

CITY OF GREELEY, COLORADO

Operations & Capital Improvement Plan



Biennial Budget 2015-2016





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2015-2016 BUDGET
CITY OF GREELEY, COLORADO
JANUARY 1, 2015 - DECEMBER 31, 2016

POLICY GUIDE OPERATING PLAN FINANCIAL STRATEGY BUDGET SUMMARY

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Front Cover (top to bottom): Upper left: City Hall; Upper Right: Transit bench with Greeley Unexpected campaign advertisements; Lower Left: 10th Street with a banner of the Greeley Unexpected campaign; and Lower Right: Downtown Greeley Plaza on 8th Street.

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Greeley for its annual budget for the fiscal year beginning January 1, 2013.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.



The award is valid for a period of two years only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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OFFICE OF THE CITY MANAGER

Honorable Mayor, City Council Members, and Citizens of Greeley, Colorado:

The 2015 budget was approved by the City Council on November 4, 2014, appropriating \$247,305,966 for expenditures and \$79,586,942 for transfers between funds for a total of \$326,892,908, which excluding transfers, is a 7.03% decrease from the 2014 Revised Budget. This decrease is due to six additional appropriations in 2014 and 2013 carryover funds. The 2015 budget is a balanced allocation of resources and is set forth as the financial plan and operations guide used to communicate to the citizens of Greeley. It meets all legal obligations mandated by federal, state, and local laws.

The City's financial environment has changed dramatically since the last biennium. We began to see this change during 2014, and made adjustments to meet growing needs related to the revenue. The development of the oil and gas industries in Weld County has had a significant impact to Greeley. Revenue growth rates have exceeded expectations, while infrastructure needs continue to increase.

The City of Greeley continues to focus on being as efficient as possible with the additional revenue growth. In order to address these economic and structural realities, a strong emphasis continues to be placed on public safety and infrastructure maintenance. \$81 million has been appropriated in 2015 to address major infrastructure needs: \$44 million is for water related projects, \$7.4 million is for sewer construction and replacement projects, and \$3.9 million is allocated for stormwater infrastructure construction and replacement projects. The balance of the funds will be used to address street maintenance, park improvements, public buildings maintenance and other capital projects.

Estimated 2015 sales tax revenue was increased by 2.4% or \$2.4 million from the 2014 Revised Budget. Property tax revenue was estimated to remain flat over 2014 actual revenue for 2015 and 2016. Other revenue rate structures will be adjusted for 2015 to keep pace with the needs of the city. Residential rates will decrease .5% for water, increase 3.0% for sewer, and increase 7.0% for stormwater. These rates changes are necessary to continue the current level of service and for water right acquisitions.

During the budgeting process, the departments were given the opportunity to submit supplemental requests to fund new or expanded services and staffing. The end result was the approval of a modest number of requests for new equipment and improvements. A ten year equipment and fleet replacement program was created to adequately fund department replacement needs. Additional staffing requests were approved adding 17.7 FTEs to meet department service levels. Departments were also asked to review fees charged for services within the department and to propose adjustments if warranted. Priorities impacting the 2015 budget were image, safety, economic health & development, and infrastructure and growth. Initiatives to address these issues were formulated and organized according to service area themes established by City Council priorities. A complete presentation of the goals can be found in the Reader's Guide Section of this document.

The local economy has grown faster than the national economy. We will closely monitor the impact of oil prices on the continued growth in Greeley. Providing services in an environment with dramatic changes is a challenge that will test our community over the next few years. In response, the city is taking a prudent and strategic approach to the 2015 budget and has focused on achieving greater efficiencies in how services are delivered to the Greeley community. I believe the 2015 budget will enable us to meet the basic needs of citizens and provide many quality services which will enhance the livability of the community.

Sincerely,

Roy H. Otto
City Manager

A handwritten signature in blue ink, appearing to read "R. Otto", is written over the typed name of the City Manager.

City Manager's Office • 1000 10th Street, Greeley, CO 80631 • (970) 350-9770 Fax (970) 350-9583

We promise to preserve and improve the quality of life for Greeley through timely, courteous and cost-effective service.



BUDGET TRANSMITTAL LETTER

The 2015/2016 City of Greeley, Colorado Biennial Budget is hereby, respectfully submitted. The enclosed document is the product of many staff hours dedicated to meeting the challenge of allocating scarce financial resources among the increasing list of community needs.

The following is a table of basic statistics for the City of Greeley budget. While a two-year budget was prepared, the City Charter has an annual appropriation limitation. The 2015 budget was approved on November 4, 2014.

Summary of Budget	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenues (without transfers)	\$227,042,577	-4.55%	\$217,014,447	-4.42%
Operating Expenditures (without transfers)	\$247,305,966	-12.26%	\$247,751,783	0.18%
Capital Investment (capital outlay & construction)	\$81,673,860	27.88%	\$ 77,437,486	-5.19%
Beginning Fund Balance	\$78,101,479	-41.93%	\$ 57,838,090	-25.94%
Full Time Equivalent Employees	857.25	2.11%	857.25	-
Change in FTE's	17.70	-	-	-

To gain perspective on the funding levels required to operate the City of Greeley, it is important to introduce the city in terms of its beginnings and services currently provided.

HISTORICAL GREELEY

Nathan Meeker, an agricultural editor of Horace Greeley's New York Tribune, conceived of the idea of establishing an agricultural community in the American West after visiting the area in 1869. A member of Meeker's joint-stock company, called the Union Colony of Colorado, founded the town of Greeley in April of 1870. The town was founded on the principles of temperance, religion, education, agriculture, irrigation, cooperation and family life. Incorporated in April 1886, Greeley later became a Home Rule City in 1958 with the Council-Manager form of government. Greeley, the county seat of Weld County, lies 30 miles east of the front range, of the majestic Rocky Mountains near the junction of the Cache la Poudre and South Platte Rivers and 52 miles northeast of Denver, Colorado.

Greeley has prospered as the education, trade, transportation, and marketing center of Weld County, one of the richest and most productive agricultural counties in the United States. Greeley has a 2014 estimated population of 94,527, covers an area of approximately 47.3 square miles, and is located at an elevation of 4,658 feet above sea level. Greeley is home to the University of Northern Colorado (UNC), the third largest university in Colorado and Aims Community College which has served the community since 1967.

Numerous companies are located in and around the Greeley area. These include JBS Swift & Company, Banner Health/North Colorado Medical Center, State Farm Insurance Company Regional Offices, Wal-Mart, Leprino Foods, Vestas Blades America, Tele Tech, StarTek, Inc., Colorado Premium Foods, and Noble Energy.

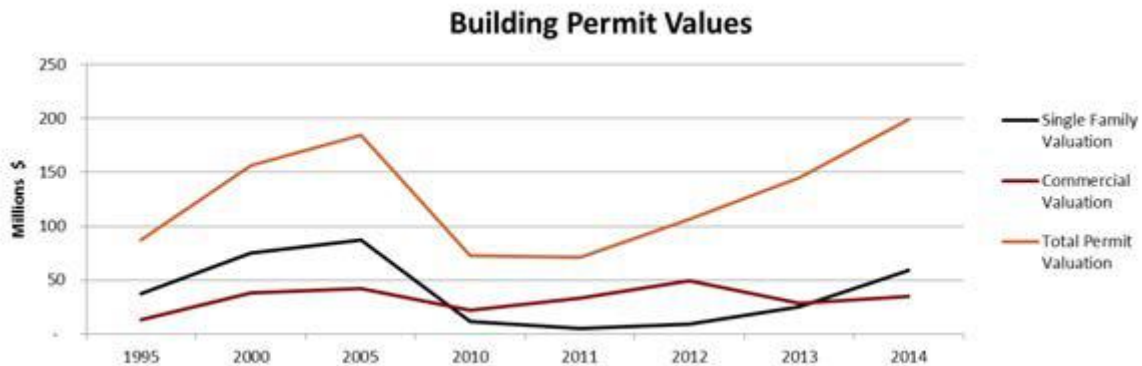
SERVICES PROVIDED

The City of Greeley provides many services and programs to its citizens including police, fire, public art, museums, recreational programs and facilities, parks, forestry, golf courses, and cemetery. Development services which include planning, building inspections, and code enforcement are also provided. Transit services, transportation management services, and infrastructure maintenance and improvements are provided as well. General government services to administer the operations of the city include management, human resources, finance, equipment maintenance, purchasing, and information technology. Water and sewer services are provided by the city while electric, gas, and solid waste removal/disposal services are provided by private companies. Refer to Appendix D-Demographics Summary in the Appendices section for additional detailed information on city facilities and other community information.

There are several factors that the city must consider as the five-year financial plan is refined to develop an operating budget for 2015/2016. Those factors include the local economy, outside entity funding decisions (i.e., grants, intergovernmental agreements), existing needs, and the growing demand for services. After considerable deliberation, policy and funding decisions are made and communicated in this document to guide operations in 2015/2016.

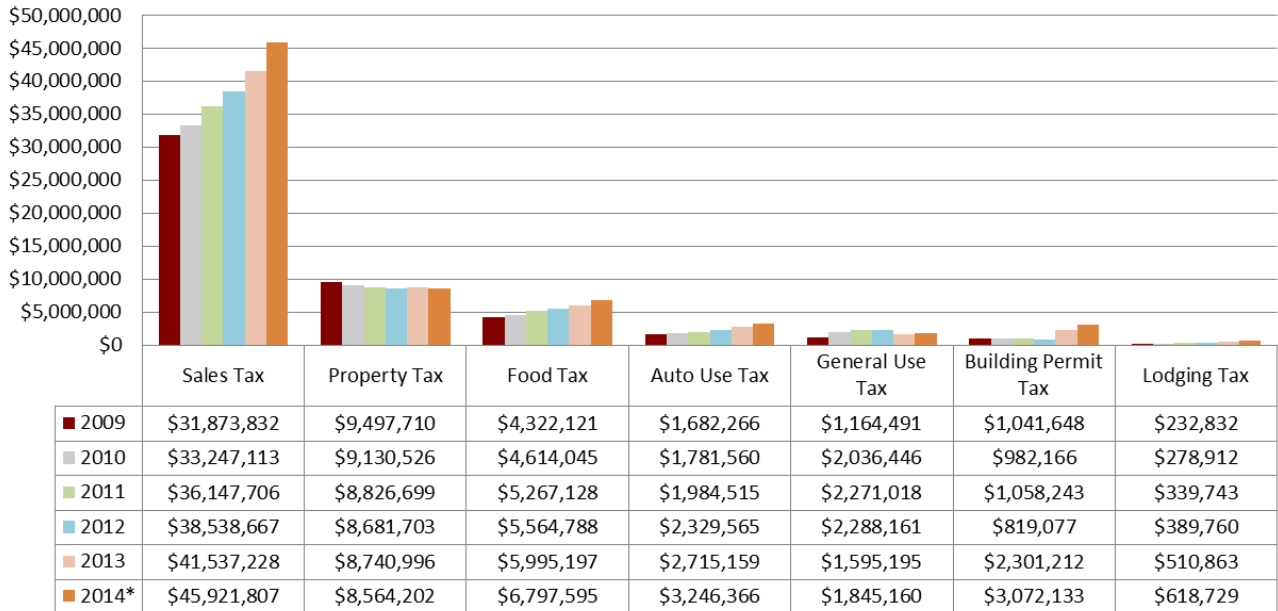
LOCAL ECONOMY

Greeley has received significant growth from oil development and economic improvements. For example, in 2013 permits issued for new single-family homes in Greeley totaled 155 for a valuation of \$25 million, in 2014 the number of permits more than doubled at 361 for a valuation of \$ 58 million. As seen in the graph below building has improved greatly from the lows experienced during the great recession.



By looking at the revenue from tax sources we can see very positive trends. Retail sales taxes are the best indicator for how the local economy is functioning. Retail sales were up 8% in 2013 from 2014 and projected to be up around 11% in 2014. Food tax revenues were up 8% in 2013 and are expected to be up 13% in 2014. Auto use taxes have been very strong for a couple of years with growth of 20% in 2014. Building permit tax revenue has tripled since 2011, another indicator of the increased development in Greeley. Lodging tax revenues also continue to steadily improve. Property tax revenue has remained relatively flat. Below is a graph showing these positive trends.

Major Historical Tax Revenues



*2014 is an estimate of 2014 revenue

Unemployment continues to remain low in Weld County. Estimates from the state of Colorado for Greeley are around 3.9% for 2014 compared to a year ago of about 6%.

According to data provided by Sears Real Estate the median housing price in Greeley/Evans increased 14.7% to \$194,950 in 2014. The number of days a house was on the market and sold was 84 in 2013 and 71 in 2014. The real estate market in Greeley continues to improve faster than neighboring counties.

Economic development efforts are critical for Greeley. It is extremely important to attract business with skilled labor jobs that pay competitive salaries. The City of Greeley continues to actively pursue businesses that will bring in quality jobs and be good corporate citizens. There is definitely an emphasis on attracting quality development. The issue will be financing infrastructure improvements necessary to facilitate the “appeal” before the fees from the development process are collected. For this reason the Capital Improvements Plan has taken on an even greater importance.

BUDGET ASSUMPTIONS FOR 2015 AND 2016

The initial planning stage of budget preparation involves evaluating the outside forces that effect funding decisions: national, state, and local economic condition; federal and state mandates; political environment; social environment; citizen concerns; and outside agency collaboration opportunities. Based on the state of the economy and response to incentives offered, the following assumptions were made to guide the development of the budget:

- 2% housing growth through 2016
- 2% annualized population growth
- 2.5% inflation rate increases
- Increase in energy and fuel costs
- Unemployment rate of 4%
- Reduction in federal funding
- Sales tax revenues to grow faster than the national rate

Once these assumptions were developed, needs assessments were performed informally to develop priorities for available resources in 2015 based on the community's needs. The following is a list of priorities for budget preparation:

- Image
- Economic Health & Development
- Safety
- Infrastructure & Growth.

The 2015 budget approved by City Council on November 4, 2014 encompasses each of these priorities and addresses the goals of the community. It also conforms to all federal, state, and local laws. City Council and city management believe that the budget sets forth a financial plan for fiscal responsibility and allocates the resources expected to be available to meet the needs of the citizens of Greeley in the most cost effective method possible. In order to accomplish this task, many issues were considered and many hours of deliberation were involved refining budget requests.

2014 CITY ISSUES IMPACTING THE 2015/2016 BUDGET

Several issues have been pressing during 2014 that have been considered in the process to develop the 2015/2016 budget including: economic conditions, growth, regulatory compliance, redevelopment of existing community assets, and service enhancements/improvements.

Economic Conditions

- Currently we are growing faster than the national and state economy.
- State unemployment rate estimated at 4.6%.
- As of October 2014, the city realized an 11% increase in sales tax revenue as compared to 2013.
- Average sale price of homes increased 14% from 2013 to 2014
- Population and housing growth is expected to increase by 2%.

Growth

- Land area to remain neutral.
- Significant development expected to occur on drylands, making water issues a primary concern.
- Revenue equity for existing citizens versus new citizens; development related revenue is insufficient to fund infrastructure improvements necessary to fund growth.
- Reconcile the improvements that would be required within the Mid Range Expected Service Area to the Capital Improvements Plan and available financing mechanisms to develop realistic infrastructure and service expectations for new development.

Regulatory Compliance

- National Pollutant Discharge Elimination System, a regulation meant to reduce the amount of pollutants entering streams, rivers, and lakes as a result of runoff from residential, commercial and industrial areas
- Endangered species considerations for the environmental assessments required for capital projects
- Water quality testing/flows through high mountain rivers

Redevelopment of Existing Community Assets

- Downtown District revitalization
- Urban Renewal efforts using HOME and Community Development Block Grants
- Historic Preservation efforts
- Neighborhood improvements

Service Enhancements/Improvements

- Street maintenance funding
- Affordable housing program

The water supply has always been very important to city leaders. Therefore, an emphasis is being placed on developing other water supplies. The city has committed funds in 2015 and 2016 to this effort. Options for developing water supplies include:

- Buying blocks of agricultural water
- Buying shares in ditch companies
- Building storage to increase farm yield
- Building storage to maximize water supplies.

BUDGETING PRIORITIES

The proposed operating budget places a priority on existing programs to insure that the city is able to maintain an excellent level of service and seeks to address the overall needs of the community. Several factors were taken into consideration in the development of the 2015-2016 budget.

Budgeting Factors

- Departments were asked to submit budget requests that maintained current service levels and staffing.
- Contractual salary increases to support Police and Fire union agreements were funded at a cost of \$524,000.
- Many revenue sources, such as quality of life program, utility revenues, 1% for art program, and grant revenue, are dedicated to specific purposes and cannot be re-directed.
- The 2015/2016 budget contains challenges to maintain infrastructure to the highest standard within current budget levels

Several challenges and goals are being addressed by the City Manager's 2015 Work Program Items (i.e. G Town Promise, Poudre River Corridor Initiatives, Home Purchase Program, Sales and Use Tax Audit Program, Build Public Safety Training Facility, Bellvue Pipeline Construction, Downtown Stormwater Master Plan, Greeley Image Initiative, Oil and Gas Pipeline Gathering System, and Computer Security Improvements).

Budget Highlights

- The 2015/2016 budget reflects a continuation of the improvement in the local economy that started in 2013 and has continued in 2014.
- Long term fleet and equipment replacement plan was created to better address deferred replacement of vehicles in prior years.
- Funding is included for the negotiated sworn police and fire fighter contracts.
- Funding for an average 3% merit pay increase for general employees is included.
- Funding for an average 1% market wage adjustment for general employees.
- Technology reserve fund created to address long term technology needs.
- Continuing support for the City of Greeley marketing initiative.
- Sales tax revenue has been estimated expecting modest increases over 2013 actual and 2014 estimated revenue.
- Property tax revenue has also been estimated to grow slightly due to increases of assessed values in residential, commercial and industrial properties.
- A net increase in residential water and sewer rates of 1.1% or a monthly increase of \$.85 on the average residential water and sewer bill is included.

- Staffing is recommended adding 17.70 FTEs (full-time equivalents) in 2015 while no additional FTEs were added in 2016.
- Funding is included for increases in health insurance premiums: 4.9% in 2015 and .1% in 2016.
- Funding is included for a 1.0% increase in the workers' compensation premium for 2015 and a 3.7% increase for 2016.

FUNDING PRIORITIES

The 2015 budget has appropriated \$81 million for capital construction including \$44.2 for water projects, \$7.4 million for sewer projects, \$7.2 million for road development projects, \$6.2 million for street maintenance and food tax projects, \$6.1 million for quality of life projects, \$3.9 million for stormwater projects, and \$1.8 for public building repair/maintenance, parks, recreation, and other maintenance/improvements. The street improvements are primarily funded with food tax, which is sales tax on food restricted for capital maintenance and improvements, and development fees. The water and sewer utility improvements are primarily funded by the annual depreciation reserve for infrastructure and equipment replacement, plant investment fees, and bonds. The stormwater utility improvements are funded by development fees and a stormwater user fee. A complete discussion of capital improvements is included in the Capital Improvements section of this document.

REVENUE CHANGES

A few rate changes are planned for 2015, such as user fee rate changes. There is also a continued emphasis on securing grants as it is important to maximize the citizens "return" for their money.

Residential water rates were increased .5% and sewer rates decreased 3.0%. The long-term capital improvement plan contains extensive new construction within the next five years including the last ten miles of the 60" Bellvue Transmission Pipeline project, distribution line extension/oversizing, and lift station upgrades/expansions. Stormwater rates will increase in 2015 by 7%. The stormwater capital improvement plan consists of drainage improvements, detention pond construction, and water quality vault construction.

It is extremely important to review revenue sources annually to ensure revenue structure equity, appropriate revenue generation from user fees, and to secure the maximum amount of funds from grant "pools" available. These efforts and the resulting planned sources and uses of funds are presented in this document.

LOOK INTO THE FUTURE

Future projections include both quantitative and qualitative components. Staff uses a variety of information sources, including building permit data, information from the real estate and building communities, and economic data from regional and state organizations. The first step of the quantitative portion of the projection process uses building permit data to document home-building activity and project future trends assuming a continuation of current trends tempered with other economic, employment and related data.

The qualitative portion of the projection process involves thoughtfully choosing a reasonable growth scenario based on observational information. The process includes a review of annual population estimates, projections found in the previous Growth and Development Report and the Greeley 2060 Comprehensive Plan, the Greeley Urban Renewal Authority's annual multi-family vacancy survey, input from the building community and planning staff on upcoming projects, and consideration of regional economic information.

Housing Values/Market: In both the nation and Colorado, home sales and activity have been on an upward trend. Home prices continue to increase with very low interest rates and additional job creation in the area and Colorado. Greeley has seen increases in construction with 2014 building permit valuations increasing by 37% from 2013. Housing values are expected to increase as vacancy rates decline and economic conditions improve.

State Employment (Colorado Economic Forecast, colorado.gov): Unemployment rates have continued to decline with the state rate of 6.1% in January and then dropping to 4.1% in November 2014. Job creation continues to be a factor as Colorado had the 3rd highest percentage change in growth rate since 2014 according to the Philadelphia Federal Reserve Bank. In 2010 Greeley had an unemployment rate of 10.3% now it is around 4.3%. Job growth since 2010 for Greeley has been the highest in the state at 28.3%, almost double of any other region in Colorado. This great swing has created many opportunities and challenges for Greeley.

Economy (The Colorado Business Outlook 2015): Colorado is among the top states in economic performance and ranked 6th in GDP growth. The state's economy is growing faster than the nation in 2013. Colorado also has the second highest rate of bachelor degrees allowing for a more talented labor pool. Vacancy rates have also declined from 10.6% in 2010 to 8.4% in 2013. Development of the Niobrara shale oil in Weld County has led to significant growth in Greeley. The majority of the state's oil production comes from Weld County making Greeley susceptible to market changes in the oil industry.

Residential Growth (The Colorado Business Outlook 2015): Population growth also continues to be about 1.5% for the state or 3 in the nation in 2013. Expectations at the state level are 1.7 % for 2015 and 2016. Also ethnic diversity is expected to increase as the Hispanic population continues to increase faster than other demographic populations. Like most of the United States those 65 or older are expected to increase and be a larger part of the population requiring additional services and facilities.

The challenge the city faces is to practically project the revenue that will be collected to cover the new growth. Each year the city balances projected revenues and expenditures to ensure that fiscal health will be maintained. It is the intent of the city to begin evaluating not only capital improvements on a five-year basis, but also the operating impacts of revenue policy guidelines and methods (used to determine the fees that are set administratively), and expenditure funding decisions. The integration of the operating costs associated with the capital improvement funding decisions is also recognized. All planning processes culminate in a five-year projected budget that is the implementation "map" for all master plans developed in conjunction with the citizen advisory committees. It is a tool expected to be extremely valuable in the decision making process as the City of Greeley addresses both the benefits and the challenges presented by additional demands from the growth expected over the next five years.

CONCLUSION

Economic growth has been better than expected and continues to look good into the future. The 2015/2016 budget represents a financial plan for providing services to the citizens of Greeley in the most efficient and cost-effective manner possible.

The long-term financial strength of the city will be dependent upon the overall growth in the economy. In the meantime, the city has maintained its excellent bond ratings with Moody's and Standard and Poor's and has invested city funds in investments that are considered the safest available. The City of Greeley has also successfully adhered to its fund balance and working capital policies for the General, Sewer, Water, and Stormwater Funds.

The City of Greeley is confident that the 2015/2016 budget addresses the City Council priorities (outlined in the Reader's Guide) and budget themes that guided the development of the budget. Many projects and programs compete for scarce resources and every year difficult funding decisions must be made. The 2015/2016 budget represents a financial plan for providing services to the citizens of Greeley in what we believe are the most efficient and cost-effective methods possible.

The City of Greeley has tremendous potential for success in the next five to ten years. The decisions being made now will shape the community for decades to come. Greeley is a great place for businesses and families alike to call home. The vision continues to be to promote a healthy, diverse economy and high quality of life responsive

to all its citizens and neighborhoods, thoughtfully managing its human and natural resources in a manner that creates and sustains a safe, unique, vibrant and rewarding community in which to live, work and play. Finding resources and solutions to reach this vision is a challenge, especially in the current economic times. The focus is to plan for managing the future and to capture opportunities to maintain that basic premise at the very least.

ACKNOWLEDGMENTS

The staff would like to extend appreciation to the City Council members that dedicate many hours to make the difficult priority decisions and set policies to guide the city into the future with financial stability. There are many staff members city-wide that have contributed significant hours using many talents during the budget process. While the future presents many challenges, the City of Greeley staff has many talented members that allow the team as a whole to look into the future with pride and anticipation.

The city also sincerely appreciates the time and talent invested in the budget process by the members of the Citizen Budget Advisory Committee (CBAC). Members spend many hours evaluating the budget and the budgetary impact of policy issues. Their input is extremely valuable to insure the citizen's perspective on community needs and priorities is represented and addressed in financial planning for the City of Greeley.

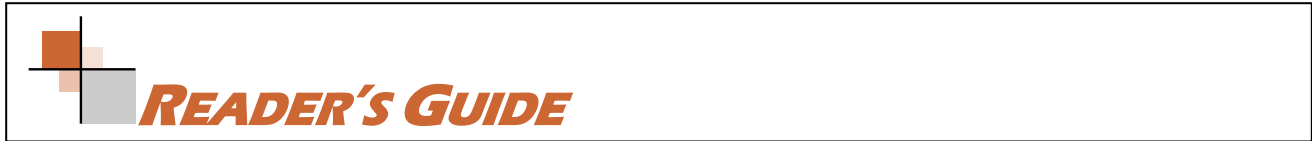
All volunteers allow the City of Greeley to sponsor events that would not otherwise be funded, due to the number of critical expenditures the city incurs to provide services to the citizenry. The volunteer hours contributed in the Culture, Parks & Recreation Department allows the Director to organize programs that appeal to Greeley's diverse culture and enrich the community's sense of history and art. The programs broaden youth exposure creating well-rounded leaders that will conquer tomorrow's challenges with open, creative minds. The City of Greeley truly is in partnership with the community to provide an investment in today that is likely to pay significant dividends in the future.

Respectfully submitted,



Roy H. Otto
City Manager





City of Greeley 2015/2016 Budget

The purpose of this section of the budget document is to assist the reader in his or her efforts to understand the city's budget.

Financial Structure

Funds are the backbone of the city's financial structure. Funds are established to account for specific revenues and expenditures related to certain activities of the city.

As can be seen below, funds are organized into various groups to identify their purpose. In the Fund Summary section, a cross reference chart shows the relationship between the accounting fund structure and the organizational structure (departments and divisions). The Fund Balance schedules in the Fund Summaries section further illustrate the relationships and show the revenue structure within each of the funds that support the operations of the departments and divisions.

Governmental:

- General Fund - major fund to account for all financial resources except those required to be accounted for in another fund.
- Special Revenue Funds - to account for the proceeds of specific revenue sources other than those from expendable trusts or from major capital projects that are legally restricted for specified purposes.
- Debt Service Funds - to account for resources used to pay annual principal and interest payments on general long-term debt.
- Capital Projects Funds - to account for financial resources used for the acquisition or construction of major capital facilities other than those financed by proprietary funds.
- Permanent Funds – to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used to support the City's operation.

Proprietary:

- Enterprise Funds - to report any activity for which a fee is charged to external users for goods or services.
- Internal Service Funds - to report any activity that provides goods or services to other funds or departments on a cost-reimbursement basis.

Organizational Structure

Just as the collecting and spending of money has structure, the way that work is accomplished in any organization also has structure. The organizational structure of the city is displayed in several ways:

- A city-wide organization chart in this section.
- Department organization charts in the Department Summaries section.
- A description entitled "How the Department is Organized" in each department narrative.

The city uses specific terminology to represent various levels of organizational structure. The terms are activity, division, and department.

Activity

The activity is the most basic unit of organizational structure. An activity identifies a grouping of similar, related work activities. Examples of programs include: Investigations (Police), Family FunPlex (Culture, Parks & Recreation), and Snow and Ice Removal (Public Works).

Budgets are prepared at the activity level. Once approved, the activity-level budgets are combined to determine division, department, fund, and total city budgets. Activities are, therefore, the basic unit of both the organizational and financial structure.

The City of Greeley has preferred to keep its budgeting presentation simple and traditional. Greeley presents its budget as a "Program Performance" budget which means that each activity is associated with performance indicators which measure output in relation to the resources allocated.

Division

Divisions are simply a collection of related programs. As an example, the Street Maintenance division consists of Snow and Ice Removal, Street Resurfacing, Patching, and Graffiti programs. Programs are organized into divisions which facilitate administration and coordination of their operations by a single manager. Typically, the larger departments have two or more divisions, each with several programs. Smaller departments may consist of several programs all reporting to a department head.

Department

Departments are traditionally the highest level organizational units of municipal government operations. Familiar department examples are Police, Public Works, Culture, Parks & Recreation, and Finance. Departments typically report to the City Manager. The City Manager, City Attorney, and Municipal Court Judge report directly to the City Council. The city's structure at the department level is presented in the organization charts in the Department Summaries section.

Priorities and Performance Measures

Objective Directed Activities

The City Council priorities are presented in this section. Other visionary strategies are presented in the City Council's Priorities and the City Manager's Work Program (a separate document). Departments prepare their performance measures in concert with these broader priorities. Departmental priorities are presented at the end of the Reader's Guide that shows the relationship between the City Council priorities and department performance measures.

Performance Measures

Performance measures are statistical measures which are collected to reflect what is accomplished for the resources allocated. Some measures are workload related and others gauge effectiveness or efficiency (see glossary for definitions).

The performance measures table has four columns: Actual, Revised, and two Budget columns. Since budgets are prepared eighteen months prior to their actual execution, estimates of a future workload are difficult to predict. By updating current year activity twelve months later, a more reliable estimate is produced. This updated estimate appears in the revised column.

By reviewing all four columns in the performance measures tables, the reader can better ascertain the trend in each of the measures (i.e., whether it is increasing, decreasing, or relatively stable).

Capital Improvements

The city's Capital Improvements Program (CIP) and annual capital outlay expenditures are summarized in the Capital Improvements section of the budget document. This section includes a discussion on how the capital improvement plan is developed and provides descriptions of the individual capital projects.

Personnel Summaries

Staffing levels have been detailed and summarized in several formats, beginning with a listing in each department's Budget Summary. There is also a Personnel Summaries section of the document that provides the staffing levels of all programs in the Full-Time Equivalent method of counting positions. Also included are seasonal and volunteer utilization, a synopsis of all new positions, and an analysis of department staffing levels per thousand population.

Feedback

What do you think? Your feedback is greatly valued. If you have suggestions or questions regarding the budget, please direct them to:

Budget Office
City of Greeley
1000 10th Street
Greeley, CO 80631
Phone: (970) 350-9735
Email: robert.miller@greeleygov.com



The municipal government provided by the Charter of the City of Greeley, Colorado, is a Council-Manager form of government. Pursuant to the provisions of the Constitution of the State of Colorado and subject only to limitations imposed therein and by the Charter of the City of Greeley, all powers of the city are vested in an elective City Council.

POWERS OF THE CITY

The city has all powers of local self-government and home rule and all powers possible for a city to have under the constitution and laws of Colorado. Such powers are exercised in conformity with the provisions of the City of Greeley Charter, or in such a manner as may be provided by the Council, not consistent with the Charter.

City Council Membership

Policy-making and legislative authority are vested in the City Council consisting of the Mayor and six other members. The Council is elected on a non-partisan basis. Council members serve four-year terms and the Mayor is elected to serve a two-year term. Four of the Council members are elected by ward. The Mayor, two council ward seats and one council at-large seat are elected at every general municipal election.

Mayor

The Mayor presides over meetings of the City Council and has the same right to speak and vote therein as any other member. The Mayor is a conservator of the peace, and in emergencies may exercise within the city the powers conferred by the Governor of the State of Colorado for purposes of military law.

General Powers:

- A. The Council appoints and removes the City Manager.
- B. The Council adopts the budget of the city.
- C. The Council approves the minimum and maximum schedule of compensation for boards, commissions, and all employees of the city.
- D. The Council, or duly authorized committee thereof, may investigate any agency and the official acts of any officer or employee thereof, and may compel, by subpoena, the attendance and testimony of witnesses and production of books and documents.
- E. The Council provides for enforcement of its ordinances.
- F. The Council may enter into contracts and leases on behalf of the municipal government with the approval of the City Attorney and the City Manager.
- G. The Council, by ordinance, may enter into contracts with other governmental bodies.
- H. The Council provides for independent audits of all funds and accounts of the city.
- I. The Council, by ordinance, may create new offices, departments, or agencies.
- J. The Council may provide for licenses, permits, and fees for regulatory or revenue purposes.

City Manager

The City Manager is the Chief Administrative Officer of the city and is responsible to the Council for proper administration of all of the city's affairs. To that end, he or she has power and is required to:

General Powers:

- A. Be responsible for enforcement of the laws and ordinances of the city.
- B. Appoint, suspend, and remove heads of all departments except as otherwise designated by the Charter.
- C. Prepare the budget annually and submit it to the Council and be responsible for its administration after adoption.
- D. Prepare and submit to the Council as of the end of the fiscal year, a complete report on finances and administrative activities of the city for the preceding year.
- E. Keep the Council advised of the financial condition and future needs of the city and make recommendations to the Council.
- F. Exercise supervision and control over all administrative departments and agencies unless otherwise provided by the Charter.

- G. Be responsible for enforcement of all terms and conditions imposed in favor of the city or its inhabitants in any contract or public utility franchise.
- H. Inform the public clearly on city government functions and activities.
- I. Perform other duties as may be prescribed by the Charter or required of him or her by the Council not inconsistent with the Charter.

REVENUE

The budget process involves an annual review of estimated revenue and fee schedules. Estimated revenues are conservatively projected with rate increases and decreases based upon:

- projected growth and development in Greeley
- related costs of services provided
- estimated number of persons benefiting from the services
- expected inflation and its impact on the provision of services

Prior to August of 1983, the Charter of the City of Greeley prohibited earmarking sales tax revenues for specific purposes. In 1985, sales tax revenue bonds were first issued to finance capital improvements. At this time there are a few issues outstanding: 2003, 2005, 2005B and 2012. Sales tax collected will first be used to service this debt in accordance with the bond ordinances and the remaining balance will be transferred to capital project funds or the General Fund.

The City of Greeley imposes a number of miscellaneous licenses, fees, and taxes which are reviewed annually in conjunction with the Revenue Policy, to determine rate and fee schedules for the ensuing year. User charges are set annually for the various enterprises to cover estimated operation, maintenance, and overhead costs.

The city provides a variety of services that enhance the quality of life of its citizens such as:

- parks and trails
- museums
- recreation centers
- Union Colony Civic Center

These extra services are funded partially by private contributions and efforts will continue to secure donations as they are an integral part of the future success of these programs.

EXPENDITURES

Budgeted expenditures are limited to projected revenues and fund surpluses. Annual budget priorities are established on the basis of Council Priorities with the following considerations taking precedence:

- debt payments
- public safety
- utility services

Other public services and programs will be provided to the extent allowed by the economy at that time.

LEASE PURCHASE

In 1986, the City of Greeley began using lease/purchase financing for the provision of new and replacement equipment, vehicles and rolling stock in order to:

- ensure the timely replacement of equipment and vehicles
- ensure that vehicle replacement requirements were included in the operating budget

Advantages that a lease/purchase financing method can offer over a cash financing method are:

- it decreases the impact of inflation on the purchase of new and replacement equipment
- it reduces the initial impact of the cost to user departments by enabling acquisition costs to be spread over the useful life of large ticket equipment
- it safeguards the opportunity to use cash assets to earn higher interest than the interest cost of lease/purchasing

Depending upon interest rates and the projected equipment needs for future years, over-reliance upon lease/purchase as an equipment financing mechanism can result in compounded future costs.

INVESTMENTS

For cash management purposes, the City of Greeley currently pools excess cash from all funds and invests in government bonds and other eligible securities.

Since most city funds are scheduled for specific purposes, maturities are selected to coincide with the periods during which monies will be spent even though new money is coming in to replace expended funds. Because of the positive nature of the yield curve (i.e., longer term rates are higher than shorter term rates), the city attempts to stagger the maturity dates on investments to meet anticipated cash flow needs based on a cash flow model and a yield curve. Thus, a basically passive portfolio strategy is employed. However, active trading is encouraged to take advantage of short-term market swings when conditions warrant a more active strategy. It is the intention of the investment pool to maximize interest income according to risk, marketability, and diversification.

Eligible Investments:

- Treasury Obligations: Treasury bills, Treasury notes, Treasury bonds and Treasury STRIPS with maturities not exceeding five years from the date of purchase.
- Federal Instrumentality Securities: Debentures, discount notes, global securities, callable securities and stripped principal of coupons with maturities not exceeding five years from the date of purchase issued by the following only: Federal National Mortgage Association, Federal Farm Credit Banks, Federal Home Loan Banks, Federal Home Loan Mortgage Corporation, and Student Loan Marketing Association.
- Prime Commercial Paper issued on U.S. companies and denominated in U.S. currency with a maturity not exceeding 180 days from the date of purchase which is rated in its highest rating category at the time of purchase by one or more nationally recognized organizations which regularly rates such obligations.
- Eligible Bankers Acceptances with an original maximum maturity not exceeding 90 days issued on domestic banks or branches of foreign banks domiciled in the U.S. and operating under U.S. bank laws with a minimum of \$250 million combined capital and surplus, whose senior long-term debt is rated at the time of purchase AA by Standard & Poor's, AA by Moody's or AA by Fitch IBCA, Duff and Phelps, and deposits of the issuing bank must be insured by the Federal Deposit Insurance Corporation.
- Repurchase Agreements with a defined termination date of 180 days or less collateralized by U.S. Treasury and agency securities listed under Treasury Obligations and Federal Instrumentality Securities with a maturity not exceeding ten years. Title must transfer to the city or the city must have a perfected security interest.
- Local Government Investment Pools authorized under CRS 24-75-701, 702 which are no-load, have an objective of maintaining a constant daily net asset value per share, limit assets of the fund to securities authorized in this investment policy, have a maximum stated maturity and weighted average maturity in accordance with Federal Securities Law Regulation 2A-7 and have a rating AAA by Standard & Poor's or AAA by Moody's or AAA/V-1+ by Fitch IBCA, Duff & Phelps.
- Time Certifications of Deposit or savings accounts in state or national banks or in state or federally chartered savings and loans which are state approved depositories and are insured by the FDIC. Certificates of deposit which exceed the FDIC insured amount shall be collateralized in accordance with the Colorado Public Deposit Protection Act.
- Money Market Mutual Funds registered in the Investment Company Act of 1940 which are no-load, have a policy to maintain a constant daily net asset value per share, limit assets of the fund to those securities authorized in this policy, have a maximum state maturity and weighted average maturity in accordance with Federal Securities Regulation 2A-7 and are rated either AA+ by Standard & Poor's or AAA by Moody's or Fitch Investors Service.

In all cases, collateral shall have at the least, a market value equal to the investment funds involved.

An average rate of return for the current analysis of the city's investment portfolio will be performed and include the following:

- average maturity of the investment portfolio for the current quarter as compared with the previous three
- a listing of investments by type and institution which shows the applicable percentages of the total portfolios

DEBT

The city borrows money and issues short-term notes, general obligation bonds, revenue bonds, special or local improvement bonds, and any securities not in contravention of the Charter of the City of Greeley.

It is a high priority of the City of Greeley to maintain good communications with bond rating companies and to earn good bond ratings. The city has developed the following policies to ensure that debt is soundly financed:

- revenue sources to be used to finance debt are conservatively estimated

- the term of debt will not exceed the life of the project being financed by the debt

Future projects are considered to determine future financing needs and the availability of unrestricted resources to finance both current and future debt.

In addition, the City Council observes the following restrictive provisions in all issues of bonds by the municipality in accordance with the City Charter:

- total general obligation debt will not exceed 10% of the total assessed valuation for tax purposes
- the interest rate shall not exceed the market rate
- no bonds shall be issued at less than par value
- the sale of all bonds shall be based upon competitive bids
- all bonds issued by the city shall contain a provision for redemption prior to maturity

Annual budgets include debt service payments and reserve requirements for all debt currently outstanding and for all proposed debt issues.

RESERVES

In 2010 the City Council adopted a fund balance and working capital balance policy for the General, Sewer, Water and Stormwater funds.

- General fund unrestricted fund balance shall initially be maintained at 10% of the prior year audited expenditures plus transfers out.
- General fund unrestricted fund balance shall be increased to a minimum of two months operating expenditures to be calculated as 16.67% of the prior year audited general fund expenditures plus transfers out.
- Sewer, Water and Stormwater funds working capital balances shall be maintained at 25% of prior year audited operating expenses less depreciation.
- Use of fund balance or working capital must be appropriated by City Council.

Debt reserves are established to protect bond holders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and for the marketability of bonds. The amounts of debt reserves are established by ordinance in association with each bond issue.



BUDGET PROCEDURES

Prior to the beginning of the budget process the City Manager meets with the City Council to review current council priorities and define new priorities. Following the identification of Council's priorities the City Manager develops an appropriate work program.

In March, the budget process begins with the departments updating their priorities and performance measures. During this budget cycle, the emphasis continued to be on updating and modifying performance measures. The departments were asked to develop performance measures that would measure quality and efficiency and not workload measures.

During the month of April, budget preparation manuals are distributed to the departments providing guidelines and instructions for preparing their budgets. Both the revenue and the expenditure budgets are submitted during May and June. Most departments have citizen advisory boards that help the department head determine project priorities to be proposed in the operating budget.

All requests are summarized and compared to prior year actual expenditure totals and the current budget for City Manager review meetings which involve analysis by the City Manager, Finance Director, Deputy Finance Director, and Budget Officer. Meetings are conducted to evaluate all requests using a city-wide perspective and to compare proposed expenditures to projected revenues with the objective of balancing the budget.

In July, the five year capital improvement plan is updated.

The City Manager is required by Charter to prepare and submit to the City Council on or before the fifteenth of September each year, a recommended budget covering the next fiscal year. The following information is required:

- detailed estimates with supporting explanations of all proposed expenditures for each agency of the city, showing the expenditures for corresponding items for the last preceding fiscal year in full, and estimated expenditures for the current fiscal year
- statements of the bonded and other indebtedness of the city, showing the debt redemption and interest requirements, the debt authorized and unissued, and the condition of sinking funds, if any
- detailed estimates of all anticipated revenues of the city from sources other than taxes with a comparative statement of the amounts received by the city from each of the same similar sources for the last preceding fiscal year in full, and estimated revenues for the current fiscal year
- a statement of the estimated balance or deficit for the end of the current fiscal year
- an estimate of the amount of money to be raised from current and delinquent taxes and the amount to be raised from bond issues which, together with any available unappropriated surplus and any revenues from other sources, will be necessary to meet the proposed expenditures
- such other supporting information as the City Council may request, or as may be otherwise required by the Charter

CITIZEN BUDGET ADVISORY COMMITTEE REVIEW

The purpose of the nine-member committee appointed by the City Council is to provide citizen involvement in the budget process. The functions of the Committee shall include, but not be limited to:

- becoming familiar with City operations, and commenting on revenue requirements, expenditures, staffing levels, alternative service delivery and how will the budget meets the needs of the community
- giving special review attention to specific areas, as directed by City Council or by consensus of the committee
- commenting, through an annual report, on the City budget to City Council

BUDGET HEARING AND ADOPTION

A public hearing on the proposed budget is held before its final adoption at such time and place as the City Council directs. The proposed budget is balanced, meaning that expenditures do not exceed available resources. Notice of the public hearing, a brief summary of the proposed budget, and notice that the proposed budget is on file in the office of the City Clerk are published at least two weeks in advance of the hearing. The complete proposed budget is placed on file for public inspection during office hours for a period of not less than one week prior to the public hearing. The proposed budget is also available for viewing on the city's official web site.

The budget is normally adopted based on an estimated property assessment provided in August by Weld County. The county provides the final certified tax assessment by December 10th. Prior to December 15th of each year, the City Council sets a tax levy and certifies this levy to the County Commissioners. Upon completion of two public hearings and the tax levy certification, the City

Council adopts the budget and makes necessary appropriations by ordinance no later than December 15th, per the City of Greeley Charter.

CHANGES IN APPROPRIATIONS

The City Council may transfer any uncommitted, unreserved, unencumbered, or unexpended appropriations balance or portion thereof from one department, office, or agency to another except as otherwise provided in the Charter. The City Council may make additional appropriations during the fiscal year for unanticipated expenditures, but such additional appropriations shall not exceed the amount by which actual and anticipated revenues of the year are exceeding the revenues as estimated in the budget unless the appropriations are necessary to relieve an emergency endangering the public health, peace, or safety. The ordinance is put on the agenda as a public hearing on the first and second reading before it is formally adopted.

ACCOUNTING AND BUDGETARY BASIS

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. For both accounting and budgetary purposes, the following basis is applied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 180 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims and judgments, are recorded only when payment is due.

Cigarette tax, sales tax, auto use tax, special assessments, taxpayer-assessed taxes, interest revenue, and charges for services are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received.

Proprietary funds utilize the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP), except for the following: proceeds from long-term debt are budgeted as revenue in the proprietary funds; note, lease and bond payments are budgeted as expenses in the proprietary funds; repayments of advances to/from other city funds are budgeted as revenues and expenditures/expenses in all fund types; and purchases of fixed assets are budgeted as capital outlay expenses in the proprietary funds.

The only Enterprise funds that fund depreciation are the Water, Sewer, and Stormwater funds. Depreciation is shown in other funds for budget purposes, and in most cases is not considered in the rate setting process. Depreciation is not fully funded in the Equipment Maintenance Fund, Fleet Replacement Fund, Cemetery Fund, Golf Fund, or the Information Technology Fund.

BUDGET CALENDAR

PROCESS	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
Update department priorities and performance measures												
Budget Kick-Off meetings, Budget Manual Distribution												
Departments prepare Revenue and Expenditure Budgets												
Update Five Year Capital Improvement Plan												
City Manager Review												
Proposed Budget Preparation												
Citizen Budget Advisory Committee Presentation												
Council Workshop												
Public Hearings/Budget Approval and Mill Levy Set												



The 2015/2016 budget document layout has not changed from previous years. The Revenue section is different from the Comprehensive Annual Financial Report in that it does not distinguish between operating and non-operating revenue. The Other Financial Sources (Uses) section of the fund balance summaries include transfers, loan proceeds, bond proceeds, and like sources and uses. For budget purposes, all expected revenue is applied to the expected expenditures. The Total columns on the fund balance schedules are a multi-year presentation of the City of Greeley's total resources.

The following is a listing of sections and a description of the contents:

- The **Reader's Guide** contains information for reading and understanding the document, including policies, procedures, a budget calendar, department priorities and performance measures, and an organization chart.
- The **Budget Overview** is designed to summarize the city's total revenues and expenditures. In addition to the complete budget, this section displays the fund balances by type of fund (Governmental Operations, Special Revenue, Debt Service, Capital Projects, Permanent, Enterprise, and Internal Service).
- The **Revenue** tab contains information on the city's revenue sources, and a brief explanation of the major sources.
- The **Expenditures** tab displays the city's total expenditures and gives detail of the city's debt service.
- The **Personnel Summaries** tab describes the standard and FTE count and changes in FTEs for 2014-2016. Various summary reports and a comparison of positions are also included.
- The **Fund Summaries** tabs have schedules which serve as organizational guides to fund structure and the departments that manage resources within the funds. The impact of the changes in the resources on the balance of each fund or fund type is included in the notes immediately preceding the schedules in the Fund Summaries section.

An account of the revenues, expenditures, balances of each individual fund and the purpose of each fund are documented in subsequent sections. The objective of this type of organization is to show the most general, "big picture" information for quick reference and gradually break summaries down into more detailed information at the department, division, and program levels in later sections. Capital outlay is shown in all fund balance summaries as a separate line item. Detail of capital outlay expenditures is outlined at the end of the Capital Improvements section.

- The **Department Summaries** tabs give a description of the purpose and responsibilities of each of the departments and divisions. Each department tab contains the following: an organization chart, a department budget summary, general description and organization of the department, FTE summary, and achievements. Within each department, each of the following are documented for the divisions: purpose, division budget summary and a program description.

All narratives start with a summary of resources in both a historical and cross-indexed format. Financial and staffing data are provided in terms of the prior year, the current year, and future years. The first column reflects actual expenditures and revenues for the prior year. The second column details budgeted expenditures and revenues for the current year which is the year the future years budgets are prepared. The first two columns provide historical comparative data for the future year's budget columns. The third and fifth columns present the amounts budgeted for the future years. The reader is better able to understand the basis for the future year's budgets through comparison with historical expenditure and revenue patterns, as well as from workload and operational requirements as explained in the remainder of the narrative. The fourth column identifies the change from 2014's revised budget to 2015's budget. The sixth column identifies the change from 2015's budget to 2016's budget. This change is expressed as a percentage for expenditures and revenue comparisons.

- The **Capital Improvements** tab contains a narrative describing the development process and issues, a graphic presentation of the appropriation for capital improvements by fund and project type, tables of planned projects for 2015-2019 (2015 projects are funded), and the descriptions and operating impacts of these projects. A 2015/2016 schedule of capital outlay, for both replacement and new equipment, closes out the capital improvement section.
- The **Appendices** tab contains supplemental information to provide a better understanding of the community:
 - Appendix A: Reconciliation of the 2014 original budget to the 2014 revised budget and a comparison of the 2014 - 2016 budgets at the fund level
 - Appendix B: Schedules indicating how tax money collected is expected to be spent in 2015/2016 by department
 - Appendix C: Schedule of inter-fund transfers and an explanation of the transfer

- Appendix D: Presentation of Greeley and Weld County demographics
- Appendix E: Table of Citizen Boards and Commissions
- Appendix F: Ordinance adopting 2015 budget and resolution establishing the 2015 tax levy
- Appendix G: Glossary of terms
- Appendix H: Index



2015 CITY COUNCIL PRIORITIES

Each year the Greeley City Council reviews the vision statement and current realities and establishes priorities that they believe will maintain and improve the community. These are the 2015 priorities and objectives.

Image

1. Community promotion & marketing
2. Healthy neighborhoods
3. Appealing community entryways & corridors
4. Youth success
5. Quality of life

Safety

1. Crime prevention & suppression
2. Emergency readiness & response
3. Traffic safety

Economic Health & Development

1. Engaged business and industry relationships
2. Active support of business development
3. Economic initiatives

Infrastructure & Growth

1. Public facilities & equipment
2. Environmental infrastructure
3. Human infrastructure
4. Civic Infrastructure

Objectives for City Council Priorities

Summary Descriptions

The goal for each priority is listed along with a description of the objectives.

IMAGE PRIORITY

GOAL: Reinforce Greeley's vision as an attractive and vibrant community in which to live, learn, work, and play

OBJECTIVES

- I. **COMMUNITY PROMOTION & MARKETING:**
Deliberate efforts to positively affirm Greeley's character and attributes

- II. **HEALTHY NEIGHBORHOODS:**
Develop and sustain neighborhoods that reflect a safe, attractive, and appealing place to live

- III. **APPEALING COMMUNITY ENTRYWAYS & CORRIDORS:**
Present a pleasant, positive, and welcoming impression of Greeley to residents and visitors

- IV. **YOUTH SUCCESS:**
Help create a community environment that supports youth success

- V. **QUALITY OF LIFE:**
Devote public resources to help create an exceptional community experience

SAFETY PRIORITY

Goal: manage the health, safety & welfare in a way that promotes a sense of security and well-being for residents, businesses and visitors

OBJECTIVES

- I. CRIME PREVENTION & SUPPRESSION:**
Foster a safe environment for Greeley residents and businesses
- II. EMERGENCY READINESS & RESPONSE:**
Minimize loss of life and property through risk prevention and preparation, capability & effectiveness of response
- III. TRAFFIC SAFETY**
Create an environment that promotes the safe movement of people, goods and services

ECONOMIC HEALTH & DEVELOPMENT

GOAL: Foster and maintain public and private investment in business development

OBJECTIVES

- I. ENGAGED BUSINESS AND INDUSTRY RELATIONSHIPS**
Foster and sustain active and productive relationships with key employers and businesses to secure and expand their local success
- II. ACTIVE SUPPORT OF BUSINESS DEVELOPMENT**
Promote a business-friendly environment and system of municipal services that support commercial enterprise
- III. ECONOMIC INITIATIVES:**
Develop opportunities to target public investment toward specific, high value economic development projects and markets

INFRASTRUCTURE & GROWTH

Goal: Establish the capital & human infrastructure to support & maintain a safe, competitive, appealing, and dynamic community

OBJECTIVES

I. PUBLIC FACILITIES & EQUIPMENT:

Provide a framework of public services, facilities and equipment that support a safe, pleasing and successful community

II. ENVIRONMENTAL INFRASTRUCTURE:

Improve and maintain the City's natural resources for the benefit of the community

III. HUMAN INFRASTRUCTURE:

Invest in employee development

IV. CIVIC INFRASTRUCTURE:

Engage community members to support civic development and services



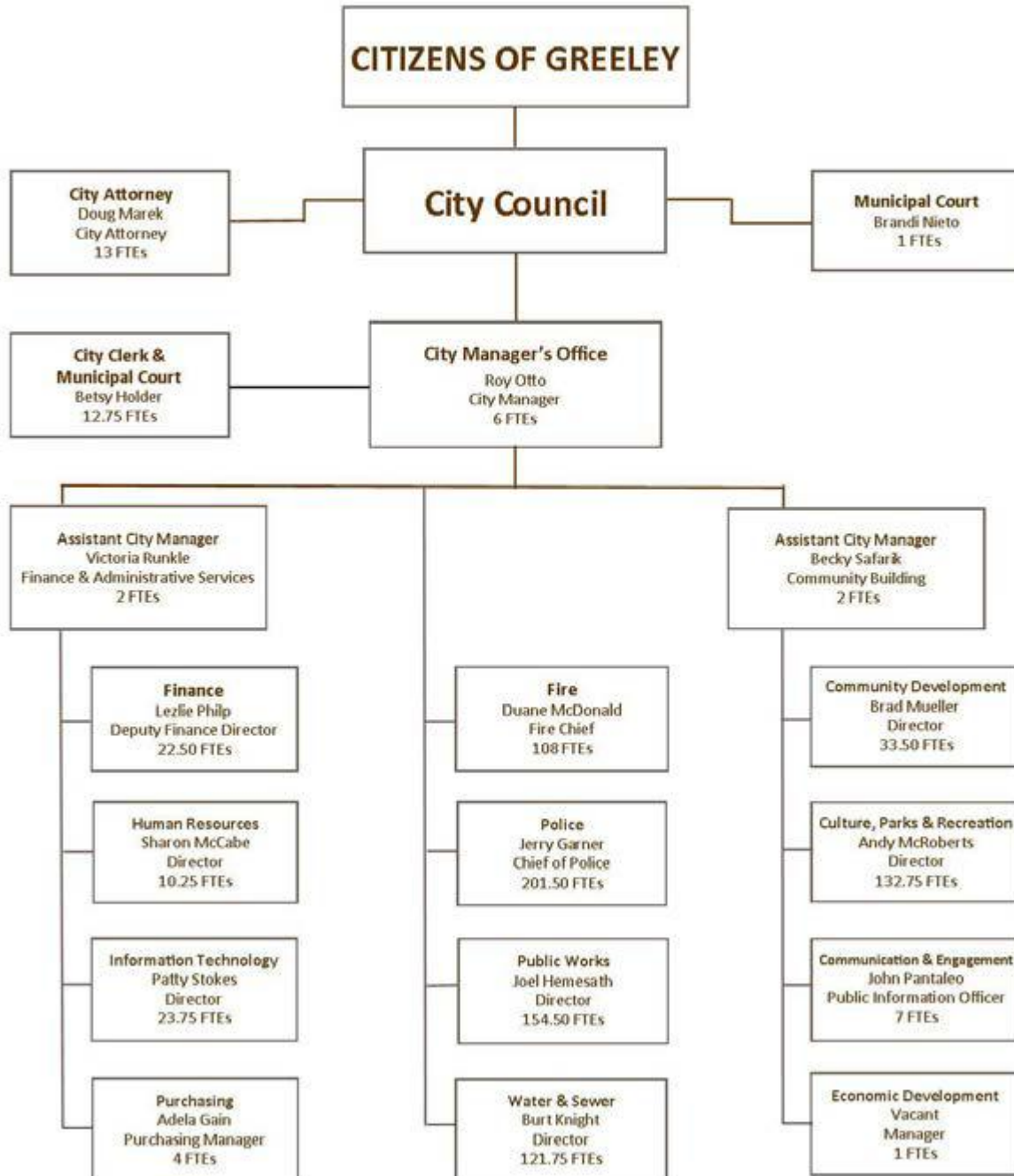
PRIORITY AND PERFORMANCE MEASURES

Department Objective/Performance Measures	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Council Priority: Image				
Objective: Community Promotion & Marketing				
1. Increase resident advocacy/ Improve overall resident sentiment / Guage campaign impact on opinions / Measure percentage of people who learned something new via the campaign	234,700	370,000	350,000	350,000
Objective: Youth Success				
1. Youth Sports - participant numbers	11,790	11,503	12,500	12,500
Objective: Quality of Life				
1. # of teams registered in Adult Sports programs	702	654	650	650
2. Transit system average ridership without UNC route	550,193	555,975	502,436	502,436
Council Priority: Safety				
Objective: Crime Prevention & Suppression				
1. Reduce the number of career criminals victimizing Greeley residents and visitors and the number of Part One crimes by 2% over the preceding year				
- Murder	2	1	1	1
- Rape	74	78	76	74
- Aggravated Assault	350	342	335	328
- Robbery	68	61	60	59
- Arson	26	24	24	24
- Burglary	483	508	498	488
- Theft	2,582	2,612	2,650	2,599
- Motor Vehicle Theft	192	205	201	197
2. Increase crime prevention presentations by 3% over the preceding year				
Number of public education and crime prevention programs:				
- Neighborhood Action Team (NAT)	197	185	191	197
- Task Force	8	4	4	4
- Investigations	45	51	53	55
- Traffic Unit	33	48	49	50
- Bomb Unit	20	26	27	28
- Gang Unit	9	8	8	8
- Victims Service Unit	18	17	18	19
- SWAT	-	-	6	6
- Number of presentations to classes by School Resource Officers	144	154	159	164
- Number of students reached by School Resource Officers	1561	1,608	1,656	1,706
3. Increase the number of Business Watch and Neighborhood Watch programs by 10% over the preceding year	151	188	207	218
4. Increase the number of Operation Safe Stay participants by 10% over the preceding year	34	37	41	45
5. Increase the number of Operation Safe Stay units registered	4,528	5,692	2,000	2,000
Objective: Emergency Readiness & Response				
1. Respond to EMS service calls within 5 minutes for 75% of calls	72.8%	71.6%	75.0%	75.0%
2. Maintain overall average response time for EMS incidents within 5 minutes	4 min 15 sec	4 min 22 sec	5 min	5 min
3. Respond to fire incidents within 5 minutes for first unit arrival for 75% of calls	75.0%	72.0%	75.0%	75.0%
4. Respond to Priority 1 calls, on average, within 6 minutes or less	6 min 46 sec	7 min 10 sec	6 min	6 min
5. Respond to Priority 2 calls, on average, within 10 minutes or less	7 min 40 sec	8 min 23 sec	10 min	10 min

Department Objective/Performance Measures	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Objective: Traffic Safety				
1. Reduce traffic accidents by 2% from the preceding year	2,563	2,725	2,670	2,617
2. Refuce the number of injury-causing vehicle accidents by 2% from preceding year	95	104	102	100
3. Reduce traffic fatalities by 10% over the preceding year	4	8	6	4
4. % of signal problem calls responded to in less than 30 minutes	78.0%	88.0%	80.0%	80.0%
Council Priority: Economic Health & Development				
Objective: Engaged Business & Industry Relationships				
1. # of businesses listed	2,264	2,306	2,327	2,348
2. # of businesses contacted (BR+E Survey)	N/A	75	80	90
3. # of business visits/interactions (BR+E Survey Visits)	N/A	14	20	25
4. # of business interactions	322	640	650	650
5. # of businesses assisted	170	320	330	330
6. # of businesses receiving SBDC Assistance	149	161	165	165
7. New capital investment SBDC	3,991,830	1,302,500	2,500,000	2,500,000
8. # of Jobs retained SBDC	45	48	50	50
9. # of Jobs created SBDC	60	69	70	70
10. # of Economic Development website page hits	N/A	1394	1450	1450
Objective: Active Support of Business Development				
1. Complete 50% of remodel permits within 5 business days	74.0%	72.0%	50.0%	50.0%
2. Complete 95% of remodel permits within 10 business days	95.0%	97.0%	95.0%	95.0%
3. # of new building permit plan reviews	217	410	425	425
4. Complete 25% of new construction reviews within 10 business days	85.0%	72.0%	25.0%	25.0%
5. Complete 95% of new construction reviews within 20 business days	99.0%	98.0%	95.0%	95.0%
6. Provide an on-call planner for walk-in customer service 42 hours per week	45	45	42	42
7. # of on-call customer requests	6,150	5,934	6,100	6,100
8. Answer Planning requests 75% of the time within 24 hours	97.3%	93.5%	75.0%	75.0%
9. Answer Planning requests 85% of the time within 48 hours	98.8%	98.0%	85.0%	85.0%
Council Priority: Infrastructure & Growth				
Objective: Public Facilities & Equipment				
1. % of Streets at or above targeted Pavement Quality Index (PQI) of 65				
- Local Streets	55.0%	56.0%	90.0%	90.0%
- Collector Streets	60.0%	59.0%	90.0%	90.0%
- Arterial Streets	62.0%	63.0%	90.0%	90.0%
2. Cost/mile for street sweeping	\$46.95	\$43.42	\$40.00	\$40.00
3. Cubic yards of street sweeping material collected	2,805	3,559	<5,000	<5,000
4. Total number of potholes filled	54,109	70,088	40,000	40,000
5. Total number of potholes filled that were reported by others	268	353	320	320
6. Percentage of potholes reported by others that were repaired within 48 hours	88.0%	89.0%	90.0%	90.0%
7. # of all infrastructure maintenance requests	2,161	2,298	2,200	2,200
8. Percentage of maintenance requests responded to within 48 hours	88.0%	89.0%	90.0%	90.0%
9. Cost per lane mile for deicing/snow plowing	\$8.05	\$9.93	\$8.00	\$8.00

Department Objective/Performance Measures	2013 Actual	2014 Actual	2015 Budget	2016 Budget
Objective: Civic Infrastructure				
1. # and value of volunteer hours donated	89,379	87,194	72,604	72,654
	\$893,790	\$871,940	\$615,454	\$615,865
2. Categorize and track neighborhood contacts by type of engagement and service with the goal of at least 300 citizens (engagement/interactions)	920	1269	350	350
3. Encourage 100 attendees at Historic Preservation events	749	820	500	500
4. Encourage 350 attendees at Poudre River Trail events	660	594	350	350

2015 – 2016 ORGANIZATIONAL CHART





2015-2016 BUDGET FUND BALANCE SCHEDULE

ALL FUNDS

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$114,010,724	\$134,500,611	\$78,101,479	-41.93%	\$57,838,090	-25.94%
Revenue Sources						
Charges for Services	99,836,864	105,215,366	119,934,878	13.99%	105,498,008	-12.04%
Fines & Forfeits	2,585,865	3,078,550	2,746,100	-10.80%	2,746,100	-
Intergovernmental Revenue	15,479,334	24,888,190	15,406,996	-38.10%	14,805,674	-3.90%
Licenses & Permits	2,023,943	991,625	2,012,150	102.91%	2,096,160	4.18%
Miscellaneous Revenue	2,896,207	16,951,384	15,512,638	-8.49%	18,042,321	16.31%
Taxes	64,481,100	71,653,000	70,481,582	-1.63%	73,088,394	3.70%
Total Revenue Sources	\$187,303,313	\$222,778,115	\$226,094,344	1.49%	\$216,276,657	-4.34%
Expenditures by Category						
Salaries and Benefits	67,339,676	70,962,901	74,649,807	5.20%	78,876,291	5.66%
Supplies & Services	54,468,693	59,895,447	57,607,986	-3.82%	57,555,556	-0.09%
Capital	17,831,302	115,586,699	81,673,860	-29.34%	77,437,486	-5.19%
Debt	10,126,677	19,981,569	18,431,113	-7.76%	17,607,577	-4.47%
Depreciation	12,328,168	11,433,169	11,874,339	3.86%	13,435,142	13.14%
Miscellaneous Expense	4,977,531	4,014,127	3,068,861	-23.55%	2,839,731	-7.47%
Total Expenditures by Category	\$167,072,047	\$281,873,912	\$247,305,966	-12.26%	\$247,751,783	0.18%
Expenditures by Department						
Policy & Administration	24,023,034	28,431,689	27,367,346	-3.74%	27,162,015	-0.75%
Community Development	2,436,249	2,799,318	3,687,124	31.72%	3,928,433	6.54%
Culture, Parks & Recreation	16,348,542	18,678,772	19,421,062	3.97%	20,241,863	4.23%
Finance	1,859,424	2,042,186	2,457,395	20.33%	2,598,215	5.73%
Fire	13,094,220	13,044,692	13,344,183	2.30%	13,704,471	2.70%
Police	29,988,254	24,150,601	25,629,102	6.12%	24,953,416	-2.64%
Public Works	20,142,158	29,411,330	31,861,370	8.33%	28,681,813	-9.98%
Sewer	7,776,961	24,762,618	15,695,237	-36.62%	20,563,562	31.02%
Water	28,775,622	90,788,955	77,571,463	-14.56%	79,227,735	2.14%
Non-Departmental	7,625,941	10,288,617	8,515,902	-17.23%	9,340,171	9.68%
Capital Projects	15,001,642	37,475,134	21,755,782	-41.95%	17,350,089	-20.25%
Total Expenditures by Department	\$167,072,047	\$281,873,912	\$247,305,966	-12.26%	\$247,751,783	0.18%
Other Financing Sources (Uses):						
Bond Proceeds	-	12,378,000	-	-100.00%	-	-
Lease Purchase Proceeds	258,620	2,702,665	948,233	-64.91%	737,790	-22.19%
Transfers In	102,631,546	109,540,744	79,586,942	-27.34%	86,312,957	8.45%
Transfers Out	(102,631,546)	(109,546,744)	(79,586,942)	-27.35%	(86,317,532)	8.46%
Total Other Financing Sources (Uses)	\$258,620	\$2,696,665	\$948,233	-31.62%	\$733,215	8.27%
Projected Ending Fund Balance & Reserves	\$134,500,611	\$78,101,479	\$57,838,090	-25.94%	\$27,096,179	-53.15%

*Policy & Administration represents all administrative departments including: City Manager's Office, Community Development Block Grants, City Clerk's Office, City Attorney's Office, Municipal Court, Human Resources, Information Technology, Self-Insured Employee Benefits, Workers' Compensation, Liability Insurance and grants to Partnering Agencies.



To account for all financial resources except those required to be accounted for in another fund.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$23,997,690	\$25,117,451	\$20,220,830	-19.49%	\$19,464,893	-3.74%
Revenue Sources						
Charges for Services	9,721,126	9,516,082	10,335,755	8.61%	10,593,103	2.49%
Fines & Forfeits	2,342,108	2,863,100	2,520,100	-11.98%	2,520,100	-
Intergovernmental Revenue	4,389,859	7,148,604	7,736,819	8.23%	6,917,083	-10.60%
Licenses & Permits	1,799,020	896,525	1,803,000	101.11%	1,887,010	4.66%
Miscellaneous Revenue	2,172,573	2,642,563	2,238,672	-15.28%	2,019,709	-9.78%
Taxes	9,019,329	9,268,000	9,348,000	0.86%	9,348,000	-
Total Revenue Sources	\$29,444,015	\$32,334,874	\$33,982,346	5.10%	\$33,285,005	-2.05%
Expenditures by Category						
Salaries and Benefits	44,928,505	50,589,199	53,972,863	6.69%	56,923,656	5.47%
Supplies & Services	17,891,796	19,103,639	19,267,165	0.86%	18,881,584	-2.00%
Capital	825,158	1,688,265	2,656,622	57.36%	973,284	-63.36%
Debt	99,845	120,356	117,659	-2.24%	114,984	-2.27%
Miscellaneous Expense	586,786	925,102	1,100,846	19.00%	1,325,316	20.39%
Total Expenditures by Category	\$64,332,090	\$72,426,561	\$77,115,155	6.47%	\$78,218,824	1.43%
Expenditures by Department						
Policy & Administration	4,561,272	5,265,950	6,049,613	14.88%	6,219,260	2.80%
Community Development	2,436,249	2,799,318	3,427,124	22.43%	3,668,433	7.04%
Culture, Parks & Recreation	14,178,641	15,671,209	16,484,281	5.19%	17,072,375	3.57%
Finance	1,859,424	2,042,186	2,457,395	20.33%	2,598,215	5.73%
Fire	13,094,220	13,044,692	13,344,183	2.30%	13,704,471	2.70%
Police	22,180,969	24,150,601	25,599,102	6.00%	24,923,416	-2.64%
Public Works	5,027,004	7,080,714	8,569,447	21.03%	7,750,091	-9.56%
Non-Departmental	994,311	2,371,891	1,184,010	-50.08%	2,282,563	92.78%
Total Expenditures by Department	\$64,332,090	\$72,426,561	\$77,115,155	6.47%	\$78,218,824	1.43%
Other Financing Sources (Uses):						
Lease Purchase Proceeds	258,620	-	-	-	-	-
Transfers In	44,754,897	50,491,235	50,387,409	-0.21%	51,655,390	2.52%
Transfers Out	(9,005,681)	(15,296,169)	(8,010,537)	-47.63%	(7,098,973)	-11.38%
Total Other Financing Sources (Uses)	\$36,007,836	\$35,195,066	\$42,376,872	20.41%	\$44,556,417	5.14%
Projected Ending Fund Balance & Reserves	\$25,117,451	\$20,220,830	\$19,464,893	-3.74%	\$19,087,491	-1.94%



To account for the proceeds of specific revenue sources other than those from expendable trusts or from major capital projects that are legally restricted for specified purposes.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$6,864,370	\$6,544,030	\$5,561,426	-15.02%	\$4,913,380	-11.65%
Revenue Sources						
Charges for Services	1,928,147	1,483,075	834,198	-43.75%	705,727	-15.40%
Fines & Forfeits	32,857	34,000	26,000	-23.53%	26,000	-
Intergovernmental Revenue	6,087,067	7,004,182	4,749,877	-32.19%	4,267,124	-10.16%
Licenses & Permits	139,491	53,100	137,150	158.29%	137,150	-
Miscellaneous Revenue	717,153	267,659	42,750	-84.03%	42,750	-
Taxes	55,461,771	62,385,000	61,133,582	-2.01%	63,740,394	4.26%
Total Revenue Sources	\$64,366,486	\$71,227,016	\$66,923,557	-6.04%	\$68,919,145	2.98%
Expenditures by Category						
Salaries and Benefits	4,262,961	5,005,083	5,148,424	2.86%	5,554,769	7.89%
Supplies & Services	4,784,327	6,381,049	5,464,663	-14.36%	5,188,086	-5.06%
Capital	98,778	184,055	-	-100.00%	-	-
Miscellaneous Expense	1,946,319	1,783,988	785,215	-55.99%	331,615	-57.77%
Total Expenditures by Category	\$11,092,385	\$13,354,175	\$11,398,302	-14.65%	\$11,074,470	-2.84%
Expenditures by Department						
Policy & Administration	2,692,121	3,556,776	1,073,103	-69.83%	461,638	-56.98%
Community Development	-	-	260,000	-	260,000	-
Culture, Parks & Recreation	34,769	14,000	54,115	286.54%	49,615	-8.32%
Police	-	-	30,000	-	30,000	-
Public Works	8,002,562	8,920,338	9,538,931	6.93%	9,977,788	4.60%
Non-Departmental	362,933	863,061	442,153	-48.77%	295,429	-33.18%
Total Expenditures by Department	\$11,092,385	\$13,354,175	\$11,398,302	-14.65%	\$11,074,470	-2.84%
Other Financing Sources (Uses):						
Transfers In	3,206,473	4,460,503	5,667,519	27.06%	6,332,868	11.74%
Transfers Out	(56,800,913)	(63,315,948)	(61,840,820)	-2.33%	(63,729,818)	3.05%
Total Other Financing Sources (Uses)	(\$53,594,440)	(\$58,855,445)	(\$56,173,301)	-4.56%	(\$57,396,950)	2.18%
Projected Ending Fund Balance & Reserves	\$6,544,030	\$5,561,426	\$4,913,380	-11.65%	\$5,361,105	9.11%



To account for resources used to pay annual principal and interest payments on general long-term debt.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$422,910	\$1,042,331	\$1,051,731	0.90%	\$1,060,032	0.79%
Revenue Sources						
Miscellaneous Revenue	51,291	99,240	55,600	-43.97%	55,760	0.29%
Total Revenue Sources	\$51,291	\$99,240	\$55,600	-43.97%	\$55,760	0.29%
Expenditures by Category						
Supplies & Services	1,204	2,000	1,700	-15.00%	1,700	-
Debt	6,159,287	6,858,574	6,801,279	-0.84%	6,673,719	-1.88%
Miscellaneous Expense	484	600	-	-100.00%	-	-
Total Expenditures by Category	\$6,160,975	\$6,861,174	\$6,802,979	-0.85%	\$6,675,419	-1.88%
Expenditures by Department						
Non-Departmental	6,160,975	6,861,174	6,802,979	-0.85%	6,675,419	-1.88%
Total Expenditures by Department	\$6,160,975	\$6,861,174	\$6,802,979	-0.85%	\$6,675,419	-1.88%
Other Financing Sources (Uses):						
Bond Proceeds	-	175,000	-	-100.00%	-	-
Transfers In	6,729,105	6,596,334	6,755,680	2.42%	6,627,959	-1.89%
Total Other Financing Sources (Uses)	\$6,729,105	\$6,771,334	\$6,755,680	-0.23%	\$6,627,959	-1.89%
Projected Ending Fund Balance & Reserves	\$1,042,331	\$1,051,731	\$1,060,032	0.79%	\$1,068,332	0.78%



To account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds and trust funds.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$11,050,413	\$16,429,248	\$10,402,912	-36.68%	\$5,536,714	-46.78%
Revenue Sources						
Charges for Services	3,011,718	2,415,000	2,121,000	-12.17%	1,860,730	-12.27%
Intergovernmental Revenue	2,831,251	9,055,961	2,920,000	-67.76%	3,621,167	24.01%
Miscellaneous Revenue	835,481	1,427,662	1,013,374	-29.02%	929,668	-8.26%
Total Revenue Sources	\$6,678,450	\$12,898,623	\$6,054,374	-53.06%	\$6,411,565	5.90%
Expenditures by Category						
Salaries and Benefits	613,293	134,161	67,889	-49.40%	34,476	-49.22%
Supplies & Services	52,248	126,350	80,495	-36.29%	72,670	-9.72%
Capital	14,291,677	37,095,810	21,497,755	-42.05%	17,137,100	-20.28%
Debt	41,856	117,543	109,643	-6.72%	105,843	-3.47%
Miscellaneous Expense	2,568	1,270	-	-100.00%	-	-
Total Expenditures by Category	\$15,001,642	\$37,475,134	\$21,755,782	-41.95%	\$17,350,089	-20.25%
Expenditures by Department						
Capital Projects	15,001,642	37,475,134	21,755,782	-41.95%	17,350,089	-20.25%
Total Expenditures by Department	\$15,001,642	\$37,475,134	\$21,755,782	-41.95%	\$17,350,089	-20.25%
Other Financing Sources (Uses):						
Lease Purchase Proceeds	-	1,450,021	948,233	-34.61%	737,790	-22.19%
Transfers In	17,209,631	20,538,171	13,176,584	-35.84%	11,118,128	-15.62%
Transfers Out	(3,507,605)	(3,438,017)	(3,289,607)	-4.32%	(2,066,965)	-37.17%
Total Other Financing Sources (Uses)	\$13,702,026	\$18,550,175	\$10,835,210	-41.59%	\$9,788,953	-9.66%
Projected Ending Fund Balance & Reserves	\$16,429,248	\$10,402,912	\$5,536,714	-46.78%	\$4,387,143	-20.76%



To account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, or other governmental units and/or funds.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$2,344,085	\$2,392,544	\$2,366,573	-1.09%	\$2,394,478	1.18%
Revenue Sources						
Miscellaneous Revenue	115,159	92,258	94,982	2.95%	90,894	-4.30%
Total Revenue Sources	\$115,159	\$92,258	\$94,982	2.95%	\$90,894	-4.30%
Expenditures by Category						
Salaries and Benefits	-	1,400	-	-100.00%	-	-
Supplies & Services	6,115	48,122	610	-98.73%	610	-
Miscellaneous Expense	104	134	-	-100.00%	-	-
Total Expenditures by Category	\$6,220	\$49,656	\$610	-98.77%	\$610	-
Expenditures by Department						
Non-Departmental	6,220	49,656	610	-98.77%	610	-
Total Expenditures by Department	\$6,220	\$49,656	\$610	-98.77%	\$610	-
Other Financing Sources (Uses):						
Transfers Out	(60,481)	(68,573)	(66,467)	-3.07%	(62,379)	-6.15%
Total Other Financing Sources (Uses)	(\$60,481)	(\$68,573)	(\$66,467)	-3.07%	(\$62,379)	-6.15%
Projected Ending Fund Balance & Reserves	\$2,392,544	\$2,366,573	\$2,394,478	1.18%	\$2,422,383	1.17%



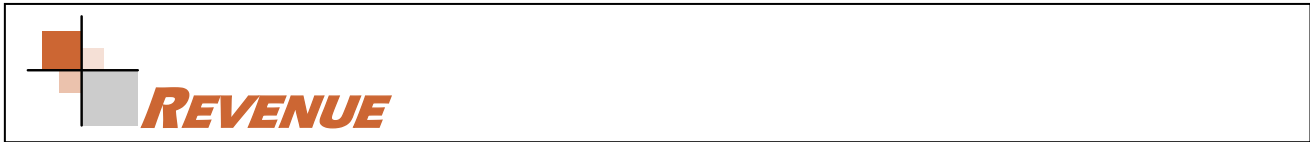
To report any activity for which a fee is charged to external users for goods or services.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$63,509,713	\$75,742,592	\$43,029,083	-43.19%	\$31,807,547	-26.08%
Revenue Sources						
Charges for Services	63,173,891	67,819,027	82,329,803	21.40%	67,161,921	-18.42%
Fines & Forfeits	210,901	181,450	200,000	10.22%	200,000	-
Intergovernmental Revenue	2,171,157	1,679,443	300	-99.98%	300	-
Licenses & Permits	85,432	42,000	72,000	71.43%	72,000	-
Miscellaneous Revenue	(1,232,590)	11,689,412	12,002,816	2.68%	14,846,548	23.69%
Total Revenue Sources	\$64,408,791	\$81,411,332	\$94,604,919	16.21%	\$82,280,769	-13.03%
Expenditures by Category						
Salaries and Benefits	14,731,418	12,250,580	12,362,503	0.91%	13,085,208	5.85%
Supplies & Services	15,518,138	15,480,312	13,998,092	-9.57%	14,387,369	2.78%
Capital	2,599,917	74,708,999	55,764,600	-25.36%	57,695,288	3.46%
Debt	3,776,241	11,614,777	9,983,839	-14.04%	10,145,966	1.62%
Depreciation	11,490,500	10,750,169	11,056,950	2.85%	12,597,087	13.93%
Miscellaneous Expense	1,508,796	65,875	7,800	-88.16%	7,800	0.00%
Total Expenditures by Category	\$49,625,010	\$124,870,712	\$103,173,784	-17.38%	\$107,918,718	4.60%
Expenditures by Department						
Policy & Administration	188,270	203,994	225,391	10.49%	235,056	4.29%
Culture, Parks & Recreation	2,135,131	2,993,563	2,882,666	-3.70%	3,119,873	8.23%
Police	7,807,285	-	-	-	-	-
Public Works	2,941,741	6,121,582	6,799,027	11.07%	4,772,492	-29.81%
Sewer	7,776,961	24,762,618	15,695,237	-36.62%	20,563,562	31.02%
Water	28,775,622	90,788,955	77,571,463	-14.56%	79,227,735	2.14%
Total Expenditures by Department	\$49,625,010	\$124,870,712	\$103,173,784	-17.38%	\$107,918,718	4.60%
Other Financing Sources (Uses):						
Bond Proceeds	-	12,203,000	-	-100.00%	-	-
Transfers In	30,705,965	25,970,908	3,326,840	-87.19%	10,305,702	209.77%
Transfers Out	(33,256,867)	(27,428,037)	(5,979,511)	-78.20%	(13,359,397)	123.42%
Total Other Financing Sources (Uses)	(\$2,550,902)	\$10,745,871	(\$2,652,671)	-124.69%	(\$3,053,695)	15.12%
Projected Ending Fund Balance & Reserves	\$75,742,592	\$43,029,083	\$31,807,547	-26.08%	\$3,115,903	-90.20%


INTERNAL SERVICE FUNDS

To report any activity that provides goods or services to other funds or departments on a cost-reimbursement basis.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$5,821,543	\$7,232,415	\$7,846,924	8.50%	\$5,039,046	-35.78%
Revenue Sources						
Charges for Services	22,001,981	23,982,182	24,314,122	1.38%	25,176,527	3.55%
Miscellaneous Revenue	237,141	732,590	64,444	-91.20%	56,992	-11.56%
Total Revenue Sources	\$22,239,121	\$24,714,772	\$24,378,566	-1.36%	\$25,233,519	3.51%
Expenditures by Category						
Salaries and Benefits	2,803,499	2,982,478	3,098,128	3.88%	3,278,182	5.81%
Supplies & Services	16,214,864	18,753,975	18,795,261	0.22%	19,023,537	1.21%
Capital	15,772	1,909,570	1,754,883	-8.10%	1,631,814	-7.01%
Debt	49,448	1,270,319	1,418,693	11.68%	567,065	-60.03%
Depreciation	837,667	683,000	817,389	19.68%	838,055	2.53%
Miscellaneous Expense	932,473	1,237,158	1,175,000	-5.02%	1,175,000	-
Total Expenditures by Category	\$20,853,724	\$26,836,500	\$27,059,354	0.83%	\$26,513,653	-2.02%
Expenditures by Department						
Policy & Administration	16,581,372	19,404,969	20,019,239	3.17%	20,246,061	1.13%
Public Works	4,170,852	7,288,696	6,953,965	-4.59%	6,181,442	-11.11%
Non-Departmental	101,501	142,835	86,150	-39.69%	86,150	-
Total Expenditures by Department	\$20,853,724	\$26,836,500	\$27,059,354	0.83%	\$26,513,653	-2.02%
Other Financing Sources (Uses):						
Lease Purchase Proceeds	-	1,252,644	-	-100.00%	-	-
Transfers In	25,475	1,483,593	272,910	-81.60%	272,910	-
Transfers Out	-	-	(400,000)	-	-	-100.00%
Total Other Financing Sources (Uses)	\$25,475	\$2,736,237	(\$127,090)	-104.64%	\$272,910	-314.74%
Projected Ending Fund Balance & Reserves	\$7,232,415	\$7,846,924	\$5,039,046	-35.78%	\$4,031,822	-19.99%



INTRODUCTION

This Revenue Summary contains information on revenues for all city funds. This section includes the following specific information:

- **Revenue Summary** which describes the various types of revenue sources for the major fund groups.
- **Major Revenue Sources - Taxes** which provides detail on property and sales tax.
- **Other Major Revenue Sources** graphics.
- **Schedule of Revenue Sources** and variables for collection.

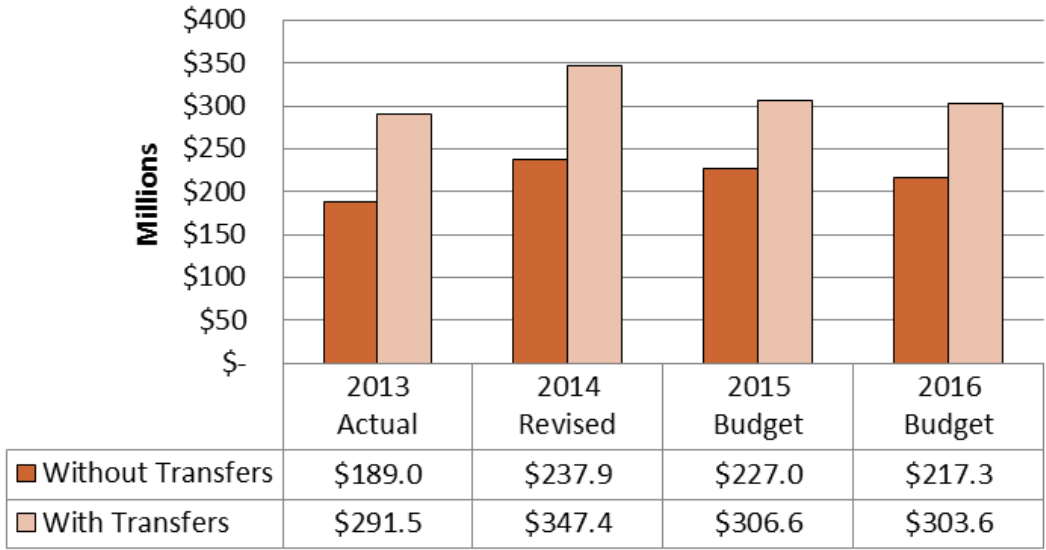
Information is presented in a comprehensive, multi-year format which should enable the reader to understand the overall financial condition of the city. Actual data is provided for 2013, revised budget for 2014, and budgeted figures for 2015-2016 to show the historical trend. This format provides a comprehensive analysis to the information for the 2015-2016 estimates.



REVENUE SUMMARY

This summary describes the major sources of revenue for the various fund groups. Since there are numerous revenue categories, this summary is purposely broad and general in order to present the "big picture" in terms of revenue. Greater details, including information on trends and assumptions, are presented in the following pages of this section. Total city revenues are estimated at \$306,629,519 for 2015 and \$303,589,674 for 2016 including inter-fund transfers and financing proceeds (\$227,042,577 for 2015 and \$217,276,717 for 2016 excluding inter-fund transfers).

Total Revenue - All Funds



GENERAL FUNDS

Major sources of revenue in the General Fund include: property taxes, county, state, and federal intergovernmental funds, franchise taxes, charges for services, transfers from other funds, fines and forfeits, licenses and permits, and miscellaneous sources. General Fund revenue is used to provide basic municipal services such as police, fire, parks, culture, recreation, public works, and many other general functions.

SPECIAL REVENUE FUNDS

Revenues which are collected into this fund group are from special sources, typically unique from other operations. The Special Revenue Funds and their major revenue sources are listed as follows:

Fund	Major Funding Source
Convention and Visitors Fund	Lodgers Room Tax
Community Development Fund	Federal Grants
Streets and Roads Fund	Road and Bridge Tax (county), Highway Users Tax (state), General Fund Transfers
Conservation Trust Fund	Lottery Proceeds (state)
Sales and Use Tax Fund	Sales and Use Tax
Restricted Fees Fund	Surcharges and other assigned revenues
Memorials Fund	Donations

DEBT SERVICE FUNDS

Revenues for these funds come from transfers from the Sales and Use Tax fund and transfers from other funds which benefit from the debt. These funds are used for the payment of principal and interest on general long-term debts of the city such as bonds, lease/purchases, notes, and related funding mechanisms.

CAPITAL PROJECT FUNDS

These funds set aside monies for capital projects of a specific nature. Examples include capital improvements for parks, trails, streets, quality of life projects, and fire equipment acquisition and replacement. General uses include infrastructure maintenance which is budgeted in the Food Tax Fund. Revenues come from a variety of sources: sales and use tax, sales tax on food, development fees, bonds, and general funding. Capital projects are described in the Capital Improvement Section.

PERMANENT FUNDS

Permanent funds result primarily from endowment trusts, bequests (memorials), and contributions. Revenue from these funds is dependent upon memorial provisions, contributions, prevailing interest rates, and investment methodology. The interest derived from the Cemetery Endowment Fund is used to assist in the preservation of the cemetery grounds. Some memorial funds are used for other specific purposes as stipulated in the will.

ENTERPRISE FUNDS

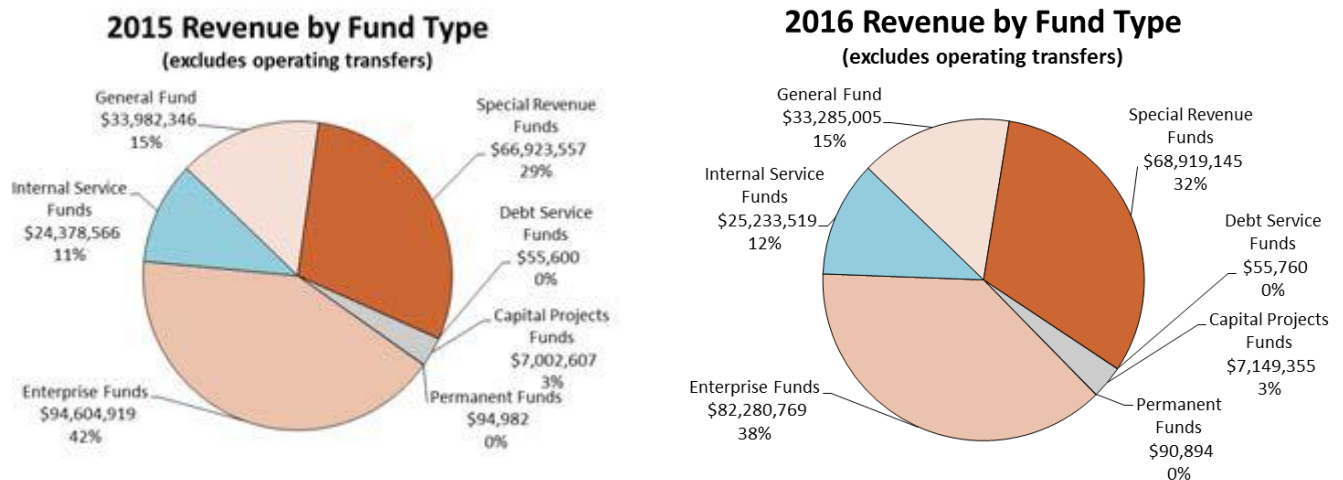
Enterprise operations are self-sustaining, and almost all funds come from fees and charges for services provided directly by users. The funds include the water and sewer utilities, municipal golf courses, municipal cemetery, stormwater, and downtown parking. The public safety combined services fund was discontinued in 2013. The enterprises adjust their fees and charges to cover the costs of both operations and capital improvements.

Depreciation reserves are used to set aside funds for the maintenance and replacement of related capital structures. Fund balances are commonly used to "save" funds for major capital construction and rehabilitation. As a result, fund balances can experience great fluctuations over a series of years.

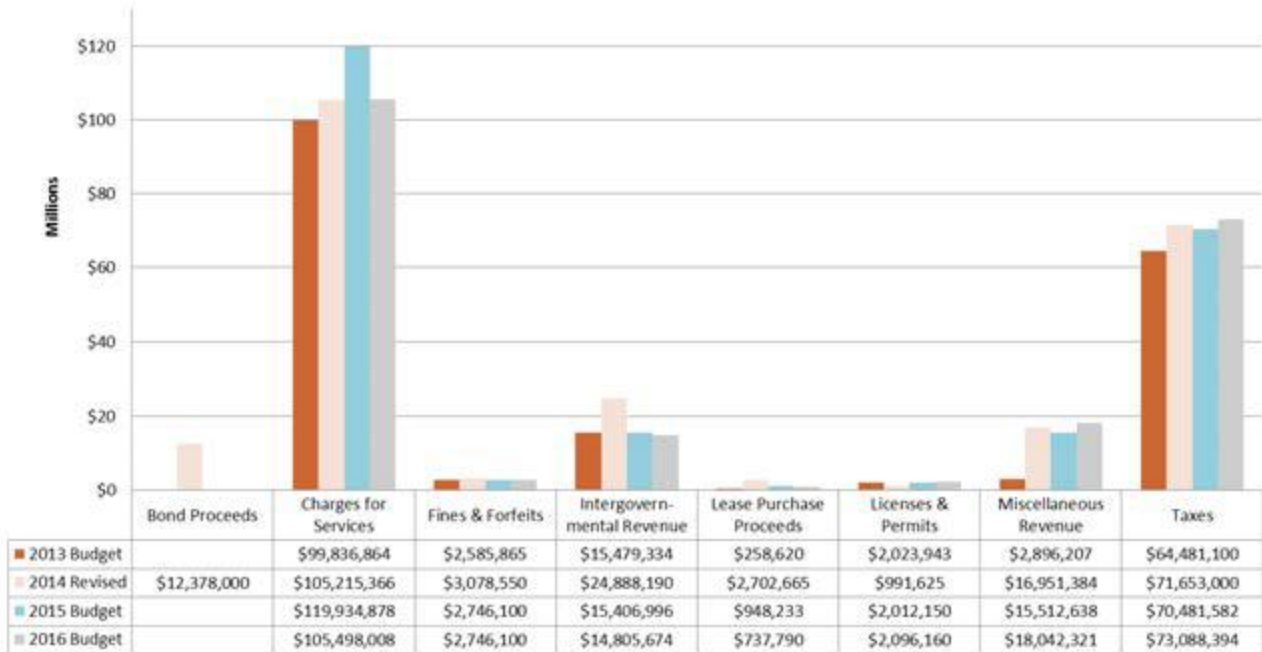
INTERNAL SERVICE FUNDS

Internal services include equipment maintenance, information technology, communications, health insurance, worker's compensation, liability, and fleet replacement. Revenues are based upon rates derived from the users of these services, most of which are citywide. These rates are adjusted each year based upon anticipated costs of operation. Similar to the enterprise funds, fund balance surpluses and deficits also affect the level of rates which must be charged to sustain these operations on an annual basis. The fleet replacement fund was added in 2014.

SUMMARY OF 2015-2016 REVENUE SOURCES BY FUND TYPE



2013-2016 Revenue by Source (excludes operating transfers)



2015 REVENUE:

2015 total revenue, excluding inter-fund transfers, is expected to be \$227,042,577 representing a 4.55% decrease from the 2014 Revised Budget. The overall composition of taxes and charges for services represents 83.8% of the total revenue collected. This means that the city's budget is very reliant upon revenue sources that can fluctuate with the economy and consumer discretionary income. Changes in revenue include:

Bond/Lease proceeds in 2014 were budgeted at \$12,378,000 for Sewer Construction and Replacement.

Charges for services are budgeted 13.9% higher than 2014. Development Fees and Utility revenues are expected to drive the large increases in 2015. Charges for water, sewer, and stormwater are budgeted with an increase of \$2,900,000. Development fees are expected to increase by \$5,900,000.

Fines and Forfeits are down 10% due to a decrease in the 2015 budgeted court fines and costs.

Intergovernmental revenue is also normally lower due to the variability of grant awards. New grants are appropriated during the year as the city is notified of the award. Most grant funds are specifically restricted in use and are on a reimbursement basis. Significant fluctuation in this revenue category is expected based on the money available at the federal, state, and local levels for grant awards and the projects that receive grant awards in any one year. The most significant decreases from 2015 to 2014 are \$3,600,000 in federal grant funds and \$6,000,000 in state pass through revenue for projects in 2014.

Licenses and Permits are expected to be 102% more in 2015 than in 2014 due to significant increases in actual revenue received in 2013 and 2014. The larger increases are budgeted for building permit revenue and plan check fees.

Miscellaneous revenues are comprised of funded depreciation (\$11,436,423) rentals (\$1,144,586), interest (\$464,831), Community Development Block Grant (\$350,000), royalties (\$341,000), Tax Increment Financing (\$300,000), purchasing card rebate (\$100,000), private contributions (\$77,500), recoveries (\$22,000), and other (\$692,115).

Taxes in 2015 are expected to be 1.63% lower than 2014 due to decreases in auto use taxes, sales tax on building permits, general use taxes, and audit assessments.

2016 REVENUE:

2016 total revenue, excluding inter-fund transfers, is expected to be \$217,014,447 representing a 4.42% decrease from the 2015 Budget. Changes from 2015 to 2016 include:

Bond proceeds are expected to be \$0 in 2015.

Charges for services show a \$14,000,000 decrease in 2016 compared to 2015. The water funds being used to fund the 60" Bellvue pipeline in 2015 accounts for the majority of this change as the project was planned to be completed in 2015. Water, sewer, and stormwater rate revenues are expected to increase by \$1,500,000.

Fines and Forfeits are expected to remain flat.

Intergovernmental revenue is estimated to decline 3.9% with reductions in federal and state grants.

Licenses and Permits are estimated to increase 4% with growth in building permits and plan check fees.

Miscellaneous revenue is planned to increase 16% with increases of \$1,900,000 in water rights acquisitions and \$900,000 in funded depreciation.

Taxes are expected to increase \$2,600,000 mainly due to an increase in sales tax, food tax, and auto use tax.

2017-2019 REVENUE:

2017 through 2019 Revenue numbers are expected to follow the same trends as seen in previous years. Expectations are for low to moderate continual growth in the area. Although exact numbers have not been given for all categories, below are some highlights and thought processes for these years.

Bond proceeds are expected to be \$19,000,000 in 2017 to fund water construction projects.

Charges for services are expected to increase each year. Water and Sewer are projected to increase each year by an average of 5% in 2017, 2% in 2018, and 1.5% in 2019. Development fees are expected to increase as development increases in the city.

Fines and Forfeits are expected to experience minimal increases.

Intergovernmental revenue is estimated to be lower due to the variability of grant awards.

Miscellaneous revenue is expected to increase for funded depreciation as the city grows.

Licenses and Permits are estimated to increase in building permits and plan check fees.

Taxes are expected to consistently increase as sales tax, use tax, and current property taxes rise with the growth of the economy and home values.

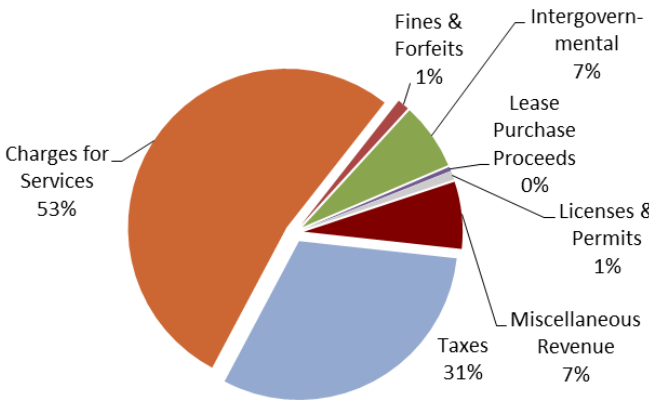
MAJOR REVENUE SOURCES - TAXES

SUMMARY

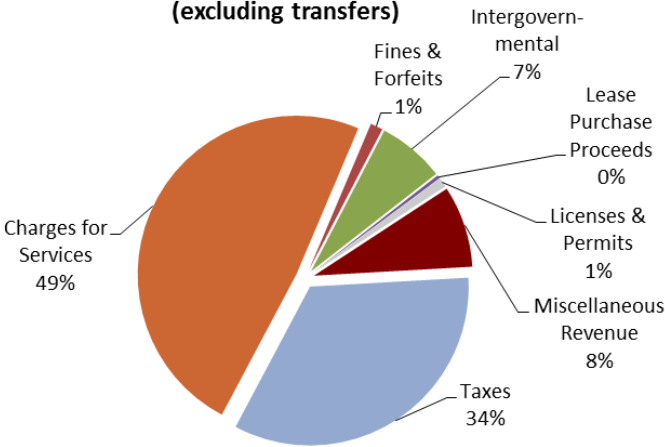
Taxes are an important issue to most citizens. The purpose of this section is to put into perspective the amount of taxes which Greeley residents pay to support municipal services. This perspective will include information on how much the average city resident pays for basic services as well as a comparison of local taxes in relation to other forms of taxes.

Sales tax and property tax are the two primary taxes which the average citizen pays to fund basic municipal services. The city collects 3.46% on most retail purchases, including food, within the city limits. Property tax is collected based on the value of property (real and personal). More information will be presented on sales and property taxes in the latter part of this section. The charts below expand on the Total Revenue charts depicted previously by illustrating the relationship between taxes and the remainder of the city's revenue for 2015 and 2016.

2015 Revenue by Source
(excluding transfers)



2016 Revenue by Source
(excluding transfers)



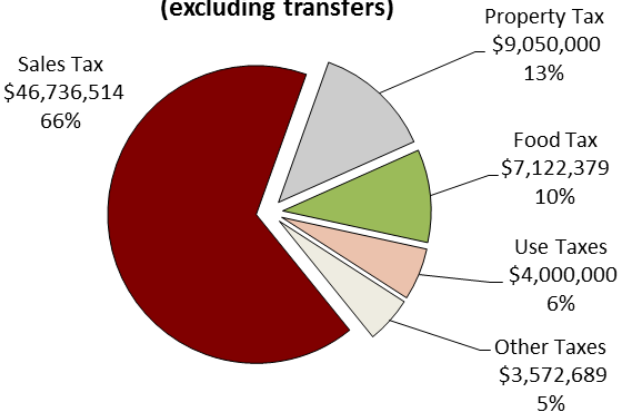
2015 Total Revenue by Source

Taxes in 2015 will make up 31.04% of the city's total revenue. Property and sales taxes alone will account for 27.7% of the total revenue (excluding transfers) of \$227 million required to fund the city's expenditures.

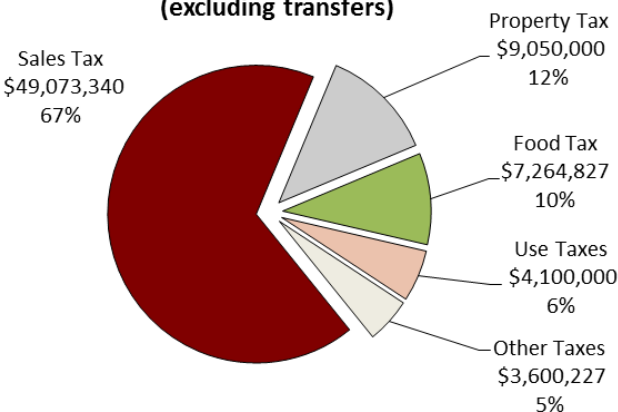
2016 Total Revenue by Source

Taxes in 2016 will make up 33.7% of the city's total revenue. Property and sales taxes alone will account for 30% of the total revenue (excluding transfers) of \$217 million required to fund the city's expenditures.

2015 Tax Categories \$70,481,582
(excluding transfers)



2016 Tax Categories \$73,088,394
(excluding transfers)



GENERAL OPERATIONS FUNDED BY TAXES

General operations include such basic services as: police, fire, public works, culture, parks and recreation, community development, and related governmental operations. General operations exclude water and sewer utilities, stormwater utility, golf courses, cemetery, and internal services such as data processing and equipment maintenance.

Greeley residents will receive in 2015 from taxes paid:

PUBLIC SAFETY:

- *POLICE* services on a 24-hour, seven days a week basis, including patrol, traffic regulations, investigations, and other public safety services;
- *FIRE* protection on a 24-hour, seven days a week basis, including response to fires, medical emergencies, and hazardous materials emergencies

CULTURE, PARKS & RECREATION:

- *PARKS* opportunities such as scenic parks and trails throughout the city.
- *CULTURE & RECREATION* which preserve and enhance the quality of life through performing arts, museums, festivals, exhibits and recreational sports activities for all ages

PUBLIC WORKS:

- Services including snow and ice control on a 24-hour, seven days a week basis, plus street repairs, traffic signal operation, bus services, and maintenance of city facilities

COMMUNITY DEVELOPMENT AND GENERAL GOVERNMENT:

- *Community Development* includes planning, building inspections, code enforcement, and development review
- *General Government* programs which cover; finance services including complete accounting and reporting, auditing, collection, cashiering, purchasing, budgeting, and bond acquisition;
- *Policy and Administration* services which include the City Council, City Clerk, Municipal Court, City Manager, City Attorney, and Human Resources;
- *Non-Departmental* Expenses which include a variety of general costs such as audit services, bank charges, and grants to partnering agencies

SALES TAX

This is a tax on the retail sale of various goods and commodities. The state's tax rate is 2.9% and the city's is 3.46%. Therefore, on items purchased subject to sales tax, just over six cents is paid by the consumer for every dollar of purchase price. State law limits the total sales or use taxes imposed by the state, county, and any city or town in any locality in the state to 6.9%. This limitation does not preclude a county sales or use tax at a rate not to exceed 1%. Although this limitation does not apply to home rule cities such as Greeley, the total sales and use taxes currently in effect within the city's boundaries do not exceed the statutory limit.

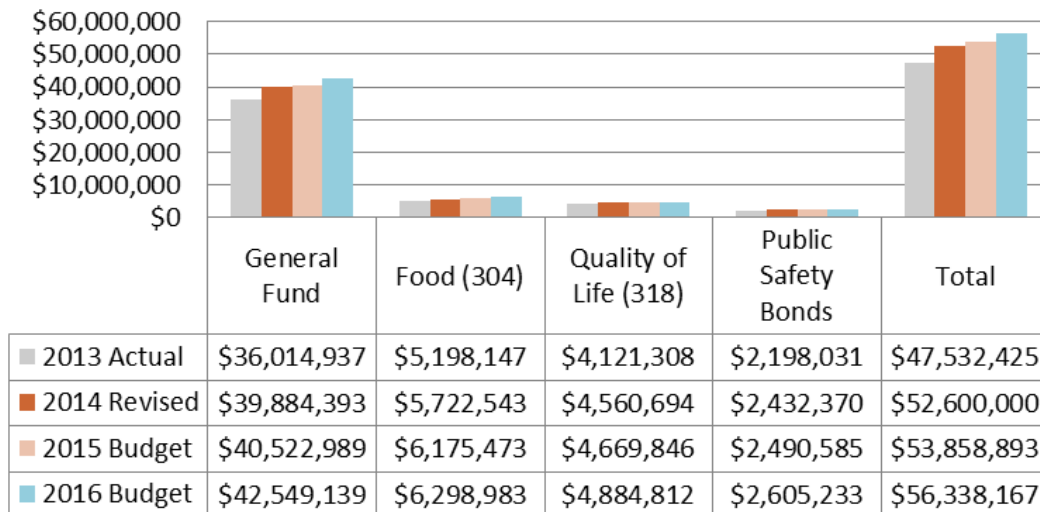
Sales tax was excluded on the purchase of food until 1990, when the exclusion was rescinded in order to fund a capital maintenance program for the repair of streets, buildings, parks, and other capital assets. The estimated \$7.1 million in 2015 and the estimated \$7.2 million in 2016 in revenue from the tax on food sales is designated and is not used for municipal operations.

The level of reliance upon sales tax is very common in the State of Colorado and other states that do not rely heavily on property tax. The city sales tax rate was increased from 3.3% to 3.46% in 2005. The .16% rate increase that went into effect January 1, 2005 was used to build a new police station and renovate the public safety building.

This rate is also applied to food sales, but the proceeds from sales tax on food are restricted to infrastructure, public facilities maintenance and improvements (primarily street maintenance).

Sales and food tax revenues are expected to grow the next few years. Below is how the sales and food tax is distributed to the four areas of Public Safety Bonds, Quality of Life Fund, Food Fund, and General Fund:

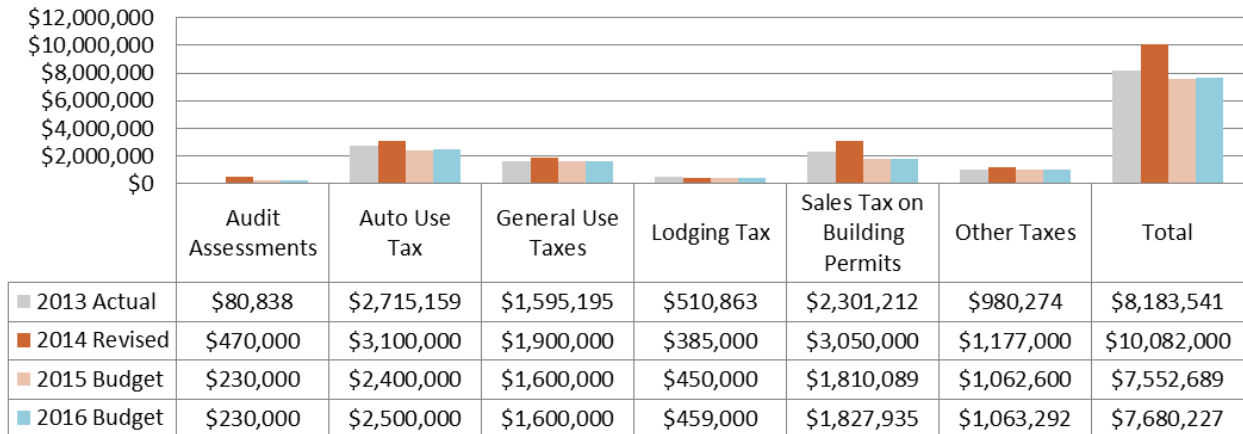
Sales and Food Tax Revenue Allocation



Use and Other Taxes

Revenues for use and other taxes have been projected to remain consistent with 2013 numbers. A conservative approach was taken rather than projecting at the high levels of growth experienced in 2014. Below is summary of Use and other Tax revenues:

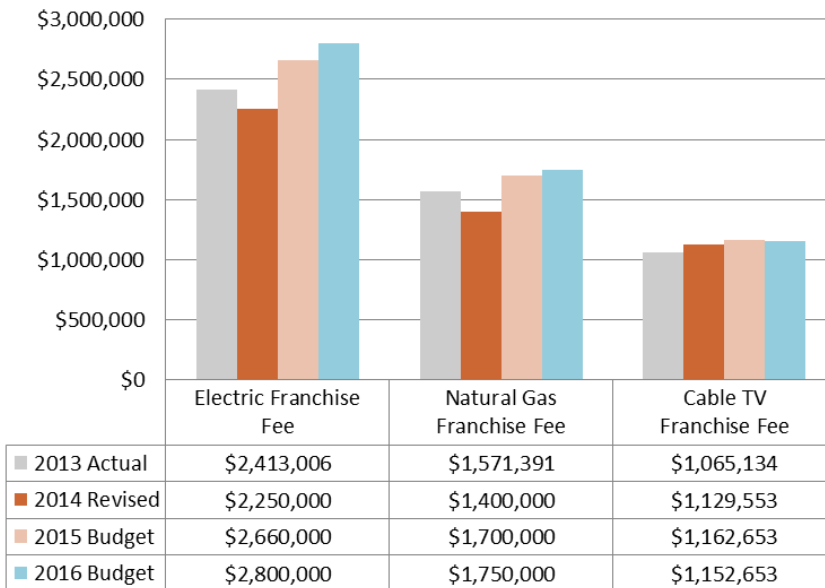
Use and Other Tax Revenue by Year



Franchise Fees

Franchise Fees are also tracked on a consistent basis as a source of revenue and economic growth. Below are the historical and future revenue projections for areas of electric, natural gas, and cable Fees. Electric revenue is projected to increase 18% in 2015 and 5% in 2016. Natural gas revenue is projected to increase 21% in 2015 and 3% in 2016. Cable revenue is expected to remain flat.

Franchise Fees



PROPERTY TAXES

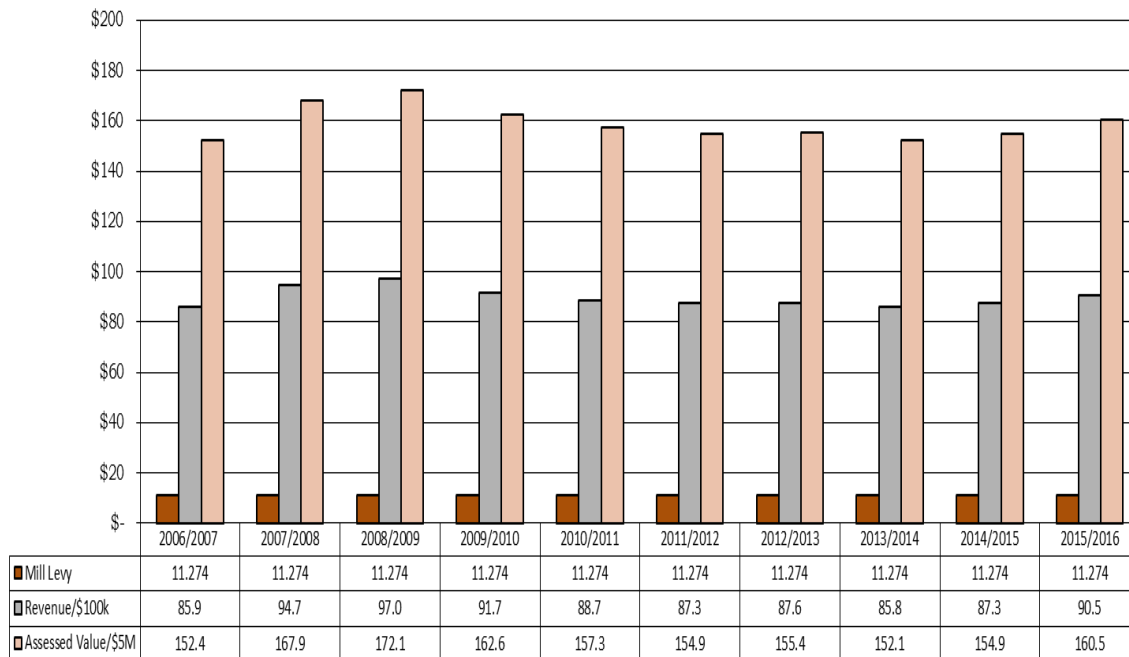
Property taxes are levied upon the value of land, buildings, and business personal property. These taxes are a source of general revenue for numerous agencies. Each authorized agency establishes a tax rate, known as a "mill levy", which is applied against the assessed value of property within applicable areas or districts. The county collects property taxes on behalf of all taxing agencies and distributes the funds to these agencies.

The Gallagher Amendment, approved by Colorado voters in 1982, divides the state's total property tax burden between residential and nonresidential (commercial) property. According to the Amendment, 45% of the total amount of state property tax collected must come from residential property, and 55% of the property tax collected must come from commercial property. The Amendment also mandates that the assessment rate for commercial property be fixed at 29%. The residential rate, on the other hand, is annually adjusted to hold the 45/55 split constant. In the years since Gallagher passed, increases in residential property values have significantly outpaced the increases in the value of commercial property. In fact, residential property now accounts for 75% of the state's total property value. However, due to the Gallagher Amendment, residential property is only responsible for 45% of the state's total property tax burden. Conversely, commercial property, which now accounts for only 25% of total property value in the state, is still responsible for 55% of the state's total tax burden.

The Gallagher Amendment requires that properties must be reassessed every two years by the county assessor of the county in which they are located. Market values are determined based on recent sales of similar properties in the area. The current residential assessment percentage is 7.96%. The tax rate or mill levy is applied to the assessed value divided by 1,000. The City of Greeley's mill levy has remained the same since 1992 at 11.274. However, it was reduced to 10.635 mills for the 2000 tax collection only to rebate revenue collected in excess of the Tabor Amendment limit in 1998 by \$300,354. The mill levy was restored to 11.274 in 2001. City of Greeley total property taxes to be collected are estimated at \$8.7 million in 2015 and \$9.1 million in 2016.

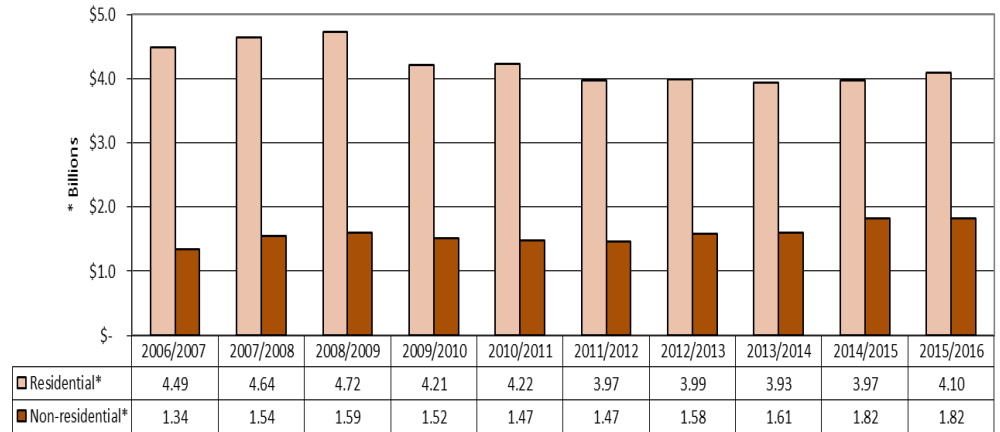
A multi-year history of Greeley's property tax revenues is presented in this section. The bar graphs in this section show the relationship between the variables of the city's mill levy and the total assessed valuation. This is set by the county and the state.

PROPERTY TAX HISTORY



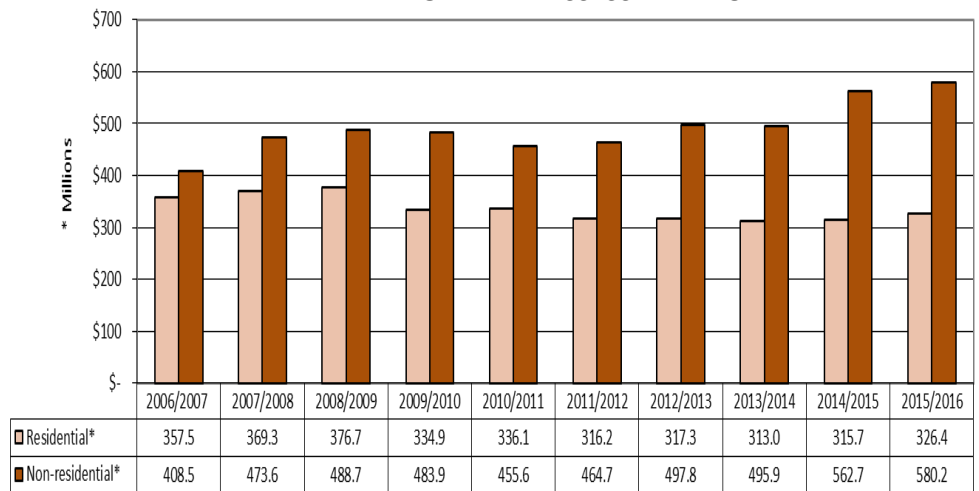
This graph is the first in a series to visually reflect the impact of the Gallagher Amendment. Actual values for residential properties comprise approximately 75% of the City of Greeley's tax base. The composition of property classes is expected to increase by the year 2016.

PROPERTY - ACTUAL VALUE



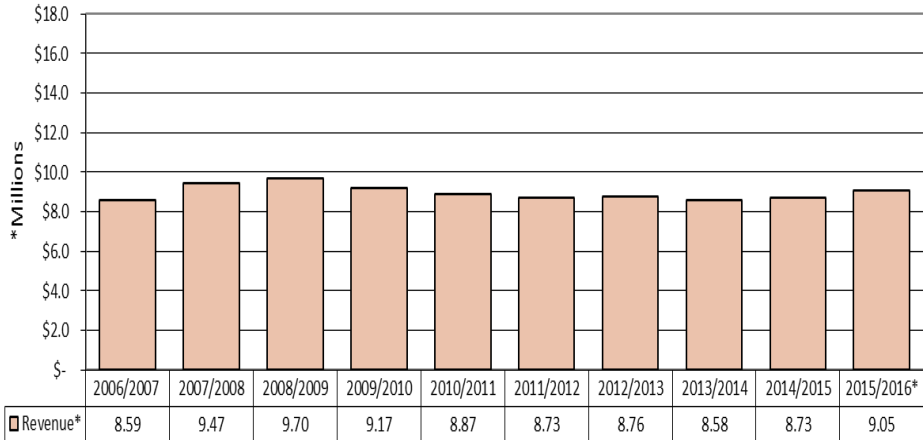
The second in the series of charts to show the effect of the Gallagher Amendment shows that assessed values are expected to remain relatively constant. This is due to the assessment percentage determined by the Gallagher Amendment.

PROPERTY - ASSESSED VALUE



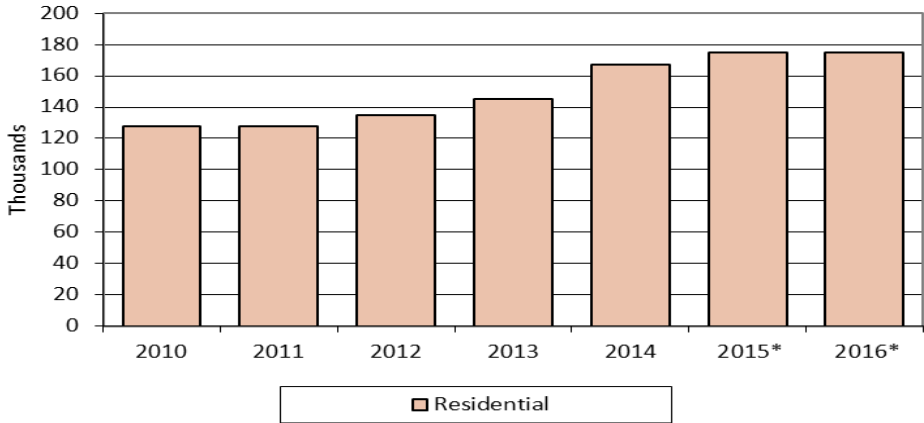
PROPERTY TAX REVENUE

The third graph in the series showing the impact of the Gallagher Amendment indicates that the revenue should continue to remain relatively flat.



ESTIMATED PROPERTY TAX

Growth is not expected for property values over the next two years. While this trend causes some economic development concerns, the city has no control over the assessment percentage applied to the actual property values. The state determines the percentage based on statewide residential to commercial property values. Statewide, the tax revenue generated from residential property cannot exceed 45% of the total collections.



ESTIMATED PROPERTY TAX FOR VARIOUS PROPERTY VALUES

Year	Residential			
	Property Value	Assess %	Mill Levy /\$1000	Estimated Tax
2010	142,181	7.96%	0.011274	128
2011	142,158	7.96%	0.011274	128
2012	150,000	7.96%	0.011274	135
2013	162,078	7.96%	0.011274	145
2014	186,400	7.96%	0.011274	167
2015*	195,000	7.96%	0.011274	175
2016*	195,000	7.96%	0.011274	175

*Estimate

ASSESSED VALUATION ANALYSIS

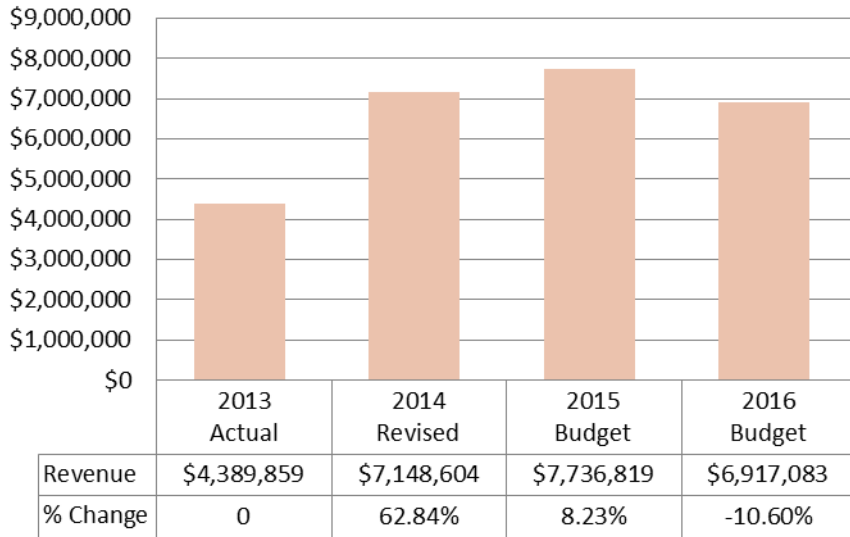
ASSESSED YEAR & COLLECTION YEAR	PROPERTY TYPE	ACTUAL VALUE	% Change	ASSESS. FACTOR	ASSESSED VALUE	ASSESSED TOTAL	LESS TAX INCREMENT	NET ASSESS VALUE	MILL LEVY	REVENUE
2006/2007	RESIDENTIAL	4,490,832,257	4.35%	7.96%	357,467,950					
	NON-RESID.	1,335,914,404	-0.39%	30.58%	408,523,430	765,991,380	-4,051,200	761,940,180	11.274	8,590,115
2007/2008	RESIDENTIAL	4,639,589,547	3.31%	7.96%	369,317,320					
	NON-RESID.	1,540,111,081	15.29%	30.75%	473,554,900	842,872,220	-3,230,580	839,641,640	11.274	9,466,120
2008/2009	RESIDENTIAL	4,723,549,006	1.81%	7.98%	376,741,030					
	NON-RESID.	1,594,698,038	3.54%	30.65%	488,720,730	865,461,760	-4,877,710	860,584,050	11.274	9,702,225
2009/2010	RESIDENTIAL	4,207,818,705	-10.92%	7.96%	334,946,220					
	NON-RESID.	1,518,937,373	-4.75%	31.86%	483,903,700	818,849,920	-5,724,088	813,125,832	11.274	9,167,180
2010/2011	RESIDENTIAL	4,221,852,760	0.33%	7.96%	336,063,400					
	NON-RESID.	1,472,903,981	-3.03%	30.93%	455,628,000	791,691,400	-5,094,758	786,596,642	11.274	8,868,090
2011/2012	RESIDENTIAL	3,972,461,382	-5.91%	7.96%	316,212,810					
	NON-RESID.	1,465,092,976	-0.53%	31.71%	464,651,810	780,864,620	-6,190,510	774,674,110	11.274	8,733,675
2012/2013	RESIDENTIAL	3,985,676,527	0.33%	7.96%	317,264,950					
	NON-RESID.	1,582,614,153	8.02%	31.45%	497,776,890	815,041,840	-37,907,640	777,134,200	11.274	8,761,410
2013/2014	RESIDENTIAL	3,932,209,129	-1.34%	7.96%	312,994,780					
	NON-RESID.	1,606,100,353	1.48%	30.88%	495,886,253	808,881,033	-48,221,370	760,659,663	11.274	8,575,675
2014/2015	RESIDENTIAL	3,966,427,213	0.87%	7.96%	315,718,440					
	NON-RESID.	1,817,128,673	13.14%	30.97%	562,736,590	878,455,030	-103,852,430	774,602,600	11.274	8,732,870
2015/2016*	RESIDENTIAL	4,100,130,352	3.37%	7.96%	326,370,376					
	NON-RESID.	1,817,143,761	0.00%	31.93%	580,214,003	906,584,379	-103,852,430	802,731,949	11.274	9,050,000

*Estimate



OTHER MAJOR REVENUE SOURCES

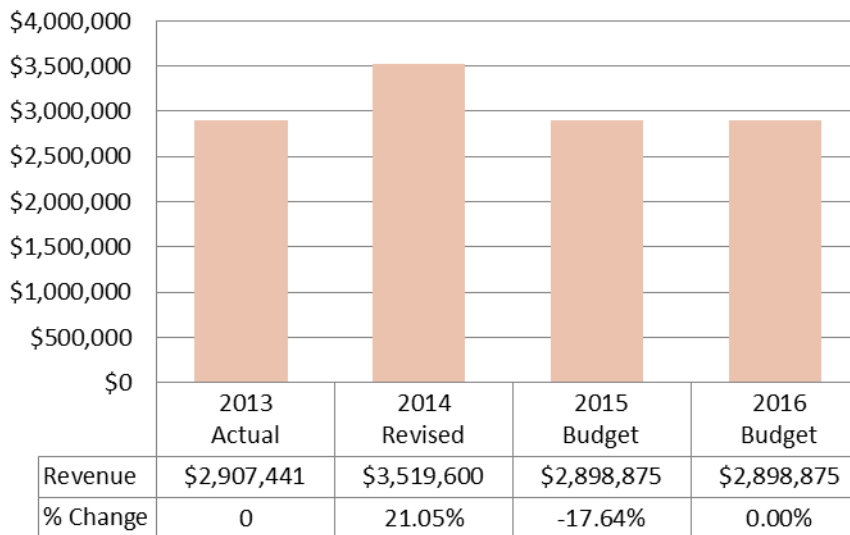
Intergovernmental Revenue General Fund



**Intergovernmental -
General Fund:**

The grant revenue source is heavily dependent upon grant projects and will fluctuate annually depending upon money awarded by outside agencies. It is important to note that only known grants are budgeted in 2015 and 2016. Additional grants are appropriated during the year as the city is notified of the award.

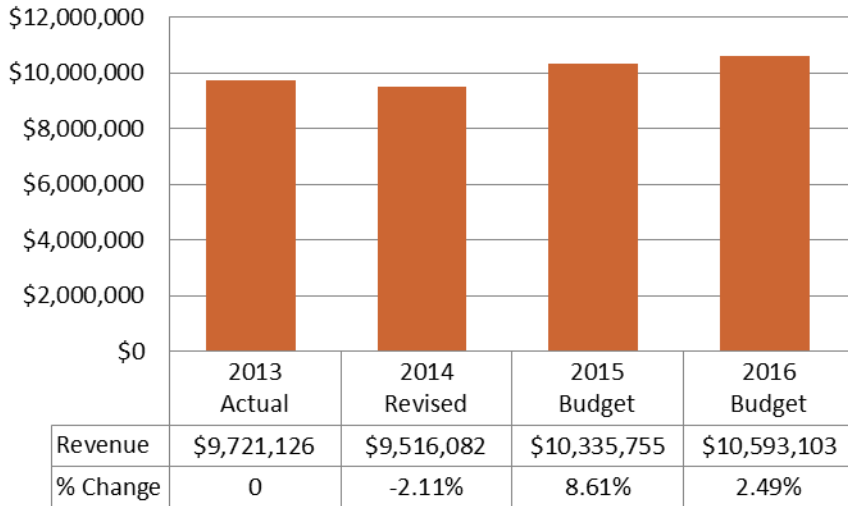
Intergovernmental Revenue Streets & Roads Fund



**Intergovernmental -
Streets & Roads Fund:**

Intergovernmental revenue in the Streets and Roads Fund is primarily comprised of highway user's tax and road and bridge tax. Estimated highway user's revenue for 2015 and 2016 was decreased 17% for a total budget of \$2.9 million; it is collected by the state and distributed to the city. The revenues are based on a seven cent tax and various fees that are distributed on a 65%-26%-9% share basis to the state, county, and municipalities, respectively. The City of Greeley's share of the municipalities' portion is based on the number of vehicles registered and the miles of streets relative to other municipalities. A road and bridge mill levy is set by Weld County. One half of the revenue generated by that levy is shared with all of the municipalities in the county based on relative assessed values. The road and bridge tax is distributed by the county.

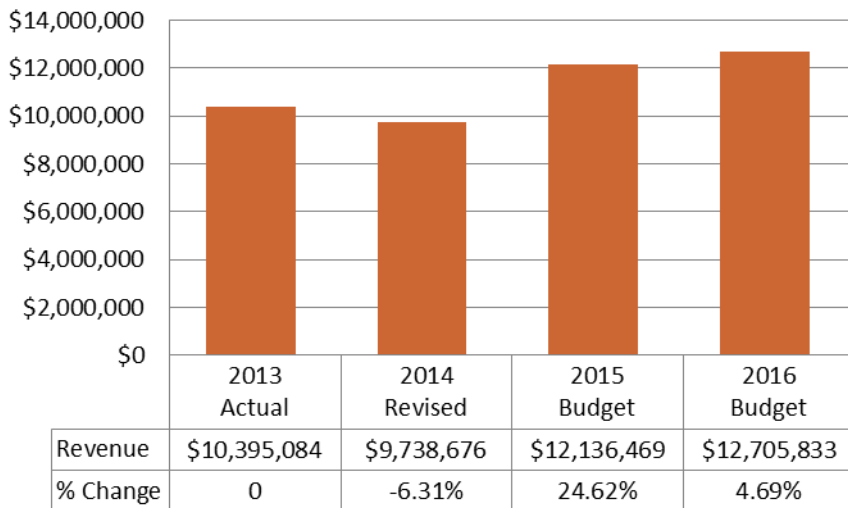
Charges for Services General Fund



Charges for Services - General Fund:

Charges for services are user fees for participation in leisure service programs, bus fares, and court processing fees. These fees are set administratively and are reviewed each year. This area also includes gas, electric, and cable franchise fees. The change in budget estimates are due to increases in electric, natural gas, and cable franchise fees of \$785,000 in 2015 and \$200,000 in 2016.

Charges for Services Sewer Fund



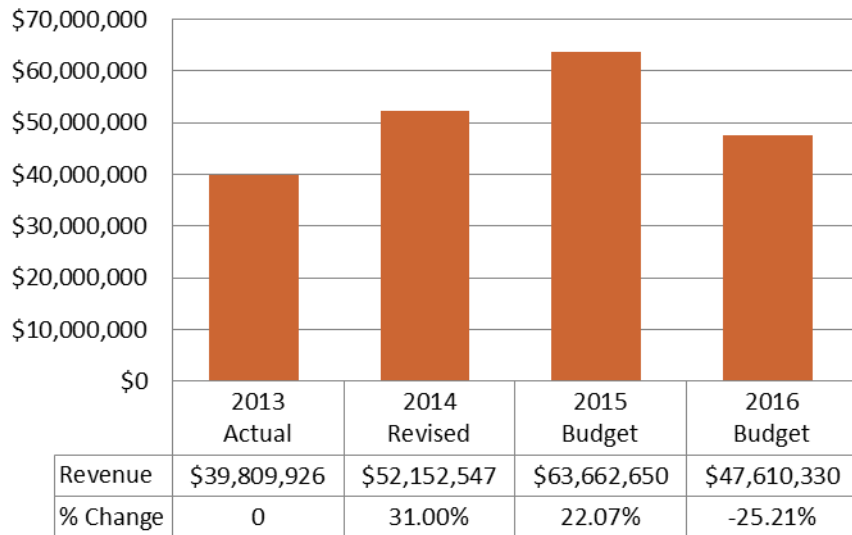
Charges for Services - Sewer Funds:

The average sewer rate revenue across all customer classes will increase by 5.2% or \$492,000 for 2015. The residential sewer rate increase for 2015 is 5%.

Sewer development fees are budgeted in 2015 at an increase of \$1.9 million or 231% due largely in part to anticipated new construction.

All other estimates for sewer rates/fees did not increase for 2016.

Charges for Services Water Fund



Charges for Services -

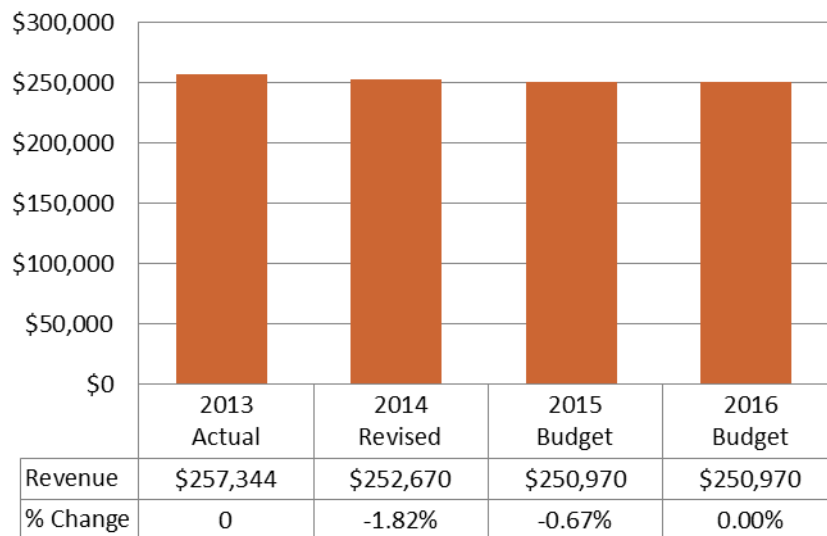
Water Funds:

The average water rate revenue increase across all customer classes will be 6.0% or \$2.0 million in 2015.

Development fees in 2015 are budgeted to increase about 267% or \$4.1 million due largely in part to anticipated new construction.

The other variance is due to the continuing construction of the Bellvue Transmission Line in 2015.

Charges for Services Cemetery Fund



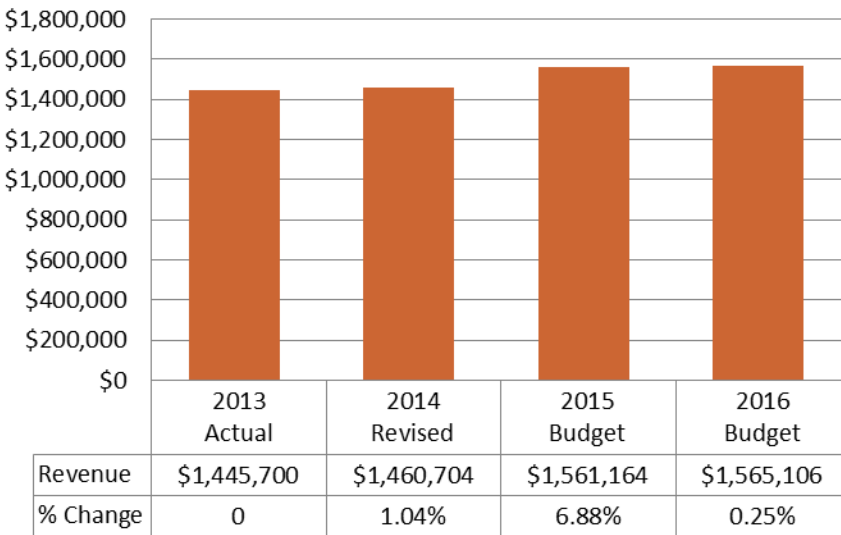
Charges for Services -

Cemetery Fund:

2015-2016 Fees for Cemetery Services have remained unchanged.

The General Fund will contribute \$162 thousand in 2015 and \$182 thousand in 2016 in an effort to ensure that the fund operates in the "black".

Charges for Services Golf Fund

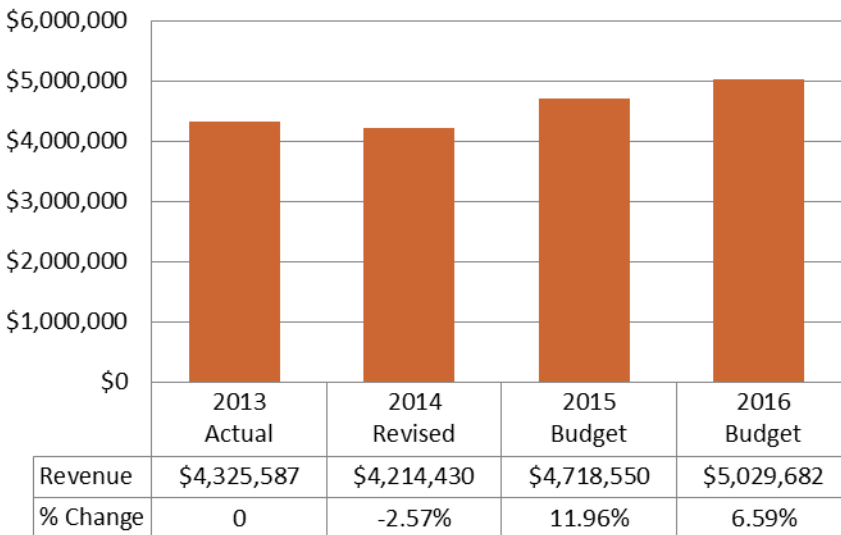


Charges for Services -

Golf Fund:

Rate increases for the golf courses have been very conservative over the past several years. The average rate increase for 2015 and 2014 remains flat. Fluctuation in the charges for services category was historically related more to the rounds of golf played at the two municipal courses in Greeley than rate changes. Because of the slowing golf course use, revenues in 2015 and 2016 were budgeted to 2013 levels.

Charges for Services Stormwater Fund



Charges for Services -

Stormwater Funds:

The City Council established a Stormwater Management Program that became effective January 2002. It was determined at this time that owners of all real property within the city are the beneficiaries and users of the city's stormwater system and should pay a portion of the cost of providing the facilities, maintenance, and administration necessary for the reasonable control of stormwater.

Stormwater fees for 2015 and 2016 were budgeted with a 7.0% rate increase. Development fees were budgeted at a flat rate using 2013 actuals for 2015 and 2016.



SCHEDULE OF REVENUE SOURCES

REVENUE SOURCE	DESCRIPTION	VARIABLES FOR COLLECTIONS
Audit Assessments	Back taxes owed by a business on sales revealed by audits.	# audits, # firms owing money
Auto Use Tax	A tax applying to any person purchasing a motor vehicle, mobile home, trailer, or semi-trailer (new or used) for use within the city limits.	Registration fees, # registered vehicles
Building Permit	A permit must be issued before any construction, alteration, moving, demolition, or repair is performed on a new or existing structure.	# permits issued, assessed property value
Busing	The city provides busing as a form of public transportation for a fee.	Rate, # patrons, level of service
Cart Rentals	A fee charged to rent a golf cart for a round of golf.	# users, # tournaments, clubhouse sales
Cigarette Tax	A tax assessed by the state government. A percentage of the tax is allocated to cities and counties based on sales tax receipts as a percentage of state sales tax receipts.	Sales, sales tax receipts, legislative action
County Buildings	A fee for the use of county buildings (Island Grove).	# of users, length of use
Court Fees	The Municipal Court assesses and collects fines and fees which depend on the offense and subsequent action taken by the defendant.	# cases, # violations, fine amounts, trial length
Current Property Tax	A tax levied according to the value of the property.	Assessed valuation, mill levy, # taxable properties
Data Processing Services	Funds collected from other city departments for data processing services provided by the Information Technology Department.	# of users, volume of work, fee
Development Fees	Fees imposed by the city for the impact a new development has on city infrastructure.	# of projects in progress, cost of projects
False Alarm Service	A fee assessed for false alarms exceeding six in a calendar year for the same location.	
Federal Grants	Federal grants are transfers of aid to state and local governments from the federal government.	# public projects, # applications, prior performance
Food Tax	A special sales tax on food to fund various city improvement projects. Low income families can qualify for a rebate.	Amount of food sold, # customers, rate of tax
Franchise Fee	Revenues derived from fees levied on companies in exchange for the right to use public right of way and otherwise operate as a franchise.	# of subscribers to each franchise
Grave Openings	The fee for grave site preparation.	# burials, size of site & foundation, day/week
Green Fees	Fee paid by customer to play a round of golf. A portion of the fee is earmarked for the clubhouse fund.	Rate, # of users
Health & Dental Premiums	Monthly premiums collected from other city departments and employees for health and dental insurance coverage.	# of employees, # employees with dependent coverage
Highway Maintenance Agreement	Reimbursement received from the State Department of Highways for state roads maintained by the city.	# state street miles maintained by city, rate per mile
Highway User Tax	A state tax shared locally based on gas tax, various vehicle registrations, titles, and license fees.	Legislative action, gallons of gasoline & special fuels sold statewide, # registered voters
Intergovernmental	Money collected from another governmental agency for their portion of a joint project.	Intergovernmental agreements
Kodak	Kodak uses city treated water for plant operations.	# of gallons of water used
Licenses	Business licenses, liquor licenses	# establishments, rate of license, # of applicants
Lodger's Room Tax	A tax assessed guests lodging in hotels, motels, and campgrounds located within the city limits.	# customers, legislative action

REVENUE SOURCE	DESCRIPTION	VARIABLES FOR COLLECTIONS
Lottery	Counties, municipalities, and special districts receive lottery revenue from the state based on population estimates dependent on the entity's involvement in the Conservation Trust Fund.	Amount of lottery revenue, # participants in Conservation Trust Fund, population estimates
Membership Fees	An annual fee paid by customers exempting them from green fees for each round of golf.	# members
Mountain Plains Rental	Mountain Plains is a shareholding water contract along the Poudre River.	# of gallons of water used
New Meter Sales	Fee for the meter providing access to city water.	# meters, new construction
Occupation Tax	An annual fee levied on each business that sells malt, vinous or spirituous liquors, and fermented beverages.	Size of outlet, volume of sales
Parking Fines	A fee assessed for parking in violation of local ordinances.	# violations
Parking Space Rentals	Fee for parking in a city-owned parking lot.	# users, parking fee rate, # time violations
Penalty & Interest	An amount assessed on delinquent taxes.	# and amount of delinquent taxes, interest rate
Pre-need Services	Grave site lots and services performed at the city's cemetery.	# lot sales, # pre-need packages sold
Recreation Fees	These are fees charged for the privilege of using city parks and recreation facilities.	Rate, # of users
Registration Fees	Each hotel and restaurant licensee must be registered with the State of Colorado and the city to operate a liquor-licensed premise.	# licensed premises & new applicants
Rent	Fee charged to groups that use city buildings.	# tenants, length of rental
Repairs & Maintenance	Funds collected from other city departments for the repair and maintenance of city-owned vehicles and equipment.	Usage, # repairs, funding
Road & Bridge Tax	A tax based on the mill levy and total city revenue for the purpose of maintaining county roads and bridges.	Mill levy, total city revenue
Sales Tax	A tax levied upon all sales, purchases, and leases of tangible personal property sold or leased with the city limits.	Volume of sales, economy, tourism
Severance Tax	A tax assessed by the state on the extraction of oil or gas.	Gross oil or gas income, # employees in industry
Special Registration Fees	This is an annual fee on all special movable equipment (SAME).	# special movable equipment, rate of fee
Specific Ownership Tax	A tax assessed on licensed motor vehicles registered in Colorado to assist in financing streets and roads.	# licensed vehicles in county, mill levy
Surplus Water Rental	A fee collected from other water agencies when the city has excess water available for rent.	Sale of excess city water
Tax-Building Permits	A sales tax on building, construction, or improvement to any structure within the city limits.	# permits, value & size of project
Ticket Sales	Ticket sales are source of revenue for public attendance at concerts, theatrical plays, movies and other special events sponsored by the city.	# users, ticket prices, local or outside productions
Turn on fee	Fee charged to turn on water that has been turned off for nonpayment or some similar reason.	# turn ons required
Use Tax	A tax levied upon individuals using, storing, or consuming tangible personal property on property within the city limits.	# businesses inside city limits, # customers, rate of tax
Water Labor & Materials	The customer incurs all labor and material costs for a tap to the water main, including installing service pipes, trenching, and street repairs.	# new taps, # repairs





INTRODUCTION

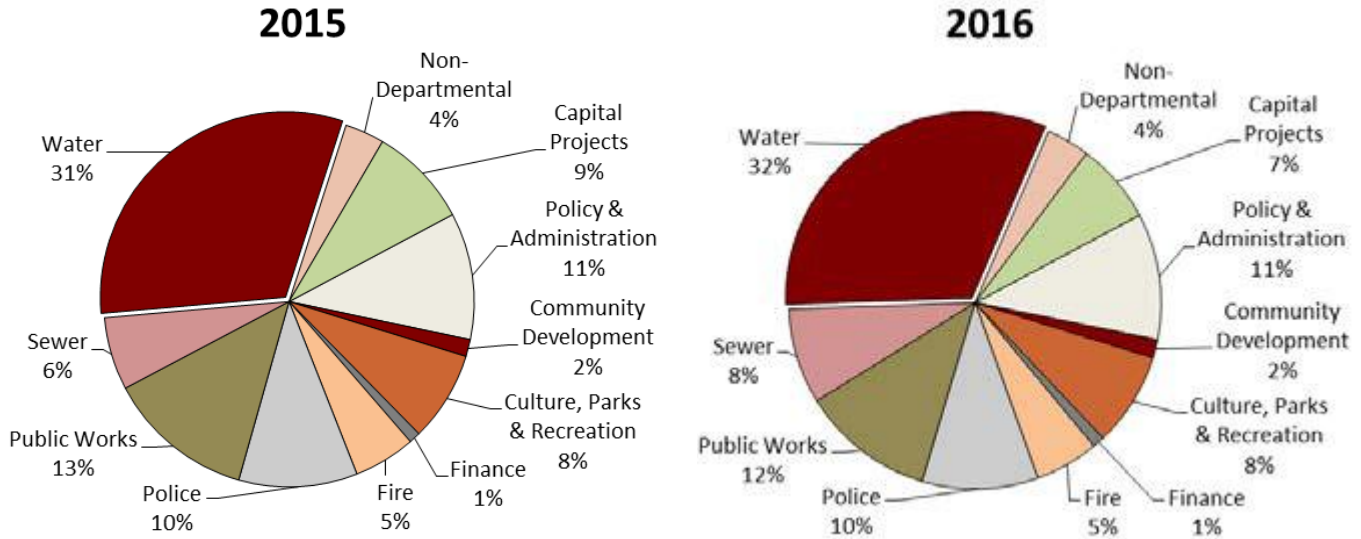
The Expenditure Summary begins by displaying the expenditures for the city in the following manners:

- Expenditures by Department
- Expenditures by Category
- Expenditures by Fund Type
 - Governmental Funds
 - Enterprise Funds
 - Internal Service Funds

The next section displays a debt service table for all funds and capital leases by fund type and the effect of the city's long term debt on future operations. Schedules of debt retirement follow which include anticipated new leases, bond issues and interfund loans.

A computation of the city's legal debt margin brings the expenditure summary to a close.

2015-2016 EXPENDITURES BY DEPARTMENT



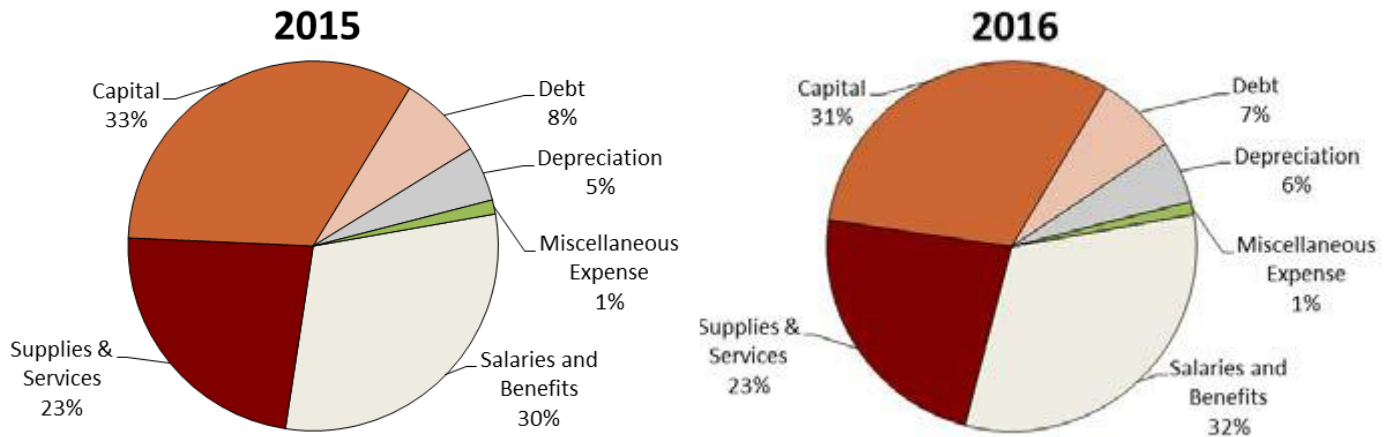
All figures exclude inter-fund transfers

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Department Expenditures						
Policy & Administration	24,023,034	28,431,689	27,367,346	-3.74%	27,162,015	-0.75%
Community Development	2,436,249	2,799,318	3,687,124	31.72%	3,928,433	6.54%
Culture, Parks & Recreation	16,348,542	18,678,772	19,421,062	3.97%	20,241,863	4.23%
Finance	1,859,424	2,042,186	2,457,395	20.33%	2,598,215	5.73%
Fire	13,094,220	13,044,692	13,344,183	2.30%	13,704,471	2.70%
Police	29,988,254	24,150,601	25,629,102	6.12%	24,953,416	-2.64%
Public Works	20,142,158	29,411,330	31,861,370	8.33%	28,681,813	-9.98%
Sewer	7,776,961	24,762,618	15,695,237	-36.62%	20,563,562	31.02%
Water	28,775,622	90,788,955	77,571,463	-14.56%	79,227,735	2.14%
Non-Departmental	7,625,941	10,288,617	8,515,902	-17.23%	9,340,171	9.68%
Capital Projects	15,001,642	37,475,134	21,755,782	-41.95%	17,350,089	-20.25%
Total Department Expenditures	\$167,072,047	\$281,873,912	\$247,305,966	-12.26%	\$247,751,783	0.18%

(1) General Government includes: City Council, City Manager's Office, Finance, Human Resources, Information Technology, City Attorney's Office, Municipal Court, City Clerk's Office, Health, Liability, Workers' Compensation, and General Fund Non-departmental expenditures.

The Urban Renewal division was combined into the City Manager's Office in 2012.

2015-2016 EXPENDITURES BY CATEGORY



All figures exclude inter-fund transfers

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Category Expenditures						
Salaries and Benefits	67,339,676	70,962,901	74,649,807	5.20%	78,876,291	5.66%
Supplies & Services	54,468,693	59,895,447	57,607,986	-3.82%	57,555,556	-0.09%
Capital	17,831,302	115,586,699	81,673,860	-29.34%	77,437,486	-5.19%
Debt	10,126,677	19,981,569	18,431,113	-7.76%	17,607,577	-4.47%
Depreciation	12,328,168	11,433,169	11,874,339	3.86%	13,435,142	13.14%
Miscellaneous Expense	4,977,531	4,014,127	3,068,861	-23.55%	2,839,731	-7.47%
Total Category Expenditures	\$167,072,047	\$281,873,912	\$247,305,966	-12.26%	\$247,751,783	0.18%

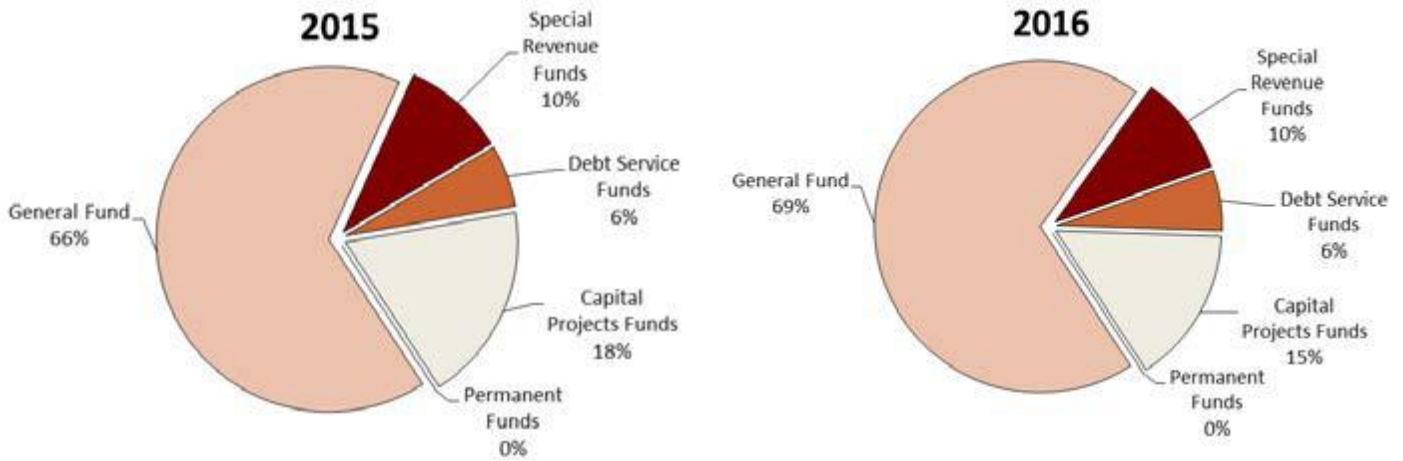
Personnel expenditures represent the cost of salaries and benefits for 857.25 FTEs in 2015 and 857.25 FTEs in 2016 plus seasonal/hourly employees that do not receive benefits. The bar graph indicates the result of the labor-intensive services provided by the city and the high costs associated with health benefits and workers' compensation experienced nationwide.

Supplies and services represent all expenditures related to operations (i.e., chemicals, fuel and oil, maintenance of equipment, training costs, outside services, building materials, etc.). It also includes the financial support budgeted for outside organizations such as the Greeley Chamber of Commerce and the Humane Society of Weld County.

Capital represents capital outlay (\$6,857,641 in 2015 and \$5,189,092 in 2016) budgeted for all departments and capital construction (\$81,673,860 in 2015 and \$77,437,486 in 2016).

Debt and depreciation expenditures represent principal payments, interest payments, amortizations, paying agent fees on all outstanding debt, and the annual depreciation on assets in the Enterprise and Internal Service funds.

2015-2016 GOVERNMENTAL FUND EXPENDITURES



All figures exclude inter-fund transfers

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Governmental Fund Expenditures						
General Fund	64,332,090	72,426,561	77,115,155	6.47%	78,218,824	1.43%
Special Revenue Funds	11,092,385	13,354,175	11,398,302	-14.65%	11,074,470	-2.84%
Debt Service Funds	6,160,975	6,861,174	6,802,979	-0.85%	6,675,419	-1.88%
Capital Projects Funds	15,001,642	37,475,134	21,755,782	-41.95%	17,350,089	-20.25%
Permanent Funds	6,220	49,656	610	-98.77%	610	0.00%
Total Governmental Fund Expenditures	\$96,593,312	\$130,166,700	\$117,072,828	-10.06%	\$113,319,412	-3.21%

The **GENERAL FUND** accounts for the majority of services provided to the public that are not related to the utility services (i.e., Police, Fire, Transit, Building Maintenance, Culture, Parks, Recreation, Finance, Planning, Building Inspections, and administrative services).

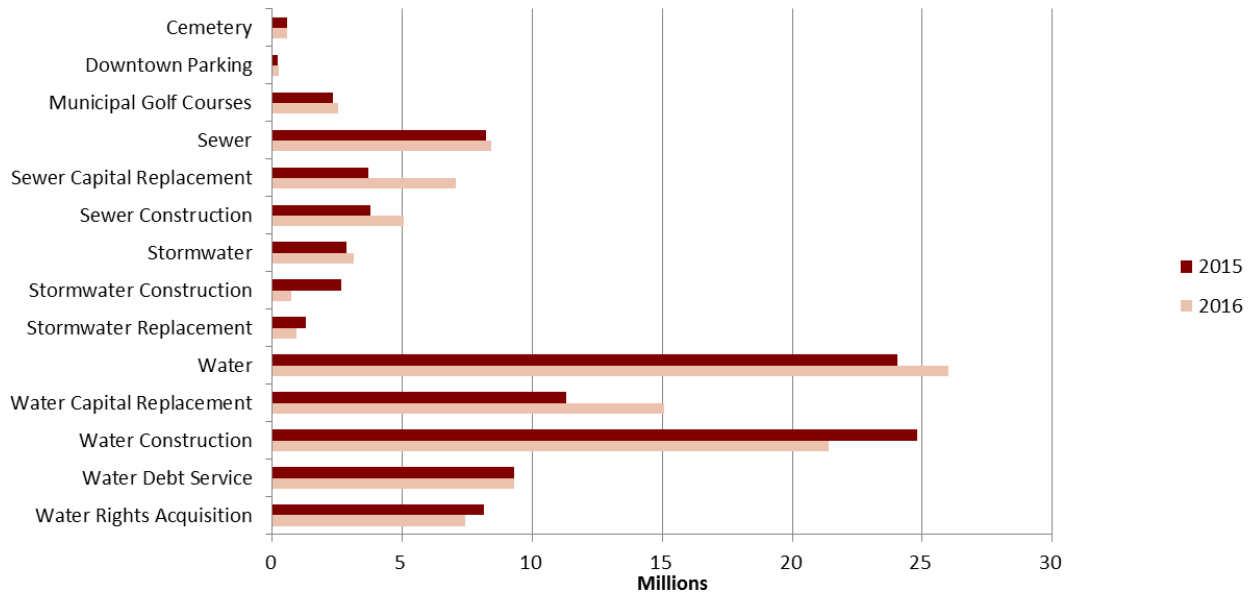
The **SPECIAL REVENUE FUNDS** are used to track revenue that is designated for a specific purpose. These funds include Streets and Roads Fund (vehicle ownership taxes and state shared revenue such as highway users tax and the road and bridge tax), Community Development Fund (Urban Renewal with the use of Community Block Grant and HOME grant money), Sales and Use Tax Fund (all sales and use tax collections), Conservation Trust Fund (state lottery proceeds), Convention and Visitors Fund (lodgers tax), and the Designated Revenue Fund (surcharges imposed by Municipal Court and other revenue as assigned), and Memorials Fund (donations bequeathed to the city for specific purposes).

The **DEBT SERVICE FUNDS** consist of the principal and interest on General Long-Term Debt on the debt supported by the Governmental funds (General, Special Revenue funds, and Capital Projects funds).

CAPITAL PROJECT FUNDS are a set of funds that account for the capital projects funded by General Fund contributions, development fees (Parks, Police, Fire, Trails, and Roads), sales and use tax, fire equipment acquisition, and sales tax on food (restricted to infrastructure maintenance). The only Capital Project funds not included in this category are those associated with the Water, Sewer, and Stormwater funds.

PERMANENT FUNDS are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the City's programs.

2015-2016 ENTERPRISE FUND EXPENDITURES



All figures exclude inter-fund transfers

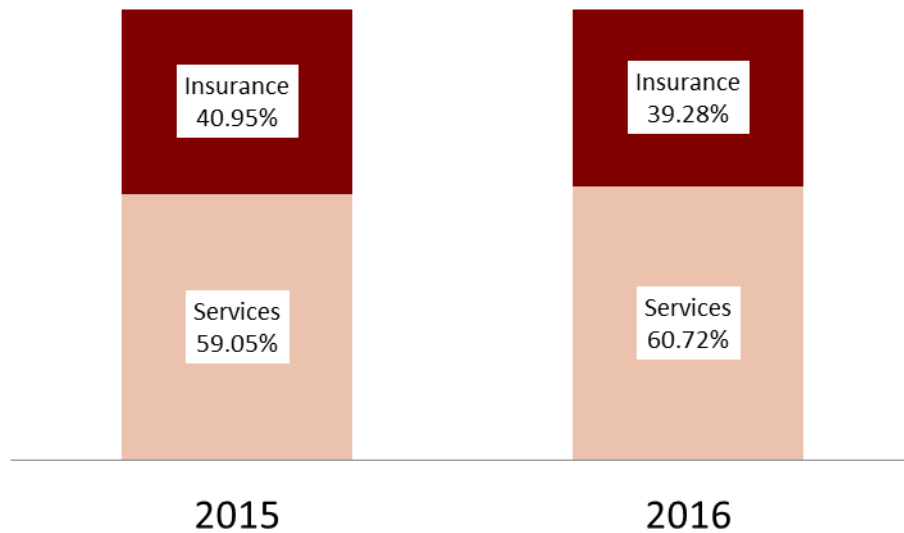
	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Enterprise Fund Expenditures						
Cemetery	473,909	536,127	562,449	4.91%	587,420	4.44%
Downtown Parking	188,270	203,994	225,391	10.49%	235,056	4.29%
Municipal Golf Courses	1,661,222	2,457,436	2,320,217	-5.58%	2,532,453	9.15%
Public Safety Combined Services	7,807,285	-	-	-	-	-
Sewer	6,080,448	8,235,143	8,207,372	-0.34%	8,430,062	2.71%
Sewer Capital Replacement	1,233,596	8,007,842	3,698,365	-53.82%	7,069,000	91.14%
Sewer Construction	462,918	8,519,633	3,789,500	-55.52%	5,064,500	33.65%
Stormwater	1,741,078	2,262,730	2,849,092	25.91%	3,136,354	10.08%
Stormwater Construction	847,078	2,698,378	2,658,770	-1.47%	714,830	-73.11%
Stormwater Replacement	353,585	1,160,474	1,291,165	11.26%	921,308	-28.65%
Water	20,526,207	24,022,556	24,029,393	0.03%	26,002,686	8.21%
Water Capital Replacement	1,730,400	12,848,197	11,317,000	-11.92%	15,086,500	33.31%
Water Construction	4,129,008	37,056,475	24,798,500	-33.08%	21,415,450	-13.64%
Water Debt Service	-	203,000	9,296,570	4479.59%	9,298,099	0.02%
Water Rights Acquisition	2,390,008	16,658,727	8,130,000	-51.20%	7,425,000	-8.67%
Total Enterprise Fund Expenditures	\$49,625,010	\$124,870,712	\$103,173,784	-17.38%	\$107,918,718	4.60%

The **ENTERPRISE FUNDS** are the largest portion of the total budget. The Enterprise funds account for operations in which the charge for the service is directly related to the specific customers' consumption of that service.

The city funds depreciation in the Water, Sewer, and Stormwater Operations funds to reduce the amount of debt that is necessary to finance infrastructure improvements. In the Sewer funds, \$2.8 million has been budgeted in 2015 and \$2.9 million in 2016. In the Water Funds, \$7.1 million has been budgeted in 2015 and \$8.4 million in 2016. The Stormwater funds budgeted \$.9 million in 2015 and \$1 million in 2016.

For debt service, another large component of these funds, Water has budgeted \$9.2 million in 2015 and \$9.3 million in 2016.

2015-2016 INTERNAL SERVICES FUND EXPENDITURES



All figures exclude inter-fund transfers

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Expenditures by Internal Service Funds						
Communications	101,501	142,835	86,150	-39.69%	86,150	-
Equipment Maintenance	4,170,852	4,484,286	3,618,907	-19.30%	3,642,304	0.65%
Fleet Replacement	-	2,804,410	3,335,058	18.92%	2,539,138	-23.87%
Health	11,255,382	12,645,920	13,264,050	4.89%	13,279,345	0.12%
Information Technology	3,325,293	3,919,707	4,040,515	3.08%	4,148,194	2.66%
Liability	805,772	1,249,071	1,108,951	-11.22%	1,153,759	4.04%
Worker's Compensation	1,194,925	1,590,271	1,605,723	0.97%	1,664,763	3.68%
Total Expenditures by Department	\$49,625,010	\$124,870,712	\$103,173,784	-17.38%	\$107,918,718	4.60%

INTERNAL SERVICE FUNDS are used to account for services which the city is capable of providing in a more efficient and cost-effective manner than an outside provider. The internal departments are assessed a user charge for provided services. Equipment Maintenance tends to the city's fleet, only major repairs or bodywork is contracted outside the city. Information Technology manages all computer and phone system-related equipment and software excluding Public Safety communications (records, dispatch, and 911). The Health Fund accounts for all health, dental, and life insurance benefits. The Workers' Compensation Fund accounts for the workers' compensation activity. Fleet Replacement handles the purchase of vehicles and equipment for the various City departments. The copier transactions, including copier purchases and rentals, as well as operations (paper, toner, and maintenance agreements) are accounted for in the Communications Fund. All of the city's liability insurance is accounted for in the Liability Fund. The City of Greeley is self-insured for health, dental, and liability insurances. Stop loss coverage is maintained, but reserves are maintained to pay out claims.

In the graphs above, Insurance is the sum of the Health, Liability, and Workers' Compensation funds. Services are the sum of Equipment Maintenance, Fleet Replacement, Information Technology, and Communications funds.



DEBT SERVICE FOR ALL BONDS & CAPITAL LEASES BY FUND TYPE

Year	Fund Type				Total	
	Governmental Funds		Enterprise Funds		Total Debt Service	
	Principal	Interest	Principal	Interest	Principal	Interest
2015	\$ 5,644,200	\$ 1,429,358	\$ 6,409,924	\$ 3,324,958	\$ 12,054,124	\$ 4,754,316
2016	4,912,215	1,337,542	6,401,978	3,264,058	11,314,193	4,601,601
2017	4,962,892	1,165,093	6,286,087	3,011,649	11,248,979	4,176,742
2018	5,143,762	987,472	6,398,964	2,759,144	11,542,726	3,746,616
2019	3,789,807	791,388	6,703,894	2,473,462	10,493,701	3,264,850
2020	3,925,875	656,770	5,555,000	2,213,908	9,480,875	2,870,678
2021	3,720,000	494,850	5,820,000	1,982,608	9,540,000	2,477,458
2022	3,890,000	331,800	6,085,000	1,756,965	9,975,000	2,088,765
2023	1,570,000	161,250	6,345,000	1,498,627	7,915,000	1,659,877
2024	1,655,000	82,750	6,610,000	1,230,775	8,265,000	1,313,525
2025	-	-	5,735,000	984,468	5,735,000	984,468
2026	-	-	5,950,000	759,831	5,950,000	759,831
2027	-	-	4,190,000	518,738	4,190,000	518,738
2028	-	-	4,345,000	349,550	4,345,000	349,550
2029	-	-	1,805,000	167,400	1,805,000	167,400
2030	-	-	1,860,000	113,250	1,860,000	113,250
2031	-	-	1,915,000	57,450	1,915,000	57,450
Total	39,213,751	7,438,272	88,415,847	26,466,842	127,629,598	33,905,114

EFFECT OF DEBT ON FUTURE OPERATIONS

The following pages depict the total debt picture of the city for 2015 and for future years. Annual debt service is approximately \$16.4 million, and total outstanding debt is approximately \$127.6 million.

The legal debt margin is that amount remaining after current general obligation indebtedness is subtracted from the maximum debt limit of the city. The Charter of the City restricts general obligation debt to 10% of total assessed valuation of property within the city limits. The City has no General Obligation debt; therefore the City's legal debt margin is presently at 100% which means that another \$87.8 million could be legally borrowed.

The reduction of debt in future years provides several opportunities: 1) it allows more funding for capital purposes, 2) it allows more "cushion" for operating expenditures if economic conditions should take a downturn, 3) it provides a margin of fiscal flexibility if expenditure limitations should become excessively restrictive in relation to community needs, 4) it provides a method of downsizing if necessary, and 5) it increases the debt margin which could facilitate further borrowing for capital or community needs.

The policy on debt management is presented in the Reader's Guide Section.

DESCRIPTION OF GOVERNMENTAL FUNDS DEBT:

Notes and Contracts:

2008 Fire Truck Lease: On December 17, 2008, the City of Greeley entered into a seven-year lease agreement to purchase two fire trucks totaling \$936,666 with a zero down payment. The note is funded by the General Fund with quarterly lease payments of \$38,600.

2009 Fire Truck Lease: On March 19, 2009 the City entered into a seven-year lease agreement to finance the purchase of a fire truck totaling \$878,135 with a zero down payment. The note is funded by the General Fund with quarterly payments of \$35,556.

2013 Zoll Lease: In January 2013, the City entered into a five-year lease agreement to finance the purchase of seven manual monitor/defibrillators with a down payment of \$84,000. The note is funded by the General fund with annual payments of \$39,777.

2014 Equipment Lease: On March 20, 2014, the City entered into a seven-year lease agreement to finance the purchase of two fire trucks, thirty self-contained breathing apparatus, eighteen patrol vehicles, six maintenance pickups, and one dump truck with plow totaling \$3,815,948 with a zero down payment. The note is funded by the Fire Equipment Acquisition/Replacement Fund and the Fleet Replacement Fund with annual payments of \$995,598 to \$377,045.

Revenue Bonds:

2005B Sales & Use Tax Refunding: During 2005, \$3,050,000 of the 1998 Sales and Use Tax revenue bonds and \$7,350,000 of the 2000 Sales and Use Tax revenue bonds were defeased by the \$10,390,000 Sales and Use Tax Revenue Refunding Bonds – Series 2005B. Payments are due in semi-annual installments each April and October ranging from \$488,999 in 2006 to \$1,506,413 in 2018. The interest coupon rates range from 3.5% to 4.25%.

2012 Sales & Use Tax Refunding: In 2012 the City issued \$18,700,000 in Sales and Use Tax revenue bonds. This revenue bond issue is payable from the city's 3.46% sales and use tax and does not include the city's sales tax on food. These were issued for the purpose of partially refunding the 2003 Sales and Use Tax bonds. Payments are due in semi-annual installments each April and October ranging from \$343,947 in 2012 to \$2,490,800 in 2022. The interest coupon rates range from 2.0% to 4.0%.

2014 Sales & Use Tax Refunding: In 2014 the City issued \$12,395,000 in Sales and Use Tax revenue bonds. This revenue bond issue is payable from the city's 3.0% sales and use tax, plus the .16% sales and use tax increase which became effective on January 1, 2005, but does not include the .30% sales and use tax increase which became effective on January 1, 2003. These were issued for the purpose of refunding substantially all of the outstanding portion of the 2005 Sales and Use Tax bonds. Payments are due in semi-annual installments each April and October ranging from \$461,521 in 2015 to \$1,737,750 in 2024. The interest coupon rates range from 3.0% to 5.0%.

DESCRIPTION OF ENTERPRISE FUNDS DEBT:

Notes and Contracts:

CWR & PDA (Colorado Water Resources & Power Development Authority) Note 1999 – Water Fund: A 20 year note issued in June 1999 for \$13,860,000 requiring annual principal payments of \$649,309 in 2005 increasing to a final August 2019 payment of \$1,038,894, at an interest rate of 3.802%. This is funded by the Water Fund for improvements to the Bellvue and Boyd treatment facilities.

Revenue Bonds:

2006 Water Revenue: The City issued \$25,000,000 in Water Revenue Bonds on August 1, 2006; payments are due in semi-annual installments each February and August ranging from \$461,823 in 2006 to \$2,001,600 in 2026. The interest on these bonds ranges from 4% to 4.255%. The bond proceeds are for the purpose of financing capital improvements to the city's water system including the acquisition of water rights.

2008 Water Revenue: The City issued \$32,140,000 in Water Revenue Bonds on March 25, 2008; they are due in semi-annual payments each February and August ranging from \$356,674 in 2008 to \$2,719,500 in 2028. The interest on these bonds ranges from 3.5% to 5.0%. The bond proceeds are for the purpose of financing capital improvements to the city's water system including the acquisition of water rights.

2012 Water Revenue: The City issued \$31,275,000 in Water Revenue Bonds on January 26, 2012; they are due in semi-annual payments each February and August ranging from \$1,377,563 in 2012 to \$1,972,450 in 2031. The interest on these bonds ranges from 2.0% to 4.0%. The bond proceeds were used for the purpose of financing capital improvements to the city's water system including the acquisition of water rights and refunding the city's outstanding Water Revenue Bonds, Series June 1, 1999.

2014 Water Revenue: The City issued \$9,145,000 in Water Revenue bonds in December 2014; they are due in semi-annual payments each February and August ranging from \$1,179,000 in 2015 to \$1,127,850 in 2024. The interest on these bonds ranges from 3.0% to 5.0%. The bond proceeds were used for the purpose of refunding the outstanding maturities of the 2004 Water Revenue bonds.

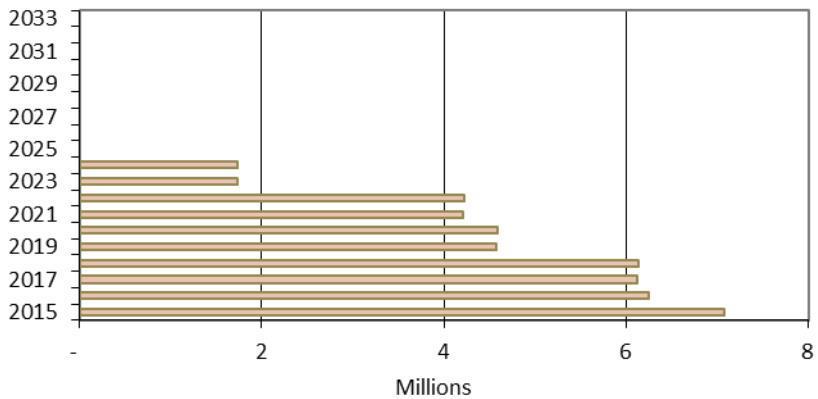
Certificates of Participation:

COPs – 2005 Refunding: In 1997, in order to refinance the cost of the construction, acquisition and installation of certain improvements to the City's Boomerang Links Golf Course and to finance certain improvements to the irrigation system at

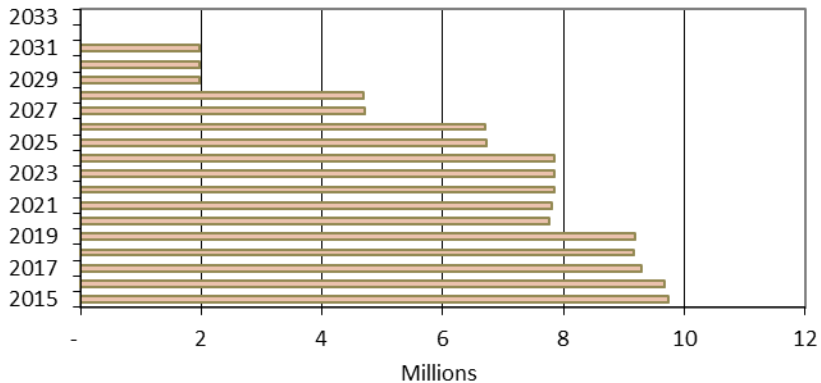
the City's Highland Hills Golf Course, the City entered into the Original Lease between the city, as lessee, and the Authority, as lessor. The Authority is a Colorado non-profit corporation that was incorporated on October 20, 1980. The Authority was organized to assist the city in financing projects. The city and the Authority determined in 2005 that it was desirable to enter into the First Amendment to effect the refunding of all the outstanding Greeley Building Authority Golf Course Lease Purchase Agreement Certificates of Participation dated January 15, 1997. The refunding certificates of participation were issued in the amount of \$4,995,000 to mature in 2016. Annual principal payments range from \$415,000 in 2005 to \$475,000 in 2016, with interest/coupon rates ranging from 3% to 4%.

The charts below depict the city's debt obligations (principal and interest) over the next 17 years. As can be seen, debt steadily declines as various bonds and financial obligations are retired. This scenario applies to both general long term debt and self-supporting debt from the enterprise funds.

GOVERNMENTAL FUNDS DEBT



ENTERPRISE FUNDS DEBT



The following tables show estimated debt retirement at the time the 2015/2016 budget was adopted.

**SCHEDULE OF ESTIMATED DEBT RETIREMENT
2015-2016 GOVERNMENTAL FUNDS LONG TERM DEBT**

Description	12/31/14 Balance	2015				2016			
		Principal	Interest & Fees	Total Paid	12/31/15 Balance	Principal	Interest & Fees	Total Paid	12/31/16 Balance
2005 Sales & Use Tax	\$ 15,025,000	\$ 1,250,000	\$ 609,775	\$ 1,859,775	\$ 13,775,000	\$ 1,300,000	\$ 562,275	\$ 1,862,275	\$ 12,475,000
2005B Sales & Use Tax Refunding	5,380,000	1,245,000	277,837	1,522,837	4,135,000	1,310,000	209,363	1,519,363	2,825,000
2008 Fire Truck Lease	150,561	150,561	3,841	154,402	-	-	-	-	-
2009 Fire Truck Lease	173,144	137,901	4,322	142,223	35,243	35,243	313	35,556	-
2012 Sales & Use Tax Refunding	16,905,000	1,865,000	594,700	2,459,700	15,040,000	1,945,000	520,100	2,465,100	13,095,000
2013 Zoll Lease	139,696	34,925	4,853	39,778	104,771	34,925	4,853	39,778	69,846
2014 Equipment Lease	2,820,350	950,813	44,785	995,598	1,869,537	422,047	30,864	452,911	1,447,490
2015 Fire Truck Lease	948,233	135,462	36,772	172,234	812,771	135,462	36,772	172,234	677,309
2016 Fire Truck Lease	-	-	-	-	-	105,399	17,524	122,923	632,391
Total	\$ 41,541,984	\$ 5,769,662	\$ 1,576,885	\$ 7,346,547	\$ 35,772,322	\$ 5,288,076	\$ 1,382,064	\$ 6,670,140	\$ 31,222,036

**SCHEDULE OF ESTIMATED DEBT RETIREMENT
2015-2016 ENTERPRISE FUNDS LONG TERM DEBT**

Description	12/31/14 Balance	2015				2016			
		Principal	Interest & Fees	Total Paid	12/31/15 Balance	Principal	Interest & Fees	Total Paid	12/31/16 Balance
Water Debt Service Fund									
CWR & PDA Note 1999	\$ 4,685,847	\$ 854,924	\$ 178,494	\$ 1,033,418	\$ 3,830,923	\$ 881,978	\$ 154,469	\$ 1,036,447	\$ 2,948,945
2004 Water Revenue Bonds	21,605,000	835,000	423,888	1,258,888	20,770,000	865,000	386,313	1,251,313	19,905,000
2006 Water Revenue Bonds	18,135,000	1,155,000	759,051	1,914,051	16,980,000	1,210,000	386,313	1,596,313	15,770,000
2008 Water Revenue Bonds	27,870,000	1,515,000	1,246,231	2,761,231	26,355,000	1,565,000	1,193,206	2,758,206	24,790,000
2012 Water Revenue Bonds	27,495,000	1,485,000	1,246,231	2,731,231	26,010,000	1,515,000	1,193,206	2,708,206	24,495,000
Water Debt Service Fund Total	99,790,847	5,844,924	3,853,895	9,698,819	93,945,923	6,036,978	3,313,507	9,350,485	87,908,945
Municipal Golf Course Fund									
2005 COPS	955,000	480,000	81,727	561,727	475,000	475,000	62,527	537,527	-
Municipal Golf Course Fund Total	955,000	480,000	81,727	561,727	475,000	475,000	62,527	537,527	-
Total	\$ 100,745,847	\$ 6,324,924	\$ 3,935,622	\$ 10,260,546	\$ 94,420,923	\$ 6,511,978	\$ 3,376,034	\$ 9,888,012	\$ 87,908,945

**SCHEDULE OF ESTIMATED INTERFUND LOANS REPAYMENT
2015-2016 ESTIMATED INTERFUND LOANS DEBT**

Description	12/31/14 Balance	2015				2016			
		Principal	Interest & Fees	Total Paid	12/31/15 Balance	Principal	Interest & Fees	Total Paid	12/31/16 Balance
Fleet Replacement Fund									
General Fund (2012)	\$ 620,987	\$ 286,647	\$ 10,268	\$ 296,915	\$ 334,340	\$ 170,166	\$ 5,134	\$ 175,300	\$ 164,174
Cemetery Endowment Fund (2013)	557,921	217,688	9,524	227,212	340,233	185,387	5,186	190,573	154,846
Health Fund (2009)	17,694	17,694	178	17,873	-	-	-	-	-
Health Fund (2010)	117,522	102,042	2,768	104,810	15,480	15,480	156	15,636	-
Health Fund (2011)	202,366	115,747	3,047	118,794	86,619	74,093	1,060	75,153	12,526
Equipment Maint Fund Total	1,516,490	739,818	25,785	765,603	776,672	445,126	11,536	456,662	331,546
General Fund									
Health Fund	286,577	67,430	10,451	77,881	219,147	67,430	7,776	75,206	151,717
General Fund Total	286,577	67,430	10,451	77,881	219,147	67,430	7,776	75,206	151,717
Golf Course Fund									
Cemetery Endowment Fund	800,000	-	40,000	40,000	800,000	80,000	40,000	120,000	720,000
General Fund	559,697	80,348	5,194	85,542	479,349	177,981	12,359	190,340	301,368
Golf Course Fund Total	1,359,697	80,348	45,194	125,542	1,279,349	257,981	52,359	310,340	1,021,368
Greeley Bldg Authority Fund									
General Fund	731,230	144,000	3,600	147,600	587,230	151,000	2,760	153,760	436,230
Greeley Bldg Authority Fund Total	731,230	144,000	3,600	147,600	587,230	151,000	2,760	153,760	436,230
Island Grove Develop Fund									
Cemetery Endowment Fund	282,857	35,000	14,143	49,143	247,857	35,000	12,393	47,393	212,857
Water Cap Replace Fund	370,000	41,000	19,200	60,200	329,000	41,000	17,150	58,150	288,000
Island Grove Develop Fund Total	652,857	76,000	33,343	109,343	576,857	76,000	29,543	105,543	500,857
Total	\$ 4,546,851	\$ 1,107,596	\$ 118,373	\$ 1,225,969	\$ 3,439,255	\$ 997,537	\$ 103,974	\$ 1,101,511	\$ 2,441,718

DESCRIPTION OF INTERFUND LOAN TRANSACTIONS:

On December 31, 2012, the General Fund loaned the Equipment Maintenance Fund \$1,122,619 for equipment purchases. Payments are required on a quarterly basis to repay this loan plus 2% interest. Interest began to accrue on January 1, 2013. The balance of this loan at December 31, 2014 is \$620,987.

On August 1, 2013, the Cemetery Endowment Fund loaned the Equipment Maintenance Fund \$753,111 for equipment purchases. Payments are required on a quarterly basis to repay this loan plus 2% interest. Interest began to accrue on August 1, 2013. The balance of this loan at December 31, 2014 is \$517,066.

On August 1, 2013, the Cemetery Endowment Fund loaned the Equipment Maintenance Fund \$54,473 for equipment purchases. Payments are required on a quarterly basis to repay this loan plus 2% interest. Interest began to accrue on August 1, 2013. The balance of this loan at December 31, 2014 is \$40,855.

On December 31, 2009, the Health Fund loaned the Equipment Maintenance Fund \$480,738 for equipment purchases. Payments are required on a quarterly basis to repay this loan plus 4% interest. Interest began to accrue on January 1, 2010. The balance of this loan at December 31, 2014 is \$17,694.

On April 1, 2010, the Health Fund loaned the Equipment Maintenance Fund \$401,212 for equipment purchases. As funds become available, those monies are to be used to repay this loan plus 4% interest. Interest began to accrue on April 1, 2010. The balance of this loan at December 31, 2014 is \$40,121.

On December 31, 2010, the Health Fund loaned the Equipment Maintenance Fund \$552,029 for equipment purchases. Payments are required on a quarterly basis to repay this loan plus 4% interest. Interest began to accrue on January 1, 2011. The balance of this loan at December 31, 2014 is \$77,402.

On April 1, 2011, the Health Fund loaned the Equipment Maintenance Fund \$239,873 for equipment purchases. Payments are required on a quarterly basis to repay this loan plus 2% interest. Interest began to accrue on April 1, 2011. The balance of this loan at December 31, 2014 is \$71,962.

On December 31, 2011, the Health Fund loaned the Equipment Maintenance Fund \$462,514 for equipment purchases. Payments are required on a quarterly basis beginning in April, 2012 to repay this loan plus 2% interest. Interest began to accrue on January 1, 2012. The balance of this loan at December 31, 2014 is \$130,404.

On December 31, 2010, the Health Fund loaned the General Fund \$539,440 to fund the purchase of a fire truck. As funds become available, those monies are to be used to repay this loan plus 4% interest. Interest began to accrue on January 1, 2011. The balance of this loan at December 31, 2014 is \$286,577.

On December 31, 2005, the Cemetery Endowment Fund loaned the Municipal Golf Course \$800,000 for operations. As positive cash balances accrue, those balances are to be used to repay the loan until paid in full with interest at 5%. Interest began to accrue on January 1, 2006. The balance on this loan at December 31, 2014 is \$800,000.

On May 1, 2012, the General Fund loaned the Municipal Golf Course \$254,320 and again on July 1, 2014 \$148,936 for golf cart lease purchases. As positive cash balances accrue, those balances are to be used to repay the loan until paid in full with interest at 2%. Interest began to accrue on May 1, 2012 and July 1, 2014. The balance on these loans at December 31, 2014 is \$259,697. The plan is that the General Fund will loan an additional \$300,000 for golf carts in 2016.

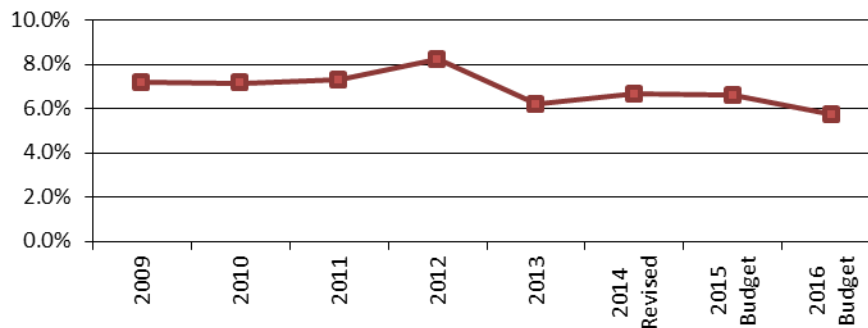
On January 1, 2012, the General Fund loaned the Greeley Building Authority Fund \$1,410,000 to refund the 2000 Certificates of Participation. Payments are required in May and November of each year beginning May 1, 2012. The balance of this loan at December 31, 2014 is \$731,230.

On December 31, 2005, the Cemetery Endowment Fund loaned the Island Grove Development Fund \$706,357 to fund various projects at Island Grove Park. As funds become available, those monies are to be used to repay this loan plus 5% interest. Interest began to accrue on January 1, 2006. The balance on this loan at December 31, 2014 is \$282,857.

On December 31, 2006, the Sewer Fund loaned the Island Grove Development Fund \$820,000 to fund various projects at Island Grove Park. As of May 1, 2012, this advance was transferred from Sewer to the Water Capital Replacement Fund. As funds become available, those monies are to be used to repay this loan plus 5% interest. Interest began to accrue on January 1, 2007. The balance on this loan at December 31, 2014 is \$370,000.

DEBT PERFORMANCE INDICATORS

Governmental Funds Debt Service Coverage



Industry standard:
less than 20%;
10% considered favorable.

	2009	2010	2011	2012	2013	2014 Revised	2015 Budget	2016 Budget
Governmental Funds Debt Service	6,115,615	6,113,546	6,566,228	7,677,726	6,234,787	7,178,575	7,073,558	6,249,757
Net Operating Revenues	85,265,696	85,506,385	90,111,647	93,217,885	100,655,398	107,884,157	107,110,859	109,024,639
RATIO: Governmental Funds Debt Service/Net Gvt Funds Operating Revenue	7.17%	7.15%	7.29%	8.24%	6.19%	6.65%	6.60%	5.73%

COMPUTATION OF LEGAL DEBT MARGIN

2014 Assessed Valuation		\$ 878,455,030
Debt Limit - 10 Percent of Assessed Valuation		\$ 87,845,503
Amount of debt applicable to debt limit (outstanding at 12/31/2014):		
Total Bonded Debt	\$ 118,575,000	
Other Debt	9,682,506	
	\$ 128,257,506	
Less:		
Installment Notes and Contracts	8,727,506	
Sales and Use Tax Revenue Bonds	35,930,000	
Water Revenue Bonds	82,645,000	
Certificates of Participation	955,000	
	\$ 128,257,506	-
Legal Debt Margin		\$ 87,845,503

Excerpt from Section 5-18 of the Home Rule Charter of the City of Greeley:

The City Council shall have the power to issue general obligation bonds of the city for any public capital purpose, upon majority vote of the qualified electors of the city at any special or general election, except that water or sewer bonds may be issued without the vote of the people. The total outstanding general obligation indebtedness of the city, other than for water or sewer bonds, shall not at any time exceed ten (10) per centum of the assessment for tax purposes. Securities issued for water or sewer purposes may be issued by Council action without an election and shall not be included in the determination of such debt limitation. General obligation bonds and securities issued for water and sewer purposes shall mature and be payable as provided by ordinance authorizing the issuance of said bonds or securities.





PERSONNEL SUMMARIES

INTRODUCTION

This section of the budget document contains five types of information.

1. A description of **position count methodology** for standard count and FTE count.
2. A **discussion of FTE changes** for the 2014 revised budget and 2015-2016 budget.
3. A **FTE summary by department** using the standard position count methodology.
4. A **FTE position summary** by department which counts all components of the city workforce, including volunteers.
5. A multi-year **analysis of regular full and part-time positions** per 1,000 city population.



A regular full-time position is generally considered to be one which requires working 40 hours per week for a full year. This equates to 2,080 hours per year (40 hours/week x 52 weeks). Most positions are full time. Work in excess of 40 hours per week is not counted in the computation of full-time positions.

STANDARD POSITION COUNTS

For the sake of simplicity, the standard method of counting positions for a budget is to count all full-time positions as one each (1.0) and part-time positions as the appropriate portion of one position. For example, an employee who works 30 hours a week is counted as three quarters of a position (.75).

While salaries and benefits are budgeted based upon actual projected work hours, the standard position count maintains the simplicity of whole and portions of positions so that staffing levels can be compared from year to year. There are some positions that are allocated between departments and funds. For example, the Water and Sewer Budget Analyst is allocated 80% to Water Operations and 20% to Sewer Operations.

This is the method used to reflect position counts in the department and division narratives.

EQUIVALENCY

Since staff in part-time, regular positions may work anywhere from 20 to 40 hours per week, this system of position counting is an attempt to be as accurate as possible in reflecting the actual work force of an organization.

There are a variety of other temporary and non-paid staff which is not included in the standard position count. To properly reflect the total work force, position count equivalency measures must be used.

As the name implies, an equivalency method of measurement calculates full and partial positions in terms of full positions, thus the term Full-Time Equivalent (FTE).

FTE

Regular full-time positions are counted as 1.0 FTE for consistency between the standard and FTE position counts. Overtime does not add to the FTE equivalency on regular, full-time positions.

All other positions are calculated based upon annual work hours divided by 2,080. The Full-Time Equivalent Position Summary displays FTEs by department and position category. The FTE for each category is computed by dividing the total number of work hours for all in that category by 2,080 hours.

DEFINITIONS

REGULAR FULL-TIME positions work 40 or more hours per week and receive full employee benefits. Each is counted as 1.0 FTE.

REGULAR PART-TIME positions work between 20 and 39 hours per week and are either ¾ time or ½ time and receive either three quarters or half of the basic employee benefits. FTE is either .75 or .50.

SEASONAL/TEMPORARY positions are limited to seasonal, short-term, or hourly wage assignments and receive no employee benefits (but do get FICA, Medicare, and Workers' Compensation).

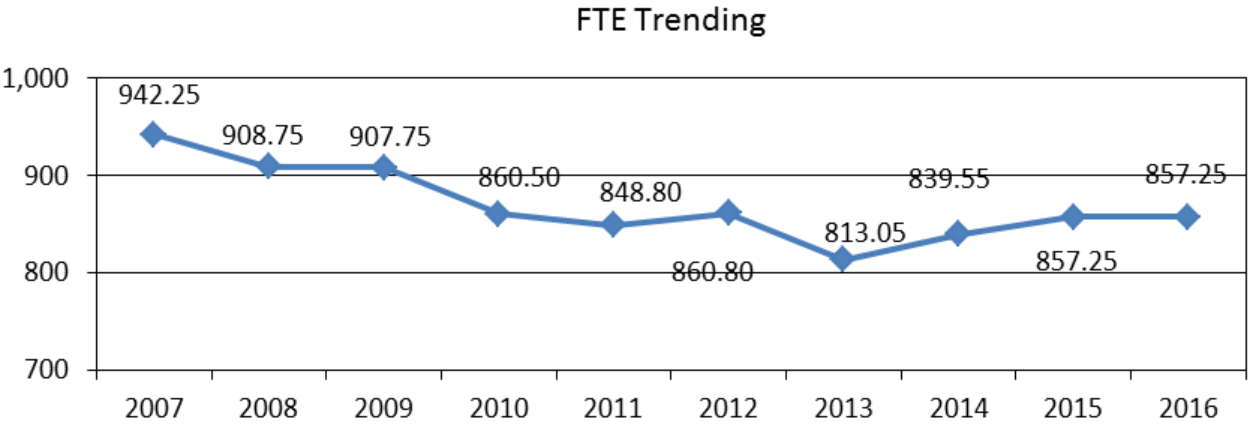
OTHER positions include individuals who work for the city but are paid by other agencies, such as the State Job Service; or those who receive academic credit for their work, such as college interns; or non-employees who perform work for the city without compensation (i.e., volunteers).

The last two categories are computed by dividing total annual hours per category by 2,080 to determine FTEs.



DISCUSSION OF FTE CHANGES

The economy is slowly beginning to take a turn for the better and the positive reflection of this can be seen in the City of Greeley's full-time work force. However, due to the movement of the Dispatch positions located within the Police Department to Weld County, there is a decrease of 47.75 FTEs (full-time equivalents) from 2012 to 2013. There is an increase of 26.50 FTEs for 2014 and a planned increase for 2015 of 17.70 FTEs. This brings the FTE total to 857.25 which still below the 2007 high of 942.25.



This following section is provided to help illustrate how the City of Greeley has made changes in staffing due to programming modifications and changes in the economy. Revisions have also been made in an effort to better serve the citizens of Greeley.

2014 MID-YEAR FTE CHANGES

Community Development

Clerical Assistant Added	1.00
Planning Technician Added	1.00
Planning Manager Added	1.00
Development Review Engineer Added	1.00
Building Inspector Added	1.00
Administrative Specialist Added	1.00

Culture, Parks & Recreation

Forestry Technician II Added	1.00
Forestry Technician I Added	1.00
Increase Administrative Specialist from .75 FTE to 1.0 FTE	0.25
Increase Ice Haus Facility Service Worker from .75 FTE to 1.0 FTE	0.25
Increased a Recreation Technician from .75 FTE to 1.0 FTE	0.25
Park Technician II Added	1.00

Fire

Recruit Fire Fighter Added	1.00
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Human Resources

Increase Senior Administrative Specialist from .50 FTE to 1.0 FTE	0.50
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Information Technology

Web Administrator Added	1.00
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Police		
	Data Coordinator I Added	3.00
	Animal Control Officer Added	1.00
	Public Safety Technician Added	1.00
	Special Enforcement Team Police Officers Added	2.00
	School Resource Sergeant Added	1.00
Public Works		
	Facilities Manager Added	1.00
	Stormwater Engineer Added	1.00
	Equipment Operator I Added	2.00
	Increase Administrative Specialist from .75 FTE to 1.0 FTE	0.25
	Clerical Assistant Added	1.00
Water & Sewer		
	Raw Water Operations Technician Added	1.00
2013 Year End FTEs		813.05
2014 Mid Year FTE Changes		26.50
Revised 2014 FTEs		839.55

2015 FTE CHANGES

City Attorney		
	Environmental & Water Resources Attorney I	1.00
	Increase Legal Assistant from .75 FTE to 1.0 FTE	0.25
City Manager's Office		
	Graphic Designer	1.00
	Citizen Engagement Specialist	1.00
Community Development		
	Civil Engineer	1.00
Culture, Parks, Recreation		
	Increase UCCC Facility Service Worker from .75 FTE to 1.0 FTE	0.25
	Increase Senior Center Receptionist from .75 FTE to 1.0 FTE	0.25
	Increase Marketing Technician from .75 FTE to 1.0 FTE	0.25
	Park Technician II Added	1.00
Finance		
	Increase Clerical Assistant from .75 FTE to 1.0 FTE	0.25
	Clerical Assistant Added	1.00
	Accounting Manager Added	1.00
Fire		
	Special Systems and Hazards Technician Added	1.00

Human Resources		
	Human Resources Analyst Added	1.00
Information Technology		
	Network Security Analyst Added	1.00
Public Works		
	Fire Mechanic Added	1.00
	Construction Inspectors Added	2.00
	Staff Engineer Added	1.00
	Bus Drivers Added	1.20
Water & Sewer		
	Increase Water Service Technician from .75 FTE to 1.0 FTE	0.25
	Cross Connection Control Technician Added	1.00
Revised 2014 FTEs		839.55
2015 FTE Changes		17.70
Proposed 2015 FTEs		857.25

2016 FTE CHANGES

No Changes

Proposed 2015 FTEs		857.25
2016 FTE Changes		-
Proposed 2016 FTEs		857.25



FTE SUMMARY BY DEPARTMENT

Department/Division	2007	2008	2009	2010	2011	2012	2013	2014 Revised	2015 Budget	2016 Budget
City Attorney										
Law	8.00	8.00	8.00	8.00	8.00	8.00	11.75	11.75	13.00	13.00
Total City Attorney	8.00	8.00	8.00	8.00	8.00	8.00	11.75	11.75	13.00	13.00
City Clerk										
Legislative	5.00	4.00	4.00	4.00	4.00	4.00	4.50	4.50	4.50	4.50
Total City Clerk	5.00	4.00	4.00	4.00	4.00	4.00	4.50	4.50	4.50	4.50
City Manager										
City Manager's Office	4.00	2.00	2.00	1.00	1.00	5.00	5.00	5.00	5.00	5.00
Development Review	-	-	-	-	-	-	-	-	-	-
Public Information	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00	5.00	5.00
Economic Development*****	1.66	1.00	1.00	1.00	1.00	1.00	-	-	1.00	1.00
GATV/Channel 8	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Urban Renewal***	-	-	-	-	-	4.00	4.00	4.00	4.00	4.00
Capital Improvements	1.00	-	-	-	-	-	-	-	-	-
Total City Manager	9.66	6.00	6.00	5.00	5.00	14.00	13.00	13.00	16.00	16.00
Community Development										
Building Inspection	11.00	8.00	8.00	7.00	7.00	7.00	7.00	9.00	9.00	9.00
Economic Development*****	-	-	-	-	-	-	1.00	1.00	-	-
Engineering Development Review	5.00	4.50	4.50	3.50	3.50	3.50	3.50	4.50	5.50	5.50
Natural Resources	10.00	10.00	10.00	10.00	9.00	8.00	8.00	9.00	9.00	9.00
Neighborhood Resources	3.00	2.00	2.00	2.00	1.00	-	-	-	-	-
Planning	9.00	10.00	10.00	9.00	9.00	7.75	8.00	10.00	10.00	10.00
Urban Renewal***	6.00	6.00	6.00	4.00	4.00	-	-	-	-	-
Total Community Dev	44.00	40.50	40.50	35.50	33.50	26.25	27.50	33.50	33.50	33.50
Culture, Parks & Recreation										
Administration	3.75	3.75	3.75	3.75	3.75	3.75	5.75	6.00	6.00	6.00
Culture & Public Art	9.50	9.50	9.50	9.25	8.75	9.00	11.00	11.00	11.25	11.25
Facility Services	16.50	12.50	12.50	12.00	11.00	11.00	-	-	-	-
Municipal Golf Courses	13.50	13.50	9.00	9.00	8.00	8.00	8.00	8.00	8.00	8.00
Island Grove	15.00	13.00	13.00	13.00	13.00	13.00	14.00	14.00	14.00	14.00
Marketing	7.00	7.00	7.00	7.00	6.50	6.50	6.50	6.50	6.75	6.75
Museum	9.50	8.75	8.75	7.75	10.25	10.25	11.00	11.00	11.00	11.00
Parks**	-	-	-	-	-	34.75	34.75	38.75	39.75	39.75
Recreation	33.25	29.25	26.25	22.25	22.25	23.25	29.75	29.75	30.00	30.00
Recreation Center	-	-	-	-	-	-	-	-	-	-
Union Colony Civic Center	-	-	-	-	-	-	-	-	-	-
Youth Enrichment	5.00	3.00	6.00	4.75	4.75	4.75	6.50	6.00	6.00	6.00
Total Culture, Parks & Rec	113.00	100.25	95.75	88.75	88.25	124.25	127.25	131.00	132.75	132.75
Finance										
Fiscal Management	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Financial Services	22.25	20.75	20.75	20.75	20.75	20.25	20.25	20.25	22.50	22.50
Information Technology*****	20.34	19.00	19.00	20.50	20.50	-	-	-	-	-
Purchasing	4.50	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00
Total Finance	49.09	45.75	45.75	47.25	47.25	26.25	26.25	26.25	28.50	28.50
Fire										
Administration	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Community Safety	5.00	4.00	4.00	3.00	3.00	3.00	3.00	3.00	4.00	4.00
Operations	99.00	98.00	98.00	102.00	101.00	101.00	101.00	102.00	102.00	102.00
Training	5.00	5.00	5.00	-	-	-	-	-	-	-
Total Fire	111.00	109.00	109.00	107.00	106.00	106.00	106.00	107.00	108.00	108.00
Human Resources										
Health	1.98	1.98	1.98	1.98	1.98	1.98	2.05	2.30	2.05	2.05
Liability	1.00	1.00	1.00	1.00	1.00	1.00	1.30	1.30	1.85	1.85
Operations	4.96	4.90	4.90	4.90	4.90	4.65	4.85	5.10	6.35	6.35
Worker's Compensation	0.56	0.62	0.62	0.63	0.63	0.63	0.56	0.55	-	-
Total Human Resources	8.50	8.50	8.50	8.50	8.50	8.25	8.75	9.25	10.25	10.25
Information Technology										
Information Technology*****	-	-	-	-	-	21.75	21.75	22.75	23.75	23.75
Total Information Technology	-	-	-	-	-	21.75	21.75	22.75	23.75	23.75

Department/Division	2007	2008	2009	2010	2011	2012	2013	2014 Revised	2015 Budget	2016 Budget
Municipal Court										
Municipal Court	8.85	8.85	8.85	8.85	8.25	8.25	8.25	8.25	8.25	8.25
Ticket Collection	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Municipal Court	9.85	9.85	9.85	9.85	9.25	9.25	9.25	9.25	9.25	9.25
Police										
Information Management	86.50	83.50	88.00	78.50	78.50	78.50	24.50	-	-	-
Investigations	-	-	-	-	-	-	-	38.00	38.00	38.00
Parking Enforcement	4.00	4.00	4.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Patrol	107.90	117.90	117.90	117.90	115.50	117.50	117.50	123.50	123.50	123.50
Services	54.00	51.00	52.00	53.00	49.50	49.50	49.50	38.00	38.00	38.00
Victim's Assistance	1.00	1.00	1.00	-	-	-	-	-	-	-
Total Police	253.40	257.40	262.90	251.40	245.50	247.50	193.50	201.50	201.50	201.50
Public Works										
Administration	4.00	3.00	3.00	3.00	2.90	2.90	2.90	2.90	2.90	2.90
Engineering	24.74	21.50	21.50	18.50	19.50	19.50	19.50	19.50	21.50	21.50
Equipment Maintenance	14.25	14.25	14.25	14.25	14.25	14.25	14.25	14.50	15.50	15.50
Facilities Management	18.00	20.00	20.00	18.00	17.00	17.00	17.00	18.00	19.00	19.00
Cemetery*	5.75	5.75	5.75	-	-	-	-	-	-	-
Forestry*	7.00	6.00	5.00	-	-	-	-	-	-	-
Parks*	34.00	29.00	28.00	33.75	34.75	-	-	-	-	-
Stormwater	21.26	18.00	18.00	16.00	16.10	17.10	17.10	20.10	20.10	20.10
Street Maintenance	28.00	23.00	23.00	19.00	19.00	22.00	22.00	22.00	22.00	22.00
Transit Services	41.25	41.25	41.25	36.00	33.30	33.30	35.30	36.30	37.50	37.50
Transportation Services	18.00	18.00	18.00	16.00	16.00	16.00	16.00	16.00	16.00	16.00
Total Public Works	216.25	199.75	197.75	174.50	172.80	142.05	144.05	149.30	154.50	154.50
Sewer										
Sewer General Management	1.60	3.30	3.30	3.30	4.20	4.20	4.00	4.00	4.00	4.00
Wastewater Collection	14.00	14.00	14.00	14.00	14.00	13.50	13.50	13.50	13.50	13.50
Wastewater Treatment	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00	23.00
Total Sewer	38.60	40.30	40.30	40.30	41.20	40.70	40.50	40.50	40.50	40.50
Water										
Capital Improvements	3.25	-	-	-	-	-	-	-	-	-
Water General Management	13.40	15.75	15.75	16.75	15.85	16.85	13.30	13.30	14.30	14.30
Transmission/Distribution	30.25	30.25	30.25	30.25	30.25	30.25	30.25	31.25	31.50	31.50
Treatment and Supply	29.00	33.45	33.45	33.45	33.45	35.45	35.45	35.45	35.45	35.45
Total Water	75.90	79.45	79.45	80.45	79.55	82.55	79.00	80.00	81.25	81.25
Grand Total Regular Positions	942.25	908.75	907.75	860.50	848.80	860.80	813.05	839.55	857.25	857.25

*Cemetery and Forestry were combined with Parks starting in 2010.

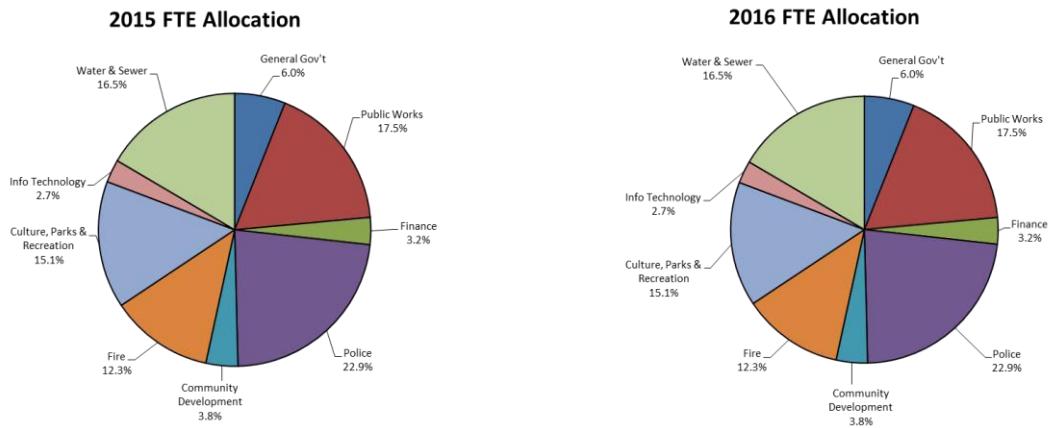
**Parks moved to Culture, Parks, & Recreation in 2012.

***Urban Renewal combined with the City Manager's Office in 2012.

****Information Technology was moved out of Finance in 2012 and was established as a separate department.

*****In 2013, the Economic Development Manager/Program was moved out of the City Manager's Office and into Community Development.

*****In 2015, the Economic Development Manager/Program was moved out of Community Development and into the City Manager's Office.



General Government includes the following departments: City Attorney, City Clerk, City Manager, Human Resources, Information Technology, and Municipal Court.

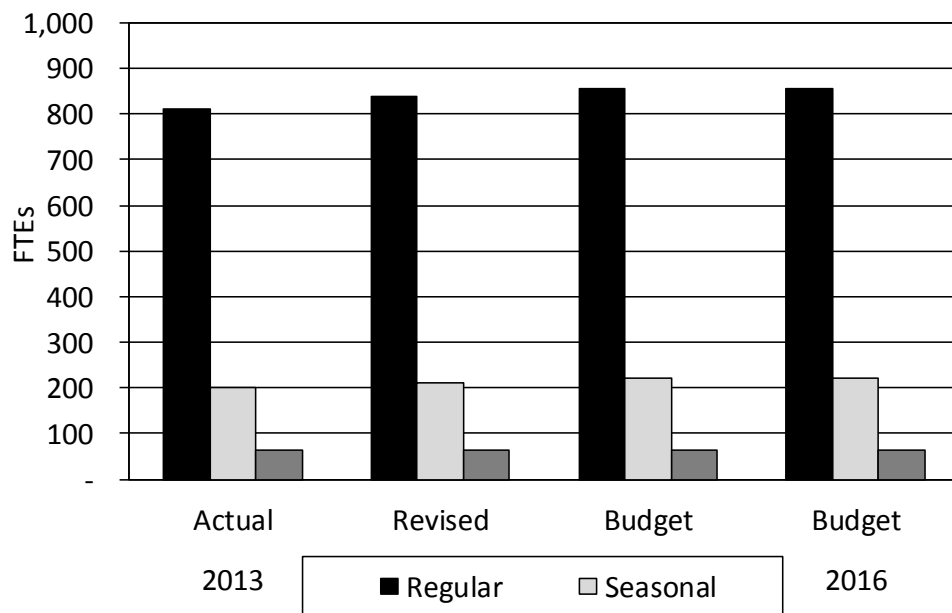


FTE POSITIONS BY DEPARTMENT

The Full-Time Equivalent Position Summary displays the FTE position count by the department and position categories for all funds. Four years are presented for comparative purposes.

Department		2013 Actual	2014 Revised	2015 Budget	2016 Budget
City Attorney's Office	Regular	11.75	11.75	13.00	13.00
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	11.75	11.75	13.00	13.00
City Clerk's Office	Regular	4.50	4.50	4.50	4.50
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	4.50	4.50	4.50	4.50
City Manager's Office	Regular	13.00	13.00	16.00	16.00
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	13.00	13.00	16.00	16.00
Community Development	Regular	27.50	33.50	33.50	33.50
	Seasonal	1.17	1.17	1.17	1.17
	Other	10.00	10.00	10.00	10.00
	Total	38.67	44.67	44.67	44.67
Culture, Parks & Rec	Regular	127.25	131.00	132.75	132.75
	Seasonal	185.14	191.78	199.08	199.08
	Other	47.91	48.68	48.68	48.68
	Total	360.30	371.46	380.51	380.51
Finance	Regular	26.25	26.25	28.50	28.50
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	26.25	26.25	28.50	28.50
Fire	Regular	106.00	107.00	108.00	108.00
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	106.00	107.00	108.00	108.00
Human Resources	Regular	8.75	9.25	10.25	10.25
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	8.75	9.25	10.25	10.25
Information Technology	Regular	21.75	22.75	23.75	23.75
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	21.75	22.75	23.75	23.75

Department		2013 Actual	2014 Revised	2015 Budget	2016 Budget
Municipal Court	Regular	9.25	9.25	9.25	9.25
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	9.25	9.25	9.25	9.25
Police	Regular	193.50	201.50	201.50	201.50
	Seasonal	4.95	5.63	5.63	5.63
	Other	6.91	6.25	6.25	6.25
	Total	205.36	213.38	213.38	213.38
Public Works	Regular	144.05	149.30	154.50	154.50
	Seasonal	9.97	13.47	14.88	14.88
	Other	0.50	0.50	0.50	0.50
	Total	154.52	163.27	169.88	169.88
Sewer	Regular	40.50	40.50	40.50	40.50
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	40.50	40.50	40.50	40.50
Water	Regular	79.00	80.00	81.25	81.25
	Seasonal	-	-	-	-
	Other	-	-	-	-
	Total	79.00	80.00	81.25	81.25
Total	Regular	813.05	839.55	857.25	857.25
	Seasonal	201.23	212.05	220.76	220.76
	Other	65.32	65.43	65.43	65.43
	Grand Total	1,079.60	1,117.03	1,143.44	1,143.44

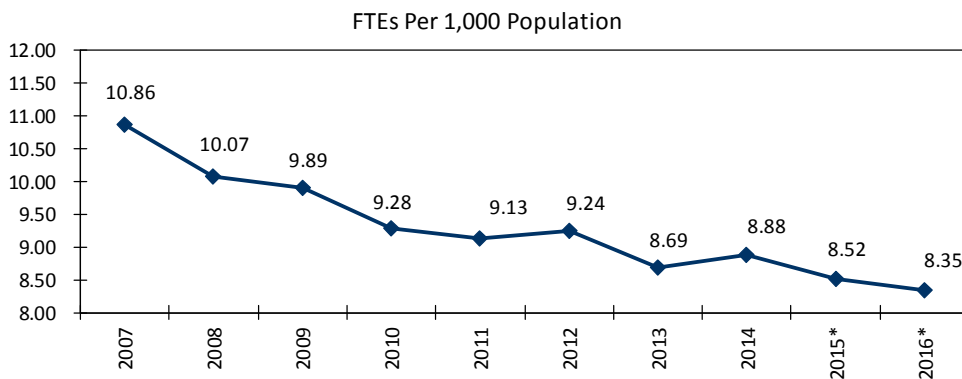




ANALYSIS POSITIONS PER 1,000 POPULATION

PER THOUSAND POPULATION

	2007	2008	2009	2010	2011	2012	2013	2014	2015*	2016*
Population	86,779	90,249	91,759	92,677	92,923	93,126	93,593	94,527	100,596	102,708
Policy/Administration**										
Positions	41.01	36.35	36.35	35.35	34.75	65.25	69.00	70.50	76.75	76.75
Per 1,000 Population	0.47	0.40	0.40	0.38	0.37	0.70	0.74	0.75	0.76	0.75
Community Development										
Positions	44.00	40.50	40.50	35.50	33.50	26.25	27.50	33.50	33.50	33.50
Per 1,000 Population	0.51	0.45	0.44	0.38	0.36	0.28	0.29	0.35	0.33	0.33
Culture, Parks & Recreation										
Positions	113.00	100.25	95.75	88.75	88.25	124.25	127.25	131.00	132.75	132.75
Per 1,000 Population	1.30	1.11	1.04	0.96	0.95	1.33	1.36	1.39	1.32	1.29
Finance										
Positions	49.09	45.75	45.75	47.25	47.25	26.25	26.25	26.25	28.50	28.50
Per 1,000 Population	0.57	0.51	0.50	0.51	0.51	0.28	0.28	0.28	0.28	0.28
Fire										
Positions	111.00	109.00	109.00	107.00	106.00	106.00	106.00	107.00	108.00	108.00
Per 1,000 Population	1.28	1.21	1.19	1.15	1.14	1.14	1.13	1.13	1.07	1.05
Police										
Positions	253.40	257.40	262.90	251.40	245.50	247.50	193.50	201.50	201.50	201.50
Per 1,000 Population	2.92	2.85	2.87	2.71	2.64	2.66	2.07	2.13	2.00	1.96
Public Works										
Positions	216.25	199.75	197.75	174.50	172.80	142.05	144.05	149.30	154.50	154.50
Per 1,000 Population	2.49	2.21	2.16	1.88	1.86	1.53	1.54	1.58	1.54	1.50
Sewer										
Positions	38.60	40.30	40.30	40.30	41.20	40.70	40.50	40.50	40.50	40.50
Per 1,000 Population	0.44	0.45	0.44	0.43	0.44	0.44	0.43	0.43	0.40	0.39
Water										
Positions	75.90	79.45	79.45	80.45	79.55	82.55	79.00	80.00	81.25	81.25
Per 1,000 Population	0.87	0.88	0.87	0.87	0.86	0.89	0.84	0.85	0.81	0.79
Total Positions	942.25	908.75	907.75	860.50	848.80	860.80	813.05	839.55	857.25	857.25
Per 1,000 Population	10.86	10.07	9.89	9.28	9.13	9.24	8.69	8.88	8.52	8.35

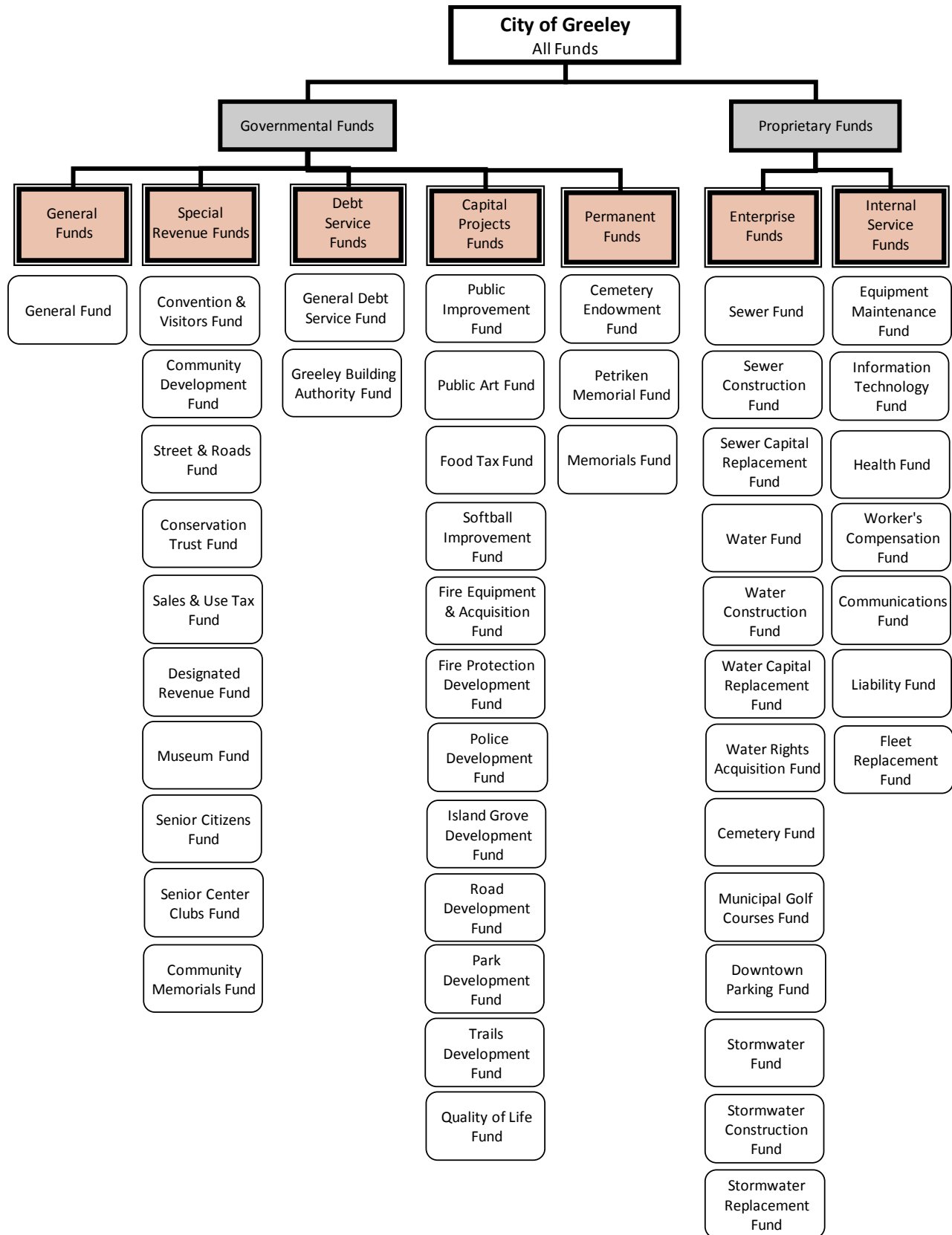


*Population estimates are from the Community Development Department.

**Policy/Administration includes City Attorney's Office, City Clerk's Office, City Manager's Office, Human Resources, Information Technology and Municipal Court.



FUND STRUCTURE





FUND/DEPARTMENT CROSS REFERENCE TABLE

Dept/Division	Fund																
	001 General	103 Community Development	104 Streets & Roads	108 Restricted Fees	401 Sewer	404 Water	408 Cemetery	409 Municipal Golf Courses	410 Downtown Parking	411 Stormwater	502 Equipment Maintenance	503 Information Technology	504 Health	505 Worker's Comp	506 Communications	507 Liability	512 Fleet Replacement
Policy & Admin																	
City Manager's Office	X																
City Clerk	X																
City Attorney	X																
Human Resources	X											X	X		X		
Information Technology											X						
Municipal Court	X			X				X									
Urban Renewal		X															
Community Development																	
Building Inspection	X																
Engineering Development Review	X																
Natural Resources	X																
Planning	X																
Finance																	
Financial Services	X							X							X		
Fiscal Management	X																
Purchasing	X																
Fire																	
Administration	X																
Operations	X																
Community Safety	X																
Culture, Park & Recreation																	
Administration	X																
Cemetery						X											
Culture	X																
Facility Services	X																
Island Grove	X																
Marketing	X																
Municipal Golf Courses							X										
Museums	X																
Parks	X																
Recreation	X																
Youth Enrichment	X																

Dept/Division	Fund																
	001 General	103 Community Development	104 Streets & Roads	108 Restricted Fees	401 Sewer	404 Water	408 Cemetery	409 Municipal Golf Courses	410 Downtown Parking	411 Stormwater	502 Equipment Maintenance	503 Information Technology	504 Health	505 Worker's Comp	506 Communications	507 Liability	512 Fleet Replacement
Administration	X																
Cemetery						X											
Culture	X																
Facility Services	X																
Island Grove	X																
Marketing	X																
Municipal Golf Courses							X										
Museums	X																
Parks	X																
Recreation	X																
Youth Enrichment	X																
Police																	
Parking								X									
Patrol	X																
Information Management																	
Police Services	X		X														
Public Works																	
Administration/Engineering		X															
Equipment Maintenance										X							
Facilities Management	X																
Fleet Replacement																X	
Stormwater									X								
Streets Maintenance		X															
Transit Services	X																
Transportation Services		X															
Sewer																	
Sewer General Management					X												
Wastewater Collection					X												
Wastewater Treatment					X												
Water																	
Transmission/Distribution					X												
Treatment and Supply					X												
Water General Management					X												



NOTES RELATED TO FUND BALANCE SCHEDULES

Revenues and expenditures for the 2013 Actual column tie to the 2013 Comprehensive Annual Financial Report. The 2014, 2015, and 2016 fund balances are estimates that will vary based on actual revenues and expenditures. All 2013 ending balances for Enterprise and Internal Service Funds represent working capital.

Capital Project Funds:

Fund balances fluctuate based on the collection of development fees, other revenue sources and the timing of the capital improvement draws or payments on construction contracts that sometimes overlap years.

The **Island Grove Development Fund** has a deficit balance in 2014-2016 due to improvements done at the park; the deficit will be eliminated by the collection of fees.

Enterprise Funds:

The Enterprise funds that “fund” depreciation are the **Sewer, Water and Stormwater funds**. Operations dollars are appropriated in the amount of the annual depreciation for capital replacement. Depreciation is shown in other funds for budget purposes, and in most cases is not considered in the rate setting process. Therefore, fund balances in those funds are adversely affected.

Sewer, Sewer Construction, and Sewer Capital Replacement Funds are combined for financial reporting purposes. The combined fund balance (working capital balance) is expected to be \$9,471,720 at the beginning of 2015.

Water, Water Construction, Water Capital Replacement, and Water Rights Acquisition Funds are combined for financial reporting purposes. The combined beginning fund balance (combined working capital) for 2015 is expected to be \$30,442,745. The money is kept in fund balance to “save” for planned capital improvements and to help level rate increases that are needed to maintain and improve water system infrastructure.

Stormwater, Stormwater Construction, and Stormwater Replacement Funds are also combined for financial reporting purposes. The combined fund balance (working capital balance) is expected to be \$3,400,403 at the beginning of 2015.

Cemetery and **Municipal Golf Courses** funds are funded using the General Fund to keep the fund balance from going negative.

Public Safety Fund was discontinued in 2013 when these services were transferred to Weld County public safety organizations.

Internal Service Funds:

Fleet Replacement Fund was added in 2014.

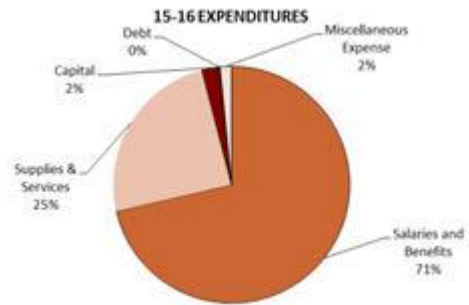
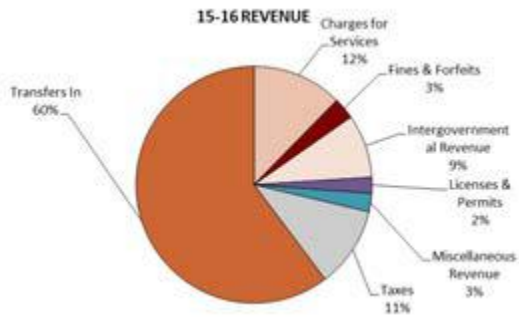


To account for all financial resources except those required to be accounted for in another fund.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$23,997,690	\$25,117,451	\$20,220,830	-19.49%	\$19,464,893	-3.74%
Revenue Sources						
Charges for Services	9,721,126	9,516,082	10,335,755	8.61%	10,593,103	2.49%
Fines & Forfeits	2,342,108	2,863,100	2,520,100	-11.98%	2,520,100	-
Intergovernmental Revenue						
Federal Intergovernmental Revenue	2,255,383	3,827,937	4,247,561	10.96%	3,571,863	-15.91%
State Intergovernmental Revenue	47,625	111,140	179,478	61.49%	-	-100.00%
State Shared Revenue	1,666,996	2,126,514	2,295,499	7.95%	2,295,499	-
Other Government	419,854	1,083,013	1,014,281	-6.35%	1,049,721	3.49%
Licenses & Permits	1,799,020	896,525	1,803,000	101.11%	1,887,010	4.66%
Miscellaneous Revenue	2,172,573	2,642,563	2,238,672	-15.28%	2,019,709	-9.78%
Taxes						
Property Taxes	8,765,135	8,971,000	9,070,000	1.10%	9,070,000	-
Occupation Tax	123,701	147,000	147,000	-	147,000	-
Fanchise Tax	130,494	150,000	131,000	-12.67%	131,000	-
Total Revenue Sources	\$29,444,015	\$32,334,874	\$33,982,346	5.10%	\$33,285,005	-2.05%
Expenditures by Category						
Salaries and Benefits	44,928,505	50,589,199	53,972,863	6.69%	56,923,656	5.47%
Supplies & Services	17,891,796	19,103,639	19,267,165	0.86%	18,881,584	-2.00%
Capital	825,158	1,688,265	2,656,622	57.36%	973,284	-63.36%
Debt	99,845	120,356	117,659	-2.24%	114,984	-2.27%
Miscellaneous Expense	586,786	925,102	1,100,846	19.00%	1,325,316	20.39%
Total Expenditures by Category	\$64,332,090	\$72,426,561	\$77,115,155	6.47%	\$78,218,824	1.43%
Expenditures by Department						
Policy & Administration	4,561,272	5,265,950	6,049,613	14.88%	6,219,260	2.80%
Community Development	2,436,249	2,799,318	3,427,124	22.43%	3,668,433	7.04%
Culture, Parks & Recreation	14,178,641	15,671,209	16,484,281	5.19%	17,072,375	3.57%
Finance	1,859,424	2,042,186	2,457,395	20.33%	2,598,215	5.73%
Fire	13,094,220	13,044,692	13,344,183	2.30%	13,704,471	2.70%
Police	22,180,969	24,150,601	25,599,102	6.00%	24,923,416	-2.64%
Public Works	5,027,004	7,080,714	8,569,447	21.03%	7,750,091	-9.56%
Non-Departmental	994,311	2,371,891	1,184,010	-50.08%	2,282,563	92.78%
Total Expenditures by Department	\$64,332,090	\$72,426,561	\$77,115,155	6.47%	\$78,218,824	1.43%
Other Financing Sources (Uses):						
Lease Purchase Proceeds	258,620	-	-	-	-	-
Transfers In	44,754,897	50,491,235	50,387,409	-0.21%	51,655,390	2.52%
Transfers Out	(9,005,681)	(15,296,169)	(8,010,537)	-47.63%	(7,098,973)	-11.38%
Total Other Financing Sources (Uses)	\$36,007,836	\$35,195,066	\$42,376,872	20.41%	\$44,556,417	5.14%
Projected Ending Fund Balance & Reserves	\$25,117,451	\$20,220,830	\$19,464,893	-3.74%	\$19,087,491	-1.94%

FTE Staffing

Community Development	27.50	33.50	33.50	-	33.50	-
Culture, Parks & Recreation	113.50	117.25	119.00	1.75	119.00	-
Finance	26.00	26.00	28.25	2.25	28.25	-
Fire	106.00	107.00	108.00	1.00	108.00	-
Police	191.25	198.25	198.25	-	198.25	-
Policy & Administration	39.35	39.60	45.10	5.50	45.10	-
Public Works	52.30	54.30	56.50	2.20	56.50	-
Grand Total	555.90	575.90	588.60	12.70	588.60	-

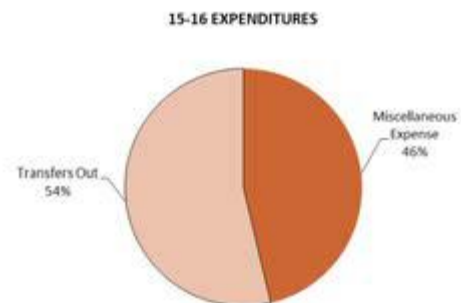
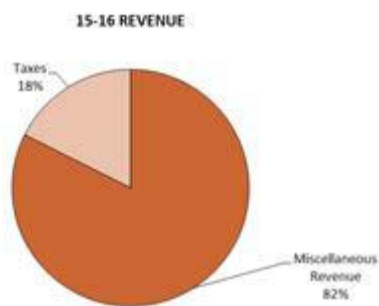




CONVENTION AND VISITORS FUND

To account for the collection of the city's three percent lodging tax that is utilized to support convention and visitor activities.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Projected Beginning Fund Balance & Reserves	\$382,267	\$659,480	\$598,820	-9.20%	\$498,155	-16.81%
Revenue Sources						
Miscellaneous Revenue	(846)	1,500	1,000	-33.33%	1,000	-
Taxes						
Lodger's Room Tax	512,517	385,000	450,000	16.88%	459,000	2.00%
Total Revenue Sources	\$511,671	\$386,500	\$451,000	16.69%	\$460,000	2.00%
Expenditures by Category						
Supplies & Services	16,882	545	50	-90.83%	50	-
Miscellaneous Expense	217,575	261,615	271,615	3.82%	271,615	-
Total Expenditures by Category	\$234,457	\$262,160	\$271,665	3.63%	\$271,665	-
Expenditures by Department						
Community Development	-	-	260,000	-	260,000	-
Culture, Parks & Recreation	-	-	11,615	-	11,615	-
Non-Departmental	234,457	262,160	50	-99.98%	50	-
Total Expenditures by Department	\$234,457	\$262,160	\$271,665	3.63%	\$271,665	-
Other Financing Sources (Uses):						
Transfers Out	-	(185,000)	(280,000)	51.35%	(350,000)	25.00%
Total Other Financing Sources (Uses)	-	(\$185,000)	(\$280,000)	51.35%	(\$350,000)	25.00%
Projected Ending Fund Balance & Reserves	\$659,480	\$598,820	\$498,155	-16.81%	\$336,490	-32.45%





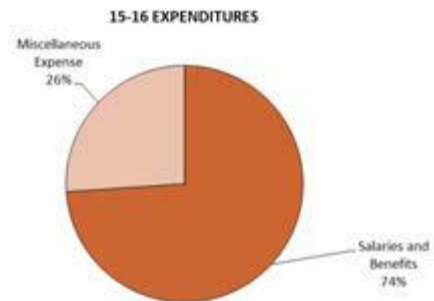
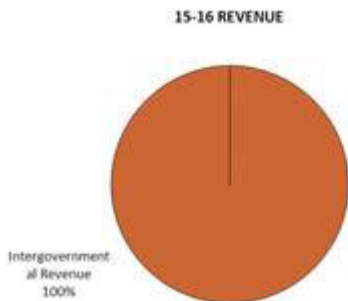
COMMUNITY DEVELOPMENT FUND

To account for federal grant revenues which are utilized to administer rehabilitation loan and grant programs, special projects for the benefit of the elderly and handicapped, and various other projects in accordance with Housing and Urban Development regulations.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$1,344,661	\$1,457,551	\$741,033	-49.16%	\$635,833	-14.20%
Revenue Sources						
Intergovernmental Revenue	2,159,412	2,537,582	850,000	-66.50%	330,995	-61.06%
Miscellaneous Revenue	605,361	161,000	-	-100.00%	-	-
Total Revenue Sources	\$2,764,773	\$2,698,582	\$850,000	-68.50%	\$330,995	-61.06%
Expenditures by Category						
Salaries and Benefits	2,650,737	3,415,100	955,200	-72.03%	330,997	-65.35%
Supplies & Services	1,146	-	-	-	-	-
Capital	90,278	-	-	-	-	-
Miscellaneous Expense	1,677,713	1,478,546	453,600	-69.32%	-	-100.00%
Total Expenditures by Category	\$2,651,883	\$3,415,100	\$955,200	-72.03%	\$330,997	-65.35%
Expenditures by Department						
Policy & Administration	2,650,737	3,415,100	955,200	-72.03%	330,997	-65.35%
Non-Departmental	1,146	-	-	-	-	-
Total Expenditures by Department	\$2,651,883	\$3,415,100	\$955,200	-72.03%	\$330,997	-65.35%
Projected Ending Fund Balance & Reserves	\$1,457,551	\$741,033	\$635,833	-14.20%	\$635,831	-

FTE Staffing

Policy & Administration	4.00	4.00	4.00	-	4.00	-
Grand Total	4.00	4.00	4.00	-	4.00	-





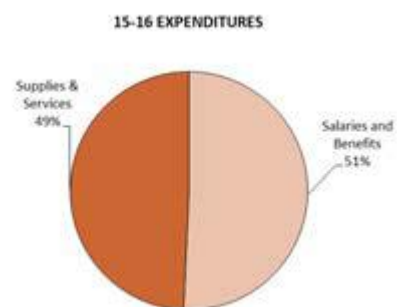
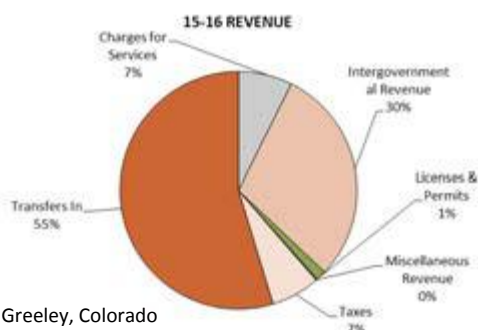
STREETS AND ROADS FUND

To account for the collection of highway user taxes, road and bridge taxes and registration and ownership fees which are utilized to operate and maintain the streets, roads, traffic lights and signs within the city.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$24,185	\$0	\$465,117	-	\$465,117	-
Revenue Sources						
Charges for Services	1,532,475	1,368,055	780,736	-42.93%	652,265	-16.46%
Intergovernmental Revenue						
State Shared Revenue	2,059,351	2,600,000	2,060,000	-20.77%	2,060,000	-
Other Government	848,091	919,600	838,875	-8.78%	838,875	-
Licenses & Permits	139,491	53,100	137,150	158.29%	137,150	-
Miscellaneous Revenue	64,623	74,109	17,500	-76.39%	17,500	-
Taxes	600,571	650,000	650,000	-	650,000	-
Total Revenue Sources	\$5,244,600	\$5,664,864	\$4,484,261	-20.84%	\$4,355,790	-2.86%
Expenditures by Category						
Salaries and Benefits	3,997,114	4,621,018	4,758,726	2.98%	5,140,997	8.03%
Supplies & Services	3,991,123	4,211,790	4,780,205	13.50%	4,836,791	1.18%
Capital	8,500	87,530	-	-100.00%	-	-
Miscellaneous Expense	7,274	-	-	-	-	-
Total Expenditures by Category	\$8,004,011	\$8,920,338	\$9,538,931	6.93%	\$9,977,788	4.60%
Expenditures by Department						
Public Works	8,002,562	8,920,338	9,538,931	6.93%	9,977,788	4.60%
Non-Departmental	1,449	-	-	-	-	-
Total Expenditures by Department	\$8,004,011	\$8,920,338	\$9,538,931	6.93%	\$9,977,788	4.60%
Other Financing Sources (Uses):						
Transfers In	2,735,226	3,720,591	5,054,670	35.86%	5,621,973	11.22%
Total Other Financing Sources (Uses)	\$2,735,226	\$3,720,591	\$5,054,670	35.86%	\$5,621,973	11.22%
Projected Ending Fund Balance & Reserves	\$0	\$465,117	\$465,117	-	\$465,092	-0.01%

FTE Staffing

Public Works	60.40	60.40	62.40	2.00	62.40	-
Grand Total	60.40	60.40	62.40	2.00	62.40	-

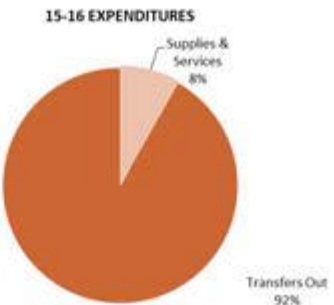
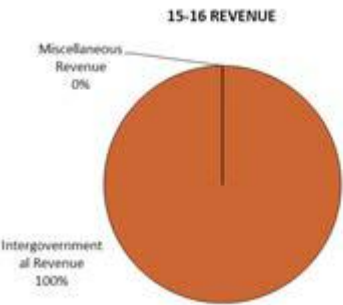




CONSERVATION TRUST FUND

To account for revenues received from the Colorado State Lottery which are utilized for the acquisition, development, and maintenance of new and existing conservation sites in accordance with Colorado Revised Statute 29-21-101.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$84,620	\$269,148	\$313,746	16.57%	\$277,868	-11.44%
Revenue Sources						
Intergovernmental Revenue						
State Shared Revenue	1,020,214	900,000	954,002	6.00%	990,254	3.80%
Miscellaneous Revenue	(609)	100	200	100.00%	200	-
Total Revenue Sources	\$1,019,605	\$900,100	\$954,202	6.01%	\$990,454	3.80%
Expenditures by Category						
Supplies & Services	55	2,501	150,080	5900.80%	80	-99.95%
Miscellaneous Expense	22	13,001	-	-100.00%	-	-
Total Expenditures by Category	\$77	\$15,502	\$150,080	868.13%	\$80	-99.95%
Expenditures by Department						
Non-Departmental	77	15,502	150,080	868.13%	80	-99.95%
Total Expenditures by Department	\$77	\$15,502	\$150,080	868.13%	\$80	-99.95%
Other Financing Sources (Uses):						
Transfers Out	(835,000)	(840,000)	(840,000)	-	(840,000)	-
Total Other Financing Sources (Uses)	(\$835,000)	(\$840,000)	(\$840,000)	-	(\$840,000)	-
Projected Ending Fund Balance & Reserves	\$269,148	\$313,746	\$277,868	-11.44%	\$428,242	54.12%

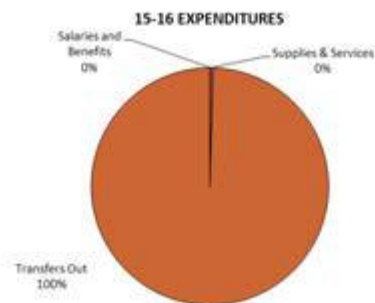
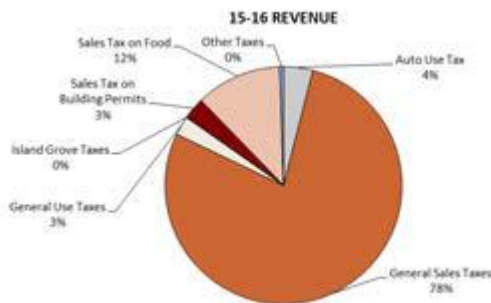




SALES AND USE TAX FUND

To account for the collection of the city's 3.46% sales and use tax which is utilized in accordance with the March 1, 1998 Revenue Bonds, the October 1, 2000 Revenue Bonds, the 2003 Revenue Bonds, the 2005 Revenue Bonds, and the 2005B Refunding Revenue Bonds.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$920,387	\$0	\$0	-	\$0	-
Revenue Sources						
Miscellaneous Revenue	1,288	500	-	-100.00%	-	-
Taxes						
Auto Use Tax	2,715,159	3,100,000	2,400,000	-22.58%	2,500,000	4.17%
General Sales Taxes	41,537,228	46,000,000	46,736,514	1.60%	49,073,340	5.00%
General Use Taxes	1,595,195	1,900,000	1,600,000	-15.79%	1,600,000	-
Island Grove Taxes	34,522	30,000	34,600	15.33%	35,292	2.00%
Sales Tax on Building Permits	2,301,212	3,050,000	1,810,089	-40.65%	1,827,935	0.99%
Sales Tax on Food	5,995,197	6,600,000	7,122,379	7.91%	7,264,827	2.00%
Other Taxes	170,171	670,000	330,000	-50.75%	330,000	-
Total Revenue Sources	\$54,349,971	\$61,350,500	\$60,033,582	-2.15%	\$62,631,394	4.33%
Expenditures by Category						
Salaries and Benefits	10,903	21,145	29,505	39.54%	31,433	6.53%
Supplies & Services	67,017	264,028	249,848	-5.37%	251,156	0.52%
Miscellaneous Expense	30	-	-	-	-	-
Total Expenditures by Category	\$77,950	\$285,173	\$279,353	-2.04%	\$282,589	1.16%
Expenditures by Department						
Non-Departmental	77,950	285,173	279,353	-2.04%	282,589	1.16%
Total Expenditures by Department	\$77,950	\$285,173	\$279,353	-2.04%	\$282,589	1.16%
Other Financing Sources (Uses):						
Transfers Out	(55,192,408)	(61,065,327)	(59,754,229)	-2.15%	(62,348,807)	4.34%
Total Other Financing Sources (Uses)	(\$55,192,408)	(\$61,065,327)	(\$59,754,229)	-2.15%	(\$62,348,807)	4.34%
Projected Ending Fund Balance & Reserves	\$0	\$0	\$0	-	(\$2)	-

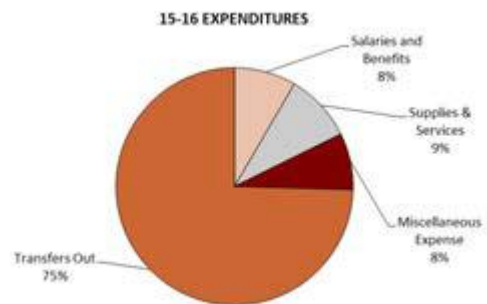




RESTRICTED FEES FUND

To account for the collection of court imposed surcharges and assigned revenues.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$3,670,001	\$3,692,475	\$3,133,765	-15.13%	\$2,726,620	-12.99%
Revenue Sources						
Charges for Services	390,497	111,200	50,000	-55.04%	50,000	-
Fines & Forfeits	32,857	34,000	26,000	-23.53%	26,000	-
Intergovernmental Revenue	-	47,000	47,000	-	47,000	-
Miscellaneous Revenue	10,034	24,000	17,000	-29.17%	17,000	-
Total Revenue Sources	\$433,387	\$216,200	\$140,000	-35.25%	\$140,000	-
Expenditures by Category						
Salaries and Benefits	-	51,470	63,396	23.17%	67,497	6.47%
Supplies & Services	67,945	200,406	70,007	-65.07%	74,144	5.91%
Capital	-	6,525	-	-100.00%	-	-
Miscellaneous Expense	42,632	30,800	60,000	94.81%	60,000	-
Total Expenditures by Category	\$110,577	\$289,201	\$193,403	-33.13%	\$201,641	4.26%
Expenditures by Department						
Policy & Administration	41,384	141,676	117,903	-16.78%	130,641	10.80%
Culture, Parks & Recreation	34,769	14,000	42,500	203.57%	38,000	-10.59%
Police	-	-	30,000	-	30,000	-
Non-Departmental	34,423	133,525	3,000	-97.75%	3,000	-
Total Expenditures by Department	\$110,577	\$289,201	\$193,403	-33.13%	\$201,641	4.26%
Other Financing Sources (Uses):						
Transfers In	461,606	739,912	612,849	-17.17%	710,895	16.00%
Transfers Out	(761,942)	(1,225,621)	(966,591)	-21.13%	(191,011)	-80.24%
Total Other Financing Sources (Uses)	(\$300,336)	(\$485,709)	(\$353,742)	-27.17%	\$519,884	-246.97%
Projected Ending Fund Balance & Reserves	\$3,692,475	\$3,133,765	\$2,726,620	-12.99%	\$3,184,863	16.81%

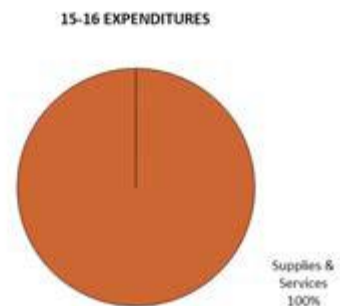
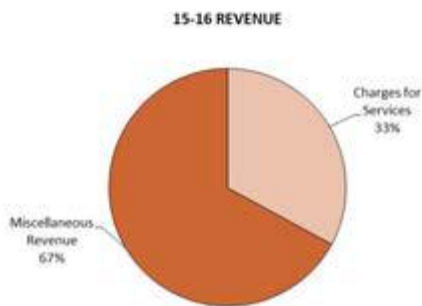




MEMORIALS FUNDS

Several funds are combined into this category. All are used to account for donations bequeathed to the city for specific purposes.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$438,250	\$465,376	\$308,945	-33.61%	\$309,787	0.27%
Revenue Sources						
Charges for Services	5,175	3,820	3,462	-9.37%	3,462	-
Miscellaneous Revenue	37,302	6,450	7,050	9.30%	7,050	-
Total Revenue Sources	\$42,478	\$10,270	\$10,512	2.36%	\$10,512	-
Expenditures by Category						
Salaries and Benefits	-	32,700	-	-100.00%	-	-
Supplies & Services	12,357	43,975	9,670	-78.01%	9,710	0.41%
Capital	-	90,000	-	-100.00%	-	-
Miscellaneous Expense	1,074	26	-	-100.00%	-	-
Total Expenditures by Category	\$13,430	\$166,701	\$9,670	-94.20%	\$9,710	0.41%
Expenditures by Department						
Non-Departmental	13,430	166,701	9,670	-94.20%	9,710	0.41%
Total Expenditures by Department	\$13,430	\$166,701	\$9,670	-94.20%	\$9,710	0.41%
Other Financing Sources (Uses):						
Transfers In	9,641	-	-	-	-	-
Transfers Out	(11,563)	-	-	-	-	-
Total Other Financing Sources (Uses)	(\$1,922)	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$465,376	\$308,945	\$309,787	0.27%	\$310,589	0.26%



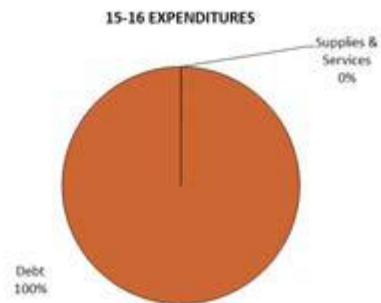
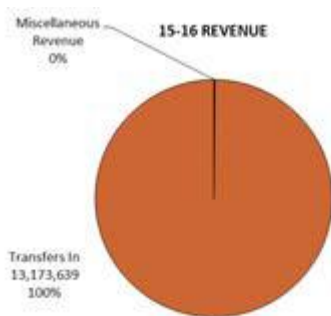




GENERAL DEBT SERVICE FUND

To account for periodic payments of principal and interest on notes, contracts, bond issues, and capital leases.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$1,463,540	\$1,951,961	\$1,961,361	0.48%	\$1,969,662	0.42%
Revenue Sources						
Miscellaneous Revenue	4,791	12,000	10,000	-16.67%	10,000	-
Total Revenue Sources	\$4,791	\$12,000	\$10,000	-16.67%	\$10,000	-
Expenditures by Category						
Supplies & Services	1,204	2,000	1,700	-15.00%	1,700	-
Debt	6,150,787	6,675,334	6,653,679	-0.32%	6,519,959	-2.01%
Miscellaneous Expense	484	600	-	-100.00%	-	-
Total Expenditures by Category	\$6,152,475	\$6,677,934	\$6,655,379	-0.34%	\$6,521,659	-2.01%
Expenditures by Department						
Non-Departmental	6,152,475	6,677,934	6,655,379	-0.34%	6,521,659	-2.01%
Total Expenditures by Department	\$6,152,475	\$6,677,934	\$6,655,379	-0.34%	\$6,521,659	-2.01%
Other Financing Sources (Uses):						
Bond Proceeds	-	175,000	-	-100.00%	-	-
Transfers In	6,636,105	6,500,334	6,653,680	2.36%	6,519,959	-2.01%
Total Other Financing Sources (Uses)	\$6,636,105	\$6,675,334	\$6,653,680	-0.32%	\$6,519,959	-2.01%
Projected Ending Fund Balance & Reserves	\$1,951,961	\$1,961,361	\$1,969,662	0.42%	\$1,977,962	0.42%

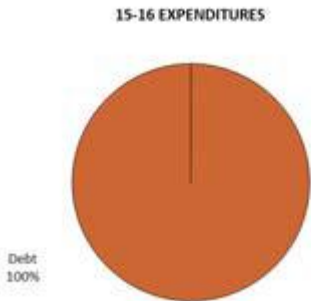
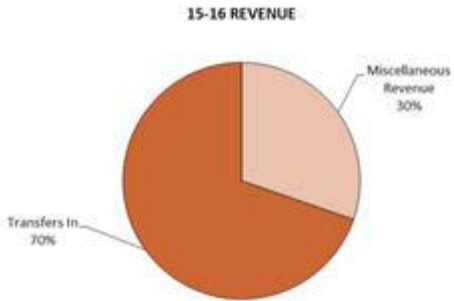




GREELEY BUILDING AUTHORITY FUND

To account for periodic payments of principal and interest on the 2000 Certificates of Participation.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	(\$1,040,630)	(\$909,630)	(\$909,630)	-	(\$909,630)	-
Revenue Sources						
Miscellaneous Revenue	46,500	87,240	45,600	-47.73%	45,760	0.35%
Total Revenue Sources	\$46,500	\$87,240	\$45,600	-47.73%	\$45,760	0.35%
Expenditures by Category						
Debt	8,500	183,240	147,600	-19.45%	153,760	4.17%
Total Expenditures by Category	\$8,500	\$183,240	\$147,600	-19.45%	\$153,760	4.17%
Expenditures by Department						
Non-Departmental	8,500	183,240	147,600	-19.45%	153,760	4.17%
Total Expenditures by Department	\$8,500	\$183,240	\$147,600	-19.45%	\$153,760	4.17%
Other Financing Sources (Uses):						
Transfers In	93,000	96,000	102,000	6.25%	108,000	5.88%
Total Other Financing Sources (Uses)	\$93,000	\$96,000	\$102,000	6.25%	\$108,000	5.88%
Projected Ending Fund Balance & Reserves	(\$909,630)	(\$909,630)	(\$909,630)	-	(\$909,630)	-

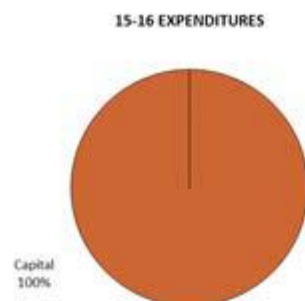
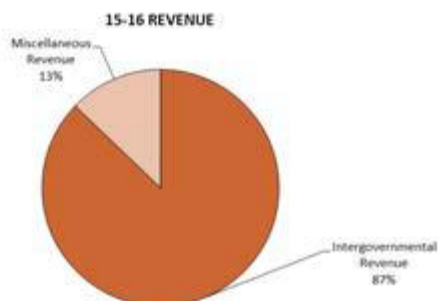




PUBLIC IMPROVEMENT FUND

To account for the cost of purchasing major equipment, constructing major capital facilities, and improving existing facilities. Revenues are derived from grant monies, intergovernmental agreements, and operating transfers.

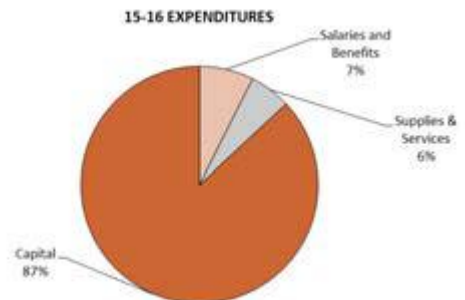
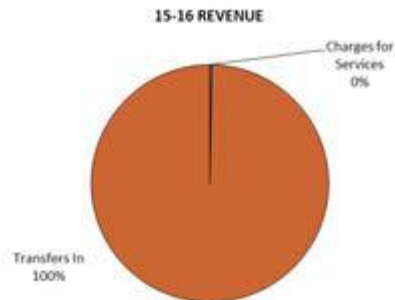
	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$1,904,574	\$2,218,812	(\$355,817)	-116.04%	(\$143,817)	-59.58%
Revenue Sources						
Charges for Services	65,000	-	-	-	-	-
Intergovernmental Revenue						
Federal Intergovernmental Revenue	621,100	6,813	-	-100.00%	-	-
State Intergovernmental Revenue	83,158	-	-	-	-	-
State Shared Revenue	1,590,354	7,326,902	1,540,000	-78.98%	540,000	-64.94%
Other Government	5,000	-	-	-	-	-
Miscellaneous Revenue	725,009	790,722	303,000	-61.68%	3,000	-99.01%
Total Revenue Sources	\$3,089,622	\$8,124,437	\$1,843,000	-77.32%	\$543,000	-70.54%
Expenditures by Category						
Salaries and Benefits	164,754	70,000	-	-100.00%	-	-
Supplies & Services	2,074	15,500	-	-100.00%	-	-
Capital	3,294,740	12,720,465	1,631,000	-87.18%	371,000	-77.25%
Miscellaneous Expense	226	-	-	0.00%	-	-
Total Expenditures by Category	\$3,461,794	\$12,805,965	\$1,631,000	-87.26%	\$371,000	-77.25%
Expenditures by Department						
Capital Projects	3,461,794	12,805,965	1,631,000	-87.26%	371,000	-77.25%
Total Expenditures by Department	\$3,461,794	\$12,805,965	\$1,631,000	-87.26%	\$371,000	-77.25%
Other Financing Sources (Uses):						
Transfers In	949,669	2,109,488	-	-100.00%	-	-
Transfers Out	(263,258)	(2,589)	-	-100.00%	-	-
Total Other Financing Sources (Uses)	\$686,411	\$2,106,899	-	-100.00%	-	-
Projected Ending Fund Balance & Reserves	\$2,218,812	(\$355,817)	(\$143,817)	-59.58%	\$28,183	-119.60%





To account for the cost associated with the City's public art program.

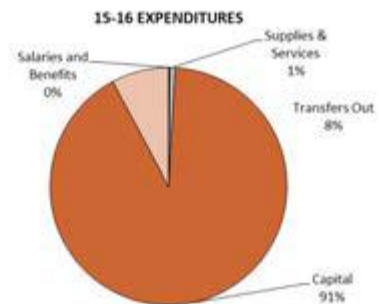
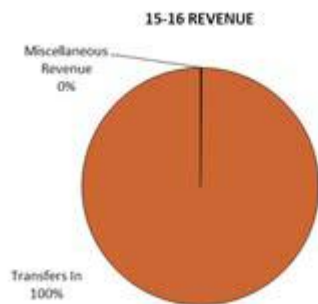
	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$0	\$1,083,886	\$890,240	-17.87%	\$824,235	-7.41%
Revenue Sources						
Charges for Services	-	1,000	1,000	-	1,000	-
Miscellaneous Revenue	1,617	85,981	-	-100.00%	-	-
Total Revenue Sources	\$1,617	\$86,981	\$1,000	-98.85%	\$1,000	0.00%
Expenditures by Category						
Salaries and Benefits	57,544	49,561	37,889	-23.55%	34,476	-9.01%
Supplies & Services	1,046	27,640	27,670	0.11%	27,670	-
Capital	161,114	571,025	418,017	-26.80%	432,255	3.41%
Miscellaneous Expense	45	-	-	-	-	-
Total Expenditures by Category	\$219,748	\$648,226	\$483,576	-25.40%	\$494,401	2.24%
Expenditures by Department						
Capital Projects	219,748	648,226	483,576	-25.40%	494,401	2.24%
Total Expenditures by Department	\$219,748	\$648,226	\$483,576	-25.40%	\$494,401	2.24%
Other Financing Sources (Uses):						
Transfers In	1,302,017	367,599	416,571	13.32%	316,416	-24.04%
Total Other Financing Sources (Uses)	\$1,302,017	\$367,599	\$416,571	13.32%	\$316,416	-24.04%
Projected Ending Fund Balance & Reserves	\$1,083,886	\$890,240	\$824,235	-7.41%	\$647,250	-21.47%




FOOD TAX FUND

To account for the cost of specific capital improvements and repairs and maintenance projects. Revenues are derived from taxes collected due to the repeal of the city sales tax exemption on sales of food for domestic consumption.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$980,177	\$2,457,771	\$542,339	-77.93%	\$523,033	-3.56%
Revenue Sources						
Charges for Services	100,799	4,000	-	-100.00%	-	-
Intergovernmental Revenue						
State Intergovernmental Revenue	4,921	107,246	-	-100.00%	-	-
Miscellaneous Revenue	111,839	79,466	9,927	-87.51%	9,667	-2.62%
Total Revenue Sources	\$217,559	\$190,712	\$9,927	-94.79%	\$9,667	-2.62%
Expenditures by Category						
Salaries and Benefits	333,053	14,600	30,000	105.48%	-	-100.00%
Supplies & Services	34,888	46,500	46,575	0.16%	45,000	-3.38%
Capital	8,545,768	14,736,287	6,263,631	-57.50%	6,191,288	-1.15%
Miscellaneous Expense	455	-	-	-	-	-
Total Expenditures by Category	\$8,914,164	\$14,797,387	\$6,340,206	-57.15%	\$6,236,288	-1.64%
Expenditures by Department						
Capital Projects	8,914,164	14,797,387	6,340,206	-57.15%	6,236,288	-1.64%
Total Expenditures by Department	\$8,914,164	\$14,797,387	\$6,340,206	-57.15%	\$6,236,288	-1.64%
Other Financing Sources (Uses):						
Transfers In	10,338,443	12,941,243	7,376,473	-43.00%	6,418,983	-12.98%
Transfers Out	(164,244)	(250,000)	(1,065,500)	326.20%	-	-100.00%
Total Other Financing Sources (Uses)	\$10,174,199	\$12,691,243	\$6,310,973	-50.27%	\$6,418,983	1.71%
Projected Ending Fund Balance & Reserves	\$2,457,771	\$542,339	\$523,033	-3.56%	\$715,395	36.78%





SOFTBALL IMPROVEMENT FUND

To account for the cost of improving the facilities used for the City of Greeley adult softball programs. Revenues are derived from non-city softball tournament fees.

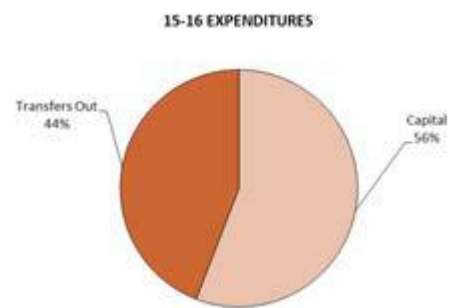
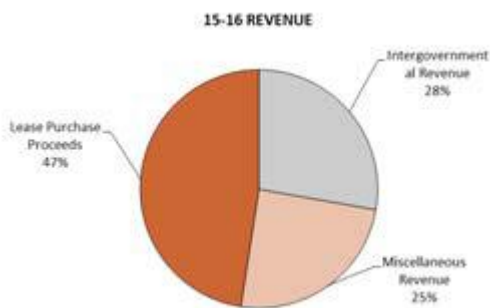
	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$12,637	\$15,838	\$15,838	-	\$15,838	-
Revenue Sources						
Charges for Services	3,655	-	-	-	-	-
Miscellaneous Revenue	(17)	-	-	-	-	-
Total Revenue Sources	\$3,638	-	-	-	-	-
Expenditures by Category						
Supplies & Services	8	-	-	-	-	-
Capital	426	-	-	-	-	-
Miscellaneous Expense	3	-	-	-	-	-
Total Expenditures by Category	\$437	-	-	-	-	-
Expenditures by Department						
Capital Projects	437	-	-	-	-	-
Total Expenditures by Department	\$437	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$15,838	\$15,838	\$15,838	-	\$15,838	-



FIRE EQUIPMENT ACQUISITION/REPLACEMENT FUND

To account for the costs of purchasing major equipment for the fire department.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$462,311	\$235,274	(\$508,699)	-316.22%	(\$675,348)	32.76%
Revenue Sources						
Intergovernmental Revenue						
Other Government	511,713	450,000	480,000	6.67%	504,000	5.00%
Miscellaneous Revenue	289	1,161	329,991	28323.00%	545,364	65.27%
Total Revenue Sources	\$512,002	\$451,161	\$809,991	79.53%	\$1,049,364	29.55%
Expenditures by Category						
Supplies & Services	5,417	30,980	-	-100.00%	-	-
Capital	353,650	1,926,216	1,035,625	-46.24%	1,038,727	0.30%
Miscellaneous Expense	71	70	-	-100.00%	-	-
Total Expenditures by Category	\$359,139	\$1,957,266	\$1,035,625	-47.09%	\$1,038,727	0.30%
Expenditures by Department						
Capital Projects	359,139	1,957,266	1,035,625	-47.09%	1,038,727	0.30%
Total Expenditures by Department	\$359,139	\$1,957,266	\$1,035,625	-47.09%	\$1,038,727	0.30%
Other Financing Sources (Uses):						
Lease Purchase Proceeds	-	1,450,021	948,233	-34.61%	737,790	-22.19%
Transfers In	-	33,447	-	-100.00%	-	-
Transfers Out	(379,900)	(721,336)	(889,248)	23.28%	(748,427)	-15.84%
Total Other Financing Sources (Uses)	(\$379,900)	\$762,132	\$58,985	-92.26%	(\$10,637)	-118.03%
Projected Ending Fund Balance & Reserves	\$235,274	(\$508,699)	(\$675,348)	32.76%	(\$675,348)	0.00%

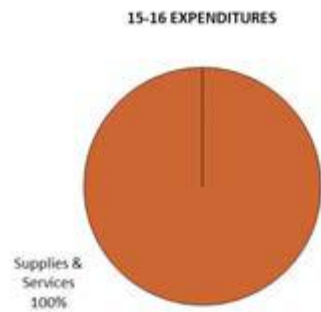
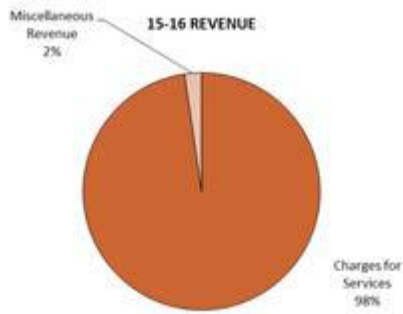




FIRE PROTECTED DEVELOPMENT FUND

To account for the cost of fire protection improvements on new development. Revenues are derived from the collection of fees from developers.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$448,020	\$678,511	\$727,911	7.28%	\$880,734	20.99%
Revenue Sources						
Charges for Services	232,092	45,000	150,000	233.33%	150,000	-
Miscellaneous Revenue	(907)	5,000	3,423	-31.54%	3,656	6.81%
Total Revenue Sources	\$231,185	\$50,000	\$153,423	206.85%	\$153,656	0.15%
Expenditures by Category						
Supplies & Services	528	600	600	-	-	-100.00%
Miscellaneous Expense	167	-	-	-	-	-
Total Expenditures by Category	\$694	\$600	\$600	-	-	-100.00%
Expenditures by Department						
Capital Projects	694	600	600	-	-	-100.00%
Total Expenditures by Department	\$694	\$600	\$600	-	-	-100.00%
Projected Ending Fund Balance & Reserves	\$678,511	\$727,911	\$880,734	20.99%	\$1,034,390	17.45%

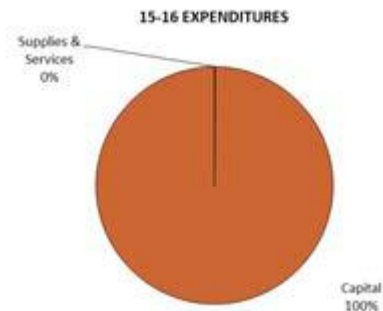
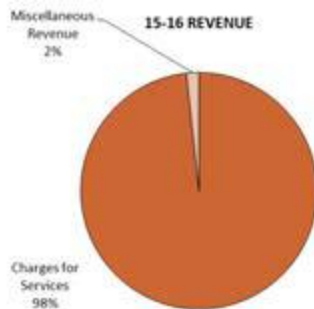




POLICE DEVELOPMENT FUND

To account for the cost of developing police protection improvements on new development. Revenues are derived from the collection of fees from developers.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$126,147	\$196,034	\$216,634	10.51%	\$57,305	-73.55%
Revenue Sources						
Charges for Services	70,173	20,000	40,000	100.00%	40,000	-
Miscellaneous Revenue	(169)	700	701	0.14%	701	-
Total Revenue Sources	\$70,004	\$20,700	\$40,701	96.62%	\$40,701	-
Expenditures by Category						
Supplies & Services	88	100	150	50.00%	-	-100.00%
Capital	-	-	199,880	-	-	-100.00%
Miscellaneous Expense	29	-	-	-	-	-
Total Expenditures by Category	\$117	\$100	\$200,030	199930.00%	-	-100.00%
Expenditures by Department						
Capital Projects	117	100	200,030	199930.00%	-	-100.00%
Total Expenditures by Department	\$117	\$100	\$200,030	199930.00%	-	-100.00%
Projected Ending Fund Balance & Reserves	\$196,034	\$216,634	\$57,305	-73.55%	\$98,006	71.03%

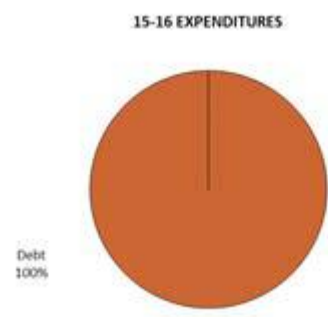
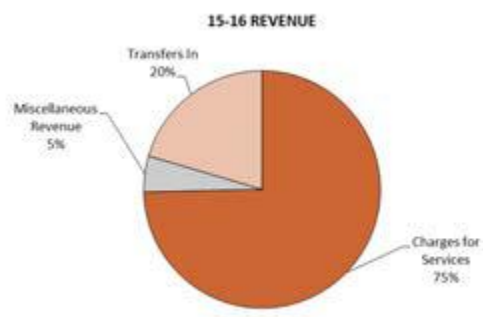




ISLAND GROVE DEVELOPMENT FUND

To account for the cost of capital improvements at Island Grove Park. Revenues are derived from a park development fee charged on all concession sales at the park and on facility use fees.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	(\$836,948)	(\$738,757)	(\$680,118)	-7.94%	(\$642,561)	-5.52%
Revenue Sources						
Charges for Services	101,579	125,000	110,000	-12.00%	111,200	1.09%
Miscellaneous Revenue	6,866	25,200	7,200	-71.43%	7,300	1.39%
Total Revenue Sources	\$108,446	\$150,200	\$117,200	-21.97%	\$118,500	1.11%
Expenditures by Category						
Supplies & Services	3,325	30	-	-100.00%	-	-
Debt	41,856	117,543	109,643	-6.72%	105,843	-3.47%
Miscellaneous Expense	9	-	-	-	-	-
Total Expenditures by Category	\$45,190	\$117,573	\$109,643	-6.74%	\$105,843	-3.47%
Expenditures by Department						
Capital Projects	45,190	117,573	109,643	-6.74%	105,843	-3.47%
Total Expenditures by Department	\$45,190	\$117,573	\$109,643	-6.74%	\$105,843	-3.47%
Other Financing Sources (Uses):						
Transfers In	34,935	26,012	30,000	15.33%	30,600	2.00%
Total Other Financing Sources (Uses)	\$34,935	\$26,012	\$30,000	15.33%	\$30,600	2.00%
Projected Ending Fund Balance & Reserves	(\$738,757)	(\$680,118)	(\$642,561)	-5.52%	(\$599,304)	-6.73%

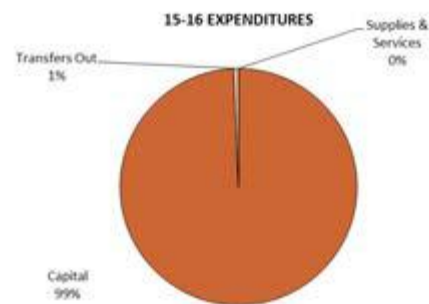
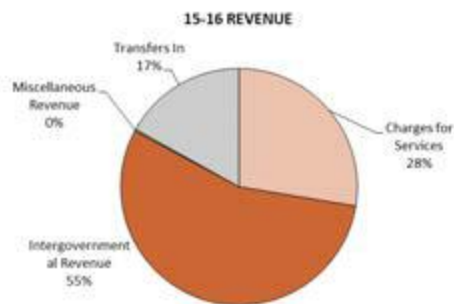




ROAD DEVELOPMENT FUND

To account for the cost of constructing new roads and improvements to existing roads. Revenues are derived from the collection of fees from developers.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$2,872,839	\$3,246,869	\$1,083,913	-66.62%	(\$1,726,178)	-259.25%
Revenue Sources						
Charges for Services	1,417,832	200,000	1,000,000	400.00%	737,730	-26.23%
Intergovernmental Revenue						
State Shared Revenue	-	909,000	900,000	-0.99%	2,577,167	186.35%
Miscellaneous Revenue	(2,832)	5,000	7,112	42.24%	7,940	11.64%
Total Revenue Sources	\$1,415,000	\$1,114,000	\$1,907,112	71.19%	\$3,322,837	74.23%
Expenditures by Category						
Salaries and Benefits	5,648	-	-	-	-	-
Supplies & Services	1,679	2,000	2,600	30.00%	-	-100.00%
Capital	1,033,116	3,253,390	5,733,232	76.22%	3,299,397	-42.45%
Miscellaneous Expense	526	600	-	-100.00%	-	-
Total Expenditures by Category	\$1,040,969	\$3,255,990	\$5,735,832	76.16%	\$3,299,397	-42.48%
Expenditures by Department						
Capital Projects	1,040,969	3,255,990	5,735,832	76.16%	3,299,397	-42.48%
Total Expenditures by Department	\$1,040,969	\$3,255,990	\$5,735,832	76.16%	\$3,299,397	-42.48%
Other Financing Sources (Uses):						
Transfers In	-	-	1,065,500	-	-	-100.00%
Transfers Out	-	(20,966)	(46,871)	123.56%	(15,500)	-66.93%
Total Other Financing Sources (Uses)	-	(\$20,966)	\$1,018,629	-4958.48%	(\$15,500)	-101.52%
Projected Ending Fund Balance & Reserves	\$3,246,869	\$1,083,913	(\$1,726,178)	-259.25%	(\$1,718,238)	-0.46%



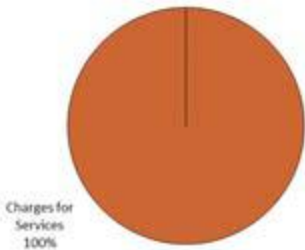


PARK DEVELOPMENT FUND

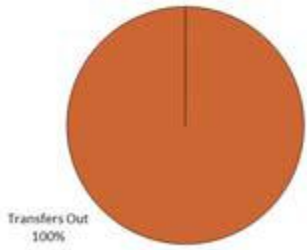
To account for the cost of developing and improving city parks. Revenues are derived from the collection of fees from developers.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$1,327,243	\$0	(\$65,700)	-	(\$65,700)	-
Revenue Sources						
Charges for Services	961,762	2,000,000	800,000	-60.00%	800,000	-
Miscellaneous Revenue	1,476	5,000	-	-100.00%	-	-
Total Revenue Sources	\$963,238	\$2,005,000	\$800,000	-60.10%	\$800,000	-
Expenditures by Category						
Supplies & Services	896	700	-	-100.00%	-	-
Capital	-	70,000	-	-100.00%	-	-
Miscellaneous Expense	305	-	-	-	-	-
Total Expenditures by Category	\$1,201	\$70,700	-	-100.00%	-	-
Expenditures by Department						
Capital Projects	1,201	70,700	-	-100.00%	-	-
Total Expenditures by Department	\$1,201	\$70,700	-	-100.00%	-	-
Other Financing Sources (Uses):						
Transfers Out	(2,289,280)	(2,000,000)	(800,000)	-60.00%	(800,000)	-
Total Other Financing Sources (Uses)	(\$2,289,280)	(\$2,000,000)	(\$800,000)	-60.00%	(\$800,000)	-
Projected Ending Fund Balance & Reserves	\$0	(\$65,700)	(\$65,700)	-	(\$65,700)	-

15-16 REVENUE



15-16 EXPENDITURES

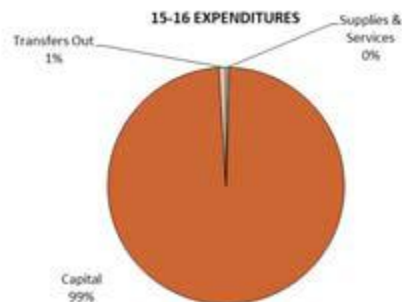
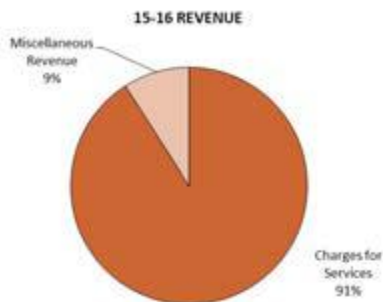





TRAILS DEVELOPMENT FUND

To account for the cost of acquisition and construction of linear parks and trails. Revenues are derived from the collection of fees from developers.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$311,966	\$370,225	\$342,995	-7.35%	\$297,752	-13.19%
Revenue Sources						
Charges for Services	58,827	20,000	20,000	-	20,800	4.00%
Miscellaneous Revenue	(324)	2,000	2,020	1.00%	2,040	0.99%
Total Revenue Sources	\$58,503	\$22,000	\$22,020	0.09%	\$22,840	3.72%
Expenditures by Category						
Supplies & Services	186	300	300	-	-	-100.00%
Capital	-	48,930	66,300	35.50%	-	-100.00%
Miscellaneous Expense	58	-	-	-	-	-
Total Expenditures by Category	\$244	\$49,230	\$66,600	35.28%	-	-100.00%
Expenditures by Department						
Capital Projects	244	49,230	66,600	35.28%	-	-100.00%
Total Expenditures by Department	\$244	\$49,230	\$66,600	35.28%	-	-100.00%
Other Financing Sources (Uses):						
Transfers Out	-	-	(663)	-	-	-100.00%
Total Other Financing Sources (Uses)	-	-	(\$663)	-	-	-100.00%
Projected Ending Fund Balance & Reserves	\$370,225	\$342,995	\$297,752	-13.19%	\$320,592	7.67%

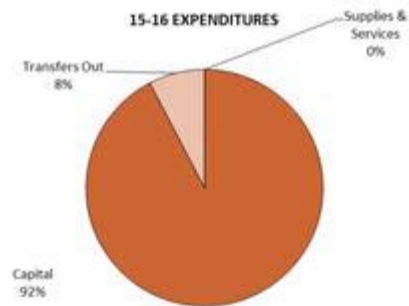
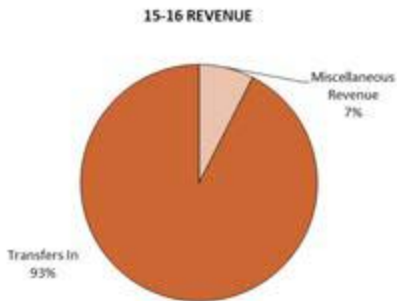




QUALITY OF LIFE FUND

To account for the expenditures of the Quality of Life projects (recreational, parks, and cultural amenities) to be partially financed with a .3% increase in sales and use tax.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$3,441,446	\$6,664,785	\$8,193,376	22.94%	\$6,191,421	-24.43%
Revenue Sources						
Intergovernmental Revenue						
State Shared Revenue	15,005	256,000	-	-100.00%	-	-
Miscellaneous Revenue	(7,367)	427,432	350,000	-18.12%	350,000	-
Total Revenue Sources	\$7,638	\$683,432	\$350,000	-48.79%	\$350,000	-
Expenditures by Category						
Salaries and Benefits	52,294	-	-	-	-	-
Supplies & Services	2,112	2,000	2,600	30.00%	-	-100.00%
Capital	902,863	3,769,497	6,150,070	63.15%	5,804,433	-5.62%
Miscellaneous Expense	675	600	-	-100.00%	-	-
Total Expenditures by Category	\$957,944	\$3,772,097	\$6,152,670	63.11%	\$5,804,433	-5.66%
Expenditures by Department						
Capital Projects	957,944	3,772,097	6,152,670	63.11%	5,804,433	-5.66%
Total Expenditures by Department	\$957,944	\$3,772,097	\$6,152,670	63.11%	\$5,804,433	-5.66%
Other Financing Sources (Uses):						
Transfers In	4,584,568	5,060,382	4,288,040	-15.26%	4,352,129	1.49%
Transfers Out	(410,923)	(443,126)	(487,325)	9.97%	(503,038)	3.22%
Total Other Financing Sources (Uses)	\$4,173,645	\$4,617,256	\$3,800,715	-17.68%	\$3,849,091	1.27%
Projected Ending Fund Balance & Reserves	\$6,664,785	\$8,193,376	\$6,191,421	-24.43%	\$4,586,079	-25.93%



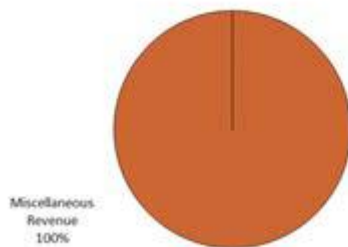


CEMETERY ENDOWMENT FUND

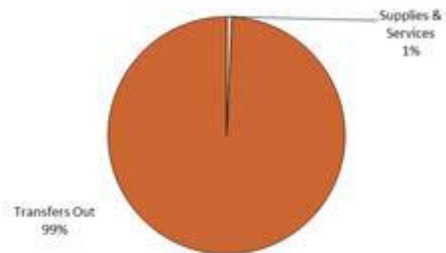
To account for all funds granted, bequeathed, or devised to the city in trust for the preservation of lots in Linn Grove Cemetery.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$2,060,366	\$2,060,366	\$2,060,366	-	\$2,060,366	-
Revenue Sources						
Miscellaneous Revenue	60,949	69,243	66,967	-3.29%	62,879	-6.10%
Total Revenue Sources	\$60,949	\$69,243	\$66,967	-3.29%	\$62,879	-6.10%
Expenditures by Category						
Supplies & Services	367	540	500	-7.41%	500	-
Miscellaneous Expense	101	130	-	-100.00%	-	-
Total Expenditures by Category	\$469	\$670	\$500	-25.37%	\$500	0.00%
Expenditures by Department						
Non-Departmental	469	670	500	-25.37%	500	-
Total Expenditures by Department	\$469	\$670	\$500	-25.37%	\$500	0.00%
Other Financing Sources (Uses):						
Transfers Out	(60,481)	(68,573)	(66,467)	-3.07%	(62,379)	-6.15%
Total Other Financing Sources (Uses)	(\$60,481)	(\$68,573)	(\$66,467)	-3.07%	(\$62,379)	-6.15%
Projected Ending Fund Balance & Reserves	\$2,060,366	\$2,060,366	\$2,060,366	-	\$2,060,366	-

15-16 REVENUE



15-16 EXPENDITURES

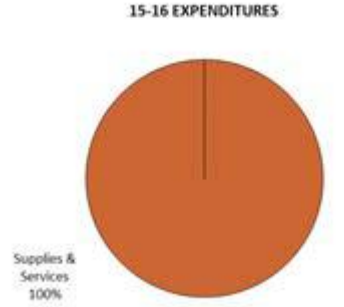
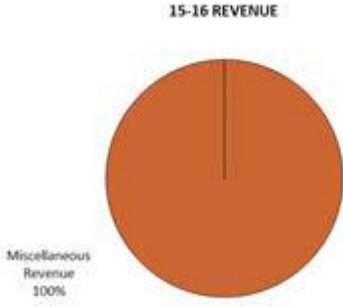




PETRIKEN MEMORIAL FUND

To account for interest earnings on funds bequeathed to the City for the maintenance of the grave sites as specified by the J.G.B. Petriken will.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$2,119	\$2,044	\$2,056	0.59%	\$2,061	0.24%
Revenue Sources						
Miscellaneous Revenue	(2)	15	15	-	15	-
Total Revenue Sources	(\$2)	\$15	\$15	-	\$15	-
Expenditures by Category						
Supplies & Services	73	2	10	400.00%	10	-
Miscellaneous Expense	0	1	-	-100.00%	-	-
Total Expenditures by Category	\$74	\$3	\$10	233.33%	\$10	-
Expenditures by Department						
Non-Departmental	74	3	10	233.33%	10	-
Total Expenditures by Department	\$74	\$3	\$10	233.33%	\$10	-
Projected Ending Fund Balance & Reserves	\$2,044	\$2,056	\$2,061	0.24%	\$2,066	0.24%

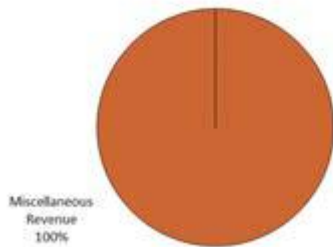




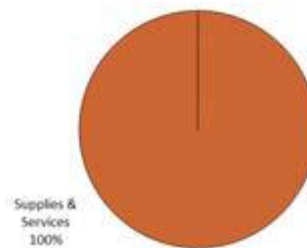
To account for interest earnings on funds bequeathed to the City as specified by the donor.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$281,600	\$330,134	\$304,151	-7.87%	\$332,051	9.17%
Revenue Sources						
Miscellaneous Revenue	54,211	23,000	28,000	21.74%	28,000	-
Total Revenue Sources	\$54,211	\$23,000	\$28,000	21.74%	\$28,000	-
Expenditures by Category						
Salaries and Benefits	-	1,400	-	-100.00%	-	-
Supplies & Services	5,675	47,580	100	-99.79%	100	-
Miscellaneous Expense	3	3	-	-100.00%	-	-
Total Expenditures by Category	\$5,677	\$48,983	\$100	-99.80%	\$100	-
Expenditures by Department						
Non-Departmental	5,677	48,983	100	-99.80%	100	-
Total Expenditures by Department	\$5,677	\$48,983	\$100	-99.80%	\$100	-
Projected Ending Fund Balance & Reserves	\$330,134	\$304,151	\$332,051	9.17%	\$359,951	8.40%

15-16 REVENUE



15-16 EXPENDITURES





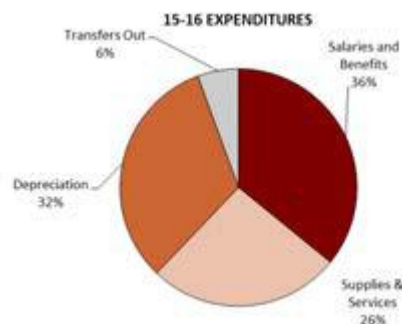
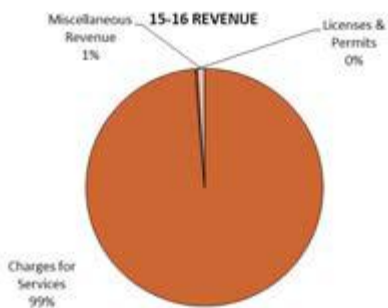


To account for user charges and expenses for operations, maintenance, and related debt service of the city's sewer system.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$7,593,843	\$9,351,441	\$9,323,316	-0.30%	\$10,164,949	9.03%
Revenue Sources						
Charges for Services	8,940,496	8,915,236	9,407,169	5.52%	9,702,133	3.14%
Licenses & Permits	27,101	32,000	32,000	-	32,000	-
Miscellaneous Revenue	813,936	93,000	93,000	-	93,000	-
Total Revenue Sources	\$9,781,533	\$9,040,236	\$9,532,169	5.44%	\$9,827,133	3.09%
Expenditures by Category						
Salaries and Benefits	2,680,546	3,092,996	3,076,549	-0.53%	3,245,226	5.48%
Supplies & Services	1,765,475	2,155,337	2,338,723	8.51%	2,294,963	-1.87%
Debt	6,419	1,239,975	-	-100.00%	-	-
Depreciation	1,623,148	1,740,935	2,792,100	60.38%	2,889,873	3.50%
Miscellaneous Expense	4,859	5,900	-	-100.00%	-	-
Total Expenditures by Category	\$6,080,448	\$8,235,143	\$8,207,372	-0.34%	\$8,430,062	2.71%
Expenditures by Department						
Sewer	6,080,448	8,235,143	8,207,372	-0.34%	8,430,062	2.71%
Total Expenditures by Department	\$6,080,448	\$8,235,143	\$8,207,372	-0.34%	\$8,430,062	2.71%
Other Financing Sources (Uses):						
Transfers In	1,243,212	1,434,150	-	-100.00%	-	-
Transfers Out	(3,186,699)	(2,267,368)	(483,164)	-78.69%	(502,595)	4.02%
Total Other Financing Sources (Uses)	(\$1,943,487)	(\$833,218)	(\$483,164)	-42.01%	(\$502,595)	4.02%
Projected Ending Fund Balance & Reserves	\$9,351,441	\$9,323,316	\$10,164,949	9.03%	\$11,059,425	8.80%

FTE Staffing

Sewer	40.50	40.50	40.50	-	40.50	-
Grand Total	40.50	40.50	40.50	-	40.50	-

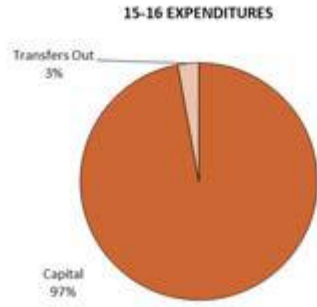
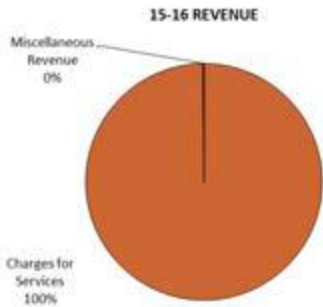




SEWER CONTRUCTION FUND

To account for major sewer system construction projects. Revenues are derived from revenue bonds and development fees.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$353,426	\$1,012,059	\$1,665,270	64.54%	\$489,040	-70.63%
Revenue Sources						
Charges for Services	1,454,588	823,440	2,729,300	231.45%	3,003,700	10.05%
Miscellaneous Revenue	(42)	3,670	5,772	57.28%	2,654	-54.02%
Total Revenue Sources	\$1,454,546	\$827,110	\$2,735,072	230.68%	\$3,006,354	9.92%
Expenditures by Category						
Salaries and Benefits	1,360	-	-	-	-	-
Supplies & Services	878	1,000	-	-100.00%	-	-
Capital	87,551	8,369,310	3,789,500	-54.72%	5,064,500	33.65%
Depreciation	373,051	149,223	-	-100.00%	-	-
Miscellaneous Expense	78	100	-	-100.00%	-	-
Total Expenditures by Category	\$462,918	\$8,519,633	\$3,789,500	-55.52%	\$5,064,500	33.65%
Expenditures by Department						
Sewer	462,918	8,519,633	3,789,500	-55.52%	5,064,500	33.65%
Total Expenditures by Department	\$462,918	\$8,519,633	\$3,789,500	-55.52%	\$5,064,500	33.65%
Other Financing Sources (Uses):						
Bond Proceeds	-	8,000,000	-	-100.00%	-	-
Transfers In	95,738	827,094	-	-100.00%	-	-
Transfers Out	(428,734)	(481,360)	(121,802)	-74.70%	(140,073)	15.00%
Total Other Financing Sources (Uses)	(\$332,995)	\$8,345,734	(\$121,802)	-101.46%	(\$140,073)	15.00%
Projected Ending Fund Balance & Reserves	\$1,012,059	\$1,665,270	\$489,040	-70.63%	(\$1,709,179)	-449.50%



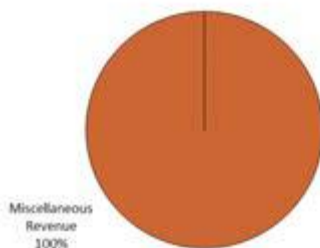


SEWER CAPITAL REPLACEMENT FUND

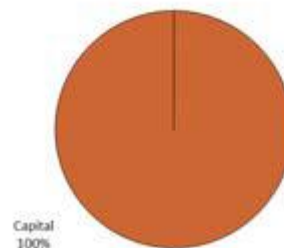
To account for the cost of replacing exhausted components of the city's sewer system. Revenues are derived from replacement funds held in reserve.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	(\$983,431)	(\$340,500)	(\$1,516,866)	345.48%	(\$2,474,506)	63.13%
Revenue Sources						
Miscellaneous Revenue	7,833	2,831,476	2,740,725	-3.21%	2,894,527	5.61%
Total Revenue Sources	\$7,833	\$2,831,476	\$2,740,725	-3.21%	\$2,894,527	5.61%
Expenditures by Category						
Salaries and Benefits	791	-	-	-	-	-
Supplies & Services	349	800	-	-100.00%	-	-
Capital	489,637	7,409,950	3,698,365	-50.09%	7,069,000	91.14%
Depreciation	742,743	596,892	-	-100.00%	-	-
Miscellaneous Expense	75	200	-	-100.00%	-	-
Total Expenditures by Category	\$1,233,596	\$8,007,842	\$3,698,365	-53.82%	\$7,069,000	91.14%
Expenditures by Department						
Sewer	1,233,596	8,007,842	3,698,365	-53.82%	7,069,000	91.14%
Total Expenditures by Department	\$1,233,596	\$8,007,842	\$3,698,365	-53.82%	\$7,069,000	91.14%
Other Financing Sources (Uses):						
Bond Proceeds	-	4,000,000	-	-100.00%	-	-
Transfers In	2,738,943	1,062,158	-	-100.00%	-	-
Transfers Out	(870,248)	(1,062,158)	-	-100.00%	-	-
Total Other Financing Sources (Uses)	\$1,868,695	\$4,000,000	-	-100.00%	-	-
Projected Ending Fund Balance & Reserves	(\$340,500)	(\$1,516,866)	(\$2,474,506)	63.13%	(\$6,648,979)	168.70%

15-16 REVENUE



15-16 EXPENDITURES





To account for user charges and expenses for operations, maintenance and related debt service of the city's water system.

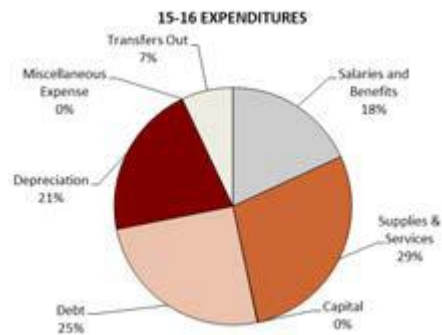
	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$19,376,927	\$16,885,483	\$18,685,010	10.66%	\$19,025,044	1.82%
Revenue Sources						
Charges for Services	34,603,102	33,832,229	35,909,623	6.14%	36,882,417	2.71%
Intergovernmental Revenue						
Federal Intergovernmental Revenue	2,170,857	1,679,143	-	-100.00%	-	-
Licenses & Permits	57,502	10,000	40,000	300.00%	40,000	-
Miscellaneous Revenue	(348,706)	110,000	110,000	-	110,000	-
Total Revenue Sources	\$36,482,755	\$35,631,372	\$36,059,623	1.20%	\$37,032,417	2.70%
Expenditures by Category						
Salaries and Benefits	5,606,893	6,338,805	6,540,630	3.18%	6,846,273	4.67%
Supplies & Services	10,664,505	11,988,460	10,331,263	-13.82%	10,702,188	3.59%
Capital	975	-	50,000	-	-	-100.00%
Debt	215,898	1,438,656	9,296,570	546.20%	9,298,099	0.02%
Depreciation	3,988,934	4,401,235	7,100,000	61.32%	8,446,725	18.97%
Miscellaneous Expense	49,001	58,400	7,500	-87.16%	7,500	-
Total Expenditures by Category	\$20,526,207	\$24,225,556	\$33,325,963	37.57%	\$35,300,785	5.93%
Expenditures by Department						
Water	20,526,207	24,225,556	33,325,963	37.57%	35,300,785	5.93%
Total Expenditures by Department	\$20,526,207	\$24,225,556	\$33,325,963	37.57%	\$35,300,785	5.93%
Other Financing Sources (Uses):						
Bond Proceeds	-	203,000	-	-100.00%	-	-
Transfers In	3,431,606	666,914	-	-100.00%	-	-
Transfers Out	(21,879,598)	(10,476,203)	(2,393,626)	-77.15%	(2,796,590)	16.83%
Total Other Financing Sources (Uses)	(\$18,447,992)	(\$9,606,289)	(\$2,393,626)	-75.08%	(\$2,796,590)	16.83%
Projected Ending Fund Balance & Reserves	\$16,885,483	\$18,685,010	\$19,025,044	1.82%	\$17,960,086	-5.60%

FTE Staffing

Water	79.00	80.00	81.25	1.25	81.25	-
Grand Total	79.00	80.00	81.25	1.25	81.25	-



City of Greeley, Colorado



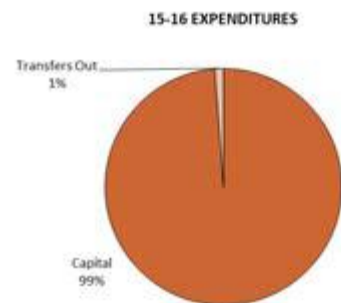
Fund Summaries



WATER CONSTRUCTION FUND

To account for major water system construction projects. Revenues are derived from revenue bonds and development fees.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$1,428,022	\$9,039,953	(\$3,497,381)	-138.69%	(\$1,142,556)	-67.33%
Revenue Sources						
Charges for Services	3,812,461	18,005,318	27,388,027	52.11%	10,362,913	-62.16%
Miscellaneous Revenue	141,313	85,400	72,600	-14.99%	67,500	-7.02%
Total Revenue Sources	\$3,953,774	\$18,090,718	\$27,460,627	51.79%	\$10,430,413	-62.02%
Expenditures by Category						
Salaries and Benefits	3,453	75,000	-	-100.00%	-	-
Supplies & Services	3,968	-	-	-	-	-
Capital	585,666	31,459,466	24,798,500	-21.17%	21,415,450	-13.64%
Debt	1,639,189	3,646,073	-	-100.00%	-	-
Depreciation	1,895,877	1,875,936	-	-100.00%	-	-
Miscellaneous Expense	856	-	-	-	-	-
Total Expenditures by Category	\$4,129,008	\$37,056,475	\$24,798,500	-33.08%	\$21,415,450	-13.64%
Expenditures by Department						
Water	4,129,008	37,056,475	24,798,500	-33.08%	21,415,450	-13.64%
Total Expenditures by Department	\$4,129,008	\$37,056,475	\$24,798,500	-33.08%	\$21,415,450	-13.64%
Other Financing Sources (Uses):						
Transfers In	8,000,000	6,646,073	-	-100.00%	7,500,000	-
Transfers Out	(212,835)	(217,650)	(307,302)	41.19%	(251,123)	-18.28%
Total Other Financing Sources (Uses)	\$7,787,165	\$6,428,423	(\$307,302)	-104.78%	\$7,248,877	-2458.88%
Projected Ending Fund Balance & Reserves	\$9,039,953	(\$3,497,381)	(\$1,142,556)	-67.33%	(\$4,878,716)	327.00%

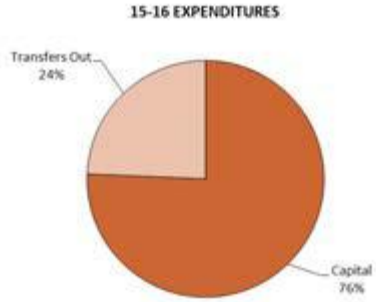
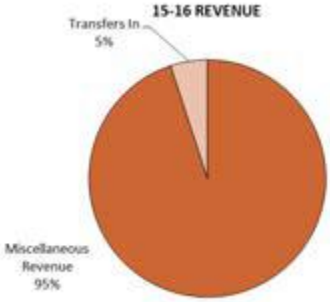




WATER CAPITAL REPLACEMENT FUND

To account for the cost of replacing exhausted components of the city's water system. Revenues are derived from replacement funds held in reserve.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$18,676,610	\$20,632,332	\$4,624,793	-77.58%	\$1,373,710	-70.30%
Revenue Sources						
Charges for Services	1,628	-	-	-	-	-
Miscellaneous Revenue	16,752	7,593,436	7,790,680	2.60%	8,473,825	8.77%
Total Revenue Sources	\$18,381	\$7,593,436	\$7,790,680	2.60%	\$8,473,825	8.77%
Expenditures by Category						
Salaries and Benefits	40,942	-	-	-	-	-
Supplies & Services	14,158	-	-	-	-	-
Capital	535,498	11,910,229	11,317,000	-4.98%	15,086,500	33.31%
Depreciation	1,136,675	937,968	-	-100.00%	-	-
Miscellaneous Expense	3,128	-	-	-	-	-
Total Expenditures by Category	\$1,730,400	\$12,848,197	\$11,317,000	-11.92%	\$15,086,500	33.31%
Expenditures by Department						
Water	1,730,400	12,848,197	11,317,000	-11.92%	15,086,500	33.31%
Total Expenditures by Department	\$1,730,400	\$12,848,197	\$11,317,000	-11.92%	\$15,086,500	33.31%
Other Financing Sources (Uses):						
Transfers In	7,020,173	691,983	275,237	-60.22%	588,164	113.69%
Transfers Out	(3,352,431)	(11,444,761)	-	-100.00%	(8,500,000)	-
Total Other Financing Sources (Uses)	\$3,667,742	(\$10,752,778)	\$275,237	-102.56%	(\$7,911,836)	-2974.55%
Projected Ending Fund Balance & Reserves	\$20,632,332	\$4,624,793	\$1,373,710	-70.30%	(\$13,150,801)	-1057.32%

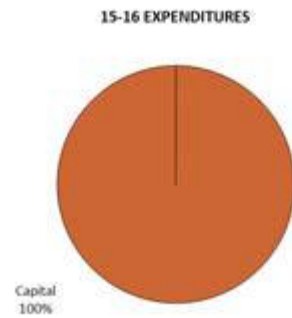
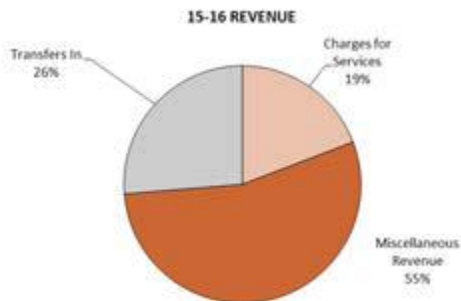




WATER RIGHTS ACQUISITION FUND

To account for the purchase of water rights.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$10,994,825	\$14,499,346	\$10,630,323	-26.68%	\$2,953,223	-72.22%
Revenue Sources						
Charges for Services	1,392,735	315,000	365,000	15.87%	365,000	-
Miscellaneous Revenue	37,252	10,000	87,900	779.00%	1,986,903	2160.41%
Total Revenue Sources	\$1,429,987	\$325,000	\$452,900	39.35%	\$2,351,903	419.30%
Expenditures by Category						
Supplies & Services	9,109	-	-	-	-	-
Capital	624,414	12,054,023	8,130,000	-32.55%	7,425,000	-8.67%
Debt	1,749,042	4,604,704	-	-100.00%	-	-
Depreciation	4,864	-	-	-	-	-
Miscellaneous Expense	2,578	-	-	-	-	-
Total Expenditures by Category	\$2,390,008	\$16,658,727	\$8,130,000	-51.20%	\$7,425,000	-8.67%
Expenditures by Department						
Water	2,390,008	16,658,727	8,130,000	-51.20%	7,425,000	-8.67%
Total Expenditures by Department	\$2,390,008	\$16,658,727	\$8,130,000	-51.20%	\$7,425,000	-8.67%
Other Financing Sources (Uses):						
Transfers In	4,464,542	12,604,704	-	-100.00%	1,000,000	100.00%
Transfers Out	-	(140,000)	-	-100.00%	-	100.00%
Total Other Financing Sources (Uses)	\$4,464,542	\$12,464,704	-	-100.00%	\$1,000,000	100.00%
Projected Ending Fund Balance & Reserves	\$14,499,346	\$10,630,323	\$2,953,223	-72.22%	(\$1,119,874)	-137.92%



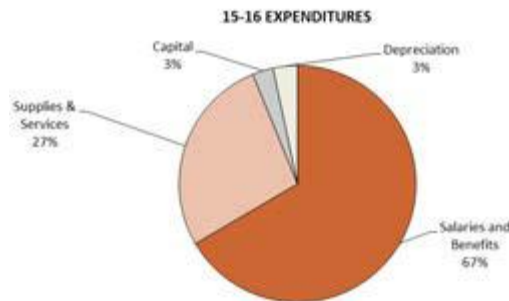
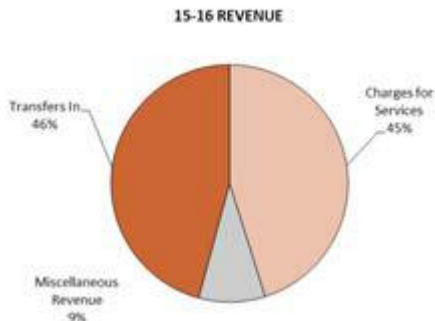


To account for user charges and expenses for operating, financing, and maintaining the Linn Grove Cemetery.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	(\$102,696)	(\$121,838)	(\$143,838)	18.06%	(\$162,988)	13.31%
Revenue Sources						
Charges for Services	257,344	252,670	250,970	-0.67%	250,970	-
Miscellaneous Revenue	50,886	40,256	50,300	24.95%	50,300	-
Total Revenue Sources	\$308,230	\$292,926	\$301,270	2.85%	\$301,270	-
Expenditures by Category						
Salaries and Benefits	333,650	340,047	373,088	9.72%	392,145	5.11%
Supplies & Services	121,102	156,289	137,611	-11.95%	176,125	27.99%
Capital	-	17,781	32,600	83.34%	-	-100.00%
Depreciation	19,142	22,000	19,150	-12.95%	19,150	-
Miscellaneous Expense	16	10	-	-100.00%	-	-
Total Expenditures by Category	\$473,909	\$536,127	\$562,449	4.91%	\$587,420	4.44%
Expenditures by Department						
Culture, Parks & Recreation	473,909	536,127	562,449	4.91%	587,420	4.44%
Total Expenditures by Department	\$473,909	\$536,127	\$562,449	4.91%	\$587,420	4.44%
Other Financing Sources (Uses):						
Transfers In	146,538	221,201	242,029	9.42%	266,995	10.32%
Total Other Financing Sources (Uses)	\$146,538	\$221,201	\$242,029	9.42%	\$266,995	10.32%
Projected Ending Fund Balance & Reserves	(\$121,838)	(\$143,838)	(\$162,988)	13.31%	(\$182,143)	11.75%

FTE Staffing

Culture, Parks & Recreation	4.75	4.75	4.75	-	4.75	-
Grand Total	4.75	4.75	4.75	-	4.75	-





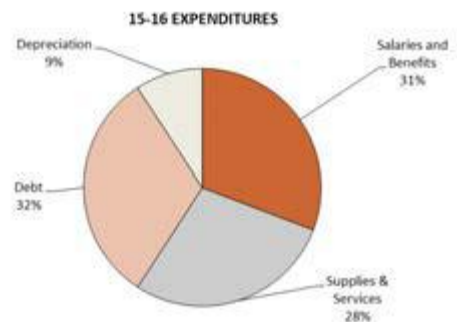
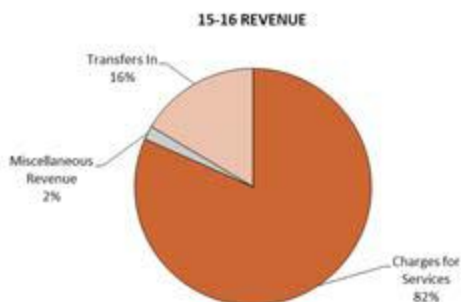
MUNICIPAL GOLF COURSE FUND

To account for user charges and expenses for operating, financing, and maintaining two municipal golf courses.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	(\$1,337,231)	(\$1,050,133)	(\$1,312,973)	25.03%	(\$1,577,084)	20.12%
Revenue Sources						
Charges for Services	1,445,700	1,460,704	1,561,164	6.88%	1,565,106	0.25%
Miscellaneous Revenue	3,978	1,900	1,600	-15.79%	70,600	4312.50%
Total Revenue Sources	\$1,449,678	\$1,462,604	\$1,562,764	6.85%	\$1,635,706	4.67%
Expenditures by Category						
Salaries and Benefits	670,737	708,218	730,446	3.14%	764,744	4.70%
Supplies & Services	602,125	626,774	679,502	8.41%	696,842	2.55%
Capital	24	234,000	-	-100.00%	-	-
Debt	165,693	685,369	687,269	0.28%	847,867	23.37%
Depreciation	222,578	203,000	223,000	9.85%	223,000	-
Miscellaneous Expense	66	75	-	-100.00%	-	-
Total Expenditures by Category	\$1,661,222	\$2,457,436	\$2,320,217	-5.58%	\$2,532,453	9.15%
Expenditures by Department						
Culture, Parks & Recreation	1,661,222	2,457,436	2,320,217	-5.58%	2,532,453	9.15%
Total Expenditures by Department	\$1,661,222	\$2,457,436	\$2,320,217	-5.58%	\$2,532,453	9.15%
Other Financing Sources (Uses):						
Transfers In	498,642	731,992	493,342	-32.60%	138,214	-71.98%
Total Other Financing Sources (Uses)	\$498,642	\$731,992	\$493,342	-32.60%	\$138,214	-71.98%
Projected Ending Fund Balance & Reserves	(\$1,050,133)	(\$1,312,973)	(\$1,577,084)	20.12%	(\$2,335,617)	48.10%

FTE Staffing

Culture, Parks & Recreation	8.00	8.00	8.00	-	8.00	-
Grand Total	8.00	8.00	8.00	-	8.00	-





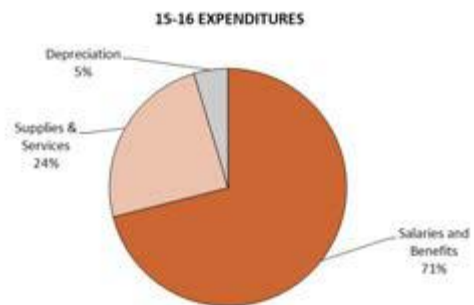
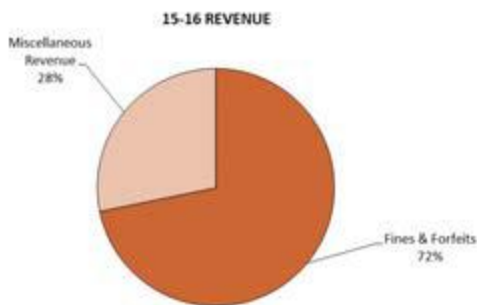
DOWNTOWN PARKING FUND

To account for user charges and expenses for operating and maintaining the downtown parking areas.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$1,021,563	\$1,117,770	\$1,171,026	4.76%	\$1,224,235	4.54%
Revenue Sources						
Fines & Forfeits	210,901	181,450	200,000	10.22%	200,000	-
Miscellaneous Revenue	73,576	75,800	78,600	3.69%	78,600	-
Total Revenue Sources	\$284,477	\$257,250	\$278,600	8.30%	\$278,600	0.00%
Expenditures by Category						
Salaries and Benefits	144,355	145,621	158,820	9.06%	168,205	5.91%
Supplies & Services	33,039	56,173	55,871	-0.54%	56,151	0.50%
Depreciation	10,696	2,000	10,700	435.00%	10,700	-
Miscellaneous Expense	180	200	-	-100.00%	-	-
Total Expenditures by Category	\$188,270	\$203,994	\$225,391	10.49%	\$235,056	4.29%
Expenditures by Department						
Policy & Administration	188,270	203,994	225,391	10.49%	235,056	4.29%
Total Expenditures by Department	\$188,270	\$203,994	\$225,391	10.49%	\$235,056	4.29%
Projected Ending Fund Balance & Reserves	\$1,117,770	\$1,171,026	\$1,224,235	4.54%	\$1,267,779	3.56%

FTE Staffing

Finance	0.25	0.25	0.25	-	0.25	-
Police	2.00	2.00	2.00	-	2.00	-
Policy & Administration	1.00	1.00	1.00	-	1.00	-
Grand Total	3.25	3.25	3.25	-	3.25	-



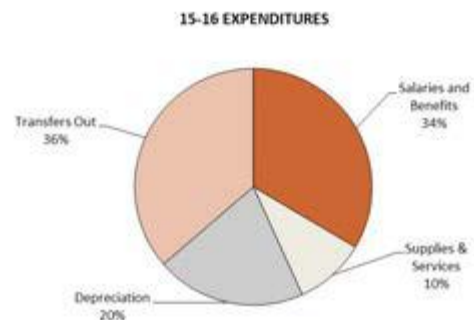
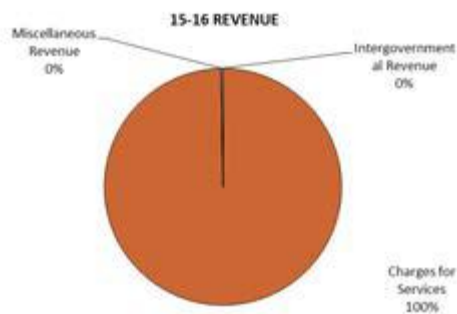


To account for user charges and expenses for operating and maintaining the city's stormwater system. Revenues are derived from stormwater user fees.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$3,841,278	\$3,039,897	\$3,768,529	23.97%	\$3,017,212	-19.94%
Revenue Sources						
Charges for Services	4,097,029	4,186,789	4,545,150	8.56%	4,852,814	6.77%
Intergovernmental Revenue						
Other Government	300	300	300	-	300	-
Licenses & Permits	829	-	-	-	-	-
Miscellaneous Revenue	7,552	20,000	11,000	-45.00%	11,000	-
Total Revenue Sources	\$4,105,710	\$4,207,089	\$4,556,450	8.30%	\$4,864,114	6.75%
Expenditures by Category						
Salaries and Benefits	1,224,714	1,543,893	1,482,970	-3.95%	1,668,615	12.52%
Supplies & Services	440,779	494,299	454,122	-8.13%	460,100	1.32%
Capital		150,000	-	-100.00%	-	-
Depreciation	75,135	73,888	912,000	1134.30%	1,007,639	10.49%
Miscellaneous Expense	450	650	-	-100.00%	-	-
Total Expenditures by Category	\$1,741,078	\$2,262,730	\$2,849,092	25.91%	\$3,136,354	10.08%
Expenditures by Department						
Public Works	1,741,078	2,262,730	2,849,092	25.91%	3,136,354	10.08%
Total Expenditures by Department	\$1,741,078	\$2,262,730	\$2,849,092	25.91%	\$3,136,354	10.08%
Other Financing Sources (Uses):						
Transfers Out	(3,166,013)	(1,215,727)	(2,458,675)	102.24%	(959,108)	-60.99%
Total Other Financing Sources (Uses)	(\$3,166,013)	(\$1,215,727)	(\$2,458,675)	102.24%	(\$959,108)	-60.99%
Projected Ending Fund Balance & Reserves	\$3,039,897	\$3,768,529	\$3,017,212	-19.94%	\$3,785,864	25.48%

FTE Staffing

Public Works	17.10	20.10	20.10	-	20.10	-
Grand Total	17.10	20.10	20.10	-	20.10	-

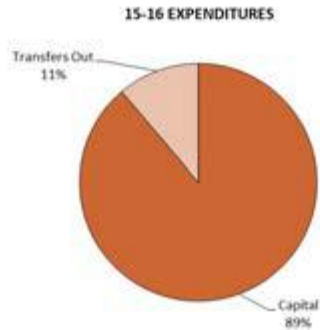




STORMWATER CONSTRUCTION FUND

To account for major stormwater construction projects. Revenues are derived from the collection of fees from developers and stormwater fund transfers.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	(\$1,092,385)	\$339,174	(\$1,369,734)	-503.84%	(\$1,753,814)	28.04%
Revenue Sources						
Charges for Services	213,557	27,641	173,400	527.33%	176,868	2.00%
Miscellaneous Revenue	(779)	-	-	-	-	-
Total Revenue Sources	\$212,779	\$27,641	\$173,400	527.33%	\$176,868	2.00%
Expenditures by Category						
Salaries and Benefits	3,398	5,500	-	-100.00%	-	-
Supplies & Services	165	180	-	-100.00%	-	-
Capital	63,581	1,961,986	2,658,770	35.51%	714,830	-73.11%
Depreciation	779,859	730,672	-	-100.00%	-	-
Miscellaneous Expense	74	40	-	-100.00%	-	-
Total Expenditures by Category	\$847,078	\$2,698,378	\$2,658,770	-1.47%	\$714,830	-73.11%
Expenditures by Department						
Public Works	847,078	2,698,378	2,658,770	-1.47%	714,830	-73.11%
Total Expenditures by Department	\$847,078	\$2,698,378	\$2,658,770	-1.47%	\$714,830	-73.11%
Other Financing Sources (Uses):						
Transfers In	2,175,809	1,084,639	2,316,232	113.55%	812,329	-64.93%
Transfers Out	(109,951)	(122,810)	(214,942)	75.02%	(209,908)	-2.34%
Total Other Financing Sources (Uses)	\$2,065,858	\$961,829	\$2,101,290	118.47%	\$602,421	-71.33%
Projected Ending Fund Balance & Reserves	\$339,174	(\$1,369,734)	(\$1,753,814)	28.04%	(\$1,689,355)	-3.68%

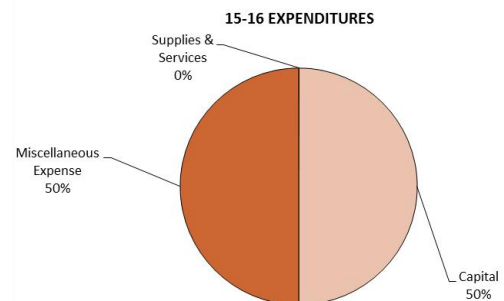
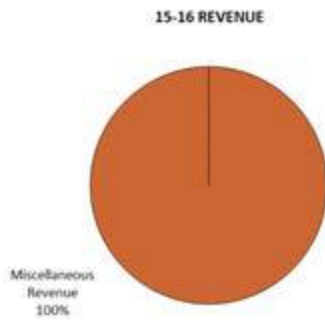




STORMWATER REPLACEMENT FUND

To account for the cost of replacing exhausted components of the city's stormwater system. Revenues are derived from replacement funds held in reserve.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$786,388	\$1,337,608	\$1,001,608	-25.12%	\$671,082	-33.00%
Revenue Sources						
Charges for Services	15,000	-	-	-	-	-
Miscellaneous Revenue	(958)	824,474	960,639	16.52%	1,007,639	4.89%
Total Revenue Sources	\$14,042	\$824,474	\$960,639	16.52%	\$1,007,639	4.89%
Expenditures by Category						
Salaries and Benefits	103,626	500	-	-100.00%	-	-
Supplies & Services	1,432	1,000	1,000	-	1,000	-
Capital	212,572	1,142,254	1,289,865	12.92%	920,008	-28.67%
Depreciation	35,768	16,420	-	-100.00%	-	-
Miscellaneous Expense	186	300	300	-	300	-
Total Expenditures by Category	\$353,585	\$1,160,474	\$1,291,165	11.26%	\$921,308	-28.65%
Expenditures by Department						
Public Works	353,585	1,160,474	1,291,165	11.26%	921,308	-28.65%
Total Expenditures by Department	\$353,585	\$1,160,474	\$1,291,165	11.26%	\$921,308	-28.65%
Other Financing Sources (Uses):						
Transfers In	890,762	-	-	-	-	-
Total Other Financing Sources (Uses)	\$890,762	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$1,337,608	\$1,001,608	\$671,082	-33.00%	\$757,413	12.86%





PUBLIC SAFETY COMBINED SERVICES FUND

To account for user charges and expenses for operating and maintaining a regional communication dispatch center, criminal records and warrants management services and public safety information system.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$2,952,575	\$0	-	-	-	-
Revenue Sources						
Charges for Services	6,940,250	-	-	-	-	-
Miscellaneous Revenue	(2,035,184)	-	-	-	-	-
Total Revenue Sources	\$4,905,067	-	-	-	-	-
Expenditures by Category						
Salaries and Benefits	3,916,952	-	-	-	-	-
Supplies & Services	1,861,054	-	-	-	-	-
Depreciation	582,029	-	-	-	-	-
Miscellaneous Expense	1,447,249	-	-	-	-	-
Total Expenditures by Category	\$7,807,285	-	-	-	-	-
Expenditures by Department						
Police	7,807,285	-	-	-	-	-
Total Expenditures by Department	\$7,807,285	-	-	-	-	-
Other Financing Sources (Uses):						
Transfers Out	(50,357)	-	-	-	-	-
Total Other Financing Sources (Uses)	(\$50,357)	-	-	-	-	-
Projected Ending Fund Balance & Reserves	\$0	-	-	-	-	-

FTE Staffing

Police	24.50	-	-	-	-	-
Grand Total	24.50	-	-	-	-	-



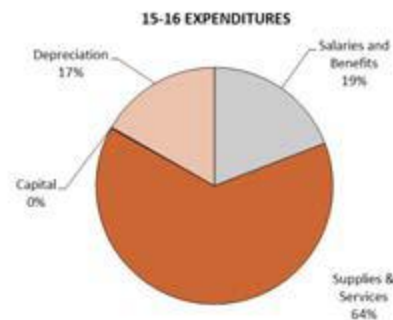
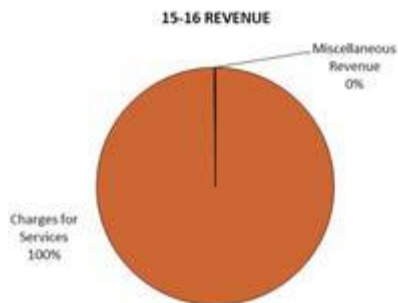
EQUIPMENT MAINTENANCE FUND

To account for user charges and expenses for maintaining and replacing the city's equipment and vehicles.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	(\$705,980)	(\$253,703)	(\$684,933)	169.97%	(\$1,289,933)	88.33%
Revenue Sources						
Charges for Services	4,513,165	4,049,056	3,009,907	-25.66%	3,031,829	0.73%
Miscellaneous Revenue	109,964	4,000	4,000	-	4,000	-
Total Revenue Sources	\$4,623,129	\$4,053,056	\$3,013,907	-25.64%	\$3,035,829	0.73%
Expenditures by Category						
Salaries and Benefits	838,354	898,610	676,443	-24.72%	714,376	5.61%
Supplies & Services	2,674,654	3,085,676	2,325,835	-24.62%	2,317,453	-0.36%
Capital	-	-	7,629	-	1,475	-80.67%
Debt	49,448	-	-	-	-	-
Depreciation	609,014	500,000	609,000	21.80%	609,000	-
Miscellaneous Expense	(618)	-	-	-	-	-
Total Expenditures by Category	\$4,170,852	\$4,484,286	\$3,618,907	-19.30%	\$3,642,304	0.65%
Expenditures by Department						
Public Works	4,170,852	4,484,286	3,618,907	-19.30%	3,642,304	0.65%
Total Expenditures by Department	\$4,170,852	\$4,484,286	\$3,618,907	-19.30%	\$3,642,304	0.65%
Projected Ending Fund Balance & Reserves	(\$253,703)	(\$684,933)	(\$1,289,933)	88.33%	(\$1,896,408)	47.02%

FTE Staffing

Public Works	14.25	14.50	15.50	-	15.50	-
Grand Total	14.25	14.50	15.50	1.00	15.50	-





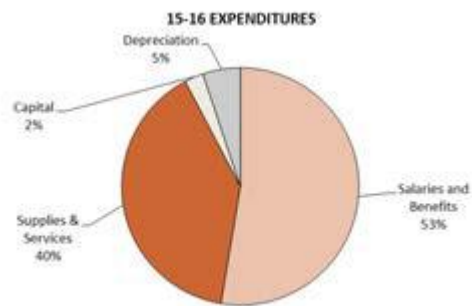
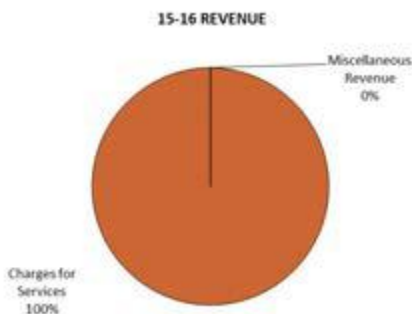
INFORMATION TECHNOLOGY FUND

To account for user charges and expenses for providing data processing and telecommunication services to other city departments.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$445,861	\$324,038	\$166,044	-48.76%	\$166,044	0.00%
Revenue Sources						
Charges for Services	3,178,219	3,246,620	4,040,015	24.44%	4,147,685	2.67%
Miscellaneous Revenue	(224)	1,500	500	-66.67%	500	-
Total Revenue Sources	\$3,177,995	\$3,248,120	\$4,040,515	24.40%	\$4,148,185	2.66%
Expenditures by Category						
Salaries and Benefits	1,684,022	1,798,595	2,093,994	16.42%	2,215,724	5.81%
Supplies & Services	1,403,128	1,378,633	1,569,923	13.88%	1,679,685	6.99%
Capital	15,772	602,479	177,479	-70.54%	33,000	-81.41%
Depreciation	222,326	140,000	199,119	42.23%	219,785	10.38%
Miscellaneous Expense	45	-	-	-	-	-
Total Expenditures by Category	\$3,325,293	\$3,919,707	\$4,040,515	3.08%	\$4,148,194	2.66%
Expenditures by Department						
Policy & Administration	3,325,293	3,919,707	4,040,515	3.08%	4,148,194	2.66%
Total Expenditures by Department	\$3,325,293	\$3,919,707	\$4,040,515	3.08%	\$4,148,194	2.66%
Other Financing Sources (Uses):						
Transfers In	25,475	513,593	-	-100.00%	-	-
Total Other Financing Sources (Uses)	\$25,475	\$513,593	-	-100.00%	-	-
Projected Ending Fund Balance & Reserves	\$324,038	\$166,044	\$166,044	-	\$166,035	-0.01%

FTE Staffing

Information Technology	21.75	22.75	23.75	-	23.75	-
Grand Total	21.75	22.75	23.75	1.00	23.75	-



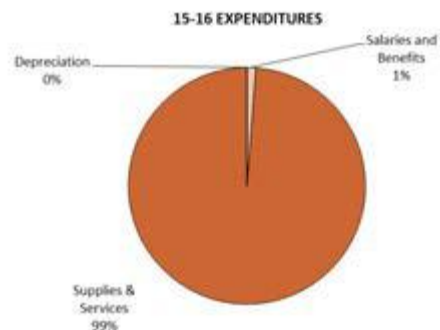
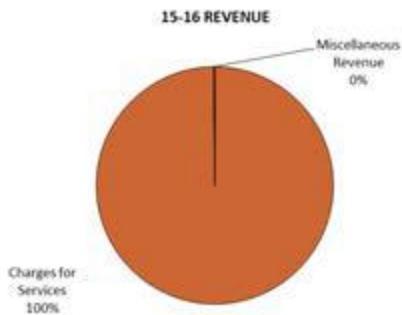


To account for the cost of providing a defined health benefit and dental insurance plan which covers substantially all regular full-time and regular part-time employees of the city.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$2,791,109	\$2,707,135	\$2,966,590	9.58%	\$2,286,984	-22.91%
Revenue Sources						
Charges for Services	11,124,067	12,374,000	12,560,000	1.50%	13,160,000	4.78%
Miscellaneous Revenue	47,341	531,375	24,444	-95.40%	16,992	-30.49%
Total Revenue Sources	\$11,171,408	\$12,905,375	\$12,584,444	-2.49%	\$13,176,992	4.71%
Expenditures by Category						
Salaries and Benefits	122,156	137,945	157,673	14.30%	167,570	6.28%
Supplies & Services	11,129,194	12,507,975	13,102,677	4.75%	13,108,075	0.04%
Depreciation	3,693	-	3,700	-	3,700	-
Miscellaneous Expense	339	-	-	-	-	-
Total Expenditures by Category	\$11,255,382	\$12,645,920	\$13,264,050	4.89%	\$13,279,345	0.12%
Expenditures by Department						
Policy & Administration	11,255,382	12,645,920	13,264,050	4.89%	13,279,345	0.12%
Total Expenditures by Department	\$11,255,382	\$12,645,920	\$13,264,050	4.89%	\$13,279,345	0.12%
Projected Ending Fund Balance & Reserves	\$2,707,135	\$2,966,590	\$2,286,984	-22.91%	\$2,184,631	-4.48%

FTE Staffing

Policy & Administration	2.05	2.05	2.05	-	2.05	-
Grand Total	2.05	2.05	2.05	-	2.05	-





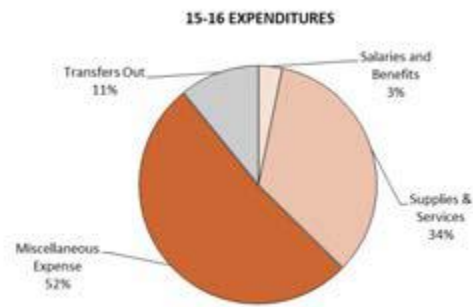
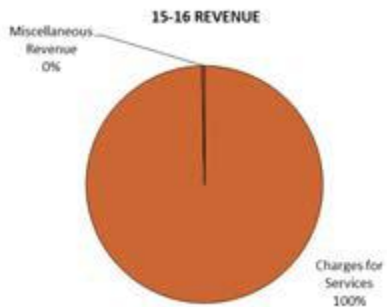
WORKERS' COMPENSATION FUND

To account for user charges and expenses for insuring the city for workers' compensation.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$1,191,828	\$1,914,587	\$2,404,334	25.58%	\$2,571,768	6.96%
Revenue Sources						
Charges for Services	1,919,660	2,077,018	1,767,157	-14.92%	1,823,236	3.17%
Miscellaneous Revenue	(1,976)	3,000	6,000	100.00%	6,000	-
Total Revenue Sources	\$1,917,684	\$2,080,018	\$1,773,157	-14.75%	\$1,829,236	3.16%
Expenditures by Category						
Salaries and Benefits	79,616	56,048	57,829	3.18%	61,367	6.12%
Supplies & Services	458,607	584,123	597,894	2.36%	653,396	9.28%
Miscellaneous Expense	656,702	950,100	950,000	-0.01%	950,000	-
Total Expenditures by Category	\$1,194,925	\$1,590,271	\$1,605,723	0.97%	\$1,664,763	3.68%
Expenditures by Department						
Policy & Administration	1,194,925	1,590,271	1,605,723	0.97%	1,664,763	3.68%
Total Expenditures by Department	\$1,194,925	\$1,590,271	\$1,605,723	0.97%	\$1,664,763	3.68%
Other Financing Sources (Uses):						
Transfers Out	-	-	(400,000)	-	-	-100.00%
Total Other Financing Sources (Uses)	-	-	(\$400,000)	-	-	-100.00%
Projected Ending Fund Balance & Reserves	\$1,914,587	\$2,404,334	\$2,571,768	6.96%	\$2,736,241	6.40%

FTE Staffing

Policy & Administration	0.55	0.55	-	(0.55)	-	-
Grand Total	0.55	0.55	-	(0.55)	-	-

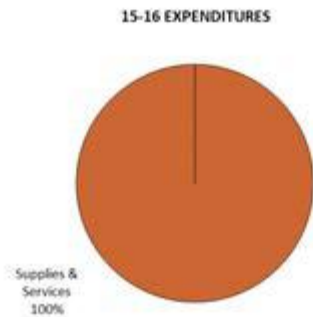
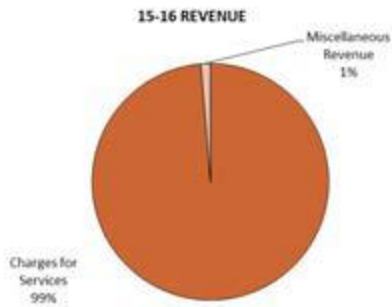




COMMUNICATIONS FUND

To account for user charges and expenses for providing copying and mailing services to city departments.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$532,878	\$635,031	\$690,596	8.75%	\$798,046	15.56%
Revenue Sources						
Charges for Services	204,187	196,400	191,100	-2.70%	191,100	-
Miscellaneous Revenue	(533)	2,000	2,500	25.00%	2,500	-
Total Revenue Sources	\$203,654	\$198,400	\$193,600	-2.42%	\$193,600	-
Expenditures by Category						
Supplies & Services	100,622	99,770	86,150	-13.65%	86,150	-
Depreciation	779	43,000	-	-100.00%	-	-
Miscellaneous Expense	100	65	-	-100.00%	-	-
Total Expenditures by Category	\$101,501	\$142,835	\$86,150	-39.69%	\$86,150	-
Expenditures by Department						
Non-Departmental	101,501	142,835	86,150	-39.69%	86,150	-
Total Expenditures by Department	\$101,501	\$142,835	\$86,150	-39.69%	\$86,150	-
Projected Ending Fund Balance & Reserves	\$635,031	\$690,596	\$798,046	15.56%	\$905,496	13.46%



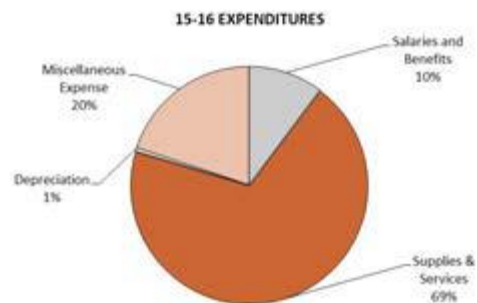
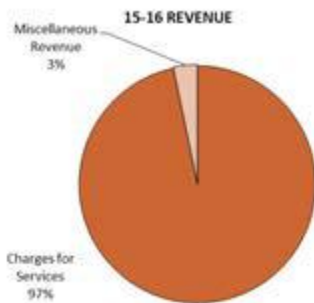


To account for user charges and expenses for providing a self-insurance program for liability claims against the city.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$1,565,847	\$1,905,327	\$1,656,656	-13.05%	\$1,371,844	-17.19%
Revenue Sources						
Charges for Services	1,062,682	839,607	797,139	-5.06%	797,139	-
Miscellaneous Revenue	82,569	160,793	27,000	-83.21%	27,000	-
Total Revenue Sources	\$1,145,251	\$1,000,400	\$824,139	-17.62%	\$824,139	-
Expenditures by Category						
Salaries and Benefits	79,351	91,280	112,189	22.91%	119,145	6.20%
Supplies & Services	448,660	870,798	766,192	-12.01%	804,044	4.94%
Depreciation	1,856	-	5,570	-	5,570	-
Miscellaneous Expense	275,904	286,993	225,000	-21.60%	225,000	-
Total Expenditures by Category	\$805,772	\$1,249,071	\$1,108,951	-11.22%	\$1,153,759	4.04%
Expenditures by Department						
Policy & Administration	805,772	1,249,071	1,108,951	-11.22%	1,153,759	4.04%
Total Expenditures by Department	\$805,772	\$1,249,071	\$1,108,951	-11.22%	\$1,153,759	4.04%
Projected Ending Fund Balance & Reserves	\$1,905,327	\$1,656,656	\$1,371,844	-17.19%	\$1,042,224	-24.03%

FTE Staffing

Policy & Administration	1.30	1.30	1.85	0.55	1.85	-
Grand Total	1.30	1.30	1.85	0.55	1.85	-

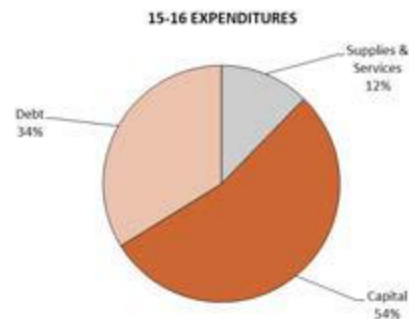
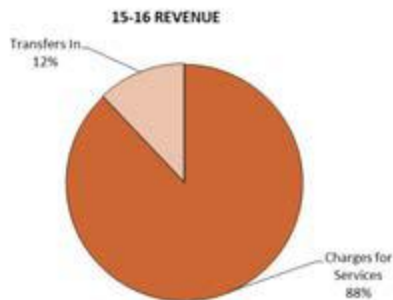




FLEET REPLACEMENT FUND

To account for the replacement of the City vehicle and equipment.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Reserves	\$0	\$0	\$647,637	-	(\$465,707)	-171.91%
Revenue Sources						
Charges for Services	-	1,199,481	1,948,804	62.47%	2,025,538	3.94%
Miscellaneous Revenue	-	29,922	-	-100.00%	-	-
Total Revenue Sources	-	\$1,229,403	\$1,948,804	58.52%	\$2,025,538	3.94%
Expenditures by Category						
Supplies & Services	-	227,000	346,590	52.68%	374,734	8.12%
Capital	-	1,307,091	1,569,775	20.10%	1,597,339	1.76%
Debt	-	1,270,319	1,418,693	11.68%	567,065	-60.03%
Total Expenditures by Category	-	\$2,804,410	\$3,335,058	18.92%	\$2,539,138	-23.87%
Expenditures by Department						
Public Works	-	2,804,410	3,335,058	18.92%	2,539,138	-23.87%
Total Expenditures by Department	-	\$2,804,410	\$3,335,058	18.92%	\$2,539,138	-23.87%
Other Financing Sources (Uses):						
Lease Purchase Proceeds	-	1,252,644	-	-100.00%	-	-
Transfers In	-	970,000	272,910	-71.86%	272,910	-
Total Other Financing Sources (Uses)	\$0	\$2,222,644	\$272,910	-87.72%	\$272,910	-
Projected Ending Fund Balance & Reserves	\$0	\$647,637	(\$465,707)	-171.91%	(\$706,397)	51.68%



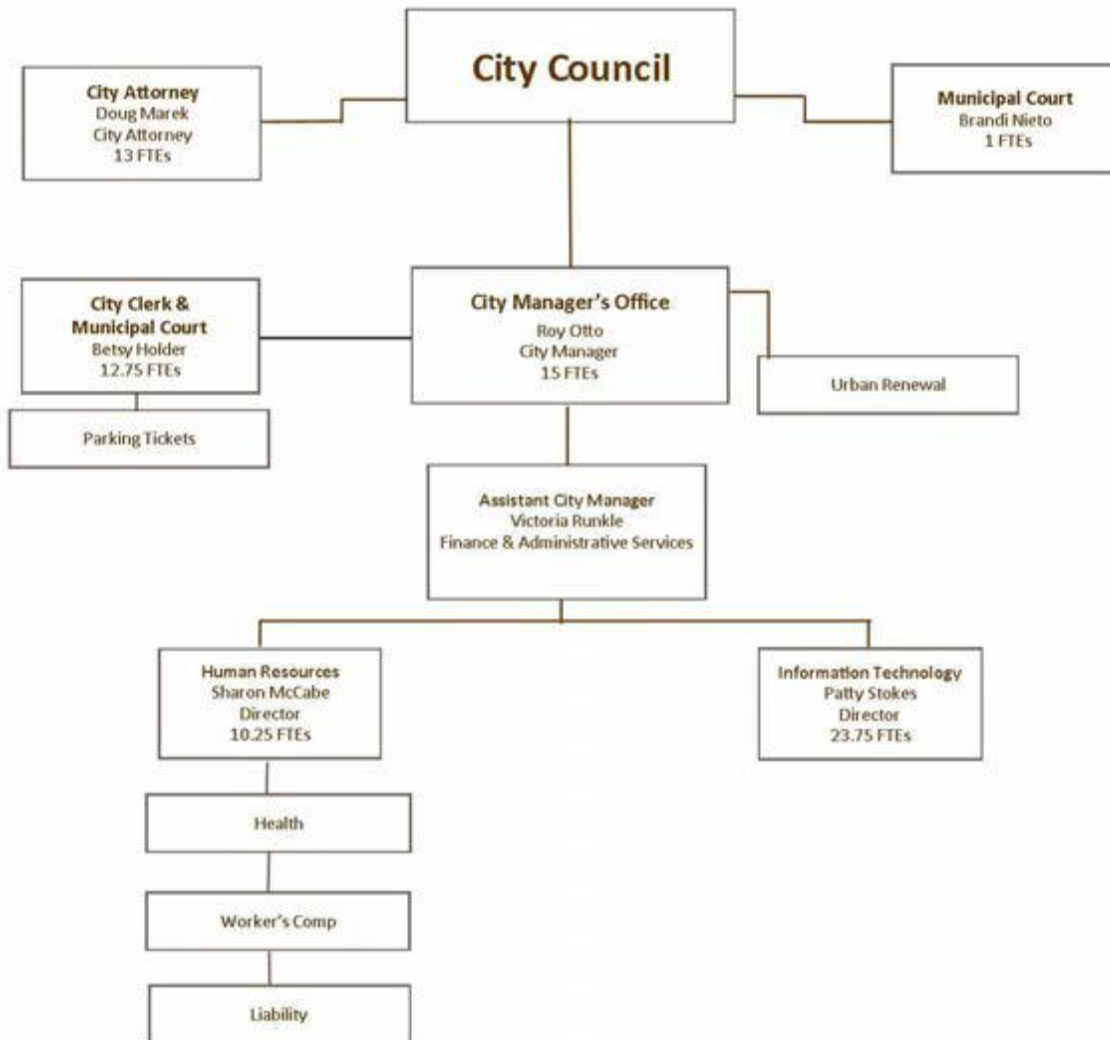


BUDGET SUMMARY

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	17,436,275	18,744,292	19,320,611	3.07%	20,084,360	3.95%
Fines & Forfeits*	2,310,527	2,612,550	2,274,100	-12.95%	2,274,100	-
Intergovernmental Revenue	2,208,095	2,584,582	897,000	-65.29%	377,995	-57.86%
Licenses & Permits	56,996	40,800	50,000	22.55%	50,000	0.00%
Miscellaneous Revenue	821,018	984,668	137,544	-86.03%	130,092	-5.42%
Transfers In	982,972	1,703,750	1,671,928	-1.87%	1,779,534	6.44%
Fund Balance	207,150	1,861,565	3,445,163	85.07%	2,494,934	-27.58%
Total Revenue Sources	\$24,023,034	\$28,532,207	\$27,796,346	-2.58%	\$27,191,015	-2.18%
Expenditures by Category						
Salaries and Benefits	5,657,908	6,135,518	7,151,286	16.56%	7,568,594	5.84%
Supplies & Services	15,358,309	18,779,395	18,143,892	-3.38%	18,098,666	-0.25%
Capital	106,050	610,479	177,479	-70.93%	33,000	-81.41%
Depreciation	238,570	142,000	219,089	54.29%	239,755	9.43%
Miscellaneous Expense	2,662,197	2,764,297	1,675,600	-39.38%	1,222,000	-27.07%
Transfers Out	-	100,518	429,000	326.79%	29,000	-93.24%
Total Expenditures by Category	\$24,023,034	\$28,532,207	\$27,796,346	-2.58%	\$27,191,015	-2.18%
Expenditures by Department						
City Attorney's Office	1,273,795	1,413,783	1,670,693	18.17%	1,762,995	5.52%
City Council and City Clerk's Office	563,071	583,965	673,605	15.35%	633,719	-5.92%
City Manager's Office	1,380,538	1,942,058	1,923,732	-0.94%	2,027,510	5.39%
Human Resources	13,837,363	16,164,889	17,344,520	7.30%	17,053,916	-1.68%
Information Technology	3,325,293	3,919,707	4,040,515	3.08%	4,148,194	2.66%
Municipal Court	992,237	1,092,705	1,188,081	8.73%	1,233,684	3.84%
Urban Renewal	2,650,737	3,415,100	955,200	-72.03%	330,997	-65.35%
Total Expenditures by Department	\$24,023,034	\$28,532,207	\$27,796,346	-2.58%	\$27,191,015	-2.18%

*Primarily Municipal Court Fines

ORGANIZATIONAL CHART



FTE SUMMARY

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
City Attorney's Office						
ASST CITY ATTORNEY I	3.00	3.00	3.00	-	3.00	-
CITY ATTORNEY	1.00	1.00	1.00	-	1.00	-
CLERICAL ASSISTANT	1.00	1.00	1.00	-	1.00	-
DEPUTY CITY ATTORNEY	1.00	1.00	1.00	-	1.00	-
ENV & WTR RESOURCES ATTN	1.00	1.00	2.00	1.00	2.00	-
LEGAL ASSISTANT	2.75	2.75	3.00	0.25	3.00	-
SR ATTORNEY	2.00	2.00	2.00	-	2.00	-
Total City Attorney's Office	11.75	11.75	13.00	1.25	13.00	-
City Clerk's Office						
ADMINISTRATIVE SPECIALIST	0.50	0.50	0.50	-	0.50	-
ASST CITY CLERK	2.00	2.00	2.00	-	2.00	-
CITY CLERK	1.00	1.00	1.00	-	1.00	-
DEPUTY CITY CLERK	1.00	1.00	1.00	-	1.00	-
Total City Clerk	4.50	4.50	4.50	-	4.50	-
City Manager's Office						
Administrative Specialist	1.00	1.00	1.00	-	1.00	-
ASST CITY MANAGER	1.00	1.00	1.00	-	1.00	-
CABLE TV PRODUCTION TECH	1.00	1.00	1.00	-	1.00	-
CITIZEN ENGAGEMENT SPECIALIST	-	-	1.00	1.00	1.00	-
CITY MANAGER	1.00	1.00	1.00	-	1.00	-
ECONOMIC DEV MGR*****	-	1.00	1.00	-	1.00	-
E-MEDIA SPECIALIST	1.00	1.00	1.00	-	1.00	-
GRAPHIC DESIGNER	-	-	1.00	1.00	1.00	-
MRKTG & PUBLICITY COORD	1.00	1.00	1.00	-	1.00	-
NEIGHBORHD PROGRAMS SPEC	1.00	1.00	1.00	-	1.00	-
PUBLIC INFO OFFICER	1.00	1.00	1.00	-	1.00	-
TRAIL MANAGER	1.00	1.00	1.00	-	1.00	-
Total City Manager's Office	9.00	10.00	12.00	2.00	12.00	-
Human Resources						
ADMINISTRATIVE SPECIALIST	1.25	1.00	1.00	-	1.00	-
HUMAN RESOURCES ANALYST	2.00	2.00	3.00	1.00	3.00	-
HUMAN RESOURCES DIRECTOR	1.00	1.00	1.00	-	1.00	-
HUMAN RESOURCES TECH	1.00	1.00	1.00	-	1.00	-
SAFETY & RISK COORDINATOR	1.00	1.00	1.00	-	1.00	-
SR ADMIN SPECIALIST	1.00	1.75	1.75	-	1.75	-
SR HUMAN RESOURCE ANALYST	1.00	1.00	1.00	-	1.00	-
WELLNESS COORDINATOR	0.50	0.50	0.50	-	0.50	-
Total Human Resources	8.75	9.25	10.25	1.00	10.25	-

FTE SUMMARY (CONTINUED)

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Information Technology						
GIS						
APP SUPPORT SPECIALIST	1.00	1.00	1.00	-	1.00	-
CLIENT SERVICES MANAGER	1.00	1.00	1.00	-	1.00	-
DIRECTOR OF IT	1.00	1.00	1.00	-	1.00	-
GIS ANALYST	0.75	0.75	0.75	-	0.75	-
GIS COORDINATOR	1.00	1.00	1.00	-	1.00	-
GIS MANAGER	1.00	1.00	1.00	-	1.00	-
GIS TECHNICIAN	1.00	1.00	1.00	-	1.00	-
IT TECHNICIAN	1.00	1.00	1.00	-	1.00	-
NETWORK ADMINISTRATOR I	1.00	1.00	1.00	-	1.00	-
NETWORK ADMINISTRATOR II	1.00	1.00	1.00	-	1.00	-
NETWORK MANAGER	1.00	1.00	1.00	-	1.00	-
NETWORK SECURITY ADMINISTRATOR	-	0.00	1.00	1.00	1.00	-
PC SPECIALIST	4.00	4.00	4.00	-	4.00	-
PROGRAMMER ANALYST	2.00	2.00	2.00	-	2.00	-
SYSTEMS ADMINISTRATOR	3.00	3.00	3.00	-	3.00	-
SYSTEMS MANAGER	1.00	1.00	1.00	-	1.00	-
TELECOM ADMINISTRATOR	1.00	1.00	1.00	-	1.00	-
WEB ADMINISTRATOR	-	1.00	1.00	-	1.00	-
Total Information Technology	21.75	22.75	23.75	1.00	23.75	-
Municipal Court						
CLERICAL ASSISTANT	0.50	0.50	0.50	-	0.50	-
COURT ADMINISTRATOR	1.00	1.00	1.00	-	1.00	-
COURT CLERK	5.75	5.75	5.75	-	5.75	-
MUNICIPAL JUDGE	1.00	1.00	1.00	-	1.00	-
SENIOR COURT CLERK	1.00	1.00	1.00	-	1.00	-
Total Municipal Court	9.25	9.25	9.25	-	9.25	-
Urban Renewal						
GRANT SPECIALIST	1.00	1.00	1.00	-	1.00	-
REHABILITATION SPECIALIST	1.00	1.00	1.00	-	1.00	-
SR ADMIN SPECIALIST	1.00	1.00	1.00	-	1.00	-
URBAN RENEWAL MANAGER	1.00	1.00	1.00	-	1.00	-
Total Urban Renewal	4.00	4.00	4.00	-	4.00	-
Total Policy & Administration	69.00	71.50	76.75	5.25	76.75	



	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Transfers In	388,606	435,743	650,548	49.30%	685,486	5.37%
Fund Balance	885,189	978,040	1,020,145	4.31%	1,077,509	5.62%
Total Revenue Sources	\$1,273,795	\$1,413,783	\$1,670,693	18.17%	\$1,762,995	5.52%
Expenditures by Category						
Salaries and Benefits	1,168,302	1,284,391	1,537,955	19.74%	1,629,147	5.93%
Supplies & Services	105,492	129,392	132,738	2.59%	133,848	0.84%
Total Expenditures by Category	\$1,273,795	\$1,413,783	\$1,670,693	18.17%	\$1,762,995	5.52%
Expenditures by Activity						
Administration	873,650	944,374	1,006,740	6.60%	1,062,989	5.59%
Environmental & Water Resources	361,449	426,537	607,243	42.37%	642,186	5.75%
Information Technology Charges	36,376	42,872	56,710	32.28%	57,820	1.96%
Litigation	2,320	-	-	-	-	-
Total Expenditures by Department	\$1,273,795	\$1,413,783	\$1,670,693	18.17%	\$1,762,995	5.52%

GENERAL DESCRIPTION

The **City Attorney's Office** is the legal advisor to the City of Greeley. The City Attorney's office represents the City Council, the city's boards and commissions, and the various city departments. This representation includes researching legal issues and providing legal opinions (both formal and informal); drafting and reviewing legal documents including contracts, ordinances and resolutions; and representing the city, its officials and employees in judicial and administrative proceedings.

In addition, the City Attorney's office prosecutes approximately 16,000 municipal court cases annually on behalf of the city. These municipal court cases consist of traffic and criminal offenses/infractions.

The City Attorney's office also protects the city's interests in all civil litigations filed by or against the city. This ranges from simple contract disputes to complicated federal constitutional cases.

Lastly, the Environmental and Water Resources Practice Group provides legal advice to the Water and Sewer Department. This specialized legal practice group advises the Water and Sewer Department on environmental and water resources issues. Additionally, the Environmental and Water Resources Practice Group provides legal advice and representation to the Water and Sewer Board in the execution of the Board's powers and duties as defined in the City Charter and Code.

HOW THE DEPARTMENT IS ORGANIZED

Pursuant to Article VI of the City Charter, the City Attorney is appointed by the City Council. Pursuant to Section 2.16.030 of the City Code, Deputy and Assistant City Attorneys shall be appointed by the City Attorney. The City Attorney's Office is organized into two divisions: the General Legal Division and the Environmental and Water Resources Practice Group. The City Attorney supervises both groups.

The General Legal Division consists of the City Attorney, Deputy City Attorney, one Senior Assistant City Attorney, two Assistant City Attorney I's, one part time prosecutor, two Legal Assistants and one Clerical Assistant. The Deputy acts as the City Attorney in the City's Attorney's absence.

The Environmental and Water Resources Practice Group consists of the Environmental and Natural Resources Attorney, a Water Resources Attorney II and a Water Resources Attorney I. These attorneys are exclusively paid through the Water

Enterprise Fund and therefore their legal services are specialized and limited. The Water and Sewer Department also provides a paralegal to assist the Practice Group. The Environmental and Natural Resources Attorney supervises this group.

ACHIEVEMENTS

2013

- Legal Files Software installed & implemented

2014

- Office practices updated and modernized
- Vacant positions filled to include two Senior Attorney Positions and half-time Prosecutor
- Creation of CAO's Legal Files email for new matters

2015-2016 DEPARTMENT POSITION & PROGRAM ADDITIONS

POSITION/PROGRAM	JUSTIFICATION FOR POSITION/PROGRAM	EXPECTED OUTCOME	2015 Cost	2016 Cost	FTE
ADD LEGAL ASSISTANT	TO PROVIDE FOR A BETTER ALLOCATION OF TIME.	TO INCREASE EFFICIENCIES WITHIN DEPARTMENT.	\$ 7,000	\$ 9,286	0.25
ADD ENVIRONMENTAL & WATER RESOURCES ATTORNEY I	TO ASSIGN PRIMARY RESPONSIBILITY FOR ALL WATER COURT LITIGATION.	TO PROVIDE ENHANCED ATTENTION TO THE WATER COURT DOCKET, REDUCING RELIANCE ON OUTSIDE COUNSEL.	\$ 86,864	\$ 92,820	1.0
TOTAL COST/FTE			\$ 93,864	\$ 102,106	1.25



CITY COUNCIL AND CITY CLERK'S OFFICE

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	2,708	-	-	-	-	-
Fines & Forfeits	9,025	5,000	10,000	100.00%	10,000	-
Intergovernmental Revenue	1,683	-	-	-	-	-
Licenses & Permits	56,996	40,000	50,000	25.00%	50,000	-
Transfers In	53,670	34,110	63,270	85.49%	57,249	-9.52%
Fund Balance	438,989	504,855	550,335	9.01%	516,470	-6.15%
Total Revenue Sources	\$563,071	\$583,965	\$673,605	15.35%	\$633,719	-5.92%
Expenditures by Category						
Salaries and Benefits	399,669	438,438	445,769	1.67%	467,984	4.98%
Supplies & Services	163,402	145,527	227,836	56.56%	165,735	-27.26%
Total Expenditures by Category	\$563,071	\$583,965	\$673,605	15.35%	\$633,719	-5.92%
Expenditures by Activity						
City Clerk	415,826	431,448	504,303	16.89%	462,625	-8.26%
City Council	126,044	131,240	129,541	-1.29%	130,784	0.96%
Information Technology Charges	21,202	21,277	39,761	86.87%	40,310	1.38%
Total Expenditures by Department	\$563,071	\$583,965	\$673,605	15.35%	\$633,719	-5.92%

GENERAL DESCRIPTION

This division accounts for legislative functions, including those related to the City Council and the City Clerk.

The **City Council** consists of the mayor and six council members, all of which are elected by the citizens of Greeley. As the official representative body for the city, the council creates local laws (ordinances), makes other decisions pursuant to the City Charter, and provides policy guidance on matters which affect the sustained well-being and quality of life in the local area. The City Council appoints the City Manager, City Attorney, and Municipal Court Judge.

The City Council's vision is as follows: Greeley promotes a healthy diverse economy and high quality of life responsive to all its residents and neighborhoods, thoughtfully managing its human and natural resources in a manner that creates and sustains a safe, unique, vibrant, and rewarding community in which to live, work and play.

The **City Clerk** serves as clerk to the governing body, a custodian of the city laws and records, provides election administration, coordinates board and commission appointments, manages alcohol beverage licensing, and oversees the operations of the Municipal Court. The City Clerk is appointed by the City Manager, subject to the formal approval of City Council.

The mission of the City Clerk's Office is to facilitate open access to city government, encourage civic participation, and provide prompt and courteous customer service.

HOW THE DEPARTMENT IS ORGANIZED

The department head is the City Clerk who reports to the City Manager. The department's five primary functions are clerk to Council, boards and commissions, elections, alcohol beverage licensing, and records management. These functions are handled by the Assistant City Clerks, Deputy City Clerk, and the City Clerk. The City Clerk also provides oversight of the Municipal Court.

ACHIEVEMENTS

2013

- 2013 Election
- Integrated new function into Clerk's Office - Code Compliance Hearing Officer support
- Robust records management program including training and outreach
- Full transition from paper to electronic agendas

2014

- Coordinated staff review of Charter
- Updated document management software with additional functionality (Rio)
- Comprehensive liquor process review
- Policy review and revision in Records Management

2015-2016 DEPARTMENT POSITION & PROGRAM ADDITIONS

POSITION/PROGRAM	JUSTIFICATION FOR POSITION/PROGRAM	EXPECTED OUTCOME	2015 Cost	2016 Cost	FTE
ADD GRAPHIC DESIGNER	CURRENTLY THESE FUNCTIONS ARE CARRIED OUT IN THE PUBLIC INFORMATION AREA BY THE MARKETING & PUBLICITY COORDINATOR. BY ADDING A GRAPHIC DESIGNER, THE M&P COORDINATOR CAN DEVOTE MORE TIME TO OUTREACH AND ENGAGEMENT ACTIVITIES AND EVENTS FOR THE CITY WHILE SUPERVISING THE CREATIVE ARM OF THE COMMUNICATIONS DEPARTMENT INCLUDING AT LEAST ONE GRAPHIC DESIGNER POSITION. THIS COMBINATION OF SKILLS AND PAIRING OF EMPLOYEES CAN CREATE A MORE DYNAMIC OUTPUT OF CREATIVE MATERIALS PARTICULARLY IN COMBINATION WITH CREATIVE AND MARKETING STAFF IN THE CULTURE, PARKS AND RECREATION DEPARTMENT. THE ONLY GRAPHIC DESIGNER CURRENTLY IN THE ENTIRE ORGANIZATION IS IN CPRD AND THAT POSITION DOES NOT HAVE AVAILABLE TIME TO SUPPORT THE CITY'S OVERALL COMMUNICATIONS AND OTHER DEPARTMENTS' NEEDS. POTENTIALLY, THIS POSITION COULD ASSIST WITH COLLECTION OF PHOTOGRAPHY AND OTHER IMAGERY TO SUPPORT THE ENTIRE ORGANIZATION. (THE EXISTING MARKETING & PUBLICITY COORDINATOR POSITION WOULD OVERSEE THE GRAPHIC DESIGNER. A COMPENSATION INCREASE OF APPROXIMATELY 5% WOULD BE NEEDED (\$2500))	SUPPORT CITIZEN ENGAGEMENT, IMAGE INITIATIVE AND VARIOUS OTHER DEPARTMENT FUNCTIONS IN ORDER TO REACH AND EXCEED COMMUNICATIONS DEPARTMENT PERFORMANCE MEASURES AND MEASURES CREATED FOR OTHER CITY SERVICES AND FUNCTIONS.	\$ 53,463	\$ 57,008	1.0
ADD CITIZEN ENGAGEMENT SPECIALIST	THERE ARE SEVERAL CITY DEPARTMENTS THAT DESIRE TO IMPROVE (OR INITIATE) OUTREACH EFFORTS, I.E. TRANSIT	G-TOWN TOURS – INCREASE PERCENTAGE OF NEW PARTICIPANTS	\$ 105,538	\$ 103,953	1.0

	SERVICES AND TRANSPORTATION INITIATIVES (SUCH AS THE BIKE PLAN), POLICE DEPARTMENT NAT PERSONNEL, BOARD AND COMMISSION RECRUITMENT, ETC. WITH THE IMPLEMENTATION OF THE ACE PHILOSOPHY, OUTREACH TO MULTIPLE AUDIENCES AND AGENCIES HAS BECOME MORE IMPORTANT FOR THE ORGANIZATION AND THE COMMUNITY.	(BASELINE 2014 ATTENDEES) NEW BUSINESS WELCOME – REACH OUT TO 10 NEW BUSINESSES IN COOPERATION W/ED MANAGER AND CHAMBER OF COMMERCE RESIDENT AND BUSINESS RECOGNITION – RECOGNIZE 4 BUSINESSES AND 4 RESIDENTS PER YEAR			
INCREASE ACE FUNDING	THE ACE PROGRAM IS GROWING AND NEEDS MORE FUNDING TO SUPPORT THE PROGRAM AND THE G.TOWN PROMISE.	INCREASE PARTICIPATION WITH PARTNERS TO IMPROVE THE COMMUNITY.	\$ 30,000	\$ 30,000	
INCREASE UNC CREATIVE DISTRICT PARTNERSHIP	UNC AND THE GREELEY CREATIVE DISTRICT WISH TO COLLABORATE ON PURCHASING CONTRACTUAL SERVICES TO HANDLE SOCIAL MEDIA FOR THE GREELEY CREATIVE DISTRICT & UNIVERSITY DISTRICT. THIS POSITION WILL BE FUNDED ON A MATCH BASIS FROM THE CITY.	INCREASE THE NUMBER OF CONTACTS OF THE CREATIVE DISTRICT AND UNIVERSITY DISTRICT WEB PAGES AND SITES BY 20% OF 2014 LEVELS AN ESTABLISH LINKED PAGES BETWEEN EACH ENTITY'S HOME PAGES AND CALENDARS.	\$ 15,000	\$ 15,000	
TOTAL COST/FTE			\$ 204,001	\$ 205,961	2.0



	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	4,788	19,097	300	-98.43%	300	-
Intergovernmental Revenue	47,000	47,000	47,000	-	47,000	-
Licenses & Permits	-	800	-	-100.00%	-	-
Miscellaneous Revenue	10,435	51,000	800	-98.43%	800	-
Transfers In	416,354	633,029	811,753	28.23%	887,592	9.34%
Fund Balance	901,962	1,191,132	1,063,879	-10.68%	1,091,818	2.63%
Total Revenue Sources	\$1,380,538	\$1,942,058	\$1,923,732	-0.94%	\$2,027,510	5.39%
Expenditures by Category						
Salaries and Benefits	820,686	898,051	1,080,074	20.27%	1,144,810	5.99%
Supplies & Services	549,818	917,031	804,658	-12.25%	843,700	4.85%
Capital	-	8,000	-	-100.00%	-	-
Miscellaneous Expense	10,035	18,458	10,000	-45.82%	10,000	-
Transfers Out	-	100,518	29,000	-71.15%	29,000	-
Total Expenditures by Category	\$1,380,538	\$1,942,058	\$1,923,732	-0.94%	\$2,027,510	5.39%
Expenditures by Activity						
Achieving Community Excellence (ACE)	-	205,548	150,000	-27.02%	150,000	-
City Manager	582,929	581,294	583,678	0.41%	611,414	4.75%
Community Events	239,378	420,482	280,000	-33.41%	350,000	25.00%
Economic Development	(2,742)	-	-	-	-	-
Information Technology Charges	64,217	63,731	86,541	35.79%	88,923	2.75%
Neighborhood Resources	80,089	100,749	117,138	16.27%	122,165	4.29%
Poudre River Trail	72,464	212,185	116,903	-44.91%	129,641	10.90%
Public Information	344,204	358,069	589,472	64.63%	575,367	-2.39%
Total Expenditures by Department	\$1,380,538	\$1,942,058	\$1,923,732	-0.94%	\$2,027,510	5.39%

GENERAL DESCRIPTION

The **City Manager** is appointed by City Council as the chief administrative officer of the city. The City Manager oversees the various departments and projects of city government to ensure the efficient provision of services to the citizens as determined by City Council policy, professional standards, and feedback from citizens. The City Manager also oversees the ACE (Achieving Community Excellence) Program which was created by the Greeley City Council to support its objective to improve Greeley Civic infrastructure. City Manager is also responsible for the enforcement of local laws and for the assurance of sound fiscal and operational practices of the city.

The **Assistant City Manager** Community Building is responsible for the Greeley Urban Renewal Authority, Neighborhood Resources, Poudre Trail, and Community development, Culture, Parks & Recreation, Public Information Office and Economic Development. The Economic Development Manager is responsible for business retention and expansion efforts, primary industry attraction and ombudsman duties. The Public Information area provides information that will establish and maintain effective lines of communication between the city and the public and encourages citizen participation.

HOW THE DEPARTMENT IS ORGANIZED

This department consists of the City Manager, Assistant City Manager who is supported by a Senior Administrative Specialist, Economic Development Manager, and the Public Information Officer who is supported by the Marketing & Publicity Coordinator, E-media Specialist and Cable TV Production Technician.

The City Manager is responsible for developing and delivering efficient services as prioritized by City Council. The Assistant City Manager is responsible for the Greeley Urban Renewal Authority, Neighborhood Resources, and Poudre Trail. The Economic Development Manager is responsible for business retention and expansion efforts, primary industry attraction and ombudsman duties. The Public Information area provides information that will establish and maintain effective lines of communication between the city and the public and encourages citizen participation.

ACHIEVEMENTS

2013

- G. Town Tours
- University District
- Greeley Unexpected Campaign
- September 2013 Flood Management and Recovery

2014

- Achieving Community Excellence
- Greeley Unexpected
- Greeley Creative District Designation
- Acquisition of properties to make way for the convention center and City Office consolidation



	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	14,106,910	15,290,625	15,124,296	-1.09%	15,780,375	4.34%
Miscellaneous Revenue	128,218	695,168	57,444	-91.74%	49,992	-12.97%
Transfers In	98,867	87,275	142,357	63.11%	145,207	2.00%
Fund Balance	(496,632)	91,821	2,020,423	2100.39%	1,078,342	-46.63%
Total Revenue Sources	\$13,837,363	\$16,164,889	\$17,344,520	7.30%	\$17,053,916	-1.68%
Expenditures by Category						
Salaries and Benefits	599,305	677,063	891,470	31.67%	943,828	5.87%
Supplies & Services	12,299,563	14,250,733	14,861,780	4.29%	14,918,818	0.38%
Depreciation	5,549	-	9,270	-	9,270	-
Miscellaneous Expense	932,946	1,237,093	1,182,000	-4.45%	1,182,000	-
Transfers Out	-	-	400,000	-	-	-100.00%
Total Expenditures by Category	\$13,837,363	\$16,164,889	\$17,344,520	7.30%	\$17,053,916	-1.68%
Expenditures by Activity						
Claims	10,504,871	11,950,621	12,356,664	3.40%	12,368,895	0.10%
Claims Administration	98,386	115,446	152,397	32.01%	165,484	8.59%
Contractual Services	1,227,402	1,502,400	1,504,800	0.16%	1,504,800	-
Depreciation Expense	5,549	-	9,270	-	9,270	-
Disability	9,749	15,000	8,000	-46.67%	8,000	-
Employee Recognition	26,942	42,480	56,030	31.90%	58,380	4.19%
Envision	-	-	7,000	-	7,000	-
Human Resources Administration	374,712	422,996	628,639	48.62%	641,898	2.11%
Information Technology Charges	55,185	55,102	53,512	-2.89%	55,048	2.87%
Insurance & Bonds	878,983	1,319,321	1,297,340	-1.67%	1,388,957	7.06%
Investment Earnings	3,552	2,000	3,700	85.00%	3,700	-
On Site Health Clinic	435,396	477,150	477,150	-	477,150	-
Operating Transfers	-	-	400,000	-	-	-100.00%
Recruitment & Selection	89,765	102,460	128,050	24.98%	124,050	-3.12%
Training	34,680	56,589	92,565	63.57%	69,673	-24.73%
Wellness	92,190	103,324	169,403	63.95%	171,611	1.30%
Total Expenditures by Department	\$13,837,363	\$16,164,889	\$17,344,520	7.30%	\$17,053,916	-1.68%

GENERAL DESCRIPTION

The **Human Resources** Department develops and administers programs designed to assist departments and supervisors in enhancing employee work-life quality, encouraging productivity, increasing job satisfaction, and supporting employee growth and development. The department is also responsible for the city's risk management program.

HOW THE DEPARTMENT IS ORGANIZED

The Human Resources Director reports to the City Manager and is the department head. The Human Resources Department manages the city’s program for employment, recruitment and testing, compensation, benefits, health and safety, employee communications and wellness, policy development, training and development, employee recognition, collective bargaining, and labor relations and recruitment and selection.

ACHIEVEMENTS

2013

- Modified 401k City match formula for general employee plan and added auto increase to max of 9% (with opt out option) for the purpose of increasing participation and average deferral amounts.
- Conducted evaluation and analysis of City’s self-insured philosophy for liability coverage and total cost of risk alternatives resulting in purchase of \$5,000,000 excess insurance with a \$500,000 retention level.
- Continued efforts to manage and control rising health care costs by implementing a focused worksite wellness program that involved hiring a part-time wellness coordinator and requiring compliance with recommended wellness center visits as determined by results of health risk appraisals.

2014

- Implemented employer responsibility provisions of Patient Protection and Affordable Care Act that impact the City of Greeley partially self-insured health plans
- Implemented strategy to enhance the City's employee selection processes, annual employee surveys, and succession/progression planning programs and processes
- Converted from a paper-based benefit enrollment process to an automated on-line enrollment process that includes electronic eligibility notification to benefit vendors

2015-2016 DEPARTMENT POSITION & PROGRAM ADDITIONS

POSITION/PROGRAM	JUSTIFICATION FOR POSITION/PROGRAM	EXPECTED OUTCOME	2015 Cost	2016 Cost	FTE
ADD HUMAN RESOURCES ANALYST	GROWING ORGANIZATION TRAINING AND DEVELOPMENT NEEDS AND EXPECTATIONS EXCEED CURRENT STAFFING CAPACITY	ATTRACT AND RETAIN A HIGH QUALITY, HIGH TALENT, MOTIVATED AND COMMITTED WORKFORCE	\$ 80,035	\$ 82,492	1.0

IMPLEMENTATION OF INTERNSHIPS	ADMINISTER CITY OF GREELEY'S PARTICIPATION IN THE ACE-G. TOWN PROMISE COMMITMENT TO SUPPORT CAREER PATHWAYS AND PROVIDE OPPORTUNITIES FOR HIGH SCHOOL AGE STUDENTS TO PARTICIPATE IN BUSINESS TOURS, MENTORING, JOB SHADOWING AND INTERNSHIP OPPORTUNITIES	HIGH SCHOOL STUDENT PARTICIPATION IN MEANINGFUL MENTORSHIP/JOB SHADOWING RELATIONSHIPS AND/OR A CITY INTERNSHIP PROGRAM	\$ 43,000	\$ 43,000	
TOTAL COST/FTE			\$ 123,035	\$ 125,492	1.0



PURPOSE: To provide high quality, timely, professional computer support and service to all departments throughout the city.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	3,178,219	3,246,620	4,040,015	24.44%	4,147,685	2.67%
Miscellaneous Revenue	(224)	1,500	500	-66.67%	500	-
Transfers In	25,475	513,593	-	-100.00%	-	-
Fund Balance	121,823	157,994	-	-100.00%	9	100.00%
Total Revenue Sources	\$3,325,293	\$3,919,707	\$4,040,515	3.08%	\$4,148,194	2.66%
Expenditures by Category						
Salaries and Benefits	1,684,022	1,798,595	2,093,994	16.42%	2,215,724	5.81%
Supplies & Services	1,403,128	1,378,633	1,569,923	13.88%	1,679,685	6.99%
Capital	15,772	602,479	177,479	-70.54%	33,000	-81.41%
Depreciation	222,326	140,000	199,119	42.23%	219,785	10.38%
Miscellaneous Expense	45	-	-	-	-	-
Total Expenditures by Category	\$3,325,293	\$3,919,707	\$4,040,515	3.08%	\$4,148,194	2.66%
Expenditures by Activity						
Administration	178,926	161,313	191,746	18.87%	220,102	14.79%
Data Center	30,314	41,400	50,800	22.71%	55,623	9.49%
Depreciation Expense	222,326	140,000	199,119	42.23%	219,785	10.38%
Geographic Information Systems (GIS)	337,622	337,501	389,895	15.52%	416,191	6.74%
Investment Earnings	979	1,000	1,000	-	1,000	-
Local Area Network (LAN) Systems	706,737	879,974	873,757	-0.71%	798,796	-8.58%
Network	428,429	763,720	533,216	-30.18%	566,016	6.15%
Personal Computer(PC) Management	557,644	590,726	723,225	22.43%	735,888	1.75%
Phone Systems	364,741	393,267	413,539	5.15%	428,803	3.69%
UNIX Systems	447,346	474,166	528,179	11.39%	562,245	6.45%
Web	50,231	136,640	136,039	-0.44%	143,745	5.66%
Total Expenditures by Department	\$3,325,293	\$3,919,707	\$4,040,515	3.08%	\$4,148,194	2.66%

*Depreciation is not funded in Information Technology.

GENERAL DESCRIPTION

Information Technology provides management and support for the data processing and communications needs of city departments

The Information Technology department is made up of 4 divisions. Each plays a critical function in supporting the employees and their ongoing support of the citizens of Greeley.

ACTIVITY DESCRIPTIONS

The System Development supports all City computer operations functions; payroll, utility reads and billing, and payable checks. They provide over 20 technology classes annually to City employees. They are responsible for internet and 2 intranet web site management as well as mobile application and supports and maintains City software applications

The Client Services manage over 850 desktop, laptop and mobile computers & 85 MDT's. They provide help desk support & 24X7 after hours support. They support over 60 Virtual servers running 6 ESX hosts in 3 data centers and support for 5 SANS (data storage) with a capacity of 420 terabytes of data. They provide email management, archiving and filtering, backup and restore services.

The Network/Telecom manages over 20 miles of fiber optic infrastructure connection most City locations, the network connectivity for 53 City locations, the internet access for all departments, and the network security and monitoring. They also manage over 120 network switches, routers, fire walls and wireless access points, and main phone system with switches in multiple locations.

The Geographic Information Systems manages 300+ location based datasets, field capture services and support which include GPS Mapping representations of Cadastral, Topographic, and Thematic and Raster based.

ACHIEVEMENTS

2013

- Created new 5 year Information Technology Strategic Plan
- Began the rollout of City Works asset management application to Public Works divisions
- Migrated all City PC's from XP to Windows 7
- Communications Center move with GPD network transitioned to City network
- Technology aspect of Legal Files solution for City Attorney's Office

2014

- Technology aspect of Video system for GFD video training
- New greeleygov.com WEB site
- Design and installation for City internal wireless as well as guest wireless in all major buildings
- Replace older City mapping platform with Geocortex - highlights include: Property FACTS map; Oil and Gas map; Flood Impact maps
- Technology aspect of Muni Court connection to Weld County Jail

2015-2016 DEPARTMENT POSITION & PROGRAM ADDITIONS

POSITION/PROGRAM	JUSTIFICATION FOR POSITION/PROGRAM	EXPECTED OUTCOME	2015 Cost	2016 Cost	FTE
Add Network Security Administrator	Need to ensure the confidentiality, integrity and availability of data residing on the City's network and associated equipment	The establishment of an enterprise security stance through procedures, architecture and training processes.	\$ 76,805	\$ 81,332	1.0
Total Cost/FTE			\$ 76,805	\$ 81,332	1.0



	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	143,651	187,950	156,000	-17.00%	156,000	-
Fines & Forfeits	2,301,502	2,607,550	2,264,100	-13.17%	2,264,100	-
Miscellaneous Revenue	74,352	76,000	78,800	3.68%	78,800	-
Transfers In	-	-	4,000	-	4,000	-
Fund Balance	(1,527,268)	(1,778,795)	(1,314,819)	-26.08%	(1,269,216)	-3.47%
Total Revenue Sources	\$992,237	\$1,092,705	\$1,188,081	8.73%	\$1,233,684	3.84%
Expenditures by Category						
Salaries and Benefits	730,980	760,230	805,227	5.92%	852,259	5.84%
Supplies & Services	208,998	300,275	342,154	13.95%	340,725	-0.42%
Depreciation	10,696	2,000	10,700	435.00%	10,700	-
Miscellaneous Expense	41,564	30,200	30,000	-0.66%	30,000	-
Total Expenditures by Category	\$992,237	\$1,092,705	\$1,188,081	8.73%	\$1,233,684	3.84%
Expenditures by Activity						
Computer/Phone User Charges	7,910	8,038	6,356	-20.93%	6,480	1.95%
Depreciation Expense	10,696	2,000	10,700	435.00%	10,700	-
Drug/alcohol Surcharges	41,384	30,000	30,000	-	30,000	-
Information Technology Charges	65,620	67,277	73,540	9.31%	75,031	2.03%
Investment Earnings	1,261	1,200	1,300	8.33%	1,300	-
Municipal Court	696,964	791,425	859,150	8.56%	893,597	4.01%
Parking Enforcement	145,781	167,807	181,658	8.25%	190,414	4.82%
Parking Lots	22,621	24,949	25,377	1.72%	26,162	3.09%
Poudre River Trail	-	9	-	-100.00%	-	-
Total Expenditures by Department	\$992,237	\$1,092,705	\$1,188,081	8.73%	\$1,233,684	3.84%

GENERAL DESCRIPTION

The **Municipal Court** processes and resolves municipal ordinance violations justly, expeditiously and economically. The court provides due process and individual justice in each case and ensures that all actions taken in a case are consistent with established law. The Municipal Court Judge is appointed by City Council and the Presiding Judge employs associate judges to assist as needed.

HOW THE DEPARTMENT IS ORGANIZED

The department head is the City Clerk who reports to the City Manager. The City Clerk provides oversight of the Court's operation in coordination with the Municipal Judge.

The Court Administrator is responsible for the court's daily operation, reports to the City Clerk and supervises Court personnel who provide support in the court room. This position also provides information and scheduling for defendants and attorneys regarding court dates, coordinates sentencing options (i.e. jail, electronic home monitoring, and useful public service and behavior modification classes), processes bonds and arrest warrants, manages jury summonses, and collects fines and fees assessed. The Municipal Court is also responsible for parking enforcement and collecting parking fines.

ACHIEVEMENTS

2013

- Security improvements (door access)
- Unfunded state mandate implementation - Court-appointed pre-arraignment counsel
- Process improvements - shifted verification of insurance from attorneys to clerks
- Video arraignments for inmates at State Department of Corrections and out-of-county jails

2014

- Implemented video arraignments for inmates with Weld County Jail
- Improved parking protest process implemented
- Security improvements (full-time weapons screening)



PURPOSE: To assist in the proper development or redevelopment of those areas of the city in which the residents are primarily of low or moderate income and which are physically or economically stressed.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Intergovernmental Revenue	2,159,412	2,537,582	850,000	-66.50%	330,995	-61.06%
Miscellaneous Revenue	608,238	161,000	-	-100.00%	-	-
Fund Balance	(116,913)	716,518	105,200	-85.32%	2	-100.00%
Total Revenue Sources	\$2,650,737	\$3,415,100	\$955,200	-72.03%	\$330,997	-65.35%
Expenditures by Category						
Salaries and Benefits	254,944	278,750	296,797	6.47%	314,842	6.08%
Supplies & Services	627,908	1,657,804	204,803	-87.65%	16,155	-92.11%
Capital	90,278	-	-	-	-	-
Miscellaneous Expense	1,677,607	1,478,546	453,600	-69.32%	-	-100.00%
Total Expenditures by Category	\$2,650,737	\$3,415,100	\$955,200	-72.03%	\$330,997	-65.35%
Expenditures by Activity						
A Woman's Place	85,155	-	-	-	-	-
Acquisition of Property	103,825	221,154	188,847	-14.61%	-	-100.00%
CDBG Administration	150,917	164,378	146,002	-11.18%	154,385	5.74%
CDBG Miscellaneous Projects	28,388	216,896	45,100	-79.21%	-	-100.00%
Clean Up Weekend	15,094	15,975	16,000	0.16%	-	-100.00%
Consumer Credit Counsel	15,014	10,975	-	-100.00%	-	-
GCFI - Stephens Farm	30,617	26,625	-	-100.00%	-	-
HOME Grants 2010-2014	760,660	1,070,000	-	-100.00%	-	-
Housing Rehabilitation	89,624	161,022	169,751	5.42%	176,612	4.04%
North Greeley Infrastructure	17,471	15,975	16,000	0.16%	-	-100.00%
North East Greeley Neighborhood	713,106	900,000	373,500	-58.50%	-	-100.00%
Neighborhood Boost	1,640	1,000	-	-100.00%	-	-
NSP3 Grants	519,574	195,100	-	-100.00%	-	-
Revolving Loans	73,185	330,000	-	-100.00%	-	-
Transitional House	17,751	-	-	-	-	-
Weld Food Bank	28,716	86,000	-	-100.00%	-	-
Total Expenditures by Department	\$2,650,737	\$3,415,100	\$955,200	-72.03%	\$330,997	-65.35%

ACTIVITY DESCRIPTION

The Urban Renewal division uses federally funded entitlement grants to enhance physically or economically stressed areas.





COMMUNITY DEVELOPMENT

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	401,469	95,378	145,302	52.34%	145,302	-
Fines & Forfeits	156,493	314,000	320,000	1.91%	320,000	-
Intergovernmental Revenue	37,967	10,000	15,000	50.00%	15,750	5.00%
Licenses & Permits	1,682,643	801,450	1,696,200	111.64%	1,780,210	4.95%
Miscellaneous Revenue	23,321	21,075	19,075	-9.49%	19,075	-
Transfers In	295,365	208,072	507,409	143.86%	530,901	4.63%
Fund Balance	(161,009)	1,610,831	984,138	-38.90%	1,117,195	13.52%
Total Revenue Sources	\$2,436,249	\$3,060,806	\$3,687,124	20.46%	\$3,928,433	6.54%
Expenditures by Category						
Salaries and Benefits	2,014,604	2,384,434	2,771,265	16.22%	2,942,786	6.19%
Supplies & Services	419,802	407,515	526,359	29.16%	596,147	13.26%
Capital	-	4,500	-	-100.00%	-	-
Miscellaneous Expense	1,843	2,869	389,500	13476.16%	389,500	-
Transfers Out	-	261,488	-	-100.00%	-	-
Total Expenditures by Category	\$2,436,249	\$3,060,806	\$3,687,124	20.46%	\$3,928,433	6.54%
Expenditures by Division						
Building Inspection	641,619	670,325	759,268	13.27%	818,376	7.78%
Engineering Development Review	274,878	335,267	484,582	44.54%	511,847	5.63%
Natural Resources	569,056	629,436	750,582	19.25%	785,612	4.67%
Planning	950,696	1,425,778	1,692,692	18.72%	1,812,598	7.08%
Total Expenditures by Department	\$2,436,249	\$3,060,806	\$3,687,124	20.46%	\$3,928,433	6.54%

GENERAL DESCRIPTION

The mission of the **Community Development** Department is to guide the physical development of the community to meet the present and future needs of its citizens in a manner that promotes high-quality civic design, convenience, health, safety, efficiency, and economy. The department consists of four divisions: Building Inspection, Engineering Development Review, Natural Resources, and Planning.

HOW THE DEPARTMENT IS ORGANIZED

The Community Development Director reports to the Assistant City Manager and City Manager and is the department head.

The **Building Inspection** division ensures building safety through the review of building plans, the uniform enforcement of the adopted building codes, and correction of any violations.

The **Engineering Development Review** division, along with the Current Planning program, provides oversight of new development projects within the community to ensure that the projects meet the city's development criteria, and, in doing so, providing quality infrastructure to the city once development is completed.

The **Natural Resources** division ensures code compliance concerning sanitation and zoning issues in the community through enforcement of various codes and regulations, manages the Farmer’s Market, provides auxiliary staff support related to natural spaces and the Poudre River corridor, and administers and supports various programs related to natural resources in areas such as recycling, air quality, odor control, and noxious weeds. This division also works with other departments and outside agencies on a variety of natural resource issues and provides support in writing and administering grants.

The **Planning** division provides guidance and structure for both present and future development of the city to ensure harmonious community design, as well as land use which is compatible with environmental and quality of life measures.

These operations are described in greater detail in the following division summaries.

ORGANIZATIONAL CHART



FTE SUMMARY

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Building Inspection						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
BLDG INSPECTION TECH	1.00	1.00	1.00	-	1.00	-
BUILDING INSPECTOR I	-	2.00	2.00	-	2.00	-
BUILDING INSPECTOR II	2.00	2.00	2.00	-	2.00	-
CHIEF BUILDING OFFICIAL	1.00	1.00	1.00	-	1.00	-
PLANS EXAMINER	2.00	2.00	2.00	-	2.00	-
Total Building Inspection	7.00	9.00	9.00	-	9.00	-
Engineering Development Review						
CIVIL ENGINEER	0.00	1.00	1.00	-	1.00	-
ENGINEERING ASSISTANT	0.50	0.50	0.50	-	0.50	-
ECONOMIC DEV MGR*****	1.00	-	-	-	-	-
ENGINEERING DEV MANAGER	1.00	1.00	1.00	-	1.00	-
STAFF ENGINEER	2.00	2.00	3.00	1.00	3.00	-
Total Engineering Development Review	4.50	4.50	5.50	1.00	5.50	-
Natural Resources						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
CODE COMPLIANCE INSP	5.00	5.00	5.00	-	5.00	-
CODE COMPLIANCE INSP II	1.00	1.00	1.00	-	1.00	-
NATURAL RESOURCES MANAGER	1.00	1.00	1.00	-	1.00	-
Total Natural Resources	8.00	8.00	8.00	-	8.00	-
Planning						
ADMINISTRATIVE SPECIALIST	-	1.00	1.00	-	1.00	-
COMMUNITY DEVELOPMENT DIR	1.00	1.00	1.00	-	1.00	-
HISTORIC PRESERVATION SPC	1.00	1.00	1.00	-	1.00	-
PLANNER I	2.00	1.00	1.00	-	1.00	-
PLANNER II	2.00	1.00	1.00	-	1.00	-
PLANNER III	1.00	3.00	3.00	-	3.00	-
PLANNING MANAGER	-	1.00	1.00	-	1.00	-
PLANNING TECHNICIAN	-	1.00	1.00	-	1.00	-
SR ADMIN SPECIALIST	1.00	1.00	1.00	-	1.00	-
Total Planning	8.00	11.00	11.00	-	11.00	-
Total Community Development	27.50	32.50	33.50	1.00	33.50	-

ACHIEVEMENTS

2013

- Successful conversion to electronic plan submittal for Development Review/Planning
- Completion of the consolidated "Parks, Trails and Open Lands" plan
- Successful increase in staffing to accommodate increasing development activity
- Successful transition of code compliance hearing functions to be housed with Clerk & Recorder
- Re-organization of administrative support, creating a separate administrative team

2014

- Successful completion of the highest amount of Development Review for new construction on record
- Successful completion of highest number of building inspections on record, at 15,000
- Significant community dialogue concerning oil/gas development, including sponsored speakers' series
- Successful re-opening of both the organic and household recycling facilities
- Significant economic activity, resulting in Greeley listed as #10 Best-Performing City for job growth by the Milken Institute

2015-2016 DEPARTMENT POSITION & PROGRAM ADDITIONS

POSITION/PROGRAM	JUSTIFICATION FOR POSITION/PROGRAM	EXPECTED OUTCOME	2015 Cost	2016 Cost	FTE
ADD CIVIL ENGINEER	POSITION WILL PROVIDE ADDITION REVIEW CAPACITY TO KEEP UP WITH INCREASED REVIEW DEMANDS. THIS SENIOR POSITION WILL PROVIDE ASSISTANCE TO THE EDR MANAGER REGARDING DRAFTING DEVELOPMENT AGREEMENTS, REVIEWING STAFF ENGINEER COMMENTS, ATTENDING PRE-APPLICATION MEETINGS.	ACHIEVEMENT OF DEVELOPMENT REVIEW TURN-AROUND PERFORMANCE GOALS.	\$ 97,954	\$ 103,820	1.0
IMPLEMENTATION OF DOWNTOWN RECYCLING CENTER	FORMER PRIVATELY RUN FACILITY HAD CLOSED. OTHER OPTIONS WERE NOT CONVENIENT OR COST EFFECTIVE FOR RESIDENTS.	RESIDENTS WILL RECYCLE MORE AND DECREASE WASTE IN LOCAL LANDFILLS.	\$ 100,000	\$ 100,000	
TOTAL COST/FTE			\$ 197,954	\$ 203,820	1.0



PURPOSE: To safeguard the health, property, and welfare of the citizens through the uniform enforcement of the city's building ordinances.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	273	328	252	-23.17%	252	-
Intergovernmental Revenue	35,442	10,000	15,000	50.00%	15,750	5.00%
Licenses & Permits	1,682,343	801,450	1,696,200	111.64%	1,780,210	4.95%
Miscellaneous Revenue	1,227	75	75	-	75	-
Fund Balance	(1,077,666)	(141,528)	(952,259)	572.84%	(977,911)	2.69%
Total Revenue Sources	\$641,619	\$670,325	\$759,268	13.27%	\$818,376	7.78%
Expenditures by Category						
Salaries and Benefits	574,849	621,077	687,583	10.71%	729,120	6.04%
Supplies & Services	66,770	44,748	71,685	60.20%	89,256	24.51%
Capital	-	4,500	-	-100.00%	-	-
Total Expenditures by Category	\$641,619	\$670,325	\$759,268	13.27%	\$818,376	7.78%
Expenditures by Activity						
Building Inspection	641,619	670,325	759,268	13.27%	818,376	7.78%
Total Expenditures by Department	\$641,619	\$670,325	\$759,268	13.27%	\$818,376	7.78%

ACTIVITY DESCRIPTION

The Building Inspection staff contributes to safety and environmental development through the scrutiny of building plans, site inspections, and the issuance of building permits. The Division is also responsible for the administration and enforcement of all building codes and property maintenance codes, and assists in the administration and enforcement of the fire code with Fire Marshall's office. The staff advises the Construction Trades Advisory and Appeals Board and other boards and committees as necessary. Additionally, the inspectors provide for the safety of the general public through periodic inspections of residential rental units, securing of buildings that are deemed unsafe, sales tax inspections, and implementation of emergency response procedures with fire and police.



ENGINEERING DEVELOPMENT REVIEW

PURPOSE: To enforce city design standards that provide quality development, which in turn support the health, safety and welfare of citizens and provide quality efficient infrastructure to the city through the enforcement of the city's Water & Sewer, Street, and Stormwater standards, as well as of the associated Master Plans.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Transfers In	206,159	208,072	363,436	74.67%	383,884	5.63%
Fund Balance	68,719	127,195	121,146	-4.76%	127,963	5.63%
Total Revenue Sources	\$274,878	\$335,267	\$484,582	44.54%	\$511,847	5.63%
Expenditures by Category						
Salaries and Benefits	250,117	320,937	477,533	48.79%	507,398	6.25%
Supplies & Services	24,761	14,330	7,049	-50.81%	4,449	-36.88%
Total Expenditures by Category	\$274,878	\$335,267	\$484,582	44.54%	\$511,847	5.63%
Expenditures by Activity						
Engineering Development Review	274,878	335,267	484,582	44.54%	511,847	5.63%
Total Expenditures by Department	\$274,878	\$335,267	\$484,582	44.54%	\$511,847	5.63%

ACTIVITY DESCRIPTION

The Engineering Development Review Division provides review of new development proposals and support to the Planning Division as it provides recommendations to the Planning Commission and City Council. The staff serves as a liaison between the city and other local, state, and federal entities.

The Engineering Development Review staff also: 1) reviews technical components of all subdivision, zoning, and annexation requests, and helps in the processing and coordinating of these new development projects; 2) reviews all residential plot plans submitted for building permits; 3) provides technical assistance and other information to citizens; and 4) reviews all building permits associated with new residential structures and all new commercial buildings, ensuring standards are met for water, sewer, stormwater and right-of-way access.



PURPOSE: To protect and enhance the health, safety, and welfare of the community by assuring compliance with city sanitation, zoning, and air quality codes; reviewing developments for environmental impacts and working with developers to minimize or mitigate those impacts; coordinating and promoting the Greeley Farmers' Market; and, working with other departments to achieve the city's natural resource and environmental goals.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	49,941	55,000	75,000	36.36%	75,000	-
Fines & Forfeits	156,493	314,000	320,000	1.91%	320,000	-
Miscellaneous Revenue	19,705	19,000	17,000	-10.53%	17,000	-
Fund Balance	342,917	241,436	338,582	40.24%	373,612	10.35%
Total Revenue Sources	\$569,056	\$629,436	\$750,582	19.25%	\$785,612	4.67%
Expenditures by Category						
Salaries and Benefits	466,498	520,334	547,505	5.22%	582,279	6.35%
Supplies & Services	100,715	106,233	203,077	91.16%	203,333	0.13%
Miscellaneous Expense	1,843	2,869	-	-100.00%	-	-
Total Expenditures by Category	\$569,056	\$629,436	\$750,582	19.25%	\$785,612	4.67%
Expenditures by Activity						
Administrative Hearing Program	4,320	-	-	-	-	-
Code Compliance	434,553	445,902	523,308	17.36%	551,885	5.46%
Farmers' Market	25,087	25,073	22,784	-9.13%	22,897	0.50%
Natural Resources	95,185	143,361	102,004	-28.85%	108,270	6.14%
Organic Resource Recovery	9,911	15,100	102,486	578.72%	102,560	0.07%
Total Expenditures by Department	\$569,056	\$629,436	\$750,582	19.25%	\$785,612	4.67%

ACTIVITY DESCRIPTIONS

The Code Compliance provides enforcement of the city's sanitation and zoning codes, including inspection of properties, notification to responsible parties, enforcement of odor standards, presentation of cases to the Administrative Hearing Officer, and abatement actions to clean up non-compliant properties to meet minimum standards. Compliance inspectors work with the Administrative Hearing Program where the Administrative Hearing Officer hears code enforcement cases, determines if the cited party is liable for the code infractions, issues orders for compliance and assesses fines for those infractions.

The Farmers' Market provides administrative and site management for the annual summer and winter Greeley Farmer's Markets, including publicity, vendors, sales tax, and space rental fee collection.

The Natural Resources provides for the administration of the division, reviews development applications for environmental impacts, researches and develops projects, administers public education for environmental programs, and manages interdepartmental and interagency cooperation regarding environmental issues. Through this program, staff also provides technical review and management of grant opportunities and initiatives related to natural resources.

The Recycling include management of recycling programs, including the Downtown Recycling Center and the Greeley Organic Waste (G.R.O.W) Center. The household recycling program supports drop-off opportunities for mixed household recyclables at the Downtown Recycling Center. The Organic Resources Recovery program provides for community recycling of organic materials such as wood, grass, leaves and other recyclable materials at the GROW Center.



PURPOSE: To guide and accomplish coordinated and harmonious development of the community in accordance with present and future needs which best promote health, safety, and welfare.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	89,766	40,050	70,050	74.91%	70,050	-
Intergovernmental Revenue	2,525	-	-	-	-	-
Licenses & Permits	300	-	-	-	-	-
Miscellaneous Revenue	2,389	2,000	2,000	-	2,000	-
Transfers In	-	-	143,973	-	147,017	2.11%
Fund Balance	855,715	1,383,728	1,476,669	6.72%	1,593,531	7.91%
Total Revenue Sources	\$950,696	\$1,425,778	\$1,692,692	18.72%	\$1,812,598	7.08%
Expenditures by Category						
Salaries and Benefits	723,140	922,086	1,058,644	14.81%	1,123,989	6.17%
Supplies & Services	227,556	242,204	244,548	0.97%	299,109	22.31%
Miscellaneous Expense	-	-	389,500	-	389,500	-
Transfers Out	-	261,488	-	-100.00%	-	-
Total Expenditures by Category	\$950,696	\$1,425,778	\$1,692,692	18.72%	\$1,812,598	7.08%
Expenditures by Activity						
Cash in Lieu of Landscape	-	261,488	-	-100.00%	-	-
Downtown Development Authority	-	-	48,750	-	48,750	-
Economic Development	139,169	139,453	136,095	-2.41%	143,199	5.22%
Historic Preservation	75,842	83,798	86,167	2.83%	91,194	5.83%
Grants to Outside Agencies	-	-	260,000	-	260,000	-
Information Technology Charges	144,104	145,698	170,051	16.71%	174,592	2.67%
Planning	591,582	795,341	910,879	14.53%	1,014,113	11.33%
Small Business Development Center	-	-	10,000	-	10,000	-
Transitional House	-	-	7,000	-	7,000	-
Upstate Colorado	-	-	63,750	-	63,750	-
Total Expenditures by Department	\$950,696	\$1,425,778	\$1,692,692	18.72%	\$1,812,598	7.08%

ACTIVITY DESCRIPTIONS

The Planning Division provides guidance and recommendations to the Planning Commission to aid in performing its functions. The staff serves as liaison between the city and other local, state, and federal entities.

Current Planning reviews and processes land use applications related to zoning, subdivision, annexation, and site plan review, provides daily technical assistance regarding land use and other aspects of the built and social community to citizens, issues over-the-counter land use permits related to issues such as signs, home occupations, etc., and develops and maintains a support system for land use and development in matters such as mapping, the development code, and redevelopment.

Planning is also responsible for the outside agency agreements with the Small Business Development Center, Greeley Transitional House and Upstate Colorado.

Long-Range Planning conducts demographic and census research, undertakes special studies such as neighborhood, corridor, and sub-area plans, maintains land use records including subdivision and other data and identifies opportunities to implement goals and policies adopted through the 2060 Comprehensive Plan and its various supporting plans and studies. This program also provides technical assistance to other city departments and divisions for implementation of goals related to the Capital Improvement Programs in areas such as parks, roads, water & sewer, and community relations. The Long-Range Planning program also supports agencies such as the North Front Range Transportation and Air Quality Planning Council and the Greeley-Weld County Airport.

Historic Preservation assists with historic property research, nomination, designation, and potential funding of historic properties, as well as education of citizens in the social and economic values of preservation.





CULTURE, PARKS & RECREATION

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	5,447,832	5,462,598	5,746,660	5.20%	5,798,250	0.90%
Intergovernmental Revenue	39,848	109,856	20,000	-81.79%	20,000	-
Licenses & Permits	-	275	2,800	918.18%	2,800	-
Miscellaneous Revenue	1,541,300	1,491,701	1,545,622	3.61%	1,650,075	6.76%
Transfers In	2,050,674	2,236,731	2,091,085	-6.51%	1,768,973	-15.40%
Fund Balance	7,396,962	9,491,311	10,116,711	6.59%	11,095,762	9.68%
Total Revenue Sources	\$16,476,616	\$18,792,472	\$19,522,878	3.89%	\$20,335,860	4.16%
Expenditures by Category						
Salaries and Benefits	9,132,093	10,064,380	10,924,453	8.55%	11,414,467	4.49%
Supplies & Services	6,669,202	7,007,392	7,485,475	6.82%	7,689,764	2.73%
Capital	126,970	686,546	48,100	-92.99%	14,000	-70.89%
Debt	165,693	685,369	687,269	0.28%	847,867	23.37%
Depreciation	241,720	225,000	242,150	7.62%	242,150	-
Miscellaneous Expense	12,864	10,085	33,615	233.32%	33,615	-
Transfers Out	128,074	113,700	101,816	-10.45%	93,997	-7.68%
Total Expenditures by Category	\$16,476,616	\$18,792,472	\$19,522,878	3.89%	\$20,335,860	4.16%
Expenditures by Division						
Administration	1,212,397	1,330,478	1,444,699	8.58%	1,491,236	3.22%
Cemetery	473,909	536,127	562,449	4.91%	587,420	4.44%
Culture & Public Art	1,841,711	1,846,421	2,063,896	11.78%	2,112,673	2.36%
Island Grove	1,639,268	1,817,397	1,816,550	-0.05%	1,912,762	5.30%
Marketing	526,454	552,953	636,600	15.13%	666,828	4.75%
Municipal Golf Courses	1,661,222	2,457,436	2,320,217	-5.58%	2,532,453	9.15%
Museum	986,392	1,108,448	1,135,310	2.42%	1,185,330	4.41%
Parks	3,431,019	4,160,283	4,018,851	-3.40%	4,116,236	2.42%
Recreation	3,976,238	4,226,154	4,663,235	10.34%	4,855,704	4.13%
Youth Enrichment	728,007	756,775	861,071	13.78%	875,218	1.64%
Total Expenditures by Department	\$16,476,616	\$18,792,472	\$19,522,878	3.89%	\$20,335,860	4.16%

GENERAL DESCRIPTION

The mission of the Department of **Culture, Parks & Recreation** is to provide quality recreational and cultural programs and facilities for all age groups through innovation, effectiveness and efficiency. The department consists of eight divisions: Administration, Marketing, Recreation, Culture/Museums, Youth Enrichment, Island Grove, Golf, and Parks/Forestry/Cemetery.

HOW THE DEPARTMENT IS ORGANIZED

The Director of Culture, Parks & Recreation reports to the Assistant City Manager and is responsible for the executive management of the department. The Director and **Administration** Division provides oversight to the other seven divisions in the way of administrative support, as well as to its own in regards to consistency and compliance to all administrative processes and procedures. The functions this division performs are: personnel management, payroll processing, revenue processing, budget development/execution/monitoring, accounts payable, contract processing, credit card/requisition/refund processing, maintaining the Standard Operating Procedures (SOP) Manual, coordinating office supply orders, and related board and commission duties. In addition, this division is the administrator of the CLASS system, volunteer background checks, and coordinator to Information Technology.

The **Cultural & Museum** division is focused on providing exceptional cultural and entertainment opportunities for our community and region. The Culture program is primarily found within the walls of the Union Colony Civic Center (UCCC), yet works as part of the Culture, Parks, and Recreation team to develop, promote, and present events and services in all Culture, Parks, and Recreation venues. In addition, the **Public Arts** and Sister City programs for the City of Greeley are managed within this division. The **Museums** program consists of four major physical venues, Greeley History Museum, Centennial Village, Plumb Farm, and Meeker House. This portion of the division is tasked with developing educational programs for all ages and abilities within these venues, as well as professional care of historical artifacts and collections, proper display of items on exhibit, and the annual maintenance of the venues and their collections.

The **Municipal Golf** division provides the ongoing operation, maintenance and programming for both Highland Hills and Boomerang Links Golf Courses. Management includes the oversight of contract concessionaires for pro shop operations and restaurants at both locations.

The **Island Grove** division provides operations and maintenance for all Island Grove Regional Park facilities including the 164 acre park grounds and parking lots, R/V arena/grandstands, Event Center, and three county buildings (Exhibition Hall, 4H Hall, and Livestock Facility).

The **Marketing** division creates and presents the majority of advertising, promotion, and publicity tools for all divisions. The **Special Events** Coordinator creates and presents core community events (Arts Picnic, Festival of Trees, and Neighborhood Nights) and provides logistical support to other events.

The **Recreation** division provides a diverse offering of community programs and facilities including youth and adult sports, classes, activities and events. In addition, senior activities, classes and events, classic dance, outdoor adventure programs, aquatics programs and facilities and all fitness areas and activities are within this division. Facilities managed include the Downtown Recreation Center, Greeley Senior Center, Ice Haus, Family Funplex, Centennial Pool, Discovery Bay Pool, and Sunrise and Island Grove Splash Parks.

The **Youth Enrichment** division's mission is to develop, promote and present programs to community youth that will enrich their present and future lives through interaction with peers, learning opportunities, and the enjoyment of recreational opportunities. Facilities include the operation and management of the Rodarte Community Center.

The **Parks** division provides park and playground maintenance, sports field maintenance, open space and trail management, facility management, park planning, park construction, and special projects for 35 parks sites (427 acres), 29 playgrounds, 5 athletic field sites (154 acres), and 290 acres of natural areas/open space. The Parks Division also includes the operations and management of the **Linn Grove Cemetery (Enterprise Fund)** and **Community Forestry**.

ORGANIZATIONAL CHART



FTE SUMMARY

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Administration						
ADMINISTRATIVE SPECIALIST	1.75	2.00	2.00	-	2.00	-
CPR DIRECTOR	1.00	1.00	1.00	-	1.00	-
FACILITY MAINT ASSISTANT	1.00	1.00	1.00	-	1.00	-
FACILITY SERVICE SUPV II	1.00	1.00	1.00	-	1.00	-
RECREATION COORD - OPS	1.00	1.00	1.00	-	1.00	-
Total CPRD Administration	5.75	6.00	6.00	-	6.00	-
Culture & Museums						
ADMINISTRATIVE SPECIALIST	0.75	0.75	0.75	-	0.75	-
ASST TECH SERVICES COORD	1.00	1.00	1.00	-	1.00	-
ASST TICKET OFFICE COORD	0.75	0.75	1.00	0.25	1.00	-
COLLECTIONS REGISTRAR	1.00	1.00	1.00	-	1.00	-
CULTURAL AFFAIRS MANAGER	1.00	1.00	1.00	-	1.00	-
FACILITIES MGMT TECH II	1.00	1.00	1.00	-	1.00	-
FACILITY SERVICE WORKER	2.00	3.00	3.00	-	3.00	-
MUSEUM CURATOR	3.00	3.00	3.00	-	3.00	-
MUSEUM MANAGER	1.00	1.00	1.00	-	1.00	-
MUSEUM SPECIALIST	4.00	4.00	4.00	-	4.00	-
PUBLIC ART COORDINATOR	1.00	1.00	1.00	-	1.00	-
SCHEDULING COORDINATOR	0.50	0.50	0.50	-	0.50	-
SR STAGE MANAGER	1.00	1.00	1.00	-	1.00	-
TECHNICAL SERVICES COORD	1.00	1.00	1.00	-	1.00	-
TICKET OFFICE MANAGER	1.00	1.00	1.00	-	1.00	-
UCCC EVENTS COORDINATOR	1.00	1.00	1.00	-	1.00	-
Total Culture & Museums	21.00	22.00	22.25	0.25	22.25	-
Municipal Golf Courses						
GOLF COURSE SUPT	1.00	1.00	1.00	-	1.00	-
GOLF CREW SUPERVISOR	2.00	2.00	2.00	-	2.00	-
IRRIGATION TECHNICIAN	2.00	2.00	2.00	-	2.00	-
MANAGER OF GOLF	1.00	1.00	1.00	-	1.00	-
MECHANIC	1.00	1.00	1.00	-	1.00	-
MECHANIC-GOLF	1.00	1.00	1.00	-	1.00	-
Total Municipal Golf Courses	8.00	8.00	8.00	-	8.00	-
Island Grove						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
CREW LEADER	1.00	1.00	1.00	-	1.00	-
FACILITY MANAGER	1.00	1.00	1.00	-	1.00	-
FACILITY SERVICE SUPV II	2.00	2.00	2.00	-	2.00	-
FACILITY TECHNICIAN	5.00	5.00	5.00	-	5.00	-
PARKS MAINTENANCE TECH II	2.00	2.00	2.00	-	2.00	-
PARKS MAINTENANCE TECH II	1.00	1.00	1.00	-	1.00	-
SCHEDULING COORDINATOR	1.00	1.00	1.00	-	1.00	-
Total Island Grove	14.00	14.00	14.00	-	14.00	-

FTE SUMMARY (CONTINUED)

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Marketing						
GRAPHIC ARTS SPECIALIST	1.00	1.00	1.00	-	1.00	-
MARKETING MANAGER	0.75	0.75	1.00	0.25	1.00	-
MARKETING TECHNICIAN	3.00	3.00	3.00	-	3.00	-
RENTAL AND AD REP	0.75	0.75	0.75	-	0.75	-
SPECIAL EVENTS COORD	1.00	1.00	1.00	-	1.00	-
Total Marketing	6.50	6.50	6.75	0.25	6.75	-
Parks						
ADMINISTRATIVE SPECIALIST	1.75	1.75	1.75	-	1.75	-
CEMETERY MANAGER	1.00	1.00	1.00	-	1.00	-
CEMETERY TECHNICIAN	3.00	3.00	3.00	-	3.00	-
CODE COMPLIANCE INSP	1.00	1.00	1.00	-	1.00	-
FORESTRY MANAGER	1.00	1.00	1.00	-	1.00	-
FORESTRY TECHNICIAN I	1.00	2.00	2.00	-	2.00	-
FORESTRY TECHNICIAN II	1.00	1.00	1.00	-	1.00	-
MECHANIC-PARKS	1.00	1.00	1.00	-	1.00	-
PARKS MAINTENANCE TECH I	8.00	8.00	8.00	-	8.00	-
PARKS MAINTENANCE TECH II	11.00	13.00	14.00	1.00	14.00	-
PARKS PLANNER I	1.00	1.00	1.00	-	1.00	-
PARKS PROGRAM MANAGER	3.00	3.00	3.00	-	3.00	-
PARKS SUPERINTENDENT	1.00	1.00	1.00	-	1.00	-
SR ADMIN SPECIALIST	1.00	1.00	1.00	-	1.00	-
Total Parks	35.75	38.75	39.75	1.00	39.75	-
Recreation						
ADMINISTRATIVE SPECIALIST	1.50	1.50	1.50	-	1.50	-
CUSTOMER SVC REP	6.00	6.00	6.00	-	6.00	-
FACILITY SERVICE SUPV II	1.00	1.00	1.00	-	1.00	-
FACILITY SERVICE WORKER	4.50	4.50	4.50	-	4.50	-
FACILITY SVCS CREW LEADER	1.00	1.00	1.00	-	1.00	-
REC FACILITIES SUPERVISOR	1.00	1.00	1.00	-	1.00	-
RECEPTIONIST	0.75	0.75	1.00	0.25	1.00	-
RECREATION COORDINATOR II	7.00	7.00	7.00	-	7.00	-
RECREATION PROGRAM MANAGER	3.00	3.00	3.00	-	3.00	-
RECREATION SUPERINTENDENT	1.00	1.00	1.00	-	1.00	-
RECREATION SUPERVISOR	3.00	3.00	3.00	-	3.00	-
Total Recreation	29.75	29.75	30.00	0.25	30.00	-
Youth Enrichment						
FACILITY SERVICE WORKER	1.50	1.00	1.00	-	1.00	-
RECREATION COORDINATOR I	2.00	2.00	2.00	-	2.00	-
RECREATION PROGRAM MANAGER	1.00	1.00	1.00	-	1.00	-
RECREATION SUPERVISOR	1.00	1.00	1.00	-	1.00	-
RECREATION TECHNICIAN	1.00	1.00	1.00	-	1.00	-
Total Youth Enrichment	6.50	6.00	6.00	-	6.00	-
Total Culture, Parks & Recreation	128.25	131.00	132.75	1.75	132.75	-

ACHIEVEMENTS

2013

- Completed and dedicated Homestead Park - winner of the Colorado Parks and Recreation Association's Best Park Design - Parks
- Butch Butler Field was refurbished with a new warning track, re-sodded infield, and concrete material storage bins - Parks
- The Weld Fallen Officers Memorial was completed at Bittersweet Park - Culture/Public Art
- The Rodarte Community Christmas Party, serving over 1200 children each year for the past 20 years, partnered with Kaiser Permanente for their first year with a \$10,000 annual grant - Youth Enrichment
- Served a total of 26,572 individual participants in registered programs - Recreation
-
-
-

2014

- Completed the second year of a three year joint "digitization" project of collections at the Greeley History Museum with the High Plains Library District - Culture
- Hosted the 93rd annual Greeley Stampede and the 10th Annual Blues Jam - Island Grove Regional Park
- Completed the connection of the Sheep Draw Trail to the Poudre River Trail - Parks
- Installed 10 "Uptown Tree" sculptures on 8th Avenue and the "Art & Soul" marble sculptures at the Union Colony Civic Center - Culture/Public Art
- Served 922 youth in Middle School Sports in collaboration with Greeley-Evans School District 6 - Recreation

2015-2016 DEPARTMENT POSITION/PROGRAM ADDITIONS

POSITION/PROGRAM	JUSTIFICATION FOR POSITION/PROGRAM	EXPECTED OUTCOME	2015 Cost	2016 Cost	FTE
ADD FACILITY SERVICE WORKER	IT HAS BEEN DIFFICULT TO HIRE SOMEONE IN TO THIS .75 FTE POSITION WITH COMPETITION FOR APPLICANTS IN THE CURRENT WORKFORCE. THE INCREASE OF .25 WILL INCREASE EMPLOYMENT OPPORTUNITIES.	IMPROVED CLEANING AND REGULAR MAINTENANCE AT ICE HAUS, IMPROVED CUSTOMER SERVICE	\$ 6,667	\$ 6,932	0.25
ADD SENIOR CENTER RECEPTIONIST	EXTRA .25 FTE WILL BE USED FOR A FULL TIME FRONT DESK RECEPTIONIST AT THE SENIOR CENTER FRONT DESK, CURRENTLY COVERED BY VOLUNTEERS WHO ARE LIMITED IN ACCESS TO CITY RESOURCES AND CASH CONTROL METHODS.	IMPROVED METHODOLOGY AND CONSISTENCY IN CUSTOMER SERVICE AS WELL AS REVENUE COLLECTIONS.	\$ 8,136	\$ 8,557	0.25

POSITION/PROGRAM	JUSTIFICATION FOR POSITION/PROGRAM	EXPECTED OUTCOME	2015 Cost	2016 Cost	FTE
ADD MARKETING TECHNICIAN	THE ADDITIONAL .25 FTE WILL SUPPORT AND PUSH CORPORATE MEMBERSHIPS (INCLUDING GOLF) AND AD SPACE SALES. WILL ALSO PROVIDE ADDITIONAL RESEARCH, AND CREATION AND IMPLEMENTATION OF COMMUNICATIONS CAMPAIGNS FOR THE MUSEUMS WITH INCREASED IN ADMISSION RATES.	INCREASE SPONSORSHIP AND ADVERTISING SALES AND INCREASE OVERALL REVENUES. INCREASE COMMUNITY AWARENESS AND PARTICIPATION OF CPRD EVENTS, PROGRAMS AND FACILITIES. EXPAND CPRD'S PRODUCTS AND SERVICES INFORMATION TO HAVE A LARGER COMMUNITY REACH AND ENGAGEMENT.	\$ 11,886	\$ 12,557	0.25
ADD PARK TECHNICIAN II	TO PROVIDE MORE DETAILED AND ONGOING ATTENTION TO THE MAINTENANCE DUTIES FOR THE DOWNTOWN PUBLIC BUILDING AREAS AND THE DOWNTOWN PLAZAS. ALSO TO ADDRESS INCREASED USE IN THE PLAZA DISTRICT (8TH AVE) AND 8TH AVENUE STREET IMPROVEMENTS, AS WELL AS THE FUTURE DEVELOPMENT OF THE LINCOLN ANNEX.	TURF QUALITY INDEX (GOAL IS A SCORE OF 85 OR BETTER OVERALL, AND WE HAVE RECORDED 67.5 AND 80 IN 2012 AND 2013 RESPECTIVELY). * QUALITY OF SHRUBS/PERENNIALS (GOAL IS A SCORE OF 8.0 OR BETTER OVERALL, AND WE HAVE RECORDED 5.4 AND 5.2 IN 2012 AND 2013 RESPECTIVELY) * QUALITY OF ANNUAL FLOWER BEDS (GOAL IS A SCORE OF 8.0 OR BETTER OVERALL, AND WE HAVE RECORDED 7.6 AND 6.0 IN 2012 AND 2013 RESPECTIVELY) (MAJORITY OF FLOWER BEDS ARE IN DOWNTOWN AREA)	\$ 103,557	\$ 65,860	1.0
ADD RECREATION REGISTRATION SOFTWARE	OLD SOFTWARE COULD NOT ADAPT TO CHANGING DEMOGRAPHICS AND COST WAS ESCALATING.	TO PROVIDE AN IMPROVED, COST EFFECTIVE, AND USEFUL TOOL FOR BETTER CUSTOMER SERVICE, REPORTING AND ANALYSIS.	\$ 131,000	\$ -	
INCREASE SEASONAL SALARIES	MANY SEASONAL/PART-TIME POSITIONS, PARTICULARLY IN RECREATION, PAY AT OR CLOSE TO MINIMUM WAGE. THIS MAKES IT DIFFICULT TO RECRUIT AND RETAIN QUALITY EMPLOYMENT. THE FUNDS WILL BE DISBURSED ACROSS MANY POSITIONS RESULTING IN A 15-20% INCREASE IN CERTAIN SKILLED POSITIONS.	IMPROVED RECRUITMENT FOR EMPLOYMENT, LOWER TURNOVER, AND CONSISTENT PERFORMANCE OF DUTIES	\$ 85,000	\$ 85,000	
TOTAL COST/FTE			\$ 346,246	\$ 178,906	1.75



PURPOSE: To provide the highest quality and most efficient support to the Culture, Parks & Recreation staff tasked with providing a comprehensive, year-round, recreational and cultural program for the community. To provide safe, clean and attractive facilities for community use as well as assist in the minor maintenance and set up of events and services in all Culture, Park, and Recreation facilities.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	52,216	25,000	-	-100.00%	-	-
Miscellaneous Revenue	21,000	18,000	20,000	11.11%	20,000	-
Fund Balance	1,139,182	1,287,478	1,424,699	10.66%	1,471,236	3.27%
Total Revenue Sources	\$1,212,397	\$1,330,478	\$1,444,699	8.58%	\$1,491,236	-
Expenditures by Category						
Salaries and Benefits	406,177	433,615	455,552	5.06%	481,874	5.78%
Supplies & Services	780,238	740,863	975,532	31.68%	995,747	2.07%
Capital	20,411	131,000	-	-100.00%	-	-
Miscellaneous Expense	2,638	-	13,615	-	13,615	-
Transfers Out	2,933	25,000	-	-100.00%	-	-
Total Expenditures by Category	\$1,212,397	\$1,330,478	\$1,444,699	8.58%	\$1,491,236	3.22%
Expenditures by Activity						
Administration	753,461	841,925	752,595	-10.61%	778,916	3.50%
Information Technology Charges	447,377	463,553	680,489	46.80%	700,705	2.97%
Taxes	-	-	11,615	-	11,615	-
Union Colony Civic Center Improvements	11,559	25,000	-	-100.00%	-	-
Total Expenditures by Department	\$1,212,397	\$1,330,478	\$1,444,699	8.58%	\$1,491,236	3.22%

ACTIVITY DESCRIPTION

Administration division provides oversight to the other seven divisions in the way of administrative support as well as to its own in regards to consistency and compliance to all administrative processes and procedures. The functions this division performs are: personnel functions, payroll processing, revenue processing, budget development/execution/monitoring, accounts payable, contract processing, credit card/requisition/refund processing, maintaining the SOP Manual, coordinating office supply orders, and related board and commission duties. In addition, this division is the administrator of the CLASS system, volunteer background checks, Youth Assistance Program, and coordinator to Information Technology. The division is tasked with the daily custodial and minor maintenance of the UCCC, downtown Recreation Center, Family FunPlex, Ice Haus, Senior Activity center, Greeley History Museum, Anne Gimmestad modular, and the Rodarte Center.



PURPOSE: To provide for our community's need for pre-planning and final disposition of its deceased. This includes sales and services and maintaining the grounds, facilities, and equipment at Linn Grove Cemetery.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	257,344	252,670	250,970	-0.67%	250,970	-
Miscellaneous Revenue	50,886	40,256	50,300	24.95%	50,300	-
Transfers In	146,538	221,201	242,029	9.42%	266,995	10.32%
Fund Balance	19,142	22,000	19,150	-12.95%	19,155	0.03%
Total Revenue Sources	\$473,909	\$536,127	\$562,449	4.91%	\$587,420	4.44%
Expenditures by Category						
Salaries and Benefits	333,650	340,047	373,088	9.72%	392,145	5.11%
Supplies & Services	121,102	156,289	137,611	-11.95%	176,125	27.99%
Capital	-	17,781	32,600	83.34%	-	-100.00%
Depreciation	19,142	22,000	19,150	-12.95%	19,150	-
Miscellaneous Expense	16	10	-	-100.00%	-	-
Total Expenditures by Category	\$473,909	\$536,127	\$562,449	4.91%	\$587,420	4.44%
Expenditures by Activity						
Internment	166,049	169,710	222,229	30.95%	237,813	7.01%
Maintenance	270,356	325,481	296,762	-8.82%	305,085	2.80%
Miscellaneous	37,504	40,936	43,458	6.16%	44,522	2.45%
Total Expenditures by Department	\$473,909	\$536,127	\$562,449	4.91%	\$587,420	4.44%

*Depreciation is not funded in Cemetery.

ACTIVITY DESCRIPTIONS

Internment services provide for the final disposition of our community's deceased and include in-ground internments, cremation internments, genealogy research, and foundation installations for memorial placements.

Cemetery Maintenance provides for all aspects of maintenance activities for 55 operative acres at the Linn Grove Cemetery including: grounds management, section renovations, mowing, trimming, fertilizing, and water feature & roadway maintenance.

The Pre-Need program provides the opportunity for our community to pre-arrange future final disposition needs through staff pre-arrangement counselors and includes grave sites, opening/closing costs, and a variety of other disposition options.



PURPOSE: To research, assess, contract for, promote and present exceptional cultural and entertainment opportunities for our community and region. This division is primarily focused on the UCCC, yet will offer programs and services in numerous city venues, from parks to the Ice Haus. To develop educational programs for all ages and abilities within the historical venues, and professionally care for the historical artifacts entrusted to our care.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	916,406	917,000	981,000	6.98%	997,000	1.63%
Miscellaneous Revenue	140,726	105,000	114,000	8.57%	114,000	-
Fund Balance	784,579	824,421	968,896	17.52%	1,001,673	3.38%
Total Revenue Sources	\$1,841,711	\$1,846,421	\$2,063,896	11.78%	\$2,112,673	2.36%
Expenditures by Category						
Salaries and Benefits	657,655	698,320	828,566	18.65%	878,023	5.97%
Supplies & Services	1,169,630	1,059,401	1,151,014	8.65%	1,146,653	-0.38%
Capital	14,500	-	7,000	-	14,000	100.00%
Miscellaneous Expense	(75)	-	-	-	-	-
Transfers Out	-	88,700	77,316	-12.83%	73,997	-4.29%
Total Expenditures by Category	\$1,841,711	\$1,846,421	\$2,063,896	11.78%	\$2,112,673	2.36%
Expenditures by Activity						
Culture Administration	194,215	274,327	327,429	19.36%	321,891	-1.69%
Operations-Union Colony Civic Center	744,699	716,794	812,778	13.39%	856,081	5.33%
Programming	902,797	855,300	923,689	8.00%	934,701	1.19%
Total Expenditures by Department	\$1,841,711	\$1,846,421	\$2,063,896	11.78%	\$2,112,673	2.36%

ACTIVITY DESCRIPTION

Culture division works in unison with other Culture, Parks and Recreation division leaders for the betterment of delivery of products and services to the community in the most efficient and effective manner. Tasks that fall within this division are determining potential shows and productions that will entice maximum ticket sales, seeking out and cultivating new sources of funding, preparing and applying for grants, working in collaboration with other institutions and agencies to enhance the program, actively recruiting and training volunteers, networking with Downtown Development Authority (DDA), Chamber of Commerce and other civic groups to promote the program. This division also oversees the Sister City Program.



PURPOSE: To provide maintenance and development of the county buildings, the park, and the arena. Responsibilities include setups for all major events including the Greeley Independence Stampede.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	79,449	76,800	78,800	2.60%	80,300	1.90%
Miscellaneous Revenue	888,180	873,786	949,683	8.69%	985,136	3.73%
Fund Balance	671,639	866,811	788,067	-9.08%	847,326	7.52%
Total Revenue Sources	\$1,639,268	\$1,817,397	\$1,816,550	-0.05%	\$1,912,762	5.30%
Expenditures by Category						
Salaries and Benefits	930,333	994,694	1,073,176	7.89%	1,124,418	4.77%
Supplies & Services	630,172	764,703	743,374	-2.79%	788,344	6.05%
Capital	78,763	58,000	-	-100.00%	-	-
Total Expenditures by Category	\$1,639,268	\$1,817,397	\$1,816,550	-0.05%	\$1,912,762	5.30%
Expenditures by Activity						
Island Grove Arena	391,511	397,028	416,183	4.82%	434,848	4.48%
Island Grove County Building	519,044	557,796	597,451	7.11%	620,993	3.94%
Island Grove Event Center	297,082	338,980	377,951	11.50%	396,276	4.85%
Island Grove Park	431,631	523,593	424,965	-18.84%	460,645	8.40%
Total Expenditures by Department	\$1,639,268	\$1,817,397	\$1,816,550	-0.05%	\$1,912,762	5.30%

ACTIVITY DESCRIPTIONS

Island Grove includes building maintenance, scheduling and rentals of arena, city/county building spaces, horse stalls, regional park picnic areas, along with regional park maintenance and management.



PURPOSE: To take the lead with Culture, Parks and Recreation divisions in developing marketing and sales plans that communicate and encourage participation in all facets of the Culture, Parks & Recreation Department. The Marketing Division delivers products of those plans in a timely, professional, innovative and efficient manner.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	36,910	35,400	35,200	-0.56%	35,200	-
Miscellaneous Revenue	41,528	65,500	36,300	-44.58%	36,300	-
Fund Balance	448,017	452,053	565,100	25.01%	595,328	5.35%
Total Revenue Sources	\$526,454	\$552,953	\$636,600	15.13%	\$666,828	4.75%
Expenditures by Category						
Salaries and Benefits	401,901	413,854	495,915	19.83%	526,143	6.10%
Supplies & Services	124,553	139,099	140,685	1.14%	140,685	-
Total Expenditures by Category	\$526,454	\$552,953	\$636,600	15.13%	\$666,828	4.75%
Expenditures by Activity						
Marketing Administration	472,690	492,356	575,503	16.89%	605,731	5.25%
Arts Picnic	45,867	47,949	48,449	1.04%	48,449	-
Festival Administration	242	1,828	1,828	-	1,828	-
Neighborhood Nights	7,656	10,820	10,820	-	10,820	-
Total Expenditures by Department	\$526,454	\$552,953	\$636,600	15.13%	\$666,828	4.75%

ACTIVITY DESCRIPTION

Marketing works with division leaders, golf course staff and Island Grove staff to develop marketing plans that incorporate advertising, publicity, promotions and special events. Extensive promotional materials in the form of print, television, radio, direct mail, cyber and display are produced and utilized by the Marketing Division in an effort to promote every aspect of the Culture, Parks & Recreation Department to target markets.

The Marketing Division also serves as the advertising and sponsorship sales arm of the Culture, Parks & Recreation Department. Over \$200,000 of cash and in-kind revenue is generated on an annual basis from advertising and sponsorships utilizing Culture, Parks, and Recreation assets.

In addition, this division provides for the coordination and oversight of the Arts Picnic, Neighborhood Nights, and the Festival of Trees as well as support to other community special events.



MUNICIPAL GOLF COURSES

PURPOSE: To provide well maintained and efficiently operated golf courses for the enjoyment of residents and tourists to Greeley.

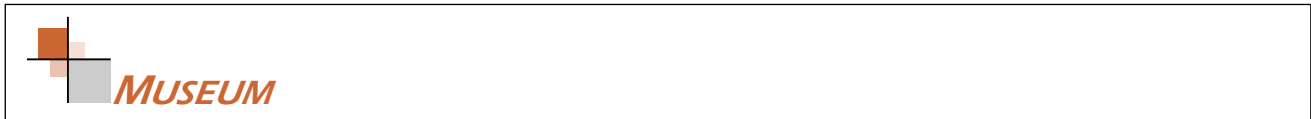
	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	1,445,700	1,460,704	1,561,164	6.88%	1,565,106	0.25%
Miscellaneous Revenue	3,978	1,900	1,600	-15.79%	70,600	4312.50%
Transfers In	498,642	731,992	493,342	-32.60%	138,214	-71.98%
Fund Balance	(287,098)	262,840	264,111	0.48%	758,533	187.20%
Total Revenue Sources	\$1,661,222	\$2,457,436	\$2,320,217	-5.58%	\$2,532,453	9.15%
Expenditures by Category						
Salaries and Benefits	670,737	708,218	730,446	3.14%	764,744	4.70%
Supplies & Services	602,125	626,774	679,502	8.41%	696,842	2.55%
Capital	24	234,000	-	-100.00%	-	-
Debt	165,693	685,369	687,269	0.28%	847,867	23.37%
Depreciation	222,578	203,000	223,000	9.85%	223,000	-
Miscellaneous Expense	66	75	-	-100.00%	-	-
Total Expenditures by Category	\$1,661,222	\$2,457,436	\$2,320,217	-5.58%	\$2,532,453	9.15%
Expenditures by Activity						
Golf Administration	521,552	1,031,769	1,054,190	2.17%	1,221,969	15.92%
Boomerang Links	547,558	695,088	605,994	-12.82%	626,455	3.38%
Highland Hills	592,113	730,579	660,033	-9.66%	684,029	3.64%
Total Expenditures by Department	\$1,661,222	\$2,457,436	\$2,320,217	-5.58%	\$2,532,453	9.15%

*Depreciation, Amortization Bond Issue Costs, and Other Charges are not funded in the Municipal Golf Courses.

ACTIVITY DESCRIPTIONS

Highland Hills and Boomerang Links Golf Courses offer the golf enthusiast two choices of well-maintained and aesthetically pleasing locations to enjoy their favorite sport. Both have club houses, concessions, and pro shops which offer merchandise as well as golf instruction from professional staff. Golf cart and equipment rentals are also available.

The Maintenance staff provides services essential to the aesthetics and operation of the facilities and grounds, including mowing, fertilizing, maintaining the irrigation system, controlling pests, and preparing for tournaments. Other duties include the purchasing of materials, the implementation of physical improvements, and the execution of projects related to regulatory compliance.



PURPOSE: To develop educational programs for all ages and abilities within the historical venues, and professional care for the historical artifacts entrusted to our care.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	91,210	109,700	128,700	17.32%	128,700	-
Intergovernmental Revenue	7,944	86,808	-	-100.00%	-	-
Miscellaneous Revenue	23,041	9,600	16,850	75.52%	16,850	-
Transfers In	136,788	137,494	154,357	12.26%	154,833	0.31%
Fund Balance	727,409	764,846	835,403	9.22%	884,947	5.93%
Total Revenue Sources	\$986,392	\$1,108,448	\$1,135,310	2.42%	\$1,185,330	4.41%
Expenditures by Category						
Salaries and Benefits	705,193	836,494	876,088	4.73%	919,624	4.97%
Supplies & Services	271,069	269,124	249,222	-7.40%	255,706	2.60%
Capital	-	2,830	-	-100.00%	-	-
Miscellaneous Expense	10,130	-	10,000	-	10,000	-
Total Expenditures by Category	\$986,392	\$1,108,448	\$1,135,310	2.42%	\$1,185,330	4.41%
Expenditures by Activity						
Historic Sites	441,993	420,531	488,443	16.15%	502,684	2.92%
Museum Administration	544,399	687,917	646,867	-5.97%	682,646	5.53%
Total Expenditures by Department	\$986,392	\$1,108,448	\$1,135,310	2.42%	\$1,185,330	4.41%

ACTIVITY DESCRIPTION

Museum tasks include seeking out and cultivating new sources of funding, preparing grants, working with and collaborating with other institutions and agencies to enhance the program, overseeing collection acquisition and care, overseeing the community assets entrusted to the Greeley History Museum, Centennial Village, Plumb Farm, and Meeker House and developing, promoting and presenting educational activities and special events within these venues.



PURPOSE: To develop, maintain, and manage city-owned and cooperative parklands and athletic fields in a safe and aesthetically pleasing manner for the citizens of Greeley and the surrounding region.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	132,032	75,693	142,255	87.94%	182,403	28.22%
Licenses & Permits	-	275	2,800	918.18%	2,800	-
Miscellaneous Revenue	106,855	75,490	58,220	-22.88%	58,220	-
Transfers In	1,146,237	1,132,044	1,161,857	2.63%	1,173,931	1.04%
Fund Balance	2,045,895	2,876,781	2,653,719	-7.75%	2,698,882	1.70%
Total Revenue Sources	\$3,431,019	\$4,160,283	\$4,018,851	-3.40%	\$4,116,236	2.42%
Expenditures by Category						
Salaries and Benefits	2,284,644	2,613,239	2,730,926	4.50%	2,825,684	3.47%
Supplies & Services	1,133,121	1,304,109	1,287,925	-1.24%	1,290,552	0.20%
Capital	13,273	242,935	-	-100.00%	-	-
Miscellaneous Expense	(20)	-	-	-	-	-
Total Expenditures by Category	\$3,431,019	\$4,160,283	\$4,018,851	-3.40%	\$4,116,236	2.42%
Expenditures by Activity						
Baseball Fields	148,405	184,614	133,352	-27.77%	168,104	26.06%
Community & Neighborhood Parks	1,981,307	2,223,117	2,174,270	-2.20%	2,221,564	2.18%
Downtown Plaza	143,167	296,825	165,953	-44.09%	172,605	4.01%
Forestry	579,280	768,058	731,709	-4.73%	756,285	3.36%
Island Grove Multi-Use Fields	27,395	36,258	33,113	-8.67%	34,448	4.03%
Median/Bikepath/Parkways	37,898	51,744	52,499	1.46%	52,626	0.24%
Promontory Point	42,643	76,953	57,571	-25.19%	58,508	1.63%
Public Building Grounds	20,039	30,796	138,804	350.72%	98,414	-29.10%
Sports Complex	290,917	320,300	345,896	7.99%	361,340	4.46%
Twin Rivers Park	159,967	171,618	185,684	8.20%	192,342	3.59%
Total Expenditures by Department	\$3,431,019	\$4,160,283	\$4,018,851	-3.40%	\$4,116,236	2.42%

ACTIVITY DESCRIPTIONS

Parks is divided into the following programs: Baseball Fields, Community/Neighborhood Parks, Downtown Plaza, Forestry, Medians/Bike Paths/Parkways, Multi-Use Fields, Planning & Support Services, Promontory Point, Public Building Grounds, Sports Complex, and Twin Rivers Park.

Parks staff provides the following: site planning, support for development and construction of new facilities, rehabilitation of existing facilities, repairs, and total grounds maintenance for the city parks. It also provides support for special events such as city functions or Downtown Plaza events.

Forestry provides enforcement of the sections of the Greeley Municipal Code that pertain to trees, shrubs, and other woody vegetation. This includes planting, removing, trimming, and treating trees within the city. Forestry also works to ease traffic obstructions caused by vegetation and monitors and manages insect and disease issues in the urban forest. The program also provides for the licensing and monitoring of tree contractors and provides for the maintenance of tree, shrub and floral plantings in the parks system or on other city-owned properties.

The Forestry program performs or contracts for tree maintenance in the parks and other city properties. This includes planting, trimming, pest control, and removals. The program also installs and maintains the floral displays in the parks and provides for the maintenance of interior plants in city facilities.

The Forestry program maintains a tree inventory for parks and public grounds and as well as a street tree inventory for the areas found in mature neighborhoods of Greeley where the tree lawn is set apart by detached sidewalks.



PURPOSE: To provide a year-round, comprehensive recreation program for all age groups within the community and strive to be the key regional provider of recreational services. This division has oversight of the FunPlex and programming of Twin Rivers Softball Complex, Ice Haus, downtown Recreation Center, Senior Activity Center, outdoor aquatic facilities, Island Grove Sports Complex and Monfort Sports Park.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	2,408,856	2,489,071	2,542,571	2.15%	2,532,571	-0.39%
Intergovernmental Revenue	20,000	20,000	20,000	-	20,000	-
Miscellaneous Revenue	245,991	291,169	291,169	-	291,169	-
Transfers In	34,684	-	-	-	-	-
Fund Balance	1,266,707	1,425,914	1,809,495	26.90%	2,011,964	11.19%
Total Revenue Sources	\$3,976,238	\$4,226,154	\$4,663,235	10.34%	\$4,855,704	4.13%
Expenditures by Category						
Salaries and Benefits	2,199,653	2,447,020	2,735,816	11.80%	2,852,492	4.26%
Supplies & Services	1,679,747	1,779,134	1,907,419	7.21%	1,983,212	3.97%
Miscellaneous Expense	108	-	-	-	-	-
Transfers Out	96,730	-	20,000	-	20,000	-
Total Expenditures by Category	\$3,976,238	\$4,226,154	\$4,663,235	10.34%	\$4,855,704	4.13%
Expenditures by Activity						
Adult Programs	102,070	116,496	124,060	6.49%	124,060	-
Aquatics	248,420	244,890	260,952	6.56%	265,215	1.63%
Family Funplex	1,193,739	1,197,693	1,315,948	9.87%	1,359,237	3.29%
Fitness & Leisure	160,017	130,771	121,034	-7.45%	121,034	-
Ice Haus	397,879	561,405	635,095	13.13%	662,183	4.27%
Recreation Administration	656,927	629,666	864,600	37.31%	914,235	5.74%
Recreation Center	623,933	669,597	594,891	-11.16%	622,423	4.63%
Senior Center	513,984	546,906	586,412	7.22%	627,074	6.93%
Youth Sports	79,268	128,730	160,243	24.48%	160,243	-
Total Expenditures by Department	\$3,976,238	\$4,226,154	\$4,663,235	10.34%	\$4,855,704	4.13%

ACTIVITY DESCRIPTIONS

Athletics/Aquatics/Activities include youth and adult sports, instructional programs, and fitness/wellness programs. In addition, all aquatic programs (except the Family FunPlex) such as lessons, open swim and aqua fitness are in this area.

The downtown Recreation Center includes day to day operational oversight of the center and front desk operations, scheduling of the Recreation Center, Senior Center and parks to support all Department of Culture, Parks & Recreation needs. In addition, it hosts outdoor adventure series for youth and adults, and various community classes and events.

The Senior Center plans, promotes and presents a comprehensive, year-round activities program, both active and passive, to a diverse senior participant group locally and regionally. This program includes the Rocky Mountain Senior Games, sports, travel, classes, special events, daily drop-in activities, crafts and other recreational opportunities.

The Ice Haus plans and provides for a comprehensive, year-round program to fully utilize the single sheet ice venue. Included in this task are the day to day operations and maintenance of the Ice Haus, seeking out and contracting for ice use time, planning tournaments and special events, and working with both City staff and downtown merchants to create the greatest traffic flow to downtown.

The Family FunPlex develops and presents innovative opportunities for participants of all ages to enjoy the venue as well as the surrounding Twin Rivers Park. Included in this task are the day to day programming of the venue to ensure maximum use of the facility including the indoor Adventure Island water park, indoor field house (sport court for volleyball, basketball, soccer, inline skating), the River Run Golf Course, birthday parties in the Fun Zone, and our Kid Kare Room. In addition, this area schedules the use of the Twin Rivers Softball Complex and the outdoor amphitheater.



PURPOSE: To introduce life skills as well as provide on-going quality recreational programming in safe, welcoming environments, to community youth.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	27,710	20,560	26,000	26.46%	26,000	-
Intergovernmental Revenue	11,903	3,048	-	-100.00%	-	-
Miscellaneous Revenue	19,116	11,000	7,500	-31.82%	7,500	-
Transfers In	87,785	14,000	39,500	182.14%	35,000	-11.39%
Fund Balance	581,492	708,167	788,071	11.28%	806,718	2.37%
Total Revenue Sources	\$728,007	\$756,775	\$861,071	13.78%	\$875,218	1.64%
Expenditures by Category						
Salaries and Benefits	542,151	578,879	624,880	7.95%	649,320	3.91%
Supplies & Services	157,443	167,896	213,191	26.98%	215,898	1.27%
Capital	-	-	8,500	-	-	-100.00%
Miscellaneous Expense	-	10,000	10,000	-	10,000	-
Transfers Out	28,412	-	4,500	-	-	-100.00%
Total Expenditures by Category	\$728,007	\$756,775	\$861,071	13.78%	\$875,218	1.64%
Expenditures by Activity						
Outreach Program	100,676	115,396	-	-100.00%	-	-
Rodarte Center	89,731	118,527	127,227	7.34%	118,727	-6.68%
Youth Assistance	18,673	14,000	35,000	150.00%	35,000	-
Youth Enrichment Administration	518,926	508,852	698,844	37.34%	721,491	3.24%
Total Expenditures by Department	\$728,007	\$756,775	\$861,071	13.78%	\$875,218	1.64%

ACTIVITY DESCRIPTIONS

Youth Enrichment is tasked with enriching the lives of our community youth. This is accomplished through the development and promotion of recreational activities, special events and by offering a safe and innovative out-of-school program found throughout the community. In addition, this division works closely with Neighborhood Building Blocks and the Police Department in co-sponsorship of events and services, and acts as the department's liaison to the Juvenile Assessment Center. Further, this division works closely with the Youth Commission, facilitates Youth Net, and oversees the AIMS and UNC Work Study Programs.

This division also oversees the day to day operation of the Rodarte Community Center, plans and provides cultural, recreational, and educational programming for all community youth, focusing on the neighboring community. Included within this task is oversight of the STEP program, Teen Job Fair, Summer Fun in the Sun program, After-School Fun Club, youth and adult fitness, the COP Flag Football program, the Rodarte Boxing Club and the scheduling of the facility as well.





	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	88	-	-	-	-	-
Licenses & Permits	6,860	-	-	-	-	-
Miscellaneous Revenue	55,103	40,000	100,000	150.00%	100,000	-
Transfers In	945,497	1,010,903	1,179,148	16.64%	1,249,362	5.95%
Fund Balance	851,877	991,283	1,178,247	18.86%	1,248,853	5.99%
Total Revenue Sources	\$1,859,424	\$2,042,186	\$2,457,395	20.33%	\$2,598,215	5.73%
Expenditures by Category						
Salaries and Benefits	1,582,809	1,697,383	2,096,543	23.52%	2,226,273	6.19%
Supplies & Services	276,618	344,803	357,352	3.64%	368,442	3.10%
Miscellaneous Expense	(3)	-	3,500	100.00%	3,500	-
Total Expenditures by Category	\$1,859,424	\$2,042,186	\$2,457,395	20.33%	\$2,598,215	5.73%
Expenditures by Division						
Financial Services	1,253,447	1,423,187	1,752,953	23.17%	1,857,182	5.95%
Fiscal Management	325,928	321,118	392,562	22.25%	410,154	4.48%
Purchasing	280,049	297,881	311,880	4.70%	330,879	6.09%
Total Expenditures by Department	\$1,859,424	\$2,042,186	\$2,457,395	20.33%	\$2,598,215	5.73%

GENERAL DESCRIPTION

The **Finance** Department is responsible for the administration of the financial affairs of the city including compiling financial information and data for the City Manager's annual budget, the supervision of disbursement of all monies and control over all expenditures to insure appropriations are not exceeded, the design and maintenance of a general accounting system along with the development and maintenance of internal controls, preparation of periodic statements of receipts and disbursements showing the financial and budgetary condition of the city, preparation of year-end financial statements, the collection of all revenue due to the city, investment of city funds, the purchasing of goods and services, and the disposal of surplus assets.

HOW THE DEPARTMENT IS ORGANIZED

The Assistant City Manager/Finance Director reports to the City Manager and is responsible for the executive management of the department.

Communications provides copying and mailing services to departments.

The **Financial Services** staff accounts for all revenues and expenditures of the city. Financial Services compiles information and data, monitors the budget, and is responsible for recording and reporting all expenditures and revenue of the city. Financial Services also prepares the Comprehensive Annual Financial Report and the Biennial Operating & Capital Improvement Plan.

Fiscal Management provides for the administration of the Finance Department and provides ongoing analysis of the financial condition of the city, debt issuance, debt management and the investing of city funds.

The **Purchasing** staff provides a centralized acquisition program through which all departments may obtain needed goods and services at competitive costs consistent with suitable quality.

ORGANIZATIONAL CHART



FTE SUMMARY

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Financial Services						
ACCOUNTANT I	2.00	2.00	2.00	-	2.00	-
ACCOUNTANT II	2.00	2.00	2.00	-	2.00	-
ACCOUNTING CLERK	2.75	2.75	2.75	-	2.75	-
ACCOUNTING MANAGER	-	-	1.00	1.00	1.00	-
ACCOUNTING TECHNICIAN	1.00	1.00	1.00	-	1.00	-
BUDGET OFFICER	1.00	1.00	1.00	-	1.00	-
CLERICAL ASSISTANT	1.75	1.75	3.00	1.25	3.00	-
CUSTOMER SERVICE REP	2.00	2.00	2.00	-	2.00	-
DEPUTY FINANCE DIRECTOR	1.00	1.00	1.00	-	1.00	-
FIELD SERVICES REP	1.00	1.00	1.00	-	1.00	-
SR ACCOUNTANT	2.00	2.00	2.00	-	2.00	-
UTILITY BILLING CLERK	3.50	3.50	3.50	-	3.50	-
Total Financial Services	20.00	20.00	22.25	2.25	22.25	-
Fiscal Management						
ASST CITY MANAGER	1.00	1.00	1.00	-	1.00	-
SR ADMIN SPECIALIST	1.00	1.00	1.00	-	1.00	-
Total Fiscal Management	2.00	2.00	2.00	-	2.00	-
Parking						
ACCOUNTING CLERK	0.25	0.25	0.25	-	0.25	-
Total Parking	0.25	0.25	0.25	-	0.25	-
Purchasing						
BUYER	2.00	2.00	2.00	-	2.00	-
PURCHASING ASSISTANT	1.00	1.00	1.00	-	1.00	-
PURCHASING MANAGER	1.00	1.00	1.00	-	1.00	-
Total Purchasing	4.00	4.00	4.00	-	4.00	-
Total Finance	26.25	26.25	28.50	2.25	28.50	-

ACHIEVEMENTS

2013

- Finance and Human Resources trained all employees on the new electronic time entry system
- Reviewed and adjusted 2014 operating and capital budget
- Implemented new purchasing card software

2014

- Refunded 2004 Water Revenue Bonds and 2005 Sales and Use Tax Bonds
- Developed a 2015-2016 operating and capital budget that reflected the priorities of the City Council
- Implemented and trained on Travel Policy for purchasing cards
- Updated the Quality of Life capital plan for the final 10 years
- Contracted with new investment advisors and new bond counsel

2015-2016 DEPARTMENT POSITION & PROGRAM ADDITIONS

Position/Program	Justification for position/program	Expected Outcome	2015 Cost	2016 Cost	FTE
Add Clerical Assistant	This position will do 2X daily interdepartmental mail run and postage function; this will free field services representative to do more utility delinquent	To have less than 10% of utility customers delinquent	\$ 9,878	\$ 10,625	1.0
Add Accounting Manager	Create position to allow more focus on financial analysis and financial internal control.	Completed CAFR to external auditors in 150 days from year end.	\$ 98,058	\$ 104,254	1.0
Create Sales Tax Auditing Program	To ensure that all companies doing business in Greeley are remitting timely and correctly sales and use tax due.	Audit 10 local businesses and conduct 3 informational meetings open to all businesses in Greeley	\$ 100,000	\$ 100,000	
Total Cost/FTE			\$ 207,936	\$ 100,000	2.0



PURPOSE: The Financial Services division is responsible for development, maintenance and administration of the city's accounting system and for preparing and monitoring the city's budget. The preparation of the city's Comprehensive Annual Financial Report (CAFR), Operations and Capital Improvement Plan, periodic financial reports, and the implementation and maintenance of accounting controls over the city's financial resources are also responsibilities of the division. The division ensures compliance with Generally Accepted Accounting Principles (GAAP) and applicable federal, state, and local laws and regulations.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	80	-	-	-	-	-
Licenses & Permits	6,860	-	-	-	-	-
Miscellaneous Revenue	4,131	-	-	-	-	-
Transfers In	768,327	826,671	993,099	20.13%	1,052,526	5.98%
Fund Balance	474,049	596,516	759,854	27.38%	804,656	5.90%
Total Revenue Sources	\$1,253,447	\$1,423,187	\$1,752,953	23.17%	\$1,857,182	5.95%
Expenditures by Category						
Salaries and Benefits	1,076,208	1,180,758	1,542,229	30.61%	1,638,543	6.25%
Supplies & Services	177,242	242,429	207,224	-14.52%	215,139	3.82%
Miscellaneous Expense	(3)	-	3,500	-	3,500	-
Total Expenditures by Category	\$1,253,447	\$1,423,187	\$1,752,953	23.17%	\$1,857,182	5.95%
Expenditures by Activity						
General Accounting	902,023	1,016,694	1,323,567	30.18%	1,401,970	5.92%
Utility Billing	351,425	406,493	425,886	4.77%	451,712	6.06%
Weld Food Bank	-	-	3,500	-	3,500	-
Total Expenditures by Department	\$1,253,447	\$1,423,187	\$1,752,953	23.17%	\$1,857,182	5.95%

ACTIVITY DESCRIPTIONS

General Accounting is responsible for the receipt, disbursement, and monitoring of the City of Greeley's funds. In addition, accounting administers utility billing, payroll, sales and use tax collection, improvement district billing, fixed asset control, accounts receivable, accounts payable, license and parking permit issuance, audits, and general cashing functions. Accounting is also responsible for the outside agency contract for Weld Food Bank.

The Utility Billing staff provides billing services to the city utility customers, answers public inquiries, maintains utility billing records, performs special utility meter reading service requests.



PURPOSE: To support city operations with such services as cash management, investment of funds, special projects and studies, and administration of the other divisions of the Finance Department.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Transfers In	104,454	97,669	110,354	12.99%	116,531	5.60%
Fund Balance	221,474	223,449	282,208	26.30%	293,623	4.04%
Total Revenue Sources	\$325,928	\$321,118	\$392,562	22.25%	\$410,154	4.48%
Expenditures by Category						
Salaries and Benefits	232,597	228,359	252,959	10.77%	267,376	5.70%
Supplies & Services	93,331	92,759	139,603	50.50%	142,778	2.27%
Total Expenditures by Category	\$325,928	\$321,118	\$392,562	22.25%	\$410,154	4.48%
Expenditures by Activity						
Administration	236,165	231,602	257,502	11.18%	271,919	5.60%
Information Technology Charges	89,763	89,516	135,060	50.88%	138,235	2.35%
Total Expenditures by Department	\$325,928	\$321,118	\$392,562	22.25%	\$410,154	4.48%

ACTIVITY DESCRIPTION

Administration provides complete and accurate financial information to management, City Council, city departments and to the citizens of Greeley. It also provides administrative direction for the entire Finance Department in addition to investment and treasury functions for all city funds, debt issuance and debt management.



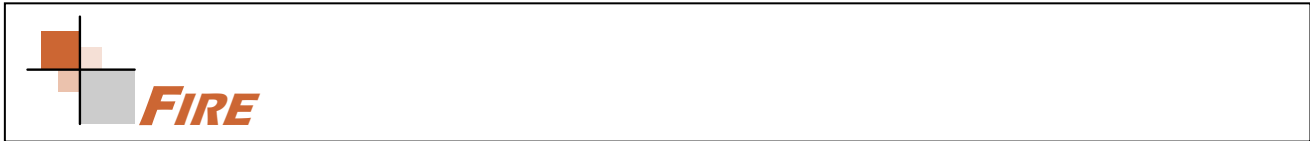
PURPOSE: To provide a centralized acquisition program through which all departments may obtain needed goods and services at competitive costs consistent with suitable quality.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	8	-	-	-	-	-
Miscellaneous Revenue	50,972	40,000	100,000	150.00%	100,000	-
Transfers In	72,716	86,563	75,695	-12.56%	80,305	6.09%
Fund Balance	156,353	171,318	136,185	-20.51%	150,574	10.57%
Total Revenue Sources	\$280,049	\$297,881	\$311,880	4.70%	\$330,879	6.09%
Expenditures by Category						
Salaries and Benefits	274,004	288,266	301,355	4.54%	320,354	6.30%
Supplies & Services	6,044	9,615	10,525	9.46%	10,525	-
Total Expenditures by Category	\$280,049	\$297,881	\$311,880	4.70%	\$330,879	6.09%
Expenditures by Activity						
Purchasing	280,049	297,881	311,880	4.70%	330,879	6.09%
Total Expenditures by Department	\$280,049	\$297,881	\$311,880	4.70%	\$330,879	6.09%

ACTIVITY DESCRIPTION

Purchasing provides a purchasing team which is utilized for any city purchase. This team assists with specifications, prepares bids, and assures observance of city ordinances pertaining to purchasing and contracting. The purchasing staff serves as an interface between departmental personnel and vendors.





	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	141,191	79,775	43,000	-46.10%	44,000	2.33%
Intergovernmental Revenue	145,080	94,900	92,900	-2.11%	92,900	-
Lease Purchase Proceeds	258,620	-	-	-	-	-
Miscellaneous Revenue	10,524	7,964	-	-100.00%	-	-
Fund Balance	12,538,805	12,862,053	13,208,283	2.69%	13,567,571	2.72%
Total Revenue Sources	\$13,094,220	\$13,044,692	\$13,344,183	2.30%	\$13,704,471	2.70%
Expenditures by Category						
Salaries and Benefits	10,916,932	11,277,973	11,368,895	0.81%	11,532,922	1.44%
Supplies & Services	1,828,721	1,713,254	1,935,510	12.97%	2,131,771	10.14%
Capital	264,567	13,687	-	-100.00%	-	-
Debt	84,000	39,778	39,778	-	39,778	-
Total Expenditures by Category	\$13,094,220	\$13,044,692	\$13,344,183	2.30%	\$13,704,471	2.70%
Expenditures by Division						
Administration	819,477	538,826	333,434	-38.12%	350,770	5.20%
Community Safety	919,926	696,088	902,514	29.66%	912,602	1.12%
Operations	11,354,817	11,809,778	12,108,235	2.53%	12,441,099	2.75%
Total Expenditures by Department	\$13,094,220	\$13,044,692	\$13,344,183	2.30%	\$13,704,471	2.70%

GENERAL DESCRIPTION

The mission of the **Greeley Fire Department** is to prevent harm through professional and compassionate service to the citizens of and visitors to Greeley and the Western Hills Fire Protection District. The Fire Chief functions as a city department head and reports to the City Manager. The Department consists of three divisions: Administration, Community Safety, and Operations.

HOW THE DEPARTMENT IS ORGANIZED

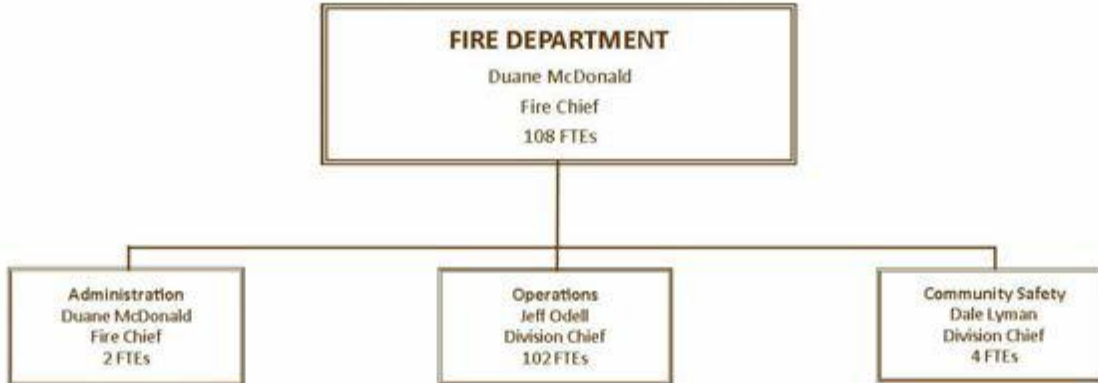
The **Administration** division, under the direction of the Fire Chief, provides policy and administrative direction for all functions of the department's operations. This division interacts with community leaders, other local governments, and the business community to identify community needs and develop programs. This division provides required administrative services and information to the City of Greeley and the Western Hills Fire Protection District.

The **Community Safety** division reports to a Division Chief and provides services which reduce the frequency and severity of fires, explosions, and other threats to property and life. The division enforces adopted fire codes and ordinances. It also supports the Records Management Systems for the department and interacts with the city's Information Technology division and the Weld County Emergency Communications Center. The division reviews development and building plans for compliance with fire and life safety standards, and coordinates the computer hardware and software programs for the department. This division also develops and implements the Emergency Management activities for the city.

The **Operations** division reports to a Division Chief and provides public safety through effective response to fires, medical emergencies, and other incidents that threaten public safety. It also supports the mission of the Community Safety division and conducts pre-fire planning activities, maintains all equipment and stations, and oversees major capital rolling stock acquisitions. The Training program within the Operations division provides academic instruction, field instruction and quality control for

firefighting, emergency medical/rescue, advanced life support procedures, and other specialized functions to maintain state and nationally recognized certification for members of the department. It manages departmental safety and coordinates criteria for the fitness and health standards of the department and addresses tuition costs for fire related college courses and represents the department within the Front Range Fire Consortium.

ORGANIZATIONAL CHART



FTE SUMMARY

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Administration						
FIRE CHIEF	1.00	1.00	1.00	-	1.00	-
SR ADMIN SPECIALIST	1.00	1.00	1.00	-	1.00	-
Total Administration	2.00	2.00	2.00	-	2.00	-
Community Safety						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
DIVISION CHIEF	1.00	1.00	1.00	-	1.00	-
FIRE LIEUTENANT SPECIALIST	1.00	1.00	1.00	-	1.00	-
SPECIAL SYSTEMS AND HAZARDS TECHNICIAN	-	-	1.00	1.00	1.00	-
Total Community Safety	3.00	3.00	4.00	1.00	4.00	-
Operations						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
DIVISION CHIEF	1.00	1.00	1.00	-	1.00	-
FIRE CAPTAIN	3.00	3.00	3.00	-	3.00	-
FIRE CAPTAIN SPECIALIST	1.00	1.00	1.00	-	1.00	-
FIRE ENGINEER-B	24.00	24.00	24.00	-	24.00	-
FIRE LIEUTENANT SPECIALIST	2.00	2.00	2.00	-	2.00	-
FIRE LIEUTENANT-B	20.00	20.00	20.00	-	20.00	-
FIRE LIEUTENANT-P	4.00	4.00	4.00	-	4.00	-
FIREFIGHTER-B	31.00	32.00	32.00	-	32.00	-
FIREFIGHTER-P	13.00	13.00	13.00	-	13.00	-
SR ADMIN SPECIALIST	1.00	1.00	1.00	-	1.00	-
Total Operations	101.00	102.00	102.00	-	102.00	-
Total Fire	106.00	107.00	108.00	1.00	108.00	-

ACHIEVEMENTS

2013

- 1,482 Fire Inspections and 399 Plan Reviews completed
- Responded to EMS service calls within 5 minutes 72.8% of calls
- Fire loss \$1,687,980; \$17.40 loss per capita (national average \$30.70)
- 18,925 total training hours
- 49 firefighter injuries, 11,815 responses: frequency of injury on any given call = 0.0041 (0.41% of all responses)

2014

- 1,010 Fire Inspections and 432 Plan Reviews completed
- Responded to EMS service calls within 5 minutes 71.6% of calls
- Fire loss \$667,499; \$5.74 loss per capita (national average \$30.70)
- 25,685 total training hours
- 36 firefighter injuries, 11,883 responses: frequency of injury on any given call = 0.0030 (0.30% of all responses)

2015-2016 DEPARTMENT POSITION & PROGRAM ADDITIONS

POSITION/PROGRAM	JUSTIFICATION FOR POSITION/PROGRAM	EXPECTED OUTCOME	2015 Cost	2016 Cost	FTE
ADD SPECIAL SYSTEMS AND HAZARDS TECHNICIAN	THE OIL AND GAS BOOM HAS CAUSED AN INCREASED NEED FOR INSPECTIONS OF WELL SITES AS WELL AS A "RESIDENT EXPERT" TO ADDRESS THE PUBLIC'S CONCERN REGARDING OIL AND GAS DEVELOPMENT. ADDITIONALLY, THE RECENT NEW CONSTRUCTION INCREASE HAS CAUSED THE NUMBER OF FIRE INSPECTIONS COMPLETED BY BUILDING INSPECTORS TO DRAMATICALLY DECREASE BECAUSE OF SERVICE REQUESTS FOR CONSTRUCTION. ADDITIONALLY THIS SPIKE IN NEW CONSTRUCTION HAS CREATED DEMAND FOR MANY MORE FIRE SPRINKLER AND FIRE ALARM SYSTEMS INSPECTIONS ESPECIALLY IN MULTIFAMILY PROJECTS, IN WHICH ADOPTED CODE REQUIRES FIRE SPRINKLER AND FIRE ALARM SYSTEMS BE INSTALLED.	THE TIMELY COMPLETION OF THESE INSPECTIONS DURING THE CONSTRUCTION PROCESS HELPS ENSURE SERVICE REQUESTS ARE MET AND CONSTRUCTION CONTINUES WITHOUT DELAY. IN 2013 THE FIRE DEPARTMENT RECEIVED \$41,087 IN REVENUE ON PERMITS ISSUED FOR FIRE PROTECTIONS SYSTEMS. WITH THE ADDITION OF THIS INSPECTOR, IT MAY BE POSSIBLE TO OFFER THESE TYPES OF INSPECTIONS/SERVICES TO SURROUNDING COMMUNITIES, USING THE SAME MODEL AS BUILDING INSPECTIONS, AND POTENTIALLY GENERATING MORE REVENUE TO SUPPLEMENT THE POSITION FUNDING.	\$ 141,502	\$ 135,021	1.0
IMPLEMENT A SWIFT WATER RESCUE PROGRAM	SWIFT WATER RESCUES ARE CURRENTLY PERFORMED BY THE GFD SWIFT WATER RESCUE TEAM NECESSITATING DEPLOYMENT OF SPECIALIZED RESOURCES AND PERSONNEL. WE PROPOSE TO TRAIN ALL PERSONNEL IN SWIFT WATER RESCUE TECHNIQUES, PURCHASE EQUIPMENT FOR ALL FIRST RESPONSE APPARATUS, AND CERTIFY MORE INSTRUCTORS.	LIFESAVING CAPABILITIES WILL BE GREATLY ENHANCED BECAUSE SWIFT WATER RESCUES WILL BE MADE QUICKLY BY ANY FIREFIGHTER RIDING ANY APPARATUS.	\$ 30,966	\$ 4,000	
TOTAL COST/FTE			\$ 172,468	\$ 139,021	1.0



PURPOSE: Administration provides policy and administrative direction for all functions of the department's operations.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Intergovernmental Revenue	42,000	-	-	-	-	-
Miscellaneous Revenue	540	-	-	-	-	-
Fund Balance	776,937	538,826	333,434	-38.12%	350,770	5.20%
Total Revenue Sources	\$819,477	\$538,826	\$333,434	-38.12%	\$350,770	5.20%
Expenditures by Category						
Salaries and Benefits	244,389	272,779	249,970	-8.36%	267,307	6.94%
Supplies & Services	257,093	226,269	43,686	-80.69%	43,685	-
Capital	233,995	-	-	-	-	-
Debt	84,000	39,778	39,778	-	39,778	-
Total Expenditures by Category	\$819,477	\$538,826	\$333,434	-38.12%	\$350,770	5.20%
Expenditures by Activity						
Administration	297,955	264,252	245,890	-6.95%	257,811	4.85%
Debt Services	300,620	39,778	39,778	-	39,778	-
Non-Departmental	220,901	234,796	47,766	-79.66%	53,181	11.34%
Total Expenditures by Department	\$819,477	\$538,826	\$333,434	-38.12%	\$350,770	5.20%

ACTIVITY DESCRIPTION

Administration provides direction, coordinating, budget oversight and reporting of all activities within the department.



PURPOSE: Serves to reduce the frequency and intensity of fire and hazardous material incidents in a cost-effective manner and to support the overall efforts of the department in accomplishing its mission and goals. This division also serves as the coordinator of Emergency Management for the department and the City of Greeley.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	41,581	21,000	40,000	90.48%	41,000	2.50%
Intergovernmental Revenue	57,600	47,900	47,900	0.00%	47,900	0.00%
Fund Balance	820,745	627,188	814,614	29.88%	823,702	1.12%
Total Revenue Sources	\$919,926	\$696,088	\$902,514	29.66%	\$912,602	1.12%
Expenditures by Category						
Salaries and Benefits	321,671	320,217	398,289	24.38%	411,582	3.34%
Supplies & Services	598,254	375,871	504,225	34.15%	501,020	-0.64%
Total Expenditures by Category	\$919,926	\$696,088	\$902,514	29.66%	\$912,602	1.12%
Expenditures by Activity						
Emergency Management	133,168	63,294	65,763	3.90%	64,675	-1.65%
Information Management	585,300	361,955	449,367	24.15%	455,531	1.37%
Life Safety Services	201,457	270,839	387,384	43.03%	392,396	1.29%
Total Expenditures by Department	\$919,926	\$696,088	\$902,514	29.66%	\$912,602	1.12%

ACTIVITY DESCRIPTIONS

Emergency Management develops and implements the Emergency Management activities for the department and the City of Greeley.

Information Management acts as liaison between the department and the City of Greeley Information Technology division and manages all the department's communications systems and software needs.

Life Safety Services provides for fire cause determination of fires occurring in the department's jurisdiction and the investigation of all fires potentially caused by arson. This activity, along with support of the Bomb Squad, is shared with the Police Department. It also provides plan reviews and inspections for compliance with fire safety requirements for all new construction within the department's jurisdiction. This division enforces the fire code and related municipal and department provisions for all existing occupancies, other than single family residences.



PURPOSE: To provide public safety through effective response and mitigation of fires, medical emergencies, and other natural or man-made disasters. To plan, develop, and coordinate fire, emergency medical, hazardous materials, emergency management and other specialized training. This division ensures the health and safety of all personnel.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	141,191	79,775	43,000	-46.10%	44,000	2.33%
Intergovernmental Revenue	145,080	94,900	92,900	-2.11%	92,900	-
Lease Purchase Proceeds	258,620	-	-	-	-	-
Miscellaneous Revenue	10,524	7,964	-	-100.00%	-	-
Fund Balance	10,799,403	11,627,139	11,972,335	2.97%	12,304,199	2.77%
Total Revenue Sources	\$11,354,817	\$11,809,778	\$12,108,235	2.53%	\$12,441,099	2.75%
Expenditures by Category						
Salaries and Benefits	10,916,932	11,277,973	11,368,895	0.81%	11,532,922	1.44%
Supplies & Services	1,828,721	1,713,254	1,935,510	12.97%	2,131,771	10.14%
Capital	264,567	13,687	-	-100.00%	-	-
Debt	84,000	39,778	39,778	-	39,778	-
Total Expenditures by Category	\$11,354,817	\$11,809,778	\$12,108,235	2.53%	\$12,441,099	2.75%
Expenditures by Activity						
Consortium	28,054	45,000	45,000	-	45,000	-
Emergency Response Operations	10,037,046	10,394,939	10,421,211	0.25%	10,537,834	1.12%
Support Services	703,804	747,540	1,048,637	40.28%	1,271,570	21.26%
Training	585,913	622,299	593,387	-4.65%	586,695	-1.13%
Total Expenditures by Department	\$11,354,817	\$11,809,778	\$12,108,235	2.53%	\$12,441,099	2.75%

ACTIVITY DESCRIPTIONS

Emergency Response Operations are responsible for the direction of all firefighting, rescue, and emergency medical responses. Special response teams such as Hazardous Materials, Dive-Rescue, and Technical Rescue, are coordinated and supported by this division. The Division Chief sets duty schedules, assigns personnel, monitors calls and reports, and reviews personnel evaluations and pay adjustments. This division must insure that the firefighters have adequate protective gear and proper apparatus to combat fires, effectively perform rescue procedures, and provide advanced emergency medical care to victims of these circumstances.

Support Services are responsible for the receiving, usage, maintenance, storage, assignment of, and replacement of all fire apparatus, fire equipment, and other supplies. Maintenance of all equipment used in the department is managed by personnel in this division, including maintenance and testing of self-contained breathing apparatus, technical monitors or detectors and small engines. This division provides services to other departments within the city, such as filling air tanks for the Water Department and testing and repairing self-contained breathing apparatus for the Police, Water, and Public Works Departments.

Station maintenance is also directed and scheduled by the Division Chief along with supervising officers at each station. Maintenance work on stations is coordinated with Public Works personnel utilizing food tax funds where possible.

Training within the Operations Division provides coordination, development, and/or delivery of all fire, rescue, emergency medical, and specialized response training. Members of the department are required to maintain certification as firefighters, fire instructors and fire officers, as well as Emergency Medical Technicians. The Training program is responsible for the development and management of the Advanced Life Support program within the department. It is also responsible for maintaining an effective fitness and safety program, which is a high priority within the department. This program manages the hiring and promotional processes for the department.



	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	7,005,922	113,612	72,706	-36.00%	72,706	-
Fines & Forfeits	114,656	152,000	152,000	-	152,000	-
Intergovernmental Revenue	464,835	1,250,101	996,755	-20.27%	1,047,195	5.06%
Licenses & Permits	10,802	14,000	14,000	-	14,000	-
Miscellaneous Revenue	(1,954,991)	42,492	16,520	-61.12%	16,520	-
Taxes	123,701	147,000	147,000	-	147,000	-
Transfers In	729,969	786,133	761,091	-3.19%	71,011	-90.67%
Fund Balance	23,597,312	21,696,096	23,469,030	8.17%	23,432,984	-0.15%
Total Revenue Sources	\$30,092,205	\$24,201,434	\$25,629,102	5.90%	\$24,953,416	-2.64%
Expenditures by Category						
Salaries and Benefits	20,117,259	18,876,925	19,463,333	3.11%	20,173,200	3.65%
Supplies & Services	7,281,595	4,998,567	4,956,093	-0.85%	4,270,540	-13.83%
Capital	433,644	95,669	700,000	631.69%	-	-100.00%
Depreciation	582,029	-	-	-	-	-
Miscellaneous Expense	1,573,727	179,440	509,676	184.04%	509,676	-
Transfers Out	103,951	50,833	-	-100.00%	-	-
Total Expenditures by Category	\$30,092,205	\$24,201,434	\$25,629,102	5.90%	\$24,953,416	-2.64%
Expenditures by Division						
Information Management	7,857,642	-	-	-	-	-
Patrol/Investigations/Parking	16,721,790	17,899,170	18,851,057	5.32%	19,409,937	2.96%
Support Services	5,512,773	6,302,264	6,778,045	7.55%	5,543,479	-18.21%
Total Expenditures by Department	\$30,092,205	\$24,201,434	\$25,629,102	5.90%	\$24,953,416	-2.64%

GENERAL DESCRIPTION

The **Police** Department exists for the provision of law enforcement services within prescribed ethical and constitutional limitations in the most cost-effective manner. It is responsive to community priorities, and utilizes proactive policing strategies. The department's mission is to improve the quality of life in Greeley by actively reducing the incidence and fear of crime and providing superior community service. The department consists of two divisions: Operations and Services.

HOW THE DEPARTMENT IS ORGANIZED

The Chief of Police reports to the City Manager and is the department head. The Police Chief is responsible for the leadership of the department.

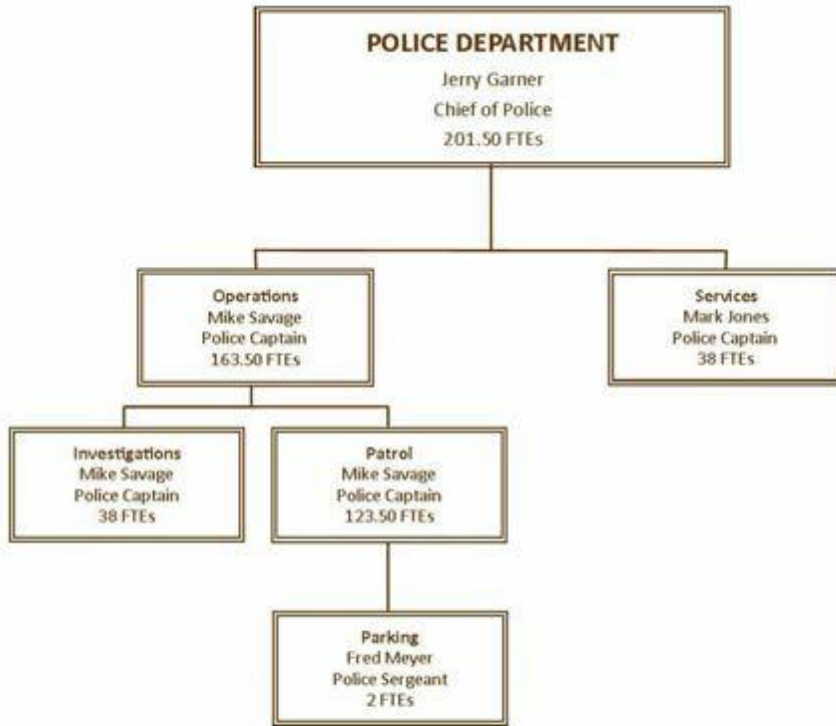
The **Operations** division consists of the Patrol Section, the Traffic Enforcement Unit, the School Resource Officer Unit, the Special Weapons and Tactical/Bomb Unit, Neighborhood Action Team (NAT), the Animal Control Unit, the Special Enforcement Team, the Parking Enforcement Unit, Crime Analysis Unit, K-9 Unit, School Crossing Guards, Investigations Section, the Weld

County Drug Task Force, and the Victim Services Unit. This division provides the majority of the crime prevention, community education programming, order maintenance, traffic enforcement and control, general law enforcement services for the community, and case investigation.

The **Parking Enforcement** staff enforces city parking ordinances through the issuance of parking citations to violators. In addition, the unit also assists with removal of abandoned or illegally parked vehicles. Parking Enforcement is a part of the Patrol section.

The **Services** division contains the Administrative Section, the Property Unit, the Evidence Unit, the Training Unit, Personnel Unit, Records, and Communications. This division provides recruitment and selection processes, personnel and training development, budget development, property management, evidence administration and storage, and maintaining criminal records and warrants.

ORGANIZATIONAL CHART



FTE SUMMARY

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Investigations						
ADMINISTRATIVE SPECIALIST	2.00	2.00	2.00	-	2.00	-
FRAUD INVESTIGATIONS SPC	1.00	1.00	1.00	-	1.00	-
POLICE LIEUTENANT	2.00	2.00	2.00	-	2.00	-
POLICE OFFICER	26.00	28.00	28.00	-	28.00	-
POLICE SERGEANT	6.00	4.00	4.00	-	4.00	-
PUBLIC SAFETY TECHNICIAN	-	1.00	1.00	-	1.00	-
Total Investigations	37.00	38.00	38.00	-	38.00	-
Patrol						
ADMINISTRATIVE SPECIALIST	1.50	1.50	1.50	-	1.50	-
ANIMAL CONTROL OFFICER	3.00	4.00	4.00	-	4.00	-
CRIME ANALYST	1.00	1.00	1.00	-	1.00	-
POLICE CAPTAIN	1.00	1.00	1.00	-	1.00	-
POLICE LIEUTENANT	3.00	4.00	4.00	-	4.00	-
POLICE OFFICER	89.00	89.00	89.00	-	89.00	-
POLICE SERGEANT	14.00	16.00	16.00	-	16.00	-
PUBLIC SAFETY TECHNICIAN	5.00	5.00	5.00	-	5.00	-
VICTIM SERVICES COORD	2.00	2.00	2.00	-	2.00	-
Total Patrol	119.50	123.50	123.50	-	123.50	-
Parking						
PARKING ENFORCEMENT OFFCR	2.00	2.00	2.00	-	2.00	-
Total Parking	2.00	2.00	2.00	-	2.00	-
Services						
BUDGET ANALYST	1.00	1.00	1.00	-	1.00	-
CLERICAL ASSISTANT	1.50	1.50	1.50	-	1.50	-
DATA COORDINATOR I	16.00	19.00	19.00	-	19.00	-
DATA COORDINATOR II	4.00	4.00	4.00	-	4.00	-
POLICE CAPTAIN	1.00	1.00	1.00	-	1.00	-
POLICE CHIEF	1.00	1.00	1.00	-	1.00	-
POLICE SERGEANT	2.00	2.00	2.00	-	2.00	-
PROPERTY EVID TECH SPVSR	1.00	1.00	1.00	-	1.00	-
PROPERTY EVIDENCE TECH	2.50	2.50	2.50	-	2.50	-
RECORDS SUPERVISOR	1.00	1.00	1.00	-	1.00	-
SR ADMIN SPECIALIST	3.00	3.00	3.00	-	3.00	-
TRAINING COORDINATOR	1.00	1.00	1.00	-	1.00	-
Total Services	35.00	38.00	38.00	-	38.00	-
Total Police	193.50	201.50	201.50	-	201.50	-

FTE STAFFING BY TYPE

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Investigations						
CIVILIAN	5.00	5.00	5.00	-	5.00	-
SWORN	33.00	33.00	33.00	-	33.00	-
Total Investigations	38.00	38.00	38.00	-	38.00	-
Patrol						
CIVILIAN	8.50	13.50	13.50	-	13.50	-
SWORN	107.00	110.00	110.00	-	110.00	-
Total Patrol	115.50	123.50	123.50	-	123.50	-
Parking						
CIVILIAN	2.00	2.00	2.00	-	2.00	-
Total Parking	2.00	2.00	2.00	-	2.00	-
Services						
CIVILIAN	34.00	34.00	34.00	-	34.00	-
SWORN	4.00	4.00	4.00	-	4.00	-
Total Services	38.00	38.00	38.00	-	38.00	-
Total Police	193.50	201.50	201.50	-	201.50	-

ACHIEVEMENTS

2013

- Achieved a reduction in the number of Part One crimes reported
- Exceeded the overall national average in Part One crimes cleared
- Began replacing outmoded public safety radios
- Began an in-depth review of the Department's recruitment/selection process

2014

- Revised the Department's recruiting/selection process to attract additional qualified candidates
- Continued the replacement of outmoded public safety radios
- Took down a major drug-selling, organized crime ring
- Streamlined the Department's command structure by reducing to two captains instead of three
- Increased the amount of leadership training presented to GPD personnel

2015-2016 DEPARTMENT POSITION & PROGRAM ADDITIONS

POSITION/PROGRAM	JUSTIFICATION FOR POSITION/PROGRAM	EXPECTED OUTCOME	2015 Cost	2016 Cost	FTE
RECORDS MANAGEMENT SYSTEM	REQUIRED BY WELD COUNTY TO PARTICIPATE IN PURCHASE OF NEW, SHARED LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM.	THE NEW RECORDS MANAGEMENT SYSTEM WILL INCREASE POLICE EFFICIENCY, EFFECTIVENESS AND OFFICER SAFETY BY MAKING VITAL CRIMINAL HISTORY AND DISPATCH INFORMATION MORE QUICKLY AND RELIABLY AVAILABLE TO POLICE. THE FASTER SYSTEM WILL ALSO BEGIN TO REDUCE THE BACKLOG OF WORK IN POLICE RECORDS.	\$ 400,000	\$ -	
TOTAL COST/FTE			\$ 400,000	\$ -	

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	6,940,250	-	-	-	-	-
Miscellaneous Revenue	(2,035,758)	-	-	-	-	-
Fund Balance	2,953,149	-	-	-	-	-
Total Revenue Sources	\$7,857,642	-	-	-	-	-
Expenditures by Category						
Salaries and Benefits	3,916,952	-	-	-	-	-
Supplies & Services	1,861,054	-	-	-	-	-
Depreciation	582,029	-	-	-	-	-
Miscellaneous Expense	1,447,249	-	-	-	-	-
Transfers Out	50,357	-	-	-	-	-
Total Expenditures by Category	\$7,857,642	-	-	-	-	-
Expenditures by Division						
Communications	4,125,744	-	-	-	-	-
Computer Services	1,150,629	-	-	-	-	-
Information Management Service Command	151,038	-	-	-	-	-
Miscellaneous	583,278	-	-	-	-	-
Records & Identification	1,386,506	-	-	-	-	-
Towers & Radio Maintenance	460,447	-	-	-	-	-
Total Expenditures by Department	\$7,857,642	-	-	-	-	-

*Information Management was discontinued with discontinuation of the dispatch center. The management of the dispatch center is now provided by Weld County public safety organizations.



OPERATIONS – PATROL/INVESTIGATIONS/PARKING

PURPOSE: To provide a safe environment for the citizens of Greeley through effective law enforcement, prevention and control of crime, maintenance of public order, and the safe, expeditious flow of traffic.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	36,888	75,806	36,500	-51.85%	36,500	-
Fines & Forfeits	111,665	152,000	152,000	-	152,000	-
Intergovernmental Revenue	306,472	500,086	231,411	-53.73%	231,411	-
Licenses & Permits	10,802	14,000	14,000	-	14,000	-
Miscellaneous Revenue	18,642	12,440	-	-100.00%	-	-
Taxes	123,701	147,000	147,000	-	147,000	-
Transfers In	53,594	50,833	61,091	20.18%	71,011	16.24%
Fund Balance	16,060,026	16,947,005	18,209,055	7.45%	18,758,015	3.01%
Total Revenue Sources	\$16,721,790	\$17,899,170	\$18,851,057	5.32%	\$19,409,937	2.96%
Expenditures by Category						
Salaries and Benefits	15,130,692	16,256,727	16,612,801	2.19%	17,157,326	3.28%
Supplies & Services	1,465,324	1,481,045	1,728,580	16.71%	1,742,935	0.83%
Capital	-	13,835	-	-100.00%	-	-
Miscellaneous Expense	125,774	147,563	509,676	245.40%	509,676	-
Total Expenditures by Category	\$16,721,790	\$17,899,170	\$18,851,057	5.32%	\$19,409,937	2.96%
Expenditures by Division						
A Kid's Place	-	-	9,000	-	9,000	-
A Woman's Place	-	-	16,000	-	16,000	-
Animal Control	186,619	240,765	300,698	24.89%	318,638	5.97%
Drug/Alcohol Surcharge	-	-	30,000	-	30,000	-
Humane Society	-	-	284,695	-	284,695	-
Information Technology Charges	635,099	634,905	1,024,491	61.36%	1,042,388	1.75%
Investigations	3,123,865	3,372,822	3,180,646	-5.70%	3,243,902	1.99%
K-9	209,939	210,878	216,928	2.87%	219,328	1.11%
Miscellaneous	-	-	7,545	-	4,270	-43.41%
Old Hire Pension Liability	57,595	57,595	68,269	18.53%	68,269	-
Patrol Commander	146,318	150,774	153,440	1.77%	161,972	5.56%
Patrol Services	10,495,441	11,307,370	11,599,667	2.59%	12,006,645	3.51%
School Crossing Guards	47,838	57,058	57,058	-	57,058	-
School Resource	525,225	503,392	633,351	25.82%	645,847	1.97%
SWAT	44,501	63,112	36,575	-42.05%	36,429	-0.40%
Victim Services	167,968	174,727	170,725	-2.29%	180,643	5.81%
Weld Drug Task Force	1,081,384	1,125,772	1,020,335	-9.37%	1,043,219	2.24%
Youth & Family Connection	-	-	41,634	-	41,634	-
Total Expenditures by Department	\$16,721,790	\$17,899,170	\$18,851,057	5.32%	\$19,409,937	2.96%

ACTIVITY DESCRIPTIONS

The Animal Control unit responds to calls regarding problems with domestic animals, collects and impounds stray animals, and enforces the animal control ordinances.

The Investigations Section is responsible for major investigations utilizing specialists which enable the patrol officers to remain on their assigned beats. Individual work units include the Target Offense Team, the General Assignment Unit, the Youth Unit, the Gang Unit, and the Liquor Enforcement Unit.

The Issue Tickets (Parking Enforcement) program is responsible for overtime and permits, parking in the downtown center area and associated parking lots. Additionally, Parking Enforcement Officers are responsible for tow-away zones and handicap parking restrictions.

The Joint Crime Lab provides forensic services to the Weld County Sheriff's Office and the Greeley Police Department as well as the Loveland Police Department, the Fort Collins Police Department, and the Larimer County Sheriff's Office. These services typically include crime scene investigation, fingerprint comparison, digital evidence collection and analysis, DNA analysis, and chemical analysis services.

The K-9 unit is trained to sniff out drugs and apprehend suspects.

Liquor Enforcement investigates all liquor related cases and liquor complaints filed by citizens.

The Neighborhood Action Team (NAT) plans, implements, and evaluates community service programs directed at meeting community needs and improving communication between the Police Department and the community. Specific projects include crime prevention presentations and inspections, Neighborhood Watch Programs, the Adopt-a-Cop Program, the Santa Cops Program, and Business Watch. The NAT program is staffed by a sergeant, four officers and one non-sworn public safety technician (PST) who are able to identify and provide solutions to neighborhood problems. They work closely in conjunction with the city's Neighborhood Building Blocks program involving various other city departments and components of the city.

The Patrol section provides a 24-hour response capability to calls for service, investigates criminal incidents, enforces laws and ordinances, and maintains public order. Individual work units include the Traffic Enforcement Unit involved with the safe and expeditious flow of traffic, the Special Weapons and Tactics Team trained to respond to major life threatening situations, and the Greeley/Weld Bomb Unit that contains highly trained and skilled individuals who handle explosive and incendiary devices and their neutralization.

The School Crossing Guard program is composed of seasonal employees who assist children at school crosswalks during the school year.

The School Resource program provides officers who are assigned to various schools. There is an officer assigned to each of the three major high schools and two additional officers who are assigned both junior high and elementary schools. In addition to the education component, the officers are able to employ enforcement strategies as they become necessary both in the areas of criminal activity and traffic enforcement in the areas in and around the schools.

The SWAT (Special Weapons and Tactics) Team consists of specially trained officers chosen from all sections within the Police Department. The unit responds to barricaded suspect and hostage taking incidents and assists in the apprehension of dangerous fugitives.

The Traffic Unit exists to reduce traffic accidents and injuries and to facilitate the safe and expeditious flow of vehicular and pedestrian traffic through the public's voluntary compliance with traffic regulations. The traffic unit does this through a combination of education and enforcement.

The Victims Services and Assistance staff consists of volunteers and two Victim Services Coordinators whose salaries are partially funded by grants. The unit is charged with providing support and referral services to victims of crimes. Once victims have been identified, victim services personnel follow-up to ensure that needed assistance is provided. Services range from immediate response to the scene by a victim advocate to a next day phone call, depending on the nature of the crime or victim needs.

The Weld Drug Task Force program is a countywide multi-agency operation that was created to impact illegal drug trafficking in Weld County. Resources and funding for the operation are derived from a number of supporting police agencies throughout the county and a grant from the Office of National Drug Control Policy – High Intensity Drug Trafficking Area. Task Force personnel on permanent assignment are derived from the Greeley Police Department and the Weld County Sheriff's Office.



PURPOSE: The division provides necessary administrative and support services to the department as well as balanced community services to the citizens in order to accomplish the overall goals of both the community and the department.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	41,217	37,806	36,206	-4.23%	36,206	-
Fines & Forfeits	2,991	-	-	-	-	-
Intergovernmental Revenue	440,940	750,015	765,344	2.04%	815,784	6.59%
Miscellaneous Revenue	78,567	30,052	16,520	-45.03%	16,520	-
Transfers In	729,969	735,300	700,000	-4.80%	-	-100.00%
Fund Balance	4,219,089	4,749,091	5,259,975	10.76%	4,674,969	-11.12%
Total Revenue Sources	\$5,512,773	\$6,302,264	\$6,778,045	7.55%	\$5,543,479	-18.21%
Expenditures by Category						
Salaries and Benefits	1,069,614	2,620,198	2,850,532	8.79%	3,015,874	5.80%
Supplies & Services	3,955,216	3,517,522	3,227,513	-8.24%	2,527,605	-21.69%
Capital	433,644	81,834	700,000	755.39%	-	-100.00%
Miscellaneous Expense	704	31,877	-	-100.00%	-	-
Transfers Out	53,594	50,833	-	-100.00%	-	-
Total Expenditures by Category	\$5,512,773	\$6,302,264	\$6,778,045	7.55%	\$5,543,479	-18.21%
Expenditures by Division						
Communications	-	278,039	687,165	147.15%	278,844	-59.42%
Custody Contract	11,210	10,000	10,000	-	10,000	-
Evidence	255,624	263,618	310,559	17.81%	324,296	4.42%
Honor Guard	-	500	7,619	1423.80%	2,500	-67.19%
Information Management Services	2,251,849	-	-	-	-	-
Office of the Chief of Police	372,652	365,108	405,964	11.19%	427,443	5.29%
Police Grants	4,838	269,846	-	-100.00%	-	-
Police Range	65,391	45,570	46,982	3.10%	48,481	3.19%
Property	1,961,985	2,356,539	2,655,760	12.70%	1,671,557	-37.06%
Records & Identification	37,569	2,123,465	2,157,321	1.59%	2,259,623	4.74%
Recruitment	6,934	6,590	6,590	-	6,590	-
Support Services Commander	291,931	222,403	228,993	2.96%	242,633	5.96%
Training - Services	199,196	309,753	261,092	-15.71%	271,512	3.99%
Victim's Assistance	53,594	50,833	-	-100.00%	-	-
Total Expenditures by Department	\$5,512,773	\$6,302,264	\$6,778,045	7.55%	\$5,543,479	-18.21%

ACTIVITY DESCRIPTIONS

The Support Services Commander and Office of Chief of Police are responsible for preparing and administering the annual budget, coordinating long-range fiscal planning, maintaining records of purchases and service contracts, and providing audit accountability for agency expenditures. The Professional Standards Unit sergeant reports directly to the Chief of Police and is responsible for the control of complaint investigations against department members, both sworn and non-sworn. This officer also performs inspections, witnesses the destruction of illegal contraband, and performs periodic audits of all departmental cash accounts. Additionally, a number of grants are fiscally monitored out of the Services Division to include the VALE, VOCA, HIDTA and JAG grants.

The Communications section is for the City of Greeley's share of emergency dispatch services provided by Weld County and the services necessary to maintain department radios.

The Evidence unit's responsibilities include the storage and security of evidence and recovered property, the coordination of laboratory analysis of evidence, and the release or destruction of evidence or other property as prescribed by applicable statutes or ordinances.

The primary role of the Honor Guard is to serve as ambassadors for the City of Greeley, presenting a positive image of the agency and the city.

The Police Range is a specially equipped firing range for sworn police officers to conduct marksmanship training.

The Property unit responsibilities include the storage of department equipment and supplies. The unit is also responsible for the purchase of department equipment and maintenance of the police credit card system.

The Records section annually receives, transcribes, reviews and maintains approximately 50,000 criminal justice reports prepared by Greeley Police Department members as well as the Weld County Sheriff's Office and the Kersey Police Department. The maintenance of these reports includes quality assurance reviews to ensure that the coding adheres to the National Incident Based Reporting System (NIBRS) requirements and submitting this data at the state and federal levels. Dissemination of these criminal justice records is made to the public as well as other criminal justice agencies. The section also receives, enters and forwards approximately 23,000 citations that were issued by the 3 Records Management System (RMS) agencies listed above as well as receives, enters and annually maintains 11,000 warrants that are issued by 23 courts in Weld County.

The Training and Recruitment units are responsible for the coordination of recruit and officer in-service, supervisory, managerial, firearms, and all other specialized training for department members. These units also administer the career development program, the higher education reimbursement program, and maintain the Police Department library, personnel files, and training records for all department members.





	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	11,098,540	11,702,068	11,231,918	-4.02%	11,521,935	2.58%
Fines & Forfeits	4,190	-	-	-	-	-
Intergovernmental Revenue	4,439,052	6,361,984	6,811,339	7.06%	5,940,413	-12.79%
Lease Purchase Proceeds	-	1,252,644	-	-100.00%	-	-
Licenses & Permits	140,320	53,100	137,150	158.29%	137,150	-
Miscellaneous Revenue	279,670	1,041,577	1,089,211	4.57%	1,136,211	4.32%
Taxes	600,571	650,000	650,000	-	650,000	-
Transfers In	3,691,109	2,802,610	3,554,515	26.83%	2,171,033	-38.92%
Fund Balance	3,873,019	7,766,184	11,961,854	54.02%	8,414,087	-29.66%
Total Revenue Sources	\$24,126,470	\$31,630,167	\$35,435,987	12.03%	\$29,970,829	-15.42%
Expenditures by Category						
Salaries and Benefits	8,959,889	10,287,981	10,980,500	6.73%	11,804,924	7.51%
Supplies & Services	9,340,471	10,750,555	10,473,716	-2.58%	10,499,949	0.25%
Capital	284,653	5,780,505	7,467,161	29.18%	4,192,936	-43.85%
Debt	49,448	1,270,319	1,418,693	11.68%	567,065	-60.03%
Depreciation	1,499,776	1,320,980	1,521,000	15.14%	1,616,639	6.29%
Miscellaneous Expense	7,920	990	300	-69.70%	300	-
Transfers Out	3,984,312	2,218,837	3,574,617	61.10%	1,289,016	-63.94%
Total Expenditures by Category	\$24,126,470	\$31,630,167	\$35,435,987	12.03%	\$29,970,829	-15.42%
Expenditures by Division						
Administration	647,866	620,868	862,495	38.92%	900,841	4.45%
Engineering	1,385,637	1,685,318	1,810,169	7.41%	1,965,269	8.57%
Equipment Maintenance	4,170,852	4,484,286	3,618,907	-19.30%	3,642,304	0.65%
Facilities Management/Services	2,725,126	3,375,937	3,284,476	-2.71%	2,608,963	-20.57%
Fleet Replacement	-	2,804,410	3,335,058	18.92%	2,539,138	-23.87%
Stormwater	6,217,706	7,460,119	9,472,644	26.98%	5,941,508	-37.28%
Street Maintenance	2,971,489	3,242,549	3,308,017	2.02%	3,279,732	-0.86%
Transit Services	3,010,225	4,585,077	6,185,971	34.92%	5,261,128	-14.95%
Transportation Services	2,997,570	3,371,603	3,558,250	5.54%	3,831,946	7.69%
Total Expenditures by Department	\$24,126,470	\$31,630,167	\$35,435,987	12.03%	\$29,970,829	-15.42%

GENERAL DESCRIPTION

The mission of the **Public Works** Department is to provide for the design, construction, operation, maintenance and protection of the city's infrastructure that is critical to the safe and efficient movement of pedestrians, traffic, goods, and emergency services.

HOW THE DEPARTMENT IS ORGANIZED

The Public Works Director reports to the City Manager and is the head of the department.

The **Administration** division consists of the Director and support staff providing for the planning, directing, coordinating, budget oversight and reporting of all service programs within the department.

The **Engineering** division plans, designs, and supervises the construction of special projects and Capital Improvements Program projects, as well as the orderly development review and quality management of work within the public right-of-way.

The **Equipment Maintenance** division is responsible for the procurement, repair and maintenance of much of the City's fleet of vehicles and equipment. The division also is responsible for the provision of fuel and fuel tank testing.

The **Facilities Management** division repairs, maintains, and cleans city buildings and facilities. The division also performs remodeling, energy management, and retrofitting of facilities, as well as preventive maintenance on heating, ventilating, and air conditioning equipment.

The **Fleet Replacement** division tracks the procurement of the City's vehicles and equipment.

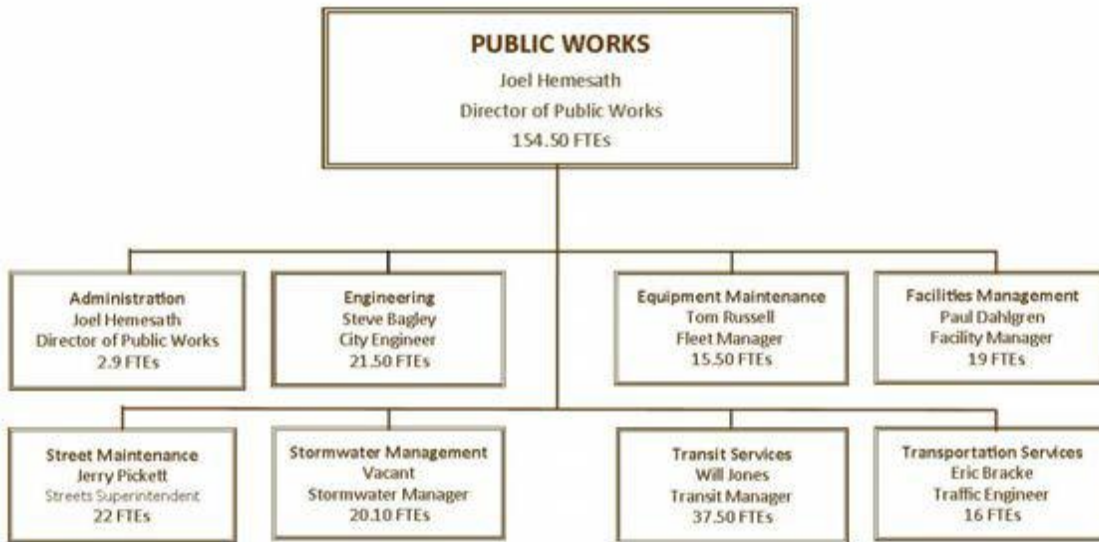
The **Stormwater** division develops a Capital Improvement Program for stormwater facilities, monitors and creates maintenance plans for the existing stormwater system, develops city drainage standards, reviews flood impact issues, regulates illicit stormwater discharges, and manages the city's stormwater National Pollution Discharge Elimination System (NPDES) permit.

The **Streets** division cleans and repairs city streets, controls snow and ice on streets for safe travel, maintains and repairs public drainage facilities, and controls weeds in the public rights-of-way and on city property.

The **Transit Services** division operates a public transit system for the citizens of Greeley by providing fixed, demand response and paratransit services.

The **Transportation Services** division plans traffic flow, installs and maintains traffic control devices such as signs, traffic signals and street markings, and provides for the coordination of traffic signals and street lights for improved safety.

ORGANIZATIONAL CHART



FTE SUMMARY

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Administration						
BUDGET ANALYST	0.90	0.90	0.90	-	0.90	-
BUDGET TECHNICIAN	1.00	1.00	1.00	-	1.00	-
PUBLIC WORKS DIRECTOR	1.00	1.00	1.00	-	1.00	-
Total Administration	2.90	2.90	2.90	-	2.90	-
Engineering						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
CAD TECHNICIAN	1.00	1.00	1.00	-	1.00	-
CITY ENGINEER	2.00	2.00	3.00	1.00	3.00	-
CONCRETE MAINTENANCE COORDINATOR	1.00	1.00	1.00	-	1.00	-
CONSTRUCTION INSPECTOR	5.00	5.00	6.00	1.00	6.00	-
ENGINEERING ASSISTANT	0.50	0.50	0.50	-	0.50	-
ENGINEERING TECHNICIAN	2.00	2.00	2.00	-	2.00	-
PAVEMENT MANAGEMENT COORD	1.00	1.00	1.00	-	1.00	-
PROJECT MANAGER	1.00	1.00	1.00	-	1.00	-
SR CONSTRUCTION INSPECTOR	1.00	1.00	1.00	-	1.00	-
SR ENGINEERING TECHNICIAN	1.00	1.00	1.00	-	1.00	-
SR SURVEY TECHNICIAN	1.00	1.00	1.00	-	1.00	-
STAFF ENGINEER	1.00	1.00	1.00	-	1.00	-
SURVEY TECHNICIAN	1.00	1.00	1.00	-	1.00	-
Total Engineering	19.50	19.50	21.50	2.00	21.50	-
Equipment Maintenance						
ADMINISTRATIVE SPECIALIST	2.75	3.00	3.00	-	3.00	-
EQUIPMENT MAINT FOREMAN	2.00	2.00	2.00	-	2.00	-
EQUIPMENT MAINT MECHANIC	7.00	7.00	7.00	-	7.00	-
FIRE MECHANIC			1.00	1.00	1.00	-
FLEET MANAGER	1.00	1.00	1.00	-	1.00	-
MAINTENANCE SERVICE ATTD	1.50	1.50	1.50	-	1.50	-
Total Equipment Maintenance	14.25	14.50	15.50	1.00	15.50	-
Facilities Management						
ADMINISTRATIVE SPECIALIST			1.00	1.00	1.00	-
FACILITIES MGMT SUPV	1.00	1.00	1.00	-	1.00	-
FACILITIES MGMT TECH II	5.00	5.00	5.00	-	5.00	-
FACILITY MANAGER		1.00	1.00	-	1.00	-
FACILITY SERVICE WORKER	8.00	8.00	8.00	-	8.00	-
FACILITY SERVICES SPVSR I	1.00	1.00	1.00	-	1.00	-
MECHANICAL CONTROLS TECH	2.00	2.00	2.00	-	2.00	-
Total Facilities Services	17.00	18.00	19.00	1.00	19.00	-

FTE SUMMARY (CONTINUED)

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Stormwater						
BUDGET ANALYST	0.10	0.10	0.10	-	0.10	-
CIVIL ENGINEER	2.00	3.00	3.00	-	3.00	-
CREW SUPERVISOR	1.00	1.00	1.00	-	1.00	-
ENGINEERING TECHNICIAN	1.00	1.00	1.00	-	1.00	-
ENVIRONMENTAL TECHNICIAN	2.00	2.00	2.00	-	2.00	-
EQUIPMENT OPER II	2.00	4.00	4.00	-	4.00	-
EQUIPMENT OPERATOR I	5.00	5.00	5.00	-	5.00	-
GIS TECHNICIAN	1.00	1.00	1.00	-	1.00	-
STORMWATER MANAGER	1.00	1.00	1.00	-	1.00	-
STORMWATER QUALITY ADMIN	1.00	1.00	1.00	-	1.00	-
STORMWATER TECHNICIAN	1.00	1.00	1.00	-	1.00	-
Total Stormwater	17.10	20.10	20.10	-	20.10	-
Street Maintenance						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
CREW SUPERVISOR	2.00	2.00	2.00	-	2.00	-
EQUIPMENT OPER II	10.00	10.00	8.00	2.00	8.00	-
EQUIPMENT OPERATOR I	7.00	7.00	9.00	2.00	9.00	-
GRAFFITI REMOVAL TECH	1.00	1.00	1.00	-	1.00	-
STREETS SUPERINTENDENT	1.00	1.00	1.00	-	1.00	-
Total Street Maintenance	22.00	22.00	22.00	-	22.00	-
Transit Services						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
BUS DRIVER	27.30	27.30	27.50	0.20	27.50	-
CLERICAL ASSISTANT	-	1.00	1.00	-	1.00	-
GRANT SPECIALIST	1.00	1.00	1.00	-	1.00	-
ROUTE SUPERVISOR	2.00	2.00	3.00	1.00	3.00	-
TRANSIT MANAGER	1.00	1.00	1.00	-	1.00	-
TRANSIT SPECIALIST	1.00	1.00	1.00	-	1.00	-
TRANSPORTATION DISPATCHER	2.00	2.00	2.00	-	2.00	-
Total Transit Services	35.30	36.30	37.50	1.20	37.50	-
Transportation Services						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
PAVEMENT MARKINGS COORD	1.00	1.00	1.00	-	1.00	-
SIGNS & MARKINGS SPVSR	1.00	1.00	1.00	-	1.00	-
SIGNS & MARKINGS TECH	4.00	4.00	4.00	-	4.00	-
TRAFFIC ENGINEER	1.00	1.00	1.00	-	1.00	-
TRAFFIC ENGINEER TECH II	1.00	1.00	1.00	-	1.00	-
TRAFFIC ENGINEER TECH III	1.00	1.00	1.00	-	1.00	-
TRAFFIC ENGINEERING TECH	1.00	1.00	1.00	-	1.00	-
TRAFFIC OPERATIONS SPVSR	1.00	1.00	1.00	-	1.00	-
TRAFFIC SIGNAL SUPERVISOR	1.00	1.00	1.00	-	1.00	-
TRAFFIC SIGNAL TECHNICIAN	3.00	3.00	3.00	-	3.00	-
Total Transportation Services	16.00	16.00	16.00	-	16.00	-
Total Public Works	144.05	149.30	154.50	5.20	154.50	-

ACHIEVEMENTS

2013

- Completed flood damage west of 71st Ave. Bridge, 31st St. detention pond, and assisted Weld County and Evans
- Installed onboard surveillance system on all fixed route buses
- Installed and implemented Automatic Vehicle Locator (AVL) program on city buses that utilize technology to streamline reporting and provide real time bus information to customers
- UCCC ADA accessible signage upgrade
- Construction of a stormwater collection system at Gateway Estates

2014

- Implemented new fare structure resulting in simplified fare structure and one that equal with other like sized agencies and those in proximity to Greeley
- Installed and implemented new automatic fare collection system that validate and collect the correct amount of fare from riders
- Managed the largest budget for Street Maintenance programs in Greeley's history - Approximately \$10 Million Dollars in 2014
- Completed the installation of 22 miles of fiber optic communication
- Completed the creation of the ADA Transition plan and reviewed 329 findings with the Transportation Board, the Commission on Disability (COD), Parks&7 Rec Board, the Weld Area Network on Disability (WAND), and the Culture Parks Recreation (CPR) Administration

2015-2016 DEPARTMENT POSITION & PROGRAM ADDITIONS

Position/Program	Justification for position/program	Expected Outcome	2015 Cost	2016 Cost	FTE
Add Fire Mechanic	Bringing a mechanic in-house will reduce labor costs by \$23,000 and will allow the for increased labor hours needed due to three apparatus units off warranty and additional service needed on light duty fleet.	Targeted downtime should be less than 5%. This will decrease the amount of downtime the Fire Department is currently experiencing due to contractor availability allowing downtime performance target to be met (Central Fleet performance measure is targeted at 5%; 2014 actual downtime is 6.71%).	\$ 102,087	\$ 94,777	1.0

Position/Program	Justification for position/program	Expected Outcome	2015 Cost	2016 Cost	FTE
Add Construction Inspectors	There are currently 5 construction inspectors in Public Works who inspect CIP projects and development projects requiring construction inspection services of all improvements constructed in the public ROW. In addition, utility and citizen work in the ROW also requires inspection services. City CIP Projects on City property, such as new facilities, also should be inspected for construction specification and quality of construction. Currently inspection work in developments, transportation CIP projects, and infrastructure maintenance projects are receiving part time inspection because of inspectors covering too many projects simultaneously.	The performance measure for inspection costs is that 2% to 8% of the total cost of the project is spent on inspection. For CIP projects requiring inspection in 2013, inspection costs were 2%. The goal is to increase inspection time to 8%.	\$ 214,690	\$ 159,323	2.0
Add Staff Engineer	The PW Engineering Division is capable of designing many of the annual transportation/parking lot projects, but lacks adequate staffing levels to accomplish the designs efficiently according to schedules. This position will allow us to design civil engineer projects in-house rather than using consulting firms at a higher cost.	This new staff engineer will be used to assist in the design of various CIP projects. In addition, the new engineer will assist in project management and construction management of projects during the bidding and construction phases. In 2015, projects are anticipated to include the 8th Avenue corridor improvements, the Sunrise Neighborhood Parking Lot, E. 16th Street Reconstruction, and the new Transit Center.	\$ 84,145	\$ 83,563	1.0

Position/Program	Justification for position/program	Expected Outcome	2015 Cost	2016 Cost	FTE
Add Bus Drivers	The need has arisen to add an additional hour of service in the evenings of Monday through Friday on the Red Route.	Based on 2010 ridership, this additional hour will facilitate approximate 14,000 - 16,000 additional rides per year. These include trips to and from work, to and from school activities and other recreational activities.	\$ 45,006	\$ 46,613	
Implemented Radio Replacement Program	Due to age of equipment and advancements of technology a new radio system was needed to facilitate communication during normal operations as well as emergency situations.	Dependable communication within departments during normal operations and in emergency situations.	\$ 600,000	\$ -	
Add Transit hours	The additional hour is needed to facilitate trips for citizens to and from work, to and from school activities and other recreational activities. This additional hour of service ties directly to the City of Greeley's mission statement of Achieving Community Excellence and District 6's new "Ride Free with ID" program which is meant remove barriers so that youth are able to participate in afterschool activities.	Staff has calculated based on 2010 ridership that this additional hour will facilitate approximate 14,000 - 16,000 additional rides per year.	\$ 109,979	\$ 111,586	1.2
Redesign Transit Route	Route redesign is needed in general to improve mobility for the residents of Greeley, Evans and Garden City but is also needed to facilitate the relocation of the current Downtown Transfer Center. The new transfer center will be located by our office and will be built with local and grant funding.	Improved mobility in the community and increased ridership through improved routing and connections.	\$ 50,000	\$ -	

Position/Program	Justification for position/program	Expected Outcome	2015 Cost	2016 Cost	FTE
New vehicle repair facility research	Prepare analysis for new vehicle repair facility. Review of shop space and number of technicians needed to accommodate present and future vehicle repair requirements. Consultants may be needed for planning and design.	Provide a facility with space, tools and equipment to perform vehicle maintenance to all equipment including newer vehicles that have grown in both size and complexity.	\$ -	\$ -	
Implement Motor Pool program	Provide vehicles to allow employees to rent for daily use. By providing vehicles for daily use should allow eliminating underutilized vehicles while still providing needed transportation thus reducing the departments total vehicle costs. Vehicles will be used as alternative transportation when their assigned vehicle is down for repairs allowing employees to complete their daily duties.	The motor pool program is a pilot program to establish the need for city vehicles and will provide vehicles when underutilized vehicles are eliminated from the fleet. Many departments have underutilized vehicles but are reluctant to give them up unless there is an alternative.	\$ -	\$ -	
Total Cost/FTE			\$ 1,103,820	\$ 495,862	5.2



PURPOSE: To provide administrative support to the entire department.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Intergovernmental Revenue	136,545	162,000	135,400	-16.42%	135,400	-
Taxes	72,068	77,960	77,960	-	77,960	-
Fund Balance	439,252	380,908	649,135	70.42%	687,481	5.91%
Total Revenue Sources	\$647,866	\$620,868	\$862,495	38.92%	\$900,841	4.45%
Expenditures by Category						
Salaries and Benefits	272,834	277,126	300,362	8.38%	318,090	5.90%
Supplies & Services	375,032	343,742	562,133	63.53%	582,751	3.67%
Total Expenditures by Category	\$647,866	\$620,868	\$862,495	38.92%	\$900,841	4.45%
Expenditures by Activity						
Administration	475,295	443,952	518,325	16.75%	545,852	5.31%
Information Technology Charges	172,572	176,916	344,170	94.54%	354,989	3.14%
Total Expenditures by Department	\$647,866	\$620,868	\$862,495	38.92%	\$900,841	4.45%

ACTIVITY DESCRIPTIONS

Administration's main emphasis is working with the departmental budget and payroll. The administrative staff also provides administrative support to other divisions within the department and is responsible for other duties as assigned.



PURPOSE: To provide orderly construction of new street infrastructure via new land development, proper evaluation/repair of the city's existing street infrastructure system, and the design, construction, inspection and quality assurance of new transportation related capital improvement projects.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	753,350	576,000	289,221	-49.79%	160,750	-44.42%
Intergovernmental Revenue	350,090	442,000	350,200	-20.77%	350,200	-
Licenses & Permits	131,891	45,100	129,150	186.36%	129,150	-
Miscellaneous Revenue	1,966	-	-	-	-	-
Fund Balance	148,340	622,218	1,041,598	67.40%	1,325,169	27.22%
Total Revenue Sources	\$1,385,637	\$1,685,318	\$1,810,169	7.41%	\$1,965,269	8.57%
Expenditures by Category						
Salaries and Benefits	1,284,225	1,505,319	1,533,373	1.86%	1,744,806	13.79%
Supplies & Services	101,412	135,469	276,796	104.32%	220,463	-20.35%
Capital	-	44,530	-	-100.00%	-	-
Total Expenditures by Category	\$1,385,637	\$1,685,318	\$1,810,169	7.41%	\$1,965,269	8.57%
Expenditures by Activity						
Consturction Services	424,668	479,648	718,173	49.73%	697,689	-2.85%
Engineering Services	495,503	604,092	1,091,996	80.77%	1,267,580	16.08%
Project Management	465,466	601,578	-	-100.00%	-	-
Total Expenditures by Department	\$1,385,637	\$1,685,318	\$1,810,169	7.41%	\$1,965,269	8.57%

ACTIVITY DESCRIPTIONS

Construction Services regulates work and monitors quality assurance of the work in the public right-of-way. This includes Public Works capital improvement projects, Water and Sewer capital improvement projects, other city projects, land development projects, survey services, and preparation of engineering reports for projects.

Engineering Services provides for the design and construction management of Public Works transportation projects and other city projects as requested. Services also include administration of permits, ordinance enforcement, mapping, infrastructure records, subdivision records, and special improvement districts.

Project Management manages various city capital improvement projects.


EQUIPMENT MAINTENANCE

PURPOSE: To provide maintenance and repair of vehicles and equipment in an efficient and cost effective manner.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	4,513,165	4,049,056	3,009,907	-25.66%	3,031,829	0.73%
Miscellaneous Revenue	109,964	4,000	4,000	-	4,000	-
Fund Balance	(452,277)	431,230	605,000	40.30%	606,475	0.24%
Total Revenue Sources	\$4,170,852	\$4,484,286	\$3,618,907	-19.30%	\$3,642,304	0.65%
Expenditures by Category						
Salaries and Benefits	838,354	898,610	676,443	-24.72%	714,376	5.61%
Supplies & Services	2,674,654	3,085,676	2,325,835	-24.62%	2,317,453	-0.36%
Capital	-	-	7,629	-	1,475	-80.67%
Debt	49,448	-	-	-	-	-
Depreciation	609,014	500,000	609,000	21.80%	609,000	-
Miscellaneous Expense	(618)	-	-	-	-	-
Total Expenditures by Category	\$4,170,852	\$4,484,286	\$3,618,907	-19.30%	\$3,642,304	0.65%
Expenditures by Activity						
Administration -Transit	112,212	137,673	-	-100.00%	-	-
Administration - Central	164,564	173,573	263,273	51.68%	273,742	3.98%
Central Fleet Fuel	1,140,446	1,508,458	1,504,112	-0.29%	1,504,588	0.03%
Central Fleet Operations	958,177	981,621	1,081,495	10.17%	1,099,924	1.70%
City Fleet	148,575	-	-	-	-	-
Computer/ Phone User Charges	39,387	39,009	44,939	15.20%	46,273	2.97%
Miscellaneous	611,627	501,500	609,000	21.44%	609,000	-
Leases	49,448	-	-	-	-	-
Parks Equipment	-	-	102,088	-	94,777	-7.16%
Transit Fuel	359,285	469,205	-	-100.00%	-	-
Transit Operations	587,131	673,247	14,000	-97.92%	14,000	-
Total Expenditures by Department	\$4,170,852	\$4,484,286	\$3,618,907	-19.30%	\$3,642,304	0.65%

ACTIVITY DESCRIPTIONS

Administration, Operations, and Sublet provide for regularly scheduled prevention maintenance repair for the central fleet and equipment.

Capital Lease and City Fleet reflect the purchase of vehicles and equipment that is then leased to various departments.

The Central fleet maintains VanGo carpool vans through an agreement with the City of Ft. Collins.

Accident Repairs account for the repair and vandalism of general fleet and transit fleet vehicles through the use of private repair shops.

The Fuel programs provides for the city's fleet fueling needs by maintaining supplies of fuel in seven city owned storage tanks and administering an intergovernmental agreement with Weld County for use of their fuel facility, in addition to remote site fueling with outside vendors.

Transit reflects the expense of maintaining the city's fleet of fixed route and paratransit vehicles.



PURPOSE: To provide, manage, and maintain a safe and clean working environment in the city owned facilities through economical and effective service based programs.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	17,685	26,000	36,075	38.75%	44,775	24.12%
Miscellaneous Revenue	97,824	84,072	96,072	14.27%	96,072	-
Transfers In	624,538	562,971	965,373	71.48%	1,085,794	12.47%
Fund Balance	1,985,078	2,702,894	2,186,956	-19.09%	1,382,322	-36.79%
Total Revenue Sources	\$2,725,126	\$3,375,937	\$3,284,476	-2.71%	\$2,608,963	-20.57%
Expenditures by Category						
Salaries and Benefits	957,439	1,175,318	1,180,165	0.41%	1,239,117	5.00%
Supplies & Services	1,059,340	1,320,319	1,203,311	-8.86%	1,249,846	3.87%
Transfers Out	708,348	880,300	901,000	2.35%	120,000	-86.68%
Total Expenditures by Category	\$2,725,126	\$3,375,937	\$3,284,476	-2.71%	\$2,608,963	-20.57%
Expenditures by Activity						
Custodial	288,393	486,766	467,731	-3.91%	491,023	4.98%
Information Technology Charges	172,646	236,562	68,319	-71.12%	69,654	1.95%
Maintenance	1,862,688	2,202,581	2,268,235	2.98%	1,535,459	-32.31%
Utilities	401,398	450,028	480,191	6.70%	512,827	6.80%
Total Expenditures by Department	\$2,725,126	\$3,375,937	\$3,284,476	-2.71%	\$2,608,963	-20.57%

ACTIVITY DESCRIPTIONS

Custodial services are provided for in the following facilities: City Hall, City Hall Annex, Public Works, Lincoln Park Annex, Police Headquarters and the Service Center.

The Maintenance division provides the major and minor maintenance and remodeling of the following city facilities and others as requested along with management for these projects: City Hall, City Hall Annex, Public Works, Lincoln Park Annex, Police Headquarters, Recreation Center, Senior Center, Union Colony Civic Center, Service Center, Streets, two swimming pools, two splash parks, Rodarte Center, Cemetery, Golf facilities, seven fire stations, Museum, Ice Haus, Family FunPlex, and other miscellaneous smaller facilities.



PURPOSE: To purchase replacement and new equipment for the City departments.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	-	1,199,481	1,948,804	62.47%	2,025,538	3.94%
Lease Purchase Proceeds	-	1,252,644	-	-100.00%	-	-
Miscellaneous Revenue	-	29,922	-	-100.00%	-	-
Transfers In	-	970,000	272,910	-71.86%	272,910	-
Fund Balance	-	(647,637)	1,113,344	-271.91%	240,690	-78.38%
Total Revenue Sources	-	\$2,804,410	\$3,335,058	18.92%	\$2,539,138	-23.87%
Expenditures by Category						
Supplies & Services	-	227,000	346,590	52.68%	374,734	8.12%
Capital	-	1,307,091	1,569,775	20.10%	1,597,339	1.76%
Debt	-	1,270,319	1,418,693	11.68%	567,065	-60.03%
Total Expenditures by Category	-	\$2,804,410	\$3,335,058	18.92%	\$2,539,138	-23.87%
Expenditures by Activity						
City Fleet	-	1,534,091	1,680,865	9.57%	1,919,073	14.17%
Leases	-	1,270,319	1,418,693	11.68%	567,065	-60.03%
Parks Equipment	-	-	235,500	-	53,000	-77.49%
Total Expenditures by Department	-	\$2,804,410	\$3,335,058	18.92%	\$2,539,138	-23.87%

ACTIVITY DESCRIPTIONS

The City Fleet reflects the purchase of vehicles and equipment for various departments.

Leases reflect the vehicles and equipment that are leased to various departments.

Parks equipment is the equipment purchased for the maintenance of city parks.



PURPOSE: To administer the stormwater utility, plan design and manage the construction of capital improvement projects to solve stormwater problems throughout the city. To educate citizens about stormwater issues and improve the environmental quality of city stormwater discharges.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	4,325,587	4,214,430	4,718,550	11.96%	5,029,682	6.59%
Intergovernmental Revenue	300	300	300	-	300	-
Licenses & Permits	829	-	-	-	-	-
Miscellaneous Revenue	5,815	844,474	971,639	15.06%	1,018,639	4.84%
Transfers In	3,066,571	1,084,639	2,316,232	113.55%	812,329	-64.93%
Fund Balance	(1,181,397)	1,316,276	1,465,923	11.37%	(919,442)	-162.72%
Total Revenue Sources	\$6,217,706	\$7,460,119	\$9,472,644	26.98%	\$5,941,508	-37.28%
Expenditures by Category						
Salaries and Benefits	1,331,739	1,549,893	1,482,970	-4.32%	1,668,615	12.52%
Supplies & Services	442,377	495,479	455,122	-8.15%	461,100	1.31%
Capital	276,153	3,254,240	3,948,635	21.34%	1,634,838	-58.60%
Depreciation	890,762	820,980	912,000	11.09%	1,007,639	10.49%
Miscellaneous Expense	710	990	300	-69.70%	300	-
Transfers Out	3,275,964	1,338,537	2,673,617	99.74%	1,169,016	-56.28%
Total Expenditures by Category	\$6,217,706	\$7,460,119	\$9,472,644	26.98%	\$5,941,508	-37.28%
Expenditures by Activity						
Capital Improvement Management	318,950	477,733	572,299	19.79%	706,920	23.52%
Stormwater Administration	4,494,951	2,737,140	3,630,869	32.65%	2,241,166	-38.27%
Stormwater Capital Improvements	383,938	2,825,662	3,969,745	40.49%	1,640,008	-58.69%
Stormwater Maintenance	496,165	828,463	696,156	-15.97%	722,003	3.71%
Street Sweeping	272,416	319,310	311,855	-2.33%	324,902	4.18%
Water Quality Program	251,286	271,811	291,720	7.32%	306,509	5.07%
Total Expenditures by Department	\$6,217,706	\$7,460,119	\$9,472,644	26.98%	\$5,941,508	-37.28%

ACTIVITY DESCRIPTIONS

The CIP Management staff provides for design, construction, administration and inspection of stormwater projects to solve stormwater problems throughout the city. This group consults with citizens to offer advice about drainage problems at existing homes.

The Stormwater Maintenance staff provides cleaning and maintenance of city stormwater inlets, piping and detention ponds.

Street Sweeping is responsible for sweeping public streets, highways and municipal parking lots. Sweeping reduces stormwater pollution and provides a clean environment.

Water Quality staff provides for the development of environmental National Pollutant Discharge Elimination System documents, education programs for the public concerning environmental issues, inspection of construction sites for compliance with erosion control plans and detection of illicit discharges to stormwater systems.



PURPOSE: To provide maintenance of city streets, control snow and ice on streets for safe travel, and control vegetation in the public right-of-way and on city owned property.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	545,795	521,035	259,035	-50.28%	259,035	-
Intergovernmental Revenue	1,885,985	2,316,600	1,887,000	-18.54%	1,887,000	-
Miscellaneous Revenue	29,286	20,096	15,000	-25.36%	15,000	-
Transfers In	-	185,000	-	-100.00%	-	-
Fund Balance	510,423	199,818	1,146,982	474.01%	1,118,697	-2.47%
Total Revenue Sources	\$2,971,489	\$3,242,549	\$3,308,017	2.02%	\$3,279,732	-0.86%
Expenditures by Category						
Salaries and Benefits	1,408,523	1,676,354	1,619,037	-3.42%	1,701,407	5.09%
Supplies & Services	1,562,966	1,558,195	1,688,980	8.39%	1,578,325	-6.55%
Capital	-	8,000	-	-100.00%	-	-
Total Expenditures by Category	\$2,971,489	\$3,242,549	\$3,308,017	2.02%	\$3,279,732	-0.86%
Expenditures by Activity						
Graffiti Program	56,673	66,805	69,047	3.36%	63,291	-8.34%
Snow & Ice Removal	812,363	765,025	777,818	1.67%	821,400	5.60%
Street Maintenance	1,307,578	1,316,097	1,907,828	44.96%	1,774,079	-7.01%
Street Resurfacing	682,498	949,488	553,324	-41.72%	620,962	12.22%
Vegetation Management	112,377	145,134	-	-100.00%	-	-
Total Expenditures by Department	\$2,971,489	\$3,242,549	\$3,308,017	2.02%	\$3,279,732	-0.86%

ACTIVITY DESCRIPTION

The Graffiti program is responsible for removing all graffiti within 24 hours of notification 90% of the time.

Snow and Ice Removal provide de-icing and plowing operations for main arterial streets and for parking lots and bus stops that are owned by the city.

Street Maintenance and Potholes maintains the city streets, alleys, and related facilities in the public right-of-way.

Street Resurfacing is responsible for damaged pavement repair, crack sealing, and concrete maintenance.

Vegetation Management mows, sprays, re-seeds and removes trash from public right-of-ways, detention ponds, and other city maintained areas.



PURPOSE: To operate a public mass transit system including fixed routes, paratransit, and demand response service to encourage the use of alternative transportation.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	709,628	845,046	737,846	-12.69%	737,846	-
Intergovernmental Revenue	1,531,311	2,842,084	3,912,164	37.65%	3,041,238	-22.26%
Miscellaneous Revenue	2,077	5,000	-	-100.00%	-	-
Fund Balance	767,210	892,947	1,535,961	72.01%	1,482,044	-3.51%
Total Revenue Sources	\$3,010,225	\$4,585,077	\$6,185,971	34.92%	\$5,261,128	-14.95%
Expenditures by Category						
Salaries and Benefits	1,835,244	2,043,142	2,882,196	41.07%	3,041,819	5.54%
Supplies & Services	1,174,427	1,410,291	1,362,653	-3.38%	1,260,025	-7.53%
Capital	-	1,131,644	1,941,122	71.53%	959,284	-50.58%
Miscellaneous Expense	554	-	-	-	-	-
Total Expenditures by Category	\$3,010,225	\$4,585,077	\$6,185,971	34.92%	\$5,261,128	-14.95%
Expenditures by Activity						
ADA Paratransit Operation	711,059	1,198,575	548,790	-54.21%	471,826	-14.02%
Demand Response Operation	21,849	27,882	59,458	113.25%	62,732	5.51%
Fixed Route Operations	1,611,340	2,779,960	3,821,132	37.45%	3,018,380	-21.01%
Preventative Maintenance	-	-	679,352	-	704,084	3.64%
Transit Services Administration	547,014	512,960	1,077,239	110.00%	1,004,106	-6.79%
UNC Transit Route	118,964	65,700	-	-100.00%	-	-
Total Expenditures by Department	\$3,010,225	\$4,585,077	\$6,185,971	34.92%	\$5,261,128	-14.95%

ACTIVITY DESCRIPTIONS

The ADA (Americans with Disabilities Act) Paratransit Operations provide door-to-door service for individuals and their Personal Care Attendants (PCA) and guests who have special transportation needs because of disabilities.

The Demand Response Operations provide evening transportation services after the Fixed Route Operations have ended for the day; service on Sunday is also provided. This is available to individuals with disabilities and the general public.

The Fixed Route Service provides daily transportation of citizens along major corridors in Greeley and Evans.

The UNC Transit Routes (Bear Blue & Bear Gold) program is a joint effort between Greeley-Evans Transit and the students of the University of Northern Colorado to provide bus service around the University and access to the rest of the City of Greeley.



TRANSPORTATION SERVICES

PURPOSE: To provide for the safe operation and maintenance of that part of the Transportation System that controls, guides and directs the public through effective design, markings, street lighting and traffic control on the city streets.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	233,330	271,020	232,480	-14.22%	232,480	-
Fines & Forfeits	4,190	-	-	-	-	-
Intergovernmental Revenue	534,822	599,000	526,275	-12.14%	526,275	-
Licenses & Permits	7,600	8,000	8,000	-	8,000	-
Miscellaneous Revenue	32,737	54,013	2,500	-95.37%	2,500	-
Taxes	528,502	572,040	572,040	-	572,040	-
Fund Balance	1,656,389	1,867,530	2,216,955	18.71%	2,490,651	12.35%
Total Revenue Sources	\$2,997,570	\$3,371,603	\$3,558,250	5.54%	\$3,831,946	7.69%
Expenditures by Category						
Salaries and Benefits	1,031,532	1,162,219	1,305,954	12.37%	1,376,694	5.42%
Supplies & Services	1,950,264	2,174,384	2,252,296	3.58%	2,455,252	9.01%
Capital	8,500	35,000	-	-100.00%	-	-
Miscellaneous Expense	7,274	-	-	-	-	-
Total Expenditures by Category	\$2,997,570	\$3,371,603	\$3,558,250	5.54%	\$3,831,946	7.69%
Expenditures by Activity						
Signal Maintenance	566,873	791,306	727,990	-8.00%	769,498	5.70%
Signs	294,816	290,396	700,971	141.38%	795,724	13.52%
Street Lighting	1,343,485	1,347,715	1,455,532	8.00%	1,571,975	8.00%
Surface Marking	240,179	348,243	-	-100.00%	-	-
System Design & Monitoring	139,384	159,470	-	-100.00%	-	-
Traffic Management	359,312	376,136	673,757	79.13%	694,749	3.12%
Transportation Asset Management	53,520	58,337	-	-100.00%	-	-
Total Expenditures by Department	\$2,997,570	\$3,371,603	\$3,558,250	5.54%	\$3,831,946	7.69%

ACTIVITY DESCRIPTIONS

The Signal Maintenance section installs and maintains traffic signals to provide safe and convenient traffic flow. Staff responds to calls regarding malfunctioning traffic signals, performs traffic hazard studies and annual maintenance on all signals.

The Signs section fabricates, installs, and maintains regulatory, warning, guide, and specialty signs for the safety and convenience of the motoring public and pedestrians.

The Street Lighting program provides community-wide lighting for public safety, investigates and implements more efficient lighting methods and cost reductions, reviews plans and designs for subdivisions and buildings, and issues payment for street lighting and signal power costs.

The Surface Markings section is responsible for the year-round markings on arterial and collector streets such as lane markings, crosswalks, turn arrows, turn lanes, and school markings. The staff also reviews all subdivision and building plans for needed pavement markings.

The System Design and Monitoring staff conducts traffic counts, speed studies, and analyzes accident statistics to enhance the safe, effective movement of traffic and goods within the city. It implements solutions for the traveling public, reviews traffic control plans submitted by contractors and enforces implementation.

Traffic Management provides short and long range transportation planning and management. It evaluates development proposals as requested and prepares grants for transportation projects. This program participates with access committees on corridors of regional significance and updates the Master Transportation Plan.

Transportation Asset Management tracks all signs, traffic signals and pavement marking assets through inspection and GIS (Geographic Information System) applications.



	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Bond Proceeds	-	12,000,000	-	-100.00%	-	-
Charges for Services	10,395,084	9,738,676	12,136,469	24.62%	12,705,833	4.69%
Licenses & Permits	27,101	32,000	32,000	-	32,000	-
Miscellaneous Revenue	821,727	2,928,146	2,839,497	-3.03%	2,990,181	5.31%
Transfers In	4,077,893	3,323,402	-	-100.00%	-	-
Fund Balance	(3,059,163)	551,280	1,292,237	134.41%	5,478,216	323.93%
Total Revenue Sources	\$12,262,642	\$28,573,504	\$16,300,203	-42.95%	\$21,206,230	30.10%
Expenditures by Category						
Salaries and Benefits	2,682,698	3,092,996	3,076,549	-0.53%	3,245,226	5.48%
Supplies & Services	1,766,702	2,157,137	2,338,723	8.42%	2,294,963	-1.87%
Capital	577,188	15,779,260	7,487,865	-52.55%	12,133,500	62.04%
Debt	6,419	1,239,975	-	-100.00%	-	-
Depreciation	2,738,943	2,487,050	2,792,100	12.27%	2,889,873	3.50%
Miscellaneous Expense	5,012	6,200	-	-100.00%	-	-
Transfers Out	4,485,681	3,810,886	604,966	-84.13%	642,668	6.23%
Total Expenditures by Category	\$12,262,642	\$28,573,504	\$16,300,203	-42.95%	\$21,206,230	30.10%
Expenditures by Division						
Sewer General Management	8,436,075	24,090,616	11,743,890	-51.25%	16,502,069	40.52%
Wastewater Collection	908,232	1,263,488	1,212,347	-4.05%	1,271,761	4.90%
Wastewater Treatment	2,918,335	3,219,400	3,343,966	3.87%	3,432,400	2.64%
Total Expenditures by Department	\$12,262,642	\$28,573,504	\$16,300,203	-42.95%	\$21,206,230	30.10%

*Primarily sewer user charges.

GENERAL DESCRIPTION

The **Sewer** Department collects water-borne waste from residences and businesses and provides treatment and environmentally safe release. Sewer consists of three divisions: General Management, Wastewater Treatment, and Wastewater Collection.

HOW THE DEPARTMENT IS ORGANIZED

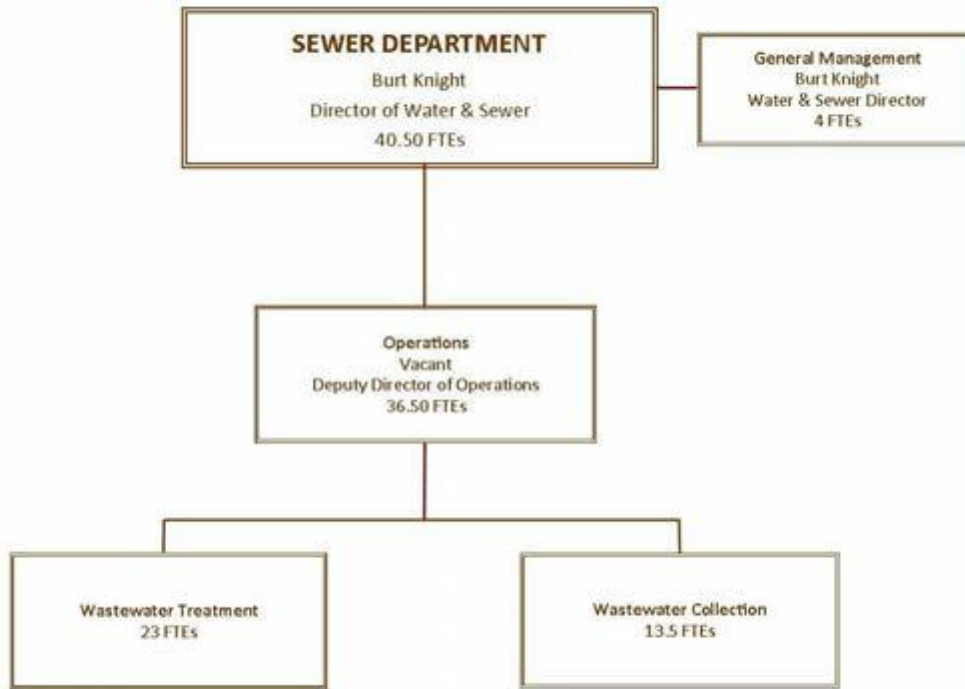
The Water and Sewer Director reports to the City Manager and is accountable for all water and sewer operations.

Sewer General Management consists of engineering and administrative services which provide expertise for design, maintenance, and expansion of the wastewater system, as well as technical operational support. It also provides for rate design, budgeting, administrative support projects, as well as the construction inspection services within the public right-of-way and public easements.

Wastewater Collection protects the public health by transporting wastewater away from homes and businesses to a centralized treatment facility.

Wastewater Treatment preserves the environment by treating wastewater before it is discharged to the receiving stream and by treating biodegradable solids to the degree suitable for land application and beneficial use.

ORGANIZATIONAL CHART



FTE SUMMARY

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
General Management						
BUDGET ANALYST	0.20	0.20	0.20	-	0.20	-
CHIEF ENGINEER	0.10	0.10	0.10	-	0.10	-
CONSTRUCTION INSPECTOR	1.50	1.50	1.50	-	1.50	-
REGULATORY COMPLIANCE	0.50	0.50	0.50	-	0.50	-
SR CONSTRUCTION INSPECTOR	0.50	0.50	0.50	-	0.50	-
WATER & SEWER DIRECTOR	0.20	0.20	0.20	-	0.20	-
WATER RESOURCE ENGINEER	1.00	1.00	1.00	-	1.00	-
Total Sewer General Management	4.00	4.00	4.00	-	4.00	-
Wastewater Collection						
CONSTRUCTION INSPECTOR	0.50	0.50	0.50	-	0.50	-
EQUIPMENT OPERATOR II	4.00	4.00	4.00	-	4.00	-
LIFT STATION TECH	1.00	1.00	1.00	-	1.00	-
MAINTENANCE TECH	5.00	5.00	5.00	-	5.00	-
SR CONSTRUCTION INSPECTOR	0.50	0.50	0.50	-	0.50	-
UTILITY LOCATOR	0.50	0.50	0.50	-	0.50	-
WW COLLECTION SUPERVISOR	1.00	1.00	1.00	-	1.00	-
WW COLLECTION SUPT	1.00	1.00	1.00	-	1.00	-
Total Wastewater Collection	13.50	13.50	13.50	-	13.50	-
Wastewater Treatment						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
INDUSTRIAL PRETRMT SPEC	2.00	2.00	2.00	-	2.00	-
INDUSTRIAL PRETRTMT SUPV	1.00	1.00	1.00	-	1.00	-
MAINTENANCE MECHANIC	4.00	4.00	4.00	-	4.00	-
PLANT OPERATOR A	8.00	8.00	8.00	-	8.00	-
PROCESS & INFO SYS ANLYST	1.00	1.00	1.00	-	1.00	-
WATER QUALITY ANALYST	2.00	2.00	2.00	-	2.00	-
WW LAB SUPERVISOR	1.00	1.00	1.00	-	1.00	-
WW MAINTENANCE SUPERVISOR	1.00	1.00	1.00	-	1.00	-
WW OPERATIONS SUPERVISOR	1.00	1.00	1.00	-	1.00	-
WW TREATMENT SUPT	1.00	1.00	1.00	-	1.00	-
Total Wastewater Treatment	23.00	23.00	23.00	-	23.00	-
Total Sewer	40.50	40.50	40.50	-	40.50	-

ACHIEVEMENTS

2013

- Completed 24,419 feet of cured in place pipe rehabilitation
- Installed solar panels at treatment plants for energy savings

2014

- Construction started at the WPCF of a cutting edge centrate storage and treatment facility (partially grant funded)
- Continued rehabilitation of dated sewer collection segments in need of repair



PURPOSE: To provide engineering, administrative, budgeting, and rate design services for the collection and treatment divisions and review plans for sewer extensions and new development.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Bond Proceeds	-	12,000,000	-	-100.00%	-	-
Charges for Services	10,395,084	9,738,676	12,136,469	24.62%	12,705,833	4.69%
Licenses & Permits	27,101	32,000	32,000	-	32,000	-
Miscellaneous Revenue	821,727	2,928,146	2,839,497	-3.03%	2,990,181	5.31%
Transfers In	4,077,893	3,323,402	-	-100.00%	-	-
Fund Balance	(6,885,730)	(3,931,608)	(3,264,076)	-16.98%	774,055	-123.71%
Total Revenue Sources	\$8,436,075	\$24,090,616	\$11,743,890	-51.25%	\$16,502,069	40.52%
Expenditures by Category						
Salaries and Benefits	197,879	337,653	361,721	7.13%	370,619	2.46%
Supplies & Services	428,683	434,592	497,238	14.41%	465,409	-6.40%
Capital	577,188	15,779,260	7,487,865	-52.55%	12,133,500	62.04%
Debt	6,419	1,239,975	-	-100.00%	-	-
Depreciation	2,738,943	2,487,050	2,792,100	12.27%	2,889,873	3.50%
Miscellaneous Expense	1,283	1,200	-	-100.00%	-	-
Transfers Out	4,485,681	3,810,886	604,966	-84.13%	642,668	6.23%
Total Expenditures by Category	\$8,436,075	\$24,090,616	\$11,743,890	-51.25%	\$16,502,069	40.52%
Expenditures by Activity						
Sewer General Management	7,855,812	8,260,538	4,219,025	-48.93%	4,318,069	2.35%
Sewer Construction Collection	45,055	350,000	359,500	2.71%	289,500	-19.47%
Sewer Construction Treatment	42,730	4,608,998	235,500	-94.89%	1,234,000	423.99%
Sewer Replacement Collection	32,028	6,869,430	5,892,865	-14.22%	6,441,000	9.30%
Sewer Replacement Studies	223,474	237,975	50,000	-78.99%	50,000	-
Sewer Replacement Treatment	236,976	3,763,675	987,000	-73.78%	4,169,500	322.44%
Total Expenditures by Department	\$8,436,075	\$24,090,616	\$11,743,890	-51.25%	\$16,502,069	40.52%

Activity DESCRIPTIONS

The Sewer General Management provides budgeting, general management, and rate design services.

The Sewer Construction is responsible for providing construction inspection services and monitoring quality assurance for development and capital projects.

The Sewer Replacement reviews subdivision plans for new sewer extensions, assuring that such plans meet the long-term needs of the community. It is also responsible for sewer rehabilitation projects which include writing specifications, design preparations, and construction management.



PURPOSE: To protect public health and the aesthetic quality of urban living by efficient collection of wastewater from homes and businesses, and then transporting the wastewater to a centralized facility for treatment.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	22,763	15,000	-	-100.00%	-	-
Miscellaneous Revenue	12,715	-	-	-	-	-
Fund Balance	872,754	1,248,488	1,212,347	-2.89%	1,271,761	4.90%
Total Revenue Sources	\$908,232	\$1,263,488	\$1,212,347	-4.05%	\$1,271,761	4.90%
Expenditures by Category						
Salaries and Benefits	710,819	893,995	829,543	-7.21%	877,511	5.78%
Supplies & Services	197,412	369,493	382,804	3.60%	394,250	2.99%
Total Expenditures by Category	\$908,232	\$1,263,488	\$1,212,347	-4.05%	\$1,271,761	4.90%
Expenditures by Activity						
Administration	179,096	216,894	156,808	-27.70%	163,925	4.54%
Maintenance	579,056	798,735	781,080	-2.21%	820,396	5.03%
Pumping Stations	150,079	247,859	274,459	10.73%	287,440	4.73%
Total Expenditures by Department	\$908,232	\$1,263,488	\$1,212,347	-4.05%	\$1,271,761	4.90%

Activity DESCRIPTIONS

The Maintenance program has five sections: Sewer Line Cleaning, Sewer Inspection, Sewer Repair, Pump Station Maintenance and Locations. Sewer Line Cleaning is performed to reduce the city's liability for damages to private property by attempting to prevent stoppages in the sewer lines. The Sewer Inspection staff performs visual and televised inspections. As a result of televising, determinations are made for priorities of cleaning, repairing, and rehabilitation. The Sewer Repair Section is an in-house effort to correct problems from deterioration and disrepair of lines and manholes. Locations provide information to customers, other utilities and contractors in an effort to prevent damages to public and private lines.

The Pumping Station function operates and maintains ten lift stations. The lift stations are necessary for public sewer service to neighborhoods which do not have the elevation necessary for gravity flow to the wastewater treatment facility.



PURPOSE: To treat the city's domestic and non-domestic sewage in compliance with all federal, state, and local standards and to release treated sewage in an acceptable, non-polluting manner.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	11,706	51,000	31,000	-39.22%	31,000	-
Miscellaneous Revenue	16,042	-	-	-	-	-
Fund Balance	2,890,586	3,168,400	3,312,966	4.56%	3,401,400	2.67%
Total Revenue Sources	\$2,918,335	\$3,219,400	\$3,343,966	3.87%	\$3,432,400	2.64%
Expenditures by Category						
Salaries and Benefits	1,773,999	1,861,348	1,885,285	1.29%	1,997,096	5.93%
Supplies & Services	1,140,607	1,353,052	1,458,681	7.81%	1,435,304	-1.60%
Miscellaneous Expense	3,729	5,000	-	-100.00%	-	-
Total Expenditures by Category	\$2,918,335	\$3,219,400	\$3,343,966	3.87%	\$3,432,400	2.64%
Expenditures by Activity						
Administration	316,918	373,482	351,173	-5.97%	363,642	3.55%
Industrial Pretreatment	278,185	300,606	319,477	6.28%	321,841	0.74%
Laboratory	255,261	283,069	328,568	16.07%	344,609	4.88%
Maintenance	497,862	599,690	638,614	6.49%	654,677	2.52%
Operations	1,570,109	1,662,553	1,706,134	2.62%	1,747,631	2.43%
Total Expenditures by Department	\$2,918,335	\$3,219,400	\$3,343,966	3.87%	\$3,432,400	2.64%

Activity DESCRIPTIONS

Industrial Pretreatment is responsible for monitoring and regulating all industries which may discharge prohibited, incompatible, or otherwise undesirable constituents into the city's public sewer system.

The Wastewater Treatment Laboratory performs all required wastewater sample collections and analyses. Laboratory tests are performed to monitor treatment plant performance for optimum efficiency and to satisfy discharge permit requirements mandated by the Colorado Department of Health.

Maintenance is responsible for a preventive maintenance program, as well as quick and efficient repair of all facility equipment. They are responsible for the up-keep of all buildings and grounds at the Water Pollution Control Facility.

Operations include eight operators who are responsible for controlling all processes at the facility for the effective treatment of wastewater. Operators monitor all equipment and laboratory data 24 hours a day. They coordinate all plant components for optimum efficiency.



	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Bond Proceeds	-	203,000	-	-100.00%	-	-
Charges for Services	39,809,926	52,152,547	63,662,650	22.07%	47,610,330	-25.21%
Intergovernmental Revenue	2,170,857	1,679,143	-	-100.00%	-	-
Licenses & Permits	57,502	10,000	40,000	300.00%	40,000	-
Miscellaneous Revenue	(153,389)	7,798,836	8,061,180	3.36%	10,638,228	31.97%
Transfers In	22,916,321	20,609,674	275,237	-98.66%	9,088,164	3201.94%
Fund Balance	(10,580,730)	30,614,369	8,233,324	-73.11%	23,398,726	184.20%
Total Revenue Sources	\$54,220,487	\$113,067,569	\$80,272,391	-29.00%	\$90,775,448	13.08%
Expenditures by Category						
Salaries and Benefits	5,651,288	6,413,805	6,540,630	1.98%	6,846,273	4.67%
Supplies & Services	10,691,739	11,988,460	10,331,263	-13.82%	10,702,188	3.59%
Capital	1,746,552	55,423,718	44,295,500	-20.08%	43,926,950	-0.83%
Debt	3,604,129	9,689,433	9,296,570	-4.05%	9,298,099	0.02%
Depreciation	7,026,350	7,215,139	7,100,000	-1.60%	8,446,725	18.97%
Miscellaneous Expense	55,563	58,400	7,500	-87.16%	7,500	-
Transfers Out	25,444,865	22,278,614	2,700,928	-87.88%	11,547,713	327.55%
Total Expenditures by Category	\$54,220,487	\$113,067,569	\$80,272,391	-29.00%	\$90,775,448	13.08%
Expenditures by Division						
Transmission and Distribution	3,260,218	3,738,541	3,935,230	5.26%	4,042,163	2.72%
Treatment and Supply	11,170,364	12,553,238	10,793,056	-14.02%	11,451,604	6.10%
Water General Management	39,789,905	96,775,790	65,544,105	-32.27%	75,281,681	14.86%
Total Expenditures by Department	\$54,220,487	\$113,067,569	\$80,272,391	-29.00%	\$90,775,448	13.08%

GENERAL DESCRIPTION

The purpose of the **Water** Department is to provide water to the citizens and industry of Greeley of a quality and quantity that meets all health and aesthetic criteria. The department consists of the General Management, Transmission and Distribution, and Treatment and Supply divisions.

HOW THE DEPARTMENT IS ORGANIZED

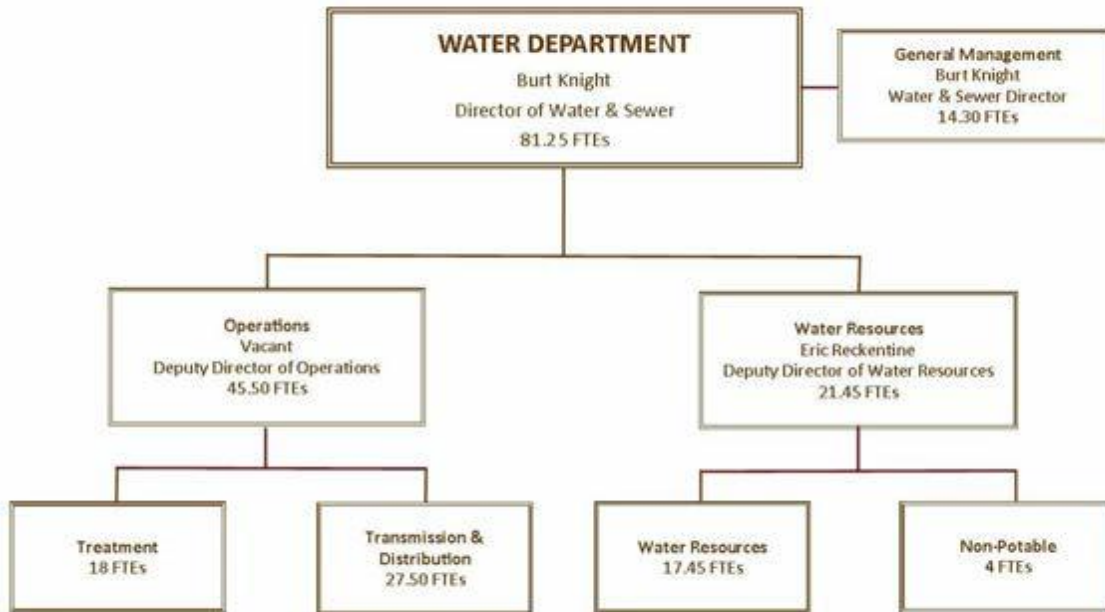
The Water and Sewer Director reports to the City Manager and is responsible for all water and sewer operations. The Director and administrative staff provide the planning, organizing, and executive management of daily operations.

Transmission and Distribution operations move treated water from the treatment plants to the consumer. This involves the operation and maintenance of over 616 miles of water pipeline. Other services include meter reading and maintenance.

Treatment and Supply provides clean and aesthetically pleasing water to Greeley residents through the management of the city's six mountain reservoirs and four locally treated reservoirs, storage agreements with other agencies, and water purchases.

Water General Management consists of Engineering and Administration. The Engineering staff provides expertise for initial design, maintenance, and expansion of the water system; it also provides technical support and contract administration. Administration provides executive management, budget and rate design, permit processing, approval services as well as the construction inspection services within the public right-of-way and public easements.

ORGANIZATIONAL CHART



FTE SUMMARY

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Water General Management						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
ASSET MANAGER	1.00	1.00	1.00	-	1.00	-
ASSET TECHNICIAN	1.00	1.00	1.00	-	1.00	-
BUDGET ANALYST	0.80	0.80	0.80	-	0.80	-
CHIEF ENGINEER	0.90	0.90	0.90	-	0.90	-
CROSS CONNECTION CONTROL TECHNICIAN	-	-	1.00	1.00	1.00	-
MARKETING TECHNICIAN	0.30	0.30	0.30	-	0.30	-
OFFICE MANAGER	1.00	1.00	1.00	-	1.00	-
REGULATORY COMPLIANCE	0.50	0.50	0.50	-	0.50	-
SR ADMIN SPECIALIST	1.00	1.00	1.00	-	1.00	-
W&S SERVICES COORDINATOR	1.00	1.00	1.00	-	1.00	-
W&S SERVICES TECHNICIAN	1.00	1.00	1.00	-	1.00	-
WATER & SEWER DIRECTOR	0.80	0.80	0.80	-	0.80	-
WATER RESOURCE ENGINEER	2.00	2.00	2.00	-	2.00	-
WATER SYSTEM ENGINEER	1.00	1.00	1.00	-	1.00	-
Total Water Administration	13.30	13.30	14.30	1.00	14.30	-
Transmission & Distribution						
CREW SUPERVISOR	3.00	3.00	3.00	-	3.00	-
EQUIPMENT OPERATOR II	3.00	3.00	3.00	-	3.00	-
FIELD SERVICES WORKER	1.00	1.00	1.00	-	1.00	-
MAINTENANCE MECHANIC	2.00	2.00	2.00	-	2.00	-
MAINTENANCE TECH	8.00	8.00	8.00	-	8.00	-
METER READER	1.00	1.00	1.00	-	1.00	-
METER SERVICES TECHNICIAN	3.00	3.00	3.00	-	3.00	-
RESERVOIRS SUPERVISOR	1.00	1.00	1.00	-	1.00	-
TRANSMISSION LINE TECH	1.00	1.00	1.00	-	1.00	-
UTILITY LOCATOR	0.50	0.50	0.50	-	0.50	-
WATER DISTRIBUTION SUPT	1.00	1.00	1.00	-	1.00	-
WATER INSTRUMENT TECH	1.00	1.00	1.00	-	1.00	-
WATER INVENTORY COORD	1.00	1.00	1.00	-	1.00	-
WATER SERVICE TECHNICIAN	0.75	0.75	1.00	0.25	1.00	-
Total Transmission/Distribution	27.25	27.25	27.50	0.25	27.50	-
Treatment						
MAINTENANCE MECHANIC	2.00	2.00	2.00	-	2.00	-
MAINTENANCE TECH	1.00	1.00	1.00	-	1.00	-
PLANT A OP - RESIDENT	2.00	2.00	2.00	-	2.00	-
PLANT OPERATOR	1.00	1.00	1.00	-	1.00	-
PLANT OPERATOR A	8.00	8.00	8.00	-	8.00	-
WATER INSTRUMENT TECH	2.00	2.00	2.00	-	2.00	-
WATER TRMT PLANT SUPT	2.00	2.00	2.00	-	2.00	-
Total Treatment	18.00	18.00	18.00	-	18.00	-

FTE SUMMARY(CONTINUED)

	2013 Actual	2014 Revised	2015 Budget	2014 vs 2015	2016 Budget	2015 vs 2016
Water Resources						
ADMINISTRATIVE SPECIALIST	1.00	1.00	1.00	-	1.00	-
DEPUTY DIRECTOR WATER RES	1.00	1.00	1.00	-	1.00	-
MARKETING TECHNICIAN	0.70	0.70	0.70	-	0.70	-
PUBLIC & GOV'T REL MGR	1.00	1.00	1.00	-	1.00	-
WATER ACQUISITION SPC	0.75	0.75	0.75	-	0.75	-
WATER CONSERVATION COORD	1.00	1.00	1.00	-	1.00	-
WATER CONSERVATION SPEC	2.00	2.00	2.00	-	2.00	-
WATER RESOURCE ADMIN I	3.00	3.00	3.00	-	3.00	-
WATER RESOURCE ADMN II	2.00	2.00	2.00	-	2.00	-
WATER RESOURCE ANALYST	1.00	1.00	1.00	-	1.00	-
WATER RESOURCE MANAGER	1.00	1.00	1.00	-	1.00	-
WATER RESOURCE OPS ENGR	1.00	1.00	1.00	-	1.00	-
WATER SUPPLY TECHNICIAN	2.00	2.00	2.00	-	2.00	-
Total Water Resources	17.45	17.45	17.45	-	17.45	-
Non-Potable						
RAW WTR OPS SUPERVISOR	1.00	1.00	1.00	-	1.00	-
RAW WTR OPERATIONS TECH	2.00	3.00	3.00	-	3.00	-
Total Non-Potable	3.00	4.00	4.00	-	4.00	-
Total Water	79.00	80.00	81.25	1.25	81.25	-

ACHIEVEMENTS

2013

- Treated 1800 acres of severely burned watershed soils from the High Park Fire
- Consolidated Park non-potable assets into W&S non-potable system
- Installed solar panels at treatment plants for energy savings

2014

- Successfully changed 22.5 Water Supply and Storage shares from agricultural to municipal use
- Secured a federal permit to begin construction of the northern segment of the Bellvue transmission line

2015-2016 DEPARTMENT POSITION & PROGRAM ADDITIONS

POSITION/PROGRAM	JUSTIFICATION FOR POSITION/PROGRAM	EXPECTED OUTCOME	2015 Cost	2016 Cost	FTE
ADD WATER SERVICE TECHNICIAN	POSITION HAS EVOLVED. WORKING FULL-TIME HOURS AS A 3/4 TIME EMPLOYEE	NO CHANGE IN POSITION OUTPUT SINCE EMPLOYEE ALREADY WORKING FULL TIME. BUDGET REFLECTS REALITY.	\$ 8,285	\$ 8,833	0.25
ADD CROSS CONNECTION CONTROL TECHNICIAN	FED/STATE REQUIRED CROSS-CONNECTION CONTROL PROGRAM NEEDS A STAFF PERSON TO OVERSEE.	MAINTAIN COMPLIANCE WITH MANDATED CROSS CONNECTION CONTROL REGULATIONS.	\$ 61,057	\$ 65,039	1.0
TOTAL COST/FTE			\$ 69,342	\$ 73,872	1.25



PURPOSE: To provide general management and engineering services for the various Water Division programs.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Bond Proceeds	-	203,000	-	-100.00%	-	-
Charges for Services	37,797,412	50,926,847	62,456,050	22.64%	46,403,730	-25.70%
Licenses & Permits	57,502	10,000	40,000	300.00%	40,000	-
Miscellaneous Revenue	(191,717)	7,798,836	8,061,180	3.36%	10,638,228	31.97%
Transfers In	22,916,321	20,609,674	275,237	-98.66%	9,088,164	3201.94%
Fund Balance	(20,789,614)	17,227,433	(5,288,362)	-130.70%	9,111,559	-272.29%
Total Revenue Sources	\$39,789,905	\$96,775,790	\$65,544,105	-32.27%	\$75,281,681	14.86%
Expenditures by Category						
Salaries and Benefits	953,285	1,280,605	1,037,576	-18.98%	1,026,650	-1.05%
Supplies & Services	990,271	877,381	1,163,531	32.61%	1,035,544	-11.00%
Capital	1,745,577	55,423,718	44,245,500	-20.17%	43,926,950	-0.72%
Debt	3,604,129	9,689,433	9,296,570	-4.05%	9,298,099	0.02%
Depreciation	7,026,350	7,215,139	7,100,000	-1.60%	8,446,725	18.97%
Miscellaneous Expense	25,427	10,900	-	-100.00%	-	-
Transfers Out	25,444,865	22,278,614	2,700,928	-87.88%	11,547,713	327.55%
Total Expenditures by Category	\$39,789,905	\$96,775,790	\$65,544,105	-32.27%	\$75,281,681	14.86%
Expenditures by Activity						
Water General Management	36,189,164	41,107,972	21,076,105	-48.73%	31,193,181	48.00%
Water Construction Supply	219,513	4,874,780	2,027,000	-58.42%	2,567,000	26.64%
Water Construction Transmission & Distribution	359,549	26,053,210	22,632,500	-13.13%	14,678,000	-35.15%
Water Construction Treatment	1,814,210	775,576	361,500	-53.39%	4,332,000	1098.34%
Water Replacement Studies	-	-	250,000	-	50,000	-80.00%
Water Replacement Supply	-	1,094,139	47,000	-95.70%	-	-100.00%
Water Replacement Transmission & Distribution	584,181	10,816,090	9,167,000	-15.25%	11,413,000	24.50%
Water Replacement Treatment	-	-	1,853,000	-	3,623,500	95.55%
Water Rights Acquisition	623,288	12,054,023	8,130,000	-32.55%	7,425,000	-8.67%
Total Expenditures by Department	\$39,789,905	\$96,775,790	\$65,544,105	-32.27%	\$75,281,681	14.86%

ACTIVITY DESCRIPTIONS

Water General Management provides general management, budgeting, and rate design services as well as permit processing and approval.

Water Construction reviews subdivision plans, prepares specifications and plans for main extensions, manages a variety of contracts, and performs long-range planning for facilities.

Water Replacement provides services for Supply, Treatment, Reservoir, Transmission, Distribution, and Meter Sections of the Water Department.



TRANSMISSION AND DISTRIBUTION

PURPOSE: To operate and maintain an effective piping and storage system which measures and transports treated water from water treatment plants to the consumer.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	971,713	800,000	785,000	-1.88%	785,000	-
Miscellaneous Revenue	30,330	-	-	-	-	-
Fund Balance	2,258,175	2,938,541	3,150,230	7.20%	3,257,163	3.39%
Total Revenue Sources	\$3,260,218	\$3,738,541	\$3,935,230	5.26%	\$4,042,163	2.72%
Expenditures by Category						
Salaries and Benefits	2,029,745	2,086,040	2,229,057	6.86%	2,331,796	4.61%
Supplies & Services	1,229,362	1,652,501	1,656,173	0.22%	1,710,367	3.27%
Capital	975	-	50,000	-	-	-100.00%
Miscellaneous Expense	136	-	-	-	-	-
Total Expenditures by Category	\$3,260,218	\$3,738,541	\$3,935,230	5.26%	\$4,042,163	2.72%
Expenditures by Activity						
Distribution	1,314,360	1,429,590	1,442,966	0.94%	1,514,885	4.98%
Inventory	223,242	272,158	232,158	-14.70%	232,158	-
Non-Potable Operations	504,028	732,870	870,952	18.84%	871,119	0.02%
Service and Meters	356,522	402,533	443,092	10.08%	445,260	0.49%
Transmission/Reservoirs	862,066	901,390	946,062	4.96%	978,741	3.45%
Total Expenditures by Department	\$3,260,218	\$3,738,541	\$3,935,230	5.26%	\$4,042,163	2.72%

Activity DESCRIPTIONS

Distribution & Transmission is responsible for the maintenance and operation of 467.1 miles of distribution lines and 69 million gallons of treated water storage reservoirs.

Inventory accounts for equipment and materials withdrawn from a department run warehouse.

Service and Meters staff reads all metered accounts on a monthly basis, tests and maintains existing meters, responds to customer concerns, and inspects all new construction meter installations.



PURPOSE: To produce an adequate supply of high quality drinking water and a suitable supply of irrigation water based on consumer needs and expectations.

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Charges for Services	1,040,801	425,700	421,600	-0.96%	421,600	-
Intergovernmental Revenue	2,170,857	1,679,143	-	-100.00%	-	-
Miscellaneous Revenue	7,998	-	-	-	-	-
Fund Balance	7,950,709	10,448,395	10,371,456	-0.74%	11,030,004	6.35%
Total Revenue Sources	\$11,170,364	\$12,553,238	\$10,793,056	-14.02%	\$11,451,604	6.10%
Expenditures by Category						
Salaries and Benefits	2,668,258	3,047,160	3,273,997	7.44%	3,487,827	6.53%
Supplies & Services	8,472,106	9,458,578	7,511,559	-20.58%	7,956,277	5.92%
Miscellaneous Expense	30,000	47,500	7,500	-84.21%	7,500	-
Total Expenditures by Category	\$11,170,364	\$12,553,238	\$10,793,056	-14.02%	\$11,451,604	6.10%
Expenditures by Activity						
Bellvue Filter Plant	1,643,930	1,914,211	2,028,700	5.98%	2,130,348	5.01%
Boyd Lake Filter Plant	1,551,435	2,034,576	2,095,432	2.99%	2,191,233	4.57%
High Mountain Reservoirs	2,695,431	2,258,254	369,342	-83.64%	385,044	4.25%
Water Conservation Program	457,501	510,376	548,819	7.53%	563,791	2.73%
Water Quality	210,413	244,616	244,616	-	244,616	-
Water Resources	4,611,655	5,591,205	5,506,147	-1.52%	5,936,572	7.82%
Total Expenditures by Department	\$11,170,364	\$12,553,238	\$10,793,056	-14.02%	\$11,451,604	6.10%

Activity DESCRIPTIONS

The Bellvue Filter Plant provides for the year-round operations and maintenance of the 32 million gallons per day (MGD) plant at the mouth of the Poudre Canyon.

The Boyd Lake Plant provides for the seasonal operation and maintenance of the filter plant located just south of Boyd Lake, and draws raw water from both Lake Loveland and Boyd Lake. This plant is a peaking operation with a capacity of 38 MGD.

Water Resources is in charge of managing the city's water and related water rights.

Water Conservation is responsible for long range planning, water conservation, drought protection, and maintenance of supply waterways.

Water Quality is responsible for physically storing and transporting water in and out of city facilities, both locally and in the Cache la Poudre basin.





NON-DEPARTMENTAL

	2013 Actual	2014 Revised	2015 Budget	2015 vs 2014	2016 Budget	2016 vs 2015
Revenue Sources						
Bond Proceeds	-	175,000	-	-100.00%	-	-
Charges for Services	5,088,818	4,711,420	5,454,562	15.77%	5,654,562	3.67%
Intergovernmental Revenue	3,142,349	3,741,663	3,654,002	-2.34%	3,690,254	0.99%
Licenses & Permits	41,718	40,000	40,000	-	40,000	-
Miscellaneous Revenue	616,443	1,167,263	690,615	-40.83%	432,271	-37.41%
Taxes	63,756,829	70,856,000	69,684,582	-1.65%	72,291,394	3.74%
Transfers In	49,732,114	56,321,298	56,369,945	0.09%	58,535,851	3.84%
Fund Balance	(49,775,273)	(49,450,176)	(58,491,796)	18.28%	(60,655,988)	3.70%
Total Revenue Sources	\$72,602,999	\$87,562,468	\$77,401,910	-11.60%	\$79,988,344	3.34%
Expenditures by Category						
Salaries and Benefits	10,903	597,345	208,464	-65.10%	1,087,150	421.50%
Supplies & Services	783,288	1,622,019	979,108	-39.64%	830,456	-15.18%
Capital	-	96,525	-	-100.00%	-	-
Debt	6,175,132	6,939,152	6,879,160	-0.86%	6,748,925	-1.89%
Depreciation	779	43,000	-	-100.00%	-	-
Miscellaneous Expense	655,839	990,576	449,170	-54.66%	673,640	49.97%
Transfers Out	64,977,058	77,273,851	68,886,008	-10.85%	70,648,173	2.56%
Total Expenditures by Category	\$72,602,999	\$87,562,468	\$77,401,910	-11.60%	\$79,988,344	3.34%
Expenditures by Activity						
A Woman's Place	16,000	16,000	-	-100.00%	-	-
Budgeted Salary Adjustment	-	542,100	178,959	-66.99%	1,055,717	489.92%
County Treasures Fees	81,699	85,000	82,000	-3.53%	82,000	-
Downtown Development Authority	48,750	48,750	-	-100.00%	-	-
Economic Incentive	-	215,663	-	-100.00%	-	-
Envision	7,000	7,000	-	-100.00%	-	-
Humane Society	238,140	252,695	-	-100.00%	-	-
Mosquito Spraying	39,532	50,000	50,000	-	50,000	-
Non-Departmental	71,975,321	85,934,446	77,014,204	-10.38%	78,727,928	2.23%
Small Business Development Center	10,000	10,000	-	-100.00%	-	-
Transitional House	7,000	7,000	-	-100.00%	-	-
Upstate Colorado	63,750	63,750	-	-100.00%	-	-
Weld Food Bank	-	3,500	-	-100.00%	-	-
Youth & Family Connection	24,114	41,634	-	-100.00%	-	-
Cemetery Endowment Fund	60,949	69,243	66,967	-3.29%	62,879	-6.10%
Special Revenue Memorials Funds	24,993	166,701	9,670	-94.20%	9,710	0.41%
Petriken Memorial Fund	74	3	10	233.33%	10	-
Memorials Fund	5,677	48,983	100	-99.80%	100	-
Total Expenditures by Department	\$72,602,999	\$87,562,468	\$77,401,910	-11.60%	\$79,988,344	3.34%

GENERAL DESCRIPTION

Non-departmental expense provides a funding source for the general costs of city government which are common to multiple programs or cannot be identified with a specific department.

EXPLANATION OF 2015-2016 FUNDING

A Woman's Place - A shelter and counseling program for battered women and their children.

Budgeted Salary Adjustment – This consists of funds to assist departments with attrition on a case by case basis, funds for the vacation buy-back program for employees, and funds for the proposed increase in stand-by pay.

County Treasurer's Fee - Payment of a 1% fee to the county for the collection of the city's share of property taxes.

Downtown Development Authority - The Downtown Development Authority has a mission of economic redevelopment in a 55-block area of the historic commercial core of Greeley. A revitalized downtown serves as an enhancement to the quality of life of residents, adding to their options for shopping, services and entertainment. Downtown also serves as an enhancement to other economic development efforts and a source of tax revenue for the community.

Economic Incentive – This is used to make communities more attractive to a development decision.

Envision - An organization that provides services to the developmentally disabled persons in the Weld County area.

Humane Society – This is the city's contribution for kennel services for companion animals delivered by City police department or Greeley residents.

Mosquito Spraying- Funds budgeted for Public Works to utilize for a mosquito spraying program.

Non-Departmental - Expenditures that do not fit into any other activity.

Operating Transfers – Legally authorized inter-fund transfers from the fund receiving revenue to the fund making the expenditure. Operating transfers also include:

Small Business Development Center - An organization that provides services to small business owners in the Weld County area, including training, resource library access, business counseling, and maintenance of the Hispanic Small Business Loan Program.

Transitional House - This organization provides emergency shelter and related services for homeless families.

Upstate Colorado Economic Development - To create and attract new business enterprises to Greeley and Weld County, help retain and expand existing businesses, provide quality job opportunities and income growth, and an increased tax base thereby improving the quality of life for area residents.

Weld County Food Bank - An organization that helps to alleviate hunger and food waste by providing an efficient, centralized system for collecting, storing, and distributing food with community cooperation.

Youth & Family Connections (Juvenile Assessment Center) – This is the city's contribution for the operation of the Weld County Juvenile Assessment Center.

CITY OF GREELEY, COLORADO

Capital Improvement Plan & Appendices

Volume II



Biennial Budget 2015-2016





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INTRODUCTION

The Capital Improvements presented in this section consist of the 2015-2019 Capital Improvement Program projects as well as capital outlay scheduled for 2015-2016.

Capital improvements and capital outlay are defined in detail on the following pages. In the simplest of terms, capital improvements are expansions of or improvements to the city's physical structure such as buildings, parks, bridges, and utility systems (infrastructure). Capital outlay is generally equipment, furnishings, and furniture. The combination of these items comprises the city's annual Capital Plan.

As can be seen from the tables and graphs on the following pages, the funding for the Capital Plan comes from a variety of sources.

Capital improvements are summarized by project in this section. A capital outlay listing can be found at the end of this section.

CAPITAL IMPROVEMENT PLAN

WHAT IS A CAPITAL IMPROVEMENT PROJECT?

A capital improvement project is a project related to the infrastructure of the city or major equipment. The project may be new construction, rehabilitation of existing facilities or infrastructure, or improvements to existing facilities or infrastructure (i.e., dam rehabilitation, street overlays, major remodel of a city building, new soccer fields).

WHAT IS A CAPITAL IMPROVEMENT PROGRAM?

A capital improvement program is a five year plan for the evaluation of the city's facility and infrastructure needs. It serves as a guide for construction and development of the city's infrastructure asset base in the most cost efficient manner possible. It is the result of systematic review of each project as it relates to the City Council priorities to maximize the use of all financial resources.

While the program serves as a long range plan, it is reviewed annually and revised based on current circumstances and opportunities. Priorities may be changed due to grant opportunities or circumstances that caused a more rapid deterioration of an asset resulting in a liability issue. Projects may be revised for significant costing variances.

WHAT ARE THE OBJECTIVES OF A CAPITAL IMPROVEMENT PROGRAM?

- To forecast public facilities and improvements that will be needed in the near future.
- To anticipate and project financing needs in order to maximize available federal, state, and county funds.
- To promote sound financial planning in order to enhance and protect the bond rating of the City of Greeley.
- To focus attention on and assist in the implementation of established City Council priorities as outlined in the official Comprehensive Plan.
- To serve as a guide for local officials in making budgetary decisions.
- To balance the needs of new development with existing development.
- To promote and enhance the economic development of the City of Greeley.
- To strike a balance between needed public improvements and the present financial capability of the city to provide for these improvements.
- To provide an opportunity for citizens and interest groups to voice opinions on development of city facilities and infrastructure.
- To provide for improvements in a timely and systematic manner.

WHAT IS THE CAPITAL IMPROVEMENT PLAN DEVELOPMENT PROCESS?

Assign Project Titles

- Make the title descriptive of the work. Title the project based on the problem to be solved at a location, rather than titling based on the solution.
- Projects are grouped in a meaningful way for the department. A project title of Boomerang Improvements won't work if it includes everything from the kitchen sink replacement to the cart path overlay. It is a judgment decision.

Formulate Project Descriptions

- Target activities to be completed each year on the project are included in the description. This should be a brief statement of the work that will be performed and the location.

Formulate Project Cost Estimates

- The costs of each project are broken down into any of the following 27 categories:

Art	Off-Site Improvements
Capital	Operating Supplies
Construction/Maintenance	Other Capital
Construction-External	Permit/Fees Etc
Construction-Internal	Printing
Contingency	Professional Services
Design Fees	Project Management
Furniture/Fixtures/Equipment	Repair/Maintenance Supplies
Hazmat	Soil Investigation
Land/Building/Demolition	Surveying
Legal Publications	Testing & Inspection
Miscellaneous	Transportation
Miscellaneous Design	Utility Services
Moving	

Assign Rankings

- Rankings

All projects are numerically ranked by the department within each funding source. The emphasis is placed on the necessity and importance of each project.

A second ranking is done by the Capital Project Committee (CPC). This committee ranks projects from all the departments within each funding source. It also reviews the year in which projects are proposed and coordinates projects citywide for efficiencies. The CPC committee consists of the City Engineer, Chief Engineer-Water & Sewer, and a representative from the Purchasing division.

Document Project Justifications

The following things should be considered:

- Reason the project is necessary
- Related projects (timing issues)
- Coordination efforts required with other agencies (timing issues)
- Mandates and deadlines for compliance
- Service Impact (number of participants impacted)
- New fees that could be generated as a result of the completion of the project (new recreation center-usage fees, program fees)
- Community priority references
- Safety requirements.

Document Operating Impact

The operating impact is information required for submission of each project. Costs are recorded in the year they will initially occur. It will be assumed that the cost continues from that point on, unless information is provided otherwise. The following possibilities exist:

- A maintenance project that doesn't require anymore than is already in the budget for maintenance.
- A maintenance project that replaces existing items with a more cost effective material or device that would result in a slight savings in operating dollars. Examples: more energy efficient HVAC unit resulting in an electricity savings.
- New projects will always have some kind of operating impact.

Note Unfunded Projects

- All projects not funded are placed on an unfunded list.

Present product to the City Council for review and final consideration

HOW IS CITIZEN INPUT INCORPORATED IN THE CIP DEVELOPMENT PROCESS?

The citizens are involved in the capital improvements plan through participation in citizen boards, commissions, and participation in public meetings, work sessions and public hearings.

Participation in Citizen Boards and Commissions

Each discipline within the city has a citizen board or commission that helps to identify and prioritize needs within their scope of interest. The citizen boards and commissions are particularly influential with regard to the addition of a project to the plan and the priority it has within the scope of needs for the community.

Participation in Public Meetings

Each year in the fall, a workshop is held to inform the City Council and all interested citizens about the proposed budget for the year. A session within this workshop is devoted to capital improvements. Since annual appropriations are required by charter, two required public hearings are held in conjunction with the operating budget each year. Capital improvements typically represent 20% of the total budget and are considered carefully.

HOW DOES THE CAPITAL IMPROVEMENT PROGRAM IMPACT THE OPERATING BUDGET?

All capital improvement projects are required to show the operating budget impact at the time the projects are submitted for consideration in the Capital Improvement Program. This includes the number of full time equivalent positions that would be needed or could be eliminated and the cost or savings for salaries/benefits, supplies/services, and equipment. It would not be prudent to make funding decisions in favor of a project the city could not afford to maintain, staff, or provide equipment for.

Capital improvements can impact the budget by increasing or decreasing revenues and expenditures. Revenues could be increased if the improvement attracts new businesses (building permits, sales tax, and property tax). The improvement could also increase expenditures. Perhaps an expansion requires new employees, additional maintenance services, or additional utility costs. Construction of a new street may require additional costs for police patrol services, snow and ice removal, or street light utility costs. Perhaps new technology could make the operation of a plant more efficient resulting in a reduction in power costs, utility costs, and personnel costs (reduction in overtime or man-hours).

Many projects are associated with prevention of future excessive costs that are difficult to measure. The cost of the maintenance should not exceed the benefit of the asset. The projects may have maintenance costs, but the existing maintenance budgets are sufficient. The priority for available capital project funds has been maintenance of existing facilities and infrastructure. Most of the City of Greeley's projects fall into this category.

HOW IS THE CAPITAL IMPROVEMENT PLAN FORMULATED?

The following time line is a specific listing of the steps used to develop the Capital Improvement Plan.

March	The Planning division of Community Development presents a Growth Report from a study to estimate population growth based on the number of households, the average number of people in a household, and a five-year growth area capable of accommodating the estimated increase in residential units or the Mid-Range Expected Service Area (MRESA). Commercial and industrial development prospects are also evaluated at this time.
July	Existing projects roll forward one year. Detailed information is distributed that provides instructions for revising projects. There is also information reminding departments about the general philosophies mentioned earlier in this discussion. Each project is evaluated by the department head. New projects are then submitted to the Finance Department and entered into the database along with updates or changes to existing projects.
August	The Budget staff and City Engineer finalize the plan by shifting funding priorities as necessary and incorporating new projects, particularly in year five. The City Manager determines the overall budget proposal.
September & October	Work sessions are held to consider budget issues (for operating and for capital improvements).
October & November	The first and second public hearings are held, and the budget is appropriated.

WHAT ARE THE FUNDING SOURCES?

Funding sources for the capital plan come from user fees, sales tax, development fees, grants, loans, bonds, and funded depreciation (Water, Sewer and Stormwater Funds).

The food tax (3% sales tax on food) is the largest source of revenue for capital projects not related to the enterprise funds (Parking, Water, Sewer, Golf, Stormwater and Cemetery) and is restricted by ordinance to funding facilities and infrastructure repairs,

maintenance and improvements. The primary use of these funds is street maintenance. The program, which was extended through 2016 by the citizens in the 2010 election, is carefully monitored to insure compliance with the intent of the ordinance.

The Utility funds (Water, Sewer, and Stormwater) appropriate 100% of the annual depreciation for the replacement of equipment and infrastructure. New construction is funded primarily by bond or loan proceeds, plant investment fees, development fees, and reserves from user fees. Water and Sewer project priorities are established by the Water and Sewer Board (also charged with setting minimum water and sewer rates).

The Quality of Life projects are funded by a .3% sale and use tax; projects include construction, improvement, and renovation of recreation, parks and cultural amenities. The tax increase was approved by the citizens at the election held on November 5, 2002. Collection of the tax increase commenced as of January 1, 2003 and will expire on December 31, 2022.

Development fees are used for developing fire and police protection improvements, constructing new roads, developing and improving parks and establishing linear parks, open spaces and trail systems.

WHAT ARE ISSUES FOR THE FUTURE OF THE CAPITAL IMPROVEMENTS PLAN?

The cost of capital improvements needed far exceeds the funding sources available. It is apparent that new revenue sources will be required to make progress in this area.

Stormwater projects exceed current available funds. With the recent floods and severe weather, several unfunded projects could be completed now to prevent future problems. A bond issue is being researched as a possible way to complete projects now while interest rates are low.

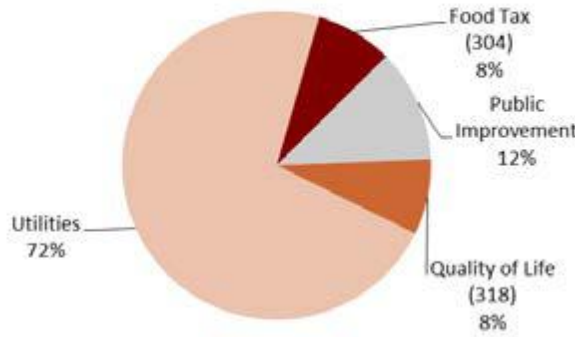
Due to the recent growth and inflationary pressures in Weld County, the cost of completing projects has increased by as much as 15%. If these trends continue, funds will be limited and projects may be pushed out to later years.

As a result of the economic downturn in 2008, funds able to be dedicated for maintenance, streets, and roads were decreased, which reduced their life expectancy and quality. As the economy has been improved more money has been invested in these areas to bring them back to more acceptable levels. The city is still trying to improve infrastructure to pre-2008 standards.

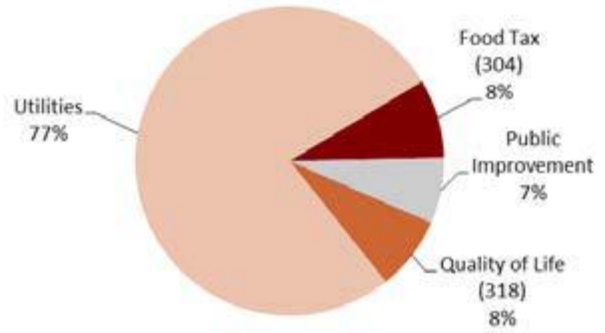
Intergovernmental revenue is not always available to fund current projects. The grant money of \$2.5 million that was expected for improvements to 65th Avenue will not be available. Other sources of funding will be needed to complete this project in 2016.

The final area of concern is the impact of the Oil and Gas industry on revenues for the City of Greeley. With the decline in oil prices expected funding may not be available to complete all the listed projects.

2015 Capital Improvements by Fund

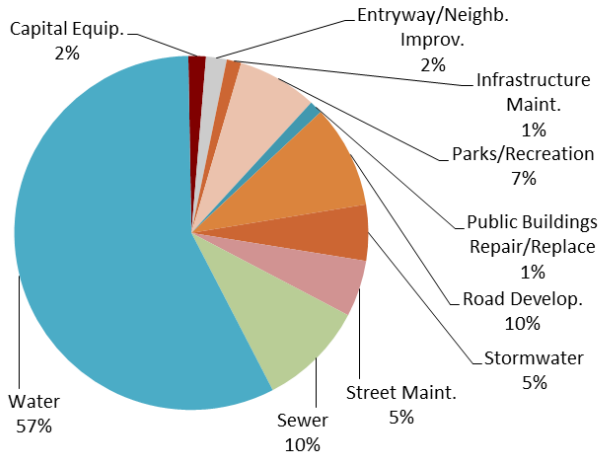


2016 Capital Improvements by Fund

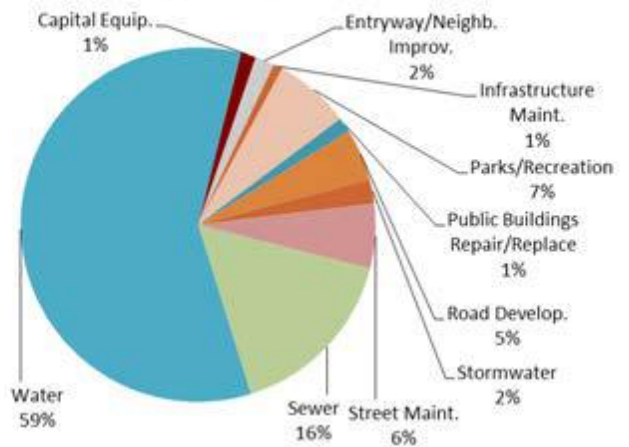


Year	Food Tax (304)	Public Improvement	Quality of Life (318)	Utilities	Total
2015	\$6,263,631	\$9,084,054	\$6,150,070	\$55,682,000	\$77,179,755
% of 2015	8.12%	11.77%	7.97%	72.15%	
2016	\$6,191,288	\$5,141,379	\$5,804,433	\$57,695,288	\$74,832,388
% of 2016	8.27%	6.87%	7.76%	77.10%	

2015 Capital by Project Type



2016 Capital by Project Type



Capital Improvements by Project Types	2015 Budget	% of 2015 Total	2015 Budget	% of 2016 Total
Capital Equipment	1,235,505	1.60%	1,038,727	1.39%
Entryway/Neighborhood Improvements	1,461,070	1.89%	1,307,008	1.75%
Infrastructure Maintenance	1,021,000	1.32%	622,000	0.83%
Parks/Recreation	5,631,317	7.30%	5,197,680	6.95%
Public Buildings Repair/Replacement	927,300	1.20%	1,013,000	1.35%
Road Development	7,243,232	9.38%	3,549,397	4.74%
Stormwater	3,948,635	5.12%	1,634,838	2.18%
Street Maintenance	3,978,331	5.15%	4,409,288	5.89%
Sewer	7,487,865	9.70%	12,133,500	16.21%
Water	44,245,500	57.33%	43,926,950	58.70%
Total Expenditures by Project Type	\$77,179,755		\$74,832,388	

Proposed Funding for 2015 Capital Improvements

	Food Tax (304)	Public Improvement	Quality of Life (318)	Utilities	Total
Projected Beginning Fund Balance	\$542,339	\$1,667,197	\$8,193,376	\$11,538,013	\$21,940,925
Revenue Sources					
Charges for Services	-	2,121,000	-	30,655,727	32,776,727
Intergovernmental Revenue	-	2,920,000	-	-	2,920,000
Lease Purchase Proceeds	-	948,233	-	-	948,233
Miscellaneous Revenue	9,927	653,447	350,000	11,658,316	12,671,690
Transfers In	7,376,473	1,512,071	4,288,040	2,591,469	15,768,053
Total Revenue Sources	\$7,386,400	\$8,154,751	\$4,638,040	\$44,905,512	\$65,084,703
Other Expenditures					
Debt	-	109,643	-	-	109,643
Miscellaneous Expense	76,575	69,209	2,600	1,300	149,684
Transfers Out	1,065,500	1,736,782	487,325	644,046	3,933,653
Total Other Expenditures	\$1,142,075	\$1,915,634	\$489,925	\$645,346	\$4,192,980
Expenditures by Project Type					
Capital Equipment	-	1,235,505	-	-	1,235,505
Entryway/Neighborhood Improvements	-	-	1,461,070	-	1,461,070
Infrastructure Maintenance	900,000	121,000	-	-	1,021,000
Parks Maintenance/Improvement	428,000	418,017	384,000	-	1,230,017
Parks/Recreation	30,000	66,300	4,305,000	-	4,401,300
Public Buildings Repair/Replacement	927,300	-	-	-	927,300
Road Development	-	7,243,232	-	-	7,243,232
Sewer Construction Collection	-	-	-	357,000	357,000
Sewer Construction Treatment	-	-	-	235,500	235,500
Sewer Replacement Collection	-	-	-	5,858,365	5,858,365
Sewer Replacement Studies	-	-	-	50,000	50,000
Sewer Replacement Treatment	-	-	-	987,000	987,000
Stormwater	-	-	-	3,948,635	3,948,635
Street Maintenance	3,978,331	-	-	-	3,978,331
Water Construction Supply	-	-	-	2,027,000	2,027,000
Water Construction Transmission & Distribution	-	-	-	22,413,500	22,413,500
Water Construction Treatment	-	-	-	358,000	358,000
Water Replacement Studies	-	-	-	250,000	250,000
Water Replacement Supply	-	-	-	47,000	47,000
Water Replacement Transmission & Distribution	-	-	-	9,167,000	9,167,000
Water Replacement Treatment	-	-	-	1,853,000	1,853,000
Water Rights Acquisition	-	-	-	8,130,000	8,130,000
Total Expenditures by Project Type	\$6,263,631	\$9,084,054	\$6,150,070	\$55,682,000	\$77,179,755
Projected Ending Fund Balance	\$523,033	(\$1,177,740)	\$6,191,421	\$116,179	\$5,652,893

Proposed Funding for 2016 Capital Improvements

	Food Tax (304)	Public Improvement	Quality of Life (318)	Utilities	Total
Projected Beginning Fund Balance	\$523,033	(\$1,177,740)	\$6,191,421	\$116,179	\$5,652,893
Revenue Sources					
Charges-for-Services	-	1,860,730	-	13,908,481	15,769,211
Intergovernmental-Revenue	-	3,621,167	-	-	3,621,167
Lease-Purchase-Proceeds	-	737,790	-	-	737,790
Miscellaneous-Revenue	9,667	570,001	350,000	14,433,048	15,362,716
Transfers-In	6,418,983	347,016	4,352,129	9,900,493	21,018,621
Total Revenue Sources	\$6,428,650	\$7,136,704	\$4,702,129	\$38,242,022	\$56,509,505
Other Expenditures					
Debt	-	105,843	-	-	105,843
Miscellaneous Expense	45,000	62,146	-	1,300	108,446
Transfers Out	-	1,563,927	503,038	9,101,104	11,168,069
Total Other Expenditures	\$45,000	\$1,731,916	\$503,038	\$9,102,404	\$11,382,358
Expenditures by Project Type					
Capital Equipment	-	1,038,727	-	-	1,038,727
Entryway/Neighborhood Improvements	-	-	1,307,008	-	1,307,008
Infrastructure Maintenance	501,000	121,000	-	-	622,000
Parks Maintenance/Improvement	268,000	408,255	225,000	-	901,255
Parks/Recreation	-	24,000	4,272,425	-	4,296,425
Public Buildings Repair/Replacement	1,013,000	-	-	-	1,013,000
Road Development	-	3,549,397	-	-	3,549,397
Sewer Construction Collection	-	-	-	287,000	287,000
Sewer Construction Treatment	-	-	-	1,234,000	1,234,000
Sewer Replacement Collection	-	-	-	6,393,000	6,393,000
Sewer Replacement Studies	-	-	-	50,000	50,000
Sewer Replacement Treatment	-	-	-	4,169,500	4,169,500
Stormwater	-	-	-	1,634,838	1,634,838
Street Maintenance	4,409,288	-	-	-	4,409,288
Water Construction Supply	-	-	-	2,567,000	2,567,000
Water Construction Transmission & Distribution	-	-	-	14,559,450	14,559,450
Water Construction Treatment	-	-	-	4,289,000	4,289,000
Water Replacement Studies	-	-	-	50,000	50,000
Water Replacement Transmission & Distribution	-	-	-	11,413,000	11,413,000
Water Replacement Treatment	-	-	-	3,623,500	3,623,500
Water Rights Acquisition	-	-	-	7,425,000	7,425,000
Total Expenditures by Project Type	\$6,191,288	\$5,141,379	\$5,804,433	\$57,695,288	\$74,832,388
Projected Ending Fund Balance	\$715,395	(\$914,331)	\$4,586,079	(\$28,439,491)	(\$24,052,348)

Proposed Funding for 2017 Capital Improvements

	Food Tax (304)	Public Improvement	Quality of Life (318)	Utilities	Total
Projected Beginning Fund Balance	\$715,395	(\$914,331)	\$4,586,079	(\$28,439,491)	(\$24,052,348)
Revenue Sources					
Bond Proceeds	-	-	-	19,000,000	19,000,000
Charges for Services	-	4,165,792	-	14,655,246	18,821,038
Intergovernmental Revenue	-	1,276,175	-	-	1,276,175
Lease Purchase Proceeds	-	1,395,136	-	-	1,395,136
Miscellaneous	10,273	568,522	350,000	15,631,193	16,559,988
Transfers In	6,484,962	189,354	3,367,181	3,413,337	13,454,834
Total Revenue Sources	\$6,495,235	\$7,594,979	\$3,717,181	\$52,699,776	\$70,507,171
Other Expenditures					
Debt	-	102,043	-	-	102,043
Fixed Charges	45,000	-	-	1,000	46,000
Miscellaneous Expense	-	-	-	300	300
Transfers Out	-	1,761,996	468,864	230,932	2,461,792
Total Other Expenditures	\$45,000	\$1,864,039	\$468,864	\$232,232	\$2,610,135
Expenditures by Project Type					
Capital Equipment	-	1,513,015	-	-	1,513,015
Entryway/Neighborhood Improvements	-	-	649,112	-	649,112
Infrastructure Maintenance	676,000	121,000	-	-	797,000
Parks Maintenance/Improvement	710,000	594,068	450,000	-	1,754,068
Parks/Recreation	-	-	6,085,000	-	6,085,000
Public Buildings Repair/Replacement	555,000	-	-	-	555,000
Road Development	-	2,396,250	-	-	2,396,250
Sewer Construction Collection	-	-	-	37,000	37,000
Sewer Construction Treatment	-	-	-	636,000	636,000
Sewer Replacement Collection	-	-	-	4,321,000	4,321,000
Sewer Replacement Studies	-	-	-	50,000	50,000
Sewer Replacement Treatment	-	-	-	748,000	748,000
Stormwater Construction	-	-	-	2,506,130	2,506,130
Stormwater Repair/Replacement	-	-	-	1,020,946	1,020,946
Street Maintenance	4,497,474	-	-	-	4,497,474
Water Construction Supply	-	-	-	975,000	975,000
Water Construction Transmission & Distribution	-	-	-	498,500	498,500
Water Construction Treatment	-	-	-	2,574,500	2,574,500
Water Replacement Transmission & Distribution	-	-	-	5,894,000	5,894,000
Water Replacement Treatment	-	-	-	5,654,000	5,654,000
Water Rights Acquisition	-	-	-	7,275,000	7,275,000
Total Expenditures by Project Type	\$6,438,474	\$4,624,333	\$7,184,112	\$32,190,076	\$50,436,995
Projected Ending Fund Balance	\$727,156	\$192,276	\$650,284	(\$8,162,023)	(\$6,592,307)

Proposed Funding for 2018 Capital Improvements

	Food Tax (304)	Public Improvement	Quality of Life (318)	Utilities	Total
Projected Beginning Fund Balance	\$727,156	\$192,276	\$650,284	(\$8,162,023)	(\$4,676,875)
Revenue Sources					
Charges for Services	-	2,161,400	-	14,949,540	17,110,940
Intergovernmental Revenue	-	2,666,680	-	-	2,666,680
Lease Purchase Proceeds	-	1,018,885	-	-	1,018,885
Miscellaneous	12,273	604,370	350,000	13,488,632	14,455,275
Transfers In	6,587,212	92,095	3,119,874	1,996,436	11,795,617
Total Revenue Sources	\$6,599,485	\$6,543,430	\$3,469,874	\$30,434,608	\$47,047,397
Other Expenditures					
Debt	-	98,243	-	-	98,243
Fixed Charges	45,000	-	-	1,000	46,000
Miscellaneous Expense	-	-	-	300	300
Transfers Out	-	1,940,971	482,011	239,110	2,662,092
Total Other Expenditures	\$45,000	\$2,039,214	\$482,011	\$240,410	\$2,806,635
Expenditures by Project Type					
Capital Equipment	-	1,018,885	-	-	1,018,885
Entryway/Neighborhood Improvements	-	-	350,000	-	350,000
Infrastructure Maintenance	525,000	121,000	-	-	646,000
Parks Maintenance/Improvement	697,500	421,012	0	-	1,118,512
Parks/Recreation	-	367,236	3,675,000	-	4,042,236
Public Buildings Repair/Replacement	653,000	-	-	-	653,000
Road Development	-	3,821,346	-	-	3,821,346
Sewer Construction Collection	-	-	-	37,000	37,000
Sewer Construction Treatment	-	-	-	890,000	890,000
Sewer Replacement Collection	-	-	-	937,500	937,500
Sewer Replacement Studies	-	-	-	50,000	50,000
Sewer Replacement Treatment	-	-	-	136,000	136,000
Stormwater Construction	-	-	-	1,110,345	1,110,345
Stormwater Repair/Replacement	-	-	-	1,380,894	1,380,894
Street Maintenance	4,542,448	-	-	-	4,542,448
Water Construction Supply	-	-	-	19,767,000	19,767,000
Water Construction Transmission & Distribution	-	-	-	472,000	472,000
Water Replacement Transmission & Distribution	-	-	-	5,723,500	5,723,500
Water Replacement Treatment	-	-	-	6,854,000	6,854,000
Water Rights Acquisition	-	-	-	7,710,000	7,710,000
Total Expenditures by Project Type	\$6,417,948	\$5,749,479	\$4,025,000	\$45,068,239	\$61,260,666
Projected Ending Fund Balance	\$863,693	(\$1,052,987)	(\$386,853)	(\$23,036,064)	(\$21,696,779)

Proposed Funding for 2019 Capital Improvements

	Food Tax (304)	Public Improvement	Quality of Life (318)	Utilities	Total
Projected Beginning Fund Balance	\$863,693	(\$1,052,987)	(\$386,853)	(\$23,036,064)	(\$23,612,211)
Revenue Sources					
Charges for Services	-	2,185,274	-	15,176,035	17,361,309
Intergovernmental Revenue	-	1,123,443	-	-	1,123,443
Miscellaneous	12,273	661,771	-	13,693,855	14,367,899
Transfers In	14,055,636	179,343	167,353	7,120,537	21,522,869
Total Revenue Sources	\$14,067,909	\$4,149,831	\$167,353	\$35,990,427	\$54,375,520
Other Expenditures					
Debt	-	94,443	-	-	94,443
Fixed Charges	45,000	-	-	1,000	46,000
Miscellaneous Expense	-	-	-	300	300
Transfers Out	-	1,896,289	-	4,247,580	6,143,869
Total Other Expenditures	\$45,000	\$1,990,732	-	\$4,248,880	\$6,284,612
Expenditures by Project Type					
Capital Equipment	-	137,575	-	-	137,575
Infrastructure Maintenance	444,000	310,000	-	-	754,000
Parks Maintenance/Improvement	561,500	177,117	-	-	738,617
Parks/Recreation	-	-	2,255,000	-	2,255,000
Public Buildings Repair/Replacement	7,858,032	-	-	-	7,858,032
Sewer Construction Collection	-	-	-	37,000	37,000
Sewer Construction Treatment	-	-	-	5,106,000	5,106,000
Sewer Replacement Collection	-	-	-	740,000	740,000
Sewer Replacement Studies	-	-	-	50,000	50,000
Sewer Replacement Treatment	-	-	-	161,000	161,000
Stormwater Construction	-	-	-	2,002,770	2,002,770
Stormwater Repair/Replacement	-	-	-	1,053,133	1,053,133
Street Maintenance	4,587,873	-	-	-	4,587,873
Water Construction Supply	-	-	-	17,000	17,000
Water Construction Transmission & Distribution	-	-	-	478,000	478,000
Water Replacement Transmission & Distribution	-	-	-	4,652,500	4,652,500
Water Rights Acquisition	-	-	-	6,925,000	6,925,000
Total Expenditures by Project Type	\$13,451,405	\$624,692	\$2,255,000	\$21,222,403	\$37,553,500
Projected Ending Fund Balance	\$1,435,197	\$481,420	(\$2,474,500)	(\$12,516,920)	(\$13,074,803)

Total Proposed Funding for 2015-2019 Capital Improvements

	Food Tax (304)	Public Improvement	Quality of Life (318)	Utilities	Total
Projected Beginning Fund Balance	\$542,339	\$1,667,197	\$8,193,376	\$11,538,013	\$21,940,925
Revenue Sources					
Bond Proceeds	-	-	-	19,000,000	19,000,000
Charges for Services	-	12,494,196	-	89,345,029	101,839,225
Intergovernmental Revenue	-	11,607,465	-	-	11,607,465
Lease Purchase Proceeds	-	4,100,044	-	-	4,100,044
Miscellaneous	34,819	1,834,663	700,000	42,813,680	45,383,162
Miscellaneous Revenue	19,594	1,223,448	700,000	26,091,364	28,034,406
Transfers In	40,923,266	2,319,879	15,294,577	25,022,272	83,559,994
Total Revenue Sources	\$40,977,679	\$33,579,695	\$16,694,577	\$202,272,345	\$293,524,296
Other Expenditures					
Debt	-	510,215	-	-	510,215
Fixed Charges	135,000	-	-	3,000	138,000
Miscellaneous Expense	121,575	131,355	2,600	3,500	259,030
Transfers Out	1,065,500	8,899,965	1,941,238	14,462,772	26,369,475
Total Other Expenditures	\$1,322,075	\$9,541,535	\$1,943,838	\$14,469,272	\$27,276,720
Expenditures by Project Type					
Capital Equipment	-	4,943,707	-	-	4,943,707
Entryway/Neighborhood Improvements	-	-	3,767,190	-	3,767,190
Infrastructure Maintenance	3,046,000	794,000	-	-	3,840,000
Parks Maintenance/Improvement	2,665,000	2,018,469	1,059,000	-	5,742,469
Parks/Recreation	30,000	457,536	20,592,425	-	21,079,961
Public Buildings Repair/Replacement	11,006,332	-	-	-	11,006,332
Road Development	-	17,010,225	-	-	17,010,225
Sewer Construction Collection	-	-	-	755,000	755,000
Sewer Construction Treatment	-	-	-	8,101,500	8,101,500
Sewer Replacement Collection	-	-	-	18,249,865	18,249,865
Sewer Replacement Studies	-	-	-	250,000	250,000
Sewer Replacement Treatment	-	-	-	6,201,500	6,201,500
Stormwater	-	-	-	5,583,473	5,583,473
Stormwater Construction	-	-	-	5,619,245	5,619,245
Stormwater Repair/Replacement	-	-	-	3,454,973	3,454,973
Street Maintenance	22,015,414	-	-	-	22,015,414
Water Construction Supply	-	-	-	25,353,000	25,353,000
Water Construction Transmission & Distribution	-	-	-	38,421,450	38,421,450
Water Construction Treatment	-	-	-	7,221,500	7,221,500
Water Replacement Studies	-	-	-	300,000	300,000
Water Replacement Supply	-	-	-	47,000	47,000
Water Replacement Transmission & Distribution	-	-	-	36,850,000	36,850,000
Water Replacement Treatment	-	-	-	17,984,500	17,984,500
Water Rights Acquisition	-	-	-	37,465,000	37,465,000
Total Expenditures by Project Type	\$38,762,746	\$25,223,937	\$25,418,615	\$211,858,006	\$301,263,304
Projected Ending Fund Balance	\$1,435,197	\$481,420	(\$2,474,500)	(\$12,516,920)	(\$13,074,803)



FUNDED CAPITAL IMPROVEMENTS

Projects have been ordered by the project type followed by the name of the project. Additional information is provided to better understand the project and resources necessary for completion. Below is a list of the project types and the number of 2015 and 2016 projects associated with each project type.

Project types	# of projects 2015-2016
Capital Equipment	2
Entryway/Neighborhood Improvements	1
Infrastructure Maintenance	8
Parks Maintenance/Improvement	19
Parks/Recreation	18
Public Buildings Repair/Replacement	9
Road Development	5
Sewer Construction Collection	3
Sewer Construction Treatment	3
Sewer Replacement Collection	10
Sewer Replacement Studies	1
Sewer Replacement Treatment	7
Stormwater Construction	4
Stormwater Repair/Replacement	5
Street Maintenance	6
Water Construction Supply	4
Water Construction Transmission & Distribution	10
Water Construction Treatment	3
Water Replacement Studies	1
Water Replacement Supply	1
Water Replacement Transmission & Distribution	19
Water Replacement Treatment	6
Water Rights Acquisition	8
Total	153

Capital Equipment : Fire Equip & Apparatus Replacement

Project #:	306	Council Priority:	Safety-Emergency Readiness & Response
Division:	Capital Improvements	Regions:	0 - Multiple Wards
Project Type:	Capital Equipment	Location:	
Fund:	306 - Fire Equip & Acquisition Replacement		
Budget Unit #:	3060006008000000		

Description:

2015: Extrication System (\$30,300), Two Full-size Pickups (\$28,546 each), a Pumper Truck (\$702,624) and a Mini Pumper Truck (\$245,609).

2016: Rescue Truck (\$300,937) and a Pumper (\$737,790)

2017: Staff SUV (\$47,486), Full Size Truck (\$70,393), Pumper (\$767,790), Tiller Tractor (\$430,831), and a Tender (\$196,515)

2018: Pumper Truck (\$813,487) and a Tender (\$205,398)

2019: A Hazmat Truck (\$100,782) and a Staff Car (\$36,793)

Discussion of Progress:

Budgeted in 2014: Staff SUV (\$63,135), 2 Staff Cars (\$29,200) (\$29,187), Pumper Truck (\$694,073), and 76 SCBA's, 196 Cylinders, & 2 Air Compressors w/fill stations & cascade systems (Total SCBA \$780,948)

Purchased/Encumbered:

1) 3 Staff Vehicles (encumbered and ordered) \$91,352.12; Radios for the 3 vehicles (purchased) \$15,128.25

2) Fire Engine – request for proposals complete and vendor selected (not yet encumbered & ordered)

3) SCBA system – all equipment received and installed. Total cost \$773,875.63 (\$770,375.63 paid to date, \$3,500 balance remaining to be paid).

Justification:

Fire Department Apparatus/Equipment Replacements, as scheduled.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	555,625	534,727	983,815	463,225	-
4342	Intergovernmental Agreement	480,000	504,000	529,200	555,660	583,443
Total Revenue		\$1,035,625	\$1,038,727	\$1,513,015	\$1,018,885	\$583,443
Expense						
8142	Construction and Maintenance	978,533	1,038,727	1,395,136	1,018,885	100,782
8144	Transportation/Vehicles	57,092	-	117,879	-	36,793
Total Expense		\$1,035,625	\$1,038,727	\$1,513,015	\$1,018,885	\$137,575
Net Total		-	-	-	-	\$445,868



Capital Equipment : Police Equipment

Project #:	14148	Council Priority:	Safety-Crime Prevention & Suppression
Division:	Non-Departmental	Regions:	
Project Type:	Capital Equipment	Location:	
Fund:	308 - Police Development		
Budget Unit #:	3080006007150000		

Description:

1. FARO Technologies Inc.-Used for serious and complex crime scenes, officer involved shootings and fatal traffic accidents. This technology records entire scene in 360 degree viewing, with laser measurements to allow exact re-creation of an incident. This equipment will save numerous FET hours on the back end of an investigation. Price includes training, three years of warranty/software updates and yearly calibration and certification of the instrument. (10 year life)
2. PBT's –Portable Breath Testers are used by patrol officers to determine alcohol levels for all kinds of alcohol related incidents.
3. Crash Mats- Used in arrest control training to soften the blow when officers take each other to the ground. (Help prevent injuries)
4. Touch Screen Monitor -Used to connect to the Indus microfilm reader in records and would allow quicker maneuvering of pictures and reports with less keyboard and mouse functions. (5 year life)
5. Go Pro Cameras- to be used for shooting video in our recruitment endeavors and documentation during big events. (Riots, large crowd situations) (5 to 7 year life)
6. Surveillance Cameras- To be placed in the downtown area, in order to monitor activities or have evidence of crimes in this area. (5 to 10 year life)
7. Hand Held Radars-To have additional radar units for more patrol officers to be able to run radar in needed areas. (10 year life)
8. Recruitment posters/video/tables-to use at job fairs and academy's for recruitment of new police officers.
9. Miniature GPS Trackers- Investigative tool for investigations to use in the tracking of suspects/victims. (10 year life)
10. Monitor Room equipment- The computers and software needed to monitor tracking equipment and IP cameras used to monitor suspects. (5 to 7 year Life)
11. Lumen System-is a search and analysis system for law enforcement data. It allows you to tie together all of your data systems and search them faster and more efficiently. Can be used by supervisors, investigators and patrol officers alike, to gather and research all our data systems. (Life as long as service is paid for)
12. Commercial Freezer- for GPD evidence to have additional freezer storage space for evidence that requires this method of storage. (10 to 15 year life)
13. Tough Pads- Portable devices to allow SET officers to access work products out in the field. (5 year life)
14. Verizon VPN Connection- Equipment offered by Verizon that allows all our mobile devices to access GPD desk top and date remotely. (Suggested and approved by Patty in IT) (One time purchase)
15. Rimage Blue Ray Burner and Drive- Needed by Evidence in order to reproduce digital evidence for investigators, DA Office and the courts. (10 year life)
16. Internal OEM Blu-Ray Readers-This will allow computers in the department to view digital evidence produced by the lab and our evidence unit. (5 year life)
17. Shelves in Records-new shelving that will be used to store new evidence. (50 year life)
18. Training Equipment-assortment of handcuffs, plastic batons, plastic guns, plastic knives and Sims hand guns to be used in training.
19. APS Computers/Printers- used in patrol units to write and print electronic tickets for records and the courts. (Adding additional ones) (5 to 7 year life)

Discussion of Progress:

This is an accumulation of fees; no purchases have been made since 2008.

Justification:

Revenue Detail:

Police Impact (development) fees. Fees collected to offset new demand for equipment generated by new development.

Impact on Operating Budget:

Wireless services costs for 2 tough pads for SET \$960 will be paid from police operating funds. Replacement cost of this equipment will be paid from operating at the time replacement is needed.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	199,880	-	-	-	-
	Total Revenue	\$199,880	-	-	-	-
Expense						
8149	Other	199,880	-	-	-	-
	Total Expense	\$199,880	-	-	-	-
Net Total		-	-	-	-	-



Entryway/Neighborhood Improvements : 8th Ave Improvement Plan (Entryway & Blvd Treatments)

Project #:	875	Council Priority:	Image-Appealing Community Entryways & Corridors
Division:	Capital Improvements	Regions:	1- 16 St North/35 Ave East
Project Type:	Entryway/Neighborhood Improvements	Location:	8th Avenue from 16th Street North to 10th St Intersection
Fund:	318 - Quality of Life		
Budget Unit #:	3180006008130000		

Description:

The development of land uses along the 8th Avenue corridor has resulted in little cohesion of businesses or appeal to pedestrians, visitors or travelers. This project is the result of a study that reviewed ways to improve and enhance entryway/connectivity elements between the University and Downtown districts. In 2013 the project began at 16th St with intersection improvements. In 2014 work will continue on the next section of the corridor improvements at the 15th St intersection. This will include lighting and landscaping along the sidewalk in addition to a partial median between 15th St & 16th St. This project will then continue annually to more north completing one block each year using Quality of Life and Community Development Block Grant (CDBG) funds and is expected to be completed in 2018. Improvements may include expanded sidewalks, street lighting, street furniture such as benches, trash cans, art, and landscaping.

Discussion of Progress:

Construction of the intersection at 8th Ave and 16th St began in the fall of 2013 and was completed in the spring of 2014. The installation of pedestrian improvements along the side of 8th Ave between 14th Street and 16th Street will be completed in 2014. Below is a summary by year:

2013-2014: Construction at 16th St intersection

2014: Construction at 1400 and 1500 blocks (2 blocks)

2015: Final design for the 8th Ave corridor between 14th and 10th St and construction at 1300 block and 13th St Intersection

2016: Construction at 1100 and 1200 blocks (2 blocks)

2017: Construction at 1000 block

2018: Corridor fixture, equipment & misc.

Total cost = \$5,560,432

Justification:

As part of the University District Initiative, two areas of design have been identified as impediments to redevelopment and attraction of reinvestment to this area. The location of remote University destinations such as Jackson Field and the Family Student Housing Complex creates a disconnect from the main campus area and sense of uncertainty and concern for safety for pedestrians trying to reach these locations. Along the 8th Avenue corridor, the development of land uses has resulted in little cohesion of businesses or appeal to pedestrians, visitors or travelers.

Revenue Detail:

Total cost of the entire corridor from the 16th Street intersection to the 10th Street intersection is \$5,560,432. Funding consists of \$1,600,000 from the General Fund, \$1,665,000 from Quality of Life sales tax, and \$2,295,432 from Community Development Block Grant (CDBG).

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5715	Other-Refund Of Expend	350,000	350,000	350,000	350,000	-
6001	OT From General Fund	766,737	611,263	-	-	-

6106	OT From Sales And Use Tax	355,444	355,444	299,112	-	-
Total Revenue		\$1,472,181	\$1,316,707	\$649,112	\$350,000	-
Expense						
8202	Construction	1,177,870	1,158,227	393,511	33,000	-
8206	Design Fees	200,000	-	-	-	-
8208	Furniture,Fixtures,Equipment	30,900	95,481	220,269	301,700	-
8214	Legal Publications	300	300	300	300	-
8232	Project Management	50,000	50,000	30,000	15,000	-
8240	Testing And Inspection	2,000	3,000	-	-	-
9303	Public Art Fund	11,111	9,699	5,032	-	-
Total Expense		\$1,472,181	\$1,316,707	\$649,112	\$350,000	-
Net Total		-	-	-	-	-



Infrastructure Maintenance : ADA - IG Restroom in Park

Project #:	14009	Council Priority:	Image-Quality of Life
Division:	Facilities Management	Regions:	1- 16 St North/35 Ave East
Project Type:	Infrastructure Maintenance	Location:	Island Grove Park 501 North 14th Avenue
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200906		

Description:

A new restroom will be built near the existing facility and the old one will be removed. The new facility will have accessible stalls, sinks and other devices in both the male and female restrooms along with an accessible family restroom.

Discussion of Progress:

Justification:

The purpose of the project is to become complaint with Federal Regulations under the ADA. The existent structure does not have the space needed to provide accessible feature and still maintain the required number of fixtures.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	-	350,000	-	-	-
Total Revenue		-	\$350,000	-	-	-
Expense						
8202	Construction	-	315,000	-	-	-
8214	Legal Publications	-	300	-	-	-
8232	Project Management	-	34,700	-	-	-
Total Expense		-	\$350,000	-	-	-
Net Total		-	-	-	-	-



Infrastructure Maintenance : ADA Access Ramps/Sidewalks

Project #:	282	Council Priority:	Safety- Traffic Safety
Division:	Engineering	Regions:	0 - Multiple Wards
Project Type:	Infrastructure Maintenance	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006210913		

Description:

This project constructs handicap access ramps and adjoining sidewalks at various locations. High priority areas include many areas within the Redevelopment District. About 80% of the construction budget is targeted for these areas, while the rest is held "in reserve" to accommodate additional locations as citizens make requests. Whatever money held in reserve as the end of the construction season approaches will be applied to the target areas to ensure the budgeted money is spent in the most impactful locations.

Discussion of Progress:

Justification:

Many areas in the City have limited mobility opportunities for pedestrians in wheel chairs. Without ramps in existing curbs, persons have to travel within the roadway. Improvements are required by the Federal Americans Disabilities Act legislation. The Federal Justice Department has mandated that cities maintain a pro-active program of improving ADA accessibility along street right of ways. Yearly improvements are based on corridor analysis, requests from the disabled community, and locations related to other projects.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	50,000	75,000	75,000	75,000	75,000
Total Revenue		\$50,000	\$75,000	\$75,000	\$75,000	\$75,000
Expense						
8202	Construction	37,700	62,700	62,700	62,700	62,700
8214	Legal Publications	300	300	300	300	300
8232	Project Management	10,000	10,000	10,000	10,000	10,000
8240	Testing And Inspection	2,000	2,000	2,000	2,000	2,000
Total Expense		\$50,000	\$75,000	\$75,000	\$75,000	\$75,000
Net Total		-	-	-	-	-



Infrastructure Maintenance : Bridge Maintenance

Project #:	725	Council Priority:	Safety- Traffic Safety
Division:	Capital Improvements	Regions:	0 - Multiple Wards
Project Type:	Infrastructure Maintenance	Location:	Various Locations
Fund:	301 - Public Improvement		
Budget Unit #:	3010006006190931		

Description:

This project is for the on-going maintenance of the City of Greeley's bridges. The city has over 50 bridges that are Greeley's maintenance/replacement responsibility. Maintenance activities include repainting, culvert replacements, guard rail maintenance, structural repairs, signage, and other pavement maintenance treatments on the bridge decks. We also have the bridges not inspected by the CDOT Off-System Bridges Inspection Program (bi-annual) reinspected periodically. These funds are normally from FASTER fund contributions.

Discussion of Progress:

In 2013, funds were used for a variety of bridge maintenance needs. Contracted work included removal of old pavements over bridges, adding waterproofing membrane, and repaving over the bridge. The PW Streets Division also performed other maintenance items including concrete curbs, sidewalks, guard rails, fences, painting, etc. associated with the bridge. This work is an on-going maintenance program to perform bridge related maintenance as the bridges age and incur damage.

Justification:

The aging infrastructure continues as an issue for bridges. Some of the City of Greeley's Bridges are over 100 years old. At various time in there life cycle it is necessary that maintenance to these bridges take place. This can be Painting, Concrete Repair, Signage, and Bridge evaluation by Certified Inspection Agency. Greeley's bridges are beginning to fall into a need maintenance cycle and the required funding is not sufficient for providing the correct and proper maintenance.

Revenue Detail:

Impact on Operating Budget:

This project is for maintaining existing City of Greeley bridge infrastructure, so it is taking care of maintenance costs that could be made from operating budgets.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4356	FASTER - HUTF	121,000	121,000	121,000	121,000	121,000
Total Revenue		\$121,000	\$121,000	\$121,000	\$121,000	\$121,000
Expense						
8202	Construction	95,000	95,000	95,000	95,000	95,000
8214	Legal Publications	500	500	500	500	500
8216	Miscellaneous	1,000	1,000	1,000	1,000	1,000
8226	Permits,Fees, Etc	500	500	500	500	500
8229	Professional Services	1,000	1,000	1,000	1,000	1,000
8232	Project Management	20,000	20,000	20,000	20,000	20,000
8234	Repair/Maint Supplies	1,000	1,000	1,000	1,000	1,000
8240	Testing And Inspection	2,000	2,000	2,000	2,000	2,000
Total Expense		\$121,000	\$121,000	\$121,000	\$121,000	\$121,000
Net Total		-	-	-	-	-



Infrastructure Maintenance : Concrete Repair & Cross Pan Replacement Program

Project #:	40	Council Priority:	Safety- Traffic Safety
Division:	Capital Improvements	Regions:	0 - Multiple Wards
Project Type:	Infrastructure Maintenance	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006190900		

Description:

The concrete repair program is for the replacement of deteriorated sidewalks, curbs and gutters, alley entrances, cross pans at intersections, etc. throughout the city that are the City's responsibility, such as parks, city buildings, arterial streets, and other city owned properties. A priority is for areas planned for future overlay/reconstruction street projects and at areas that pose health and safety problems. Curb & gutter that hold water are given special consideration to remove the threat of damage to sub-base materials that can cause deterioration to street pavement sections due to loss of adequate structural support.

Discussion of Progress:

Work completed resulted in construction of over 70 ramps and 15 cross pans in 2013.

Justification:

Much of the concrete infrastructure throughout the City is deteriorated and a higher funding level is needed to begin to remedy the problem. For the past several years, this program has been able to address only the worst problems. Curb and gutter are the homeowners responsibility except for alley aprons and intersections. Curb and gutter that is a rough ride or allows water to seep into the roadway causing pavement structure failure is a priority for replacement.

There are over 1,500 drainage cross pans in Greeley streets. Currently 25% are in need of replacement. The cost of replacing a cross pan is roughly \$1,000 each. Any cross pan that holds water will damage the subgrade and cause failure of the pavement section. The cross pans that are replaced each year are identified based on potential damage to street pavement sections and overlay schedule.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	175,000	-	-	-	-
6106	OT From Sales And Use Tax	260,000	260,000	260,000	260,000	260,000
Total Revenue		\$435,000	\$260,000	\$260,000	\$260,000	\$260,000
Expense						
7121	Overtime-Regular	1,000	-	-	-	-
8202	Construction	362,900	222,900	222,900	222,900	222,900
8214	Legal Publications	600	600	600	600	600
8232	Project Management	64,500	33,000	33,000	33,000	33,000
8240	Testing And Inspection	6,000	3,500	3,500	3,500	3,500
Total Expense		\$435,000	\$260,000	\$260,000	\$260,000	\$260,000
Net Total		-	-	-	-	-



Infrastructure Maintenance : Drainage Cross Pan Replacement Program

Project #:	284	Council Priority:	Safety- Traffic Safety
Division:	Engineering	Regions:	0 - Multiple Wards
Project Type:	Infrastructure Maintenance	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006220850		

Description:

This project is for the removal and replacement of existing drainage cross pans, which reside mostly at intersections. There are 1,574 inventoried drainage cross pans in Greeley. 25% of them are in need of replacement.

Discussion of Progress:

With over 25% of Greeley's 1,574 cross pans in need of replacement, this represents an inventory of 397 bad cross pans. The cost of replacing all 397 bad cross pans is approximately \$400,000. It will take many years of a dedicated program to get this infrastructure item to an acceptable level of asset condition.

Justification:

There are over 1,500 drainage cross pans in Greeley streets. Currently 25% are in need of replacement. The cost of replacing a cross pan is roughly \$1,000 each. Any cross pan that holds water will damage the subgrade and cause failure of the pavement section. The cross pans that are replaced each year are identified based on potential damage to street pavement sections and overlay schedule.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	75,000	-	-	-	-
	Total Revenue	\$75,000	-	-	-	-
Expense						
8202	Construction	75,000	-	-	-	-
	Total Expense	\$75,000	-	-	-	-
Net Total		-	-	-	-	-



Infrastructure Maintenance : Fuel Site Upgrades

Project #:	1014	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Equipment Maintenance	Regions:	0 - Multiple Wards
Project Type:	Infrastructure Maintenance	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006210947		

Description:

The City has three (3) locations that have underground storage tanks (UST) facilities for gasoline and diesel fuel that have out of date pumps that are very difficult to find replacement parts for. In order to improve the pumps the tanks must also be brought up to code. These old pumps and tanks are located at Linn Grove Cemetery, Highland Hills Golf Course, and Boomerang Golf Course. At all three locations, these UST are 1,000 gallon capacity each, and were installed between 1992 and 1998. The tanks, pumps, and piping are registered with the Department of Labor and Employment, Division of Oil and Public Safety and fall under the guidelines requiring Class A certification and monitoring. The proposal is to replace the pumps and tanks at the three locations over a three year period. Contingency funds have been included to cover possible soil contamination.

Discussion of Progress:

Justification:

The recommendation for removal and replacement of these underground tanks is to proactively make improvements before failure. The pumps, piping and tanks are all showing signs of wear and are in need of replacement. Parts for the pumps are obsolete. At each location, leakage from the tanks, and the resulting underground contamination of soils under adjacent buildings (golf courses) or into an adjacent reflection pond (Linn Grove) would result in high remediation costs and possible penalties. By removing the underground storage tanks and replacing them with 500 gallon double wall containment above ground tanks, the city would reduce the risk of soil contamination and would not fall under the current requirements of Class A inspections and registrations.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	66,000	66,000	66,000	-	-
Total Revenue		\$66,000	\$66,000	\$66,000	-	-
Expense						
8202	Construction	50,000	50,000	50,000	-	-
8204	Contingency	10,000	10,000	10,000	-	-
8206	Design Fees	3,000	3,000	3,000	-	-
8210	Hazmat	1,000	1,000	1,000	-	-
8214	Legal Publications	500	500	500	-	-
8216	Miscellaneous	500	500	500	-	-
8232	Project Management	1,000	1,000	1,000	-	-
Total Expense		\$66,000	\$66,000	\$66,000	-	-
Net Total		-	-	-	-	-



Infrastructure Maintenance : Irrigation Redesign Replacement at Luther Park

Project #:	241	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Capital Improvements	Regions:	0 - Multiple Wards
Project Type:	Infrastructure Maintenance	Location:	
Fund:	304 - Food Tax		
Budget Unit #:	3040006008080000		

Description:

In 2014, this will allow for the redesign and replacement of the existing irrigation system located at Luther Park. This system is currently more than 30 years old. A disproportionate amount of staff time is currently being spent to repair the existing system. Replacement parts are no longer available. The age of the system combined with multiple repairs has resulted in significant pressure losses throughout the system compromising water efficiency. A significant water saving will be realized with the replacement of the irrigation system.

Discussion of Progress:

\$2,000 savings/year for system repairs.

Justification:

The Luther irrigation system is currently more than 30 years old. A disproportionate amount of staff time is currently being spent to “patch” the existing systems and parts are no longer available. The age of the system combined with patching has resulted in significant pressure losses throughout the system compromising water efficiency. A significant water savings will be realized with the replacement of this system to a more water efficient system. Additionally, corridor improvements between 35th Avenue and 23rd Avenue are starting to occur through a grant the city received and with the help of FASTER funds in 2014. These corridor improvements include enhancements to the “island” at 10th St & 23rd Ave. With the replacement of the Luther Park irrigation system, it will also be extended under 23rd Ave to irrigate the island as well so that an additional irrigation clock/system is not needed, and staff can blowout and make zone adjustments from a safer location in Luther park and not the middle of 10th St.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	220,000	-	-	-	-
	Total Revenue	\$220,000	-	-	-	-
Expense						
8202	Construction	217,750	-	-	-	-
8214	Legal Publications	250	-	-	-	-
8224	Operating Supplies	500	-	-	-	-
8232	Project Management	1,500	-	-	-	-
	Total Expense	\$220,000	-	-	-	-
Net Total		-	-	-	-	-



Infrastructure Maintenance : Parking Lot Maintenance

Project #:	283	Council Priority:	Safety- Traffic Safety
Division:	Engineering	Regions:	0 - Multiple Wards
Project Type:	Infrastructure Maintenance	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006210929		

Description:

Much like the city streets, the city owned parking lots need maintenance annually as well. Maintenance treatments can be a minor replacement of an asphalt patch or re-striping or an improvement of an overlay, seal coating, drainage improvement or a minor reconstruction. In 2015, the City will overlay two parking lots at Rodarte, will extend new concrete pads at A Street Service Center, and will seal coat the parking lot at the Funplex. A full audit of the system is done each year to determine the most critical needs. Future needs include City Hall Annex, the various Fire Stations such as 2 &4, Boomerang Golf Course, Highland Golf Course, Centennial Pool, Centennial Village, IG Park, City Shops "A" Street and Street Division parking area.

Discussion of Progress:

Justification:

The aging infrastructure continues to be an issue for parking and miscellaneous surfaces. There are 90+ locations in the City of Greeley with over 38,000 square yards to maintain at a value of \$12M. Sites throughout the city need annual maintenance and improvements. There is a great need for maintenance such as striping, seal coating, and patching along with overlay and total reconstruction.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	55,000	100,000	100,000	100,000	100,000
Total Revenue		\$55,000	\$100,000	\$100,000	\$100,000	\$100,000
Expense						
8202	Construction	41,000	86,000	86,000	86,000	86,000
8203	Construction - City Depts	10,000	10,000	10,000	10,000	10,000
8232	Project Management	4,000	4,000	4,000	4,000	4,000
Total Expense		\$55,000	\$100,000	\$100,000	\$100,000	\$100,000
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : 23 Ave 10 St Triangle Median

Project #:	14137	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	1- 16 St North/35 Ave East
Project Type:	Parks Maintenance/Improvement	Location:	23rd Ave & 10th St triangle median
Fund:	303 - Public Art		
Budget Unit #:	3030006066120000		

Description:

Artistic hardscaping to include a sculpture will be installed in the triangle median after curb and gutter renovations are completed.

Discussion of Progress:

design will be developed in 2014

Justification:

Approved in the 2014 Art Master Plan

Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6412	OT From Stormwater Cstrct	105,600	-	-	-	-
Total Revenue		\$105,600	-	-	-	-
Expense						
8204	Contingency	10,000	-	-	-	-
8216	Miscellaneous	225	-	-	-	-
8224	Operating Supplies	375	-	-	-	-
8232	Project Management	5,000	-	-	-	-
8246	Art Acquisition	90,000	-	-	-	-
Total Expense		\$105,600	-	-	-	-
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Aquatic Play Structures Refurbishing

Project #:	14007	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Recreation-Culture, Parks & Recreation	Regions:	0 - Multiple Wards
Project Type:	Parks Maintenance/Improvement	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200000		

Description:

Various aquatic play elements/structures at various pool sites require much needed cleaning of scale build-up and re-painting.

Discussion of Progress:

Justification:

Project dollars are requested annually to address a portion of the total inventory on a rotational basis.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	30,000	30,000	30,000	35,000	38,000
Total Revenue		\$30,000	\$30,000	\$30,000	\$35,000	\$38,000
Expense						
8202	Construction	27,050	27,050	27,050	32,050	35,050
8214	Legal Publications	100	100	100	100	100
8232	Project Management	2,850	2,850	2,850	2,850	2,850
Total Expense		\$30,000	\$30,000	\$30,000	\$35,000	\$38,000
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Art Acquisitions (Capital)

Project #:	324	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	
Project Type:	Parks Maintenance/Improvement	Location:	Locations earmarked in Art Master Plan
Fund:	303 - Public Art		
Budget Unit #:	3030006008230000		

Description:

Purchase of one to three sculptures to be installed in outdoor sites designated in the Master Plan.

Discussion of Progress:

Ongoing annual program

Justification:

Approved in the 2014 Art Master Plan

Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6402	OT From Sewer Construct	56,144	56,144	56,144	56,144	56,144
Total Revenue		\$56,144	\$56,144	\$56,144	\$56,144	\$56,144
Expense						
8224	Operating Supplies	600	600	600	600	600
8232	Project Management	5,544	5,544	5,544	5,544	5,544
8246	Art Acquisition	50,000	50,000	50,000	50,000	50,000
Total Expense		\$56,144	\$56,144	\$56,144	\$56,144	\$56,144
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Bike Path Repairs

Project #:	724	Council Priority:	Image-Healthy Neighborhoods
Division:	Capital Improvements	Regions:	0 - Multiple Wards
Project Type:	Parks Maintenance/Improvement	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006210935		

Description:

This project is for the reconstruction, major and minor maintenance and improvements to the city's asphalt bike and walking paths. These paths provide the walking, riding and running public a safe travelable surface. A high priority is reconstructing the asphalt path along Reservoir Road from 17th Avenue to 28th Avenue and will require phased construction over a two year period (2013-2014) due to the length of the project.

After the completion of Reservoir Road, future projects include paths along 35th Avenue from 12th St to 17th St, 10th Street from 35th Ave to 47th Ave (south side), and 20th Street from 38th Ave to 59th Ave (both sides).

Discussion of Progress:

2013: The first phase of Reservoir Road from 28th Avenue to 26th Avenue was completed in 2013. Low bids allowed us to extend paved bike path on Reservoir Road by 550LF.

2014: The second phase of Reservoir Road from 26th Avenue to 19th Avenue will be completed in 2014.

Justification:

The City has many miles of walking and bike paths that exist through out the City. The majority of all paths are in need of major maintenance (overlay, patching, seal coating, etc) and in some cases a total replacement is needed. We are not in compliance with the ADA at corners and cross slopes. There is continuing deterioration on all of our paths with a major concern in tripping hazards and ankle twisters.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	170,000	168,000	150,000	200,000	200,000
Total Revenue		\$170,000	\$168,000	\$150,000	\$200,000	\$200,000
Expense						
8202	Construction	127,000	125,000	108,500	158,500	158,500
8203	Construction - City Depts	5,000	5,000	5,000	5,000	5,000
8204	Contingency	12,000	12,000	11,000	11,000	11,000
8206	Design Fees	6,000	6,000	6,000	6,000	6,000
8228	Printing, Copying	500	500	500	500	500
8232	Project Management	7,500	7,500	7,000	7,000	7,000
8238	Surveying	2,000	2,000	2,000	2,000	2,000
8240	Testing And Inspection	10,000	10,000	10,000	10,000	10,000
Total Expense		\$170,000	\$168,000	\$150,000	\$200,000	\$200,000



Parks Maintenance/Improvement : Centennial Village Art Fence Phase III

Project #:	14138	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	1- 16 St North/35 Ave East
Project Type:	Parks Maintenance/Improvement	Location:	N 14th Ave & D St in Island Grove Park
Fund:	303 - Public Art		
Budget Unit #:	3030006000000000		

Description:

The functional & artistic Art Fence will continue around the north side of Centennial Village with visual interpretations of Greeley's history.

Discussion of Progress:

Justification:

Approved in the 2014 Art Master Plan

Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6405	OT From Water Construct	-	99,119	-	-	-
Total Revenue		-	\$99,119	-	-	-
Expense						
8204	Contingency	-	3,000	-	-	-
8224	Operating Supplies	-	575	-	-	-
8232	Project Management	-	5,544	-	-	-
8246	Art Acquisition	-	90,000	-	-	-
Total Expense		-	\$99,119	-	-	-
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Forbes Field Irrigation/field lighting and Field Improvements

Project #:	93	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	1- 16 St North/35 Ave East
Project Type:	Parks Maintenance/Improvement	Location:	23rd Avenue and 8th Street
Fund:	318 - Quality of Life		
Budget Unit #:	3180006004780610		

Description:

These funds will be used to replace existing fencing, bleacher seats, and dugouts in 2015.

Discussion of Progress:

Lighting, irrigation, and in-field/out-field repairs will be done in 2014.

Justification:

A lack of funding for this facility has resulted in extremely poor conditions of all existing structures. Many items are beyond their useful life span. Bleacher seating is wooden. Weathering has caused a significant amount of splitting and splintering. Annual maintenance of the bleacher seating is increasing yearly. Replacement with aluminum planks is recommended to decrease maintenance and costs. Dugout facilities currently serve as vagrant sleeping areas and are continually soiled with feces. A proposed open shelter design would help to eliminate this issue.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	209,000	-	-	-	-
Total Revenue		\$209,000	-	-	-	-
Expense						
8202	Construction	179,900	-	-	-	-
8203	Construction - City Depts	3,000	-	-	-	-
8206	Design Fees	5,000	-	-	-	-
8212	Land/Building Cost/Demo	10,000	-	-	-	-
8214	Legal Publications	300	-	-	-	-
8228	Printing, Copying	300	-	-	-	-
8232	Project Management	10,500	-	-	-	-
Total Expense		\$209,000	-	-	-	-
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : IG Playground Art

Project #:	14136	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	1- 16 St North/35 Ave East
Project Type:	Parks Maintenance/Improvement	Location:	501 N 14th Ave
Fund:	303 - Public Art		
Budget Unit #:	3030006066106604		

Description:

Artwork will be integrated into the the new all inclusive playground in Island Grove Park.

Discussion of Progress:

Justification:

Approved in the 2014 Art Master Plan

Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6405	OT From Water Construct	37,100	-	-	-	-
Total Revenue		\$37,100	-	-	-	-
Expense						
8204	Contingency	1,500	-	-	-	-
8214	Legal Publications	500	-	-	-	-
8216	Miscellaneous	225	-	-	-	-
8218	Miscellaneous Design	1,500	-	-	-	-
8224	Operating Supplies	375	-	-	-	-
8232	Project Management	3,000	-	-	-	-
8246	Art Acquisition	30,000	-	-	-	-
Total Expense		\$37,100	-	-	-	-
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Illustrated Water History Book

Project #:	14135	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	1- 16 St North/35 Ave East
Project Type:	Parks Maintenance/Improvement	Location:	N/A - Written copies will be printed & distributed
Fund:	303 - Public Art		
Budget Unit #:	3030006066106601		

Description:

An illustrated history of Greeley water tabletop book will be the result of a collaboration between artists, historians and writers. Outside funding will also be pursued.

Discussion of Progress:

Justification:

Approved in the 2014 Art Master Plan

Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6405	OT From Water Construct	24,500	66,069	-	-	-
Total Revenue		\$24,500	\$66,069	-	-	-
Expense						
8204	Contingency	2,000	2,500	-	-	-
8214	Legal Publications	500	-	-	-	-
8216	Miscellaneous	-	375	-	-	-
8218	Miscellaneous Design	20,000	-	-	-	-
8232	Project Management	2,000	3,194	-	-	-
8246	Art Acquisition	-	60,000	-	-	-
Total Expense		\$24,500	\$66,069	-	-	-
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Paint the Town Murals

Project #:	3220	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	
Project Type:	Parks Maintenance/Improvement	Location:	
Fund:	303 - Public Art		
Budget Unit #:	3030006008070000		

Description:

Up to five murals will be painted on highly visible walls selected by the Art Commission; many with DDA matching funds.

Discussion of Progress:

Ongoing annual program - funds for 2014/2015 will be combined with DDA funds in the Downtown Alleyway mural art project

Justification:

Approved in the 2014 Art Master Plan

Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6312	OT From Road Development	21,191	21,191	21,191	21,191	21,191
Total Revenue		\$21,191	\$21,191	\$21,191	\$21,191	\$21,191
Expense						
8224	Operating Supplies	375	375	375	375	375
8228	Printing, Copying	475	475	475	475	475
8232	Project Management	5,341	5,341	5,341	5,341	5,341
8246	Art Acquisition	15,000	15,000	15,000	15,000	15,000
Total Expense		\$21,191	\$21,191	\$21,191	\$21,191	\$21,191
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Park Cement/Asphalt Path Improvements

Project #:	14016	Council Priority:	Image-Healthy Neighborhoods
Division:	Parks	Regions:	0 - Multiple Wards
Project Type:	Parks Maintenance/Improvement	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006240948		

Description:

These funds are to improve/replace various park paths that are worn and in need of attention.

Discussion of Progress:

Justification:

The replacement/improvement of these park paths will improve safety for the citizens that use them.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	30,000	50,000	50,000	58,000	60,000
	Total Revenue	\$30,000	\$50,000	\$50,000	\$58,000	\$60,000
Expense						
8202	Construction	30,000	50,000	50,000	58,000	60,000
	Total Expense	\$30,000	\$50,000	\$50,000	\$58,000	\$60,000
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Playground replacement - Sherwood/Scott Elementary School

Project #:	14002	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	1- 16 St North/35 Ave East
Project Type:	Parks Maintenance/Improvement	Location:	Sherwood Park @ 28th Avenue and 13th Street
Fund:	318 - Quality of Life		
Budget Unit #:	3180006006880602		

Description:

This project will replace the existing playground at Sherwood Park. The existing playground does not meet current safety standards. Staff will remove the existing playground. Input for playground design will be collected through public engagement. Vendor will supply playground design, subsurface drainage design, playground installation, drainage installation and safety surfacing installation.

Discussion of Progress:

Justification:

Playground no longer meets the standards set by ASTM, CPSC and NPSI for safety. The existing playground is over 15 years old and beyond its useful life. Opportunities for head and neck entrapments as well as hard and inadequate surfacing to attenuate falls contribute to the need for replacement. The Needs Assessment indicated a strong desire for more young children play structures, and Scott School's playground is pretty minimal. Demographics in the neighborhood also indicate very strong presence of young families in this area.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	175,000	-	-	-	-
	Total Revenue	\$175,000	-	-	-	-
Expense						
8202	Construction	149,100	-	-	-	-
8204	Contingency	17,500	-	-	-	-
8208	Furniture,Fixtures,Equipment	5,000	-	-	-	-
8214	Legal Publications	200	-	-	-	-
8228	Printing, Copying	200	-	-	-	-
8232	Project Management	2,000	-	-	-	-
8234	Repair/Maint Supplies	1,000	-	-	-	-
	Total Expense	\$175,000	-	-	-	-
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Playground replacement - Woodbriar

Project #:	14003	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	3- 10 St South/23 Ave West
Project Type:	Parks Maintenance/Improvement	Location:	Woodbriar Park @ 18th Street and 29th Avenue Place
Fund:	318 - Quality of Life		
Budget Unit #:	3180006006880000		

Description:

This project will replace the existing playground at Woodbriar Park. The existing playground does not meet current safety standards. Staff will remove the existing playground. Input for playground design will be collected through public engagement. Vendor will supply playground design, subsurface drainage design, playground installation, drainage installation and safety surfacing installation.

Discussion of Progress:

Justification:

Playground no longer meets the standards set by ASTM, CPSC and NPSI for safety. The existing playground is over 15 years old and beyond its useful life. Opportunities for head and neck entrapments as well as hard and inadequate surfacing to attenuate falls contribute to the need for replacement.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	-	225,000	-	-	-
Total Revenue		-	\$225,000	-	-	-
Expense						
8202	Construction	-	206,600	-	-	-
8204	Contingency	-	10,000	-	-	-
8208	Furniture,Fixtures,Equipment	-	5,000	-	-	-
8214	Legal Publications	-	200	-	-	-
8228	Printing, Copying	-	200	-	-	-
8232	Project Management	-	2,000	-	-	-
8234	Repair/Maint Supplies	-	1,000	-	-	-
Total Expense		-	\$225,000	-	-	-
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Promontory Shelter for re-painting (4 shelters - tornado damage)

Project #:	14019	Council Priority:	Image-Healthy Neighborhoods
Division:	Parks	Regions:	4 - 10 St North/23 Ave West
Project Type:	Parks Maintenance/Improvement	Location:	Promontory Park @ 1630 Promontory Circle
Fund:	304 - Food Tax		
Budget Unit #:	3040006006240949		

Description:

Sandblasting and repainting of 4 shelters located in Promontory Park

Discussion of Progress:

Justification:

Tornado damage has resulted in chipping paint and rusting surfaces on the shelters at Promontory Park. Surfaces continue to deteriorate and are in need of professional repair to restore powder coated finish.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	28,000	-	-	-	-
Total Revenue		\$28,000	-	-	-	-
Expense						
8202	Construction	25,300	-	-	-	-
8214	Legal Publications	200	-	-	-	-
8232	Project Management	2,500	-	-	-	-
Total Expense		\$28,000	-	-	-	-
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Public Art Installations

Project #:	433	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	
Project Type:	Parks Maintenance/Improvement	Location:	Variety of locations listed in Art Master Plan
Fund:	303 - Public Art		
Budget Unit #:	3030006008210000		

Description:

Pedestals/plaques for installation of new donations and purchases

Discussion of Progress:

Justification:

Approved in the 2014 Art Master Plan

Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6312	OT From Road Development	10,100	11,200	12,320	13,552	14,907
Total Revenue		\$10,100	\$11,200	\$12,320	\$13,552	\$14,907
Expense						
8234	Repair/Maint Supplies	10,100	11,200	12,320	13,552	14,907
Total Expense		\$10,100	\$11,200	\$12,320	\$13,552	\$14,907
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Public Art Maintenance

Project #:	434	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	
Project Type:	Parks Maintenance/Improvement	Location:	
Fund:	303 - Public Art		
Budget Unit #:	3030006006330000		

Description:

Repairs from damage and vandalism and routine maintenance of Permanent Art Collection

Discussion of Progress:

Justification:

Approved in the 2014 Art Master Plan

Revenue Detail:

1% for Art Funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6312	OT From Road Development	21,500	12,650	12,650	12,650	12,650
Total Revenue		\$21,500	\$12,650	\$12,650	\$12,650	\$12,650
Expense						
8234	Repair/Maint Supplies	21,500	12,650	12,650	12,650	12,650
Total Expense		\$21,500	\$12,650	\$12,650	\$12,650	\$12,650
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Resurface Play Courts

Project #:	14013	Council Priority:	Image-Healthy Neighborhoods
Division:	Parks	Regions:	0 - Multiple Wards
Project Type:	Parks Maintenance/Improvement	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006240940		

Description:

This project will re-top basketball and tennis courts at various parks.

Discussion of Progress:

Justification:

Court surfaces have out lived their life expectancy and are becoming a safety issue for users.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	50,000	50,000	50,000	75,000	80,000
Total Revenue		\$50,000	\$50,000	\$50,000	\$75,000	\$80,000
Expense						
8202	Construction	50,000	50,000	50,000	75,000	80,000
Total Expense		\$50,000	\$50,000	\$50,000	\$75,000	\$80,000
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Rodarte Park Playground Replacement

Project #:	436	Council Priority:	Image-Youth Success
Division:	Parks-Culture, Parks & Recreation	Regions:	1- 16 St North/35 Ave East
Project Type:	Parks Maintenance/Improvement	Location:	920 A Street south of the Rodarte Center
Fund:	304 - Food Tax		
Budget Unit #:	3040006006210938		

Description:

This project will replace the existing playground at Rodarte Park. The existing playground does not meet current safety standards. Staff will remove the existing playground. Input for playground design will be collected from the public and Rodarte Community Center youth participants during neighborhood meeting(s). Vendor will supply playground design, subsurface drainage design, playground installation, drainage installation and safety surfacing installation.

Discussion of Progress:

Justification:

Playground no longer meets the standards set by ASTM, CPSC and NPSI for safety. The existing playground is over 15 years old and beyond its useful life. Opportunities for head and neck entrapments as well as chipping paint and rusting steel contribute to the need for replacement. This is a highly utilized playground given the multiple community programs that occur at the Rodarte Center.

Revenue Detail:

Impact on Operating Budget:

\$1,000 savings/year to repairing of poured in place surfacing. \$1,000 savings/year for repairing of deteriorating playground composite structures.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	150,000	-	-	-	-
Total Revenue		\$150,000	-	-	-	-
Expense						
8202	Construction	147,750	-	-	-	-
8212	Land/Building Cost/Demo	1,000	-	-	-	-
8214	Legal Publications	250	-	-	-	-
8232	Project Management	1,000	-	-	-	-
Total Expense		\$150,000	-	-	-	-
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : UCCC Outdoor Sculpture

Project #:	14139	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	1- 16 St North/35 Ave East
Project Type:	Parks Maintenance/Improvement	Location:	701 10 Ave, east side of UCCC
Fund:	303 - Public Art		
Budget Unit #:	3030006008030000		

Description:

A monumental work of art will be commissioned for Greeley's premier visual and performing art center.

Discussion of Progress:

Justification:

Approved in the 2014 Art Master Plan

Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	-	24,000	250,375	-	-
	Total Revenue	-	\$24,000	\$250,375	-	-
Expense						
8204	Contingency	-	3,000	17,000	-	-
8214	Legal Publications	-	500	-	-	-
8216	Miscellaneous	-	-	225	-	-
8218	Miscellaneous Design	-	11,500	-	-	-
8224	Operating Supplies	-	-	400	-	-
8228	Printing, Copying	-	-	250	-	-
8232	Project Management	-	9,000	14,000	-	-
8246	Art Acquisition	-	-	218,500	-	-
	Total Expense	-	\$24,000	\$250,375	-	-
Net Total		-	-	-	-	-



Parks Maintenance/Improvement : Uptown Trees

Project #:	1071	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	1- 16 St North/35 Ave East
Project Type:	Parks Maintenance/Improvement	Location:	8th Ave between 16th St and 10th St
Fund:	303 - Public Art		
Budget Unit #:	3030006008040000		

Description:

Sculptural Trees will be commissioned from regional area artists and integrated into the redesign of the 8th Ave corridor. A total of up to 30 trees will be installed in three years.

Discussion of Progress:

10 artists are being contracted for the 2014 installation

Justification:

The new sculptures will enhance 8th Ave aesthetically and will reinforce Greeley's past 'tree city' designation. These are part of the Art Master Plan and the 8th Avenue Plan.

Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6312	OT From Road Development	15,271	-	-	-	-
6316	OT From Trails Developmnt	663	-	-	3,636	-
6318	OT From Quality of Life	11,111	-	-	-	-
6405	OT From Water Construct	102,080	-	-	-	-
6412	OT From Stormwater Cstrct	-	129,125	-	-	-
Total Revenue		\$129,125	\$129,125	-	\$3,636	-
Expense						
8202	Construction	15,000	15,000	-	-	-
8214	Legal Publications	500	500	-	-	-
8216	Miscellaneous	275	275	-	-	-
8224	Operating Supplies	600	600	-	-	-
8228	Printing, Copying	250	250	-	-	-
8232	Project Management	12,500	12,500	-	-	-
8246	Art Acquisition	100,000	100,000	-	-	-
Total Expense		\$129,125	\$129,125	-	-	-
Net Total		-	-	-	\$3,636	-



Parks/Recreation : 71st Ave & Sheepdraw Neighborhood Park- South of 10th St West of 71st Ave

Project #:	889	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	3- 10 St South/23 Ave West
Project Type:	Parks/Recreation	Location:	
Fund:	318 - Quality of Life		
Budget Unit #:	3180006004810611		

Description:

This project allows for design and construction of a neighborhood park (6-15 acres) in the proximate location: south of Hwy 34, west of 59th avenue, east of 65th avenue and south of Hwy 34 in accordance with the Parks and Trails Master Plan. At this time an exact location has not been determined. This development will provide nearby recreation and leisure opportunities within walking distance(1/2mile) of residential areas. Scope will be determined in the future based on neighborhood and site specific needs but would typically include, at minimum, a play space area and landscaping. This project is intended to be phased, with design occuring the first year and construction the second.

Discussion of Progress:

Justification:

Development of this park supports the goals of the 2002 Greeley Parks and Trails Master Plan as well as the Quality of Life bond issue.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	300,000	-	-	100,000	-
Total Revenue		\$300,000	-	-	\$100,000	-
Expense						
8202	Construction	300,000	-	-	100,000	-
Total Expense		\$300,000	-	-	\$100,000	-
Net Total		-	-	-	-	-



Parks/Recreation : All Parks - Parks/Trails/Natural Areas signage

Project #:	2171	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	
Project Type:	Parks/Recreation	Location:	Citywide
Fund:	318 - Quality of Life		
Budget Unit #:	3180006004780606		

Description:

This budget line item will allow for the purchase and installation of park signs consistent with the design work completed by 2014.

Discussion of Progress:

Justification:

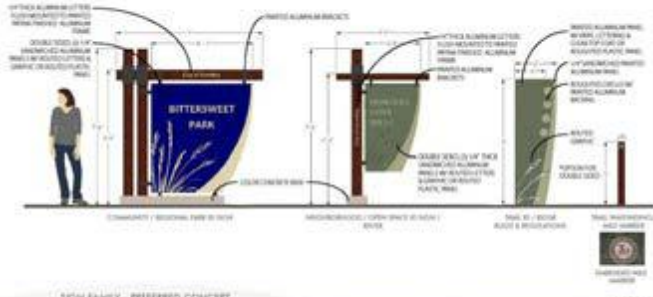
Aging and dated park signage has resulted in multiple park locations without adequate identification of City parks, trail and open space amenities. Existing signage is dated and difficult to maintain. Additionally they can no longer be manufactured in-house resulting new facilities without signage. The recently completed sign designs identify a family of signs for all park facilities creating a positive and consistent public image that highlight these much loved public facilities.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	300,000	-	-	-	-
Total Revenue		\$300,000	-	-	-	-
Expense						
8202	Construction	300,000	-	-	-	-
Total Expense		\$300,000	-	-	-	-
Net Total		-	-	-	-	-



SIGN FAMILY - PREFERRED CONCEPT
 GREELEY PARKS SIGNS
 09/15/24
 09/19/24
 SIGN CONCEPTS
 SHEET 1 OF 2

Parks/Recreation : Bittersweet Park - Additional concrete walk in park - south end of lake

Project #:	2170	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	
Project Type:	Parks/Recreation	Location:	Bittersweet Park - 35th Avenue and 16th Street
Fund:	318 - Quality of Life		
Budget Unit #:	3180006004780605		

Description:

Addition of 1,465 LF of 6' pathway on the south end of Bittersweet Lake connecting the newly reconstructed path along 35th Avenue to the playground and the west edge of Bittersweet park.

Discussion of Progress:

Justification:

Provide additional access to the playground as well as provide east west connectivity.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	110,000	-	-	-	-
Total Revenue		\$110,000	-	-	-	-
Expense						
8202	Construction	110,000	-	-	-	-
Total Expense		\$110,000	-	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Bittersweet Park - Pedestrian lighting for new sidewalk areas

Project #:	2175	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	
Project Type:	Parks/Recreation	Location:	Bittersweet Park - 35th Avenue and 16th Street
Fund:	318 - Quality of Life		
Budget Unit #:	3180006004780608		

Description:

This line item will provide for the design and construction of new pedestrian pathway lighting for the recently completed pathways within Bittersweet Park. Design will be consistent with the existing lighting currently located on the perimeter of Bittersweet Park.

Discussion of Progress:

Justification:

Relocation and completion of new pathways has moved sidewalks into the park where street lighting is no longer effective.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	65,000	-	-	-	-
Total Revenue		\$65,000	-	-	-	-
Expense						
8202	Construction	65,000	-	-	-	-
Total Expense		\$65,000	-	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Broadview Acres Trail Phase Two and Three

Project #:	800	Council Priority:	Image-Healthy Neighborhoods
Division:	Capital Improvements	Regions:	4 - 10 St North/23 Ave West
Project Type:	Parks/Recreation	Location:	
Fund:	316 - Trails Development		
Budget Unit #:	3160006007930000		

Description:

This project will encompass right of way acquisition and construction for phases II and III of the Broadview Acres Trail. Phase II is approximately 0.2 miles and will connect the trail from 4th Street to Madison Elementary along the west side of the No.3 ditch. Phase III is 0.6 miles and will connect from 35th Avenue at the Fire Station No.3 west along the north side of the No.3 ditch to the existing Larson Ditch Trail.

Discussion of Progress:

Design will be completed in 2014.

Justification:

This project will serve as a continuation of Broadview Acres Trail on both the east and west ends to provide connectivity to the Larson Trail. Phase II serves to provide safe access to Madison Elementary from 4th Street. The continuation to the west will provide the final connection to the Larson Ditch Trail and provide 2.2 consecutive miles of inner city trail access. Connection to the Poudre Trail will still need to be done with a future phase of the Larson Trail north of F Street. Due to limited funding availability in the Trail Development Fund this project will need grant funding in order to be completed in 2016.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	66,963	-	-	367,236	-
Total Revenue		\$66,963	-	-	\$367,236	-
Expense						
8202	Construction	-	-	-	355,000	-
8206	Design Fees	50,000	-	-	-	-
8214	Legal Publications	-	-	-	300	-
8226	Permits,Fees, Etc	300	-	-	300	-
8229	Professional Services	3,000	-	-	5,000	-
8232	Project Management	3,000	-	-	3,000	-
8236	Soils Investigation	10,000	-	-	-	-
9303	Public Art Fund	663	-	-	3,636	-
Total Expense		\$66,963	-	-	\$367,236	-
Net Total		-	-	-	-	-

Parks/Recreation : District 6 - Northridge Stadium synthetic turf conversion

Project #:	2181	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	
Project Type:	Parks/Recreation	Location:	
Fund:	318 - Quality of Life		
Budget Unit #:	3180006004820000		

Description:

Conversion of District 6 football stadium to synthetic turf to expand City and District 6 programming and usage.

Discussion of Progress:

Justification:

2014 Youth Needs Assessment indicates a need for additional football facilities. Partnering with District 6 will allow for program expansion on behalf of City youth programs as well as those of District 6 students at a cost benefit to Greeley residents.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6314	OT from Parks Development	1,000,000	-	-	-	-
Total Revenue		\$1,000,000	-	-	-	-
Expense						
8202	Construction	1,000,000	-	-	-	-
Total Expense		\$1,000,000	-	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : District 6 - Northridge Soccer Stadium synthetic turf conversion

Project #:	2182	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	
Project Type:	Parks/Recreation	Location:	
Fund:	318 - Quality of Life		
Budget Unit #:	3180006004830000		

Description:

Conversion of District 6 soccer field at Northridge High School to synthetic turf to allow for expanded City and District 6 youth programming.

Discussion of Progress:

Justification:

2014 Youth Needs Assessment indicates a need for additional soccer facilities. Partnering with District 6 will allow for program expansion on behalf of City youth programs as well as those of District 6 students at a cost benefit to Greeley residents.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6314	OT from Parks Development	1,000,000	-	-	-	-
Total Revenue		\$1,000,000	-	-	-	-
Expense						
8202	Construction	1,000,000	-	-	-	-
Total Expense		\$1,000,000	-	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : East Memorial - Playground

Project #:	2179	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	
Project Type:	Parks/Recreation	Location:	East Memorial Park - Balsam Avenue and E. 22nd Street
Fund:	318 - Quality of Life		
Budget Unit #:	3180006006880604		

Description:

Construction of a 2-5 year old playground area to serve the surrounding neighborhood.

Discussion of Progress:

Justification:

Currently this park is without a playground. Public input indicates the need for a structure to serve the 2-5 age group.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	225,000	-	-	-	-
Total Revenue		\$225,000	-	-	-	-
Expense						
8202	Construction	206,600	-	-	-	-
8204	Contingency	10,000	-	-	-	-
8208	Furniture,Fixtures,Equipment	5,000	-	-	-	-
8214	Legal Publications	200	-	-	-	-
8228	Printing, Copying	200	-	-	-	-
8232	Project Management	2,000	-	-	-	-
8234	Repair/Maint Supplies	1,000	-	-	-	-
Total Expense		\$225,000	-	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Glenmere - Lighting

Project #:	2178	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	
Project Type:	Parks/Recreation	Location:	Glenmere Park @ 14th Avenue and Glenmere Blvd
Fund:	318 - Quality of Life		
Budget Unit #:	3180006000000000		

Description:

This project will provide for the removal and undergrounding of existing overhead wiring within Glenmere Park.

Discussion of Progress:

Justification:

Due to the popularity of fishing in Glenmere Park, old overhead wiring has become tangled with fishing lures and lines. Undergrounding of the electrical facilities will help to preserve the historic views created in the original park design.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	-	422,000	-	-	-
Total Revenue		-	\$422,000	-	-	-
Expense						
8202	Construction	-	422,000	-	-	-
Total Expense		-	\$422,000	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Gym Floors

Project #:	2197	Council Priority:	Image-Quality of Life
Division:	Recreation-Culture, Parks & Recreation	Regions:	0 - Multiple Wards
Project Type:	Parks/Recreation	Location:	Various Buildings
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200950		

Description:

Gym floors require significant upkeep. Each floor needs a complete refinishing every two years. This request is to refinish the Recreation Gym Floor in 2015.
This will be reviewed for future years.

Discussion of Progress:

Justification:

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	30,000	-	-	-	-
Total Revenue		\$30,000	-	-	-	-
Expense						
8202	Construction	30,000	-	-	-	-
Total Expense		\$30,000	-	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Island Grove - Convert Field 5 at IG to synthetic turf

Project #:	2173	Council Priority:	Image-Quality of Life
Division:	Island Grove	Regions:	
Project Type:	Parks/Recreation	Location:	Island Grove Park 501 North 14th Avenue
Fund:	318 - Quality of Life		
Budget Unit #:	3180006000000000		

Description:

Conversion of the traditional turf baseball field at Island Grove Park Field 5 to synthetic turf. Project will include design and construction.

Discussion of Progress:

Justification:

Conversion of the field to synthetic turf will expand the usability of Field 5 to accommodate ADA accessible games and play concurrent with the design guidelines established by the Miracle League. According to the 2014 Youth Needs Assessment, there is a strong need to provide additional programs and services to serve families and kids dealing with disabilities. Synthetic turf may also be used for soccer play and practice to supplement soccer field needs.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	-	100,000	1,100,000	-	-
Total Revenue		-	\$100,000	\$1,100,000	-	-
Expense						
8202	Construction	-	100,000	1,100,000	-	-
Total Expense		-	\$100,000	\$1,100,000	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Playground replacement - Island Grove

Project #:	14038	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	1- 16 St North/35 Ave East
Project Type:	Parks/Recreation	Location:	Island Gove @ D Street and N. 11th Avenue
Fund:	318 - Quality of Life		
Budget Unit #:	3180006006880603		

Description:

Design and Construction of a universally accessible playground. Grants and private donations will be needed to supplement the budget as a public/private partnership.

Discussion of Progress:

Conceptual Design completed. Fundraising taking place.

Justification:

Island Grove Playground has been removed due to immediate safety concerns. Park staff has identified the need to replace the playground with a universally accessible playground in order to meet the needs of children and families of All abilities within our community. Project title is "Aven's Village" and has been conceptually designed by Shane's Inspiration.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	700,000	-	-	-	-
Total Revenue		\$700,000	-	-	-	-
Expense						
8202	Construction	630,100	-	-	-	-
8214	Legal Publications	200	-	-	-	-
8232	Project Management	69,700	-	-	-	-
Total Expense		\$700,000	-	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Sheepdraw Trail Boomerang Ranch Area

Project #:	517	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	
Project Type:	Parks/Recreation	Location:	
Fund:	318 - Quality of Life		
Budget Unit #:	3180006007920000		

Description:

Construction of approximately 3,450 linear feet of the Sheep Draw trail, including a pedestrian bridge. Starting at the West property line of the City of Greeley Triple Creek Open Space property and proceeding West to 83rd Avenue, approximately paralleling the Sheepdraw channel. The trail will then cross the Sheepdraw channel and connect to the existing underpass on the south side of the 83rd Avenue bridge. This section connects to the section described by Control Number 523 on the west.

Discussion of Progress:

Discussions with the developer of Boomerang Ranch area are continuing as to the requirement of trail easement(s) along the Sheepdraw between the eastern property boundary of the development and 83rd Avenue. The developer is proposing single family lots as well as on-site drainage detention and undeveloped/open space outlots adjacent to trail easement(s) along Sheepdraw.

Justification:

In fulfillment of the goals/objectives of the Parks Trails Master Plan.

Revenue Detail:

Impact on Operating Budget:

Maintenance/operational costs per year --- \$230/acre

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	40,000	370,000	-	-	-
Total Revenue		\$40,000	\$370,000	-	-	-
Expense						
8202	Construction	-	304,399	-	-	-
8204	Contingency	-	34,000	-	-	-
8206	Design Fees	35,000	-	-	-	-
8232	Project Management	5,000	22,521	-	-	-
8240	Testing And Inspection	-	5,000	-	-	-
9303	Public Art Fund	-	4,080	-	-	-
Total Expense		\$40,000	\$370,000	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Sheepdraw Trail Mountain Shadows to Pebble Brook

Project #:	520	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	
Project Type:	Parks/Recreation	Location:	
Fund:	318 - Quality of Life		
Budget Unit #:	3180006007940000		

Description:

Design and construction of approximately 2,000 linear feet of the Sheepdraw Trail, including a pedestrian bridge. This section starts on the West side of 71st Avenue at the Sheepdraw channel and proceeds West, to the East property line of the City of Greeley Triple Creek Open Space approximately paralleling the Sheepdraw channel. Easement alignment negotiations are complete (2011). Project is phased with phase I involving design and phase II involving construction.

Discussion of Progress:

Project is currently in design with sections 523 (fund 318), 532 (fund 316), and 533 (fund 316). Design is expected to roll into middle 2014. Construction should begin towards the end of 2014 with a completion date of 2015.

Justification:

In fulfillment of the goals/objectives of the Parks Trails Master Plan.

Revenue Detail:

Impact on Operating Budget:

Maintenance/operational costs per year --- \$230/acre

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	-	50,000	-	-	-
Total Revenue		-	\$50,000	-	-	-
Expense						
8202	Construction	-	45,061	-	-	-
8204	Contingency	-	267	-	-	-
8206	Design Fees	-	2,533	-	-	-
8226	Permits,Fees, Etc	-	27	-	-	-
8232	Project Management	-	1,475	-	-	-
8240	Testing And Inspection	-	142	-	-	-
9303	Public Art Fund	-	495	-	-	-
Total Expense		-	\$50,000	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Sherwood - Shelter/Restroom replacement

Project #:	2172	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	
Project Type:	Parks/Recreation	Location:	Sherwood Park @ 28th Avenue and 13th Street
Fund:	318 - Quality of Life		
Budget Unit #:	3180006004780607		

Description:

This project will allow for the demolition and design build of a prefabricated restroom and separate but proximate shelter facility. New restroom facility will include an enclosed and secure storage area to allow for the removal of the onsite storage shed.

Discussion of Progress:

Justification:

The shelter and restrooms at Sherwood Park are over 40 years old and are no longer efficient. The wood supports for the structure are cracking and showing signs of dry rot. There is no privacy when using the restrooms as they are small rooms and the stool is visible when the door is opened. The doors do not have locks on them and one is warped and difficult to close. These restrooms are not ADA compliant. Sherwood Park is used for athletic fields and the restrooms are heavily used on the weekends.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	325,000	-	-	-	-
Total Revenue		\$325,000	-	-	-	-
Expense						
8202	Construction	325,000	-	-	-	-
Total Expense		\$325,000	-	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Twin Rivers Ballfield Shade Shelters

Project #:	888	Council Priority:	Image-Quality of Life
Division:	Capital Improvements	Regions:	3- 10 St South/23 Ave West
Project Type:	Parks/Recreation	Location:	Twin Rivers Ballfield at 1501 65th Ave
Fund:	318 - Quality of Life		
Budget Unit #:	3180006004780609		

Description:

Provide 8 freestanding, pre-manufactured, standing seam shade shelters at Twin Rivers Ball field. Cost is for design build of cantilevered roof units.

Discussion of Progress:

Justification:

Each of the four ball fields is served by two 3 tier bleacher units that are 15' in width. The area is extremely exposed and hot in summer due to their proximity to the concrete. These fields are often used by youth leagues and senior groups alike that need sheltered areas for spectator seating. The shelters will not only provide cover from the elements but foul balls as well. Frequently balls over the backstop have hit unsuspecting spectators at other fields.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	120,000	-	-	-	-
Total Revenue		\$120,000	-	-	-	-
Expense						
8202	Construction	120,000	-	-	-	-
Total Expense		\$120,000	-	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Woodbriar - Shelter/Restroom Replacement

Project #:	2169	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	
Project Type:	Parks/Recreation	Location:	Woodbriar Park @ 18th Street and 29th Avenue Place
Fund:	318 - Quality of Life		
Budget Unit #:	3180006000000000		

Description:

This project will allow for the demolition and design build of a prefabricated restroom and separate but proximate shelter facility. The new restroom facility will include an enclosed and secure storage area to allow for the removal of the onsite storage shed.

Discussion of Progress:

Justification:

The existing facility has significant roof damage from woodpecker activity. Several of the main support beams have substantial dry rot. Structure is beyond its useful life. Facility is not ADA compliant.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	-	335,000	-	-	-
Total Revenue		-	\$335,000	-	-	-
Expense						
8202	Construction	-	335,000	-	-	-
Total Expense		-	\$335,000	-	-	-
Net Total		-	-	-	-	-



Parks/Recreation : Youth Sports Complex

Project #:	113	Council Priority:	Image-Quality of Life
Division:	Parks	Regions:	3- 10 St South/23 Ave West
Project Type:	Parks/Recreation	Location:	Island Grove Park 501 North 14th Avenue
Fund:	318 - Quality of Life		
Budget Unit #:	3180006004800000		

Description:

This project will provide funding to address identified needs and a re-visited and renewed Master Plan to be completed in 2015 with projected construction in 2016. Funding will address the fourplex/practice fields on the north end of the site with identified needs, parking improvements, softball needs, and other needs. In order for this park to continue to be a premier ball facility and reach its goals of attracting Triple Crown tournaments and play, improvements and expansion will be made.

Discussion of Progress:

N/A

Justification:

This project will provide funding to address identified needs and a re-visited and renewed Master Plan to be completed in 2015 with projected construction in 2016. Funding will address the fourplex/practice fields on the north end of the site with identified needs, parking improvements, softball needs, and other needs. In order for this park to continue to be a premier ball facility and reach its goals of attracting Triple Crown tournaments and play, improvements and expansion will be made.

Revenue Detail:

Impact on Operating Budget:

7112- Salaries & Wages-Seasonal 80 hrs x 12 pay periods x \$9.00 per hr \$8,640.00
 7122-Overtime Seasonal 16 Tournaments x 2 hrs per x \$13.50 \$432.00
 7117 Worker Comp/Seasonal \$8,640.00 x .0575 \$496.80
 7232 FICA \$8,640.00 x .0765 \$660.96
 7321 -Medical chemical 3 apps x 300 \$900.00
 7329-other operating supplies bases, home plates, pitching rubbers for four fields \$1,700.00
 7344-General Maintenance restroom supplies, trash bags, nuts, bolts, trash cans, infield mixes \$1,500.00
 7441-Electricity for parking lot lights (12 month) \$4,800.00
 \$19,129.76 This will be an annual cost.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	120,000	3,000,000	-	-	-
Total Revenue		\$120,000	\$3,000,000	-	-	-
Expense						
8202	Construction	-	2,734,900	-	-	-
8204	Contingency	-	109,500	-	-	-
8206	Design Fees	120,000	-	-	-	-
8214	Legal Publications	-	300	-	-	-
8226	Permits,Fees, Etc	-	500	-	-	-
8228	Printing, Copying	-	300	-	-	-
8232	Project Management	-	150,000	-	-	-
8236	Soils Investigation	-	1,500	-	-	-

8238 Surveying

Total Expense

Net Total

-	3,000	-	-	-
\$120,000	\$3,000,000	-	-	-
-	-	-	-	-



Public Buildings Repair/Replacement : Annual Emergency Facility Repairs

Project #:	14010	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Facilities Management	Regions:	0 - Multiple Wards
Project Type:	Public Buildings Repair/Replacement	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200000		

Description:

Emergency facility repairs that are identified in the current year that aren't budgeted within the normal two year budget cycle.

Discussion of Progress:

Justification:

These emergency repairs are items like HVAC compressors, roof repairs, larger motors and large water heaters.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	50,000	50,000	50,000	50,000	60,000
Total Revenue		\$50,000	\$50,000	\$50,000	\$50,000	\$60,000
Expense						
8202	Construction	50,000	50,000	50,000	50,000	60,000
Total Expense		\$50,000	\$50,000	\$50,000	\$50,000	\$60,000
Net Total		-	-	-	-	-



Public Buildings Repair/Replacement : HVAC - Upgrade Building Automation System city wide

Project #:	14008	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Facilities Management	Regions:	0 - Multiple Wards
Project Type:	Public Buildings Repair/Replacement	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200911		

Description:

Update building automation systems in city facilities that have existing control systems. This is used to control all building functions (air conditioning, HVAC, environmental systems) from a computer at the Facilities building. These buildings include City Hall, City Hall Annex, Public Works Building, Rec Center, Senior Center, Lincoln Park Annex, Museum, Ice Haus, Police Headquarters, and FunPlex.

The HVAC automated system controls the temperature and volume of air entering and exiting the building. The zones that feed warm or cool air to offices , restrooms, conference rooms, and open space are controlled by a variable air volume box (VAV). Thermostats operated either by air or low voltage electricity adjust the VAV as warmer or colder air is called for. Some buildings were designed with one thermostat controlling more than one space. Whoever has the thermostat in their office also controls the temperature in the other offices.

Components include air handlers, chillers, and boilers on the roofs. The software enables the air handlers to mix cold air, warm air, and outside air so that we can keep everyone comfortable at the temperatures they select.

Discussion of Progress:

Justification:

The City of Greeley started to automate the buildings HVAC controls in 1993. Through the years the controls were upgraded and updated to our current Windows XP software. On April 9, 2014, Microsoft ended the support for the Windows XP operating system that controls our building HVAC systems. Microsoft will no longer supply security patches to update the computers running the XP system. IT has stated that without the security patches being updated, the computers will become a severe security risk to data on the network. Currently the network that the HVAC computers are on has been segregated away from the internet, but this does not give us complete protection from outside viruses. The risk of not doing this project is that there could be a security breach of the current software. The project will migrate from Windows XP and upgrade to Windows 7.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	150,000	-	-	-	-
Total Revenue		\$150,000	-	-	-	-
Expense						
8202	Construction	135,100	-	-	-	-
8214	Legal Publications	200	-	-	-	-
8232	Project Management	14,700	-	-	-	-
Total Expense		\$150,000	-	-	-	-

Net Total



Public Buildings Repair/Replacement : HVAC Repair / Replacement A/C Unit in I.T. Data Center @ Senior Center

Project #:	14133	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Facilities Management	Regions:	1- 16 St North/35 Ave East
Project Type:	Public Buildings Repair/Replacement	Location:	Union Colony Civic Center 701 10th Avenue
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200911		

Description:

This project would replace the existing A/C unit that provides cooling for the I.T. Data Center equipment. This equipment operates 24/7 to provide cooling to all the data and fiber-optics equipment in the data room. The A/C equipment was replaced in 1996 and has met its life expectancy of 15 to 20 years.

Discussion of Progress:

Justification:

During the past few years, there has been many repairs (a/c compressors, motor) and the frequency of this repairs has recently increased on this equipment. It is critical that this A/C unit operate to maintain cooling to the data room which supports all the city's I.T. Services. IT has requested 100% back-up for emergency break downs.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	200,000	-	-	-	-
Total Revenue		\$200,000	-	-	-	-
Expense						
8202	Construction	199,000	-	-	-	-
8214	Legal Publications	200	-	-	-	-
8232	Project Management	800	-	-	-	-
Total Expense		\$200,000	-	-	-	-
Net Total		-	-	-	-	-



Public Buildings Repair/Replacement : HVAC Repair /Replacement of Two Air Handler Units for Office Areas @ UCCC

Project #:	14129	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Facilities Management	Regions:	1- 16 St North/35 Ave East
Project Type:	Public Buildings Repair/Replacement	Location:	Union Colony Civic Center 701 10th Avenue
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200911		

Description:

This project will repair/replace two air handler units in the office areas at the UCCC. This is used to heat and cool the back offices in the ticket office on the main level and the 2nd floor administrative offices. Numerous repairs have been made over the years, and the frequency of repairs has recently increased. This is the original equipment and has met their life expectancy of 20 years.

Discussion of Progress:

Justification:

During the Facility Deficiency Audit in 2012, the two air handler units in the office areas at the UCCC were identified in need of replacement. This equipment was original to the building. These units have a service life of 20 years. Because these service offices, they are used year round.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	100,000	-	-	-	-
Total Revenue		\$100,000	-	-	-	-
Expense						
8202	Construction	99,000	-	-	-	-
8214	Legal Publications	200	-	-	-	-
8232	Project Management	800	-	-	-	-
Total Expense		\$100,000	-	-	-	-
Net Total		-	-	-	-	-



Public Buildings Repair/Replacement : HVAC Repair/Replacement-VAV Boxes at City Hall Annex

Project #:	313	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Facilities Management	Regions:	1- 16 St North/35 Ave East
Project Type:	Public Buildings Repair/Replacement	Location:	City Hall Annex @ 1100 10th Street
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200911		

Description:

VAV (variable air volume) boxes at City Hall Annex are becoming outdated, and the repair costs to maintain are more than the cost to replace the unit. This must be done to help with energy savings costs and to reduce breakdown time and loss of revenues during breakdowns. These boxes were installed in 1982. These new VAV boxes will allow adjustment of air flow from the building automation system which will allow us to diagnose and trouble shoot from the facility building.

Discussion of Progress:

Justification:

Equipment in buildings are becoming outdated and the repair costs to maintain are more than the cost to replace the unit. This must be done to help with energy savings costs and to reduce breakdown time and loss of revenues during breakdowns. All equipment has exceeded its life expectancy.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	-	243,000	-	-	-
Total Revenue		-	\$243,000	-	-	-
Expense						
8202	Construction	-	242,000	-	-	-
8214	Legal Publications	-	200	-	-	-
8216	Miscellaneous	-	800	-	-	-
Total Expense		-	\$243,000	-	-	-
Net Total		-	-	-	-	-



Public Buildings Repair/Replacement : HVAC Repair/Replacement of Domestic Hot Water Heater (DHWH)/Pump @ UCCC and Rebuild Blower @ Rec Ctr

Project #:	3080	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Facilities Management	Regions:	1- 16 St North/35 Ave East
Project Type:	Public Buildings Repair/Replacement	Location:	Union Colony Civic Center 701 10th Avenue
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200911		

Description:

Plans for UCCC include replacing 6 domestic hot water pumps at the UCCC and rebuilding a blower at the Rec Center. This is original equipment from when the UCCC was built in 1987, and the Rec Center was built in 1985.

Discussion of Progress:

Justification:

Equipment in buildings is becoming outdated and the repair costs to maintain are more than the cost to replace the unit. Recently a breaker broke, and we had to search for the part because the manufacturer no longer makes these parts. This will also help with energy savings costs and will alleviate cooling problems in Monfort Concert Hall. All equipment has exceeded its life expectancy.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	-	220,000	-	-	-
Total Revenue		-	\$220,000	-	-	-
Expense						
8202	Construction	-	215,000	-	-	-
8214	Legal Publications	-	200	-	-	-
8216	Miscellaneous	-	4,800	-	-	-
Total Expense		-	\$220,000	-	-	-
Net Total		-	-	-	-	-



Public Buildings Repair/Replacement : Monfort Concert Hall stage floor replacement

Project #:	717	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Culture & Public Art	Regions:	1- 16 St North/35 Ave East
Project Type:	Public Buildings Repair/Replacement	Location:	UCCC, 701 10th Ave
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200951		

Description:

This project will replace the wooden stage floor in the Monfort Concert Hall. The stage floor is almost 20 years old and has undergone two catastrophic deluge sprinkler system activation events resulting in the accelerated aging of the floor. At this point, the floor has been sanded down to nearly the tongue and groove.

Discussion of Progress:

Justification:

The stage floor is almost 20 years old and has undergone two catastrophic deluge sprinkler system activation events resulting in the accelerated aging of the floor. At this point, the floor has been sanded down to nearly the tongue and groove. If the floor is not replaced it will become too thin and dangerous to use for most shows. The estimate for this was updated in 2011 by two industry experts analyzing the potential problems from drawing and physical inspection of the floor. This estimate includes demolition and removal (for recycling) of the old floor, laying the new sub floor, and installing and finishing the new floor.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	86,300	-	-	-	-
Total Revenue		\$86,300	-	-	-	-
Expense						
8202	Construction	63,000	-	-	-	-
8203	Construction - City Depts	4,800	-	-	-	-
8204	Contingency	5,500	-	-	-	-
8212	Land/Building Cost/Demo	5,500	-	-	-	-
8214	Legal Publications	1,000	-	-	-	-
8216	Miscellaneous	2,500	-	-	-	-
8232	Project Management	4,000	-	-	-	-
Total Expense		\$86,300	-	-	-	-
Net Total		-	-	-	-	-



Public Buildings Repair/Replacement : Police Station Maintenance Projects

Project #:	14147	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Capital Improvements	Regions:	
Project Type:	Public Buildings Repair/Replacement	Location:	Police Station 2875 10th St
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200942		

Description:

2015 - Lead abatement @ shooting range deck 1; replace east/west gate controls; replace exhaust fan @ drug storage - secondary building; repair drainage west side; additional outlets for SWAT parking; replace security cameras 2016 - lead abatement @ shooting range decks 2 and 3; refinish epoxy floor @ secondary building evidence rooms; replace flush valves at mens's urinals 2017 - replace/install roof top unit @ secondary building 2018 - replace 3 exhaust fans @ secondary building; replace 6 swamp coolers 2019 - AC split system replace 2 large units; replace 8 small units 2020 - Phase I replace 38 variable air volume @ secondary building; building automatic system upgrade 2021 - Phase 2 replace 38 variable air volume secondary building 2022 - replace commercial domestic hot water heater; domestic water pressure booster 2023 - replace/install 12 infrared heaters @ secondary building 2024 - replace carpet main level

Discussion of Progress:

Justification:

Funding source is restricted to maintenance at the police station

Revenue Detail:

Funding for these projects comes from the .16% sales and use tax rate. The balance after debt service on the 2005 Sales and Use Tax Revenue bonds is used for maintenance of the police station. The amount after debt service is estimated to be \$600,000 \$350,000 is used for day to day maintenance and custodial services with the balance used for major maintenance issues. this sales tax increase will expire on December 31, 2024

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6108	OT From Designated Rev Fd	201,000	120,000	60,000	98,000	130,000
Total Revenue		\$201,000	\$120,000	\$60,000	\$98,000	\$130,000
Expense						
8202	Construction	190,500	114,700	59,850	97,800	129,800
8214	Legal Publications	500	300	150	200	200
8234	Repair/Maint Supplies	10,000	5,000	-	-	-
Total Expense		\$201,000	\$120,000	\$60,000	\$98,000	\$130,000
Net Total		-	-	-	-	-



Public Buildings Repair/Replacement : Recreation Center Carpeting and Vinyl Composite Tile of Entire Facility

Project #:	720	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Recreation-Culture, Parks & Recreation	Regions:	1- 16 St North/35 Ave East
Project Type:	Public Buildings Repair/Replacement	Location:	Recreation Center @ 651 10th Avenue
Fund:	304 - Food Tax		
Budget Unit #:	3040006006200952		

Description:

Replace the carpet in the Recreation Center on all three levels with Vinyl Composite Tile (VCT). Carpet needs to be replaced in vending area (lobby), front foyer, and west hallway/entrances to locker rooms (all on main floor). VCT is a vinyl floor tile that is used for high-traffic areas because of its low cost, durability, and ease of maintenance. Vinyl tiles have high resilience to abrasion and impact damage and can be repeatedly refinished with chemical strippers and mechanical buffing equipment. These tiles can be easily removed and replaced when damaged.

Discussion of Progress:

Justification:

The existing carpet has been in place for over 12 years, and the wear and tear is starting to show. We have tried to extend the life by doing quarterly cleaning. However, in 2015 we need to look at replacing the existing carpet areas. VCT in front of locker room areas is unsightly and non-maintainable (separating).

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6106	OT From Sales And Use Tax	110,000	-	-	-	-
Total Revenue		\$110,000	-	-	-	-
Expense						
8202	Construction	109,000	-	-	-	-
8232	Project Management	1,000	-	-	-	-
Total Expense		\$110,000	-	-	-	-
Net Total		-	-	-	-	-



Road Development : 10th Street Access Improvements

Project #:	3060	Council Priority:	Safety- Traffic Safety
Division:	Capital Improvements	Regions:	1- 16 St North/35 Ave East
Project Type:	Road Development	Location:	10th Street from 23rd Avenue to 35th Avenue
Fund:	301 - Public Improvement		
Budget Unit #:	3010006007070000		

Description:

This project is a federally funded project to improve pedestrian and vehicular access along 10th Street from 23rd Avenue to 35th Avenue. This is a multi-year project and is heavily dependent on federal funds being approved in the future to complete various phases of the work. Combining access points, eliminating others, providing sidewalks where there are none, pedestrian access ramps and landscaping improvements are also included.

Discussion of Progress:

The design of the first phase of the project was completed in 2013. This first phase included the area between 25th Avenue and 29th Avenue. The project was bid in the summer of 2013, but the bids were rejected because the bids were in excess of the project estimate (CDOT requirements). The design was revised to break the work into a base bid and alternative. The first section of construction, from 25th Street to 29th Street, will begin in Spring and continue until September 2014. Additional grant money is likely in 2014 which will allow work at the 23rd Avenue "triangle" to be potentially completed enhancing this area and improving turning movements in 2015. Additional grant funding will be applied for in 2014 and if successful this money could become available as early as 2015 possibly to help complete the rest of the mile corridor.

Justification:

The existing intersection improvements are outdated and turning movements for large vehicles are unsafe. There are over 90 access points in this one mile segment and a consolidation is needed to improve the safety and efficiency of the road. 3010006007070000

Revenue Detail:

\$1,000,000 Congestion Mitigation grant (state pass through) and \$300,000 from 10th St TIF will be used to fund 2015. MPO (state pass through) grant will fund 2017-2018's projects at 82.79%. The balance of the required funding will be paid using City FASTER (Funding Advancement for Surface Transportation & Economic Recovery) funds. FASTER is revenue raised for bridge reconstruction, highway safety projects and transit primarily through an increase in vehicle registration fees in Colorado.

Impact on Operating Budget:

Operation budget will be required to maintain the landscaping improvements constructed with this project.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4322	State Pass Through	1,000,000	-	206,975	1,571,020	-
4356	FASTER - HUTF	210,000	250,000	43,025	326,576	-
5715	Other-Refund Of Expend	300,000	-	-	-	-
Total Revenue		\$1,510,000	\$250,000	\$250,000	\$1,897,596	-
Expense						
8202	Construction	860,000	-	-	1,897,596	-
8206	Design Fees	500,000	250,000	-	-	-
8212	Land/Building Cost/Demo	150,000	-	250,000	-	-
Total Expense		\$1,510,000	\$250,000	\$250,000	\$1,897,596	-
Net Total		-	-	-	-	-



Road Development : 20th Street Phase I, 71st to 74th Avenue Construction

Project #:	127A	Council Priority:	Safety- Traffic Safety
Division:	Engineering	Regions:	3- 10 St South/23 Ave West
Project Type:	Road Development	Location:	20th Street, 71st to 74th Avenues
Fund:	312 - Road Development		
Budget Unit #:	3120006006280628		

Description:

Construction of 20th Street from 71st Avenue to 74th Avenue. New Arterial Street Standards apply to this roadway. This project was proposed to be phased over two years, with design in 2014 and roadway construction in 2015. The estimated construction cost of \$2,020,000 is based on projected 2015 dollars.

Discussion of Progress:

Preliminary design of this roadway from 71st Ave to 83rd Ave was completed in 2014 with plans to construct over several years. This is the first of three sections that will be completed on 20th St. The second section of 20th St from 74th Ave to 79th Ave will be constructed in 2018 (control #127B) and the third section from 79th Ave to 83rd Ave is scheduled to be constructed in 2020 (control #127C) unless additional road development funds become available which would accelerate this construction. Below is a summary of this project:

Cost	#	Year	Location	Phase
\$ 310,272	N/A	2014	20th St, 71st to 83rd Ave	Design
\$2,020,000	127A	2015	20th St, 71st to 74th Ave	Phase I Construction
\$2,050,000	127B	2017-2018	20th St, 74th to 79th Ave	Phase II Construction
\$2,525,000	127C	2019-2020	20th St, 79th to 83rd Ave	Phase III Construction
\$6,905,272				Total Cost

Justification:

Growth and development along both sides of this road from 71st Ave to 83rd Ave are requiring the upgrade of this roadway from a two-lane county road section to an improved arterial roadway with medians and turn lanes. Additionally, the road condition is very poor with a PQI of 27 and the need for maintenance on this section is great.

Revenue Detail:

The road development fee is imposed by the City for the impact a new development has on city infrastructure.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	2,020,000	-	-	-	-
Total Revenue		\$2,020,000	-	-	-	-
Expense						
8202	Construction	1,628,792	-	-	-	-
8212	Land/Building Cost/Demo	177,000	-	-	-	-
8214	Legal Publications	3,208	-	-	-	-
8228	Printing, Copying	1,000	-	-	-	-
8232	Project Management	150,000	-	-	-	-

8234	Repair/Maint Supplies	20,000	-	-	-	-
8240	Testing And Inspection	20,000	-	-	-	-
9303	Public Art Fund	20,000	-	-	-	-
Total Expense		\$2,020,000	-	-	-	-
Net Total		-	-	-	-	-



Road Development : 59th Ave - 20th St to US 34 Bypass

Project #:	14104	Council Priority:	Safety- Traffic Safety
Division:	Capital Improvements	Regions:	3- 10 St South/23 Ave West
Project Type:	Road Development	Location:	59th Ave - 20th St to 21st St
Fund:	312 - Road Development		
Budget Unit #:	3120006008190000		

Description:

This project provides for construction of 59th Ave, from 20th St to 21st St, to arterial street standards including improved turn lanes at 20th St, curbs, gutters, sidewalks, street lighting and tree lawn landscaping (no median). Funding from the Food Tax Fund will also overlay 59th Ave from 21st St to US34.

Discussion of Progress:

This project is being final designed in 2014 so construction can begin in 2015. Design for this project was originally planned for 2015 with construction in 2016 but due to increased revenue from development permits there is now enough money in the Road Development Fund to move this project up one year and to couple it with the overlay of 65th Ave from 21st St to US 34. 2013's development revenue was \$1.2 million higher than the budgeted \$200,000. Due to lack of funding in 2015, lighting will be done in 2016 when road development funds become available.

Justification:

The pavement in this roadway section is in poor condition. There is no curb, gutter, sidewalks. This will complete the arterial street section up to the existing city developments at 21st St. 59th Ave/65th Ave is planned to be overlaid from 21st St to US 34 Bypass in 2015 as a part of the Food Tax overlay program.

Revenue Detail:

The road development fee is imposed by the City for the impact a new development has on city infrastructure.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	757,500	202,000	-	-	-
6304	OT From Food Tax Fund	1,065,500	-	-	-	-
Total Revenue		\$1,823,000	\$202,000	-	-	-
Expense						
8202	Construction	1,726,500	200,000	-	-	-
8214	Legal Publications	1,000	-	-	-	-
8232	Project Management	78,000	-	-	-	-
8240	Testing And Inspection	10,000	-	-	-	-
9303	Public Art Fund	7,500	2,000	-	-	-
Total Expense		\$1,823,000	\$202,000	-	-	-
Net Total		-	-	-	-	-



Road Development : 65th Ave: 29th Street to 32nd Street

Project #:	410A	Council Priority:	Safety- Traffic Safety
Division:	Cap-Transportation Zone 3	Regions:	3- 10 St South/23 Ave West
Project Type:	Road Development	Location:	65th Ave, US 34 Bypass to 37th Street Intersection, Evans, Colorado
Fund:	312 - Road Development		
Budget Unit #:	3120006707770000		

Description:

This project is for widening of 65th Ave, from 29th St to 32nd St. Improvements will also include curb, gutter, sidewalk, lighting, and bike lanes and medians to arterial standards. This is a CDOT grant project that is administered through MPO. The City of Evans is partnering in the design and intends to co-apply with Greeley for the upcoming grant request for the remaining portion of the construction from 32nd Street Road to 37th Street with Evans paying for the construction in their jurisdiction.

Discussion of Progress:

The section from US 34 to 29th St was done in 2013 and now due to a grant applied for in 2010, the opportunity exists to continue the widening from 29th St to 32nd St. The 2014 grant paid for the final design of the entire segment to the city limits, but will only pay for construction from 29th St to 32nd St. Construction includes curb, gutter, sidewalks, and turn lane improvements along 29th Street to 32nd Street. Additional grant funds for construction will be available in FY 2015. The City is applying for this grant funding in 2014 for construction from 32nd Street to the city limits, and results should be known in early 2015.

Below is a summary of this entire project:

Grant (82.79%)	City Share (17.21%)	Total Cost	Description
\$-	\$1,013,314	\$1,013,314	2013 construction from US34 to 29th St
206,975	43,025	250,000	2014 final design from 29th St to 37th St
1,602,025	335,078	1,937,103	2015 construction from 29th St to 32nd St
2,577,167	535,730	3,112,897	2016 construction from 32nd St to city limits (north of Ashcroft Draw bridge) (Pending Grant approval)
4,386,167	1,927,147	6,313,314	Total Cost
-	(1,013,314)	(1,013,314)	2013 Expenditures
(206,975)	(43,025)	(250,000)	2014 Budget
\$4,179,192	\$870,808	\$5,050,000	New Balance

Justification:

Due to growth and development, there is a need to widen 65th Avenue, south of US 34 Bypass to 37th Street. A new middle school is being constructed in Evans at the SW corner of 65th Ave/37th Street, with scheduled opening in the fall of 2015. The road surface is very poor with a PQI of 21.

Revenue Detail:

This roadway is listed as a regional significant roadway in the North Front Range Metropolitan Planning Organizations 2035 Regional Transportation Plan and is eligible for federal funding (82.79%) under the Surface Transportation Program (STP). Grant funding for \$909,000 was received in 2014, and another \$900,000 in grant funding will be available in 2015 which will fund construction to 32nd St. Evans is partnering with Greeley on this to complete the design and construction from 29th Street to 37th Street Intersection on 65th Avenue. Evans will pay for their portion of design and construction.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						

	Fund Balance	1,037,103	-	-	-	-
4322	State Pass Through	900,000	-	-	-	-
Total Revenue		\$1,937,103	-	-	-	-
Expense						
8202	Construction	1,865,232	-	-	-	-
8214	Legal Publications	2,500	-	-	-	-
8232	Project Management	50,000	-	-	-	-
9303	Public Art Fund	19,371	-	-	-	-
Total Expense		\$1,937,103	-	-	-	-
Net Total		-	-	-	-	-



Road Development : 65th Ave: 32nd Street to City Limits (N of Ashcroft Draw Bridge)

Project #:	410B	Council Priority:	Safety- Traffic Safety
Division:	Cap-Transportation Zone 3	Regions:	3- 10 St South/23 Ave West
Project Type:	Road Development	Location:	65th Ave, US 34 Bypass to 37th Street Intersection, Evans, Colorado
Fund:	312 - Road Development		
Budget Unit #:	3120006707770000		

Description:

This project is for widening of 65th Ave, from 32nd St to city limits (north of Ashcroft Draw bridge). Improvements will also include curb, gutter, sidewalk, lighting, and bike lanes and medians to arterial standards. This is a CDOT grant project that is administered through MPO. The City of Evans is partnering in the design and intends to co-apply with Greeley for the upcoming grant request for the remaining portion of the construction.

Discussion of Progress:

The section from US 34 to 29th St was completed in 2013. The section from 29th St to 32nd St will be done in 2015. The remaining section from 32nd St to the city limits does not have funding through the road development fund so an additional grant is being applied for in 2014 for construction from 32nd Street to the city limits, and results should be known in early 2015. If the grant is not received this section of road may have to be overlaid and not widened due to the poor pavement condition that exists now.

Below is a summary of this entire project:

Grant (82.79%)	City Share (17.21%)	Total Cost	Description
\$-	\$1,013,314	\$1,013,314	2013 construction from US34 to 29th St
206,975	43,025	250,000	2014 final design from 29th St to 37th St
1,602,025	335,078	1,937,103	2015 construction from 29th St to 32nd St
2,577,167	535,730	3,112,897	2016 construction from 32nd St to city limits (north of Ashcroft Draw bridge) (Pending Grant approval)
4,386,167	1,927,147	6,313,314	Total Cost
-	(1,013,314)	(1,013,314)	2013 Expenditures
(206,975)	(43,025)	(250,000)	2014 Budget
\$4,179,192	\$870,808	\$5,050,000	New Balance

Justification:

Due to growth and development, there is a need to widen 65th Avenue, south of US 34 Bypass to 37th Street. A new middle school is being constructed in Evans at the SW corner of 65th Ave/37th Street, with scheduled opening in the fall of 2015. The road surface is very poor with a PQI of 21.

Revenue Detail:

This roadway is listed as a regional significant roadway in the North Front Range Metropolitan Planning Organizations 2035 Regional Transportation Plan and is eligible for federal funding (82.79%) under the Surface Transportation Program (STP). The remaining portion of grant funding requested will be applied for in 2014. Evans is partnering with Greeley on this to complete the design and construction from 29th Street to 37th Street Intersection on 65th Avenue. Evans will pay for their portion of design and construction.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						

4322	State Pass Through	-	2,577,167	-	-	-
4611	Development Fees	-	535,730	-	-	-
Total Revenue		-	\$3,112,897	-	-	-
Expense						
8202	Construction	-	3,077,397	-	-	-
8214	Legal Publications	-	2,000	-	-	-
8232	Project Management	-	20,000	-	-	-
9303	Public Art Fund	-	13,500	-	-	-
Total Expense		-	\$3,112,897	-	-	-
Net Total		-	-	-	-	-



Sewer Construction Collection : Additional Sanitary Sewer Manholes

Project #:	184	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Sewer Construction Collection	Location:	City wide
Fund:	402 - Sewer Construction		
Budget Unit #:	4020083083108312		

Description:

This program constructs new manholes that are found to be necessary for safe and efficient access to the sanitary sewer system. As existing sewer lines are inspected, the need for new manholes is often discovered in sewer lines that have limited access, such as cul-de-sacs or line intersections without manholes. The installation of additional manholes allows staff to clean and flush sewer lines efficiently.

Discussion of Progress:

Annual program

Justification:

As existing sewer lines are inspected, the need for constructing new manholes is discovered, e.g. cul de sac with no manholes, lines intersecting with no manholes, and any other sites where access is required. Without the installation of new manholes the system cannot be properly flushed and cleaned which could lead to backups.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	91,228	24,346	26,163	22,030	20,108
5616	Interest On Investments	5,772	2,654	837	4,970	6,892
Total Revenue		\$97,000	\$27,000	\$27,000	\$27,000	\$27,000
Expense						
8202	Construction	92,000	24,000	24,000	24,000	24,000
8226	Permits, Fees, Etc	500	500	500	500	500
8232	Project Management	3,000	1,000	1,000	1,000	1,000
8240	Testing And Inspection	1,500	1,500	1,500	1,500	1,500
Total Expense		\$97,000	\$27,000	\$27,000	\$27,000	\$27,000
Net Total		-	-	-	-	-



Sewer Construction Collection : Lift Station Upgrades and Expansion

Project #:	179	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Sewer Construction Collection	Location:	City wide
Fund:	402 - Sewer Construction		
Budget Unit #:	4020083083070000		

Description:

This is a ongoing program to implement and maintain the appropriate capacity for development. This program also can expand existing capacity or relocate existing lift stations as defined by the sanitary sewer master plan.

Discussion of Progress:

Annual ongoing project

Justification:

Lift stations have been located in the city's system when built by development. Several of these lift stations could be better sited to more efficiently serve a larger area.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	252,500	252,500	-	-	-
Total Revenue		\$252,500	\$252,500	-	-	-
Expense						
8202	Construction	225,000	225,000	-	-	-
8206	Design Fees	15,000	15,000	-	-	-
8232	Project Management	5,000	5,000	-	-	-
8240	Testing And Inspection	5,000	5,000	-	-	-
9303	Public Art Fund	2,500	2,500	-	-	-
Total Expense		\$252,500	\$252,500	-	-	-
Net Total		-	-	-	-	-



Sewer Construction Collection : Sewer Taps

Project #:	234	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Sewer Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Sewer Construction Collection	Location:	City wide
Fund:	402 - Sewer Construction		
Budget Unit #:	4020083083108311		

Description:

This program installs sewer taps for new homes. City crews tap the sewer main and complete the installation of the sewer tap. Due to poor quality work by contractors, the City does not allow contractors to install sewer or water taps.

Discussion of Progress:

Annual program

Justification:

Water and Sewer specifications require city personnel to make new taps on existing sewer collection mains.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	10,000	10,000	10,000	10,000	10,000
Total Revenue		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Expense						
8202	Construction	10,000	10,000	10,000	10,000	10,000
Total Expense		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Net Total		-	-	-	-	-



Sewer Construction Treatment : Roof Replacement at Water Pollution Control Facility Dewatering Building

Project #:	291	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	1- 16 St North/35 Ave East
Project Type:	Sewer Construction Treatment	Location:	Water Pollution Control Facility
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083860000		

Description:

This project replaces the existing membrane roof on the Dewatering Building located on the South Plant at the WPCF.

Discussion of Progress:

Planning

Justification:

This roof was installed in 1995. According to the manufacturer, this style of roof has a life expectancy of approximately 20 years. Over the past few years, there have been a number of leaks especially during heavy storm events. It is anticipated that the roof will need to be replaced by 2015.

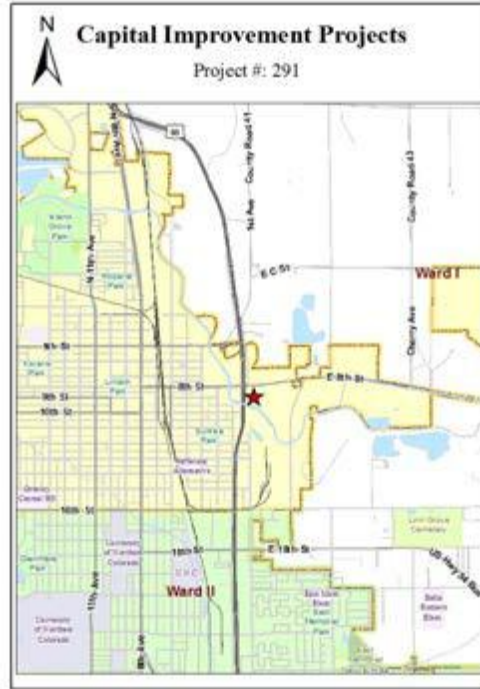
Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	77,000	-	-	-	-
Total Revenue		\$77,000	-	-	-	-
Expense						
8202	Construction	75,700	-	-	-	-
8214	Legal Publications	300	-	-	-	-
8240	Testing And Inspection	1,000	-	-	-	-
Total Expense		\$77,000	-	-	-	-
Net Total		-	-	-	-	-



Sewer Construction Treatment : Security Projects

Project #:	886	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	1- 16 St North/35 Ave East
Project Type:	Sewer Construction Treatment	Location:	Water Pollution Control Facility
Fund:	402 - Sewer Construction		
Budget Unit #:	4020083083060000		

Description:

This project is to protect facilities from intentional damage at the Water Pollution Control Facility (WPCF).

Discussion of Progress:

Annual program

Justification:

Since 2001, Federal and State government officials have strongly recommended that wastewater treatment facilities perform vulnerability assessments and adopt measures to 'harden' or secure all areas of their facility. Staff is continuously evaluating and implementing new, cost-effective technologies to keep plant employees safe and protect plant assets. Additional security monitoring equipment and upgrades to existing equipment are planned over the next few years.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	25,000	25,000	25,000	25,000	25,000
Total Revenue		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Expense						
8208	Furniture,Fixtures,Equipment	15,000	15,000	15,000	15,000	15,000
8214	Legal Publications	300	300	300	300	300
8244	Capital Equipment >\$5,000	9,700	9,700	9,700	9,700	9,700
Total Expense		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Net Total		-	-	-	-	-



Sewer Construction Treatment : WPCF Digester Gas Mixing System

Project #:	343	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Sewer Capital Improvement	Regions:	1- 16 St North/35 Ave East
Project Type:	Sewer Construction Treatment	Location:	Water Pollution Control Facility
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083830000		

Description:

Install a replacement gas mixing system for the two primary anaerobic digesters located at the Water Pollution Control Facility (WPCF).

Discussion of Progress:

Planning

Justification:

The 2012 WPCF Solids Master Plan identified projects including the replacement of the digester gas mixing system. The old gas mixing system was abandoned ten years ago because of severe deterioration and functional failure. At that time, plant maintenance increased the pumping rate on the gas recirculation pumps and re-routed some lines to enable gas mixing to occur within the two primary digesters. This was to be only an interim measure or fix and not a permanent gas mixing system. A new gas mixing system will provide more complete mixing within the tanks, better digestion of the solids, and improved digetser performance and reliability. This project would coincide with the primary digester cover replacement project.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	-	1,209,000	-	-	-
5638	Funded Depreciation	133,500	-	-	-	-
Total Revenue		\$133,500	\$1,209,000	-	-	-
Expense						
8202	Construction	-	1,100,700	-	-	-
8206	Design Fees	125,700	-	-	-	-
8214	Legal Publications	300	300	-	-	-
8226	Permits, Fees, Etc	2,500	-	-	-	-
8229	Professional Services	-	108,000	-	-	-
8236	Soils Investigation	1,500	-	-	-	-
8238	Surveying	1,500	-	-	-	-
8240	Testing And Inspection	2,000	-	-	-	-
Total Expense		\$133,500	\$1,209,000	-	-	-
Net Total		-	-	-	-	-



Sewer Replacement Collection : 59th Ave & F Street Sewer Repair

Project #:	2150	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Wastewater Collection	Regions:	
Project Type:	Sewer Replacement Collection	Location:	59th Ave and F St
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083960000		

Description:

The 8 inch sewer line connecting at 59th Avenue and F Street has broken under the Sheepdraw drainage and needs to be repaired. The line presently does not serve any customers but was in service for a number of years. This line is the only service line available to future residents west of Sheepdraw drainage at F street. Because the line is in a flood plan area and has broken a number of times prior a full HEC Ras Analysis will be required plus Federal approval of the design and construction. The analysis and approval will take some time so it's important to repair the line prior to any development.

Discussion of Progress:

Planning

Justification:

The 8 inch sewer line connecting at 59th Avenue and F Street has broken under the Sheepdraw drainage and needs to be repaired. The line presently does not serve any customers but was in service for a number of years. This line is the only service line available to future residents west of Sheepdraw drainage at F street. Because the line is in a flood plan area and has broken a number of times prior a full HEC Ras Analysis will be required plus Federal approval of the design and construction. The analysis and approval will take some time so it's important to repair the line prior to any development.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	369,500	-	-	-	-
Total Revenue		\$369,500	-	-	-	-
Expense						
8202	Construction	350,000	-	-	-	-
8214	Legal Publications	500	-	-	-	-
8226	Permits, Fees, Etc	1,000	-	-	-	-
8232	Project Management	6,000	-	-	-	-
8240	Testing And Inspection	12,000	-	-	-	-
Total Expense		\$369,500	-	-	-	-
Net Total		-	-	-	-	-



Sewer Replacement Collection : Capital Outlay Replacement

Project #:	181	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Sewer Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Sewer Replacement Collection	Location:	
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083510000		

Description:

This program replaces major rolling stock: pickups, tractor backhoes, loaders, compressors, dump trucks, and other identified replacement capital items.

Discussion of Progress:

Annual program

Justification:

Replacement of rolling stock that has reached the end of its useful life. Maintains ability to perform daily tasks and handle emergency calls.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	379,865	45,000	360,000	78,500	75,000
Total Revenue		\$379,865	\$45,000	\$360,000	\$78,500	\$75,000
Expense						
8142	Construction and Maintenance	285,000	-	-	-	-
8144	Transportation/Vehicles	87,165	45,000	360,000	78,500	75,000
8149	Other	7,700	-	-	-	-
Total Expense		\$379,865	\$45,000	\$360,000	\$78,500	\$75,000
Net Total		-	-	-	-	-



Sewer Replacement Collection : Highland Capacity Improvement Upper

Project #:	824	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Wastewater Collection	Regions:	3- 10 St South/23 Ave West
Project Type:	Sewer Replacement Collection	Location:	16th St and 47th Ave
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083000000000		

Description:

The 2008 Sanitary Sewer Master Plan identified based on modeling the existing sanitary sewer between 16th and 20th Street along 47th Avenue was undersized . This project will install approximately 6300 linear feet of 18 inch sewer line in 47th avenue.

Discussion of Progress:

Planning

Justification:

Flows from the T Bone lift station were routed to this sewer main line which wasn't designed to carry these additional flows. Pipe capacity evaluations criteria were developed using d/D (flow depth to pipe diameter) ratings to determine the pipe capacity under wet and dry conditions. The City of Greeley sewer model identified this line as one needing replacement. Staff has continued to monitor the actual flow depths and d/D levels.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	-	-	576,838	-	-
5638	Funded Depreciation	-	130,000	773,662	-	-
Total Revenue		-	\$130,000	\$1,350,500	-	-
Expense						
8202	Construction	-	-	1,304,000	-	-
8206	Design Fees	-	120,000	-	-	-
8214	Legal Publications	-	-	500	-	-
8216	Miscellaneous	-	-	5,000	-	-
8226	Permits,Fees, Etc	-	-	1,000	-	-
8232	Project Management	-	10,000	10,000	-	-
8240	Testing And Inspection	-	-	30,000	-	-
Total Expense		-	\$130,000	\$1,350,500	-	-
Net Total		-	-	-	-	-



Sewer Replacement Collection : Lift Station Rehabilitation

Project #:	1042	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Sewer Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Sewer Replacement Collection	Location:	City Wide
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083760000		

Description:

This program rehabs existing lift stations based on the facilities condition and updates pumping systems to meet current State requirements. The lift station master plan is used to prioritize projects.

Discussion of Progress:

Lift stations 9, 16, and 18 had wet wells lined and replaced corroded piping. Backup generators were installed and control systems updated at lift stations 9 and 16.

Justification:

During the execution of the 2008 Sanitary Sewer Master Plan (SSMP), the City recognized that there was very little information on the condition and hydraulic performance of its lift stations. The assessment determined the remaining useful life and replacement costs. The assessment also identified what systems would need updated to meet compliance with current regulations.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	531,500	531,500	-	-	-
5638	Funded Depreciation	-	-	110,000	-	-
Total Revenue		\$531,500	\$531,500	\$110,000	-	-
Expense						
8202	Construction	430,000	430,000	85,000	-	-
8206	Design Fees	75,000	75,000	15,000	-	-
8214	Legal Publications	500	500	500	-	-
8216	Miscellaneous	5,000	5,000	2,500	-	-
8226	Permits, Fees, Etc	1,000	1,000	1,000	-	-
8232	Project Management	10,000	10,000	3,000	-	-
8240	Testing And Inspection	10,000	10,000	3,000	-	-
Total Expense		\$531,500	\$531,500	\$110,000	-	-
Net Total		-	-	-	-	-



Sewer Replacement Collection : Manhole Rehabilitation

Project #:	821	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Sewer Replacement Collection	Location:	City wide
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083730000		

Description:

This program does rehabilitation of various manholes with severe corrosion issues using cementitious materials with minimum disturbance to the surrounding pavement. Manholes are inspected every two years for excessive corrosion and placed on a list to be rehabilitated based on the severity of the corrosion. This program will repair approximately 150 manholes per year 2013 to 2015 and will be reduced to 50 a year thereafter. The sewer master plan update will evaluate future manhole rehabilitation needs.

Discussion of Progress:

Annual program. 63 manholes were rehabilitated in 2013.

Justification:

Manholes are inspected every two years for excessive corrosion and placed on a list to be rehabilitated based on the severity of the corrosion. The rehabilitation of the manholes is essential for the continued flow of sewage and lessens the chances of a sanitary sewer overflow.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	200,000	60,000	60,000	60,000	60,000
Total Revenue		\$200,000	\$60,000	\$60,000	\$60,000	\$60,000
Expense						
8202	Construction	180,000	44,800	44,800	44,800	44,800
8204	Contingency	800	-	-	-	-
8214	Legal Publications	200	200	200	200	200
8226	Permits, Fees, Etc	1,000	1,000	1,000	1,000	1,000
8232	Project Management	6,000	4,000	4,000	4,000	4,000
8240	Testing And Inspection	12,000	10,000	10,000	10,000	10,000
Total Expense		\$200,000	\$60,000	\$60,000	\$60,000	\$60,000
Net Total		-	-	-	-	-



Sewer Replacement Collection : North Greeley Sewer Phase 2

Project #:	348	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	1- 16 St North/35 Ave East
Project Type:	Sewer Replacement Collection	Location:	Hwy 85 from H Street to treatment plant
Fund:	402 - Sewer Construction		
Budget Unit #:	4020083083210000		

Description:

This project will install about 12,520 linear feet of 36 and 54 inch diameter sewer pipe, extending from 11th Ave north of H street along the Cache La Poudre River south to the treatment plant. The downstream portion of the alignment would create opportunities to accept waste water from future east growth area by using the new 54 inch on the west side of Highway 85 and leaving the existing 48 inch on the eastside for eastside growth. The design was revised due to a new interfering gas line installed since the design has been completed. In 2014 land acquisition will occur to secure the route for the project construction anticipated late in the year. In 2015 construction will continue and should be completed.

Discussion of Progress:

Easements are being acquired and design is ongoing. Construction is scheduled for late 2014.

Justification:

At the present time the existing sewer line has roughly the capacity for approximately 850 persons or 350 homes. Significant development north of O Street would signal a need for the building of the phase 2 portion of the pipeline.

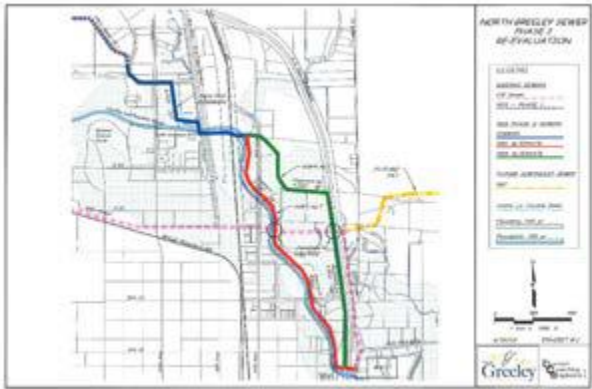
Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	3,442,000	4,335,500	-	-	-
Total Revenue		\$3,442,000	\$4,335,500	-	-	-
Expense						
8202	Construction	3,300,000	4,200,000	-	-	-
8212	Land/Building Cost/Demo	25,000	25,000	-	-	-
8214	Legal Publications	500	500	-	-	-
8216	Miscellaneous	5,000	5,000	-	-	-
8226	Permits,Fees, Etc	2,000	2,000	-	-	-
8229	Professional Services	25,000	-	-	-	-
8232	Project Management	10,000	10,000	-	-	-
8240	Testing And Inspection	40,000	50,000	-	-	-
9303	Public Art Fund	34,500	43,000	-	-	-
Total Expense		\$3,442,000	\$4,335,500	-	-	-
Net Total		-	-	-	-	-



Sewer Replacement Collection : Poudre Trunk Line Phase 2

Project #:	544	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Sewer Capital Improvement	Regions:	4 - 10 St North/23 Ave West
Project Type:	Sewer Replacement Collection	Location:	Poudre River from 83rd Ave to 120th Ave
Fund:	402 - Sewer Construction		
Budget Unit #:	4020083083250000		

Description:

Design and construct 12,000 linear feet of 27 inch sewer trunk main along the Poudre River from 83rd Avenue west to 120th Avenue. This trunk line would serve developments north of 10th street and west of 83rd avenue. This project scheduled for design in 2016 and construction of all phases in 2017 -18.

Discussion of Progress:

Planning

Justification:

The trunk would provide sewer service to developments north of 10th Street. No sewer service is available currently to serve this area.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	-	465,000	1,612,500	-	-
Total Revenue		-	\$465,000	\$1,612,500	-	-
Expense						
8202	Construction	-	-	1,500,000	-	-
8206	Design Fees	-	300,000	25,000	-	-
8212	Land/Building Cost/Demo	-	125,000	25,000	-	-
8214	Legal Publications	-	-	500	-	-
8216	Miscellaneous	-	5,000	5,000	-	-
8226	Permits,Fees, Etc	-	-	1,000	-	-
8232	Project Management	-	30,000	10,000	-	-
8240	Testing And Inspection	-	-	30,000	-	-
9303	Public Art Fund	-	5,000	16,000	-	-
Total Expense		-	\$465,000	\$1,612,500	-	-
Net Total		-	-	-	-	-



Sewer Replacement Collection : Sewer Collection System Rehabilitation

Project #:	66	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Sewer Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Sewer Replacement Collection	Location:	City wide
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083500000		

Description:

This is an ongoing program to physically replace undersized lines in the sewer collection system. The City typically replaces two to three blocks of line each year, focusing on the worst problem areas.

Discussion of Progress:

Annual program

Justification:

This program was identified as a high priority in the 2008 Sanitary Sewer Master Plan (SSMP). The master plan identified lines six inches or smaller that could not be properly maintained and identified compound taps for elimination. Completion of these projects will improve services to underserved customers and clarify ownership and maintenance responsibilities of customer service lines.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	255,511	-	-	-	-
5638	Funded Depreciation	204,489	364,000	318,000	289,000	110,000
Total Revenue		\$460,000	\$364,000	\$318,000	\$289,000	\$110,000
Expense						
8202	Construction	400,000	315,000	277,500	252,000	93,000
8206	Design Fees	40,000	32,500	25,000	22,500	9,000
8214	Legal Publications	500	500	500	500	500
8226	Permits, Fees, Etc	1,000	1,000	1,000	1,000	1,000
8232	Project Management	8,000	7,000	5,000	5,000	3,000
8240	Testing And Inspection	10,500	8,000	9,000	8,000	3,500
Total Expense		\$460,000	\$364,000	\$318,000	\$289,000	\$110,000
Net Total		-	-	-	-	-



Sewer Replacement Collection : Trenchless Main and Collector Rehabilitation

Project #:	795	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Sewer Replacement Collection	Location:	City wide
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083700000		

Description:

This annual program renews about 1% of the sewer system using cured-in-place pipe. The program focuses on the sewers in the worst condition as identified by the City’s TV inspection and by maintenance records.

Discussion of Progress:

Annual program

Justification:

Each year Sewer Collection identifies existing piping that has severe corrosion issues and rehabilitates that pipe using a cure in place process. If the pipe is not rehabilitated there is the possibility of collapse and sanitary sewer overflows on the streets. This process allows staff to rehabilitate older sewer lines without excavating the street and minimizing disruption to its customers.

Revenue Detail:

None

Impact on Operating Budget:

Lining sewer pipe has reduced expensive emergency pipe repairs.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	450,000	450,000	450,000	450,000	450,000
Total Revenue		\$450,000	\$450,000	\$450,000	\$450,000	\$450,000
Expense						
8202	Construction	430,000	430,000	430,000	430,000	430,000
8204	Contingency	6,000	6,000	6,000	6,000	6,000
8226	Permits,Fees, Etc	1,000	1,000	1,000	1,000	1,000
8228	Printing, Copying	1,000	1,000	1,000	1,000	1,000
8232	Project Management	4,000	4,000	4,000	4,000	4,000
8240	Testing And Inspection	8,000	8,000	8,000	8,000	8,000
Total Expense		\$450,000	\$450,000	\$450,000	\$450,000	\$450,000
Net Total		-	-	-	-	-



Sewer Replacement Collection : WWC Manhole and Pipe Rehabilitation

Project #:	1043	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Sewer Replacement Collection	Location:	City wide
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083880000		

Description:

This program covers repairs of sanitary sewer manholes and main lines done by Wastewater Collection crews. Examples of these repairs include replacement of existing manholes, point repairs to main lines, purchase of frames and covers, miscellaneous repair parts, drop repairs and installations, channel repairs and other needed repairs to existing infrastructure. The replacement of manhole frames and covers during the City's Asphalt Overlay program are also included.

Discussion of Progress:

Annual program

Justification:

The existing manholes covers, frames and barrels are damaged over time by traffic. Collections staff investigate existing sanitary systems prior to work being completed by the City's Asphalt Overlay program. The program provides funding for any repairs needed.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	60,000	60,000	60,000	60,000	45,000
Total Revenue		\$60,000	\$60,000	\$60,000	\$60,000	\$45,000
Expense						
8202	Construction	45,000	45,000	45,000	45,000	45,000
8234	Repair/Maint Supplies	15,000	15,000	15,000	15,000	-
Total Expense		\$60,000	\$60,000	\$60,000	\$60,000	\$45,000
Net Total		-	-	-	-	-



Sewer Replacement Studies : Wastewater Flow Monitoring Program

Project #:	1048	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Sewer Replacement Studies	Location:	City wide
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083810000		

Description:

Staff will install flow meters on major sewer collection trunk lines throughtout the city to monitor flows on its major sewer trunk mains.

Discussion of Progress:

New program

Justification:

The monitoring of these flow will help determine the locations of concentrated maintenance efforts..

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	50,000	50,000	50,000	50,000	50,000
Total Revenue		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Expense						
8203	Construction - City Depts	3,000	3,000	3,000	3,000	3,000
8204	Contingency	7,000	7,000	7,000	7,000	7,000
8214	Legal Publications	500	500	500	500	500
8226	Permits,Fees, Etc	500	500	500	500	500
8229	Professional Services	37,000	37,000	37,000	37,000	37,000
8232	Project Management	2,000	2,000	2,000	2,000	2,000
Total Expense		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Net Total		-	-	-	-	-



Sewer Replacement Treatment : General Rehabilitation Projects

Project #:	349	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Sewer Capital Improvement	Regions:	1- 16 St North/35 Ave East
Project Type:	Sewer Replacement Treatment	Location:	Water Pollution Control Facility
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083750000		

Description:

A variety of small projects that includes such work as the replacement, rehabilitation, or overhaul of large pumps, motors, centrifuge units, gear boxes, air handling units, heat exchangers, variable frequency drive units, landscaping rehab for stormwater program, etc. Projects at wastewater collection maintenance facility are included in this project.

Discussion of Progress:

Annual program

Justification:

Manufacturer's recommendations, equipment performance, downtime, and repair history; equipment life expectancies; inability to find replacement parts, etc. all enter into the decision as to whether or not a particular item needs to be replaced, repaired, or refurbished. Rehab funds are budgeted annually so that the plant maintenance staff can stay abreast of the need to address aging equipment and infrastructure at the WPCF.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	311,000	189,000	121,000	136,000	161,000
Total Revenue		\$311,000	\$189,000	\$121,000	\$136,000	\$161,000
Expense						
8208	Furniture,Fixtures,Equipment	70,400	70,400	70,400	70,400	70,400
8214	Legal Publications	600	600	600	600	600
8229	Professional Services	240,000	118,000	50,000	65,000	90,000
Total Expense		\$311,000	\$189,000	\$121,000	\$136,000	\$161,000
Net Total		-	-	-	-	-



Sewer Replacement Treatment : Replacement of 450 KW Generator at WPCF

Project #:	1061	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	1- 16 St North/35 Ave East
Project Type:	Sewer Replacement Treatment	Location:	Water Pollution Control Facility
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083890000		

Description:

This project at the WPCF would replace the existing 30+ year old 450 KW backup generator located in the digester building at the South Plant. A new generator would be located outside of the existing digester building because of new code requirements.

Discussion of Progress:

Planning

Justification:

The 2012 WPCF Solids Master Plan identified projects including the replacement of the generator. This generator serves as an emergency backup generator for the South Plant's solids handling and treatment operation. The existing generator is near the end of its useful life. It is a critical piece of equipment that is used when the main plant power to the South Plant is lost. The generator provides power to operate the solids dewatering and thickening centrifuge units, transfer and recirculation pumps for the anaerobic digesters, heat exchangers, boilers, etc.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	-	61,500	326,000	-	-
Total Revenue		-	\$61,500	\$326,000	-	-
Expense						
8202	Construction	-	-	300,700	-	-
8206	Design Fees	-	50,400	-	-	-
8214	Legal Publications	-	300	300	-	-
8226	Permits,Fees, Etc	-	3,500	-	-	-
8229	Professional Services	-	-	25,000	-	-
8236	Soils Investigation	-	1,500	-	-	-
8238	Surveying	-	1,300	-	-	-
8240	Testing And Inspection	-	1,500	-	-	-
8242	Utility Services	-	3,000	-	-	-
Total Expense		-	\$61,500	\$326,000	-	-
Net Total		-	-	-	-	-



Sewer Replacement Treatment : WPCF Boiler Replacement Project

Project #:	1060	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Sewer Capital Improvement	Regions:	1- 16 St North/35 Ave East
Project Type:	Sewer Replacement Treatment	Location:	Water Pollution Control Facility
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083870000		

Description:

This project would replace the two existing CleaverBrooke boilers (CB-700-100, 100 HP, 4.125MBTU/hour) at the Water Pollution Control Facility which have reached the end of their useful life. Project design of a new replacement heating system would occur in 2015 with construction and installation of a new boiler system in 2016.

Discussion of Progress:

Justification:

The 2012 WPCF Solids Master Plan identified projects including the replacement of the boiler. Repair work has been steadily increasing on the boilers and ancillary heat loops.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	68,000	361,000	-	-	-
Total Revenue		\$68,000	\$361,000	-	-	-
Expense						
8202	Construction	-	325,700	-	-	-
8206	Design Fees	65,200	-	-	-	-
8214	Legal Publications	300	300	-	-	-
8229	Professional Services	-	35,000	-	-	-
8236	Soils Investigation	1,500	-	-	-	-
8238	Surveying	1,000	-	-	-	-
Total Expense		\$68,000	\$361,000	-	-	-
Net Total		-	-	-	-	-



Sewer Replacement Treatment : WPCF Electronic Operations and Maintenance System

Project #:	264	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	
Project Type:	Sewer Replacement Treatment	Location:	Water Pollution Control Facility
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083920000		

Description:

This project will develop an electronic, web-based operations/maintenance management system for the Water Pollution Control Facility (WPCF). Standard operating procedures (SOPs), operation and maintenance (O&M) manuals, and other resources and policies have been developed in paper and spreadsheet format and this project will convert them into an easily searchable and updatable electronic database. The database will capture current staff's knowledge to be used for future training and will be updated going forward to ensure staff is always working with the most up to date information.

Discussion of Progress:

Phase I was started in April 2014. Phase II is to commence in 2015. The sewer operations plan includes both wastewater treatment (WWT) and wastewater collections (WWC).

Justification:

Effective operations and maintenance occurs through a combination of knowledgeable staff who understand the facility, consistently follow documented operations procedures, are part of a culture of continual performance improvement, and are adaptable to new situations and needs. The project moves the WPCF away from a paper recordkeeping and management system to one that is paperless, an electronic operations & maintenance management system that at other treatment facilities has been shown to reduce instances of operational failures, reduce operational costs, increase facility reliability, extend equipment life, and facility life. This project would be phased over 18-24 months.

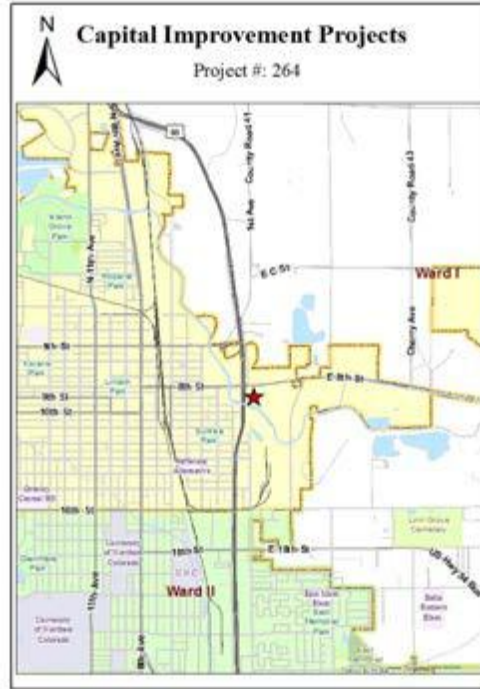
Revenue Detail:

None

Impact on Operating Budget:

Estimated maintenance agreement cost of \$5,000-\$10,000 per year

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	172,000	-	-	-	-
Total Revenue		\$172,000	-	-	-	-
Expense						
8214	Legal Publications	300	-	-	-	-
8229	Professional Services	171,700	-	-	-	-
Total Expense		\$172,000	-	-	-	-
Net Total		-	-	-	-	-



Sewer Replacement Treatment : WPCF Primary Clarifier Pumping & Thickening

Project #:	2148	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Wastewater Treatment	Regions:	
Project Type:	Sewer Replacement Treatment	Location:	Water Pollution Control Facility
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083940000		

Description:

In 2015, a design project would further investigate thin sludge pumping from the primary clarifiers and replacement of the two 30-year old thickening centrifuge units with more energy-efficient equipment. The existing sludge line from the primary clarifiers to the South Plant digester building would be replaced. In 2016, construction and installation of new equipment would occur.

Discussion of Progress:

Planning

Justification:

The 2012 WPCF Solids Master Plan identified replacement of equipment for primary sludge pumping and thickening. Additional investigation will be in the 2016 phase of this project which could substantially reduce costs. Sludge thickening will be researched. Furthermore, this project could reduce the costs for the Nitrification Phase II project.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	179,000	2,351,000	-	-	-
	Total Revenue	\$179,000	\$2,351,000	-	-	-
Expense						
8202	Construction	-	1,600,700	-	-	-
8206	Design Fees	165,700	-	-	-	-
8214	Legal Publications	300	300	-	-	-
8226	Permits,Fees, Etc	5,000	-	-	-	-
8229	Professional Services	-	250,000	-	-	-
8236	Soils Investigation	3,000	-	-	-	-
8238	Surveying	2,000	-	-	-	-
8240	Testing And Inspection	3,000	-	-	-	-
8244	Capital Equipment >\$5,000	-	500,000	-	-	-
	Total Expense	\$179,000	\$2,351,000	-	-	-
Net Total		-	-	-	-	-



Sewer Replacement Treatment : WPCF Primary Digester Cover Replacements

Project #:	351	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Sewer Capital Improvement	Regions:	1- 16 St North/35 Ave East
Project Type:	Sewer Replacement Treatment	Location:	Water Pollution Control Facility
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083540000		

Description:

This project replaces the floating covers on the two primary anaerobic digesters at the WPCF.

Discussion of Progress:

Planning

Justification:

The 2012 WPCF Solids Master Plan identified projects including the replacement of the digester covers. The existing digester covers will be 31 years old in 2016 when they are scheduled for replacement. Normal lifespan for this type of cover is 25-30 years. Physical inspection of the covers in 2006 revealed that moderate rusting and deterioration was occurring and that replacement would be necessary within the next 8-10 years. Failure of these covers could be catastrophic as it would render the tanks unable to be used to treat solids, and therefore, the plant would be in jeopardy of not meeting permit requirements for biosolids land application.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	-	85,937	-	-	-
5638	Funded Depreciation	126,000	1,121,063	-	-	-
Total Revenue		\$126,000	\$1,207,000	-	-	-
Expense						
8202	Construction	-	1,081,700	-	-	-
8204	Contingency	1,800	-	-	-	-
8206	Design Fees	117,000	-	-	-	-
8214	Legal Publications	300	300	-	-	-
8226	Permits, Fees, Etc	3,600	-	-	-	-
8229	Professional Services	-	125,000	-	-	-
8238	Surveying	1,300	-	-	-	-
8240	Testing And Inspection	2,000	-	-	-	-
Total Expense		\$126,000	\$1,207,000	-	-	-
Net Total		-	-	-	-	-



Sewer Replacement Treatment : WPCF Rotamat Septage Receiving Tank

Project #:	2149	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Wastewater Treatment	Regions:	
Project Type:	Sewer Replacement Treatment	Location:	Water Pollution Control Facility
Fund:	403 - Sewer Capital Replacement		
Budget Unit #:	4030083083970000		

Description:

The proposed new system would include a fully enclosed screening system that uses a screening press, screening wash, and screw conveyor to separate hygienic products, paper, plastics, etc. from the hauled portable toilet wastes and into a dumpster.

Discussion of Progress:

Planning

Justification:

The current process at the hauled waste station is odorous, and difficult to operate during winter conditions.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	131,000	-	-	-	-
Total Revenue		\$131,000	-	-	-	-
Expense						
8214	Legal Publications	300	-	-	-	-
8234	Repair/Maint Supplies	1,000	-	-	-	-
8242	Utility Services	1,500	-	-	-	-
8244	Capital Equipment >\$5,000	128,200	-	-	-	-
Total Expense		\$131,000	-	-	-	-
Net Total		-	-	-	-	-



Stormwater Construction : 2300 4th Avenue Drainage Improvements

Project #:	1021	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Stormwater Capital Improv	Regions:	2- 16 St South/23 Ave East
Project Type:	Stormwater Construction	Location:	2300 4th Avenue
Fund:	412 - Stormwater Construction		
Budget Unit #:	4120058558910000		

Description:

This project consists of drainage improvements along the 2300 block of 4th Avenue. These improvements will collect and convey stormwater from 4th Avenue east to the No. 3 ditch. Presently businesses east of 4th Ave are observing repetitive structure flooding due to insufficiencies in the sub-regional drainage system.

The improvements will consist of the following:

1. Temporary emergency fixes to be performed during the summer of 2014.

Permanent solution:

2. Easement acquisition
3. Storm drain pipes and inlets
4. Drainage swale and formal outfall (weir) into the No. 3 Ditch
5. Curb and gutter.
6. Repaving/ reshaping 4th Avenue (to be combined with Paving Program)

Discussion of Progress:

Previously, the Hammons Implement property (southwest from the location of the drainage problem) was pursued to construct a stormwater detention basin. The acquisition of this property has not materialized and has stalled the project. However there are other drainage system components which are necessary solve this problem that are implementable without the Hammons detention pond. These components will significantly reduce the frequency and severity of flooding.

Presently we are working on quick designs to install temporary asphalt curb & gutter along 4th Ave and regarding a dysfunctional drainage swale. These temporary solutions will need property owner approval to implement.

Justification:

Businesses east of 4th Avenue and south of 22nd Street are frequently being flooded during storm events due to insufficient sub-regional drainage infrastructure.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	151,500	-	-	-	-
Total Revenue		\$151,500	-	-	-	-
Expense						
8202	Construction	100,000	-	-	-	-

8206	Design Fees	26,000	-	-	-	-
8232	Project Management	24,000	-	-	-	-
9303	Public Art Fund	1,500	-	-	-	-
Total Expense		\$151,500	-	-	-	-
Net Total		-	-	-	-	-



Stormwater Construction : 27th Ave Storm Drain Improvements to Poudre River

Project #:	1017	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Stormwater Capital Improv	Regions:	0 - Multiple Wards
Project Type:	Stormwater Construction	Location:	26th Avenue from #3 Ditch to 5th Street
Fund:	412 - Stormwater Construction		
Budget Unit #:	4120058558950000		

Description:

Design and construct new storm pipe lines along 27th Avenue, ranging in size from a 96" or equivalent from the No.3 Ditch to 6th Street; a 78" from 6th Street to 10th Street; and a 66" from 10th Street to 13th Street. Also rebuild the channel and slopes of the No.3 Ditch from the 28th Ave outfall location, about 600 linear feet down stream to the Clarkson Spill Structure. Additionally, channel work from the Clarkson Spill Structure at 4th Street to the Poudre River will also be investigated as flooding of homes has occurred along this stretch of the channel as well. The first phase of construction will occur over a six-year period due to the anticipated costs of the project being over \$11 million and not enough funding is generated by the Stormwater fund in a given year.

Discussion of Progress:

Phase I will construct 96" reinforced concrete pipe (RCP) at 5th St & #3 ditch while Phase II design is completed
 Phase II will construct 78" reinforced concrete pipe (RCP) at 26th Ave & #3 ditch while Phase III design is completed.
 Phase III will construct 66" reinforced concrete pipe (RCP) at 11th St. Rd. & #3 ditch while Phase IV design is completed.
 Phase IV will replace culverts at 16th St. & 27th Ave. with concrete box culverts while Phase V design is completed.
 Phase V will complete the project with grass lined swale, crossspan, grated collection gallery, & replacing piping between 16th and 19th St. and 25th and 29th Ave.

Justification:

These improvements were recommended in the 2011 COG Comprehensive Drainage Plan (Comp Plan). These improvements between 19th St and the No.3 Ditch and improvements to the Ditch channel are intended to alleviate flooding problems during storm events less than or equal to the 100-year storm. These improvements include the construction of a parallel storm drain pipeline next to the existing storm drain from 13th St north to the No.3 Ditch near 4th St. These new storm drain line improvements will not function to design capacity until new piping is constructed all the way from the No.3 Ditch to 19th St.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6411	OT From Stormwater Fund	2,008,380	500,000	1,945,230	300,000	1,200,000
Total Revenue		\$2,008,380	\$500,000	\$1,945,230	\$300,000	\$1,200,000
Expense						
8202	Construction	1,781,470	200,000	1,704,870	-	1,015,350
8206	Design Fees	-	259,530	-	259,530	-
8232	Project Management	194,500	33,000	205,000	33,000	157,770
8240	Testing And Inspection	15,000	4,500	17,000	4,500	15,000
9303	Public Art Fund	17,410	2,970	18,360	2,970	11,880
Total Expense		\$2,008,380	\$500,000	\$1,945,230	\$300,000	\$1,200,000
Net Total		-	-	-	-	-



Stormwater Construction : Downtown Master Plan Update

Project #:	1081	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Stormwater	Regions:	
Project Type:	Stormwater Construction	Location:	Downtown neighborhoods of Greeley in the area bounded by 24th Av. on the south, the Cache la Poudre River on the north and east, and the Greeley No. 3 Ditch on the south
Fund:	412 - Stormwater Construction		
Budget Unit #:	4120058558040000		

Description:

Restudy the hydrology and hydraulics of the downtown basin to determine the areas most at risk due to flooding. The project would leverage the results of the existing 2006 study through the use of new modeling technics to better determine the most cost-effective method of reducing damages due to flooding in the downtown basin.

The new study will analyze the information collected in 2006 and determine areas at risk of flooding using both one- and two-dimensional hydrologic and hydraulic modeling, which will help size and prioritize projects. Previously 5 highly expensive projects were identified in the 2006 study with little prioritization.

This new study will also identify the preliminary designs of systems to address the areas at risk of flooding, and develop better budgetary estimates to aid in appropriate utility fee rate setting.

Discussion of Progress:

The previous study was completed in 2006 and many of the recommendations of the 2006 study have been found to not be very costly and not be easily funded. Other concepts have been discussed and so a need to develop a new RFQ (request for qualifications) is being proposed.

Justification:

Reduce economic losses and enhance quality-of-life for residents, businesses, and visitors to the downtown Greeley area by reducing and sometimes eliminating flooding.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6411	OT From Stormwater Fund	300,000	-	-	-	-
Total Revenue		\$300,000	-	-	-	-
Expense						
8206	Design Fees	295,000	-	-	-	-
8214	Legal Publications	300	-	-	-	-
8232	Project Management	4,700	-	-	-	-
Total Expense		\$300,000	-	-	-	-
Net Total		-	-	-	-	-



Stormwater Construction : Sunrise Neighborhood Drainage Improvements

Project #:	2250	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Stormwater Capital Improv	Regions:	1- 16 St North/35 Ave East
Project Type:	Stormwater Construction	Location:	Sunrise Neighborhood
Fund:	412 - Stormwater Construction		
Budget Unit #:	4120058558020000		

Description:

There are storm drains, inlets and culverts in the Sunrise Neighborhood. These improvements are located in the older parts of the city that are in need of repair, replacement or general improvements.

Discussion of Progress:

Justification:

Many older drainage facilities are too small to convey adequate quantities of storm water. Many of the older drainage facilities are worn out and/or no longer meet current design standards. These facilities are being replaced on an ongoing basis, as funding is available to do so.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	-	176,868	180,405	184,013	187,694
6411	OT From Stormwater Fund	220,000	43,132	39,595	35,987	32,306
Total Revenue		\$220,000	\$220,000	\$220,000	\$220,000	\$220,000
Expense						
8202	Construction	217,800	217,800	217,800	217,800	217,800
9303	Public Art Fund	2,200	2,200	2,200	2,200	2,200
Total Expense		\$220,000	\$220,000	\$220,000	\$220,000	\$220,000
Net Total		-	-	-	-	-



Stormwater Repair/Replacement : Improvements to Detention Ponds

Project #:	764	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Stormwater Capital Improv	Regions:	0 - Multiple Wards
Project Type:	Stormwater Repair/Replacement	Location:	City Wide
Fund:	413 - Stormwater Replacement		
Budget Unit #:	4130058558780000		

Description:

This work involves repairs/replacements/improvements to the 80 city owned detention ponds at various locations around the city. The majority of the work is completed by the Streets Division.

Discussion of Progress:

Justification:

Repair/replacements and general maintenance are sometimes needed at detention facilities. Improvements are sometimes needed to bring the facilities up to current design standards. There are detention facilities in all the drainage basins that need work from time to time.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	50,000	50,000	50,000	50,000	50,000
Total Revenue		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Expense						
8203	Construction - City Depts	45,000	45,000	45,000	45,000	45,000
8234	Repair/Maint Supplies	5,000	5,000	5,000	5,000	5,000
Total Expense		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Net Total		-	-	-	-	-



Stormwater Repair/Replacement : Irrigation System Replacements @ 27th Avenue Project

Project #:	14134	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Stormwater	Regions:	3- 10 St South/23 Ave West
Project Type:	Stormwater Repair/Replacement	Location:	27th Avenue
Fund:	413 - Stormwater Replacement		
Budget Unit #:	4130058558030000		

Description:

Replace this old irrigaiton system that irrigates the bluegrass in this open channel in the median of 27th Avenue from 13th St to 16th St.

Discussion of Progress:

Justification:

Systems are over 30 years old. Availability of replacement parts and multiple repairs have made the system inefficient. Maintenance and repair costs continue to rise annually.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	60,600	-	-	-	-
Total Revenue		\$60,600	-	-	-	-
Expense						
8202	Construction	60,000	-	-	-	-
8214	Legal Publications	600	-	-	-	-
Total Expense		\$60,600	-	-	-	-
Net Total		-	-	-	-	-



Stormwater Repair/Replacement : Other Drainage System Repairs (System Mains, Inlets, and Culverts)

Project #:	765	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Stormwater Capital Improv	Regions:	0 - Multiple Wards
Project Type:	Stormwater Repair/Replacement	Location:	City Wide
Fund:	413 - Stormwater Replacement		
Budget Unit #:	4130058558760000		

Description:

There are many storm drains, inlets and culverts in the City's drainage basins. These drainage systems are located at various locations city wide. Many of these structures are located in the older parts of the city that are in need of repair, replacement or general improvements.

- * Downtown Drainage Repairs
- * Storm Drain Overlay Repairs
- * 47th Avenue & 31st Street Box Culvert Replacement

Discussion of Progress:

Justification:

Many older drainage systems are too small to convey adequate quantities of storm water. Many of the older drainage facilities are worn out or no longer meet current design standards. These facilities are being replaced on an ongoing basis or an emergency type repair that arise during the year.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	-	-	-	-	200,000
5638	Funded Depreciation	780,000	500,000	500,000	500,000	500,000
Total Revenue		\$780,000	\$500,000	\$500,000	\$500,000	\$700,000
Expense						
8202	Construction	651,900	371,900	371,900	371,900	571,900
8228	Printing, Copying	100	100	100	100	100
8232	Project Management	110,000	110,000	110,000	110,000	110,000
8234	Repair/Maint Supplies	10,000	10,000	10,000	10,000	10,000
8240	Testing And Inspection	8,000	8,000	8,000	8,000	8,000
Total Expense		\$780,000	\$500,000	\$500,000	\$500,000	\$700,000
Net Total		-	-	-	-	-



Stormwater Repair/Replacement : Repairs to No. 3 Ditch

Project #:	766	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Stormwater Capital Improv	Regions:	0 - Multiple Wards
Project Type:	Stormwater Repair/Replacement	Location:	#3 Ditch
Fund:	413 - Stormwater Replacement		
Budget Unit #:	4130058558740000		

Description:

Improve the No. 3 Irrigation Ditch channel from 35th Ave to 1st Ave, which is the city's responsibility per agreement with the ditch company. The channel slopes, at many locations, are in poor condition. These improvements are re-shaping the Ditch banks and lining them with stacked concrete riprap. Remove any unwanted debris or vegetation that may restrict flow or jeopardize ditch bank. The construction improvements are being completed by the City's Public Works Streets Division crews.

Discussion of Progress:

Justification:

The re-shaping of the channel and the stacked concrete riprap on the slopes provides improved hydraulic capacity to the Ditch to carry water and significantly improves the appearance and maintainability of the Ditch.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	-	-	20,000	20,000	20,000
5638	Funded Depreciation	50,000	50,000	30,000	30,000	30,000
	Total Revenue	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Expense						
8203	Construction - City Depts	45,000	45,000	45,000	45,000	45,000
8234	Repair/Maint Supplies	5,000	5,000	5,000	5,000	5,000
	Total Expense	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
	Net Total	-	-	-	-	-



Stormwater Repair/Replacement : Stormwater Equipment Replacement

Project #:	1020	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Division:	Stormwater Capital Improv	Regions:	0 - Multiple Wards
Project Type:	Stormwater Repair/Replacement	Location:	City Wide
Fund:	413 - Stormwater Replacement		
Budget Unit #:	4130058558800000		

Description:

Replacement schedule is as follows:
 2015 - 2006 Freightliner M2 MT350 Street Sweeper for \$349,265.00
 2016 - 2004 International 7600 for \$320,008.00
 2017 - 2001 Johnston SC7000 Street Sweeper - \$420,946.00
 2018 - 2013 Freightliner M2 MT350 Street Sweeper for \$319,349.00
 (Cost less than previous years due to better trade in value from reselling sooner.)
 2018 - 2005 International 7600 Vac Truck for \$417,202.00
 2018 - 2003 Ford F150 PU for \$44,343.00
 2019 - 1995 Track Hoe for \$253,133.00

Discussion of Progress:

Justification:

2015 - 2006 Freightliner M2 MT350 Street Sweepe (Unit #CG7001) is ten years old and has had \$163,975 in maintenance repairs to date. All of this equipment is needed to maintain City streets, repair stormwater utility piping and inlets and used to meet the requirements of the City stormwater discharge permit.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	329,226	-	-	338,255	-
5638	Funded Depreciation	20,039	320,008	420,946	442,639	253,133
Total Revenue		\$349,265	\$320,008	\$420,946	\$780,894	\$253,133
Expense						
8144	Transportation/Vehicles	349,265	320,008	420,946	780,894	253,133
Total Expense		\$349,265	\$320,008	\$420,946	\$780,894	\$253,133
Net Total		-	-	-	-	-



\$349,265 Street Sweeper Replacement

Street Maintenance : Crack Seal

Project #:	367	Council Priority:	Safety- Traffic Safety
Division:	Capital Improvements	Regions:	
Project Type:	Street Maintenance	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006190901		

Description:

The Street Maintenance Program consists of various pavement treatments (crack seal, seal coat, patching, overlay) to maximize the overall benefit of our limited street maintenance funds. The proposed program was designed to balance the need to prolong the good condition of our newer pavements, provide cost effective programs to protect our older pavements from accelerated deterioration, and provide major overlays to pavements that have failed or on the brink of major failure. The priority has been to overlay major streets that are in need of repair to avoid further deterioration to the point of needing reconstruction. This emphasis is based on the chosen streets having higher traffic volumes than the minor streets. We continue to build up a large backlog of streets which include approximately 82 miles of local roads that need overlay and reconstruction work.

Discussion of Progress:

Justification:

70% of food tax revenue is dedicated to maintain the quality of the city's street system of 363 miles. Recent studies and evaluations indicate a much higher level of funding is required to maintain an average PQI (pavement quality index) of 60. At the present level of funding our pavement quality is deteriorating. Even with increased funding during 2011-2014, our PQI has declined 27% from 83 in 1989 to 61 in 2013.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	575,000	-	-	-	-
	Total Revenue	\$575,000	-	-	-	-
Expense						
7121	Overtime-Regular	5,000	-	-	-	-
8203	Construction - City Depts	250,000	-	-	-	-
8216	Miscellaneous	1,000	-	-	-	-
8224	Operating Supplies	8,000	-	-	-	-
8228	Printing, Copying	400	-	-	-	-
8232	Project Management	25,000	-	-	-	-
8234	Repair/Maint Supplies	284,600	-	-	-	-
8240	Testing And Inspection	1,000	-	-	-	-
	Total Expense	\$575,000	-	-	-	-
Net Total		-	-	-	-	-



Street Maintenance : Miscellaneous Projects

Project #:	366	Council Priority:	Safety- Traffic Safety
Division:	Capital Improvements	Regions:	
Project Type:	Street Maintenance	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006190905		

Description:

The Street Maintenance Program consists of various pavement treatments (crack seal, seal coat, patching, overlay) to maximize the overall benefit of our limited street maintenance funds. The proposed program was designed to balance the need to prolong the good condition of our newer pavements, provide cost effective programs to protect our older pavements from accelerated deterioration, and provide major overlays to pavements that have failed or on the brink of major failure. The priority has been to overlay major streets that are in need of repair to avoid further deterioration to the point of needing reconstruction. This emphasis is based on the chosen streets having higher traffic volumes than the minor streets. We continue to build up a large backlog of streets which include approximately 82 miles of local roads that need overlay and reconstruction work.

Discussion of Progress:

Justification:

70% of food tax revenue is dedicated to maintain the quality of the city’s street system of 363 miles. Recent studies and evaluations indicate a much higher level of funding is required to maintain an average PQI (pavement quality index) of 60. At the present level of funding our pavement quality is deteriorating. Even with increased funding during 2011-2014, our PQI has declined 27% from 83 in 1989 to 61 in 2013.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	70,000	-	-	-	-
	Total Revenue	\$70,000	-	-	-	-
Expense						
7121	Overtime-Regular	1,000	-	-	-	-
8203	Construction - City Depts	34,000	-	-	-	-
8234	Repair/Maint Supplies	35,000	-	-	-	-
	Total Expense	\$70,000	-	-	-	-
Net Total		-	-	-	-	-



Street Maintenance : Overlay

Project #:	363	Council Priority:	Safety- Traffic Safety
Division:	Capital Improvements	Regions:	
Project Type:	Street Maintenance	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006190923		

Description:

The Street Maintenance Program consists of various pavement treatments (crack seal, seal coat, patching, overlay) to maximize the overall benefit of our limited street maintenance funds. The proposed program was designed to balance the need to prolong the good condition of our newer pavements, provide cost effective programs to protect our older pavements from accelerated deterioration, and provide major overlays to pavements that have failed or on the brink of major failure. The priority has been to overlay major streets that are in need of repair to avoid further deterioration to the point of needing reconstruction. This emphasis is based on the chosen streets having higher traffic volumes than the minor streets. We continue to build up a large backlog of streets which include approximately 82 miles of local roads that need overlay and reconstruction work.

Discussion of Progress:

Justification:

70% of food tax revenue is dedicated to maintain the quality of the city's street system of 363 miles. Recent studies and evaluations indicate a much higher level of funding is required to maintain an average PQI (pavement quality index) of 60. At the present level of funding our pavement quality is deteriorating. Even with increased funding during 2011-2014, our PQI has declined 27% from 83 in 1989 to 61 in 2013.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	2,382,979	-	-	-	-
	Total Revenue	\$2,382,979	-	-	-	-
Expense						
7121	Overtime-Regular	15,000	-	-	-	-
8202	Construction	1,191,679	-	-	-	-
8208	Furniture,Fixtures,Equipment	200	-	-	-	-
8214	Legal Publications	100	-	-	-	-
8216	Miscellaneous	2,000	-	-	-	-
8224	Operating Supplies	1,000	-	-	-	-
8228	Printing, Copying	500	-	-	-	-
8232	Project Management	95,000	-	-	-	-
8234	Repair/Maint Supplies	1,000	-	-	-	-
8238	Surveying	1,000	-	-	-	-
8240	Testing And Inspection	10,000	-	-	-	-
9312	Road Development Fund	1,065,500	-	-	-	-
	Total Expense	\$2,382,979	-	-	-	-

Net Total



Street Maintenance : Patching

Project #:	365	Council Priority:	Safety- Traffic Safety
Division:	Capital Improvements	Regions:	
Project Type:	Street Maintenance	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006190903		

Description:

The Street Maintenance Program consists of various pavement treatments (crack seal, seal coat, patching, overlay) to maximize the overall benefit of our limited street maintenance funds. The proposed program was designed to balance the need to prolong the good condition of our newer pavements, provide cost effective programs to protect our older pavements from accelerated deterioration, and provide major overlays to pavements that have failed or on the brink of major failure. The priority has been to overlay major streets that are in need of repair to avoid further deterioration to the point of needing reconstruction. This emphasis is based on the chosen streets having higher traffic volumes than the minor streets. We continue to build up a large backlog of streets which include approximately 82 miles of local roads that need overlay and reconstruction work.

Discussion of Progress:

Justification:

70% of food tax revenue is dedicated to maintain the quality of the city's street system of 363 miles. Recent studies and evaluations indicate a much higher level of funding is required to maintain an average PQI (pavement quality index) of 60. At the present level of funding our pavement quality is deteriorating. Even with increased funding during 2011-2014, our PQI has declined 27% from 83 in 1989 to 61 in 2013.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	944,752	-	-	-	-
	Total Revenue	\$944,752	-	-	-	-
Expense						
7121	Overtime-Regular	5,000	-	-	-	-
8202	Construction	853,352	-	-	-	-
8214	Legal Publications	200	-	-	-	-
8216	Miscellaneous	500	-	-	-	-
8228	Printing, Copying	200	-	-	-	-
8232	Project Management	80,000	-	-	-	-
8234	Repair/Maint Supplies	500	-	-	-	-
8240	Testing And Inspection	5,000	-	-	-	-
	Total Expense	\$944,752	-	-	-	-
Net Total		-	-	-	-	-



Street Maintenance : Pavement Maintenance

Project #:	34	Council Priority:	Safety- Traffic Safety
Division:	Capital Improvements	Regions:	0 - Multiple Wards
Project Type:	Street Maintenance	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006190930		

Description:

The Street Maintenance Program consists of various pavement treatments (crack seal, seal coat, patching, overlay) to maximize the overall benefit of our limited street maintenance funds. The proposed program was designed to balance the need to prolong the good condition of our newer pavements, provide cost effective programs to protect our older pavements from accelerated deterioration, and provide major overlays to pavements that have failed or on the brink of major failure. The priority has been to overlay major streets that are in need of repair to avoid further deterioration to the point of needing reconstruction. This emphasis is based on the chosen streets having higher traffic volumes than the minor streets. We continue to build up a large backlog of streets which include approximately 82 miles of local roads that need overlay and reconstruction work.

Discussion of Progress:

In 2013, the City overlaid 10.92 total miles, patched 18,359 square yards, chip sealed 11.63 miles of roads, rejuvenated 3.98 miles, and crack sealed 29.6 miles of roads.

Anticipated 2014 projects include Overlay (\$1,306,648), Crack Seal (\$575,000), Rejuvenating Sealcoat (\$200,000), Chip Seal (\$600,000), Patching (\$650,000), Pavement Management (\$60,000), Overlay required ADA Ramps (\$30,000), and related Striping (\$30,000). The final overlay street list will be presented to City Council prior to bidding.

Justification:

70% of food tax revenue is dedicated to maintain the quality of the city's street system of 363 miles. Recent studies and evaluations indicate a much higher level of funding is required to maintain an average PQI (pavement quality index) of 60. At the present level of funding our pavement quality is deteriorating. Even with increased funding during 2011-2014, our PQI has declined 27% from 83 in 1989 to 61 in 2013.

\$7.2 million has been dedicated to street maintenance in 2014 which includes overlay (\$4,864,288), crack seal (\$575,000), patching (\$850,611), seal coat (\$865,000), and pavement management (\$60,000).

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
6001	OT From General Fund	1,000,000	-	-	-	-
6106	OT From Sales And Use Tax	4,322,831	4,409,288	4,497,474	4,542,448	4,587,873
Total Revenue		\$5,322,831	\$4,409,288	\$4,497,474	\$4,542,448	\$4,587,873
Expense						
8202	Construction	-	4,209,288	4,297,474	4,342,448	4,387,873
8214	Legal Publications	-	500	500	500	500
8216	Miscellaneous	-	1,000	1,000	1,000	1,000
8224	Operating Supplies	-	3,000	3,000	3,000	3,000
8228	Printing, Copying	-	500	500	500	500
8229	Professional Services	85,000	-	-	-	-
City of Greeley, Colorado		474		Capital Improvements		

8232	Project Management	45,000	175,000	175,000	175,000	175,000
8240	Testing And Inspection	-	20,000	20,000	20,000	20,000
Total Expense		\$130,000	\$4,409,288	\$4,497,474	\$4,542,448	\$4,587,873
Net Total		\$5,192,831	-	-	-	-



Street Maintenance : Seal Coat

Project #:	364	Council Priority:	Safety- Traffic Safety
Division:	Capital Improvements	Regions:	
Project Type:	Street Maintenance	Location:	Various Locations
Fund:	304 - Food Tax		
Budget Unit #:	3040006006190902		

Description:

The Street Maintenance Program consists of various pavement treatments (crack seal, seal coat, patching, overlay) to maximize the overall benefit of our limited street maintenance funds. The proposed program was designed to balance the need to prolong the good condition of our newer pavements, provide cost effective programs to protect our older pavements from accelerated deterioration, and provide major overlays to pavements that have failed or on the brink of major failure. The priority has been to overlay major streets that are in need of repair to avoid further deterioration to the point of needing reconstruction. This emphasis is based on the chosen streets having higher traffic volumes than the minor streets. We continue to build up a large backlog of streets which include approximately 82 miles of local roads that need overlay and reconstruction work.

Discussion of Progress:

Justification:

70% of food tax revenue is dedicated to maintain the quality of the city's street system of 363 miles. Recent studies and evaluations indicate a much higher level of funding is required to maintain an average PQI (pavement quality index) of 60. At the present level of funding our pavement quality is deteriorating. Even with increased funding during 2011-2014, our PQI has declined 27% from 83 in 1989 to 61 in 2013.

Revenue Detail:

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	970,100	-	-	-	-
	Total Revenue	\$970,100	-	-	-	-
Expense						
7121	Overtime-Regular	3,000	-	-	-	-
8202	Construction	893,000	-	-	-	-
8214	Legal Publications	100	-	-	-	-
8216	Miscellaneous	500	-	-	-	-
8228	Printing, Copying	500	-	-	-	-
8232	Project Management	72,000	-	-	-	-
8234	Repair/Maint Supplies	500	-	-	-	-
8240	Testing And Inspection	500	-	-	-	-
	Total Expense	\$970,100	-	-	-	-
	Net Total	-	-	-	-	-



Water Construction Supply : Milton Seaman Permitting

Project #:	117	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Construction Supply	Location:	Milton Seaman Reservoir
Fund:	405 - Water Construction		
Budget Unit #:	4050088088000000		

Description:

This project is the permitting of an enlarged Milton Seaman Reservoir (or alternative) as part of a Halligan-Seaman Water Management project. Such a regional reservoir is necessary to increase Greeley's water supply to meet future water supply needs. This is a multi-year effort to develop an environmental impact statement for regional storage.

Discussion of Progress:

Long term, ongoing

Justification:

Storage can increase the usable yield of existing and future water rights.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	1,250,000	1,250,000	-	-	-
5902	Bond Proceeds	-	-	258,000	-	-
Total Revenue		\$1,250,000	\$1,250,000	\$258,000	-	-
Expense						
8214	Legal Publications	10,000	10,000	10,000	-	-
8216	Miscellaneous	3,000	3,000	3,000	-	-
8228	Printing, Copying	15,000	15,000	15,000	-	-
8229	Professional Services	1,072,000	1,072,000	30,000	-	-
8232	Project Management	150,000	150,000	200,000	-	-
Total Expense		\$1,250,000	\$1,250,000	\$258,000	-	-
Net Total		-	-	-	-	-



Water Construction Supply : Non-Potable Pump Station UNC

Project #:	2166	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Treatment and Supply	Regions:	
Project Type:	Water Construction Supply	Location:	University of Northern Colorado
Fund:	405 - Water Construction		
Budget Unit #:	4050088084030000		

Description:

The Facility will provide non-potable water to the UNC east campus to irrigate the Campus's green spaces and free up domestic water for in-house use and consumption.

Discussion of Progress:

The project is scheduled for evaluation and design in 2015 and construction 2016

Justification:

Water Master Plan requires Staff to maximize its use of Greeley water supplies to reduce the load off of treated water.

Revenue Detail:

This would increase non-potable revenues but decrease treated water revenues.

Impact on Operating Budget:

This would add another non-potable pump station to maintain, however, it would reduce the burden to the treated water system by lessening demand for potable water.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	60,000	600,000	-	-	-
Total Revenue		\$60,000	\$600,000	-	-	-
Expense						
8202	Construction	-	500,000	-	-	-
8204	Contingency	-	50,000	-	-	-
8206	Design Fees	40,000	-	-	-	-
8212	Land/Building Cost/Demo	11,000	39,000	-	-	-
8214	Legal Publications	500	500	-	-	-
8226	Permits,Fees, Etc	1,000	-	-	-	-
8228	Printing, Copying	500	-	-	-	-
8229	Professional Services	2,000	-	-	-	-
8232	Project Management	5,000	4,500	-	-	-
8240	Testing And Inspection	-	6,000	-	-	-
Total Expense		\$60,000	\$600,000	-	-	-
Net Total		-	-	-	-	-



Water Construction Supply : Security Projects (water)

Project #:	198	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Construction Supply	Location:	City wide
Fund:	405 - Water Construction		
Budget Unit #:	4050088088200000		

Description:

This program provides security requirements for the water system such as gates or cameras. The Public Health Security and Bioterrorism Preparedness and Response Act of 2002 required security and emergency planning to be incorporated into each water system's overall operations. This is an ongoing project.

Discussion of Progress:

Annual program

Justification:

This budget is used for identified security and emergency response planning requirements for the water system. The Environmental Protection Agency (EPA) distributes security information and suggests improvements to water systems. Vulnerability assessment and emergency drinking water response plans are periodically required to be updated by the EPA and reviewed during the State Sanitary Inspection. All security installations to date, except for cameras, have been accomplished by using water department staff resources.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4724	Expense Reimbursement	17,000	-	-	-	-
5326	Evans/Sys Development Chg	-	17,000	17,000	17,000	17,000
Total Revenue		\$17,000	\$17,000	\$17,000	\$17,000	\$17,000
Expense						
8203	Construction - City Depts	4,000	4,000	4,000	4,000	4,000
8208	Furniture,Fixtures,Equipment	8,000	8,000	8,000	8,000	8,000
8234	Repair/Maint Supplies	5,000	5,000	5,000	5,000	5,000
Total Expense		\$17,000	\$17,000	\$17,000	\$17,000	\$17,000
Net Total		-	-	-	-	-



Water Construction Supply : Windy Gap Firming

Project #:	197	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Construction Supply	Location:	Proposed Chimney Hollow Reservoir near Carter Lake
Fund:	405 - Water Construction		
Budget Unit #:	4050088088070000		

Description:

The project will fund the Northern Water's Windy Gap Firming Project (WGFP) which is expected to deliver a firm annual yield of 4,000 acre-feet. The final EIS has been received and Northern Water is negotiating a carriage contract with the Bureau of Reclamation before obtaining water quality certification from the state and a 404 permit for the Corps.

Discussion of Progress:

Permitting ongoing

Justification:

Due to storage limitations within the Colorado Big Thompson (C-BT) and other factors, Windy Gap owners haven't been able to rely on Windy Gap to meet a portion of their current water needs or future requirements. The Windy Gap Firming project is proposed to improve the yield of water deliveries from the existing Windy Gap project to participating Windy Gap owners.

Revenue Detail:

None

Impact on Operating Budget:

Water resource assessments will go up an unknown amount once the project is built and Northern Water starts assessing Greeley for its upkeep and operation.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	-	700,000	-	19,750,000	-
4724	Expense Reimbursement	700,000	-	-	-	-
5902	Bond Proceeds	-	-	700,000	-	-
Total Revenue		\$700,000	\$700,000	\$700,000	\$19,750,000	-
Expense						
8202	Construction	-	-	-	19,750,000	-
8206	Design Fees	700,000	700,000	700,000	-	-
Total Expense		\$700,000	\$700,000	\$700,000	\$19,750,000	-
Net Total		-	-	-	-	-



Water Construction Transmission & Distribution : Asset Management System-W&S

Project #:	2152	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water General Management	Regions:	
Project Type:	Water Construction Transmission & Distribution	Location:	City wide
Fund:	405 - Water Construction		
Budget Unit #:	4050088084000000		

Description:

Purchase hardware, software, training and annual support for the asset management program which began in 2014.

Discussion of Progress:

Planning

Justification:

To manage and maintain infrastructure in a more effective and efficient way. Reduce the frequency and cost of emergency repair. Provide condition tracking and risk assessment tools for evaluating the probability and consequence of failure and enable more accurate capital budgeting.

Revenue Detail:

None

Impact on Operating Budget:

Annual maintenance agreements for software will be added to operating budgets for the asset management system. The maintenance agreement costs will increase to approximately \$30,000/year by 2019.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5326	Evans/Sys Development Chg	69,500	57,000	15,000	15,000	15,000
Total Revenue		\$69,500	\$57,000	\$15,000	\$15,000	\$15,000
Expense						
8208	Furniture,Fixtures,Equipment	69,500	57,000	15,000	15,000	15,000
Total Expense		\$69,500	\$57,000	\$15,000	\$15,000	\$15,000
Net Total		-	-	-	-	-



Water Construction Transmission & Distribution : Bellvue Transmission Line Permitting

Project #:	2154	Council Priority:	Infrastructure & Growth- Environmental
Division:	Transmission/Distribution		Infrastr'r
Project Type:	Water Construction Transmission & Distribution	Regions:	
Fund:	405 - Water Construction	Location:	Laporte to Bellvue Filter Plant
Budget Unit #:	4050088084010000		

Description:

This budget is for permitting activities related to constructing the Northern Segment of the Bellvue Transmission line.

Discussion of Progress:

Planning

Justification:

Permitting costs for the Bellvue pipeline were previously incorporated in the Bellvue Pipeline construction budget. Since permitting has been very involved for the Northern Segment, staff believes it would be best to carve permitting costs out into its own project

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5326	Evans/Sys Development Chg	250,000	-	-	-	-
Total Revenue		\$250,000	-	-	-	-
Expense						
8229	Professional Services	250,000	-	-	-	-
Total Expense		\$250,000	-	-	-	-
Net Total		-	-	-	-	-



Water Construction Transmission & Distribution : Bellvue Transmission Program - 60-inch

Project #:	123	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Construction Transmission & Distribution	Location:	Bellvue transmission line-Laporte area
Fund:	405 - Water Construction		
Budget Unit #:	4050088088180000		

Description:

This project is the construction of the Northern Segment of the Bellvue Transmission Main, ten miles of the 60-inch line between the end of the completed line at Shields in Fort Collins to the Bellvue Filter Plant. Construction has been delayed awaiting Corps of Engineers' verification of a Nationwide 12 permit for the line segment.

Discussion of Progress:

Army Corps of Engineer permitting efforts are ongoing for the Northern Segment.

Justification:

To secure Greeley's water future, the 2003 Water Master Plan instituted a policy to expand the transmission system when demand reaches 90% of system capacity. The 60" transmission pipeline, which is 29 miles long, is being built in multiple segments over several years to connect the Bellvue Water Treatment Plant to customers in Greeley. Sections of this pipeline have passed through developing areas in Fort Collins and Windsor. The Northern Segment will pass through areas of unincorporated Larimer County. The project was 65% (19 miles) complete at the beginning of 2011. The Northern Segment is needed to supply water by gravity to the Gold Hill treated water storage reservoirs.

Revenue Detail:

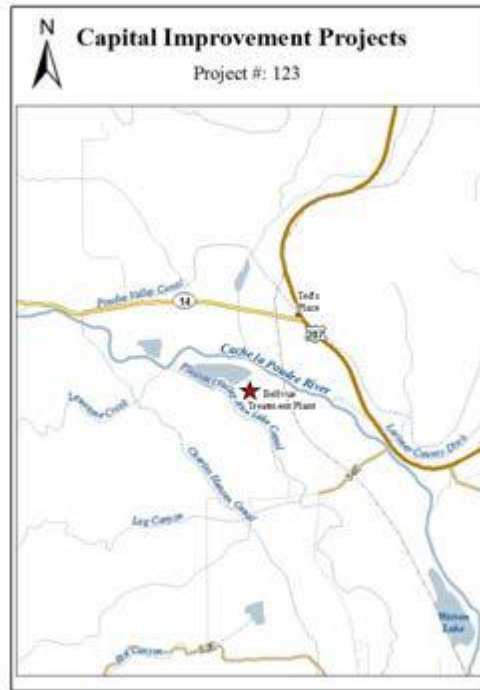
The new pipeline may allow less use of the Boyd Filter Plant which is more expensive to run than the Bellvue Filter Plant

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	-	5,398,339	-	-	-
4724	Expense Reimbursement	15,576,000	344,661	92,000	-	-
6406	OT From Water Cap Replace	-	7,500,000	-	-	-
Total Revenue		\$15,576,000	\$13,243,000	\$92,000	-	-
Expense						
8202	Construction	13,600,000	11,815,450	-	-	-
8204	Contingency	900,000	700,000	-	-	-
8206	Design Fees	-	50,000	-	-	-
8212	Land/Building Cost/Demo	250,000	100,000	50,900	-	-
8218	Miscellaneous Design	50,000	50,000	-	-	-
8226	Permits,Fees, Etc	30,000	30,000	-	-	-
8229	Professional Services	450,000	250,000	20,000	-	-
8232	Project Management	140,000	140,000	20,000	-	-
9303	Public Art Fund	156,000	107,550	1,100	-	-
Total Expense		\$15,576,000	\$13,243,000	\$92,000	-	-

Net Total



Water Construction Transmission & Distribution : Distribution Line Extension and Oversizing

Project #:	124	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Construction Transmission & Distribution	Location:	City wide
Fund:	405 - Water Construction		
Budget Unit #:	4050088088050000		

Description:

This program provides for reimbursement to developers for installing oversized pipe at the request of the City. The program can also fund extensions between completed subdivisions to improve the pipe network system. Anticipated projects for 2015 and 2016 include water main extensions to the Grainary and North Greeley and water main oversizing reimbursement for Boomerang Ranch and Owl Ridge subdivisions.

Discussion of Progress:

Annual program

Justification:

Provides the means for the City to oversize pipes being installed by developers and to extend mains as necessary for the benefit of the entire system. Oversizing and main extensions are dependent upon development and master grid sizing plans. As a result, improved flow, pressure, and system reliability can be built into the future and existing distribution system. Overall cost to the developer is minimal and the City saves mobilization costs.

Revenue Detail:

This program is in place to oversize water pipes in coordination with new development. Expenditures are usually at least partially reimbursable.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	-	1,038,000	51,500	117,000	123,000
4724	Expense Reimbursement	829,000	-	-	-	-
Total Revenue		\$829,000	\$1,038,000	\$51,500	\$117,000	\$123,000
Expense						
8202	Construction	550,000	750,000	50,000	101,000	107,000
8203	Construction - City Depts	5,000	5,000	-	7,000	7,000
8204	Contingency	60,000	70,000	-	-	-
8206	Design Fees	70,000	67,000	-	-	-
8212	Land/Building Cost/Demo	25,000	25,000	-	-	-
8226	Permits,Fees, Etc	20,000	20,000	-	-	-
8232	Project Management	30,000	20,000	-	1,000	1,000
8234	Repair/Maint Supplies	-	-	1,000	6,000	6,000
8240	Testing And Inspection	60,000	70,000	-	-	-
9303	Public Art Fund	9,000	11,000	500	2,000	2,000
Total Expense		\$829,000	\$1,038,000	\$51,500	\$117,000	\$123,000

Net Total



Water Construction Transmission & Distribution : Five Million Gallon Treated Water Reservoir

Project #:	2153	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	
Project Type:	Water Construction Transmission & Distribution	Location:	Gold Hill - west of Greeley
Fund:	405 - Water Construction		
Budget Unit #:	4050088087990000		

Description:

Design and Construct a 5MG treated Water Water Storage Reservoir to be located near the existing 15 MG Gold Hill Reservoir. Proposed Design will commence in 2014 with Construction in 2015.

Discussion of Progress:

Planning

Justification:

The Water Master Plan Identifies the need for additional treated water storage to be located west of town to be able to serve all of Greeley's water system. This new reservoir will be able to provide back-up storage allowing for the repairs of the present 15 MG without compromising reliable storage.

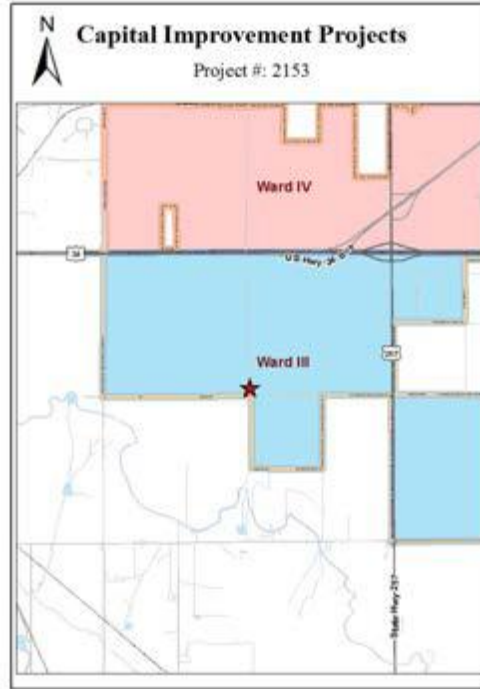
Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	2,365,763	-	-	-	-
5326	Evans/Sys Development Chg	3,077,237	-	-	-	-
Total Revenue		\$5,443,000	-	-	-	-
Expense						
8202	Construction	5,000,000	-	-	-	-
8203	Construction - City Depts	20,000	-	-	-	-
8204	Contingency	100,000	-	-	-	-
8214	Legal Publications	2,000	-	-	-	-
8224	Operating Supplies	20,000	-	-	-	-
8226	Permits,Fees, Etc	2,000	-	-	-	-
8229	Professional Services	15,000	-	-	-	-
8232	Project Management	10,000	-	-	-	-
8240	Testing And Inspection	200,000	-	-	-	-
8242	Utility Services	10,000	-	-	-	-
8244	Capital Equipment >\$5,000	10,000	-	-	-	-
9303	Public Art Fund	54,000	-	-	-	-
Total Expense		\$5,443,000	-	-	-	-
Net Total		-	-	-	-	-



Water Construction Transmission & Distribution : Land Acquisition and Management

Project #:	125	Council Priority:	Infrastructure & Growth- Environmental
Division:	Water Capital Improvement		Infrastr'r
Project Type:	Water Construction Transmission & Distribution	Regions:	5- Outside City
Fund:	405 - Water Construction	Location:	City wide
Budget Unit #:	4050088088110000		

Description:

This annual program supports contract employees and consultants to acquire new easements and property and to research, compile, and defend existing easements and lands. A new filing system is being created utilizing the GIS to efficiently catalog for quick retrieval over 100 years of easement and land records that have been buried in hundreds of project and property files.

Discussion of Progress:

Annual program

Justification:

Professional expertise is required to acquire new land and easements and to protect Greeley's existing properties for the installation, operation, and maintenance of Greeley's pipelines, treatment plants, reservoirs, pump stations and other facilities. This project also provides the department with right-of-way expertise to protect our existing facilities from development on and around those facilities outside of the Greeley city limits. Proper cataloging of existing records for rapid retrieval provides good customer service to developers, contractors, and City staff.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	-	130,000	-	130,000	130,000
4724	Expense Reimbursement	130,000	-	130,000	-	-
Total Revenue		\$130,000	\$130,000	\$130,000	\$130,000	\$130,000
Expense						
8212	Land/Building Cost/Demo	130,000	130,000	130,000	130,000	130,000
Total Expense		\$130,000	\$130,000	\$130,000	\$130,000	\$130,000
Net Total		-	-	-	-	-



Water Construction Transmission & Distribution : Milton Seaman Permitting Mitigation

Project #:	1069	Council Priority:	Infrastructure & Growth- Environmental
Division:	Treatment and Supply		Infrastr'r
Project Type:	Water Construction Transmission & Distribution	Regions:	5- Outside City
Fund:	405 - Water Construction	Location:	Milton Seaman Reservoir
Budget Unit #:	4050088083980000		

Description:

This is for mitigation related to the permitting of an enlarged Milton Seaman Reservoir as part of a Halligan-Seaman Water Management project. This will increase the water supply to meet future water supply needs.

Discussion of Progress:

Planning

Justification:

Storage can increase the usable yield of existing and future water rights.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4724	Expense Reimbursement	100,000	-	-	-	-
Total Revenue		\$100,000	-	-	-	-
Expense						
8212	Land/Building Cost/Demo	100,000	-	-	-	-
Total Expense		\$100,000	-	-	-	-
Net Total		-	-	-	-	-



Water Construction Transmission & Distribution : New Construction Meters

Project #:	121	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Construction Transmission & Distribution	Location:	City wide
Fund:	405 - Water Construction		
Budget Unit #:	4050088088080000		

Description:

This program purchases new meters for resale to property owners or developers for new water service connections. To maintain quality and uniformity, the customer is required to purchase all system meters from the City. This is an on-going project.

Discussion of Progress:

Annual program

Justification:

City ordinance requires a meter on every tap. The cost of new meters in this account is offset by the sale of these meters to customers. Providing meters to customers assures the proper meter is installed and compatible with our automated meter reading and billing system. The cost of each meter varies from \$200 to \$11,850.

Revenue Detail:

New customers = new revenue sources

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	35,000	35,000	35,000	35,000	35,000
Total Revenue		\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Expense						
8208	Furniture,Fixtures,Equipment	27,500	27,500	27,500	27,500	27,500
8234	Repair/Maint Supplies	2,000	2,000	2,000	2,000	2,000
8244	Capital Equipment >\$5,000	5,500	5,500	5,500	5,500	5,500
Total Expense		\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Net Total		-	-	-	-	-



Water Construction Transmission & Distribution : SCADA Systems (Supervisory Controls and Data Acquisition) Water

Project #:	70	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Construction Transmission & Distribution	Location:	City wide
Fund:	405 - Water Construction		
Budget Unit #:	4050088088300000		

Description:

This ongoing program provides SCADA (Supervisory Control and Data Acquisition) computer systems that monitor, control, and collect data in real time from the water system.

Discussion of Progress:

Annual program

Justification:

SCADA provides staff with instant data for systems operational needs and security while collecting required regulatory monitoring data. City staff evaluates, designs and constructs the system upgrades.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4461	New Meter Sales	25,000	25,000	26,265	27,594	28,990
4462	Large Meter Sales	15,000	15,000	15,759	16,556	17,394
4464	Labor & Materials	2,700	2,700	2,837	2,980	3,131
4611	Development Fees	69,700	49,800	40,039	38,170	42,485
5616	Interest On Investments	12,600	7,500	15,100	14,700	8,000
Total Revenue		\$125,000	\$100,000	\$100,000	\$100,000	\$100,000
Expense						
8203	Construction - City Depts	35,000	25,000	25,000	25,000	25,000
8208	Furniture,Fixtures,Equipment	40,000	25,000	25,000	25,000	25,000
8216	Miscellaneous	2,000	2,000	2,000	2,000	2,000
8224	Operating Supplies	1,000	1,000	1,000	1,000	1,000
8229	Professional Services	2,000	2,000	2,000	2,000	2,000
8232	Project Management	1,000	1,000	1,000	1,000	1,000
8234	Repair/Maint Supplies	29,000	29,000	29,000	29,000	29,000
8244	Capital Equipment >\$5,000	15,000	15,000	15,000	15,000	15,000
Total Expense		\$125,000	\$100,000	\$100,000	\$100,000	\$100,000
Net Total		-	-	-	-	-



Water Construction Transmission & Distribution : Water Taps

Project #:	122	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Construction Transmission & Distribution	Location:	City wide
Fund:	405 - Water Construction		
Budget Unit #:	4050088088100000		

Description:

The transmission/distribution crews construct taps on the water system lines for both its own operations and those required by new customers. Tapping valves and pipe related materials used for tap construction are purchased from the Inventory account. All applicable costs are included in this account to complete the tap (asphalt, flow fill, concrete, etc.)

Discussion of Progress:

Annual program

Justification:

The transmission/distribution crews construct taps on the water system lines for both its own operations and those required by new customers. Tapping valves and pipe related materials used for tap construction are purchased from the Inventory Budget account. All applicable costs are included in this account to complete the tap (asphalt, flow fill, concrete, etc.). Cost recovery is only applicable for taps constructed for customers.

Revenue Detail:

New customers = new water revenue

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	15,000	15,000	15,000	15,000	15,000
5632	Rents From Equipment	60,000	60,000	60,000	60,000	60,000
Total Revenue		\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Expense						
8202	Construction	5,000	5,000	5,000	5,000	5,000
8203	Construction - City Depts	5,000	5,000	5,000	5,000	5,000
8216	Miscellaneous	3,500	3,500	3,500	3,500	3,500
8234	Repair/Maint Supplies	61,500	61,500	61,500	61,500	61,500
Total Expense		\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Net Total		-	-	-	-	-



Water Construction Treatment : Bellvue Residuals Gravity Thickener

Project #:	2151	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Treatment and Supply	Regions:	
Project Type:	Water Construction Treatment	Location:	Bellvue Filter Plant
Fund:	405 - Water Construction		
Budget Unit #:	4050088083990000		

Description:

Design in 2015 and construct in 2016 a 2nd residuals gravity thickener with cover at the Bellvue Water Treatment Plant.

Discussion of Progress:

Planning

Justification:

Phase I of the residuals handling facilities was designed for a plant production rate of 25 million gallons per day (mgd). Current plant rating by the State is 35 mgd. The wild fires of 2011 and 2012 and the flooding in 2013 have significantly altered the raw water quality requiring increased chemical dosing with increased residuals production. The 2nd gravity thickener will provide acceptable solids loading for these increases and increased production.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	56,500	669,000	-	-	-
Total Revenue		\$56,500	\$669,000	-	-	-
Expense						
8202	Construction	-	610,000	-	-	-
8206	Design Fees	48,000	-	-	-	-
8214	Legal Publications	1,000	-	-	-	-
8232	Project Management	3,000	22,000	-	-	-
8238	Surveying	4,000	-	-	-	-
8240	Testing And Inspection	-	20,000	-	-	-
8244	Capital Equipment >\$5,000	-	10,000	-	-	-
9303	Public Art Fund	500	7,000	-	-	-
Total Expense		\$56,500	\$669,000	-	-	-
Net Total		-	-	-	-	-

Water Construction Treatment : Bellvue Two Million Gallon Clearwell

Project #:	378	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Treatment and Supply	Regions:	5- Outside City
Project Type:	Water Construction Treatment	Location:	Bellvue Filter Plant
Fund:	405 - Water Construction		
Budget Unit #:	4050088000000000		

Description:

Design and construct a 2 million gallon (mg) clearwell, piping, and chemical injection in tandem with the existing clearwell.

Discussion of Progress:

Planning

Justification:

Colorado Department of Health & Environment (CDPHE) Design Criteria requires sufficient storage volume to backwash several filters in rapid succession without the filters having to follow fluctuations in water use. Design criteria also requires two clearwell compartments. We do not currently meet CDPHE guidelines; plant flows currently have to be raised four to six million gallons per day (mgd) during filter backwashing and there is only one compartment in the existing clearwell.

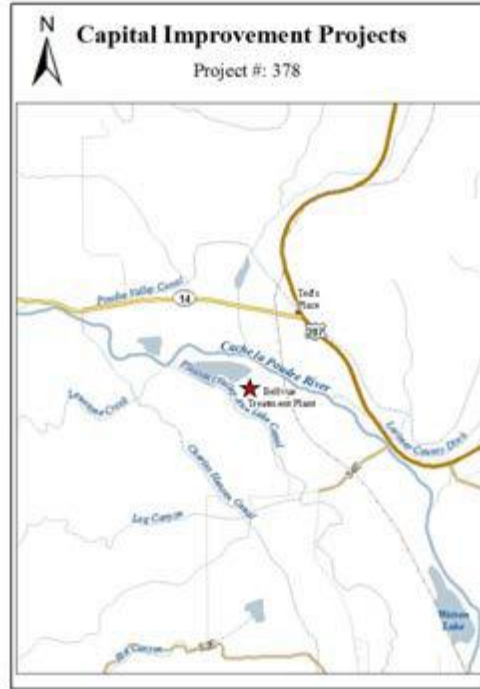
Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	-	300,000	-	-	-
5902	Bond Proceeds	-	-	2,574,500	-	-
Total Revenue		-	\$300,000	\$2,574,500	-	-
Expense						
8202	Construction	-	-	2,435,500	-	-
8206	Design Fees	-	252,500	-	-	-
8214	Legal Publications	-	500	500	-	-
8232	Project Management	-	14,000	73,000	-	-
8236	Soils Investigation	-	25,000	-	-	-
8238	Surveying	-	5,000	-	-	-
8240	Testing And Inspection	-	-	40,000	-	-
9303	Public Art Fund	-	3,000	25,500	-	-
Total Expense		-	\$300,000	\$2,574,500	-	-
Net Total		-	-	-	-	-



Water Construction Treatment : Boyd Filter Addition

Project #:	2155	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Treatment and Supply	Regions:	
Project Type:	Water Construction Treatment	Location:	Boyd Filter Plant
Fund:	405 - Water Construction		
Budget Unit #:	4050088084020000		

Description:

Design in 2015 and construct in 2016 four additional filters including piping, electrical, and instrumentation.

Discussion of Progress:

Planning

Justification:

Current capacity rating by Colorado Department of Health and Environment (CDPHE) of 40 mgd is based on a filter loading of 6.56 gpm/sf qualified by maintaining finished water quality. This rate exceeds the CDPHE criteria of 5 gpm/sf. Deteriorating raw water quality in Lake Loveland and Boyd Lake could jeopardize the plants treatment capability to as low as 30 mgd. Four additional filters would provide a firm rated capacity of 41.75 mgd at the 5 gpm/sf filtering rate of flow.

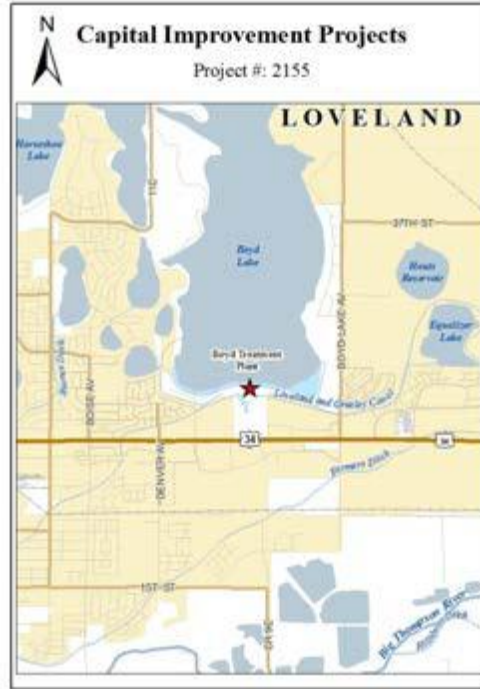
Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
4611	Development Fees	-	3,363,000	-	-	-
5326	Evans/Sys Development Chg	305,000	-	-	-	-
Total Revenue		\$305,000	\$3,363,000	-	-	-
Expense						
8202	Construction	-	3,200,000	-	-	-
8206	Design Fees	275,000	-	-	-	-
8214	Legal Publications	1,000	-	-	-	-
8232	Project Management	6,000	90,000	-	-	-
8236	Soils Investigation	20,000	-	-	-	-
8240	Testing And Inspection	-	40,000	-	-	-
9303	Public Art Fund	3,000	33,000	-	-	-
Total Expense		\$305,000	\$3,363,000	-	-	-
Net Total		-	-	-	-	-



Water Replacement Studies : Non Potable Master Plan

Project #:	2160	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Treatment and Supply	Regions:	
Project Type:	Water Replacement Studies	Location:	City wide
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088084080000		

Description:

Non-Potable distribution system analysis based on recommendations from 2014 Water Master Plan Update

Discussion of Progress:

Planning

Justification:

Driven by 2014 Master Plan update - detailed analysis of non-potable system upgrades feasibilities and costs

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	250,000	50,000	-	-	-
Total Revenue		\$250,000	\$50,000	-	-	-
Expense						
8229	Professional Services	250,000	50,000	-	-	-
Total Expense		\$250,000	\$50,000	-	-	-
Net Total		-	-	-	-	-



Water Replacement Supply : Milton Seaman Outlet Works Evaluation

Project #:	2162	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Treatment and Supply	Regions:	
Project Type:	Water Replacement Supply	Location:	Milton Seaman Reservoir
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088084090000		

Description:

An engineering evaluation of alternatives to replace the original reservoir outlet gates.

Discussion of Progress:

Planning

Justification:

The original gates have withstood over 60 years of submergence in an anarobic condition. The cast iron gate leaf seal channels have corroded and eroded to the point of compromising the brass seals allowing water to leak past the gates. This water is lost and can not be credited to our account. The condition will continue to deteriorate jeopardizing drought storage.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	47,000	-	-	-	-
Total Revenue		\$47,000	-	-	-	-
Expense						
8206	Design Fees	40,000	-	-	-	-
8229	Professional Services	5,000	-	-	-	-
8232	Project Management	2,000	-	-	-	-
Total Expense		\$47,000	-	-	-	-
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Ancillary System Improvements

Project #:	174	Council Priority:	Infrastructure & Growth- Environmental
Division:	Water Capital Improvement		Infrastr'r
Project Type:	Water Replacement Transmission & Distribution	Regions:	0 - Multiple Wards
Fund:	406 - Water Capital Replacement	Location:	City wide
Budget Unit #:	4060088088580000		

Description:

This program provides contributions for capital repairs of irrigation ditches and pumping systems of which the City is part owner.

Discussion of Progress:

Annual program

Justification:

As a part owner of various irrigation ditches, the department has the responsibility to participate in the cost and maintenance of aging ditch and lateral infrastructure.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	341,000	360,000	365,000	365,000	365,000
Total Revenue		\$341,000	\$360,000	\$365,000	\$365,000	\$365,000
Expense						
8202	Construction	278,000	295,000	300,000	300,000	300,000
8206	Design Fees	28,000	30,000	30,000	30,000	30,000
8216	Miscellaneous	18,000	18,000	18,000	18,000	18,000
8232	Project Management	17,000	17,000	17,000	17,000	17,000
Total Expense		\$341,000	\$360,000	\$365,000	\$365,000	\$365,000
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Bellvue Filter Media Support Replacement

Project #:	2159	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Treatment and Supply	Regions:	
Project Type:	Water Replacement Transmission & Distribution	Location:	Bellvue Filter Plant
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088084070000		

Description:

Remove filter media, support gravel, Wheeler bottoms, & support curbs; install graveless support system; replace filter media. Install air scour system.

Discussion of Progress:

Planning

Justification:

Garnet filter media has migrated below the existing filter support system into the underdrains. This is causing irregular backwashing patterns with potential for short circuiting through the filter media. This poses a risk of contaminating the finished water with Giardia and Cryptosporidium as well as other microorganisms. Filter #1 had to be rehabbed in 2011 because of a major upset in the support gravel. Other filters have had minor upsets. Air scour, included in the construction cost, will increase backwashing effectiveness & efficiency.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	191,000	2,560,000	-	-	-
Total Revenue		\$191,000	\$2,560,000	-	-	-
Expense						
8202	Construction	-	2,450,000	-	-	-
8206	Design Fees	185,000	-	-	-	-
8214	Legal Publications	1,000	-	-	-	-
8232	Project Management	5,000	70,000	-	-	-
8234	Repair/Maint Supplies	-	30,000	-	-	-
8240	Testing And Inspection	-	10,000	-	-	-
Total Expense		\$191,000	\$2,560,000	-	-	-
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Bellvue Water Treatment Plant General Rehabilitation

Project #:	705	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Replacement Transmission & Distribution	Location:	Bellvue Filter Plant
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088088590000		

Description:

This is an annual project for the rehabilitation of buildings, HVAC (heating/ventilating/air conditioning) systems, pumps and motors, electrical upgrades, chemical storage, metering, valves, and compressors.

Discussion of Progress:

Annual program

Justification:

These items will help to maintain operational reliability, effectiveness, and improve efficiency for continued compliance with Federal and State regulations and fulfill the Water & Sewer department mandates.

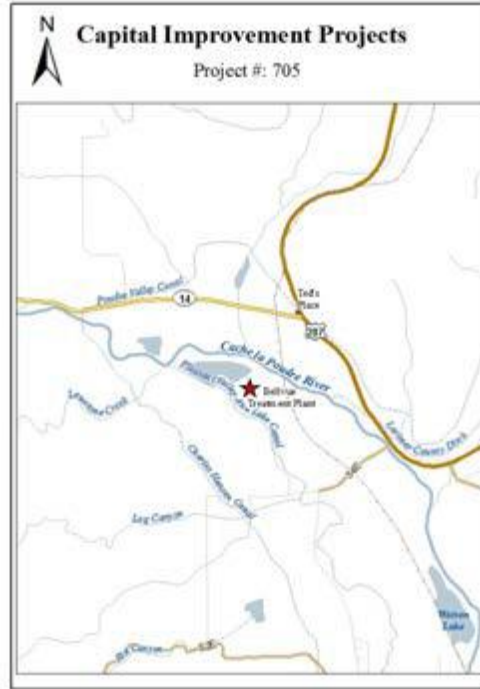
Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	164,000	169,000	174,000	179,000	179,000
Total Revenue		\$164,000	\$169,000	\$174,000	\$179,000	\$179,000
Expense						
8202	Construction	40,000	40,000	40,000	40,000	40,000
8208	Furniture,Fixtures,Equipment	2,000	2,000	2,000	2,000	2,000
8232	Project Management	12,000	12,000	12,000	12,000	12,000
8234	Repair/Maint Supplies	35,000	40,000	45,000	50,000	50,000
8244	Capital Equipment >\$5,000	75,000	75,000	75,000	75,000	75,000
Total Expense		\$164,000	\$169,000	\$174,000	\$179,000	\$179,000
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Boyd Water Treatment Plant General Rehabilitation

Project #:	341	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Replacement Transmission & Distribution	Location:	Boyd Filter Plat
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088088640000		

Description:

This project consists of replacing chemical feed pumps, high service pump overhauls, electrical switchgear components, grounds rehabilitation, sedimentation basin chain & flight components, and other mechanical items. 2015 includes \$338,000 in 2015 to replace the failing floc/sed basin wiring; \$35,000 for cleaning, inspection, and relining the existing 15,000 gallon liquid alum tank; 2016 includes \$55,000 to replace leaking 27 year old roofing on microstrainer building, \$45,000 for road rehab. Capital includes four flocculator drives per year @ \$7000/ea until 2020; \$20,000 in 2015 to replace 40 year old anionic polymer feed system.

Discussion of Progress:

Annual program

Justification:

These items will help maintain operational reliability, effectiveness, and improve efficiency for continued compliance with Federal and State regulations. They will also help to fulfill Water and Sewer department mandates.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	520,000	242,000	247,000	227,000	227,000
Total Revenue		\$520,000	\$242,000	\$247,000	\$227,000	\$227,000
Expense						
8202	Construction	325,000	125,000	125,000	100,000	100,000
8206	Design Fees	75,000	-	-	-	-
8232	Project Management	20,000	12,000	12,000	12,000	12,000
8234	Repair/Maint Supplies	27,000	30,000	32,000	35,000	35,000
8244	Capital Equipment >\$5,000	73,000	75,000	78,000	80,000	80,000
Total Expense		\$520,000	\$242,000	\$247,000	\$227,000	\$227,000
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Cache la Poudre River Turnout Rehabilitation

Project #:	841	Council Priority:	Infrastructure & Growth- Environmental
Division:	Water Capital Improvement		Infrastr'r
Project Type:	Water Replacement Transmission & Distribution	Regions:	5- Outside City
Fund:	406 - Water Capital Replacement	Location:	Bellvue Filter Plant
Budget Unit #:	4060088088830000		

Description:

Restoration of the existing Bellvue WTP Poudre River turnout ogee weir. Work to include care of water, surface preparation, application of cementitious material to rebuild the eroded surface, and application of a sealer on the new surface. Replace the existing trash rack in the intake structure. Permitting requirements were investigated in 2013 with permitting and design and some construction to begin in 2014.

Discussion of Progress:

Planning

Justification:

The existing concrete structure is over 60 years old. The constant water flow and freeze/thaw cycles over the years have eroded the surface leaving only the large aggregate exposed over the entire ogee surface. The concrete will continue to deteriorate over time which may lead to large spalled areas. The intake trash rack was replaced in 1964. Corrosion and erosion of the rack and mounting system will ultimately lead to failure of the trash rack allowing debris to enter the three raw water lines. This may plug the valves and reduce the flow in the lines.

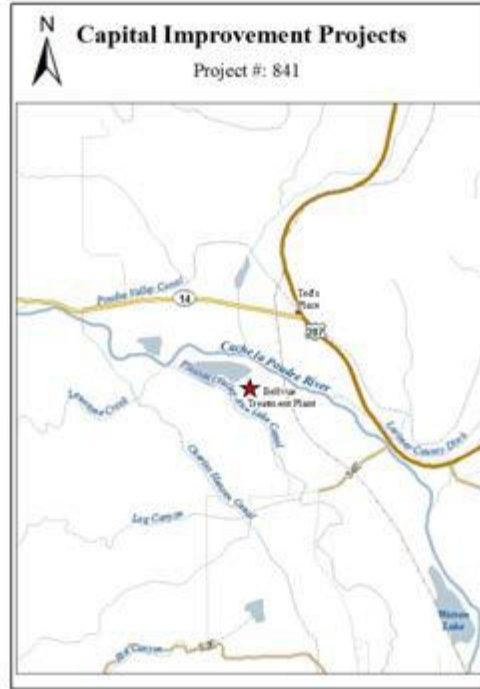
Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	400,000	-	-	-	-
Total Revenue		\$400,000	-	-	-	-
Expense						
8202	Construction	361,700	-	-	-	-
8214	Legal Publications	300	-	-	-	-
8229	Professional Services	8,000	-	-	-	-
8232	Project Management	15,000	-	-	-	-
8234	Repair/Maint Supplies	10,000	-	-	-	-
8240	Testing And Inspection	5,000	-	-	-	-
Total Expense		\$400,000	-	-	-	-
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Capital Outlay Replacement-Water

Project #:	188	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Replacement Transmission & Distribution	Location:	City wide
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088088540000		

Description:

This program replaces major rolling stock: pickups, tractor backhoes, loaders, compressors, dump trucks, and other identified replacement capital items.

Discussion of Progress:

Ongoing equipment replacement

Justification:

This will replace rolling stock that has reached the end of its economic life. This will help maintain the equipment's ability to perform daily tasks and handle emergency calls.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	1,184,500	854,000	795,000	583,000	510,000
Total Revenue		\$1,184,500	\$854,000	\$795,000	\$583,000	\$510,000
Expense						
8142	Construction and Maintenance	1,058,000	569,000	680,000	375,000	425,000
8144	Transportation/Vehicles	126,500	285,000	115,000	208,000	85,000
Total Expense		\$1,184,500	\$854,000	\$795,000	\$583,000	\$510,000
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Cottonwood Park Lake bentonite lining repair

Project #:	880	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Treatment and Supply	Regions:	3- 10 St South/23 Ave West
Project Type:	Water Replacement Transmission & Distribution	Fund:	406 - Water Capital Replacement
Fund:	406 - Water Capital Replacement	Location:	Cottonwood Park @ 26th Avenue Court & 19th Street Road
Budget Unit #:	4060088084130000		

Description:

Re-seal the bottom of Cottonwood Park Lake. The lake was sealed in the mid-1980s with a bentonite/soil mixture. In the 1990s the lake was deepened in the middle to create a better fish habitat for winter fish survival. Since then the lake has leaked approximately 2 million gallons per year of water. Domestic water is metered into the lake in early spring and late fall to allow park irrigation when Greeley Loveland Irrigation water is not available. The process will include draining the lake as much as possible and using bentonite to re-seal the areas that are known to be problems.

Discussion of Progress:

Planning

Justification:

The lake at Cottonwood Park leaks due to a penetration of the bentonite liner. This leak makes it difficult to maintain water levels. Maintenance of a steady water level is imperative to the warm water fish species as well as for irrigation purposes. This lake also provides an aesthetic that is revered by the surrounding neighborhood families. Cottonwood is fed by the Greeley/Loveland Ditch during the irrigation season. Irrigation needs typically start before ditch water is available. In the spring of 2012, 2 million gallons of treated domestic water was used to fill the lake for park irrigation due to water losses over the winter months.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	269,500	-	-	-	-
Total Revenue		\$269,500	-	-	-	-
Expense						
8202	Construction	230,000	-	-	-	-
8206	Design Fees	30,000	-	-	-	-
8214	Legal Publications	500	-	-	-	-
8224	Operating Supplies	500	-	-	-	-
8226	Permits,Fees, Etc	1,000	-	-	-	-
8228	Printing, Copying	500	-	-	-	-
8232	Project Management	3,000	-	-	-	-
8236	Soils Investigation	1,000	-	-	-	-
8240	Testing And Inspection	3,000	-	-	-	-
Total Expense		\$269,500	-	-	-	-
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Cross Connection Control Rehab Program

Project #:	322	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Replacement Transmission & Distribution	Location:	City wide
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088088630000		

Description:

This is to develop a robust cross-connection control program to protect the finished water in the distribution system and comply with all State and Federal requirements. This on-going program is audited every three years as a part of the State Sanitary Inspection.

Discussion of Progress:

Annual program

Justification:

Colorado Department of Public Health and Environment (CDPHE) and the Environmental Protection Agency (EPA) require the City to perform a survey of the distribution system to identify all existing and potential hazardous cross-connections. The required commercial and industrial survey has been completed, and the current compliance phase will begin to address the non-compliant items found during the survey phase. A consultant was hired for 2010 and 2011 to complete the compliance phase. After 2012 a consultant, with data input by a seasonal, will further develop and administer the program required by the CDPHE and EPA.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	61,000	61,000	61,000	61,000	61,000
Total Revenue		\$61,000	\$61,000	\$61,000	\$61,000	\$61,000
Expense						
8232	Project Management	61,000	61,000	61,000	61,000	61,000
Total Expense		\$61,000	\$61,000	\$61,000	\$61,000	\$61,000
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Distribution Pipeline Replacement

Project #:	69	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Replacement Transmission & Distribution	Location:	City wide
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088088530000		

Description:

This will provide replacement and/or rehabilitation of pipes that exhibit extreme corrosion or have an excessive leak history. Pipes that are too small are replaced and enlarged to increase flow capacity. Various rehabilitation methods such as cement mortar lining, swage lining, and pipe bursting may be used. Every two years projects are prioritized based on paving project coordination and other factors. Most projects are replaced using in-house forces. The main project identified for 2015 to 2016 is the replacement of the pipeline that serves the Spanish Colony.

Discussion of Progress:

6,200 feet of new water line installed in 2013. Highlights included waterlines in Reservoir Road and 28th Avenue between 17th and 23rd Streets.

Justification:

Council priority to maintain critical infrastructure. This program reduces the number of emergency repairs and customer complaints by improving the flow quantity and service for customers and fire protection. Water quality is also improved and chlorination is more effective.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	1,812,000	1,831,000	900,000	900,000	900,000
Total Revenue		\$1,812,000	\$1,831,000	\$900,000	\$900,000	\$900,000
Expense						
8202	Construction	80,000	780,000	80,000	80,000	80,000
8203	Construction - City Depts	140,000	140,000	490,000	490,000	490,000
8204	Contingency	5,000	80,000	4,000	4,000	4,000
8206	Design Fees	75,000	-	-	-	-
8224	Operating Supplies	1,000	1,000	2,000	2,000	2,000
8226	Permits,Fees, Etc	2,000	2,000	10,000	10,000	10,000
8232	Project Management	4,000	8,000	4,000	4,000	4,000
8234	Repair/Maint Supplies	1,500,000	800,000	305,000	305,000	305,000
8240	Testing And Inspection	5,000	20,000	5,000	5,000	5,000
Total Expense		\$1,812,000	\$1,831,000	\$900,000	\$900,000	\$900,000
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Fire Hydrant Replacement

Project #:	71	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Replacement Transmission & Distribution	Location:	City wide
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088088510000		

Description:

This program will replace substandard fire hydrants and applicable branch piping, gate valves, and asphalt. Repair of asphalt and street damage caused by water truck loading at hydrants is also included. This is an on-going project.

Discussion of Progress:

Annual program

Justification:

The Water staff and Fire department personnel identify approximately ten units for replacement each year. Labor for replacing and performing hydrant maintenance is charged to the operating account. The system has 3,200 hydrants with an expected service life of 50 years. Fire hydrants are also used to distribute water to fracking and construction customers resulting in pavement damage caused by the heavy truck traffic. Each year the damaged pavement is corrected.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	77,000	77,000	77,000	77,000	77,000
Total Revenue		\$77,000	\$77,000	\$77,000	\$77,000	\$77,000
Expense						
8202	Construction	25,000	25,000	25,000	25,000	25,000
8203	Construction - City Depts	13,000	13,000	13,000	13,000	13,000
8216	Miscellaneous	4,000	4,000	4,000	4,000	4,000
8234	Repair/Maint Supplies	35,000	35,000	35,000	35,000	35,000
Total Expense		\$77,000	\$77,000	\$77,000	\$77,000	\$77,000
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Hourglass Reservoir Outlet Gates Rehabilitation

Project #:	839	Council Priority:	
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Replacement Transmission & Distribution	Location:	
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088088860000		

Description:

Replace the Hourglass Reservoir outlet gates, operator shafts, actuators, trash rack, and structure in 2016. Rehab the 1st barrel section of Comanche's main outlet in 2015.

Discussion of Progress:

Planning

Justification:

Hourglass outlet structure was constructed in 1965. The fine sand has worn the gate seats, shaft threads, and actuator gears making it increasingly difficult to open and close the gates. The trash rack has had significant corrosion/erosion necessitating spot repairs for continued functional use. Continuing deterioration of the equipment will eventually render them inoperable. This work will restore reliability to the outlet works allowing continued full decreed storage. The concrete surface of the 1st barrel section in Comanche's main outlet has eroded down to the reinforcing steel and needs to be restored to comply with State Engineer's Office-Dam Safety Branch requirements.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	150,000	386,000	-	-	-
Total Revenue		\$150,000	\$386,000	-	-	-
Expense						
8202	Construction	100,000	350,000	-	-	-
8206	Design Fees	40,000	-	-	-	-
8214	Legal Publications	500	500	-	-	-
8232	Project Management	5,000	20,000	-	-	-
8234	Repair/Maint Supplies	2,000	8,000	-	-	-
8240	Testing And Inspection	2,500	7,500	-	-	-
Total Expense		\$150,000	\$386,000	-	-	-
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Instrumentation And Control

Project #:	342	Council Priority:	Infrastructure & Growth- Environmental
Division:	Water Capital Improvement		Infrastr'r
Project Type:	Water Replacement Transmission & Distribution	Regions:	5- Outside City
Fund:	406 - Water Capital Replacement	Location:	City wide
Budget Unit #:	4060088088548855		

Description:

This program replaces and refurbishes instruments and control systems known as SCADA (Supervisory Control and Data Acquisition). These devices are used to operate water and sewer systems, including recording data required by regulation and measurement and control of various chemicals. This is an on-going project.

Discussion of Progress:

Annual program

Justification:

Instrumentation and controls wear out or become obsolete over time, requiring replacement or major refurbishment. Refurbishment typically occurs at the facilities of the local supplier or manufacturer. City instrumentation technicians perform the replacement projects. This account includes instruments at all water facilities and pipelines.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	100,000	100,000	100,000	100,000	100,000
Total Revenue		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Expense						
8203	Construction - City Depts	15,000	15,000	15,000	15,000	15,000
8208	Furniture,Fixtures,Equipment	47,000	47,000	47,000	47,000	47,000
8216	Miscellaneous	2,000	2,000	2,000	2,000	2,000
8224	Operating Supplies	1,000	1,000	1,000	1,000	1,000
8234	Repair/Maint Supplies	25,000	25,000	25,000	25,000	25,000
8244	Capital Equipment >\$5,000	10,000	10,000	10,000	10,000	10,000
Total Expense		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Meter Replacement

Project #:	67	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Replacement Transmission & Distribution	Location:	City wide
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088088608863		

Description:

This program funds the replacement of both large and small water meters and their related components as they wear out or fail; this is an on-going project.

Discussion of Progress:

Annual program. Significant effort ongoing to replace radio transponders that are out of date.

Justification:

Meter accuracy is paramount for revenue collection; Meters and radio transponders are replaced when they fail, which is approximately every ten to fifteen years. There are approximately 26,150 meters in the system. We have two models of Badger Radio Transmitted Automatic Meter Reading (AMR) meters in our system, Trace and Orion. All Trace radio transponders (approximately 9,000) in the system are beyond their ten year life and will be replaced as they fail over the next five years. In 2014, a new federal law requires any new meter to the system be the "no-lead" type. These meters cost approximately 30% more than the current system meters. This new law also requires any meter removed for maintenance be replaced with a no-lead meter.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	1,500,000	500,000	325,000	325,000	325,000
Total Revenue		\$1,500,000	\$500,000	\$325,000	\$325,000	\$325,000
Expense						
8216	Miscellaneous	15,000	15,000	15,000	15,000	15,000
8234	Repair/Maint Supplies	1,485,000	485,000	310,000	310,000	310,000
Total Expense		\$1,500,000	\$500,000	\$325,000	\$325,000	\$325,000
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Non-potable Replacement Rehabilitation

Project #:	425	Council Priority:	Infrastructure & Growth- Environmental
Division:	Water Capital Improvement		Infrastr'r
Project Type:	Water Replacement Transmission & Distribution	Regions:	0 - Multiple Wards
Fund:	406 - Water Capital Replacement	Location:	City wide
Budget Unit #:	4060088088740000		

Description:

This item funds replacement or rehabilitation of non-potable pumps, piping, ponds, and related equipment. Water and Sewer is now responsible for maintaining non-potable assets that were Parks responsibility. This is an on-going project.

Discussion of Progress:

Annual program

Justification:

Efficient economic operation of this program requires ongoing rehabilitation and replacement of features such as pumps, motors, controls, Supervisory Control and Data Acquisition (SCADA) equipment, pressure reducing valves, buildings and piping. In 2013, a pond liner will be installed to prevent leakage from the pond at Monfort Park; the project design is complete. At present, 30% of the pond water is leaking into the surrounding soils. The water loss amounts to 60 acre feet per year. Also in 2013, the rebuilding of pumps and motors at Twin Rivers pump station is scheduled. For 2014, pumps are scheduled to be rebuilt at three different pump stations.

Revenue Detail:

None

Impact on Operating Budget:

The non-potable division has taken on assets that were being maintained by Parks. The electric budget in operating has increased to account for the increased pumping capacity.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	136,000	136,000	136,000	142,000	142,000
Total Revenue		\$136,000	\$136,000	\$136,000	\$142,000	\$142,000
Expense						
8202	Construction	25,000	25,000	25,000	30,000	30,000
8208	Furniture,Fixtures,Equipment	4,000	4,000	4,000	4,000	4,000
8216	Miscellaneous	8,000	8,000	8,000	8,000	8,000
8234	Repair/Maint Supplies	90,000	90,000	90,000	90,000	90,000
8244	Capital Equipment >\$5,000	9,000	9,000	9,000	10,000	10,000
Total Expense		\$136,000	\$136,000	\$136,000	\$142,000	\$142,000
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Transmission Line Customers Re-Route

Project #:	2165	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Transmission/Distribution	Regions:	
Project Type:	Water Replacement Transmission & Distribution	Location:	Along the Bellvue Transmission Line
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088084100000		

Description:

The city has a number of water customers who are connected along the Bellvue Transmission Line. This project would remove them from Greeley's water system and connect them to other water providers in their area.

Discussion of Progress:

New project

Justification:

During development of the Bellvue Transmission system many years ago, it appears the easement cost was exchanged for connection to the transmission lines. This plan made sense when developed but as the system grew and demands increased in Greeley the operation of the system is greatly influenced by these customer connections. In winter months the system has limitations on how staff can operate without eliminating service to these transmission line customers. To remove customers it is likely that Greeley will need to buy connections to other water providers in the area and build needed infrastructure to eliminate the connection to the Greeley Bellvue Transmission system. A planning program is proposed in 2015 with customer removal in the following years.

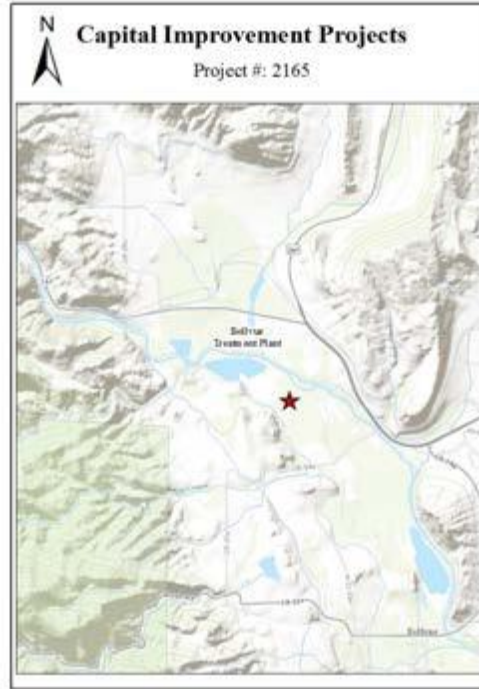
Revenue Detail:

There would be a very small decrease in revenue, but the benefit of not having to serve customers outside Greeley's water service area would outweigh the minimal lost revenue.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	50,000	1,000,000	1,000,000	1,000,000	-
Total Revenue		\$50,000	\$1,000,000	\$1,000,000	\$1,000,000	-
Expense						
8202	Construction	-	975,000	975,000	975,000	-
8229	Professional Services	50,000	-	-	-	-
8232	Project Management	-	25,000	25,000	25,000	-
Total Expense		\$50,000	\$1,000,000	\$1,000,000	\$1,000,000	-
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Transmission System Rehabilitation

Project #:	68	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Replacement Transmission & Distribution	Location:	City wide and along the major transmission line from Bellvue and Boyd Filter Plants
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088088560000		

Description:

This project will fund all types of required rehabilitation or replacement of the treated water transmission system. Projects may include the protection of pipe joints, pipe replacement, cathodic protection, lining of pipe, minor upgrades, and repairs to piping for protection prior to impending development. This is an on-going project in part utilizing in-house design and construction. The 2015 project will be the design and replacement of the 20" Kodak line. The 2016 project is the structural rehab for crossing under the Poudre River, railroads, Highway 34, and I-25. Also, 2016 projects include studies for rehabilitation of the existing cathodic protection system, and strategies for rehabilitation or replacement of existing piping. Construction for rehabilitation will occur in 2017 through 2019 at the rate of 2 miles per year.

Discussion of Progress:

Annual program

Justification:

Council priority to maintain critical infrastructure. This program is intended to maintain and protect assets worth over \$105,000,000 (replacement value) and restore and prolong the useful life of the 138 miles of older pipeline. Bellvue's pipeline was constructed between 1923- 1969 and 31 miles have been rehabilitated by cement mortar or poly lining. The Boyd lines were constructed in 1967 and 1973. The rehabilitation schedule will be adjusted to meet the most pressing priority.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	1,630,763	1,163,836	768,784	794,753	648,128
6404	OT From Water Fund	275,237	588,164	810,216	784,247	930,872
Total Revenue		\$1,906,000	\$1,752,000	\$1,579,000	\$1,579,000	\$1,579,000
Expense						
8202	Construction	1,631,000	943,000	1,400,000	1,400,000	1,400,000
8204	Contingency	160,000	95,000	140,000	140,000	140,000
8206	Design Fees	50,000	75,000	-	-	-
8212	Land/Building Cost/Demo	20,000	-	-	-	-
8214	Legal Publications	500	500	500	500	500
8226	Permits,Fees, Etc	5,000	5,000	5,000	5,000	5,000
8228	Printing, Copying	500	500	500	500	500
8229	Professional Services	3,000	600,000	-	-	-
8232	Project Management	10,000	10,000	5,000	5,000	5,000
8238	Surveying	6,000	3,000	3,000	3,000	3,000

8240 Testing And Inspection

	20,000	20,000	25,000	25,000	25,000
Total Expense	\$1,906,000	\$1,752,000	\$1,579,000	\$1,579,000	\$1,579,000
Net Total	-	-	-	-	-



Water Replacement Transmission & Distribution : Treated Water Reservoir Rehabilitation

Project #:	65	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Replacement Transmission & Distribution	Location:	City wide
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088088610000		

Description:

This project will fund the required rehabilitation of the four treated water tanks and reservoirs. The projects may include pumps, motors, structural repairs, floating covers, asphalt driveways, and other miscellaneous reservoir related rehabilitation requirements. This is an on-going project. The 2015 project includes asphalt for Mosier Hill driveway and PRV vault rehab. The 2016 projects are the repairs of 9320 feet of floor joints at Gold Hill reservoirs and other repairs as determined by the 2014 engineering study for Gold Hill and Mosier Hill reservoirs. The 2017 work includes PRV vault rehab. The 2018 and 2019 estimates include a sodium hypochlorite replacement for Mosier Hill pump station and 23rd Ave Reservoirs.

Discussion of Progress:

Annual program. The Gold Hill water tank will be rehabilitated in 2016 after the new 5 MG water tank is constructed nearby to allow Gold Hill to be out of service.

Justification:

Council priority to maintain critical infrastructure. Concrete and steel reservoir and tanks require major structural repairs and maintenance approximately every 20 years. These 4 major facilities also contain numerous large pumps and control valves that also need repairs and maintenance in addition to the maintenance of the respective reservoir sites.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5616	Interest On Investments	45,900	27,100	11,200	10,200	11,500
5638	Funded Depreciation	20,100	1,258,900	24,800	76,300	77,000
Total Revenue		\$66,000	\$1,286,000	\$36,000	\$86,500	\$88,500
Expense						
8202	Construction	39,000	1,113,800	-	-	-
8203	Construction - City Depts	6,000	-	9,000	15,000	15,000
8204	Contingency	-	111,000	-	1,000	1,000
8206	Design Fees	-	6,000	-	-	-
8214	Legal Publications	-	600	-	-	-
8224	Operating Supplies	-	4,000	1,000	-	2,000
8226	Permits, Fees, Etc	-	500	-	-	-
8228	Printing, Copying	-	100	-	-	-
8232	Project Management	1,000	12,000	-	-	-
8234	Repair/Maint Supplies	18,000	2,000	26,000	28,000	28,000
8240	Testing And Inspection	2,000	36,000	-	-	-

8244 Capital Equipment >\$5,000

-	-	-	42,500	42,500
<hr/>				
\$66,000	\$1,286,000	\$36,000	\$86,500	\$88,500
<hr/>				

Total Expense

Net Total



Water Replacement Transmission & Distribution : Valve Replacement

Project #:	72	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Replacement Transmission & Distribution	Location:	City wide
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088088500000		

Description:

This project replaces inoperable valves. The life expectancy varies from twenty-five to fifty years depending on valve size and maintenance/operation. This is an on-going project.

Discussion of Progress:

Annual program

Justification:

The replacement program ensures that system valves are able to be located, in operating condition and are in the correct operating position (open or closed). Replacement valves are obtained through the Transmission/Distribution division's inventory budget. The system has approximately 9,200 valves.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	99,000	99,000	99,000	99,000	99,000
Total Revenue		\$99,000	\$99,000	\$99,000	\$99,000	\$99,000
Expense						
8203	Construction - City Depts	10,000	10,000	10,000	10,000	10,000
8216	Miscellaneous	1,500	1,500	1,500	1,500	1,500
8226	Permits,Fees, Etc	1,500	1,500	1,500	1,500	1,500
8234	Repair/Maint Supplies	86,000	86,000	86,000	86,000	86,000
Total Expense		\$99,000	\$99,000	\$99,000	\$99,000	\$99,000
Net Total		-	-	-	-	-



Water Replacement Transmission & Distribution : Water Resources Master Plan

Project #:	437	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	
Project Type:	Water Replacement Transmission & Distribution	Location:	City wide
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088089000000		

Description:

The Water Master Plan is scheduled be updated every 5 years and looks at all aspects of water supply for citizens of Greeley. The 2014 Water Master Plan Update will be a policy and guidelines document that includes an evaluation of Key Policies, Driving Factors, Changes to Options to Meet Demands and a Review of Integrated Strategies.

Discussion of Progress:

Data collection ongoing

Justification:

Necessary to assure that the City responds to internal and external water supply challenges that have occurred since implementation of the last plan.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	140,000	-	-	-	-
Total Revenue		\$140,000	-	-	-	-
Expense						
8216	Miscellaneous	20,000	-	-	-	-
8228	Printing, Copying	20,000	-	-	-	-
8229	Professional Services	100,000	-	-	-	-
Total Expense		\$140,000	-	-	-	-
Net Total		-	-	-	-	-



Water Replacement Treatment : Bellvue Raw Water Line Rehabilitation

Project #:	2156	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Treatment and Supply	Regions:	
Project Type:	Water Replacement Treatment	Location:	Bellvue Filter Plant
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088084040000		

Description:

This project will rehabilitate and increase the water-carrying capacity of two 20-inch CIP and one 36-inch RCP existing raw water lines from their connection to the city's Poudre River diversion structure to the Bellvue Water Treatment Plant.

Discussion of Progress:

Planning

Justification:

The 50 to 80 year old pipes are in need of rehabilitation. The project will facilitate the delivery of additional raw water to the Bellvue Water Treatment Plant.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	304,500	542,000	5,654,000	6,854,000	-
Total Revenue		\$304,500	\$542,000	\$5,654,000	\$6,854,000	-
Expense						
8202	Construction	-	-	5,600,800	6,800,800	-
8206	Design Fees	-	500,000	-	-	-
8214	Legal Publications	-	-	200	200	-
8226	Permits, Fees, Etc	10,000	-	-	-	-
8228	Printing, Copying	2,500	-	-	-	-
8229	Professional Services	250,000	-	-	-	-
8232	Project Management	42,000	42,000	42,000	42,000	-
8240	Testing And Inspection	-	-	11,000	11,000	-
Total Expense		\$304,500	\$542,000	\$5,654,000	\$6,854,000	-
Net Total		-	-	-	-	-



Water Replacement Treatment : Bellvue Raw Water Line Sediment Flush

Project #:	2157	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Treatment and Supply	Regions:	
Project Type:	Water Replacement Treatment	Location:	Bellvue Filter Plant
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088084050000		

Description:

This project will perform maintenance and cleaning activities on the raw water lines from the Poudre River to the Bellvue Water Treatment Plant.

Discussion of Progress:

New project

Justification:

The raw water lines at the Bellvue Water Treatment Plant have not been cleaned for many years. The September 2013 flood change the route of the river above the intake so that more sediment is entering the pipe. Modifications of the intake box will be completed as a seperate project. Maintenance is needed to protect the lines from breakage.

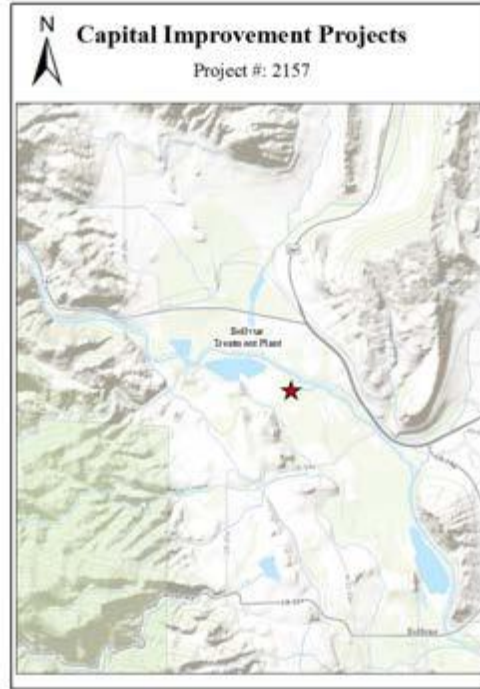
Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	250,000	-	-	-	-
Total Revenue		\$250,000	-	-	-	-
Expense						
8202	Construction	150,000	-	-	-	-
8208	Furniture,Fixtures,Equipment	15,000	-	-	-	-
8232	Project Management	10,000	-	-	-	-
8234	Repair/Maint Supplies	75,000	-	-	-	-
Total Expense		\$250,000	-	-	-	-
Net Total		-	-	-	-	-



Water Replacement Treatment : Boyd Lake Filter Media Replacement

Project #:	837	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Treatment and Supply	Regions:	5- Outside City
Project Type:	Water Replacement Treatment	Location:	Boyd Filter Plant
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088084110000		

Description:

Project involves the removal of the existing filter media from the filter bays and replacing it with new media. 12 in-line particle counters are included in the capital item.

Discussion of Progress:

Planning

Justification:

Accepted industry practice is to replace filter media every ten (10) years. The existing media was installed and placed into service in 2000. Replacement of the media will insure adequate filtration to meet Federal and State regulatory statutes.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	590,000	-	-	-	-
Total Revenue		\$590,000	-	-	-	-
Expense						
8202	Construction	500,000	-	-	-	-
8232	Project Management	15,000	-	-	-	-
8234	Repair/Maint Supplies	5,000	-	-	-	-
8240	Testing And Inspection	4,000	-	-	-	-
8244	Capital Equipment >\$5,000	66,000	-	-	-	-
Total Expense		\$590,000	-	-	-	-
Net Total		-	-	-	-	-



Water Replacement Treatment : Boyd Raw Water Line Maintenance

Project #:	2158	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Treatment and Supply	Regions:	
Project Type:	Water Replacement Treatment	Location:	Boyd Filter Plant
Fund:	406 - Water Capital Replacement		
Budget Unit #:	4060088084060000		

Description:

This project will perform maintenance and cleaning activities on the raw water lines from Boyd Lake to the Boyd Lake Water Treatment Plant.

Discussion of Progress:

New project

Justification:

The raw water lines at the Boyd Water Treatment Plant have not been cleaned and repaired for many years. Maintenance is needed to protect the lines from breakage.

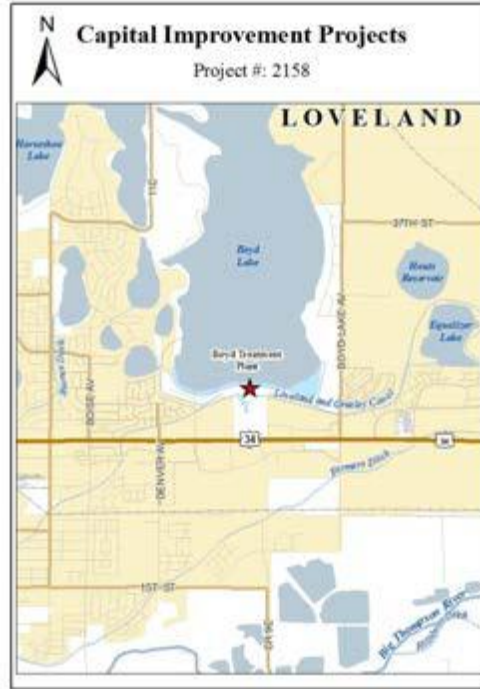
Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	500,000	-	-	-	-
Total Revenue		\$500,000	-	-	-	-
Expense						
8202	Construction	250,000	-	-	-	-
8208	Furniture,Fixtures,Equipment	50,000	-	-	-	-
8232	Project Management	25,000	-	-	-	-
8234	Repair/Maint Supplies	150,000	-	-	-	-
8240	Testing And Inspection	25,000	-	-	-	-
Total Expense		\$500,000	-	-	-	-
Net Total		-	-	-	-	-



Water Replacement Treatment : Boyd Water Treatment Plant Tube Settler Replacement

Project #:	872	Council Priority:	Infrastructure & Growth- Environmental
Division:	Treatment and Supply		Infrastr'r
Project Type:	Water Replacement Treatment	Regions:	5- Outside City
Fund:	406 - Water Capital Replacement	Location:	Boyd Filter Plant
Budget Unit #:	4060088084120000		

Description:

This project consists of replacing the existing 24" PVC tube settlers and finger troughs in the sedimentation basin with 8 foot long stainless steel plate settlers and collection trough system .

Discussion of Progress:

Planning

Justification:

The existing tube settlers were installed in 1998. Exposure to the elements has made the PVC material brittle resulting in damage to the tops of the modules. As the deterioration and damage increases, the effectiveness of the settling modules decreases which will increase particle loading on the filters. This will lead to increased filter back washes decreasing plant efficiency.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	208,500	2,666,000	-	-	-
Total Revenue		\$208,500	\$2,666,000	-	-	-
Expense						
8202	Construction	-	2,600,000	-	-	-
8206	Design Fees	200,000	-	-	-	-
8214	Legal Publications	-	1,000	-	-	-
8232	Project Management	8,500	60,000	-	-	-
8240	Testing And Inspection	-	5,000	-	-	-
Total Expense		\$208,500	\$2,666,000	-	-	-
Net Total		-	-	-	-	-



Water Replacement Treatment : Boyd WTP 800 Horsepower Switchgear Replacement

Project #:	269	Council Priority:	Infrastructure & Growth- Environmental
Division:	Treatment and Supply		Infrastr'r
Project Type:	Water Replacement Treatment	Regions:	
Fund:	406 - Water Capital Replacement	Location:	Boyd Filter Plant
Budget Unit #:	4060088000000000		

Description:

This project consists of replacing the 4160 volt, 3 phase, switchgear for two of the 800 Hp high service pumps with one variable frequency drive (VFD) and a two-way selector switch.

Discussion of Progress:

Planning

Justification:

The existing 4160 volt switchgear was installed during the 1988 construction of the North High Service Pump Station. Since the 1st 800 horsepower (Hp) VFD has been online since 2010, the electrical pumping cost has dropped by \$18.57 per million gallons. An average year of pumping 2,600 million gallons, the annual savings is \$48,282/year. The two-way switch would allow the VFD to drive one of two 800 Hp pumps providing redundancy and reliability.

Revenue Detail:

None

Impact on Operating Budget:

Possible savings in electrical pumping cost with the installation of the variable frequency drive.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
5638	Funded Depreciation	-	415,500	-	-	-
Total Revenue		-	\$415,500	-	-	-
Expense						
8202	Construction	-	350,000	-	-	-
8204	Contingency	-	35,000	-	-	-
8206	Design Fees	-	18,000	-	-	-
8214	Legal Publications	-	500	-	-	-
8232	Project Management	-	12,000	-	-	-
Total Expense		-	\$415,500	-	-	-
Net Total		-	-	-	-	-



Water Rights Acquisition : Development of Parcel B, Poudre Ponds

Project #:	842	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Rights Acquisition	Location:	35th Ave, north of F Street
Fund:	407 - Water Rights Acquisition		
Budget Unit #:	4070088088960000		

Description:

This is an expansion of gravel pit storage on the Lower Poudre River. In 2011, Greeley exercised an option to purchase partially mined land located south and east of the existing Poudre Ponds. Greeley has a long-term mining and excavation contract with Hall-Irwin to create a lined-gravel pit to the south of Poudre Ponds and to backfill existing ponds which may eventually become artificial wetlands. The City pays for dewatering and reclamation.

Discussion of Progress:

Mining is ongoing

Justification:

This land purchase will allow Greeley to increase its augmentation storage and recreational opportunities at the Poudre Ponds site. Storage provides water required for augmentation and return flow obligations, as required by water court decrees and existing contractual obligations.

Revenue Detail:

The water fund receives approximately \$70,000 in royalty revenue each year that mining occurs on the site.

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	305,000	305,000	305,000	305,000	305,000
5636	Royalties	70,000	70,000	70,000	70,000	70,000
Total Revenue		\$375,000	\$375,000	\$375,000	\$375,000	\$375,000
Expense						
8202	Construction	342,000	342,000	342,000	342,000	342,000
8232	Project Management	33,000	33,000	33,000	33,000	33,000
Total Expense		\$375,000	\$375,000	\$375,000	\$375,000	\$375,000
Net Total		-	-	-	-	-



Water Rights Acquisition : Greeley Irrigation Company Change

Project #:	884	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	0 - Multiple Wards
Project Type:	Water Rights Acquisition	Location:	City wide
Fund:	407 - Water Rights Acquisition		
Budget Unit #:	4070088088970000		

Description:

This water court case involves the transfer of 77.8 unchanged Greeley Irrigation Company shares from irrigation use to municipal use. Once shares are acquired in the Water Acquisition Program Phase I and II, they must be taken through water court in order to be available for municipal use.

Discussion of Progress:

Justification:

Ditch shares can only be used for municipal uses including augmentation and replacing return flows if they have been changed in court.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	150,000	150,000	-	-	-
	Total Revenue	\$150,000	\$150,000	-	-	-
Expense						
8229	Professional Services	150,000	150,000	-	-	-
	Total Expense	\$150,000	\$150,000	-	-	-
	Net Total	-	-	-	-	-



Water Rights Acquisition : Larimer & Weld Companies Change Case

Project #:	2164	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Treatment and Supply	Regions:	
Project Type:	Water Rights Acquisition	Location:	City wide
Fund:	407 - Water Rights Acquisition		
Budget Unit #:	4070088084150000		

Description:

File water court application, complete engineering and obtain decree for the change of use of unchanged Larimer and Weld Companies.

Discussion of Progress:

Planning

Justification:

Ditch and reservoir company shares can only be used for municipal uses including augmentation and replacing return flows if they have been changed in court.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	200,000	200,000	200,000	-	-
	Total Revenue	\$200,000	\$200,000	\$200,000	-	-
Expense						
8229	Professional Services	200,000	200,000	200,000	-	-
	Total Expense	\$200,000	\$200,000	\$200,000	-	-
Net Total		-	-	-	-	-



Water Rights Acquisition : Leprino Produced Water Claim

Project #:	2163	Council Priority:	Infrastructure & Growth- Environmental Infrastr'r
Division:	Treatment and Supply	Regions:	
Project Type:	Water Rights Acquisition	Location:	City wide
Fund:	407 - Water Rights Acquisition		
Budget Unit #:	4070088084140000		

Description:

File water court application, complete engineering and obtain decree to claim credit for water produced as a result of cheese production process

Discussion of Progress:

Planning

Justification:

As a part of the contract to provide water to Leprino, Greeley is responsible for filing an application to claim the credit for water developed as a result of the production of cheese from milk.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	200,000	150,000	150,000	-	-
	Total Revenue	\$200,000	\$150,000	\$150,000	-	-
Expense						
8229	Professional Services	200,000	150,000	150,000	-	-
	Total Expense	\$200,000	\$150,000	\$150,000	-	-
Net Total		-	-	-	-	-



Water Rights Acquisition : Lower Equalizer

Project #:	584	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Rights Acquisition	Location:	Greeley Loveland Irrigation Company land
Fund:	407 - Water Rights Acquisition		
Budget Unit #:	4070088088910000		

Description:

This phase of the Lower Equalizer project will secure options to purchase existing or potential gravel pits in the Big Thompson drainage. The Lower Equalizer Project will exchange reusable wastewater effluent down the Poudre River, into the South Platte River and back up the Big Thompson River to be stored, along with junior water storage rights, in proposed reservoirs in the Big Thompson and Poudre River Basins. Water could also be stored in the Lower Equalizer Ponds from the Greeley Loveland Irrigation Company ditch. Stored water could be pumped back to the GLIC system for non-potable irrigation, or released to provide support for non-potable irrigation, exchanges, and augmentation. These are long-term projects. Studies have shown the necessary storage could range up to 2,700 ac/ft and cost from \$6,000 to \$8,000 per acre foot, when complete with inlet and outlet works. These costs have not been included on the worksheet.

Discussion of Progress:

Greeley Loveland Irrigation Company is designing

Justification:

Project is adding raw water storage capacity as specified in the Water Master Plan

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	300,000	-	-	-	-
	Total Revenue	\$300,000	-	-	-	-
Expense						
8212	Land/Building Cost/Demo	250,000	-	-	-	-
8229	Professional Services	50,000	-	-	-	-
	Total Expense	\$300,000	-	-	-	-
Net Total		-	-	-	-	-



Water Rights Acquisition : Overland Trail

Project #:	1065	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Rights Acquisition	Location:	Northwest of Fort Collins
Fund:	407 - Water Rights Acquisition		
Budget Unit #:	4070088088920000		

Description:

The Overland Trail Gravel Pits are located NW of Fort Collins. Greeley and the Tri-Districts purchased half of the gravel pits from Lafarge in 2004. The other half were owned by individual land owners; Greeley and Tri-Districts are purchasing these pits as they are mined out and lined. Ultimately, Greeley's storage will be 2,343 acre-feet. The pits will be used to store potable supplies for the Bellvue filter plant and to meet return flows required by ditch company acquisition. The costs shown are Greeley's portion to be paid to the Tri-Districts which are creating the storage.

Discussion of Progress:

See description for progress to date

Justification:

The Water Master Plan intends for the City to develop high quality supplies in the Poudre basin to meet water supply needs prior to the expansion of the Milton Seaman reservoir. The desirable options include building small projects such as the Overland Trail to maximize the value of existing water supplies and of purchased supplies in the future.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	255,000	-	-	785,000	-
	Total Revenue	\$255,000	-	-	\$785,000	-
Expense						
8212	Land/Building Cost/Demo	220,000	-	-	750,000	-
8229	Professional Services	20,000	-	-	20,000	-
8232	Project Management	15,000	-	-	15,000	-
	Total Expense	\$255,000	-	-	\$785,000	-
Net Total		-	-	-	-	-



Water Rights Acquisition : Water Acquisition Phase II

Project #:	581	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Rights Acquisition	Location:	City wide
Fund:	407 - Water Rights Acquisition		
Budget Unit #:	4070088088950000		

Description:

Greeley needs additional water supplies for growth. Water Acquisition Phase II is acquisition of 10,000 acre-feet of agricultural water supplies. An enlarged Seaman Reservoir would expand these supplies by another 6,600 acre-feet. Greeley also needs gravel pit storage on the lower Poudre and Big Thompson Rivers to capture reusable effluent in order to extend water supplies. It is estimated that \$90 million is necessary to purchase this water.

Discussion of Progress:

Ongoing budget, reducing budget to reflect the realities of the water rights market.

Justification:

The Water Master Plan intended for the City to develop a \$36 million Future Water Account (FWA) and to generally identify the water supplies needed for acquiring 6,000 acre-feet of potable firm yield. Supplies identified as being the best fit for the Greeley water system are selling to other utilities at a rate such that when Greeley can generate funds from the CIL they may no longer be available for purchase. Therefore, if the City is going to secure water for its future growth, an active acquisition program should be implemented.

Revenue Detail:

The water fund receives varying amounts of revenue by renting the water supplies back to agriculture. The revenue amount varies year to year depending on water availability.

Impact on Operating Budget:

Water assessment fees increase when the city buys additional shares of ditch company water. The cost varies by the water right acquired.

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	6,550,000	6,550,000	6,550,000	6,550,000	6,550,000
	Total Revenue	\$6,550,000	\$6,550,000	\$6,550,000	\$6,550,000	\$6,550,000
Expense						
8212	Land/Building Cost/Demo	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000
8229	Professional Services	50,000	50,000	50,000	50,000	50,000
	Total Expense	\$6,550,000	\$6,550,000	\$6,550,000	\$6,550,000	\$6,550,000
Net Total		-	-	-	-	-



Water Rights Acquisition : Water Supply & Storage Change Case

Project #:	588	Council Priority:	Infrastructure & Growth- Environmental Infrast'r
Division:	Water Capital Improvement	Regions:	5- Outside City
Project Type:	Water Rights Acquisition	Location:	City wide
Fund:	407 - Water Rights Acquisition		
Budget Unit #:	4070088088940000		

Description:

This water court case involves the transfer of 22.5 shares of Water Supply and Storage Company shares from irrigation use to municipal use. Once shares are acquired in the Water Acquisition Program Phase I and II, they must be taken through water court in order to be available for municipal use.

Discussion of Progress:

Justification:

These irrigation water rights cannot be used within Greeley's municipal system until they are changed in Water Court for municipal use. The firm yield of these shares is over 1350 acre-feet and is valued at over \$10,000,000. The City has settled with several of the objectors in the case and is actively working to settle with the remaining objectors. However, staff believes it is important and the Water and Sewer Board is supportive not to capitulate on several key items in the proposed decree. Presently the case is before the Water Referee. In the near future, the case may be rereferred to the Water Judge. Once this is done, the City will have strict deadlines according to the Case Management Order. Primary costs associated with resolution of the case will be associated with engineering and legal services to pursue stipulation and/or prepare for trial.

Revenue Detail:

None

Impact on Operating Budget:

None

GL Account	Description	2015	2016	2016	2018	2019
Revenue						
	Fund Balance	100,000	-	-	-	-
	Total Revenue	\$100,000	-	-	-	-
Expense						
8229	Professional Services	100,000	-	-	-	-
	Total Expense	\$100,000	-	-	-	-
	Net Total	-	-	-	-	-




SCHEDULE OF CAPITAL OUTLAY
2015 BUDGET (REPLACEMENTS AND NEW)

Fund	Department	Description of Equipment	Budget		
General Fund	Community Development	CG317 1995 Ford F150 1/2T 4X2	20,553		
	Culture, Parks, Recreation	CG284 2001 Gmc Sierra 2Wd 1/2T 4X2	20,553		
		CG294 2001 Dodge Ram 2500Hd 3/4T 4X4	34,255		
		CG325 1995 Ford F150 1/2T 4X2	20,553		
		CG5016 2012 John Deere 328D Skidloader	2,284		
		IGB50 2005 Yamaha Cart	11,000		
		IGP 2005 Brillion Mulcher	20,000		
		2005 Commond Box Scrapper	7,000		
		NEW New 1/2 ton 4X2 utility box, emergency lighting , bed liner	39,600		
		Rodarte Boxing Ring replacement	8,500		
		PK48 2006 Toro 72" mower	31,050		
		PK49 2007 Toro 72" mower	31,050		
		PK437 2001 Toro 16' mower	86,000		
		Police	CG007 2006 Ford Crown Victoria Emergency Patrol Unmarked	61,087	
			CG136 2000 Ford Crown Vic Full-Size Sedan	61,087	
	CG2006 2006 Ford Crown Victoria Emergency Patrol Marked		61,087		
	CG2020 2007 Ford Crown Victoria Emergency Patrol Marked		61,087		
	CG2035 2010 Ford Crown Victoria Emergency Patrol Marked		61,087		
	CG2036 2011 Ford Crown Victoria Emergency Patrol Marked		61,087		
	CG2037 2011 Ford Crown Victoria Emergency Patrol Marked		61,087		
	CG2038 2011 Ford Crown Victoria Emergency Patrol Marked		61,087		
	CG2039 2011 Chevrolet Caprice Emergency Patrol Marked		61,087		
	CG2046 2011 Ford Crown Victoria Emergency Patrol Marked		61,087		
	Public Works	CG2998 2010 Chevrolet 3500Hd 1T 4X4	62,800		
		CG914 2008 Chevrolet Express PT Van	96,345		
		CG943 2009 International Maxforce DT Fixed Route bus	461,194		
		CG944 2009 International Maxforce DT Fixed Route bus	461,194		
		CG945 2009 International Maxforce DT Fixed Route bus	461,194		
		CG946 2009 International Maxforce DT Fixed Route bus	461,194		
	Streets and Roads Fund	Public Works	CG211 1999 Chevrolet Blazer 4Wd Sport Utility Vehicles	30,829	
			CG244 2003 Ford F150 1/2T 4X4	28,546	
			CG272 2001 Gmc Sierra 2Wd 1/2T 4X2	20,553	
			CG301 2001 Ford F450 Dump 1 1/4T Dump 4X4	62,800	
CG307 1995 Ford F250 1/2T 4X2			35,397		
CG359 2006 Chevrolet 3500 4Wd 1T Dump 4X4			69,651		
CG374 1996 Gmc C35 Full 1T Stake bed 4X2			41,106		
CG397 2001 Freightliner Fld112Sd 3T Dump Tandem			235,215		
CG398 2001 Freightliner Fld112Sd 3T Dump Tandem			217,793		
CG5020 2013 John Deere 320D Skidloader			3,855		
CG687 2003 Bobcat Bap185 Compressor			29,688		
NEW New 1/2 T 4X2 pickup			27,000		
NEW New 1/2 T 4X2 truck			27,000		
Fire Equip & Acquisition Replacement Fund			Fire	CG803 2005 Chevrolet Colorado	28,546
				CG804 2005 Dodge 2500	28,546
	CG815 1986 Ford F350 Type 6 Wildland Fire Engine	245,609			
	CG850 2004 American LaFran Pumper	702,624			
	Fire Replace Extrication Equipment	30,300			
Cemetery Fund	Culture, Parks, Recreation	Cem 2009 Grasshopper 930D Mower	14,500		
		Cem10515 1992 Toro Gm 223D w/snow, mower deck	35,000		
Municipal Golf Courses Fund	Culture, Parks, Recreation	CG164 1997 Chevrolet K2500 3/4T 4X4	39,964		

2015 BUDGET (REPLACEMENTS AND NEW CONTINUED)

Fund	Department	Description of Equipment		Budget
Sewer Replacement	Water & Sewer	CG108	2001 Dodge Dakota club 1/2T 4X2	45,000
		CG238	2001 Dodge Ram 2500 3/4T 4X2	42,165
		CG332	2005 Gmc C5500 1 1/2T Utility 4X2	155,000
		CG448	2003 Freightliner F150 1 1/2T Utility 4X2	130,000
Water Operations	Water & Sewer	NEW	Pick up truck	50,000
Water Replacement	Water & Sewer	CG298	2004 Chevrolet 1500 1/2T 4X2	28,500
		CG321	2002 Freightliner Fld112Sd 3T Dump Tandem	251,000
		CG373	1996 Gmc K3500 1T Dump 4X2	63,000
		CG385	1997 International 4900	250,000
		CG400	2005 Ford F750 Special Equipment	230,000
		CG415	2004 Tail Lift Fg25P Forklift	32,000
		CG443	1999 Kubota M82000	60,000
		CG501	1994 Caterpillar 928F	235,000
		NEW	Mid size pickup extended cab 4X4	35,000
Storm Water Replacement	Public Works	CG7001	2006 FREIGHTLINER M2 MT350 - Sweeper Streets	349,265
Grand Total				\$ 6,857,641

2016 BUDGET (REPLACEMENTS AND NEW)

Fund	Department	Description of Equipment	Budget	
General Fund	Community Development	CG382 1998 Ford F150 3/4T Utility 4X2	42,367	
	Culture, Parks, Recreation	CG116 2001 Dodge Ram 2500Hd 3/4T 4X2	41,770	
		CG121 2001 Dodge Dakota 1/2T 4X2	25,062	
		CG156 2001 Ford E450 Van	32,223	
		CG327 1995 Ford F150 4X2 1/2T 4X2	25,062	
		CG441 1995 Massey 253 Utility Tractor	47,737	
		CG442 1995 Ford Fd3430 Utility Tractor	75,186	
		CG5016 2012 John Deere 328D Skidloader	2,387	
		CG664 1996 Ingersoll Compressor	28,642	
		IGP5 2005 Yamaha Cart	5,500	
		IGP6 2006 Yamaha Cart	5,500	
		IGP3 2007 Yamaha Cart	5,500	
		IGP4 2008 Yamaha Cart	5,500	
		IGB42 2009 Yamaha Cart	5,500	
		IGB 2005 Clarke Focus II walk behind scrubber	7,500	
		2005 Clark Encore Max Riding Scrubber	18,000	
		Finance	CG1002 2008 Chevrolet Uplander Van	25,062
		Police	CG037 2000 Ford Crown Vic Emergency Patrol Unmarked	27,449
	CG084 2005 Ford Crown Victoria Emergency Patrol Marked		63,848	
	CG2022 2007 Ford Crown Victoria Emergency Patrol Marked		63,848	
	CG2026 2008 Ford Crown Victoria Emergency Patrol Marked		69,815	
	CG2041 2011 Ford Crown Victoria Emergency Patrol Marked		63,848	
	CG2042 2011 Ford Crown Victoria Emergency Patrol Marked		63,848	
	CG2045 2011 Ford Crown Victoria Emergency Patrol Marked		63,848	
	CG2047 2011 Ford Crown Victoria Emergency Patrol Marked		63,848	
	CG2050 2011 Ford Crown Victoria Emergency Patrol Marked		63,848	
	CG2051 2013 Chevrolet Tahoe Sport Utility Vehicles Emergency		52,511	
	CG2052 2013 Chevrolet Tahoe Sport Utility Vehicles Emergency		52,511	
	CG2053 2013 Chevrolet Tahoe Sport Utility Vehicles Emergency		52,511	
	CG2105 2010 Chevrolet Tahoe Sport Utility Vehicles Emergency		47,737	
	CG2997 2011 Chevrolet 3500Hd 1T 4X4		65,639	
	Public Works		CG947 2009 International Maxforce DT Fixed Route bus	479,642
			CG948 2009 International Maxforce DT Fixed Route bus	479,642
	Streets and Roads Fund	Public Works	CG140 2001 Chevrolet Sierra 1/2T 4X2	25,062
			CG146 2002 Chevrolet Sierra 1/2T 4X4	33,416
			CG179 1998 Ford F150 4X2 1/2T 4X2	25,062
CG249 2002 Dodge Ram 2500Hd 3/4T 4X4			35,803	
CG3000 2007 Chevrolet Colorado 1/2T 4X4			33,416	
CG304 2001 Ford F450 Flat 1 1/4T Stakebed 4X2			53,704	
CG340 2006 Chevrolet 3500 4Wd 1T Utility 4X4			72,799	
CG399 2002 Chevrolet 3500 4Wd 1T Utility 4X4			72,799	
CG4000 2007 Chevrolet 3500 4Wd 1T Dump 4X4			72,799	
CG403 2006 Dynapac Cc-142 Paving Equipment			73,993	
CG434 1997 Kubota L35 Backhoe Loader			46,544	
CG5020 2013 John Deere 320D Skidloader			4,029	
CG6003 2014 Sullivan Dp185 Pjd Compressor			19,797	
CG6004 2014 Sullivan Dp185 Pjd Compressor			19,797	
Poudre Trails			City Manager's Office	CG248 1994 Ford Ranger 1/2T 4X2
Fire Equip & Acquisition Replacement Fund	Fire	CG854 2007 Spartan truck (Refurbish Heavy Rescue 1st Reponse Vehicle)	300,937	
		CG856 2008 Pierce Velocity Pump	737,790	
Cemetery Fund	Culture, Parks, Recreation	CG502 1994 Jcb 210S Backhoe Loader	97,840	
Information Technology	Finance	CG1003 2003 Chevrolet Astro Van	25,062	
		CG1004 2004 Chevrolet Astro Van	25,062	

2016 BUDGET (REPLACEMENTS AND NEW CONTINUED)

Fund	Department	Description of Equipment		Budget
Sewer Replacement	Water & Sewer	CG134	2006 Gmc 1500 1/2T 4X4	45,000
Water Replacement	Water & Sewer	CG214	2006 Dodge 2500 3/4T Utility 4X4	57,000
		CG219	2005 Dodge 2500 Ram 3/4T 4X4	57,000
		CG246	2003 Ford F150 1/2T 4X4	35,000
		CG318	2002 Chevrolet 3500 4Wd 1T Dump 4X4	68,000
		CG345	2006 Chevrolet 3500 4Wd 1T Stake bed 4X4	68,000
		CG421	2006 John Deere 5225 Utility Tractor	47,000
		CG454	1994 Dresser 518	235,000
		CG534	2004 Volvo L90E Frontend Loader	235,000
		CG630	2006 Sullair Compressor	26,000
		CG638	1994 Grimmer Gs175Q Compressor	26,000
Storm Water Replacement	Public Works	CG366	2004 INTERNATIONAL 7600	320,008
Grand Total				\$ 5,189,092



APPENDIX A

2014 ADDITIONAL APPROPRIATIONS

FUND	#	ORIG 2014 ORD 33, 2013	RE-BUDGETED	ORDINANCE ORD 4, 2014	ORDINANCE ORD 8, 2014	ORDINANCE ORD 11, 2014	ORDINANCE ORD 16, 2014	ORDINANCE ORD 25, 2014	ORDINANCE ORD 38, 2014
General	001	\$ 72,904,459	\$ 419,054	\$ 1,133,219	\$ 7,436,936	\$ 246,158	\$ 3,000,000	\$ 432,324	\$ 2,150,580
Contingency Reserve	003	-	-	-	-	-	-	-	-
Convention & Visitor	102	446,660	-	-	-	-	-	-	500
Community Development	103	870,000	-	-	-	-	-	-	2,545,100
Streets & Roads	104	8,322,909	-	185,000	-	-	-	333,650	78,779
Conservation Trust	105	840,002	-	2,500	-	-	-	-	13,000
Sales & Use Tax	106	51,421,891	-	-	-	-	-	-	9,928,609
Designated Revenue	108	1,060,633	8,225	370,764	-	-	-	42,200	33,000
DOE-ARRA Revolving Loan	109	-	-	-	-	-	-	-	-
GURA Economic Development	150	-	-	-	-	-	-	-	-
GURA Weatherization	151	-	-	-	-	-	-	-	-
GURA Tax Increment Funds	152	-	-	-	-	-	-	-	-
ARRA-NSP Grant	153	-	-	-	-	-	-	-	-
Energy Efficiency/Cons Blk Grnt	154	-	-	-	-	-	-	-	-
DDA Operating	160	-	-	-	-	-	-	-	-
DDA TIF	161	-	-	-	-	-	-	-	-
General Debt Service	200	6,469,934	-	-	-	-	-	-	208,000
Greeley Bldg Authority	201	143,240	-	-	-	-	-	-	40,000
GURA Tax Increment	250	-	-	-	-	-	-	-	-
DDA TIF	260	-	-	-	-	-	-	-	-
Public Improvement	301	1,821,300	5,855,482	538,488	-	-	-	350,284	4,243,000
Public Art	303	257,724	301,602	-	-	82,900	-	-	6,000
Food Tax	304	5,161,448	1,057,993	114,996	5,686,400	386,000	2,387,300	-	253,250
Softball Improvement	305	-	-	-	-	-	-	-	-
Fire Equip & Acquisition Replacer	306	2,298,184	360,418	-	-	-	-	-	20,000
Fire Protection Development	307	600	-	-	-	-	-	-	-
Police Development	308	100	-	-	-	-	-	-	-
Island Grove Development	309	117,573	-	-	-	-	-	-	-
General Improvement District	311	-	-	-	-	-	-	-	-
Road Development	312	1,426,094	2,015	310,272	-	1,538,575	-	-	-
Park Development	314	70,700	-	-	-	-	-	-	2,000,000
Trails Development	316	43,730	-	5,500	-	-	-	-	-
Quality of Life	318	2,003,738	1,574,053	310,800	-	104,632	-	222,000	-
2005 Bond Issue	319	-	-	-	-	-	-	-	-
GURA Housing Replacement	350	-	-	-	-	-	-	-	-
Sewer	401	10,458,111	-	-	-	4,400	-	-	40,000
Sewer Construction	402	4,423,714	3,677,279	900,000	-	-	-	-	-
Sewer Replacement	403	7,433,125	666,875	900,000	-	70,000	-	-	-
Water	404	32,556,863	1,739,396	-	-	162,500	-	-	40,000
Water Construction	405	25,848,874	3,260,251	-	-	365,000	-	-	7,800,000
Water Replacement	406	18,527,193	5,765,765	-	-	-	-	-	-
Water Rights Acquisition	407	16,613,204	185,523	-	-	-	-	-	-
Cemetery	408	533,127	-	-	-	3,000	-	-	-
Golf Course	409	2,228,436	-	-	-	229,000	-	-	-
Downtown Parking	410	203,994	-	-	-	-	-	-	-
Stormwater	411	3,278,457	-	200,000	-	-	-	-	-
Stormwater Construction	412	1,641,864	979,324	200,000	-	-	-	-	-
Stormwater Replacement	413	944,312	216,162	-	-	-	-	-	-
Public Safety Combined Services	415	-	-	-	-	-	-	-	-
Water Service Debt	421	-	-	-	-	-	-	-	203,000
Equipment Maintenance	502	7,007,249	56,346	25,179	170,000	-	-	-	-
Information Technology	503	3,406,114	83,593	-	-	-	430,000	-	-
Health	504	12,626,095	-	19,825	-	-	-	-	-
Workers Compensation	505	1,590,271	-	-	-	-	-	-	-
Communications	506	142,835	-	-	-	-	-	-	-
Liability	507	902,287	68,707	209,991	-	-	-	-	68,086
Fleet Maintenance	512	-	-	-	-	-	-	-	29,922
Cemetery Endowment	601	63,243	-	-	-	-	-	-	6,000
Museum	602	150	-	-	-	151,550	-	-	-
Petriken Memorial	603	3	-	-	-	-	-	-	-
Senior Citizens	604	40	-	-	-	-	-	-	-
Memorials	605	83	-	-	-	48,900	-	-	-
Senior Center Clubs	606	14,881	-	-	-	-	-	-	-
Community Memorials	607	80	-	-	-	-	-	-	-
		\$ 306,125,524	\$ 26,278,063	\$ 5,426,534	\$ 13,293,336	\$ 3,392,615	\$ 5,817,300	\$ 1,393,458	\$ 29,693,826

Note: Detail transactions of each additional appropriation ordinance are available for review in the City Clerk's Office. Figures do include inter-fund transfers.

FUND	#	MOVE 502 FLEET TO 512	SUB-TOTAL CITY	GURA BUDGET	DDA BUDGET	TOTAL ENTITY
General	001	\$ -	\$ 87,722,730	\$ -	\$ -	87,722,730
Contingency Reserve	003	-	\$ -	-	-	-
Convention & Visitor	102	-	\$ 447,160	-	-	447,160
Community Development	103	-	\$ 3,415,100	-	-	3,415,100
Streets & Roads	104	-	\$ 8,920,338	-	-	8,920,338
Conservation Trust	105	-	\$ 855,502	-	-	855,502
Sales & Use Tax	106	-	\$ 61,350,500	-	-	61,350,500
Designated Revenue	108	-	\$ 1,514,822	-	-	1,514,822
DOE-ARRA Revolving Loan	109	-	\$ -	-	-	-
GURA Economic Development	150	-	\$ -	350,000	-	350,000
GURA Weatherization	151	-	\$ -	-	-	-
GURA Tax Increment Funds	152	-	\$ -	3,788,927	-	3,788,927
ARRA-NSP Grant	153	-	\$ -	14,000	-	14,000
Energy Efficiency/Cons Blk Grnt	154	-	\$ -	-	-	-
DDA Operating	160	-	\$ -	-	301,300	301,300
DDA TIF	161	-	\$ -	-	475,000	475,000
General Debt Service	200	-	\$ 6,677,934	-	-	6,677,934
Greeley Bldg Authority	201	-	\$ 183,240	-	-	183,240
GURA Tax Increment	250	-	\$ -	-	-	-
DDA TIF	260	-	\$ -	-	175,000	175,000
Public Improvement	301	-	\$ 12,808,554	-	-	12,808,554
Public Art	303	-	\$ 648,226	-	-	648,226
Food Tax	304	-	\$ 15,047,387	-	-	15,047,387
Softball Improvement	305	-	\$ -	-	-	-
Fire Equip & Acquisition Replacer	306	-	\$ 2,678,602	-	-	2,678,602
Fire Protection Development	307	-	\$ 600	-	-	600
Police Development	308	-	\$ 100	-	-	100
Island Grove Development	309	-	\$ 117,573	-	-	117,573
General Improvement District	311	-	\$ -	-	-	-
Road Development	312	-	\$ 3,276,956	-	-	3,276,956
Park Development	314	-	\$ 2,070,700	-	-	2,070,700
Trails Development	316	-	\$ 49,230	-	-	49,230
Quality of Life	318	-	\$ 4,215,223	-	-	4,215,223
2005 Bond Issue	319	-	\$ -	-	-	-
GURA Housing Replacement	350	-	\$ -	-	-	-
Sewer	401	-	\$ 10,502,511	-	-	10,502,511
Sewer Construction	402	-	\$ 9,000,993	-	-	9,000,993
Sewer Replacement	403	-	\$ 9,070,000	-	-	9,070,000
Water	404	-	\$ 34,498,759	-	-	34,498,759
Water Construction	405	-	\$ 37,274,125	-	-	37,274,125
Water Replacement	406	-	\$ 24,292,958	-	-	24,292,958
Water Rights Acquisition	407	-	\$ 16,798,727	-	-	16,798,727
Cemetery	408	-	\$ 536,127	-	-	536,127
Golf Course	409	-	\$ 2,457,436	-	-	2,457,436
Downtown Parking	410	-	\$ 203,994	-	-	203,994
Stormwater	411	-	\$ 3,478,457	-	-	3,478,457
Stormwater Construction	412	-	\$ 2,821,188	-	-	2,821,188
Stormwater Replacement	413	-	\$ 1,160,474	-	-	1,160,474
Public Safety Combined Services	415	-	\$ -	-	-	-
Water Service Debt	421	-	\$ 203,000	-	-	203,000
Equipment Maintenance	502	(2,774,488)	\$ 4,484,286	-	-	4,484,286
Information Technology	503	-	\$ 3,919,707	-	-	3,919,707
Health	504	-	\$ 12,645,920	-	-	12,645,920
Workers Compensation	505	-	\$ 1,590,271	-	-	1,590,271
Communications	506	-	\$ 142,835	-	-	142,835
Liability	507	-	\$ 1,249,071	-	-	1,249,071
Fleet Maintenance	512	2,774,488	\$ 2,804,410	-	-	2,804,410
Cemetery Endowment	601	-	\$ 69,243	-	-	69,243
Museum	602	-	\$ 151,700	-	-	151,700
Petriken Memorial	603	-	\$ 3	-	-	3
Senior Citizens	604	-	\$ 40	-	-	40
Memorials	605	-	\$ 48,983	-	-	48,983
Senior Center Clubs	606	-	\$ 14,881	-	-	14,881
Community Memorials	607	-	\$ 80	-	-	80
			\$ 391,420,656	\$ 4,152,927	\$ 951,300	\$ 396,524,883

FUND APPROPRIATION COMPARISON (INCLUDING TRANSFERS)

Fund	Title	2014 Revised Budget	2015 Budget	2016 Budget	\$ 2015 vs 2014	% 2015 vs 2014	\$ 2016 vs 2015	% 2016 vs 2015
001	General	87,722,730	85,125,692	85,317,797	-2,597,038	-2.96%	192,105	0.23%
102	Convention & Visitors	447,160	551,665	621,665	104,505	23.37%	70,000	12.69%
103	Community Development	3,415,100	955,200	330,997	-2,459,900	-72.03%	-624,203	-65.35%
104	Streets & Roads	8,920,338	9,538,931	9,977,788	618,593	6.93%	438,857	4.60%
105	Conservation Trust	855,502	990,080	840,080	134,578	15.73%	-150,000	-15.15%
106	Sales & Use Tax	61,350,500	60,033,582	62,631,396	-1,316,918	-2.15%	2,597,814	4.33%
108	Designated Revenue	1,514,822	1,159,994	392,652	-354,828	-23.42%	-767,342	-66.15%
200	General Debt Service	6,677,934	6,655,379	6,521,659	-22,555	-0.34%	-133,720	-2.01%
201	Greeley Building Authority	183,240	147,600	153,760	-35,640	-19.45%	6,160	4.17%
301	Public Improvement	12,808,554	1,631,000	371,000	-11,177,554	-87.27%	-1,260,000	-77.25%
303	Public Art	648,226	483,576	494,401	-164,650	-25.40%	10,825	2.24%
304	Food Tax	15,047,387	7,405,706	6,236,288	-7,641,681	-50.78%	-1,169,418	-15.79%
305	Softball Improvement	-	-	-	-	-	-	-
306	Fire Equip & Acquisition Replacement	2,678,602	1,924,873	1,787,154	-753,729	-28.14%	-137,719	-7.15%
307	Fire Protection Development	600	600	-	-	-	-600	-100.00%
308	Police Development	100	200,030	-	199,930	199930.00%	-200,030	-100.00%
309	Island Grove Development	117,573	109,643	105,843	-7,930	-6.74%	-3,800	-3.47%
312	Road Development	3,276,956	5,782,703	3,314,897	2,505,747	76.47%	-2,467,806	-42.68%
314	Park Development	2,070,700	800,000	800,000	-1,270,700	-61.37%	-	-
316	Trails Development	49,230	67,263	-	18,033	36.63%	-67,263	-100.00%
318	Quality of Life	4,215,223	6,639,995	6,307,471	2,424,772	57.52%	-332,524	-5.01%
401	Sewer	10,502,511	8,690,536	8,932,657	-1,811,975	-17.25%	242,121	2.79%
402	Sewer Construction	9,000,993	3,911,302	5,204,573	-5,089,691	-56.55%	1,293,271	33.06%
403	Sewer Capital Replacement	9,070,000	3,698,365	7,069,000	-5,371,635	-59.22%	3,370,635	91.14%
404	Water	34,498,759	26,423,019	28,799,276	-8,075,740	-23.41%	2,376,257	8.99%
405	Water Construction	37,274,125	25,105,802	21,666,573	-12,168,323	-32.65%	-3,439,229	-13.70%
406	Water Capital Replacement	24,292,958	11,317,000	23,586,500	-12,975,958	-53.41%	12,269,500	108.42%
407	Water Rights Acquisition	16,798,727	8,130,000	7,425,000	-8,668,727	-51.60%	-705,000	-8.67%
408	Cemetery	536,127	562,449	587,420	26,322	4.91%	24,971	4.44%
409	Municipal Golf Courses	2,457,436	2,320,217	2,532,453	-137,219	-5.58%	212,236	9.15%
410	Downtown Parking	203,994	225,391	235,056	21,397	10.49%	9,665	4.29%
411	Stormwater	3,478,457	5,307,767	4,095,462	1,829,310	52.59%	-1,212,305	-22.84%
412	Stormwater Construction	2,821,188	2,873,712	924,738	52,524	1.86%	-1,948,974	-67.82%
413	Stormwater Replacement	1,160,474	1,291,165	921,308	130,691	11.26%	-369,857	-28.65%
415	Public Safety Combined Services	-	-	-	-	-	-	-
421	Water Debt Service	203,000	9,296,570	9,298,099	9,093,570	4479.59%	1,529	0.02%
502	Equipment Maintenance	4,484,286	3,618,907	3,642,304	-865,379	-19.30%	23,397	0.65%
503	Information Technology	3,919,707	4,040,515	4,148,194	120,808	3.08%	107,679	2.66%
504	Health	12,645,920	13,264,050	13,279,345	618,130	4.89%	15,295	0.12%
505	Worker's Compensation	1,590,271	2,005,723	1,664,763	415,452	26.12%	-340,960	-17.00%
506	Communications	142,835	86,150	86,150	-56,685	-39.69%	-	-
507	Liability	1,249,071	1,108,951	1,153,759	-140,120	-11.22%	44,808	4.04%
512	Fleet Replacement	2,804,410	3,335,058	2,539,138	530,648	18.92%	-795,920	-23.87%
601	Cemetery Endowment	69,243	66,967	62,879	-2,276	-3.29%	-4,088	-6.10%
602	Museum	151,700	200	200	-151,500	-99.87%	-	-
603	Petriken Memorial	3	10	10	7	233.33%	-	-
604	Senior Citizen	40	40	40	-	-	-	-
605	Memorials	48,983	100	100	-48,883	-99.80%	-	-
606	Senior Center Clubs	14,881	9,360	9,400	-5,521	-37.10%	40	0.43%
607	Community Memorials	80	70	70	-10	-12.50%	-	-
Grand Total		\$391,420,656	\$326,892,908	\$334,069,315	-\$64,527,748	-16.49%	\$7,176,407	2.20%

APPENDIX B

REVENUE GENERATED TO SUPPORT OPERATING ACTIVITIES

2015

Department	Total Expenses	Charges for Services	Licenses & Permits	Fines, Other	Intergov't (Grants)	Tax Revenue Required
City Attorney	\$ 1,670,693	\$ -	\$ -	\$ -	\$ -	1,670,693
City Clerk	563,969	-	50,000	10,000	-	503,969
City Council	109,636	-	-	-	-	109,636
City Manager	1,806,829	300	-	800	-	1,805,729
Community Development	3,427,124	145,302	1,696,200	339,075	15,000	1,231,547
Culture, Parks & Recreation	16,484,281	3,934,526	2,800	1,493,722	20,000	11,033,233
Finance	2,457,395	-	-	100,000	-	2,357,395
Fire	13,344,183	43,000	-	-	92,900	13,208,283
Human Resources	965,796	-	-	-	-	965,796
Municipal Court	932,690	156,000	-	2,038,300	-	(1,261,610)
Police	25,599,102	72,706	14,000	315,520	996,755	24,200,121
Public Works	8,569,447	773,921	-	96,072	3,912,164	3,787,290
Other	1,184,010	5,210,000	40,000	9,713,283	2,700,000	(16,479,273)
Total General Fund	\$ 77,115,155	\$ 10,335,755	\$ 1,803,000	\$ 14,106,772	\$ 7,736,819	\$ 43,132,809

2016

Department	Total Expenses	Charges for Services	Licenses & Permits	Fines, Other	Intergov't (Grants)	Tax Revenue Required
City Attorney	\$ 1,762,995	\$ -	\$ -	\$ -	\$ -	1,762,995
City Clerk	524,037	-	50,000	10,000	-	464,037
City Council	109,682	-	-	-	-	109,682
City Manager	1,897,869	300	-	800	-	1,896,769
Community Development	3,668,433	145,302	1,780,210	339,075	15,750	1,388,096
Culture, Parks & Recreation	17,072,375	3,982,174	2,800	1,529,175	20,000	11,538,226
Finance	2,598,215	-	-	100,000	-	2,498,215
Fire	13,704,471	44,000	-	-	92,900	13,567,571
Human Resources	956,049	-	-	-	-	956,049
Municipal Court	968,628	156,000	-	2,038,300	-	(1,225,672)
Police	24,923,416	72,706	14,000	315,520	1,047,195	23,473,995
Public Works	7,750,091	782,621	-	96,072	3,041,238	3,830,160
Other	2,282,563	5,410,000	40,000	9,458,867	2,700,000	(15,326,304)
Total General Fund	\$ 78,218,824	\$ 10,593,103	\$ 1,887,010	\$ 13,887,809	\$ 6,917,083	\$ 44,933,819

APPENDIX C

SCHEDULE OF TRANSFERS

Distributing & Receiving Fund	Description	2014 Budget	2014 Actual
General			
	Cemetery		
	Amount that expenditures exceed revenues and Cemetery Endowment interest earnings	158,628	114,798
	Food Tax		
	Transfer for street maintenance	7,073,700	7,073,774
	Greeley Building Authority		
	Balance of debt service payments in Greeley Building Authority	96,000	96,000
	Municipal Golf Courses		
	Amount that expenditures exceed revenues	731,992	585,857
	Streets & Roads		
	Amount that expenditures exceed revenues	3,720,591	3,083,800
	Public Improvement		
	City Match for US 34 Business Access Control Plan	1,573,000	1,567,570
	Public Art		
	Transfer for Public Art programs	88,700	77,977
	Fire Equip Acq & Replace		
	City contribution to EAR Fund	33,447	33,447
	Quality of Life		
	Pedestrian improvements 8th Ave between 10th and 14th Street	222,000	222,000
	Information Technology		
	Purchase of remaining budget software	83,593	83,593
	Four Large format plotters	430,000	430,000
	Fleet Replacement		
	Fleet Replacement	970,000	970,000
	Designated Revenue		
	Amount funded by Drug & Alcohol surcharge to help support Island Grove Regional Treatment Center	14,000	-
	Move Poudre River Trail funds out of General Fund	100,518	100,518
	Drug and alcohol surcharge	-	4,315
General Total		15,296,169	14,443,649
Convention & Visitors			
	General		
	Lodging tax revenue used to fund advertising at Island Grove Park	185,000	185,000
Convention & Visitors Total		185,000	185,000
Conservation Trust			
	General		
	Lottery proceeds to be used for parks and recreation as received from the State of Colorado	840,000	839,858
Conservation Trust Total		840,000	839,858
Sales & Use Tax			
	Food Tax		
	Sales tax on food purchases to be used on capital improvements, repairs, and maintenance projects	5,722,543	5,286,932
	General		
	Balance of the sales tax proceeds after other transfers were calculated	45,654,947	41,445,051
	Sales Tax to fund maintenance on Police Facility	338,473	310,267
	General Debt Service		
	Debt service for sales tax revenue bond issue	5,859,576	5,357,940
	Island Grove Development		
	Sales tax collected on all events held at Island Grove Regional Park Facility	26,012	24,889
	Quality of Life		
	To fund Quality of Life projects after bond reserve requirement	2,838,382	2,560,308
	Designated Revenue		
	.16% Sales Tax after bond reserve requirement	625,394	551,790
Sales & Use Tax Total		61,065,327	55,537,177

Distributing & Receiving Fund	Description	2014 Budget	2014 Actual
Improvement District Collection			
	Information Technology		
	Novatime time keeping software and budget module	-	-
Improvement District Collection Total		-	-
Designated Revenue			
	Food Tax		
	Police/LPA maintenance	145,000	96,264
	General		
	Surcharge to supplement Victim Services	50,833	41,065
	Police/LPA maintenance	735,300	706,096
	Purchase of GTV8 van	8,000	5,800
	Implementation of Landscape Master Plan for UCCC Plaza	25,000	-
	South Greeley entryway modifications	261,488	23,435
Designated Revenue Total		1,225,621	872,660
Public Improvement			
	Public Art		
	1% of construction costs for Art	2,589	5,141
Public Improvement Total		2,589	5,141
Food Tax			
	Public Improvement		
	10th Street Access Improvements Phase II	250,000	246,724
Road Development Total		250,000	246,724
Fire Equipment & Acquisition Replacement Fund			
	General		
	2010 Fire Truck Loan	80,578	80,578
	General Debt Service		
	2008 Fire Truck Lease	154,402	154,402
	2009 Fire Truck Lease	142,223	142,223
	2013 Pumper Payment	324,133	342,508
Fire Equipment & Acquisition Replacement Total		701,336	719,711
Road Development			
	Public Art		
	1% of construction costs for Art	20,966	20,966
Road Development Total		20,966	20,966
Park Development			
	Quality of Life		
	To fund Quality of Life projects after bond reserve to distribute over time to various park budget units	2,000,000	1,526,885
Road Development Total		2,000,000	1,526,885
Quality of Life			
	General		
	Maintenance on new community and neighborhood parks added through Quality of Life funds.	292,044	292,044
	Quality of Life funds for Greeley Historical Museum maintenance	137,494	137,494
	Public Art		
	1% of construction costs for Art	13,588	13,588
Quality of Life Total		443,126	443,126
Sewer			
	General		
	Estimated cost of administrative and utility billing services provided by the General Fund	266,399	266,399
	Chargebacks from General Fund for legal assistance from City Attorneys	29,564	29,564
	Sewer Capital Replacement		
	Debt assistance for proposed debt in Sewer Capital Replacement	1,062,158	-
	Sewer Construction		
	Debt assistance for proposed debt in Sewer Construction projects	827,094	-
	Water		
	Administrative charges for service and meter readings	82,153	82,153
Sewer Total		2,267,368	378,116

Distributing & Receiving Fund	Description	2014 Budget	2014 Actual
Sewer Construction			
General	Sewer Construction Fund's share of the estimated cost for Engineering Development Review Coordination	48,550	48,550
Sewer	Debt service payment to Water Fund of 30% on 1995 CWRPDA bond issues	371,992	-
Public Art	1% of construction costs for Art	60,818	60,818
Sewer Construction Total		481,360	109,368
Sewer Capital Replacement			
Sewer	Pay debt service on the portion of bond that financed replacements	1,062,158	-
Sewer Capital Replacement Total		1,062,158	-
Water			
General	Estimated cost of administrative and utility billing services provided by the General Fund Chargebacks from general fund for legal assistance from City Attorneys	1,136,470 396,973	1,136,470 396,973
Water Capital Replacement	Debt service payment to Water Capital Replacement Fund on bond issues.	691,983	-
Water Construction	Water Construction (Ft Lupton Windy Gap Debt)	3,646,073	-
Water Rights Acquisition	Transfer of 1.5% of water rates for future water acquisition	4,604,704	3,000,000
Water Total		10,476,203	4,533,443
Water Construction			
General	Water Construction Fund's share of the estimated cost for Engineering Development Review Coordination	48,550	48,550
Public Art	1% of construction costs for Art	169,100	169,100
Water Construction Total		217,650	217,650
Water Capital Replacement			
Water	Debt service payment to Water Fund on bond issues	444,761	-
Water Construction	Water Construction projects	3,000,000	-
	Water Rights Acquisition projects	8,000,000	-
Water Capital Replacement Total		11,444,761	-
Water Rights Acquisition			
Water	Payback to Water Fund for 1 FTE position to be funded by Water Acquisition	140,000	-
Water Rights Acquisition Total		140,000	-
Stormwater			
General	Estimated cost of administrative and utility billing services provided by the General Fund	131,088	131,088
Stormwater Construction	Transfer stormwater fees to cover stormwater projects	1,084,639	500,238
Stormwater Replacement	Funded Depreciation	-	820,980
Stormwater Total		1,215,727	1,452,306
Stormwater Construction			
General	Stormwater Construction Fund's share of the estimated cost for Engineering Development Review Coordination	110,972	110,972
Public Improvement	1% of construction costs for Art	11,838	7,858
Stormwater Construction Total		122,810	118,830

Distributing & Receiving Fund	Description	2014 Budget	2014 Actual
Cemetery Endowment	Cemetery Anticipated interest earnings on cemetery endowment investments. By ordinance the interest is restricted to operations of the Cemetery	68,573	70,090
Cemetery Endowment Total		68,573	70,090
Museum	General Reduce 2013 Operating Transfer	-	(1,000)
Museum Total		-	(1,000)
Community Memorials	Designated Revenue Tree Mitigation moved to cash in lieu	-	1,646
Community Memorials Total		-	1,646
Grand Total		109,526,744	81,721,346

APPENDIX D

DEMOGRAPHICS SUMMARY

**Unless otherwise noted, the information is for the City of Greeley.*

Date of Incorporation: April 6, 1886
 Date Home Rule Charter Adopted: June 24, 1958
 Form of Government: Council-Manager

POPULATION

1960	26,314
1970	38,902
1980	53,006
1990	60,536
2000	79,041
2010	92,899
2011	92,923
2012	93,126
2013	93,593
2014	94,527
2015*	100,596
2016*	102,708

Race/Ethnicity

One Race	
White	67.3%
Black	1.0%
American Indian	.6%
Asian	1.2%
Pacific Islander	.1%
Other	1.3%
Hispanic or Latino	28.5%
Not Hispanic or Latino	71.5%

	<u>2000</u>	<u>2010</u>	<u>2012</u>
Male	49.0%	49.1%	50.0%
Female	51.0%	50.9%	50.0%

Age Distribution – 2011

<u>Age</u>	<u>City of Greeley</u>	<u>Weld County</u>
Under 14	21.65%	23.00%
15-44	49.56%	42.70%
45-74	23.71%	30.10%
Over 75	5.08%	4.2%

*Population estimates provided by Community Development

EMPLOYMENT AND WAGES

Average Annual Wages for Weld County

<u>Industry</u>	<u>Employees in 2011</u>	<u>Employees in 2012</u>	<u>% Change</u>	2011	2012	<u>% Change</u>
<u>Private Sector</u>						
Agriculture	3,448	3,663	5.87%	\$32,223	\$30,048	-6.75%
Mining	4,116	5,033	18.22%	\$74,553	\$63,600	-14.69%

<u>Industry</u>	<u>Employees in 2011</u>	<u>Employees in 2012</u>	<u>% Change</u>	<u>2011</u>	<u>2012</u>	<u>% Change</u>
Utilities	275	336	18.15%	\$76,139	\$60,480	-20.57%
Construction	6,392	7,408	13.71%	\$47,809	\$47,712	-0.20%
Manufacturing	11,201	11,456	2.23%	\$41,696	\$38,160	-8.48%
Transportation & Warehousing	2,500	3,126	20.03%	\$45,032	\$45,264	0.52%
Wholesale Trade	3,605	3,529	-2.15%	\$55,928	\$54,528	-2.50%
Retail Trade	7,849	8,178	4.02%	\$26,621	\$26,016	-2.27%
Information	773	918	15.80%	\$44,445	\$36,576	-17.71%
Finance and Insurance	2,897	3,010	3.75%	\$52,300	\$45,456	-13.09%
Real Estate ,Rental & Leasing	936	1,012	7.51%	\$35,284	\$35,040	-0.69%
Professional & Technical Svs	2,031	2,209	8.06%	\$51,733	\$46,896	-9.35%
Management of Companies	1,340	1,294	-3.55%	\$127,572	\$101,664	-20.31%
Administrative & Waste Svs	4,177	4,731	11.71%	\$29,361	\$25,776	-12.21%
Educational Svs	361	8,000	95.49%	\$24,347	\$36,576	50.23%
Health Care & Social Asst	8,049	8,206	1.91%	\$40,877	\$38,304	-6.29%
Arts, Entertainment & Rec	767	1038	26.11%	\$15,881	\$14,208	-10.53%
Accommodation & Food Svs	5,995	6,319	5.13%	\$13,426	\$13,344	-0.61%
Other	1,764	1,896	6.96%	\$27,331	\$26,544	-2.88%
<u>Government</u>	13,634	13,747	0.82%	\$37,108	\$34,372	-7.37%

2012 Weld County
Labor Force/Employment

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>
Labor Force	116,606	118,198	122,877	124,972
Employment	106,602	106,663	111,434	114,057
Unemployment Number	10,004	11,535	11,443	10,915
Unemployment Rate	8.6%	9.8%	9.3%	8.7%

Median Wages for Greeley- Sample Occupations

<u>Occupation</u>	<u>Median Hourly Wage</u>
Accountant and Auditors	\$29.51
Bookkeeper, Accounting & Audit Clerks	\$16.66
Data Entry Keyers	\$12.95
Electrical Engineers	\$42.10
Excavating, Loading Machine & Dragline Operators	\$17.34
Executive Secretaries & Administrative Assistants	\$20.17
Machinists	\$20.04
Managers	\$44.72
Packaging, Filling Machine Operators & Tenders	\$10.80
Truck Drivers - Heavy & Tractor-Trailer	\$18.37
Welder, Cutters, Soderers & Brazers	\$17.32

MAJOR EMPLOYERS

Company	Product/Service	Location	Jobs
JBS Swift Beef Company	Beef Packing Plant	Greeley	4,619
Banner Health (NCMC)	Regional hospital	Greeley	3,000
State Farm Insurance Comp.	Insurance	Greeley	1,828
Tele Tech	Financial Services Support Center	Greeley	700
Select Energy Services	Oil/Gas Development Services	Greeley	428
StarTek, Inc.	Business Processing Outsourcing Services	Greeley	370
Xerox Business Services, LLC	Health Services Support Center	Greeley	350
Leprino Foods	Cheese Processing	Greeley	320
Colorado Premium Foods	Value-Added Beef/Pork Processing	Greeley	300
Noble Energy	Oil/Gas District Field Office	Greeley	300

CITY SERVICES

Fire stations		6
Police vehicles:		
Investigations		18
Traffic		8
Traffic Bikes		8
Patrol Cars		42
Supervisor		6
Animal Control		3
Administration		3
Victim Services		1
Trailer (tact)		2
School Resource Office/Neighborhood Action Team		3
Transit fixed routes (six year-round, one seasonal)		7
Paratransit vans		7
Number of street lights		6,106
Miles of paved streets		365
Water Enterprise System:		
Number of User Accounts		26,724
Annual Usage		8.17 billion gallons
Plant Capacity		70 million gallons daily
Distribution:		
Miles of Transmission Lines to Greeley		140.5 miles
Storage Reservoirs		69.75 million gallons
Miles of Distribution Lines in Greeley		457 miles
Sewer Enterprise System:		
Number of User Accounts		25,057
Plant Capacity		14.7 million gallons daily
Miles of Sewer Lines		350 miles

2014 TAXES

Top Ten Tax Generators:

<u>Taxpayer</u>	<u>Amount Collected</u>	<u>% of Total Collections</u>
Discount Store	\$2,941,471	5.41%
Utility Company	\$1,895,894	3.49%
Discount Store	\$1,873,403	3.45%
Grocery Store	\$1,465,544	2.70%
Grocery Store	\$1,188,783	2.19%

Home Improvement Store	\$1,161,245	2.14%
Discount Store	\$1,146,181	2.11%
Home Improvement Store	\$1,020,432	1.88%
Utility Company	\$888,888	1.64%
Grocery Store	\$811,446	1.49%

<u>Type of Tax</u>	<u>Taxing Entity</u>	<u>Tax Rates</u>
Retail Sales Tax:	State of Colorado (excluding food)	2.90%
	City of Greeley (including food)	3.46%
State Corporate & Personal Income Tax:	Federal Taxable Income	4.63%
Property Taxes:	The State does not levy property tax. Industrial property is assessed for tax purposes at 29% of market value.	
Residential Property Tax:	Assessed at 7.96% of the actual value and is exempt from personal property Taxation.	

EDUCATION

There are 12 public school districts in Weld County. School District 6 is the Greeley/Evans school district with a Fall 2014 (October) enrollment of 21,183.

- Elementary Schools 14
- Middle Schools 4
- High Schools 4
- Alternative High Schools 1
- Charter Schools 7
- Kindergarten – 8th Grade 3

University of Northern Colorado: Major Degree Programs: Elementary Education, General Business, and Nursing

Enrollment:	Spring 2013	Spring 2014	% Change
	12,252	11,461	-6.46%

Aims Community College: The largest comprehensive community college in Colorado with 1,500 day, evening, and weekend classes. Greeley Enrollment: Spring 2014 – 5,036

Weld County is privileged to have within easy commuter distance, five additional major universities:

- Colorado State University at Fort Collins
- University of Colorado at Boulder
- University of Colorado at Denver
- Denver University at Denver
- Colorado School of Mines at Golden

ECONOMY

Consumer Price Index

Denver-Boulder-Greeley		
2012	1.9%	
2013	2.8%	
2014 (Estimated)	2.7%	
2015 (Forecast)	2.2%	

United States

2012	2.1%
2013	1.5%
2014(Estimated)	1.8%
2015(Forecast)	2.1%

Weld County Average Household

2011	2013	% Change
\$ 55,588	\$ 58,611	5.16%

Weld County Average Per Capita Income - 2013

Weld County	Colorado	U.S.
\$33,393	\$46,897	\$44,765

AGRICULTURE

Weld County is an agricultural empire of 2.5 million acres of which 75% is devoted to farming and raising livestock. Weld County ranks fifth in the nation and first state-wide in the value of agricultural products sold. The bulk of the county's agriculture economy is centered in livestock production. (Ag census conducted every five years).

	<u>1997</u>	<u>2002</u>	<u>2007</u>	<u>2012</u>
Total Farms	2,959	3,121	3,921	3,525
Farms with sales of \$100,000+	702	540	644	713
Total farm production expenses (\$000)	1,002,474	1,086,020	1,377,792	1,548,729
Value of agriculture products sold (\$000)	1,286,636	1,127,854	1,539,071	1,860,718
Total crop land (in acres)	882,260	878,101	987,892	850,179
Harvested crop land (in acres)	547,532	422,385	487,855	426,823
Irrigated land (in acres)	393,030	326,494	327,836	299,892

RETAIL

Shopping Center: Greeley Mall – 40 Retail Stores & 10 Restaurants/Food Eateries

Located on U.S. 34 Bypass

Major Anchors: Cinemark 12, Sears, and JC Penney

Strategically-placed neighborhood retail centers throughout the county make local shopping convenient.

Shopping Center: Centerplace (33 stores)

Located on U.S. 34 and 47th Avenue

Major Anchors: Target, Kohl's, Best Buy, Ross, Safeway, Sports Authority, and TJ Maxx

LOCATION AND CLIMATE

Land Area-Weld County	3,999 square miles
Latitude	40.25° North
Longitude	104.37° West
Elevation	4,658 feet
Days of Sunshine	244
Total Mean Annual – Precipitation	14.0 inches
Total Mean Annual – Snowfall	41.0 inches
Average Temperatures:	
April	64 High - 32 Low
July	86 High - 59 Low
October	69 High - 36 Low
December	39 High - 10 Low

AREA IN SQUARE MILES – GREELEY

1960	4.9
1970	8.5
1980	15.9
1990	27.4
2000	33.9
2001	41.8
2005	45.2
2008	46.4
2010	46.7
2011	47.3
2014	47.4

CONSTRUCTION AND REAL ESTATE

Construction	<u>Dec. 13</u>	<u>Dec. 14</u>	<u>Year to Date 13</u>	<u>Year to Date 14</u>
Total Building Permits	319	249	5,929	4,669
Total Value	\$11,949,519	\$12,889,457	\$145,186,401	\$199,082,612
Single Family Dwelling Permits	1	4	23	43
Total Value	\$10,000	\$67,038	\$3,721,352	\$7,338,407
Residential Additions and Remodels	39	49	733	819
Total Value	\$586,160	\$519,235	\$8,356,136	\$10,122,580
Commercial Permits	0	5	15	37
Total Value	\$0	\$2,526,959	\$28,170,903	\$34,692,350
Commercial – Additions and Remodels	23	38	416	492
Total Value	\$1,101,665	\$879,070	\$18,141,965	\$35,771,997
Number of 2014 Residential Homes Sales-Greeley			1,367	
2014 Median Sales Price-Greeley			\$175,597	
Greeley 2013 Vacancy Rate (Multi-Family Only)			3.5%	

COMMUNITY SERVICES

Number of Hotels/Motels: 30 - Rooms: 747

Bed and Breakfasts: 4 - 30+ rooms

Newspapers: Major Daily - Greeley Tribune (daily circulation 28,000)
 Weeklies serve many of the smaller Weld communities

Radio Stations:

<i>AM</i>	<i>FM</i>
KFKFA 1310	KUNC 91.5
KGRE 1450	KSME 96.1
KJJD 1170	KELS 104.7
KHNC 1360	KMAX 94.3
KJMP 870	KUAD 99.1
	KTRR 102.5

Healthcare: Hospital: North Colorado Medical Center – Regional Hospital

Licensed beds:

Available patient beds	238
OR Suites	13
ICU	16
Obstetrics	33
Burn	10
<u>Total:</u>	<u>378</u>

Population service area: 382000+

Physicians:

Active Staff physicians	235
Consulting/Associate Staff Physicians	76
<u>Community Based Staff Physicians</u>	<u>56</u>
<u>Total:</u>	<u>367</u>

Recreational: 39 parks throughout the Greeley:

Neighborhood and Mini-Parks: Developed	23
Neighborhood and Mini-Parks: Undeveloped	2
Community Parks- Developed	3
Sports Complexes	5
Community Parks- Undeveloped	0
Special Use Parks	1
Regional Parks	1
<u>Natural Areas</u>	<u>4</u>
<u>Total:</u>	<u>39</u>
Private and public golf courses	5

Two national parks and nine national forests within a day's drive.

Events: January - Colorado Farm Show
February – UNC Gala
March – Tribune Home and Garden Show
April - UNC Jazz Festival
May – Cinco de Mayo Festival/Semana Latina and Friday Fest (May -Sept) Fridays Weekly
June - Greeley Blues Jam and Greeley Independence Stampede
July - Arts Picnic and Weld County Fair
August - High Plains Chautauqua and Greeley Kennel Club Dog Shows
September - Potato Day, Greeley Fiesta and Oktoberfest
December - Festival of Trees and Greeley Lights at the Nights Parade

Cultural: Union Colony Civic Center - 1,700 seat performing arts facility and home to the Greeley Philharmonic Orchestra and Greeley Chorale UNC Performing Arts Series

ELECTIONS

Last General Election, County-wide	November 6, 2014
Number of active registered:	167,306
Number of votes cast:	92,525
Percentage of registered voters voting:	55.3%
Last Municipal Election	November 5, 2013
Number of active registered voters:	41,829
Number of votes cast:	19,614
Percentage of registered voters voting:	34.9%

TRANSPORTATION

Air ----- **International Airport:**
Denver International Airport – 50 miles from Greeley
General Aviation Airports:
Greeley/Weld County
Erie Airport
Fort Collins-Loveland

Rail ----- **Freight:**
Union Pacific, Burlington Northern Santa Fe, Great Western Railway of Colorado and Union Pacific

Truck ----- 15 motor freight companies service Weld County

Distance to Greeley from selected cities:

Distance from Denver, Colorado:

City	Miles	2013	City/State	Air	Freight	Freight by	Ground
		Estimated Population		Travel (Hours)	by Rail (Days)	Truck (Days)	Distance (Miles)
Loveland	19	71,334	Albuquerque, NM	1	2	2	437
Fort Collins	29	152,061	Atlanta, GA	2	5	7	1,430
Estes Park	45	6,086	Chicago, IL	2	2	3	1,021
Boulder	50	103,166	Houston, TX	2	3	3	1,034
Denver	50	694,495	Kansas City, KS	1 ¼	2	2	606
Cheyenne, WY	50	62,448	Los Angeles, CA	2	3	4	1,031
			Minneapolis, MN	1 ½	3	3	917
			New York City, NY	3 ¼	5	8	1,794
			Orlando, FL	2 ¾	5	8	1,805
			Phoenix, AZ	1 ½	3	3	813
			Seattle, WA	2 ¾	3	4	1,341
			Washington, DC	3	5	8	1,620

Oil & Gas Production

Weld County: 2014's CAFR not available

Weld is the highest producing county in Colorado. 90 percent of drilling in Colorado in 2013 is happening in Weld County. According to Weld County's 2013 Comprehensive Annual Financial Report (CAFR), Weld was producing almost 80% of the state's oil output in 2014.

Assessed value for oil and gas production increased to \$605.5 million or 9.29%.

The addition of production of oil and gas is resulting in enormous increases in Weld's assessed value with

In 2012, Weld County had the highest amount of tax revenues derived from oil and gas totaling to \$55.1 million.

Also in 2012, Weld accounted for \$3.8 billion in production (43.6%).

Greeley:

Greeley is the largest city in production for Weld County. About 3.6% (\$4.1 million) of the city's total general fund expenditure was due to oil and gas activity.

Oil and Gas contributed nearly an estimated \$6.2 million in proceeds for the City of Greeley in 2012.

GREELEY'S LOCATION



APPENDIX E

CITIZEN BOARDS AND COMMISSIONS

- Building Authority:** Assists in carrying out the projects such as assistance by borrowing or lending funds and the building of facilities.
- Citizen Budget Advisory Committee:** Reviews preliminary biennial budget proposals developed by staff, assuring that they meet the needs of the city.
- Citizen Transportation Advisory Board:** Studies and makes recommendations in all matters affecting the city's transportation services, traffic, and transportation related activities.
- Civil Service Commission:** Administers the city's Civil Service Rules and participates in the hiring and promotion of police officers and firefighters.
- Commission on Disabilities:** Promotes the full inclusion and integration of people with disabilities into all parts of society.
- Construction Trades Advisory and Appeals Board:** Provides review, interpretation, and appeal of, and to, the building, electrical, plumbing mechanical and fuel gas codes. Including concerns related to unsafe buildings, use of alternate materials, property maintenance, and existing building code matters.
- Downtown Development Authority:** Supervises and controls the affairs of the DDA which has a general purpose of planning and improving the central business district, known as the Town Center.
- Golf Board:** Considers and promotes golf activities for all age groups, makes recommendations relative to golf facilities, and conducts studies of course needs and new or proposed golf programs.
- Greeley Art Commission:** Reviews and accepts artwork which is proposed for donation to the City of Greeley for public display, manages the sculpture on loan program, and works with various departments on the 1% for Art Program.
- Greeley Urban Renewal Authority:** (GURA) Manages a program that provides a wide range of housing and neighborhood assistance to individuals with lower income and manages commercial rehabilitation and development.
- Greeley/Weld Airport Authority:** Provides policy guidance concerning daily and long range operations and property management at the Greeley-Weld County Airport.
- Historic Preservation Commission:** To designate, preserve, protect, enhance, and perpetuate those sites, structures, objects and districts which reflect outstanding elements of the city's cultural, artistic, social, ethnic, economic, political, architectural, historic, technological, institutional, or other heritage; and also to establish a method to draw a reasonable balance between the protection of private property rights and the public's interest in preserving the city's unique historic character by creating a quasi-judicial Commission to review and approve or deny any proposed demolition of, moving of, or alteration to properties of historic value.
- Housing Authority:** Provides safe, decent housing to individuals with lower income within the City of Greeley.
- Human Relations Commission:** Fosters mutual respect and understanding for the promotion of amicable relations amongst all members of the Greeley community.
- Island Grove Park Advisory Board:** Provides guidance in operations and planning on matters relating to Island Grove Regional Park.
- Jesus Rodarte Cultural Center Advisory Board:** Reviews the annual budget and capital improvement plan for the Center, and makes recommendations/comments regarding the Center's operation to the City Council.
- Judicial Review Board:** Investigates, evaluates, and makes recommendations to City Council on the retention of the Municipal Court Judge.

Museum Board: Reviews each museum program, approves specific policies, and assists with fund-raising and long-range museum planning.

Parks and Recreation Advisory Board: Considers all leisure time activities for various age groups, makes recommendations concerning best use of recreational facilities, and conducts studies relating to new leisure time needs and programming.

Planning Commission: Makes, amends, and adds to the city's Master Plan for physical development; exercises control over platting or subdivision of land; drafts official zoning maps, recommends amendments to map makes and recommends plans for areas in need of redevelopment and submits annual capital improvements plan to City Council.

Stormwater Board: Makes recommendations to the City Council on all matters concerning stormwater management, priorities, policies, funding, procedures, and on the facilities needed to provide an adequate stormwater system.

Union Colony Civic Center Advisory Board: Advises and supports the Union Colony Civic Center in making sure the programs, events, and policies meet community needs.

Water and Sewer Board: Establishes minimum rates and plant investment fees for both water and sewer, and acquires, develops, and protects the water supplies decreed, adjudicated, or contracted for the city.

Youth Commission: Fosters a greater understanding of youth concerns and contributions, as well as encourages greater youth participation in the community.

APPENDIX F

THE CITY OF GREELEY, COLORADO

ORDINANCE NO. 30, 2014

AN ORDINANCE ADOPTING THE BUDGET FOR 2015 AND MAKING APPROPRIATIONS FOR 2015.

WHEREAS, by virtue of the provisions contained in the Greeley Charter Sections 3-15 and 5-15 of the City of Greeley, Colorado, the City Council is required to adopt each annual budget and make the necessary appropriations by Ordinance; and

WHEREAS, the City Manager has submitted to the City Council proposed budget in accordance with Section 5-12 of the Greeley Charter; and

WHEREAS, the City Council of Greeley, Colorado, on October 21, 2014, held a public hearing in accordance with Section 5-13 of the Greeley Charter on said proposed budget, after first giving proper notice of said public hearing.

NOW THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GREELEY, COLORADO;

Section 1. There is hereby adopted and approved for fiscal 2015 (January 1, 2015 to December 31, 2015) an annual budget, which consists of a document designated as such, and a tax levy of 11.274 mills.

Section 2. The annual budget for the year 2015, as adopted and approved, shall be on file in the City Clerk's office for public inspection during office hours of such office for the entire year of 2015.

Section 3. There are hereby appropriated from the General Fund for fiscal year 2015 the following amounts:

Fund Description	Amount	Transfers	Total
General	77,115,155	8,010,537	85,125,692

Section 4. There are hereby appropriated from the Special Revenue Funds for fiscal year 2015 the following amounts:

Fund Description	Amount	Transfers	Total
Convention & Visitors	271,665	280,000	551,665
Community Development	955,200	-----	955,200
Streets & Roads	9,538,931	-----	9,538,931
Conservation Trust	150,080	840,000	990,080
Sales & Use Tax	279,353	59,754,229	60,033,582
Designated Revenue	193,403	966,591	1,159,994
Museum	200	-----	200
Senior Citizen	40	-----	40
Senior Center Clubs	9,360	-----	9,360
Community Memorials	70	-----	70

Section 5. There are hereby appropriated from the Debt Service Funds for fiscal year 2015 the following amounts:

Fund Description	Amount	Transfers	Total
General Debt Service	6,655,379	-----	6,655,379
Greeley Building Authority	147,600	-----	147,600

Section 6. There are hereby appropriated from the Capital Projects Funds for fiscal year 2015 the following amounts:

Fund Description	Amount	Transfers	Total
Public Improvement	1,631,000	-----	1,631,000
Public Art	483,576	-----	483,576
Food Tax	6,340,206	1,065,500	7,405,706
Fire Equip & Acquisition Replacement	1,035,625	889,248	1,924,873
Fire Protection Development	600	-----	600
Police Development	200,030	-----	200,030
Island Grove Development	109,643	-----	109,643
Road Development	5,735,832	46,871	5,782,703
Park Development	-----	800,000	800,000
Trails Development	66,600	663	67,263
Quality of Life	6,152,670	487,325	6,639,995

Section 7. There are hereby appropriated from the Permanent Funds for fiscal year 2015 the following amounts:

Fund Description	Amount	Transfers	Total
Cemetery Endowment	500	66,467	66,967
Petriken Memorial	10	-----	10
Memorials	100	-----	100

Section 8. There are hereby appropriated from the Enterprise Funds for fiscal year 2015 the following amounts:

Fund Description	Amount	Transfers	Total
Sewer	8,207,372	483,164	8,690,536
Sewer Construction	3,789,500	121,802	3,911,302
Sewer Capital Replacement	3,698,365	-----	3,698,365
Water	24,029,393	2,393,626	26,423,019
Water Construction	24,798,500	307,302	25,105,802
Water Capital Replacement	11,317,000	-----	11,317,000
Water Rights Acquisition	8,130,000	-----	8,130,000
Cemetery	562,449	-----	562,449
Municipal Golf Courses	2,320,217	-----	2,320,217
Downtown Parking	225,391	-----	225,391
Stormwater	2,849,092	2,458,675	5,307,767
Stormwater Construction	2,658,770	214,942	2,873,712
Stormwater Replacement	1,291,165	-----	1,291,165
Water Debt Service	9,296,570	-----	9,296,570

Section 9. There are hereby appropriated from the Internal Service Funds for fiscal year 2015 the following amounts:

Fund Description	Amount	Transfers	Total
Equipment Maintenance	3,618,907	-----	3,618,907
Information Technology	4,040,515	-----	4,040,515
Health	13,264,050	-----	13,264,050
Worker's Compensation	1,605,723	400,000	2,005,723
Communications	86,150	-----	86,150
Liability	1,108,951	-----	1,108,951
Fleet Replacement	3,335,058	-----	3,335,058

Section 10. The appropriation made by this ordinance includes \$247,305,966 for expenditures and \$79,586,942 for transfers resulting in a total of \$326,892,908.

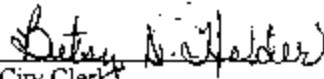
Section 11. The City Council finds that all appropriations from the Art in Public Places Reserve Accounts within the Water, Sewer, and Stormwater Utilities Enterprise Funds for the Art in Public Places Program do provide a betterment to those utilities, and the City Council further determines that the acquisition and lease of works of art, and the maintenance, repair, and display of works of art, supports specific utility purposes beneficial to the ratepayers of such utilities.

Section 12. This ordinance shall become effective five (5) days after its final publication as provided in Section 3-16 and 3-17 of the Greeley Charter.

PASSED AND ADOPTED, SIGNED AND APPROVED THIS 4th day of November, 2014

ATTEST:

THE CITY OF GREELEY



City Clerk

BY: 

Mayor

CITY OF GREELEY

RESOLUTION NO. 78, 2014

RESOLUTION ESTABLISHING THE 2014 TAX LEVY AND DIRECTING THE CERTIFICATION OF THE SAME TO THE BOARD OF COUNTY COMMISSIONERS.

WHEREAS, the Charter of the City of Greeley, Colorado, as well as the laws of the State of Colorado, require the City Council to establish the tax levy so as to fix the rate of taxation by the City of Greeley upon property subject to the ad valorem property tax; and,

WHEREAS, the City Council has considered a proposed budget, and has considered the certificate from the Weld County Assessor showing that the total assessed valuation of property subject to the ad valorem property tax by the City of Greeley for the year of 2014 is \$780,002,460; and,

WHEREAS, based upon consideration of the data referred to above, the City Council has determined that the rate of taxation necessary to produce the required tax revenues for the 2015 budget is 11.274 mills.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GREELEY, COLORADO:

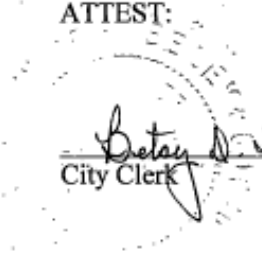
Section 1. The tax levy to be applied to the valuation for assessment of property subject to taxation by the City of Greeley, Colorado, is hereby established at 11.274 mills.

Section 2. The City Clerk is hereby authorized and directed to sign a statement certifying to the Board of County Commissioners that the tax levy for 2014 has been established at 11.274 mills.

PASSED AND ADOPTED, SIGNED AND APPROVED THIS 18th DAY OF November, 2014.

ATTEST:

THE CITY OF GREELEY


Betsy D. Holder

City Clerk

John A. Pro-Ten

Mayor

APPENDIX G

GLOSSARY OF TERMS

ACCOUNTABILITY:	The state of being obligated to explain one's actions, to justify what one does. Accountability requires governments to answer to the citizenry-to justify the raising of public resources and the purpose for which they are used.
ACCRUAL BASIS:	The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions occur, rather than only in the periods in which the cash is received or paid by the government.
ACE:	Achieving Community Excellence - ACE was created by the Greeley City Council to support its objective to improve Greeley Civic infrastructure.
ADA:	Americans with Disabilities Act
AGENCY FUNDS:	Agency funds are used to report resources held by the reporting government in a purely custodial capacity.
AICP:	American Institute of Certified Planners
AMENDMENT ONE:	An amendment to the Colorado State Constitution that limits revenues and expenditures to the inflation rate, measured by the Denver-Boulder Consumer Price Index, Urban Area (CPI-U), and growth of the jurisdiction in the prior year. All new or increased taxes must be voted on by the public. Also establishes mandatory emergency reserves.
APWA:	American Public Works Association
APPROPRIATION:	The authority to spend and obligate a specified amount from a designated fund account for a specific project, purpose, or program activity.
ASSESSED VALUATION:	A valuation set upon real estate or other property by the county assessor and the state as a basis for levying taxes.
ATMS:	Advanced Traffic Management System
AUTHORITY:	A government or public agency created to perform a single function or restricted group of related activities. An authority may be completely independent of other governments or be partially dependent upon other governments for its financing or the exercise of certain powers (i.e. Development Authority for downtown development).
BASE BUDGET:	The budget that will deliver the same level of service as provided in the previous year. At the City of Greeley, capital outlay replacements are considered base budget items. A line item (account) increase greater than the inflationary amount deemed acceptable for the year, is still considered a base budget, unless the increase is due to a new level of service. This requires more detailed justification.
BASIS OF ACCOUNTING:	A term used to refer to when revenues, expenditures, expenses, and transfers (and the related assets and liabilities) are recognized in the accounts and reported in the financial statements. (Basis types: cash, accrual, and modified accrual).
BOD:	Biodegradable Organics Demand
BOND:	A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future, called maturity date(s), together with periodic interest at a specified time.
BUDGET:	A proposed plan of expenditures and the work to be accomplished as supported by estimates of revenue for a given year.
CAD:	Computer-Aided Dispatch
CAFR:	Comprehensive Annual Financial Report
CAO:	City Attorney's Office
CAPITAL IMPROVEMENTS:	Expenditures related to the acquisition, expansion, or rehabilitation of an element of the city's physical structure, sometimes referred to as infrastructure; examples include buildings, streets, bridges, parks, and utility systems.

CAPITAL OUTLAY: Equipment, furniture, and furnishings of a lesser value than capital improvements (but over \$5000 per item) and typically requiring replacement on a short to medium-term basis. Examples include vehicles, desks, carpet, technical instruments, and microcomputers.

CAPITAL PROJECTS FUND: Fund type used to account for financial resources to be used for the acquisition or construction of major capital facilities.

CBAC: Citizen Budget Advisory Committee

CCCD: Citizen's Committee for Community Development

CCO: City Clerk's Office

CDBG: Community Development Block Grant

CDOT: Colorado Department of Transportation

CDPS: Colorado Discharge Permit System

CERTIFICATES OF PARTICIPATION (COPs): Financing instruments much like bonds. They are assignments of a proportionate individual interest in a lease purchase agreement. Certificates of Participation do not constitute a multi-fiscal year financial obligation. Principal and interest payments are subject to annual appropriation.

CIP: Capital Improvement Projects

CLE: Continuing Legal Education

CMO: City Manager's Office

COE: Core of Engineers

COGI: City of Greeley Internet

COMPENSATED ABSENCES: Absences, such as vacation, illness, and holidays, for which it is expected employees will be paid. The term does not encompass severance or termination pay, post-retirement benefits, deferred compensation, or other long-term fringe benefits, such as group insurance and long term disability. At the City of Greeley, the only accumulated sick pay due employees are balances accrued prior to 1986.

COMPONENT UNIT: A legally separate organization for which the elected officials of the primary government are financially accountable.

COPS GRANTS: Federal grant program initiated during the Clinton Administration to increase the number of patrol officers on the street. Each year of the program has a title word to distinguish between grant award years (i.e., COPS Universal, COPS Ahead, COPS More). These are typically three year grants for 75% of the salary and benefits costs of patrol officers and sergeants.

COP SITES: Community Outreach Program Sites. The Police Department usually takes residence in an apartment or building on site. They, in conjunction with other city departments, run programming for the neighborhood residents (parenting skills, tutoring, conflict resolution, etc.).

COVA: Colorado Organization for Victim Assistance

CPC: Capital Project Committee

CVB: Convention and Visitor's Bureau

CWCB: Colorado Water Conservation Board

CWR: Colorado Water Resources

DARE: Drug Awareness Resistance Education

DDA: Downtown Development Authority

DEA: Drug Enforcement Administration

DEBT LIMIT: The maximum amount of outstanding gross or net debt legally permitted. The City of Greeley's legal debt limit is 10% of the assessed property values in the city limits.

DEBT SERVICE: Expenditures for principal and interest payments on loans, notes, and bonds incurred by the city.

DEBT SERVICE FUND: Governmental fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

DEPRECIATION: Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

DEVELOPMENT FEES: Fees charged to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary as a result of the development.

DOLA:	Department of Local Affairs
EECBG:	Energy Efficiency and Conservation Block Grant
EFFICIENCY:	A ratio between input (resources) and output (production). High efficiency generally means increased or maximum output in relation to input (cost or hours); or it can mean maintained output at a reduced cost or time frame.
EFFECTIVENESS:	The extent to which the outcome of an action or set of actions produces the desired results or impact.
EMS:	Emergency Medical Service
ENTERPRISE FUND:	Separate funds which totally support certain services from fees and charges. Examples include: water, golf, cemetery, and sewer.
EUDL:	Enforcing Underage Drinking Laws
EXPENDITURE:	Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service, capital outlays, intergovernmental grants, entitlements, and shared revenues.
EXPENSES:	Outflows or other using up of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations.
FIDUCIARY FUNDS:	Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs.
FISCAL YEAR:	The twelve-month period to which the operating budget applies. For the City of Greeley, this is January 1 to December 31.
FOOD TAX:	Sales tax assessed on food items. A rebate program is available for low-income families.
FTA:	Federal Transit Administration
FTE:	Full-time equivalent, regular full and part-time. Employee time converted using hours worked divided by 2080.
FUND:	A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities.
FUND BALANCE:	The difference between fund assets and fund liabilities of governmental and similar trust funds.
FUND TYPE:	Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.
FWA:	Future Water Acquisition
GAAP:	Generally Accepted Accounting Principles: Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.
GALLAGHER AMENDMENT:	Provision of the Colorado State Constitution regarding property tax revenue. Residential properties State-wide cannot generate more than 45% of the State property tax revenue. The assessment percentages applied to actual property values are adjusted to insure that residents only assume 45% of the State-wide property tax burden.
GARP:	Generally Accepted Recordkeeping Principles
GASB:	Governmental Accounting Standards Board
GBA:	Greeley Building Authority
GCFI:	Gross Cash Farm Income
GENERAL FUND:	A central fund into which most of the city's tax and unrestricted revenues are budgeted to support basic municipal services.
GIS:	Geographic Information Systems
GFOA:	Government Finance Officers Association
GOB:	General Obligation Bonds

GOVERNMENTAL FUNDS: Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

GRANT: A contribution made from either the private sector to the city or by one governmental unit to another unit. The contribution is usually made to support a specified program, function, or project.

GREAT: Gang Resistance Education and Training

GREELEY TRANSITIONAL HOUSE: An outside agency agreement between the City of Greeley and Greeley Transitional House to provide 100 nights of emergency shelter and supportive services for homeless families.

GROW: Gardeners Reaping Opportunities for Wellness

GTV8: (Greeley) Government (Access) TeleVision (channel) 8

GURA: Greeley Urban Renewal Authority

HAPP: Homes Again Purchase Program

HERCP: Horizontal Elliptical Reinforced Concrete Pipe

HIDTA: High Intensity Drug Trafficking Areas

HOME GRANT: Federal funding under the Cranston-Gonzales National Affordable Housing Act of 1990. Funds can be used for rehabilitation, acquisition, and new construction. It is different from Community Development Block Grant funding in that CDBG funds cannot be used for new construction.

HUD: (US Department of) Housing and Urban Development

HVAC: Heating, Ventilating, Air Conditioning

IMPACT FEES: Fees charged to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary as a result of the development (i.e., parks, sidewalks, arterial streets, fire facilities, storm water drainage).

INFORMATION TECHNOLOGY CHARGES: Charges for the management and support of the data processing and communications needs of the city departments.

INFRASTRUCTURE: Facilities on which the continuance and growth of a community depend such as roads, waterlines, sewers, public buildings, and parks, to name a few.

INTERFUND LOANS: Amounts provided between funds and blended component units of the primary government with a requirement for repayment.

INTERFUND REIMBURSEMENTS: Repayments from the funds or blended component units.

INTERFUND TRANSFERS: Flows of assets (such as cash or goods) between funds and blended component units of the primary government without equivalent flows of assets in return and without a requirement for repayment.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis.

IT: Information Technology

JAG: Justice Assistance Grant

LEAF: Law Enforcement Assistance Fund

LED: Light Emitting Diode

LINE ITEM: Also called account. Number and title assigned to record and accumulate revenues or expenditure transactions (i.e., salaries, office supplies, computer equipment).

MILL: The property tax rate which in conjunction with assessed valuation is used to calculate a tax on property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed valuation.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

MPO: Metropolitan Planning Organization

MRESA: Mid-Range Expected Service Area

NB2: Neighborhood Building Blocks

NCMC: North Colorado Medical Center

NCWCD: Northern Colorado Water Conservancy District

NFRMPO: North Front Range Metropolitan Planning Organization

NPDES: National Pollution Discharge Elimination System

NONCASH EXPENDITURE: Expenditures recorded that do not require a depletion of the city's bank account (i.e., depreciation, amortization).

NSP: Neighborhood Stabilization Program

OCDEF: Organized Crime Drug Enforcement Task Force

ORDINANCE: A formal legislative enactment by the Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the city.

OPERATIONAL OBJECTIVE: Specific, measurable things to be accomplished within a specific time frame which have the characteristic of being controlled or affected by management decisions and direction.

PDA: Power Development Authority

PERFORMANCE INDICATORS: Statistical measures which are collected to reflect what is accomplished for the resources allocated.

PQI: Pavement Quality Index

PROGRAM: A set of activities under a specific organizational unit.

PROPRIETARY FUNDS: Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

RCP: Reinforced Concrete Pipe

REFUNDING BONDS: Bonds issued to retire bonds already outstanding, beneficial to an entity when lower interest rates are available (cash flow savings in future years). Only the callable portion of bonds can be retired. Funds from the refunding issue are typically held in escrow to retire non-callable portion of outstanding debt as the call dates are reached.

RESIDUAL EQUITY TRANSFER: Nonrecurring or non-routine transfers of equity between funds. Used frequently when a fund is closed.

REVENUE: The taxes, fees, charges, special assessments, grants, and other funds collected and received by the city in order to support the services provided.

REVISED BUDGET: Most recent estimate of revenue and expenditures including additional appropriations made throughout the year and encumbrances carried over from the prior year.

RIGHT-OF-WAY: The area of land over, under, or immediately adjacent to which facilities such as streets, power lines, water and sewer lines, bridges, and related apparatus or signage are constructed and upon which the city has the right of passage.

RMS: Records Management System

ROW: Right of Way

RTA: Rural Transportation Authority

SCADA: Supervisory Control and Data Acquisition

SIP: State Implementation Plan

SMALL BUSINESS DEVELOPMENT CENTER: An outside agency agreement between the City of Greeley and Small Business Development Center for funds provided by the city for training and education seminars for Greeley business owners.

SOP: Standard Operating Procedures

SPECIAL ASSESSMENTS: A mandatory levy made against certain properties to defray all or part of the cost of specific capital improvements or service deemed to benefit primarily those properties.

SPECIAL REVENUE FUND: A governmental fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

STEP: Summer Teen Employment Program

STIP: Statewide Transportation Improvement Program

SUPPLEMENTAL BUDGET: New services, new programs, new equipment, upgrade of equipment replacement, or new personnel to provide a level of service in excess of the current level of service.

SWORN: Fire and Police employees that take oaths as public safety officers at the City of Greeley.

TGYS: Tony Grampas Youth Services

TIF: Tax Increment Financing Study

TIN/TP: Total Inorganic Nitrogen/Total Phosphorus

TIP: Transportation Improvement Plan

TSS: Total Suspended Solids

UCCC: Union Colony Civic Center

UCED: Upstate Colorado Economic Development

UNC: University of Northern Colorado

UPRR: Union Pacific Railroad

UPSTATE COLORADO: An outside agency agreement between the City of Greeley and Upstate Colorado to serve as the city's primary sector economic development service provider for business retention, expansion and attraction.

UPWP: Unified Planning Work Program

USACOE: United States Army Corps of Engineers

USER CHARGES: The payment of a fee for direct receipt of a public service by the party benefiting from the service.

USGA: United States Golf Association

VALE: Victims Assistance in Law Enforcement

VOCA: Victims of Crime Act Assistance Funds

WCS: Weld County Sheriff

WELD FOOD BANK: An outside agency agreement between the City of Greeley and Weld Food Bank for the purpose of offsetting administrative costs incurred in providing hunger relief programs.

WORKING CAPITAL: Current assets minus current liabilities.

WORKLOAD: A measure of quantity produced, processed, handled, or otherwise acted upon or by an organizational unit.

WORK PROGRAM: The detailed set of things to be accomplished within specified time periods for an organizational unit.

WPCF: Water Pollution Control Facility

WRCC: Windsor Reservoir and Canal Company

WSSC: Water Supply and Storage Company

WTP: Water Treatment Plant

WW: Waste Water

APPENDIX H

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