



Operations &
Capital Improvement
Plan
Volume I



2019-2020 Biennial Budget



2019-2020 BUDGET
CITY OF GREELEY, COLORADO
JANUARY 1, 2019 - DECEMBER 31, 2020

POLICY GUIDE OPERATING PLAN FINANCIAL STRATEGY BUDGET SUMMARY

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Government Finance Officers Association of the United State and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Greeley, Colorado**, for its Biennial Budget for the biennium beginning **January 1, 2017**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Greeley
Colorado**

For the Biennium Beginning

January 1, 2017

A handwritten signature in black ink, appearing to read "Jeffrey R. Egan".

Executive Director

This award is valid for a period of two years only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.



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OFFICE OF THE CITY MANAGER

Honorable Mayor, City Council Members, and Citizens of Greeley, Colorado:

The 2019 budget was approved by the City Council on November 6, 2018, appropriating \$321,994,356 for expenditures and \$97,510,775 for transfers between funds for a total of \$419,505,131. Excluding transfers, this is a 19% decrease from the 2018 Revised Budget. This decrease is due to four additional appropriations in 2018, significant capital projects in 2018, and 2017 carryover funds. The 2019 budget is a balanced allocation of resources and is set forth as the financial plan and operations guide used to communicate to the citizens of Greeley. It meets all legal obligations mandated by federal, state, and local laws.

The City's financial environment has changed since the last biennium. We began to see this change during the end of 2017 as a result of increasing oil prices and related growth in the economy, resulting in higher revenues. Due to the significant growth, several positions and services provided by the City were added in the adopted 2019 budget.

The City of Greeley continues to focus on being as efficient as possible with the additional population growth. One needs only to drive down 8th Ave from Greeley's University District, then head west 10th Street to the geographic boundary to quickly grasp the changes the City is experiencing. There are already 490 single family and 158 multi-family units built between 71st Ave and 83rd Avenue and another 1,000 housing units either are in design or recently approved.

As the 2019-2020 Budget was prepared, growth shaped all department needs. In the first third of the year, the City heard from Elizabeth Garner, the State Demographer, that Greeley's population growth over the next 20 years will be 42.6%, with an ending population in 2030 of nearly 145,000. The City will add 19,000 housing units for a total of 57,712 homes.

Estimated 2019 sales tax revenue was increased by 12% or \$7.3 million from the 2018 original estimated revenue due to the higher growth rates seen in 2017 and 2018. Property tax revenue was estimated to increase 4% over 2018 actual revenue for 2019 and 7.9% above 2019 in 2020. Other revenue rate structures will be adjusted for 2019 to keep pace with the needs of the City. Residential rates will increase 4.1% for water, increase 2.5% for sewer, and increase 7.7% for stormwater. These rates changes are necessary to continue the current level of service, capital projects, and for water right acquisitions.

During the budgeting process, the departments were given the opportunity to submit supplemental requests to fund new or expanded services and staffing. The end result was an additional 25.5 FTEs and additional funding to meet department service levels. Departments were also asked to review fees charged for services within the department and to propose adjustments if warranted. Priorities impacting the 2019-2020 budget were image, safety, economic health and development, and infrastructure and growth. Initiatives to address these issues were formulated and organized according to service area themes established by City Council priorities. A complete presentation of the goals can be found in the Reader's Guide Section of this document.

The local economy continues to change and has a certain level of uncertainty. We continue to closely monitor economic conditions while seeking to provide the desired level of services in Greeley. Providing services in an environment with constant change is a challenge that will test our community over the next few years. In response, the City is taking a prudent and strategic approach to the 2019-2020 budget and has focused on achieving greater efficiencies in how services are delivered to the Greeley community. I believe the 2019 budget will enable us to meet the basic needs of citizens and provide many quality services which will enhance the livability of the community.

Sincerely,

Roy H. Otto
City Manager

A handwritten signature in blue ink, appearing to read 'Roy H. Otto', is written over the typed name.



BUDGET TRANSMITTAL LETTER

The 2019/2020 City of Greeley, Colorado Biennial Budget is hereby, respectfully submitted. The enclosed document is the product of many staff hours dedicated to meeting the challenge of allocating scarce financial resources among the increasing list of community needs.

The following is a table of basic statistics for the City of Greeley budget. While a two-year budget was prepared, the City Charter has an annual appropriation limitation. The 2019 budget was approved on November 6, 2018.

Summary of Budget	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Revenues (without transfers)	\$ 331,532,997	\$ 304,304,456	-8.21%	\$ 274,342,140	-9.85%
Operating Expenditures (without transfers)	\$ 389,041,330	\$ 321,994,356	-17.23%	\$ 269,927,691	-16.17%
Capital Investment (capital outlay & construction)	\$209,862,310	\$141,306,312	-32.67%	\$ 83,919,594	-40.61%
Beginning Fund Balance	\$165,945,193	\$108,436,860	-34.66%	\$ 90,746,960	-16.31%
Full Time Equivalent (FTE) Employees	897.25	922.75	2.84%	923.75	0.11%

To gain perspective on the funding levels required to operate the City of Greeley, it is important to introduce the City in terms of its beginnings and services currently provided.

HISTORICAL GREELEY

Nathan Meeker, an agricultural editor of Horace Greeley’s New York Tribune, conceived of the idea of establishing an agricultural community in the American West after visiting the area in 1869. A member of Meeker’s joint-stock company, called the Union Colony of Colorado, founded the town of Greeley in April of 1870. The town was founded on the principles of temperance, religion, education, agriculture, irrigation, cooperation and family life. Incorporated in April 1886, Greeley later became a Home Rule City in 1958 with the Council-Manager form of government. Greeley, the county seat of Weld County, lies 30 miles east of the Front Range, of the majestic Rocky Mountains near the junction of the Cache la Poudre and South Platte Rivers and 52 miles northeast of Denver, Colorado.

Greeley has prospered as the education, trade, transportation, and marketing center of Weld County, one of the richest and most productive agricultural counties in the United States. Greeley has a 2018 estimated population of 107,457, covers an area of approximately 48 square miles, and is located at an elevation of 4,658 feet above sea level. Greeley is home to the University of Northern Colorado (UNC), the third largest university in Colorado and Aims Community College which has served the community since 1967.

Numerous companies are located in and around the Greeley area. These include JBS Swift & Company, Banner Health/North Colorado Medical Center, State Farm Insurance Company Regional Offices, Wal-Mart, Leprino Foods, Vestas Blades America, Tele Tech, StarTek, Inc., Colorado Premium Foods, and Noble Energy.

Greeley has a diverse demographic that contributes to its unique atmosphere. The unemployment rate is estimated at 2.8%. The average household income in Weld County was \$67,754 in 2017. The city has 752 acres of parks in the city, 60.1 miles of Trails, and 889 acres of open space. Appendix D-Demographics Summary in the Appendices section contains additional detailed demographic information on city facilities and other community information.

SERVICES PROVIDED

The City of Greeley provides many services and programs to its citizens including police, fire, public art, museums, recreational programs and facilities, parks, forestry, golf courses, and cemetery. Development services which include planning, building inspections, and code enforcement are also provided. Transit services, transportation management services, and infrastructure maintenance and improvements are provided as well. General government services to administer the operations of the City include management, human resources, finance, equipment maintenance, purchasing, and information technology. Water and sewer services are provided by the City while electric, gas, and solid waste removal/disposal services are provided by private companies.

During the past two years the community has seen and accomplished remarkable changes:

- Major road infrastructure investments due to revenue growth. From 2017 to 2018, the City invested \$44 million into road maintenance and capacity improvements from the .65% sales tax, development fees, and food tax including;
 - Completed improvements along 65th Avenue Roadway from US34 to 37th Street
 - Completed bridge and widening improvements on 71st Avenue
 - Built the second of three phases of 20th Street improvements
- Completed Improvements to the Transit Transfer Center;
- Partnered with the Greeley-Evans School District to build a multi-purpose field/track and restroom at Greeley West High School;
- Completion and opening of the Hotel and Conference Center in 2017;
- Completion and opening of City Center North in 2018 and Fire Station #1 in 2017; and
- Water Infrastructure Improvements. The Water Department completed the Water Pollution Control Facility Solids Processing Improvements project. The Department also made significant progress on the Bellvue Transmission Pipeline that ensures reliable water capacity.

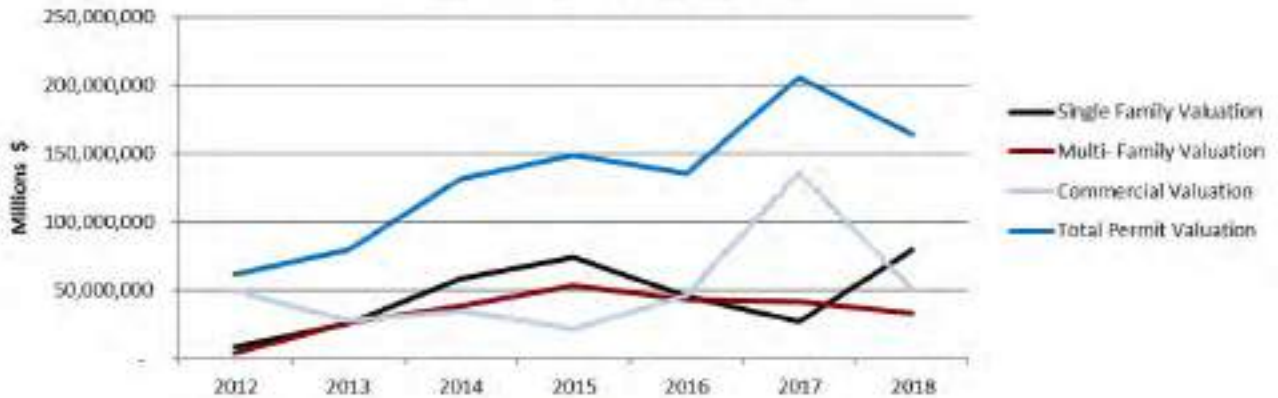
There are several factors that the City must consider as the five-year financial plan is refined to develop an operating budget for 2019/2020. Those factors include the local economy, outside entity funding decisions (i.e., grants, intergovernmental agreements), existing needs, and the growing demand for services. After considerable deliberation, policy and funding decisions are made and communicated in this document to guide operations in 2019/2020.

LOCAL ECONOMY

The 2019/2020 Budget has been developed within a period of incredible change for the City. Interest rates continue near historic lows. Natural gas prices are the same as they were in the 1980's. Oil prices continue to be volatile – with no good barometer to indicate future prices. And agricultural commodity prices are also lower this year. Sales tax revenues are averaging 8% growth in 2018. The 2019/2020 Budget attempts to adapt to the changing and growing environment by identifying how to improve the services provided.

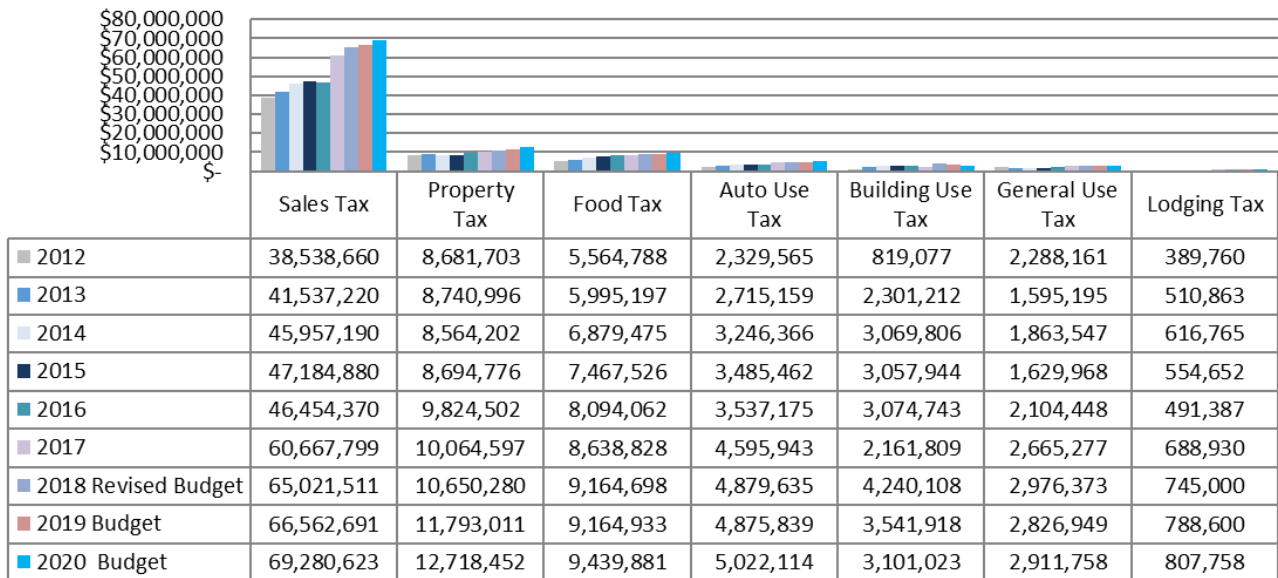
Simultaneously, new housing construction is robust in 2018. In 2018, 338 single family home permits and permits for 199 multi-family units were issued in Greeley. Commercial permits are also doing very well with 25 permits issued in 2018. According to data provided by Greeley Area Realtor Association the median sales price for detached homes in Greeley increased 10.9% to \$304,900 in 2018. As seen in the following graph, building has improved greatly from the lows experienced during the great recession.

Building Permit Values



By looking at the revenue from tax sources we can see very positive trends at the end of 2016 after a year of uncertainty. Retail sales taxes are the best indicator for how the local economy is functioning and make up 48% of General Fund revenue. Retail sales are up 8% at the end of 2018 and are projected to increase at 4% in 2019 from the original budget and 4% in 2020. The large increase from 2015 to 2016 is due to the addition of the .65% sales tax for “Keep Greeley Moving”. Food tax revenues were up 5% in 2018 and are forecasted to be up 3% in 2019 from the original budget and another 3% in 2020. Auto use taxes have been very strong for several years even with variances in the oil industry. Lodging tax revenues have increased since 2016, and are expected to increase and more rooms become available and growth occurs. Property tax revenue increased significantly since 2015 as property values and new growth have occurred. This positive trend is expected to continue in 2019 & 2020. Below is a graph showing the trends of major tax revenues.

Major Tax Revenues



Economic development efforts are critical for Greeley. It is extremely important to attract business with skilled labor jobs that pay competitive salaries. The City of Greeley continues to actively pursue businesses that will bring in quality jobs and be good corporate citizens. The issue will be financing infrastructure improvements necessary to facilitate the “appeal” before the fees from the development process are collected. For this reason the Capital Improvement Plan has taken on an even greater importance.

BUDGET ASSUMPTIONS FOR 2019 AND 2020

The initial planning stage of budget preparation involves evaluating the outside forces that effect funding decisions: national, state, and local economic condition; federal and state mandates; political environment; social environment; citizen concerns; and outside agency collaboration opportunities. Based on the state of the economy and response to incentives offered, the following assumptions were made to guide the development of the budget:

- 1.8% housing growth through 2020
- 2% annualized population growth
- 2% inflation rate increases in 2019 & 2020
- 2% Increase in energy costs
- 3.5% Unemployment rate
- Reduction in federal & grant funding
- Increases in fees charged for services
- 12% increase in sales tax revenues from the 2018 original budget for 2019 and 4% increase from 2019

Once these assumptions were developed, needs assessments were performed informally to develop priorities for available resources in 2019 based on the community's needs. The following is a list of priorities for budget preparation:

- Image
- Economic Health & Development
- Safety
- Infrastructure & Growth

The 2019 budget approved by City Council on November 6, 2018 encompasses each of these priorities and addresses the goals of the community. It also conforms to all federal, state, and local laws. City Council and City management believe that the budget sets forth a financial plan for fiscal responsibility and allocates the resources expected to be available to meet the needs of the citizens of Greeley in the most cost effective method possible. In order to accomplish this task, many issues were considered and many hours of deliberation were involved refining budget requests.

2018 CITY ISSUES IMPACTING THE 2019/2020 BUDGET

Several issues have been pressing during 2018 that have been considered in the process to develop the 2019/2020 budget including: economic conditions, growth, regulatory compliance, redevelopment of existing community assets, and service enhancements/improvements.

Economic Conditions

- State unemployment rate in October estimated at 3.1% and 2.8% in Greeley for 2018, well below the national average. (Bureau of Labor Statistics).
- As of October 2018, the City realized an 8% increase in sales tax revenue as compared to 2017, driven by increases in retailers, motor vehicles, and new development.
- Average sale price of Greeley single family homes increased 4.5% in October from 2017 to 2018.(Greeley Area Realtor Association)
- Property Tax revenues increased 12.5% from 2017 to 2018.
- Population and housing growth is expected to increase by 2% in 2019 and 2020.

Growth

- Land area to remain neutral.
- Significant development expected to occur on drylands, making water issues a primary concern. This may lead to significant increases in cost to develop residential properties, moving development to more multi-family units.

- Revenue equity for existing citizens versus new citizens; development related revenue is insufficient to fund infrastructure improvements necessary to fund growth.
- Reconcile the improvements that would be required within the Mid-Range Expected Service Area to the Capital Improvements Plan and available financing mechanisms to develop realistic infrastructure and service expectations for new development.

Regulatory Compliance

- National Pollutant Discharge Elimination System, a regulation meant to reduce the amount of pollutants entering streams, rivers, and lakes as a result of runoff from residential, commercial and industrial areas.
- Endangered species considerations for the environmental assessments required for capital projects.
- Water quality testing/flows through high mountain rivers

Redevelopment of Existing Community Assets

- Downtown District revitalization
- Urban Renewal efforts using HOME and Community Development Block Grants
- Historic Preservation efforts
- Neighborhood improvements

Service Enhancements/Improvements

- Fire station #1 and City Center completed
- Broadband Service Analysis
- Communication Services Department Creation
- Enterprise Resource System implementation
- Downtown Development Incentives
- Police Body Cameras
- Open Space Division
- Partner for Regional Transit

The water supply has always been very important to city leaders. Therefore, an emphasis is being placed on developing other water supplies. The City has committed funds in 2019 and 2020 to this effort. Options for developing water supplies include:

- Buying blocks of agricultural water
- Buying shares in ditch companies
- Building storage to increase firm yield
- Building storage to maximize water supplies

BUDGETING PRIORITIES

The proposed operating budget places a priority on existing programs to insure that the City is able to maintain an excellent level of service and seeks to address the overall needs of the community. Several factors were taken into consideration in the development of the 2017-2018 budget.

Budgeting Factors

- Departments were asked to submit budget requests that included a comprehensive justification which included; a summary request, background information, associated performance measures, related workload indicators, expected impact to Priority Based Budgeting Quartile, related Comprehensive Plan goals, funding sources, and impact if not funded.
- Requests were reviewed and evaluated in considerable detail. Only requests that passed a rigorous analysis were considered and presented to City Council. The final list of approved projects are shown in more detail below and throughout the budget document.

- Contractual salary increases to support Police and Fire union agreements were funded at a cost of \$616,949 for Fire and \$880,470 for Police in 2019.
- Many revenue sources, such as the Quality of Life program, utility revenues, 1% for art program, and grant revenue, are dedicated to specific purposes and cannot be re-directed.
- The 2019/2020 budget contains challenges to maintain infrastructure to the highest standard within current budget levels. Accumulated fund balance is reduced to fund planned capital projects.

2019-2020 New Initiatives

Consolidation and new positions to meet growth needs comprise the theme of the 2019-2020 Budget. The 2019 major initiatives included in the recommendation are listed below.

- **Consolidate City information dissemination and marketing into a single department to more efficiently and effectively communicate with citizens.**

A Communications Services Department is created that consolidates marketing efforts in several departments with the Public Information Office. With Greeley's growth, it is imperative that the City develop a message with common themes and goals. Many successful marketing initiatives have been launched: Greeley Unexpected, Imagine Greeley, Keep Greeley Moving, UCCC offerings, and departmental efforts. The organization needs a consistent theme and information delivery model to ensure citizens understand how the City is investing the scarce resources to deliver excellent service. The 2019-2020 Budget adds a new Communications Director that will facilitate this effort.

- **Consolidate Economic Development and Housing into a department to develop cohesive and complimentary strategies to meet the community needs for jobs and housing.**

The Economic Health and Housing Department will be created that consolidates the Economic Development program and the Affordable Housing program. Over the past year, the City has also been analyzing and reviewing our Economic Development program. This consolidation effort has many expected outcomes. Economic health means Greeley needs jobs and housing for all citizens of our city. Developing sustainable strategies requires succession planning within the Housing staff. An Economic Development Director is already an authorized position. It has been vacant for some time. The 2019-2020 Budget simply places all the positions into one department to facilitate effective strategy development over the long-range planning horizon.

- **Respond to emergency calls for assistance with situationally appropriate resources.**

The Fire Department has experienced significant change. The new Station 1 was completed and now serves as the headquarters for administration and the downtown district emergency response unit. The department began a new collaborative program with North Range Behavioral Health. This effort has allowed the department to triage calls between 8 AM and 5 PM and send only the resources necessary to meet the need. This effort has changed the response for over 500 calls in the first year of service, so that large front line structural response vehicles remain in service for major accidents and structural fires. The City will continue this service through 2019 and refine the program as necessary to effectively meet the community's emergency response needs in the most cost effective method possible.

The City also entered into a two-year contract through 2019 with Banner Hospital for Emergency Medical Transport services. In 2019, the City will work with community partners to analyze the most beneficial ambulance service delivery model into the future.

There were additional resources added to the budget related to ensuring that there are appropriate response resources. The 2019/2020 Budget adds three (3) Firefighters to better staff Ladder 5 in central Greeley.

In addition, the budget adds an Emergency Operations Manager to manage our natural disaster response efforts. Currently, existing staff is attempting to do this job in addition to a full time assignment associated with fire inspections.

Greeley is considered a leader in the municipal oil and gas inspection and safety monitoring, and the citizens have come to expect this level of service. Therefore, a fire inspector has been added to help with well inspections. As with all departments, major equipment needs have been included in the recommendations that the fire department needs for core functions.

- **Achieve full staffing for Police sworn positions and ensure the appropriate nonsworn support to manage certified officers' workload.**

Police staffing has been a challenge. At the writing of this letter, the uniformed authorized positions at the City of Greeley Police Department have been filled. This is a major accomplishment. It has been difficult to determine if more officers are necessary with the number of positions that have been vacant. That said, two (2) Police Safety Technicians (PSTs) are added to respond to lower level public safety calls. Over 60% of the Greeley Police Department service calls are not considered emergencies. PSTs are cost effective way to respond.

Due to workload, an additional Evidence Technician is also included in the recommendation. All the equipment requested by the department have been included in the recommended budget to support the staff protecting the City.

- **Deploy Police Department body cameras.**

A body camera program is included to be funded with the existing 0.16% public safety sales tax. It remains through 2024, as voters agreed with the continuation. There is significant policy work to develop prior to the camera deployment. The technology has had time to evolve and demonstrate proven performance.

- **Address the parks maintenance staffing shortage to protect existing assets.**

The City has added over 497 acres of open space, trails, medians, and parks over the last three years. While a crew supervisor and two (2) park maintenance workers were added last year to meet the target of 1/335 acres of parks, open space, natural areas and community separator, this function is still understaffed. Furthermore, the Emerald Ash Bore is becoming imminent in the community and dedicated staff to manage various open space needs is critical to protect the urban forest. The 2019/2020 Budget includes two (2) positions: a Natural Resource Division Manager to address these needs and a Technician II to ensure continued customer service at Island Grove.

- **Reduce the growth related development services backlog by adding staff and equipment.**

Finding the right talent and retaining the talent has been difficult. If the City cannot keep planning and building activity on time, builders will go elsewhere. Time is money to the building industry. The 2019/2020 Budget contains two (2) positions: an Engineering Technician and a Planner to help write code changes and help with the additional workload. Some equipment is included in the recommendation to improve efficiencies.

- **Partner regionally for transit solutions to reduce the number of vehicles on the road.**

Public Works has been busy with the Keep Greeley Moving program. There is over \$12 million more to spend, and great progress has been made toward meeting the commitment made to the citizens. The 2019 Budget adds \$35,321 to Transit to support a regional partnership that operates a bus between Greeley and Fort Collins. Staff will provide updates on the success of the program throughout 2019 with an additional \$110,718 budgeted in 2020.

- **Ensure there is the appropriate legal and finance support staff to collect revenue and protect city assets.**

The 2019/2020 Budget contains additional administrative positions: a City Attorney, a Utility Billing Customer Service Clerk, and a Sales Tax Auditor. There has been substantial growth in the City Attorney's Office caseload. The Finance Department has not had an increase of direct utility and cashing customer service for over 20 years. This position,

along with a sales and use tax auditor to help with the education of our businesses, will not require General Fund monies. The Water Utility Fund will pay for the customer service position. The auditor is a shift from an external to an internal function; therefore, there is a reduction in the appropriate professional services account.

- **Staff the growing demands on utility infrastructure to ensure the community has clean water, safely processes wastewater, and directs storm water appropriately.**

The water utility will be adding five (5) positions in 2019. While it is always difficult to add a position in any budget, capital expenditures are the real drivers in the utilities. The City is estimating two significant future projects: Windy Gap and Milton Seaman. Both of these will help meet the community's water needs for the foreseeable future. However, the combined cost of these projects totals over \$80 million in the next 10 to 15 years. Staffing to operate and maintain this infrastructure is necessary.

Unfunded 2019-2020 Initiatives

An additional 21 requests were not able to be funded in the 2019-2020 budget. The list includes the following:

- Farmers Market Administrative Assistant and Neighborhood Program Specialist positions in Communications Services department
- Planner position, Repeal and Replace Development Code and software enhancements for Community Development department
- Median/ROW Technician and Park Maintenance Tech II positions for Culture Parks, & Recreation department
- Housing Specialist position and additional professional services for Economic Health and Housing department
- Financial Analyst position and funding to evaluate replacement of current sales tax software in Finance department
- Alternative Response Vehicle Funding in Fire department
- Safety Coordinator position and Student Loans and 529 College Savings Plans in Human Resources department
- Information Technology department requests including migrate to cloud-based email and productivity software, Project Manager position, Expand TRAKiT Implementation, Website Redesign
- Two Police Officers, Police Sergeant, and Data Coordinator positions in the Police department.

Unfunded requests are listed in more detail on page 88 of this document.

Additional Budget Highlights

Listed below are some of the additional operating and capital highlights presented in the 2019-2020 Budget.

- The 2019/2020 budget reflects a significant increase in sales tax revenues that started at the end of 2017.
- Long term fleet and equipment replacement plan used to balance cash requirements.
- Long term hardware and software replacement plan used to balance cash requirements.
- Funding is included for the negotiated sworn police and fire fighter contracts.
- Funding for an average 4% merit pay increase for general employees is included.
- Funding for an average 1% market wage adjustment for general employees.
- Revenues have been estimated to show increases over 2018 estimated revenues, from inflation, population growth, and fee increases.
- Property tax revenue has also been estimated to grow 4.1% in 2019 and 7.9% in 2020 due to increases of assessed values in residential, commercial and industrial properties.
- A net increase in residential water, sewer, and stormwater rates of 4.1% or a monthly increase of \$3.52 on the average residential stormwater, water and sewer bill is included.
- Staffing is recommended adding 25.5 FTEs (full-time equivalents) in 2019 and one additional FTEs in 2020.
- Funding is included for changes in health insurance premiums: 4% decrease in 2019 and 4% increase in 2020.
- Funding is included for workers' compensation for a 21% decrease in 2019 and a 5% increase for 2020.

The 2019 budget has appropriated \$141.3 million for capital construction including \$90.7 million for water projects, \$11.1 million for sewer projects, \$4.5 million for road development projects, \$10.7 million for street maintenance, \$5.6 million in additional food tax maintenance projects, \$6 million for Quality of Life projects, \$4.3 million for stormwater projects, and \$2.3 for capital equipment and additional parks projects. The street improvements are primarily funded with development fees, the .65% “Keep Greeley Moving” sales tax, and food tax, which is sales tax on food restricted for capital maintenance and improvements. The water and sewer utility improvements are primarily funded by the annual depreciation reserve for infrastructure and equipment replacement, plant investment fees, and bonds. The stormwater utility improvements are funded by development fees and a stormwater user fee. A complete discussion of capital improvements is included in the Capital Improvements section of this document.

The City also requested that citizens re-authorize two sales taxes: 0.30% Quality of Life Sales Tax and 0.16% Public Safety Sales Tax. These were both approved by citizens on November 6, 2018. The 0.30% sales tax on all goods and services sold within the City of Greeley will be used to meet large transportation, as well as parks and operational facility needs over the next twenty (20) years. Staff members believe, with State matching money, the interchanges along State Highway 34, several additional traffic signals, and other major transportation investments can be completed. These changes, along with additional parks as the community grows, will ensure Greeley continues to protect the Quality of Life as the population grows.

The second re-authorization request was for 0.16% is to rebuild a very aged fire station, Fire Station 2 on 23rd Avenue, as well as build and staff an additional fire station in the western section of the City. The money will also be used to ensure the Police Department keeps pace with all the equipment and technology needed to do their job efficiently and effectively as possible.

REVENUE CHANGES

Significant increases in sales tax collections have allowed for many budget increases to occur in the 2019/2020 budget. Utility rates were also increased to meet growing need. A few fee changes are planned for 2019, such as a golf cart rental fee increase. There is also a continued emphasis on securing grants as it is important to maximize the citizens “return” for their money.

Residential water rates on average were increased 4.1% in 2019, but should be lower for those following the tiered structure plan. Sewer rates increased by 2.5% for single family residences in 2019. The long-term capital improvement plan for Water and Sewer contains extensive new construction within the next five years including the Water Right acquisitions, Milton Seaman Permitting, Bellvue water line replacements, Windy Gap firming project, distribution line extension/oversizing, nitrification project, and lift station upgrades/expansions. Stormwater rates will increase in 2017 by 7.7%. The stormwater capital improvement plan consists of drainage improvements, detention pond construction, and water quality vault construction.

It is extremely important to review revenue sources annually to ensure revenue structure equity, appropriate revenue generation from user fees, and to secure the maximum amount of funds from grant “pools” available. These efforts and the resulting planned sources and uses of funds are presented in this document.

LOOK INTO THE FUTURE

Future projections include both quantitative and qualitative components. Staff uses a variety of information sources, including building permit data, information from the real estate and building communities, and economic data from regional and state organizations. The first step of the quantitative portion of the projection process uses building permit data to document home-building activity and project future trends assuming a continuation of current trends tempered with other economic, employment and related data.

The qualitative portion of the projection process involves thoughtfully choosing a reasonable growth scenario based on observational information. The process includes a review of annual population estimates, projections found in the previous Growth and Development Report and the Greeley 2060 Comprehensive Plan, the Greeley Urban Renewal Authority's annual multi-family vacancy survey, input from the building community and planning staff on upcoming projects, and consideration of regional economic information.

Housing Values/Market: In both the nation and Colorado, home sales and activity have been on an upward trend. Home prices continue to increase with relatively low interest rates and additional job creation in the area and Colorado. Greeley has seen increases in construction with single family 2018 building permit valuations increasing by 194% from 2017. Housing values are expected to increase with current economic conditions and continued development.

State Employment (U.S. Bureau of Labor Statistics & The Colorado Business Outlook 2019): Unemployment rates have continued to remain low with an estimated state rate of 3.2% in 2018, while Greeley is estimated at 2.8%. Some forecasts have the unemployment rate increasing to 3.1% in 2019. The City budget assumes a higher rate of 3.5% allowing for adjustments upwards with minimal impact to the budget.

Economy (The Colorado Business Outlook 2019): Colorado is among the top states in economic performance and ranked 6th in GDP growth in Q2 2018. The state's economy continues to grow faster than the nation. Development of the Niobrara shale oil in Weld County has led to significant growth in Greeley. The majority of the state's oil and natural gas production comes from Weld County making Greeley susceptible to market changes in the oil industry. This being said the impacts from the oil and gas industries have improved, allowing for the overall economic growth to increase.

Residential Growth (The Colorado Business Outlook 2019): Population growth for the state was at about 1.4% or 9th in the nation in 2017. Expectations at the state level are 1.3% for 2020 and to grow faster than the national average to become a larger percentage of the U.S. population. Northern Colorado is estimated to grow at 2.4%. Also ethnic diversity is expected to increase as the Hispanic population continues to increase faster than other demographic populations. Like most of the United States those 65 or older are expected to increase and be a larger part of the population requiring additional services and facilities.

The challenge the City faces is to practically project the revenue that will be collected to cover the new growth. Each year the City balances projected revenues and expenditures to ensure that fiscal health will be maintained. It is the intent of the City to continue evaluating not only capital improvements on a five-year basis, but also the operating impacts of revenue policy guidelines and methods (used to determine the fees that are set administratively), and expenditure funding decisions. The integration of the operating costs associated with the capital improvement funding decisions is also recognized. All planning processes culminate in a five-year projected budget that is the implementation "map" for all master plans developed in conjunction with the citizen advisory committees. It is a tool expected to be extremely valuable in the decision making process as the City of Greeley addresses both the benefits and the challenges presented by additional demands from the growth expected over the next five years.

CONCLUSION

The 2019 - 2020 Budget provides for the same level of high quality services Greeley residents have come to expect as a result of good planning and a dedicated City workforce. The economic outlook has improved for 2019 and 2020 as significant growth occurred at the end of 2018. The 2019/2020 budget represents a financial plan for providing services to the citizens of Greeley in the most efficient and cost-effective manner possible with limited financial resources.

The long-term financial strength of the City will be dependent upon the overall growth in the economy. In the meantime, the City has maintained its excellent bond ratings with Moody's and Standard and Poor's and has invested City funds in investments that are considered the safest available. The City of Greeley has also successfully adhered to its fund balance and working capital policies for the General, Sewer, Water, and Stormwater Funds.

The City of Greeley is confident that the 2019/2020 budget addresses the City Council priorities (outlined in the Reader's Guide) and budget themes that guided the development of the budget. Many projects and programs compete for limited resources and every year difficult funding decisions must be made based on City Council priorities. The 2019/2020 budget represents a financial plan for providing services to the citizens of Greeley in what we believe are the most efficient and cost-effective methods possible.

The City of Greeley has tremendous potential for success in the next five to ten years. The decisions being made now will shape the community for decades to come. Greeley is a great place for businesses and families alike to call home. The vision continues to be to promote a healthy, diverse economy and high quality of life responsive to all its citizens and neighborhoods, thoughtfully managing its human and natural resources in a manner that creates and sustains a safe, unique, vibrant and rewarding community in which to live, work and play. Finding resources and solutions to reach this vision is a challenge, especially in the current economic times. The focus is to plan for managing the future and to capture opportunities to maintain that basic premise at the very least.

ACKNOWLEDGMENTS

The staff would like to extend appreciation to the City Council members that dedicate many hours to make the difficult priority decisions and set policies to guide the City into the future with financial stability. There are many staff members city-wide that have contributed significant hours using many talents during the budget process. While the future presents many challenges, the City of Greeley staff has many talented members that allow the team as a whole to look into the future with pride and anticipation.

The City also sincerely appreciates the time and talent invested in the budget process by the members of the Citizen Budget Advisory Committee (CBAC). Members spend many hours evaluating the budget and the budgetary impact of policy issues. Their input is extremely valuable to insure the citizen's perspective on community needs and priorities is represented and addressed in financial planning for the City of Greeley.

Volunteers allow the City of Greeley to sponsor events that would not otherwise be funded, due to the number of critical expenditures the City incurs to provide services to the citizenry. The volunteer hours contributed in the Culture, Parks & Recreation Department allows the Director to organize programs that appeal to Greeley's diverse culture and enrich the community's sense of history and art. The programs broaden youth exposure creating well-rounded leaders that will conquer tomorrow's challenges with open, creative minds. The City of Greeley truly is in partnership with the community to provide an investment in today that is likely to pay significant dividends in the future.

Respectfully submitted,



Roy H. Otto
City Manager

City of Greeley 2019-2020 Budget

The purpose of this section of the budget document is to assist the reader in his or her efforts to understand the City's budget.

Financial Structure

Funds are the backbone of the City's financial structure. Funds are established to account for specific revenues and expenditures related to certain activities of the City.

As can be seen below, funds are organized into various groups to identify their purpose.

Governmental:

- General Fund - major fund to account for all financial resources except those required to be accounted for in another fund.
- Special Revenue Funds - to account for the proceeds of specific revenue sources other than those from expendable trusts or from major capital projects that are legally restricted for specified purposes.
- Debt Service Funds - to account for resources used to pay annual principal and interest payments on general long-term debt.
- Capital Projects Funds - to account for financial resources used for the acquisition or construction of major capital facilities other than those financed by proprietary funds.
- Permanent Funds - to account for resources that are legally restricted to the extent that only earnings, and not principal, may be used to support the City's operation.

Proprietary:

- Enterprise Funds - to report any activity for which a fee is charged to external users for goods or services.
- Internal Service Funds - to report any activity that provides goods or services to other funds or departments on a cost-reimbursement basis.

Organizational Structure

Just as the collecting and spending of money has structure, the way that work is accomplished in any organization also has structure. The organizational structure of the City is displayed in several ways:

- A city-wide organization chart in this section.
- Department organization charts in the Department Summaries section.
- A description entitled "How the Department is Organized" in each department narrative.

The City uses specific terminology to represent various levels of organizational structure. The terms are activity, division, and department.

Activity

The activity is the most basic unit of organizational structure. An activity identifies a grouping of similar, related work activities. Examples of programs include: Investigations (Police), Family FunPlex (Culture, Parks & Recreation), and Snow and Ice Removal (Public Works).

Budgets are prepared at the activity level. Once approved, the activity-level budgets are combined to determine division, department, fund, and total City budgets. Activities are, therefore, the basic unit of both the organizational and financial structure.

The City of Greeley has preferred to keep its budgeting presentation simple and traditional. Greeley presents its budget as a "Program Performance" budget which means that each activity is associated with performance indicators which measure output in relation to the resources allocated.

Division

Divisions are simply a collection of related programs. As an example, the Street Maintenance division consists of Snow and Ice Removal, Street Resurfacing, Patching, and Graffiti programs. Programs are organized into divisions which facilitate administration and coordination of their operations by a single manager. Typically, the larger departments have two or more divisions, each with several programs. Smaller departments may consist of several programs all reporting to a department head.

Department

Departments are traditionally the highest level organizational units of municipal government operations. Familiar department examples are Police, Public Works, Culture, Parks & Recreation, and Finance. Departments typically report to the City Manager. The City Manager, City Attorney, and Municipal Court Judge report directly to the City Council. The City's structure at the department level is presented in the organization charts in the Department Summaries section.

Priorities and Performance Measures

Objective Directed Activities

The City Council priorities are presented in this section. Other visionary strategies are presented in the City Council's Priorities and the City Manager's Work Program (a separate document). Departments prepare their performance measures in concert with these broader priorities. Departmental priorities are presented at the end of the Reader's Guide that shows the relationship between the City Council priorities and department performance measures.

Performance Measures

Performance measures are statistical measures which are collected to reflect what is accomplished for the resources allocated. Some measures are workload related and others gage effectiveness or efficiency (see glossary for definitions).

The performance measures table has three previous years where data is available and contains both performance measure and indicators. Since budgets are prepared eighteen months prior to their actual execution, estimates of a future workload are represented by the target column. Actual numbers for 2018 will become available in February 2019. Changes to the 2019-2020 budget required the evaluation of all relevant performance measures to assure the best allocations of resources. Not all measures are contained in this document as several hundred are maintained by the City, but are used to give a glimpse of the process involved to develop the 2019-2020 budget.

By reviewing all four columns in the performance measures tables and each department, the reader can better ascertain the trend in each of the measures (i.e., whether it is increasing, decreasing, or relatively stable).

Capital Improvements

The City's proposed Capital Improvements Program (CIP) for 2019-2023 can be found on the website at <http://greeleygov.com/government/finance/budget>.

Personnel Summaries

Staffing levels have been detailed and summarized in several formats, beginning with a listing in each department's Budget Summary. There is also a Personnel Summaries section of the document that provides the staffing levels of all programs in the Full-Time Equivalent method of counting positions.

Feedback

What do you think? Your feedback is greatly valued. If you have suggestions or questions regarding the budget, please direct them to:

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City of Greeley
1000 10th Street
Greeley, CO 80631
Phone: (970) 350-9735
Email: robert.miller@greeleygov.com



CITY GOVERNMENT FORM AND STRUCTURE

The municipal government provided by the Charter of the City of Greeley, Colorado, is a Council-Manager form of government. Pursuant to the provisions of the Constitution of the State of Colorado and subject only to limitations imposed therein and by the Charter of the City of Greeley, all powers of the City are vested in an elective City Council.

POWERS OF THE CITY

The City has all powers of local self-government and home rule and all powers possible for a City to have under the constitution and laws of Colorado. Such powers are exercised in conformity with the provisions of the City of Greeley Charter, or in such a manner as may be provided by the Council, not consistent with the Charter.

City Council Membership

Policy-making and legislative authority are vested in the City Council consisting of the Mayor and six other members. The Council is elected on a non-partisan basis. Council members serve four-year terms and the Mayor is elected to serve a two-year term. Four of the Council members are elected by ward. The Mayor, two council ward seats and one council at-large seat are elected at every general municipal election.

Mayor

The Mayor presides over meetings of the City Council and has the same right to speak and vote therein as any other member. The Mayor is a conservator of the peace, and in emergencies may exercise within the City the powers conferred by the Governor of the State of Colorado for purposes of military law.

General Powers:

- A. The Council appoints and removes the City Manager.
- B. The Council adopts the budget of the City.
- C. The Council approves the minimum and maximum schedule of compensation for boards, commissions, and all employees of the City.
- D. The Council, or duly authorized committee thereof, may investigate any agency and the official acts of any officer or employee thereof, and may compel, by subpoena, the attendance and testimony of witnesses and production of books and documents.
- E. The Council provides for enforcement of its ordinances.
- F. The Council may enter into contracts and leases on behalf of the municipal government with the approval of the City Attorney and the City Manager.
- G. The Council, by ordinance, may enter into contracts with other governmental bodies.
- H. The Council provides for independent audits of all funds and accounts of the City.
- I. The Council, by ordinance, may create new offices, departments, or agencies.
- J. The Council may provide for licenses, permits, and fees for regulatory or revenue purposes.

City Manager

The City Manager is the Chief Administrative Officer of the City and is responsible to the Council for proper administration of all of the City's affairs. To that end, he or she has power and is required to:

General Powers:

- A. Be responsible for enforcement of the laws and ordinances of the City.
- B. Appoint, suspend, and remove heads of all departments except as otherwise designated by the Charter.
- C. Prepare the budget annually and submit it to the Council and be responsible for its administration after adoption.
- D. Prepare and submit to the Council as of the end of the fiscal year, a complete report on finances and administrative activities of the City for the preceding year.
- E. Keep the Council advised of the financial condition and future needs of the City and make recommendations to the Council.
- F. Exercise supervision and control over all administrative departments and agencies unless otherwise provided by the Charter.
- G. Be responsible for enforcement of all terms and conditions imposed in favor of the City or its inhabitants in any contract or public utility franchise.
- H. Inform the public clearly on City government functions and activities.

- I. Perform other duties as may be prescribed by the Charter or required of him or her by the Council not inconsistent with the Charter.



REVENUE

The budget process involves an annual review of estimated revenue and fee schedules. Estimated revenues are conservatively projected with rate increases and decreases based upon:

- projected growth and development in Greeley
- related costs of services provided
- estimated number of persons benefitting from the services
- expected inflation and its impact on the provision of services

Prior to August of 1983, the Charter of the City of Greeley prohibited earmarking sales tax revenues for specific purposes. In 1985, sales tax revenue bonds were first issued to finance capital improvements. At this time there are a few issues outstanding: 2003, 2005, 2005B and 2012. Sales tax collected will first be used to service this debt in accordance with the bond ordinances and the remaining balance will be transferred to capital project funds or the General Fund.

The City of Greeley imposes a number of miscellaneous licenses, fees, and taxes which are reviewed annually in conjunction with the Revenue Policy, to determine rate and fee schedules for the ensuing year. User charges are set annually for the various enterprises to cover estimated operation, maintenance, and overhead costs.

The City provides a variety of services that enhance the quality of life of its citizens such as:

- parks and trails
- museums
- recreation centers
- Union Colony Civic Center

These extra services are funded partially by private contributions and efforts will continue to secure donations as they are an integral part of the future success of these programs.

EXPENDITURES

Budgeted expenditures are limited to projected revenues and fund surpluses. Annual budget priorities are established on the basis of Council Priorities with the following considerations taking precedence:

- debt payments
- public safety
- utility services

Other public services and programs will be provided to the extent allowed by the economy at that time.

LEASE PURCHASE

In 1986, the City of Greeley began using lease/purchase financing for the provision of new and replacement equipment, vehicles and rolling stock in order to:

- ensure the timely replacement of equipment and vehicles
- ensure that vehicle replacement requirements were included in the operating budget

Advantages that a lease/purchase financing method can offer over a cash financing method are:

- it decreases the impact of inflation on the purchase of new and replacement equipment
- it reduces the initial impact of the cost to user departments by enabling acquisition costs to be spread over the useful life of large ticket equipment
- it safeguards the opportunity to use cash assets to earn higher interest than the interest cost of lease/purchasing

Depending upon interest rates and the projected equipment needs for future years, over-reliance upon lease/purchase as an equipment financing mechanism can result in compounded future costs.

INVESTMENTS

For cash management purposes, the City of Greeley currently pools excess cash from all funds and invests in government bonds and other eligible securities.

Since most City funds are scheduled for specific purposes, maturities are selected to coincide with the periods during which monies will be spent even though new money is coming in to replace expended funds. Because of the positive nature of the yield curve (i.e., longer term rates are higher than shorter term rates), the City attempts to stagger the maturity dates on investments to meet anticipated cash flow needs based on a cash flow model and a yield curve. Thus, a basically passive portfolio strategy is employed. However, active trading is encouraged to take advantage of short-term market swings when conditions warrant a more active strategy. It is the intention of the investment pool to maximize interest income according to risk, marketability, and diversification.

Eligible Investments:

- Treasury Obligations: Treasury bills, Treasury notes, Treasury bonds and Treasury STRIPS with maturities not exceeding five years from the date of purchase.
- Federal Instrumentality Securities: Debentures, discount notes, global securities, callable securities and stripped principal of coupons with maturities not exceeding five years from the date of purchase issued by the following only: Federal National Mortgage Association, Federal Farm Credit Banks, Federal Home Loan Banks, Federal Home Loan Mortgage Corporation, and Student Loan Marketing Association.
- Prime Commercial Paper issued on U.S. companies and denominated in U.S. currency with a maturity not exceeding 180 days from the date of purchase which is rated in its highest rating category at the time of purchase by one or more nationally recognized organizations which regularly rates such obligations.
- Eligible Bankers Acceptances with an original maximum maturity not exceeding 90 days issued on domestic banks or branches of foreign banks domiciled in the U.S. and operating under U.S. bank laws with a minimum of \$250 million combined capital and surplus, whose senior long-term debt is rated at the time of purchase AA by Standard & Poor's, AA by Moody's or AA by Fitch IBCA, Duff and Phelps, and deposits of the issuing bank must be insured by the Federal Deposit Insurance Corporation.
- Repurchase Agreements with a defined termination date of 180 days or less collateralized by U.S. Treasury and agency securities listed under Treasury Obligations and Federal Instrumentality Securities with a maturity not exceeding ten years. Title must transfer to the City or the City must have a perfected security interest.
- Local Government Investment Pools authorized under CRS 24-75-701, 702 which are no-load, have an objective of maintaining a constant daily net asset value per share, limit assets of the fund to securities authorized in this investment policy, have a maximum stated maturity and weighted average maturity in accordance with Federal Securities Law Regulation 2A-7 and have a rating AAA by Standard & Poor's or AAA by Moody's or AAA/V-1+ by Fitch IBCA, Duff & Phelps.
- Time Certifications of Deposit or savings accounts in state or national banks or in state or federally chartered savings and loans which are state approved depositories and are insured by the FDIC. Certificates of deposit which exceed the FDIC insured amount shall be collateralized in accordance with the Colorado Public Deposit Protection Act.
- Money Market Mutual Funds registered in the Investment Company Act of 1940 which are no-load, have a policy to maintain a constant daily net asset value per share, limit assets of the fund to those securities authorized in this policy, have a maximum state maturity and weighted average maturity in accordance with Federal Securities Regulation 2A-7 and are rated either AAA by Standard & Poor's or AAA by Moody's or Fitch Investors Service.

In all cases, collateral shall have at the least, a market value equal to the investment funds involved.

An average rate of return for the current analysis of the City's investment portfolio will be performed and include the following:

- average maturity of the investment portfolio for the current quarter as compared with the previous three
- a listing of investments by type and institution which shows the applicable percentages of the total portfolios

DEBT

The City borrows money and issues short-term notes, general obligation bonds, revenue bonds, special or local improvement bonds, and any securities not in contravention of the Charter of the City of Greeley.

It is a high priority of the City of Greeley to maintain good communications with bond rating companies and to earn good bond ratings. The City has developed the following policies to ensure that debt is soundly financed:

- revenue sources to be used to finance debt are conservatively estimated

- the term of debt will not exceed the life of the project being financed by the debt

Future projects are considered to determine future financing needs and the availability of unrestricted resources to finance both current and future debt.

In addition, the City Council observes the following restrictive provisions in all issues of bonds by the municipality in accordance with the City Charter:

- total general obligation debt will not exceed 10% of the total assessed valuation for tax purposes
- the interest rate shall not exceed the market rate
- no bonds shall be issued at less than par value
- the sale of all bonds shall be based upon competitive bids
- all bonds issued by the City shall contain a provision for redemption prior to maturity

Annual budgets include debt service payments and reserve requirements for all debt currently outstanding and for all proposed debt issues.

RESERVES

In 2010 the City Council adopted a fund balance and working capital balance policy for the General, Sewer, Water and Stormwater funds. On November 1, 2016 the reserve policy was updated and adopted by City Council to adjust for extraordinary expenditures.

- General fund unrestricted fund balance shall be two months of operating expenditures, plus operating transfers out, less any extraordinary expenditure items, calculated as the end of the most recent fiscal year.
- Sewer, Water and Stormwater funds working capital balances shall be maintained at 25% of operating expenses less depreciation at the end of the most recent fiscal year.
- Use of fund balance or working capital must be appropriated by City Council.

Debt reserves are established to protect bond holders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and for the marketability of bonds. The amounts of debt reserves are established by ordinance in association with each bond issue.

BUDGET PROCEDURES

Prior to the beginning of the budget process the City Manager meets with the City Council to review current council priorities and define new priorities. Following the identification of Council's priorities the City Manager develops an appropriate work program.

In March, the budget process begins with the departments updating their priorities and performance measures. During this budget cycle, the emphasis continues to be on updating and modifying performance measures. The departments are asked to develop performance measures that would measure quality and efficiency and not workload measures.

During the month of April, budget preparation manuals are distributed to the departments providing guidelines and instructions for preparing their budgets. Both the revenue and the expenditure budgets are submitted during May and June. Most departments have citizen advisory boards that help the department head determine project priorities to be proposed in the operating budget.

All requests are summarized and compared to prior year actual expenditure totals and the current budget for City Manager review meetings which involve analysis by the City Manager, Finance Director, Deputy Finance Director, and Budget Officer. Meetings are conducted to evaluate all requests using a City-wide perspective and to compare proposed expenditures to projected revenues with the objective of balancing the budget.

In July, the five year capital improvement plan is updated.

The City Manager is required by Charter to prepare and submit to the City Council on or before the fifteenth of September each year, a recommended budget covering the next fiscal year. The following information is required:

- detailed estimates with supporting explanations of all proposed expenditures for each agency of the City, showing the expenditures for corresponding items for the last preceding fiscal year in full, and estimated expenditures for the current fiscal year
- statements of the bonded and other indebtedness of the City, showing the debt redemption and interest requirements, the debt authorized and unissued, and the condition of sinking funds, if any
- detailed estimates of all anticipated revenues of the City from sources other than taxes with a comparative statement of the amounts received by the City from each of the same similar sources for the last preceding fiscal year in full, and estimated revenues for the current fiscal year
- a statement of the estimated balance or deficit for the end of the current fiscal year
- an estimate of the amount of money to be raised from current and delinquent taxes and the amount to be raised from bond issues which, together with any available unappropriated surplus and any revenues from other sources, will be necessary to meet the proposed expenditures
- such other supporting information as the City Council may request, or as may be otherwise required by the Charter

CITIZEN BUDGET ADVISORY COMMITTEE REVIEW

The purpose of the nine-member committee appointed by the City Council is to provide citizen involvement in the budget process. The functions of the Committee shall include, but not be limited to:

- becoming familiar with City operations, and commenting on revenue requirements, expenditures, staffing levels, alternative service delivery and how the budget will meet the needs of the community
- giving special review attention to specific areas, as directed by City Council or by consensus of the committee
- commenting, through an annual report, on the City budget to City Council

BUDGET HEARING AND ADOPTION

A public hearing on the proposed budget is held before its final adoption at such time and place as the City Council directs. The proposed budget is balanced, meaning that expenditures do not exceed available resources. Notice of the public hearing, a brief summary of the proposed budget, and notice that the proposed budget is on file in the office of the City Clerk are published at least two weeks in advance of the hearing. The complete proposed budget is placed on file for public inspection during office hours for a period of not less than one week prior to the public hearing. The proposed budget is also available for viewing on the City's official web site.

The budget is normally adopted based on an estimated property assessment provided in August by Weld County. The county provides the final certified tax assessment by December 10th. Prior to December 15th of each year, the City Council sets a tax levy and certifies

this levy to the County Commissioners. Upon completion of two public hearings and the tax levy certification, the City Council adopts the budget and makes necessary appropriations by ordinance no later than December 15th, per the City of Greeley Charter.

CHANGES IN APPROPRIATIONS

The City Council may transfer any uncommitted, unreserved, unencumbered, or unexpended appropriations balance or portion thereof from one department, office, or agency to another except as otherwise provided in the Charter. The City Council may make additional appropriations during the fiscal year for unanticipated expenditures, but such additional appropriations shall not exceed the amount by which actual and anticipated revenues of the year are exceeding the revenues as estimated in the budget unless the appropriations are necessary to relieve an emergency endangering the public health, peace, or safety. The ordinance is put on the agenda as a public hearing on the first and second reading before it is formally adopted.

ACCOUNTING AND BUDGETARY BASIS

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. For both accounting and budgetary purposes, the following basis is applied.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 180 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims and judgments, are recorded only when payment is due.

Cigarette tax, sales tax, auto use tax, general use tax, franchise fees, royalties, special assessments, taxpayer-assessed taxes, interest revenue, and charges for services are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received.

Proprietary funds utilize the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows.

Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP), except for the following: proceeds from long-term debt are budgeted as revenue in the proprietary funds; note, lease and bond payments are budgeted as expenses in the proprietary funds; repayments of advances to/from other City funds are budgeted as revenues and expenditures/expenses in all fund types; purchases of fixed assets are budgeted as capital outlay expenses in the proprietary funds; and depreciation in proprietary funds is not budgeted.

The only Enterprise funds that fund depreciation are the Water, Sewer, and Stormwater funds. Depreciation may be shown in other funds for accounting purposes, and in most cases is not considered in the rate setting process.

BUDGET CALENDAR

PROCESS	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
Update department priorities and performance measures												
Budget Kick-Off meetings, Budget Manual Distribution												
Departments prepare Revenue and Expenditure Budgets												
Update Five Year Capital Improvement Plan												
City Manager Review												
Proposed Budget Preparation												
Citizen Budget Advisory Committee Presentation												
Council Workshop												
Public Hearings/Budget Approval and Mill Levy Set												



BUDGET DOCUMENT LAYOUT

The 2019 budget document layout has not changed from previous years. The Revenue section is different from the Comprehensive Annual Financial Report in that it does not distinguish between operating and non-operating revenue. The Other Financial Sources (Uses) section of the fund balance summaries include transfers, loan proceeds, bond proceeds, and like sources and uses. For budget purposes, all expected revenue is applied to the expected expenditures. The Total columns on the fund balance schedules are a multi-year presentation of the City of Greeley's total resources.

The following is a listing of sections and a description of the contents:

- The **Reader's Guide** contains information for reading and understanding the document, including policies, procedures, a budget calendar, department priorities and performance measures, organization chart, and core values.
- The **Budget Overview** is designed to summarize the City's total revenues and expenditures. In addition to the complete budget, this section displays the fund balances by type of fund (Governmental Operations, Special Revenue, Debt Service, Capital Projects, Permanent, Enterprise, and Internal Service).
- The **Revenue** tab contains information on the City's revenue sources, and a brief explanation of the major sources.
- The **Expenditures** tab displays the City's total expenditures and gives detail of the City's debt service.
- The **Personnel Summaries** tab describes the standard FTE count and changes in FTEs for 2018-2020. Various summary reports and a comparison of positions are also included.
- The **Fund Summaries** tabs have schedules which serve as organizational guides to fund structure and the departments that manage resources within the funds. The impact of the changes in the resources on the balance of each fund or fund type is included in the notes immediately preceding the schedules in the Fund Summaries section.

An account of the revenues, expenditures, balances of each individual fund and the purpose of each fund are documented in subsequent sections. The objective of this type of organization is to show the most general, "big picture" information for quick reference and gradually break summaries down into more detailed information at the department, division, and program levels in later sections. Additional detail can be found in the Capital Improvement Plan.

- The **Department Summaries** tabs give a description of the purpose and responsibilities of each of the departments and divisions. Each department tab contains the following: an organization chart, a department budget summary, general description and organization of the department, FTE summary, and achievements. Within each department, each of the following are documented for the divisions: purpose, division budget summary and a program description.

All narratives start with a summary of resources in both a historical and cross-indexed format. Financial and staffing data are provided in terms of the prior year, the current year, and future years. The first column reflects actual expenditures and revenues for the prior year. The second column details budgeted expenditures and revenues for the current year which is the year the future years budgets are prepared. The first two columns provide historical comparative data for the future year's budget columns. The third and fifth columns present the proposed amounts budgeted for 2019 and the 2020 budget. The reader is better able to understand the basis for the future year's budgets through comparison with historical expenditure and revenue patterns, as well as from workload and operational requirements as explained in the remainder of the narrative. The fourth and sixth columns identify the change from the 2018 revised budget and the 2019 proposed budget. Changes are expressed as a percentage for expenditures and revenue comparisons.

- The **Capital Improvements** tab contains a narrative describing the development process and issues, a graphic presentation of the appropriation for capital improvements by fund and project type, tables of planned projects for 2017-2021 (2017 projects are funded), and the descriptions and operating impacts of these projects. A 2017/2018 schedule of capital outlay, for both replacement and new equipment, closes out the capital improvement section.
- The **Appendices** tab contains supplemental information to provide a better understanding of the community and budget:
 - Appendix A: Reconciliation of the 2016 original budget to the 2016 revised budget and a comparison of the 2016 - 2018 budgets at the fund level
 - Appendix B: Schedules indicating how tax money collected is expected to be spent in 2017/2018 by department
 - Appendix C: Schedule of inter-fund transfers and an explanation of the transfer

- Appendix D: Presentation of Greeley and Weld County demographics
- Appendix E: Table of Citizen Boards and Commissions
- Appendix F: Ordinance adopting 2017 budget and resolution establishing the 2017 tax levy
- Appendix G: Glossary of terms
- Appendix H: Index



2019 CITY COUNCIL PRIORITIES

Each year the Greeley City Council reviews the vision statement and current realities and establishes priorities that they believe will maintain and improve the community. These are the 2018 priorities and objectives.

Image

Community promotion & marketing
Healthy neighborhoods
Appealing community entryways & corridors
Youth success
Quality of life

Safety

Crime prevention & suppression
Emergency readiness & response
Traffic safety

Economic Health & Development

Engaged business and industry relationships
Active support of business development
Economic initiatives

Infrastructure & Growth

Public facilities & equipment
Environmental infrastructure
Human infrastructure
Civic Infrastructure



CITY COUNCIL'S 2019 PRIORITIES WITH OBJECTIVES

The goal for each priority is listed along with a description of the objectives.

PRIORITY: Image

GOAL: Reinforce Greeley's vision as an attractive and vibrant community in which to live, learn, work, and play.

I. COMMUNITY PROMOTION & MARKETING:

Deliberate efforts to positively affirm Greeley's character and attributes.

II. HEALTHY NEIGHBORHOODS:

Develop and sustain neighborhoods that reflect a safe, attractive, and appealing place to live.

III. APPEALING COMMUNITY ENTRYWAYS & CORRIDORS:

Present a pleasant, positive, and welcoming impression of Greeley to residents and visitors.

IV. YOUTH SUCCESS:

Help create a community environment that supports youth success.

V. QUALITY OF LIFE:

Devote public resources to help create an exceptional community experience.

OBJECTIVES

OBJECTIVES

PRIORITY: Safety

Goal: manage the health, safety & welfare in a way that promotes a sense of security and well-being for residents, businesses and visitors.

I. CRIME PREVENTION & SUPPRESSION:

Foster a safe environment for Greeley residents and businesses.

II. EMERGENCY READINESS & RESPONSE:

Minimize loss of life and property through risk prevention and preparation, capability & effectiveness of response.

III. TRAFFIC SAFETY

Create an environment that promotes the safe movement of people, goods and services.

PRIORITY: Economic Health & Development

GOAL: Foster and maintain public and private investment in business development.

I. ENGAGED BUSINESS AND INDUSTRY RELATIONSHIPS

Foster and sustain active and productive relationships with key employers and businesses to secure and expand their local success.

II. ACTIVE SUPPORT OF BUSINESS DEVELOPMENT

Promote a business-friendly environment and system of municipal services that support commercial enterprise.

III. ECONOMIC INITIATIVES:

Develop opportunities to target public investment toward specific, high value economic development projects and markets.

OBJECTIVES

PRIORITY: Infrastructure & Growth

Goal: Establish the capital & human infrastructure to support & maintain a safe, competitive, appealing, and dynamic community.

OBJECTIVES

I. PUBLIC FACILITIES & EQUIPMENT:

Provide a framework of public services, facilities and equipment that support a safe, pleasing and successful community.

II. ENVIRONMENTAL INFRASTRUCTURE:

Improve and maintain the City's natural resources for the benefit of the community.

III. HUMAN INFRASTRUCTURE:

Invest in employee development.

IV. CIVIC INFRASTRUCTURE:

Create a community that recognizes and capitalizes on the power of aligned principled relationships to address any challenges we face



PRIORITY AND PERFORMANCE MEASURES

Council Priority: Economic Health & Development		2015	2016	2017	Target
Dept	Objective: Active Support of Business Development				
CD	New Building Plan Reviews Completed within 10 Days**	81.0%	77.0%	76.0%	25.0%
CD	New Building Plan Reviews Completed within 20 Days**	99.0%	99.0%	97.0%	95.0%
CD	Development Review Requests	239	541	231	n/a
CD	Reviews Per Staff Engineer	13	11	7	n/a
CD	Total Inspection Stops	15,283	6,761	6,200	8,515
CD	Average Inspection Per Inspector a Day	12.7	11.1	10.2	9
CD	Requests Answered within 24 Hr**	94.6%	94.7%	96.6%	75.0%
Dept	Objective: Engaged Business & Industry Relationships				
CS	Increase Sales at Winter Greeley Farmer's Market			37,792	\$ 15,000
CS	Increase Sales at Summer Greeley Farmer's Market			\$ 248,302	\$ 185,000
ED	Business Visits**	10	38	62	36
ED	Unique Webpage Visits**	11,618	5,847	8,625	n/a
Finance	Business Applications Processed	615	708	3,168	n/a
Finance	New Businesses	312	625	1,118	n/a
Council Priority: Image		2015	2016	2017	Target
Dept	Objective: Appealing Community Entryways & Corridors				
CPRD	Annual Flower Quality (On a Scale of 1 to 10)	8.6	8.5	7.5	8.0
CPRD	Median Shrub/Perennial Quality (On a Scale of 1 to 10)	7.8	7.0	6.6	8.0
PW	Graffiti Removal within 24 Hours or Reporting	94.0%	83.0%	83.0%	90.0%
Dept	Objective: Community Promotion & Marketing				
CS	Recruit Twitter Followers to City's Main Account	3,830	4,612	5,332	4,300
CS	Recruit Facebook Followers to City's Main Account	5,319	6,965	7,898	6,300
CS	Increase Flickr Photo Views	310,726	426,085	537,527	150,000
CS	Youtube Views for City's Page Annually	26,434	33,048	39,227	25,000
CPRD	Advertising Space Sold: Cash	\$ 108,039	\$ 98,553	\$ 87,097	\$ 80,000
Dept	Objective: Healthy Neighborhoods				
CD	Response to Code Complaints within 7 Business Days (Peak)	98.0%	99.0%	97.0%*	95.0%
CD	Response to Complaints within 5 Business Days (Peak)	95.0%	97.0%	96.0%	85.0%
CD	Compliance to Violation within 5 Weeks	77.0%	85.0%	83.0%	75.0%
CD	Proactive Neighborhood Inspections	55.0%:45.0%	37.0%:63.0%	45.0%:55.0%	50.0%:50.0%
CPRD	Tree Inspections & Updates	11.0%	19.8%	8.0%	20.0%
CPRD	ROW Inspections & Updates	38.0%	20.0%	19.0%	20.0%
CPRD	Vandalism Incidents Responded to within 24 Hours	96.0%	91.0%	33.0%	90.0%
CPRD	Athletic Field Quality Index	51.0%	68.0%	68.0%	90.0%

Council Priority: Image		2015	2016	2017	Target
Dept	Objective: Quality of Life				
CPRD	Museum Annual Attendance	25,338	28,451	28,761	30,000
CPRD	Budget Revenues Per Round	\$ 25.07	\$ 25.13	\$ 28.26	n/a
CPRD	Boomerang Rounds of Golf	28,920	29,253	28,305	32,500
CPRD	Highland Hills Rounds of Golf	31,276	29,247	27,501	32,614
CPRD	Turf Quality Index Rating	80.0%	74.0%	76.0%	85.0%
CPRD	Athletic Field Quality Index	88.7%	83.4%	83.3%	90.0%
CPRD	Total Irrigated Acres Maintained	603	607	607	n/a
CPRD	Total Natural Acres Maintained	564	892	892	n/a
CPRD	Family Funplex: Cost Recovery Ratio	95.0%	95.0%	86.0%	100.0%
CPRD	Ice Haus: Cost Recovery Ratio	87.0%	84.0%	72.0%	100.0%
CPRD	Annual Rental Days in Monfort Concert Hall	190	157	155	125
CPRD	Annual Rental Days in Hensel Phelps Theatre	124	115	130	100
CPRD	Adult Sports: Adult Sport Teams Registered**	751	653	579	650
CPRD	Youth Sports: Participant Numbers**	11,746	3,693	3,768	4,000
CPRD	Family Funplex: Daily Admissions	92,415	93,519	89,764	95,000
CPRD	Recreation Center/Family Funplex: Members		4,779	3,984	4,500
CPRD	Family Funplex Member Visits		58,967	54,319	60,000
Finance	Food Tax Rebates Issues	401	835	926	n/a
Finance	Food Tax Dollars Rebated	\$ 26,377	\$ 103,480	\$ 108,160	n/a
PW	Total Ridership All Services	594,531	667,532	774,651	700,000
PW	Fixed Route Riders Per Revenue Hour**	\$ 17.00	\$ 15.28	\$ 17.93	\$ 17.00
Council Priority: Infrastructure & Growth		2015	2016	2017	Target
Dept	Objective: Civic Infrastructure				
CS	HOA Training & Participation (Trainings / Participants)**		106	117	3 / 60
CS	Neighborhood Meetings & Participation**		756	487	4 / 400
Dept	Objective: Environmental Infrastructure				
W&S	Treatment Chemical Cost (\$/MG)	170	153	\$ 146.00*	145
W&S	Response to Complaints within 24 Hours	100.0%	100.0%	100.0%*	100.0%
W&S	Restoration of Disrupted Water Source within 4 Hours	100.0%	95.0%	93.0%*	95.0%
W&S	Average Response Time	27	30	25*	Minutes
W&S	Irrigation Audits	299	351	320	>120
W&S	Indoor Audits	120	161	123	>80
W&S	Participants within Designated Water Budget	89.0%	87.5%	80.0%	>90.0%

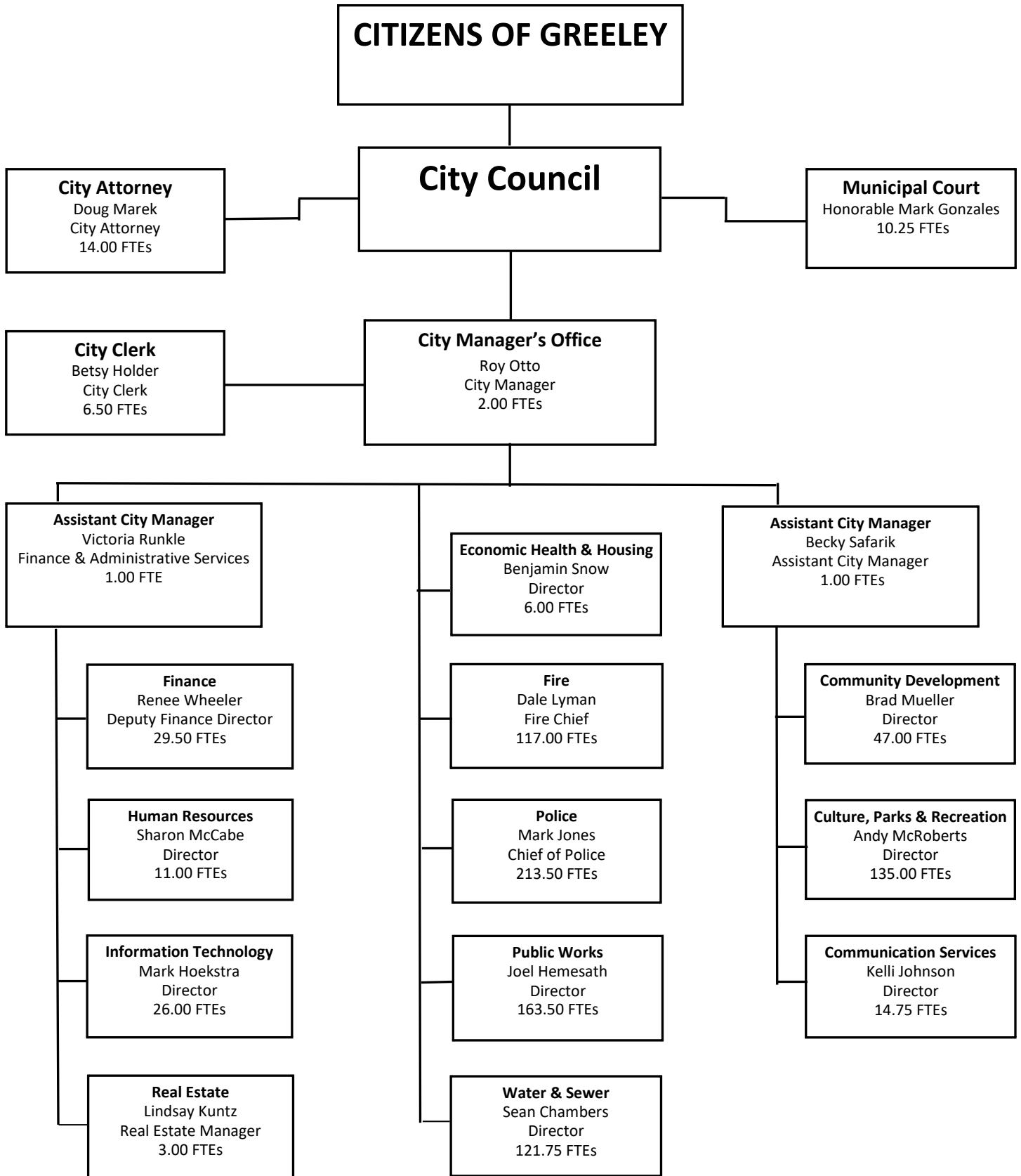
Council Priority: Infrastructure & Growth		2015	2016	2017	Target
Dept	Objective: Human Infrastructure				
CAO	New Cases Filed January - April Each Year	2,313	2,189	1,868	n/a
CAO	New Claims Received / Initiated Annually	11	7	15	n/a
CAO	New Litigation Received / Initiated Annually	5	8	6	n/a
CCO	Ordinances & Resolutions	120	134	155	n/a
CCO	Accessible after 3 Days of Meeting	92.0%	79.0%		100.0%
Finance	Customers Enrolled in eBill	7,017	9,554	10,982	n/a
Finance	Delinquent Accounts >90 Days Past Due	541	864	258	n/a
Fire	Total Training Hours	24,245	24,270	28,497	n/a
Fire	Annual Fire Inspections	1,191	1,164	1,870	1,500
Fire	Plan Review Turn Around Within 14 Days	8	10	10	14
Fire	Fire Safety Plans Reviewed	378	289	308	n/a
HR	Employee Turnover Rate	10.3%	9.8%	13.0%	8.0%
HR	Healthcare Cost (Employee/Month)	\$ 396	\$ 453	\$ 423	<10% YOY
HR	Participation in 401K / Average Deferral	93% / 6.9%	90% / 7.7%	94% / 8.32%	85% / 5%
HR	Worker's Compensation Incident Rate	9.6%	8.7%	9.4%	9.3%
IT	Development: Greeleygov.com Uptime	99.8%	99.8%	99.9%	99.0%
IT	Development: Technological Training Class Offered	46.0%	36.0%	22.0%	20.0%
IT	Help Desk: Requests	7,810	5,826	7,486	n/a
MC	Criminal / Traffic Cased Filed	14,370	12,256		n/a
MC	Parking Tickets Issued	11,037	9,776		n/a
Council Priority: Infrastructure & Growth		2015	2016	2017	Target
Dept	Objective: Public Facilities & Equipment				
CPRD	Grave Settling Modifications	50+	55	50	40
CPRD	Mounument Settling / Movement Abatement	20+	550	1020	25
CPRD	Turf Quaity Index	70.0%	74.0%	72.0%	80.0%
PW	Central Fleet: Repair Cost/Mile	\$ 0.28	\$ 0.29	\$ 0.31	\$ 0.14
PW	Transit Fleet: Repair Cost/Mile	\$ 1.21	\$ 1.03	\$ 1.14	\$ 0.80
PW	Streets Above Quality Index (65)**	56.0%	59.8%	61.1%	90.0%
PW	Collector Streets Above Quality Index (65)**	60.0%	64.9%	65.9%	90.0%
PW	Arterial Streets Above Quality Index (65)**	65.0%	66.1%	66.6%	90.0%
PW	Street Sweeping Cost (Cost/Mile)**	\$ 42.73	\$ 38.67	\$ 39.37	\$ 40.00
PW	Number of Potholes**	38,653	35,138	31,302	n/a
PW	Number of Potholes Reported and Filled within 48 Hours**	93.0%	95.0%	94.0%	90.0%
Council Priority: Safety		2015	2016	2017	Target
Dept	Objective: Crime Prevention & Suppression				
Police	Total Part One Crimes	3,139	3,773	3,227	2% Decr.

Council Priority: Safety		2015	2016	2017	Target
Dept	Objective: Emergency Readiness & Response				
Fire	EMS Response to Service Calls within 5 Minutes**	72.1%	70.0%	71.0%	75.0%
Fire	Average EMS Response Time**	4m 20s	4m 24s	4m 22s	<5 Minutes
Fire	Total Number of Fire and EMS Responses	13,974	14,861	14,520	n/a
Fire	Total Number of Fires	328	287	277	n/a
Fire	Maintain Fire Loss Per Capita Below National Average	\$ 24.74	\$ 13.61	\$ 14.51	<30.70
Police	E-911 Calls Served By Greeley Call Center	128,531	122,830	110,675	n/a
Police	E-911 Telephone Calls Answered within 20 Seconds	97.4%	98.4%	98.0%	n/a
Police	Average Calls Per Day	352	337	303	n/a
Police	Calls For Services	72,909	78,760	78,502	n/a
Police	Priority One Calls	710	894	1,137	n/a
Police	Average Response Time to Priority Two Calls**	8m 13s	8m 29s	8m 28s	10 Minutes

**Top 40 Measure



2019 ORGANIZATIONAL CHART







INTRODUCTION

This Revenue Summary contains information on revenues for all city funds. This section includes the following specific information:

- **Revenue Summary** which describes the various types of revenue sources for the major fund groups.
- **Major Revenue Sources - Taxes** which provide detail on property and sales tax.
- **Other Major Revenue Sources** graphics.
- **Schedule of Revenue Sources** and variables for collection.

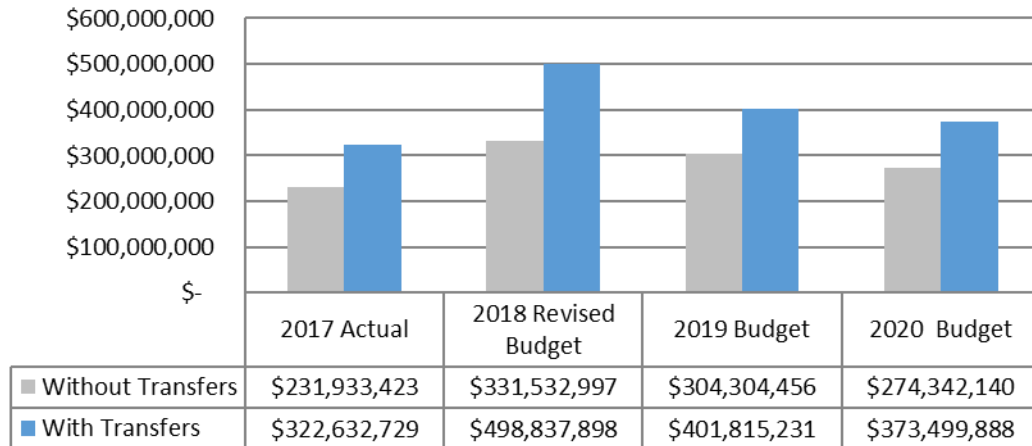
Information is presented in a comprehensive, multi-year format which should enable the reader to understand the overall financial condition of the City. Actual data is provided for 2017, revised budget for 2018, and budgeted figures for 2019-2020 to show the historical trend. This format provides a comprehensive analysis to the information for the 2019-2020 estimates.



REVENUE SUMMARY

This summary describes the major sources of revenue for the various fund groups. Since there are numerous revenue categories, this summary is purposely broad in order to present the "big picture" in terms of revenue. Greater details, including information on trends and assumptions, are presented in the following pages of this section. Total City revenues are estimated at \$401,815,231 for 2019 and \$373,499,888 for 2020 including inter-fund transfers and financing proceeds (\$304,304,456 for 2019 and \$274,342,140 for 2020 excluding inter-fund transfers).

Total Revenue - All Funds



GENERAL FUNDS

Major sources of revenue in the General Fund include: property taxes, county, state, and federal intergovernmental funds, franchise taxes, charges for services, transfers from other funds, fines and forfeits, licenses and permits, and miscellaneous sources. General Fund revenue is used to provide basic municipal services such as police, fire, parks, culture, recreation, public works, and many other general functions.

SPECIAL REVENUE FUNDS

Revenues which are collected into this fund group are from special sources, typically unique from other operations. The Special Revenue Funds and their major revenue sources are listed as follows:

Fund	Major Funding Source
Convention and Visitors Fund	Lodgers Room Tax
Community Development Fund	Federal Grants
Streets and Roads Fund	Road and Bridge Tax (county), Highway Users Tax (state), General Fund Transfers
Conservation Trust Fund	Lottery Proceeds (state)
Sales and Use Tax Fund	Sales and Use Tax
Restricted Fees Fund	Surcharges and other assigned revenues
Downtown Development Authority TIFF Fund	Property Tax
Museum, Senior Citizen, Senior Center Clubs, and Memorials Funds	Donations

DEBT SERVICE FUNDS

Revenues for these funds come from transfers from the Sales and Use Tax fund and transfers from other funds which benefit from the debt. These funds are used for the payment of principal and interest on general long-term debts of the City such as bonds, lease/purchases, notes, and related funding mechanisms.

CAPITAL PROJECT FUNDS

These funds set aside monies for capital projects of a specific nature. Examples include capital improvements for parks, trails, streets, Quality of Life projects, and fire equipment acquisition and replacement. General uses include infrastructure maintenance which is budgeted in the Food Tax Fund. Revenues come from a variety of sources: sales and use tax, sales tax on food, development fees, bonds, certificates of participation, and general funding. Capital projects are described in the Capital Improvement Section.

PERMANENT FUNDS

Permanent funds result primarily from endowment trusts, bequests (memorials), and contributions. Revenue from these funds is dependent upon memorial provisions, contributions, prevailing interest rates, and investment methodology. The interest derived from the Cemetery Endowment Fund is used to assist in the preservation of the cemetery grounds. Some memorial funds are used for other specific purposes as stipulated in the will.

ENTERPRISE FUNDS

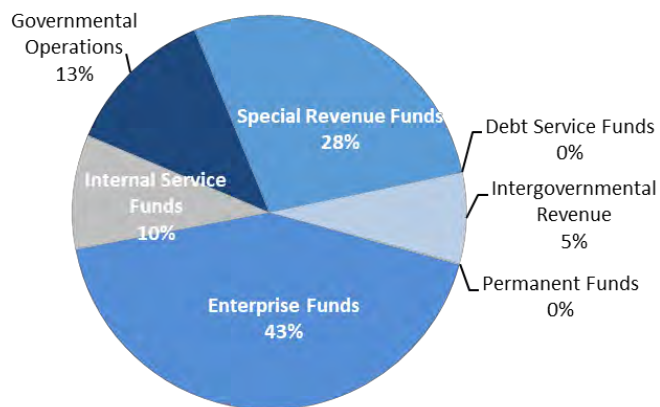
Enterprise operations are self-sustaining, and almost all funds come from fees and charges for services provided directly by users. The funds include the water and sewer utilities, municipal golf courses, municipal cemetery, stormwater, and downtown parking. The public safety combined services fund was discontinued in 2013. The enterprises adjust their fees and charges to cover the costs of both operations and capital improvements.

Depreciation reserves are used to set aside funds for the maintenance and replacement of related capital structures. Fund balances are commonly used to "save" funds for major capital construction and rehabilitation. As a result, fund balances can experience great fluctuations over a series of years.

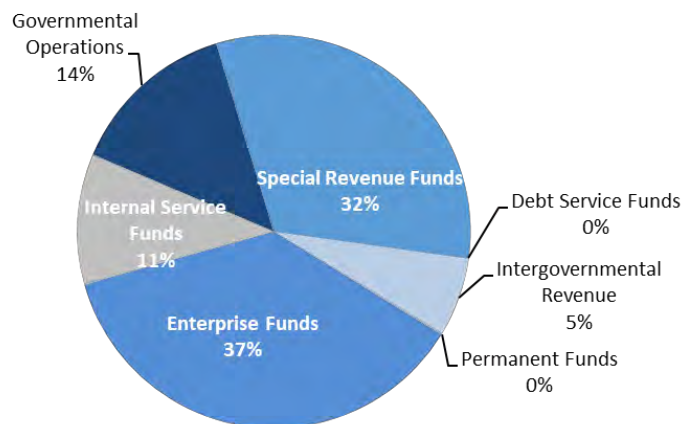
INTERNAL SERVICE FUNDS

Internal services include equipment maintenance, information technology, communications, health insurance, worker's compensation, liability, fleet replacement and information technology acquisition. Revenues are based upon rates derived from the users of these services, most of which are citywide. These rates are adjusted each year based upon anticipated costs of operation. Similar to the enterprise funds, fund balance surpluses and deficits also affect the level of rates which must be charged to sustain these operations on an annual basis. The information technology acquisition fund was added in 2016.

2019 Revenues by Fund Type
(excludes operating transfers)



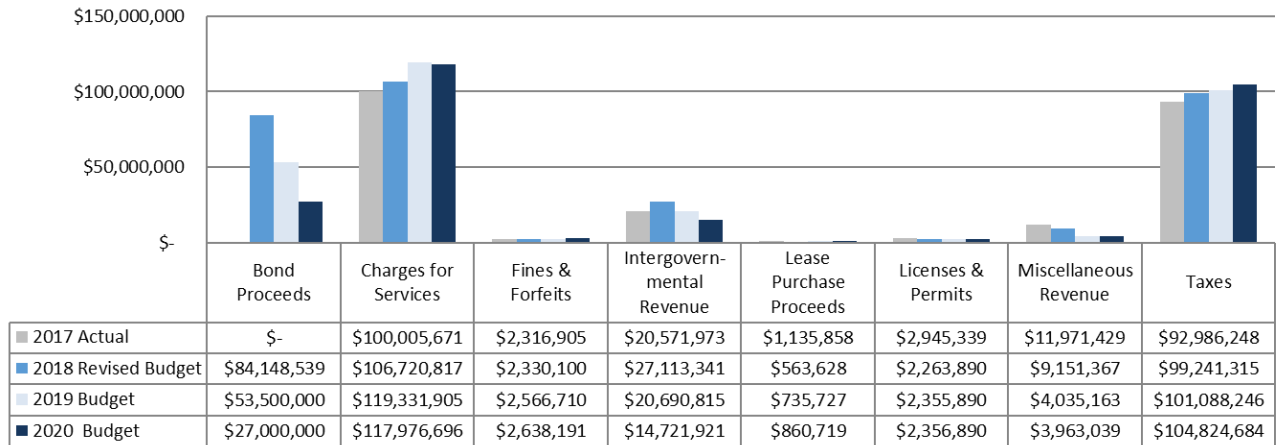
2020 Revenues by Fund Type
(excludes operating transfers)



SUMMARY OF 2019-2020 REVENUE SOURCES BY FUND TYPE

2017 - 2020 Revenues by Source

(excludes operating transfers)



2019 REVENUE:

2019 total revenue, excluding inter-fund transfers, is expected to be \$304,304,456 representing an 8.2% decrease from the 2018 Revised Budget. The decline comes from lower bond proceeds, planned intergovernmental revenue, and onetime oil royalties in 2018. The overall composition of taxes and charges for services represents 71.4% of the total revenue collected. This means that the City's budget is very reliant upon revenue sources that can fluctuate with the economy and consumer discretionary income. Changes in revenue include:

Bond/Lease Proceeds in 2019 the City budgeted \$53.5 million in Water Construction bonds for the Windy Gap Firming Project.

Charges for Services are budgeted 9% higher than 2018. Higher rate revenue from water, sewer, and stormwater rates continue to provide a steady increase from rates increases and additional growth. Development fees are projected to increase significantly as new construction occurs. Franchise fees are expected to increase slightly.

Fines and Forfeits are budgeted to increase at 10.2% to follow current collection trends in 2018.

Intergovernmental Revenue overall is lower due to fewer compressed natural gas buses being purchased in 2019 using Federal Transit Authority grants, which cover the majority of the cost, and state pass through revenues awarded for capital projects. New grants are appropriated during the year as the City is notified of the award causing the previous year to be currently higher. Most grant funds are specifically restricted in use and are on a reimbursement basis. The remaining intergovernmental revenue sources in 2019 are expected to be consistent with previous year funding levels.

Licenses and Permits are expected to be 4.1% more in 2019 than in 2018 due to increases in building permits and plan check fees.

Miscellaneous Revenue varies by year and is expected decrease in 2019 as onetime oil royalties, insurance recoveries, and reimbursement from Urban Renewal were received in 2018. Miscellaneous revenue is comprised of rentals (\$1,365,986), loan repayments (\$977,546), interest (\$689,077), royalties (\$507,000), private contributions (\$121,700), sale of assets (\$189,909), purchasing card rebates (\$110,000), and other (\$73,945).

Taxes in 2019 are expected to be 1.9% higher than 2018 due to increases in auto use taxes, specific ownership taxes, property taxes, and lodger's room tax.

2020 REVENUE:

2020 total revenue, excluding inter-fund transfers, is expected to be \$274,342,140, which represents a 9.8% decrease from the 2019 Budget. The decline comes from lower bond proceeds and planned intergovernmental revenue. Changes from 2019 to 2020 include:

Bond/Lease Proceeds in 2020 total \$27 million. \$15 million will be for the Sewer Nitrification Project, \$7 million for the acquisition of additional water rights, and \$5 million for improvements at the Boyd Water Treatment Plant

Charges for Services show a \$1,355,209 decrease in 2020 compared to 2019. Capital project fund development fees are budgeted to decrease \$8 million in 2020 by using estimates in the 2018 Annual Growth and Development Projections Report.

Fines and Forfeits are expected to increase by 2.8% in 2020, following population growth rates from 2019.

Intergovernmental revenue is estimated to decrease by 28.9% with estimated reductions in FTA purchased buses, onetime stated grants, Severance Taxes, and Mineral Taxes in 2020.

Licenses and Permits are estimated to remain the same as 2019.

Miscellaneous Revenue is planned to decrease 1.8% as interest earnings decrease.

Taxes are expected to increase \$3.7 million, mainly due to an increase in general sales tax revenues of \$2.7 million or 4% and increased property taxes of \$1 million.

2021-2023 REVENUE:

2021 through 2023 Revenue numbers are expected to follow the same trends as projected in 2019 & 2020. Expectations are for low to moderate continual growth in the area. Although exact numbers have not been provided for all categories, below are some highlights for 2021-2023.

Bond/Lease Proceeds are expected to be \$4 million in 2022 to fund water capital replacement projects. Water Rights Acquisition has \$2 million planned in 2022. An \$8 million bond issue is planned for 2021 to fund stormwater construction projects. Lease proceeds are planned to be used to replace fire vehicles for \$1.1 million in 2021 and .9 million in 2023.

Charges for services are expected to increase each year after 2020. Utilities are expected to regularly increase rates to cover expenditures. Water rates are projected to increase each year by an average of 5% in 2021, 5% in 2022, and 5% in 2023. Sewer Rates are projected to increase by an average of 5% in 2021, 5% in 2022, and 5% in 2023. Stormwater rates are expected to increase by 7.5% in 2021, 7.7% in 2022, & 8.0% in 2023. Development fee revenues are expected to increase as new development continues in the city. Franchise Fees are also expected to increase as natural gas and electricity follow historic long term trends and the population of Greeley increases.

Fines and Forfeits are expected to experience minimal increases as the population increases.

Intergovernmental revenue is estimated to be lower due to the variability of grant awards. There is concern that the City may be short severance tax revenues as the state of Colorado continues to use this funding source. Federal Transit Authority monies may also be limited as the City has reached limits in funding available for transit operations.

Miscellaneous revenue is expected to increase slightly from rents and county buildings.

Licenses and Permits are estimated to increase from building permits and plan check fees derived from growth in the City.

Taxes are expected to consistently increase as sales tax, use tax, and property taxes rise with the growth of the economy, inflation, and home values. Growth from smaller communities near the City of Greeley will also increase tax revenues as goods and services are purchased in the City. We do not anticipate the rapid growth but rather a more consistent sales tax growth rate of around 3%.



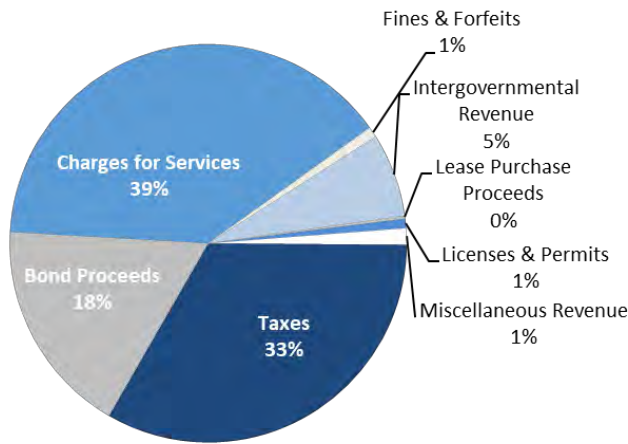
MAJOR REVENUE SOURCES: TAXES

SUMMARY

Taxes are an important issue to most citizens. The purpose of this section is to put into perspective the amount of taxes which Greeley residents pay to support municipal services. This perspective will include information on how much the average city resident pays for basic services as well as a comparison of local taxes in relation to other forms of taxes.

Sales tax and property tax are the two primary taxes which the average citizen pays to fund basic municipal services. The City collects 4.11% on most retail purchases within the city limits with food at a lower rate of 3.46%. Property tax is collected based on the value of property (real and personal). More information will be presented on sales and property taxes in the latter part of this section. The charts below expand on the Total Revenue charts depicted previously by illustrating the relationship between taxes and the remainder of the City's revenue for 2017 and 2018.

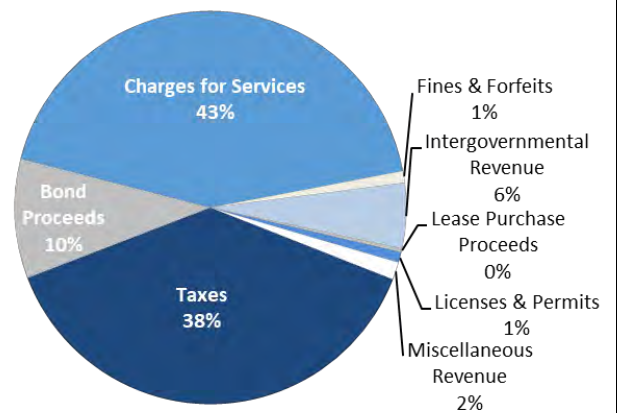
2019 Revenues by Source
(excludes operating transfers)



2019 Total Revenue by Source

Taxes in 2019 will make up 33% of the City's total revenue. Property and sales taxes alone will account for 26% of the total revenue (excluding transfers) of \$304 million required to fund the City's expenditures.

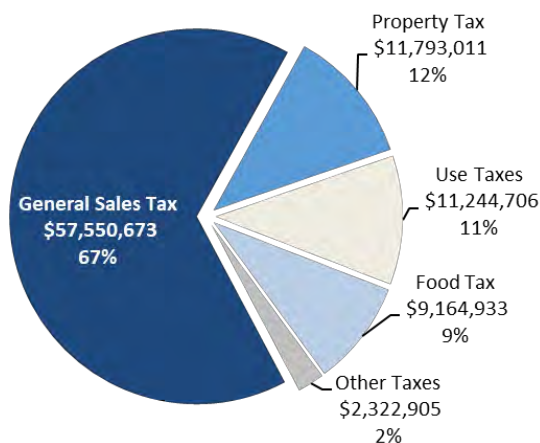
2020 Revenues by Source
(excludes operating transfers)



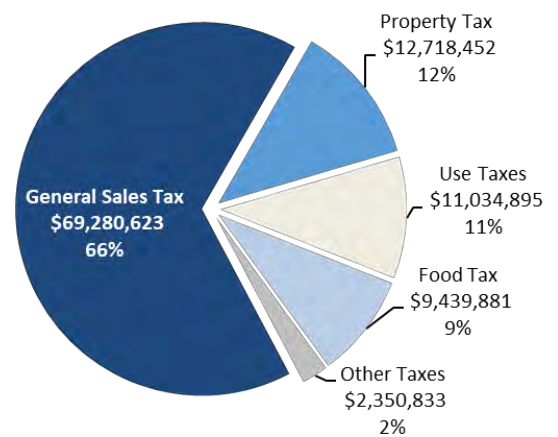
2020 Total Revenue by Source

Taxes in 2018 will make up 38% of the City's total revenue. Property and sales taxes alone will account for 31.8% of the total revenue (excluding transfers) of \$274 million required to fund the City's expenditures.

2019 Tax Categories \$101,088,246
(excludes operating transfers)



2020 Tax Categories \$104,824,684
(excludes operating transfers)



GENERAL OPERATIONS FUNDED BY TAXES

General operations include such basic services as: police, fire, public works, culture, parks and recreation, community development, and related governmental operations. General operations exclude water and sewer utilities, stormwater utility, golf courses, cemetery, and internal services such as data processing and equipment maintenance.

Greeley residents will receive in 2019 from taxes paid:

PUBLIC SAFETY:

- *POLICE* services on a 24-hour, seven days a week basis, including patrol, traffic regulations, investigations, and other public safety services;
- *FIRE* protection on a 24-hour, seven days a week basis, including response to fires, medical emergencies, and hazardous material emergencies

CULTURE, PARKS & RECREATION:

- *PARKS* opportunities such as scenic parks and trails throughout the city.
- *CULTURE & RECREATION* which preserve and enhance the quality of life through performing arts, museums, festivals, exhibits and recreational sports activities for all ages

PUBLIC WORKS:

- Services including snow and ice control on a 24-hour, seven days a week basis, plus street repairs, traffic signal operation, bus services, and maintenance of city facilities

COMMUNITY DEVELOPMENT AND GENERAL GOVERNMENT:

- *Community Development* includes planning, building inspections, code enforcement, and development review;
- *General Government* programs which cover; finance services including complete accounting and reporting, auditing, collection, cashing, purchasing, budgeting, and bond acquisition;
- *Policy and Administration* services which include the City Council, City Clerk, Municipal Court, City Manager, City Attorney, Economic Health & Housing, Communication Services, and Human Resources;
- *Non-Departmental* Expenses which include a variety of general costs such as audit services, bank charges, and debt services.

SALES TAX

This is a tax on the retail sale of various goods and commodities. The state's tax rate is 2.9% and the City's is 4.11%. Therefore, on items purchased subject to sales tax, just over seven cents is paid by the consumer for every dollar of purchase price. State law limits the total sales or use taxes imposed by the state, county, and any city or town in any locality in the state to 6.9%. This limitation does not preclude a county sales or use tax at a rate not to exceed 1%. This limitation does not apply to home rule cities such as Greeley. The total sales and use taxes currently in effect within the City's boundaries is 7.01%.

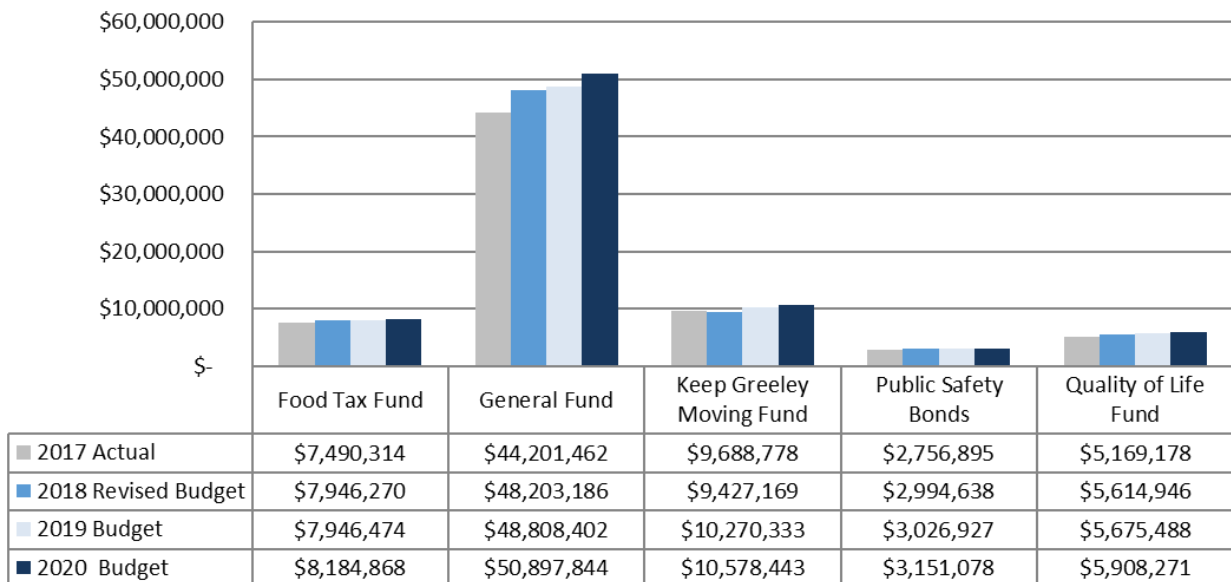
Sales tax was excluded on the purchase of food until 1990, when the exclusion was rescinded in order to fund a capital maintenance program for the repair of streets, buildings, parks, and other capital assets. The estimated \$7.9 million in 2019 and the estimated \$8.2 million in 2020 in revenue from the tax on food sales is designated and is not used for municipal operations.

The level of reliance upon sales tax is very common in the State of Colorado and other states that do not rely heavily on property tax. The City sales tax rate was increased from 3.3% to 3.46% in 2005. The .16% rate increase that went into effect January 1, 2005 was used to build a new police station and renovate the public safety building. The .16% tax was reauthorized in 2018 to continue through 2044. The City sales tax was increased on January 1, 2016 by a new sales tax of 0.65%, excluding food, for a term of 7 years by approval from voters in the last quarter of 2015. This initiative funds street maintenance and improvements. Over the first seven years this initiative will fund repaving of 10 arterial and collector roads, the repaving of 8 neighborhoods, 3 capacity projects, and the City of Greeley taking over all public concrete sidewalks and gutter repairs. The .30% or referred to as the Quality of Life was approved in 2018 to continue through 2042 and includes parks, facilities, and transportation projects.

The rate of 3.46% is applied to food sales with 3% going to the Food Tax fund, .16% to Public Safety and .30% to Quality of Life. The 3% proceeds from sales tax on food are restricted to infrastructure, public facilities maintenance and improvements (primarily street maintenance).

Sales tax revenues are projected to grow by a yearly average of 3.2% the next two years from the original 2018 budget. The 2018 revised sales tax revenue is anticipated to be 7.2% above 2017. 2018 food tax is above expectations and should reach the 2018 revised budget showing a 6.1% increase from 2017. Food tax revenue is budgeted to increase an average of 1.5% over the next several years from the original 2018 budget. Below is how the sales and food tax is distributed to the five areas of Public Safety Bonds, Quality of Life Fund, Food Fund, Keep Greeley Moving Fund, and General Fund:

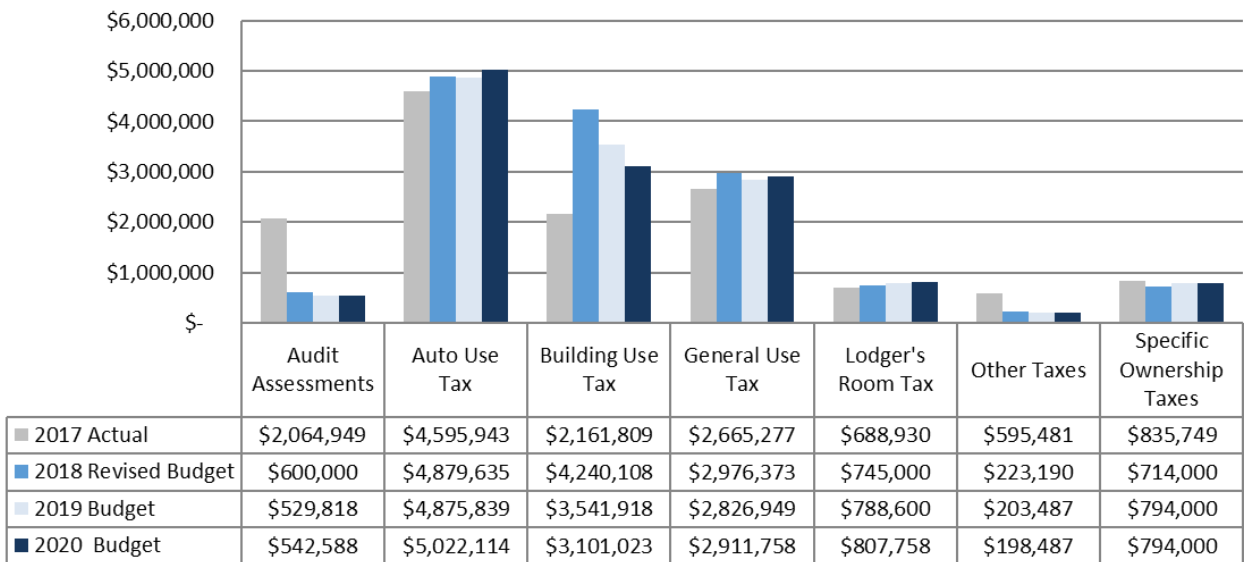
Sales and Food Tax Revenue Allocation



Use and Other Taxes

Revenues for use and other taxes have been projected to remain consistent with current trends of inflation and population growth. Auto Use and Lodger's Room Tax projections for 2019 and 2020 have been increased to current revenue trends in 2018. Building Use Tax projections are based on forecasted permits. Other Taxes include Telephone Tax, Occupation Tax, Island Grove Tax, and Penalty and Interest revenues. Below is a summary of Use and Other Tax revenues:

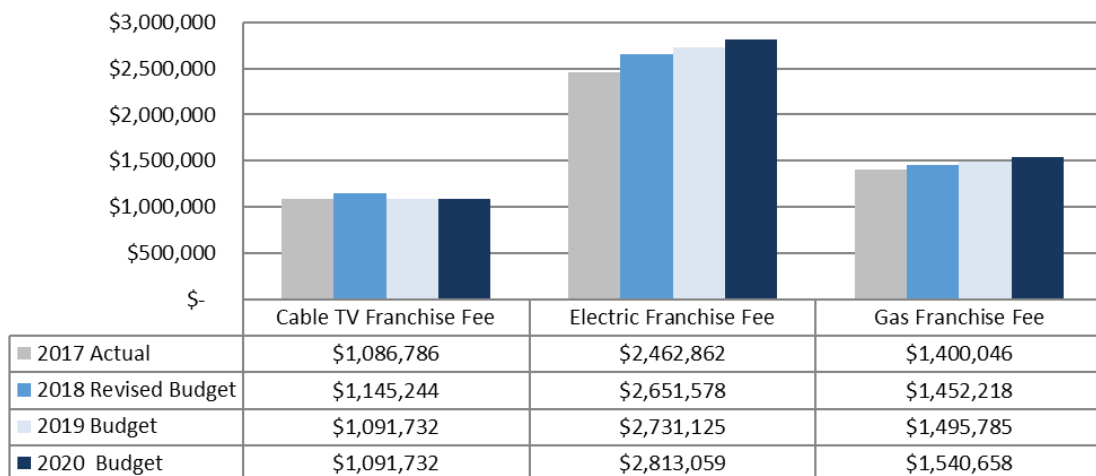
Use and Other Tax Revenue by Year



Franchise Fees

Franchise Fees are also tracked on a consistent basis as a source of revenue and economic growth and are part of Charges for Services in the General Fund. Below are the historical and future revenue projections for areas of electric, natural gas, and cable fees. Electric and Natural Gas revenue is projected to increase in 2019 and 2020. Cable revenue is expected to slightly decrease as fewer people use cable services.

Franchise Fees



PROPERTY TAXES

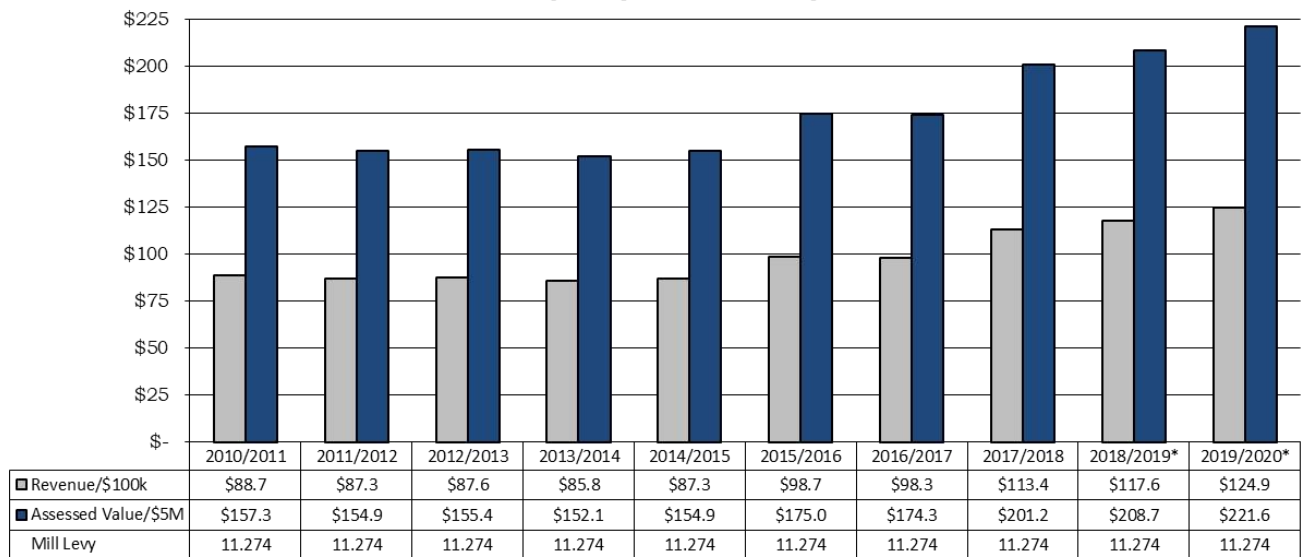
Property taxes are levied upon the value of land, buildings, and business personal property. These taxes are a source of general revenue for numerous agencies. Each authorized agency establishes a tax rate, known as a "mill levy", which is applied against the assessed value of property within applicable areas or districts. The county collects property taxes on behalf of all taxing agencies and distributes the funds to these agencies.

The Gallagher Amendment, approved by Colorado voters in 1982, divides the state's total property tax burden between residential and nonresidential (commercial) property. According to the Amendment, 45% of the total amount of state property tax collected must come from residential property, and 55% of the property tax collected must come from commercial property. The Amendment also mandates that the assessment rate for commercial property be fixed at 29%. The residential rate, on the other hand, is annually adjusted to hold the 45/55 split constant. In the years since Gallagher passed, increases in residential property values have significantly outpaced the increases in the value of commercial property. In fact, residential property now accounts for 78% of the state's total property value. However, due to the Gallagher Amendment, residential property is only responsible for 45% of the state's total property tax burden. Conversely, commercial property, which now accounts for only 22% of total property value in the state, is still responsible for 55% of the state's total tax burden.

The Gallagher Amendment requires that properties must be reassessed every two years by the county assessor of the county in which they are located. Market values are determined based on recent sales of similar properties in the area. The current residential assessment percentage is 7.2%. The tax rate or mill levy is applied to the assessed value divided by 1,000. The City of Greeley's mill levy has remained the same since 1992 at 11.274. However, it was reduced to 10.635 mills for the 2000 tax collection only to rebate revenue collected in excess of the Tabor Amendment limit in 1998 by \$300,354. The mill levy was restored to 11.274 in 2001. City of Greeley total property taxes to be collected are estimated at \$11.8 million in 2019 and \$12.5 million in 2020.

A multi-year history of Greeley's property tax revenues is presented in this section. The bar graphs in this section show the relationship between the variables of the City's mill levy and the total assessed valuation. This is set by the county and the state.

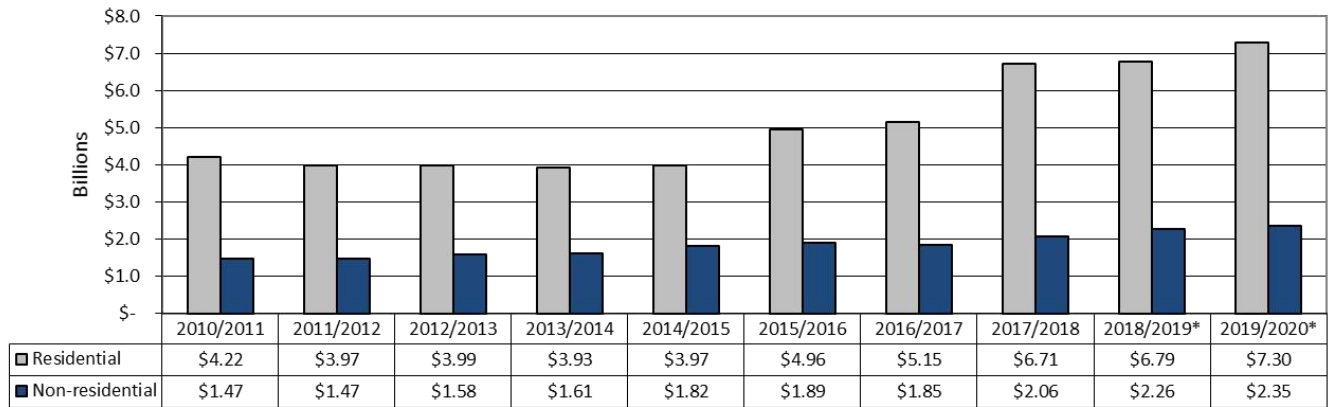
Property Tax History



*Estimate

This graph is the first in a series to visually reflect the impact of the Gallagher Amendment. Actual values for residential properties comprise approximately 75% of the City of Greeley's tax base in 2018. Property values are expected to increase in 2019 and 2020 due new construction and increased property values.

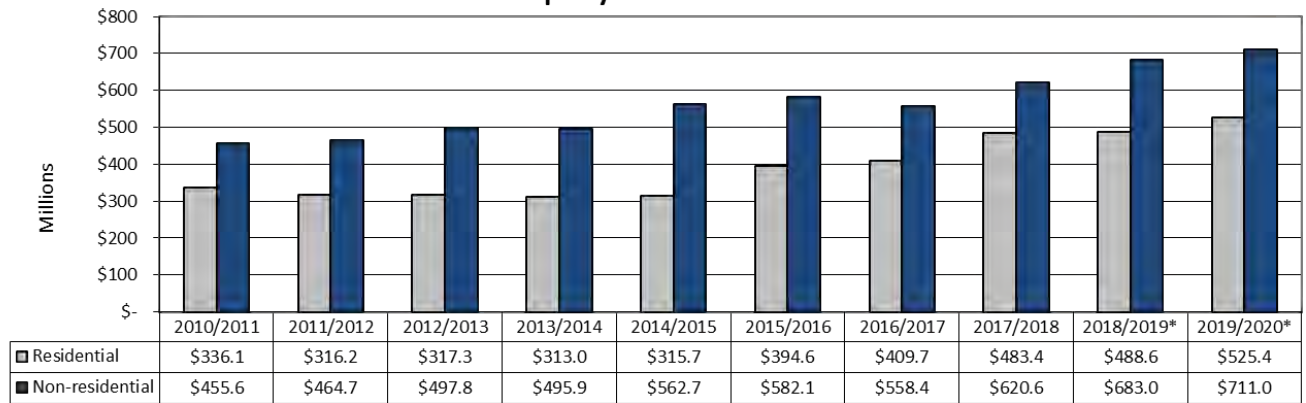
Property - Actual Value



*Estimate

The second in the series of charts to show the effect of the Gallagher Amendment shows that assessed values are expected to gradually increase with no adjustments to the assessment percentage by the state. If the assessment percentage determined by the Gallagher Amendment changes then decreases will occur in the residential assessed value.

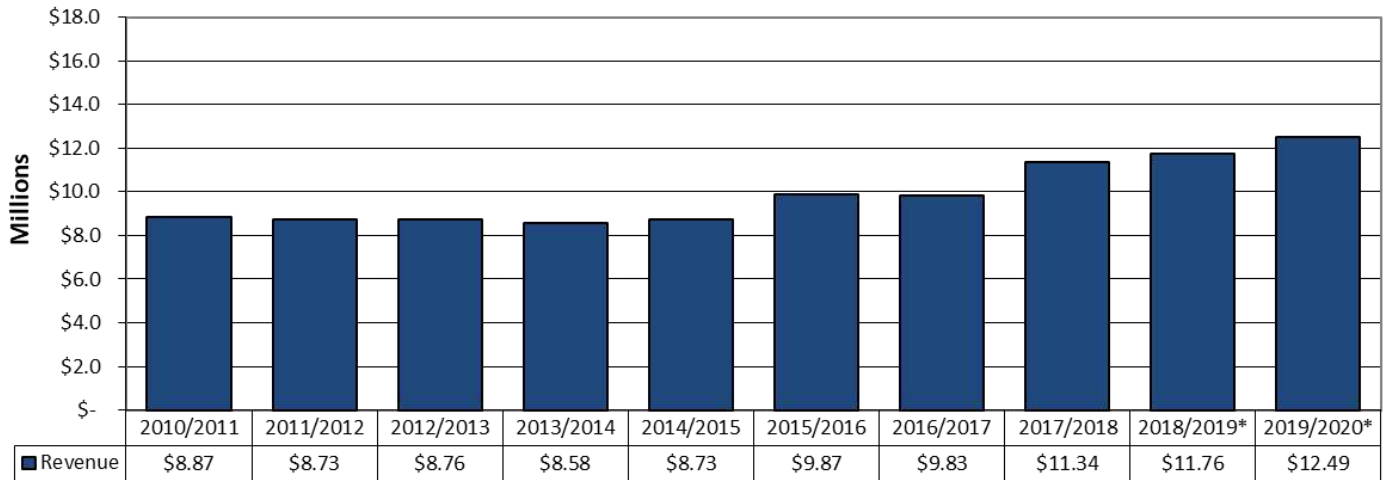
Property - Assessed Value



*Estimate

The third graph in the series showing the historical impact of the Gallagher Amendment. Property tax revenues are projected to increase in 2019 and 2020.

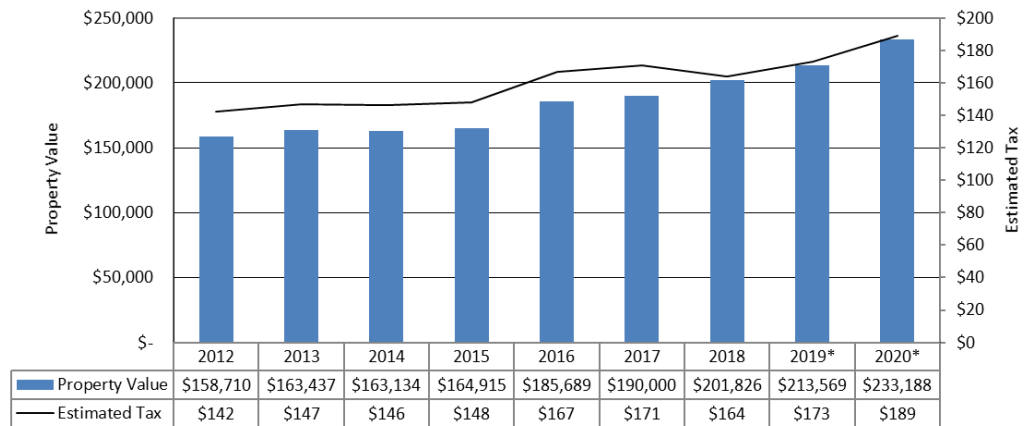
Property Tax Revenue



*Estimate

Estimated Property Tax

Growth is expected for property values over the next two years. The City has no control over the assessment percentage applied to the actual property values which could reduce the actual collection. The state determines the percentage based on statewide residential to commercial property values. Statewide, the tax revenue generated from residential property cannot exceed 45% of the total collections.



Estimated Property Tax on Property

Year	Residential				Non-Residential			
	Property Value	Assess %	Mill Levy /\$1000	Estimated Tax	Property Value	Assess %	Mill Levy /\$1000	Estimated Tax
2010	\$146,156	7.96%	0.011274	\$131	\$180,098	29.60%	0.011274	\$601
2011	\$154,649	7.96%	0.011274	\$139	\$176,567	29.60%	0.011274	\$589
2012	\$158,710	7.96%	0.011274	\$142	\$180,098	29.60%	0.011274	\$601
2013	\$163,437	7.96%	0.011274	\$147	\$194,544	29.60%	0.011274	\$649
2014	\$163,134	7.96%	0.011274	\$146	\$186,426	29.60%	0.011274	\$622
2015	\$164,915	7.96%	0.011274	\$148	\$207,837	29.60%	0.011274	\$694
2016	\$185,689	7.96%	0.011274	\$167	\$191,091	29.60%	0.011274	\$638
2017	\$190,000	7.96%	0.011274	\$171	\$187,399	29.60%	0.011274	\$625
2018	\$201,826	7.20%	0.011274	\$164	\$208,609	29.60%	0.011274	\$696
2019*	\$213,569	7.20%	0.011274	\$173	\$228,289	29.60%	0.011274	\$762
2020*	\$233,188	7.20%	0.011274	\$189	\$237,694	29.60%	0.011274	\$793

*Estimate

ASSESSED VALUATION ANALYSIS

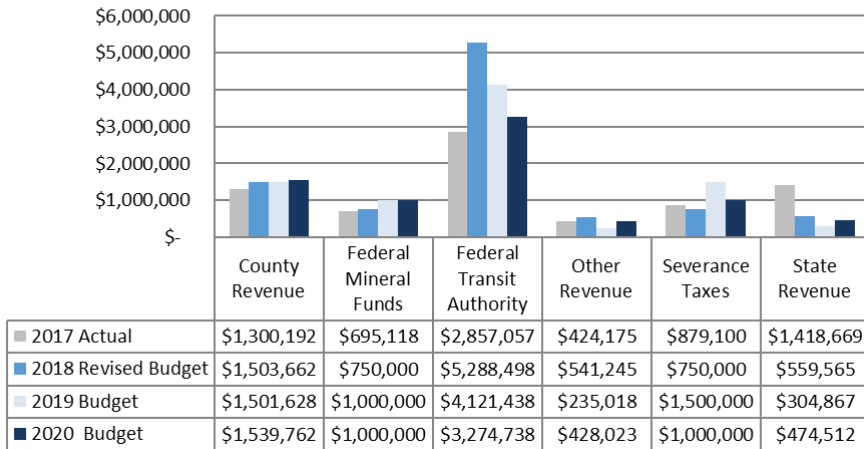
YEAR & COLLECTION YEAR	PROPERTY TYPE	ACTUAL VALUE	% Change	ASSESS. FACTOR	ASSESSED VALUE	ASSESSED TOTAL	LESS TAX INCREMENT	NET ASSESS VALUE	MILL LEVY	REVENUE
2008/2009	RESIDENTIAL	4,723,549,006	1.81%	7.98%	376,741,030					
	NON-RESID.	1,594,698,038	3.54%	30.65%	488,720,730	865,461,760	-4,877,710	860,584,050	11.27	9,702,225
2009/2010	RESIDENTIAL	4,207,818,705	-10.92%	7.96%	334,946,220					
	NON-RESID.	1,518,937,373	-4.75%	31.86%	483,903,700	818,849,920	-5,724,088	813,125,832	11.27	9,167,180
2010/2011	RESIDENTIAL	4,221,852,760	0.33%	7.96%	336,063,400					
	NON-RESID.	1,472,903,981	-3.03%	30.93%	455,628,000	791,691,400	-5,094,758	786,596,642	11.27	8,868,090
2011/2012	RESIDENTIAL	3,972,461,382	-5.91%	7.96%	316,212,810					
	NON-RESID.	1,465,092,976	-0.53%	31.71%	464,651,810	780,864,620	-6,190,510	774,674,110	11.27	8,733,675
2012/2013	RESIDENTIAL	3,985,676,527	0.33%	7.96%	317,264,950					
	NON-RESID.	1,582,614,153	8.02%	31.45%	497,776,890	815,041,840	-37,907,640	777,134,200	11.27	8,761,410
2013/2014	RESIDENTIAL	3,932,209,129	-1.34%	7.96%	312,994,780					
	NON-RESID.	1,606,100,353	1.48%	30.88%	495,886,253	808,881,033	-48,221,370	760,659,663	11.27	8,575,675
2014/2015	RESIDENTIAL	3,966,427,213	0.87%	7.96%	315,718,440					
	NON-RESID.	1,817,128,673	13.14%	30.97%	562,736,590	878,455,030	-103,852,430	774,602,600	11.27	8,732,870
2015/2016	RESIDENTIAL	4,957,233,817	24.98%	7.96%	394,602,540					
	NON-RESID.	1,890,244,339	4.02%	30.80%	582,123,340	976,725,880	-101,570,890	875,154,990	11.27	9,866,497
2016/2017	RESIDENTIAL	5,146,598,064	3.82%	7.96%	409,680,370					
	NON-RESID.	1,853,727,456	-1.93%	30.12%	558,423,820	968,104,190	-96,448,970	871,655,220	11.27	9,827,040
2017/2018	RESIDENTIAL	6,713,750,914	30.45%	7.20%	483,390,066					
	NON-RESID.	2,063,534,746	11.32%	30.07%	620,584,880	1,103,974,946	-98,007,120	1,005,967,826	11.27	11,341,280
2018/2019*	RESIDENTIAL	6,786,747,501	1.09%	7.20%	488,645,820					
	NON-RESID.	2,258,199,517	9.43%	30.24%	682,952,460	1,171,598,280	-128,254,118	1,043,344,162	11.27	11,762,660
2019/2020*	RESIDENTIAL	7,297,789,588	7.53%	7.20%	525,440,850					
	NON-RESID.	2,351,237,337	4.12%	30.24%	711,014,171	1,236,455,021	-128,254,118	1,108,200,903	11.27	12,493,855

*Estimate



OTHER MAJOR REVENUE SOURCES

Intergovernmental Revenue General Fund



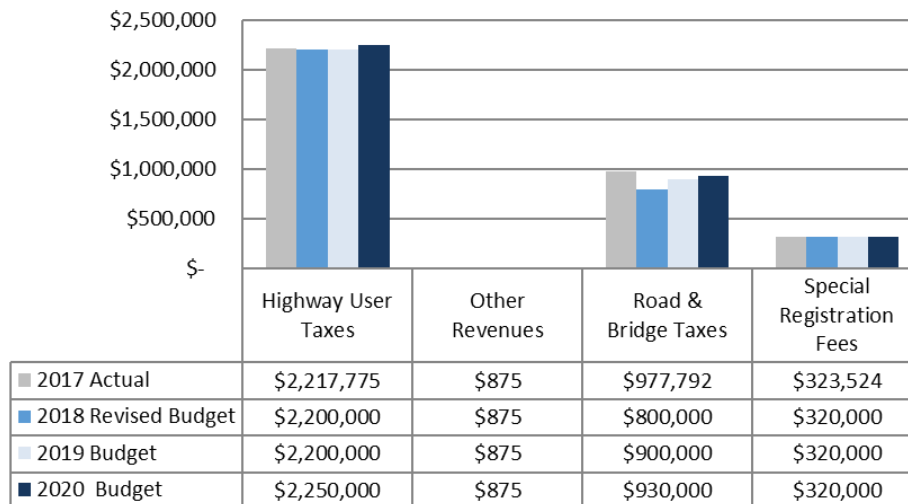
Intergovernmental - General Fund:

The grant revenue source is heavily dependent upon grant projects and will fluctuate annually depending upon money awarded by outside agencies. It is important to note that only known grants are budgeted in 2019 and 2020. Additional grants are appropriated during the year as the City is notified of the award. The Federal Transit Authority is higher from 2017 to 2020 for the purchase of Compressed Natural Gas Buses.

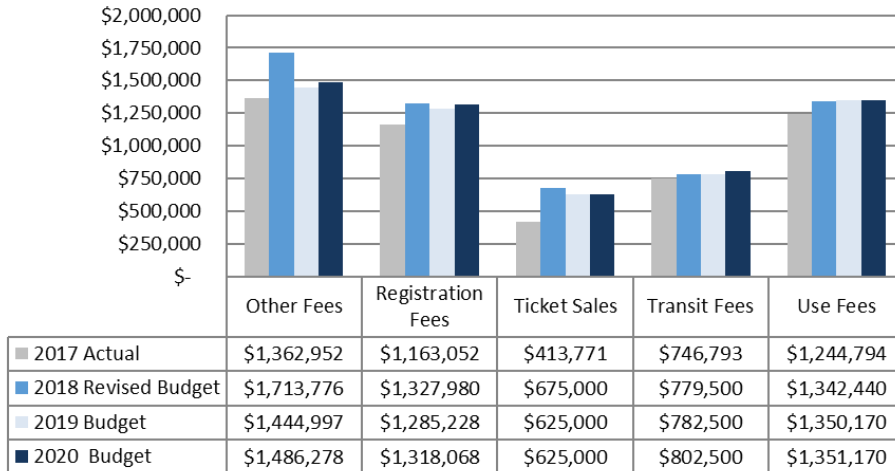
Intergovernmental -Streets & Roads Fund:

Intergovernmental revenue in the Streets and Roads Fund is primarily comprised of highway user's tax and road and bridge tax. Estimated highway user's revenue for 2019 and 2020 is consistent with current trends; it is collected by the state and distributed to the City. The revenues are based on a seven cent tax and various fees that are distributed on a 65%-26%-9% share basis to the state, county, and municipalities, respectively. The City of Greeley's share of the municipalities' portion is based on the number of vehicles registered and the lane miles of streets relative to other municipalities. A road and bridge mill levy is set by Weld County. One-half of the revenue generated by that levy is shared with all of the municipalities in the county based on relative assessed values. The road and bridge tax is distributed by the county.

Intergovernmental Revenue Streets & Roads Fund



Charges for Services General Fund



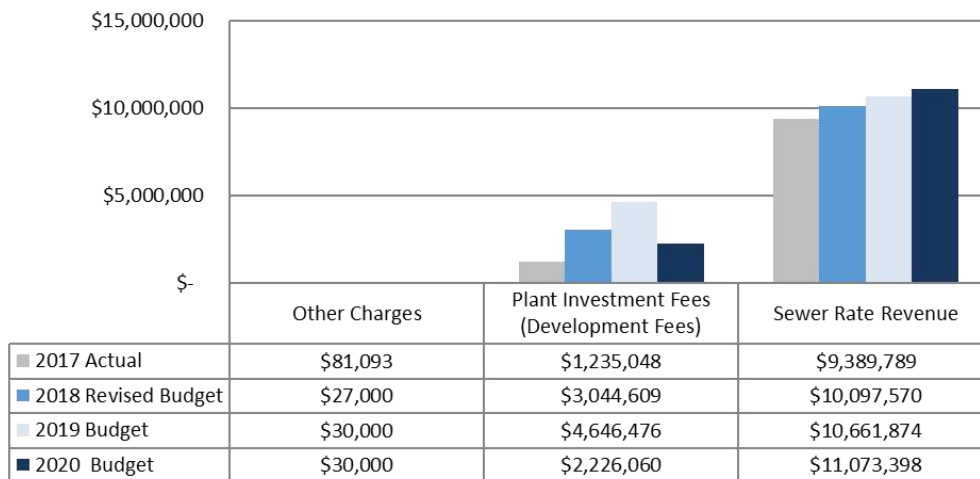
Charges for Services - General Fund:

Charges for services are user fees for participation in leisure service programs, transit services, facility use fees, and court processing fees. These fees are set administratively and are reviewed each year. This area also includes natural gas, electric, and cable franchise fees, shown previously, and is not included in this graph.

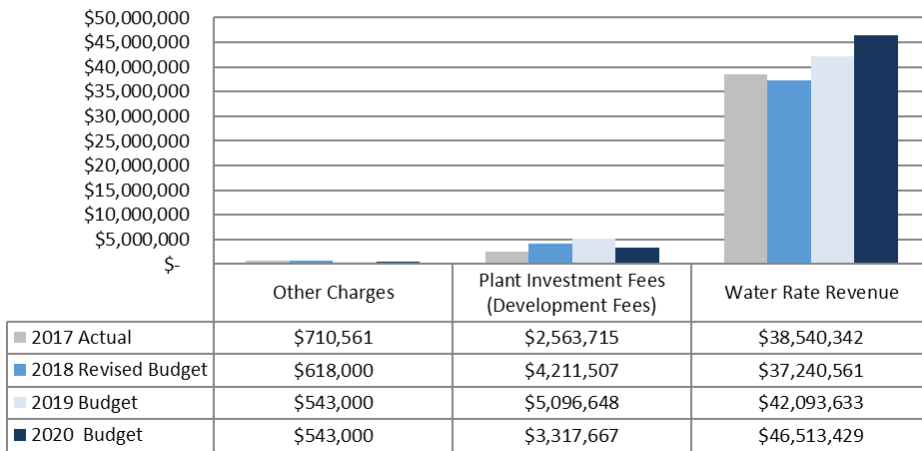
Charges for Services -Sewer Funds:

Charges for services are from Plant Investment Fees (Development Fees) and Sewer Rate Revenue. Plant investment fees are projected by using historical residential housing growth rates. Sewer rates are modeled based on usage and waste released to maintain services.

Charges for Services Sewer Funds



Charges for Services Water Funds



Charges for Services - Water Funds:

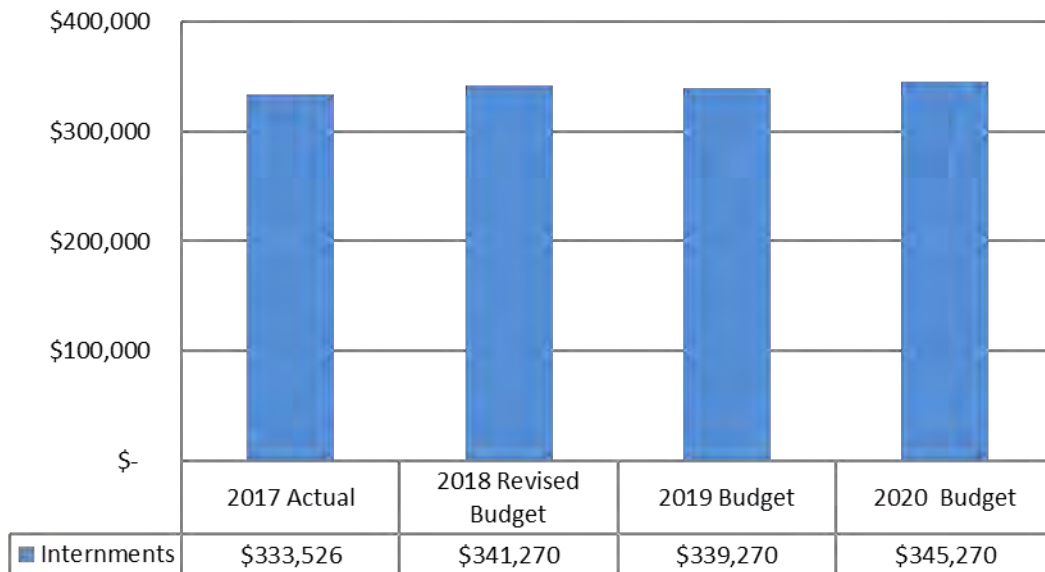
The average water rate revenue across all customer classes will be \$42 million in 2019 and \$46.5 million in 2020.

Plant investment fees are projected by using historical residential housing growth rates and forecasted growth.

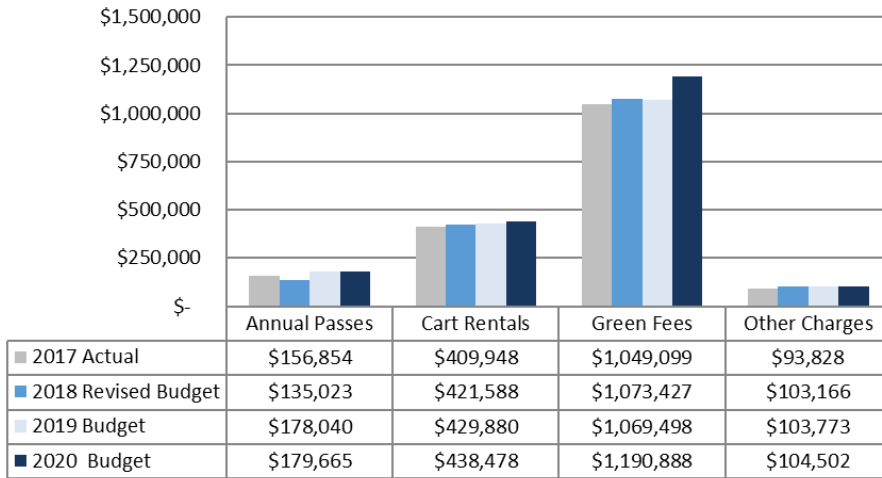
Charges for Services -Cemetery Fund:

2019-2020 Fees for Cemetery Services include changes to foundation charges. Revenues for 2019 and 2020 have been adjusted to match current revenue trends seen in 2017 and 2018 and use new Ossuary.

Charges for Services Cemetery Fund



Charges for Services Golf Fund



Charges for Services - Golf Fund:

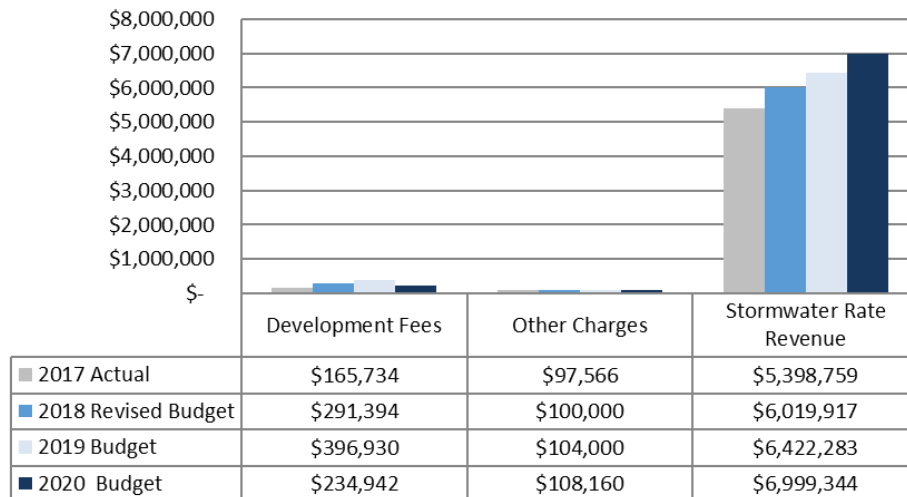
Rate increases for the golf courses have been very conservative over the past several years. Cart Fees are scheduled to increase in 2019. Fluctuation in the charges for services category was historically related more to the rounds of golf played at the two municipal courses in Greeley than rate changes. Because of the slowing golf course use, revenues in 2019 and 2020 were budgeted to 2018 levels.

Charges for Services - Stormwater Funds:

The City Council established a Stormwater Management Program that became effective January 2002. It was determined at this time that owners of all real property within the City are the beneficiaries and users of the City's stormwater system and should pay a portion of the cost of providing the facilities, maintenance, and administration necessary for the reasonable control of stormwater.

Bonds of 8 million were issued in 2015 to accelerate development of a downtown stormwater system. Development fees are projected by using historical residential housing growth rates. Rate increase for 2019 are 7.7 % and project to be 8% in 2020.

Charges for Services Stormwater Funds





SCHEDULE OF REVENUE SOURCES

REVENUE SOURCE	DESCRIPTION	VARIABLES FOR COLLECTIONS
Audit Assessments	Back taxes owed by a business on sales revealed by audits.	# audits, # firms owing money
Auto Use Tax	A tax applying to any person purchasing a motor vehicle, mobile home, trailer, or semi-trailer (new or used) for use within the city limits.	Registration fees, # registered vehicles
Building Permit	A permit must be issued before any construction, alteration, moving, demolition, or repair is performed on a new or existing structure.	# permits issued, assessed property value
Busing	The City provides busing as a form of public transportation for a fee.	Rate, # patrons, level of service
Cart Rentals	A fee charged to rent a golf cart for a round of golf.	# users, # tournaments, clubhouse sales
Cigarette Tax	A tax assessed by the state government. A percentage of the tax is allocated to cities and counties based on sales tax receipts as a percentage of state sales tax receipts.	Sales, sales tax receipts, legislative action
County Buildings	A fee for the use of county buildings (Island Grove).	# of users, length of use
Court Fees	The Municipal Court assesses and collects fines and fees which depend on the offense and subsequent action taken by the defendant.	# cases, # violations, fine amounts, trial length
Current Property Tax	A tax levied according to the value of the property.	Assessed valuation, mill levy, # taxable properties
Data Processing Services	Funds collected from other city departments for data processing services provided by the Information Technology Department.	# of users, volume of work, fee
Development Fees	Fees imposed by the City for the impact a new development has on city infrastructure.	# of projects in progress, cost of projects
False Alarm Service	A fee assessed for false alarms exceeding six in a calendar year for the same location.	
Federal Grants	Federal grants are transfers of aid to state and local governments from the federal government.	# public projects, # applications, prior performance
Food Tax	A special sales tax on food to fund various city improvement projects. Low income families can qualify for a rebate.	Amount of food sold, # customers, rate of tax
Franchise Fee	Revenues derived from fees levied on companies in exchange for the right to use public right of way and otherwise operate as a franchise.	# of subscribers to each franchise
Grave Openings	The fee for grave site preparation.	# burials, size of site & foundation, day/week
Green Fees	Fee paid by customer to play a round of golf. A portion of the fee is earmarked for the clubhouse fund.	Rate, # of users
Health & Dental Premiums	Monthly premiums collected from other city departments and employees for health and dental insurance coverage.	# of employees, # employees with dependent coverage
Highway Maintenance Agreement	Reimbursement received from the State Department of Highways for state roads maintained by the City.	# state street miles maintained by City, rate per mile
Highway User Tax	A state tax shared locally based on gas tax, various vehicle registrations, titles, and license fees.	Legislative action, gallons of gasoline & special fuels sold statewide, # registered voters
Intergovernmental	Money collected from another governmental agency for their portion of a joint project.	Intergovernmental agreements
Kodak	Kodak uses city treated water for plant operations.	# of gallons of water used
Licenses	Business licenses, liquor licenses	# establishments, rate of license, # of applicants

REVENUE SOURCE	DESCRIPTION	VARIABLES FOR COLLECTIONS
Lodger's Room Tax	A tax assessed guests lodging in hotels, motels, and campgrounds located within the city limits.	# customers, legislative action
Lottery	Counties, municipalities, and special districts receive lottery revenue from the state based on population estimates dependent on the entity's involvement in the Conservation Trust Fund.	Amount of lottery revenue, # participants in Conservation Trust Fund, population estimates
Membership Fees	An annual fee paid by customers exempting them from green fees for each round of golf.	# members
Mountain Plains Rental	Mountain Plains is a shareholding water contract along the Poudre River.	# of gallons of water used
New Meter Sales	Fee for the meter providing access to city water.	# meters, new construction
Occupation Tax	An annual fee levied on each business that sells malt, vinous or spirituous liquors, and fermented beverages.	Size of outlet, volume of sales
Parking Fines	A fee assessed for parking in violation of local ordinances.	# violations
Parking Space Rentals	Fee for parking in a City-owned parking lot.	# users, parking fee rate, # time violations
Penalty & Interest	An amount assessed on delinquent taxes.	# and amount of delinquent taxes, interest rate
Pre-need Services	Grave site lots and services performed at the City's cemetery.	# lot sales, # pre-need packages sold
Recreation Fees	These are fees charged for the privilege of using city parks and recreation facilities.	Rate, # of users
Registration Fees	Each hotel and restaurant licensee must be registered with the State of Colorado and the City to operate a liquor-licensed premise.	# licensed premises & new applicants
Rent	Fee charged to groups that use City buildings.	# tenants, length of rental
Repairs & Maintenance	Funds collected from other City departments for the repair and maintenance of City-owned vehicles and equipment.	Usage, # repairs, funding
Road & Bridge Tax	A tax based on the mill levy and total city revenue for the purpose of maintaining county roads and bridges.	Mill levy, total city revenue
Sales Tax	A tax levied upon all sales, purchases, and leases of tangible personal property sold or leased within the city limits.	Volume of sales, economy, tourism
Severance Tax	A tax assessed by the state on the extraction of oil or gas.	Gross oil or gas income, # employees in industry
Special Registration Fees	This is an annual fee on all special movable equipment (SAME).	# special movable equipment, rate of fee
Specific Ownership Tax	A tax assessed on licensed motor vehicles registered in Colorado to assist in financing streets and roads.	# licensed vehicles in county, mill levy
Surplus Water Rental	A fee collected from other water agencies when the City has excess water available for rent.	Sale of excess city water
Tax-Building Permits	A sales tax on building, construction, or improvement to any structure within the city limits.	# permits, value & size of project
Ticket Sales	Ticket sales are source of revenue for public attendance at concerts, theatrical plays, movies and other special events sponsored by the City.	# users, ticket prices, local or outside productions
Turn on fee	Fee charged to turn on water that has been turned off for nonpayment or some similar reason.	# turn-ons required
Use Tax	A tax levied upon individuals using, storing, or consuming tangible personal property on property within the city limits.	# businesses inside city limits, # customers, rate of tax
Water Labor & Materials	The customer incurs all labor and material costs for a tap to the water main, including installing service pipes, trenching, and street repairs.	# new taps, # repairs





INTRODUCTION

The Expenditure Summary begins by displaying the expenditures for the City in the following manners:

- Expenditures by Department
- Expenditures by Category
- Expenditures by Fund Type
 - Governmental Funds
 - Enterprise Funds
 - Internal Service Funds

The next section displays a debt service table for all funds and capital leases by fund type and the effect of the City's long term debt on future operations. Schedules of debt retirement follow which include anticipated new leases, bond issues and interfund loans.

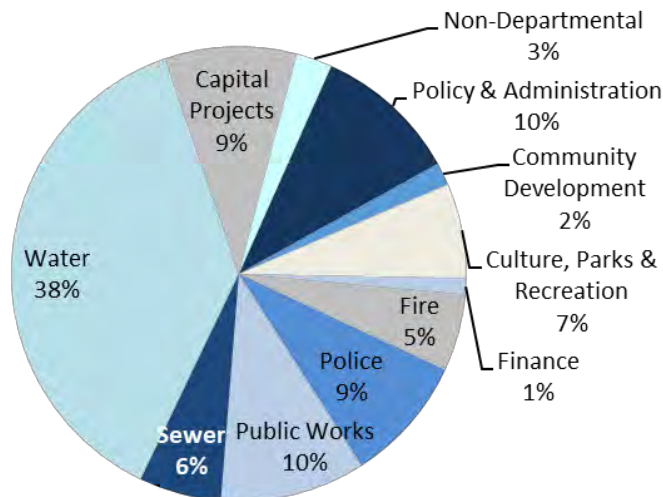
A computation of the City's legal debt margin brings the expenditure summary to a close.



2019-2020 EXPENDITURES BY DEPARTMENT

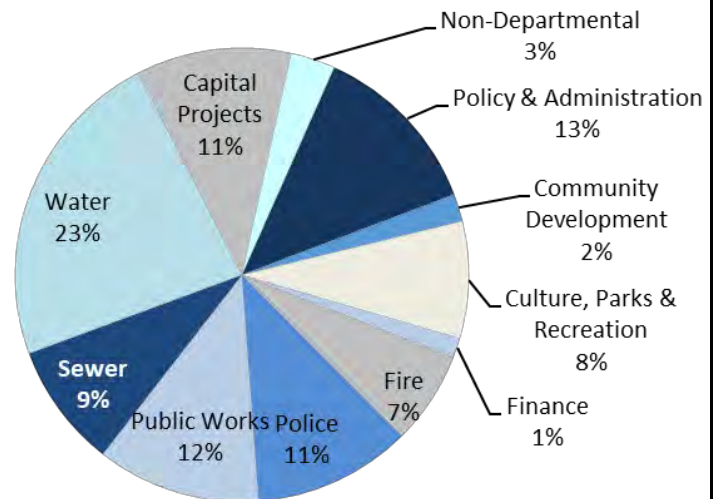
2019

(excludes operating transfers)



2020

(excludes operating transfers)



Expenditures by Department	2018 Revised Budget		2019 Budget	2019 vs. 2018	2020 vs. 2019	
	2017 Actual	Budget			2020 Budget	2019
Policy & Administration						
City Attorneys Office	1,453,653	1,813,268	1,947,390	7.40%	2,033,840	4.44%
City Clerk	651,564	862,007	904,292	4.91%	868,111	-4.00%
City Managers Office	934,621	1,109,134	1,168,872	5.39%	1,197,274	2.43%
Communication Services	1,530,096	1,780,122	2,167,392	21.76%	2,197,187	1.37%
Economic Health & Housing	2,117,871	3,241,687	1,645,283	-49.25%	1,676,229	1.88%
Human Resources	15,910,869	19,216,807	19,226,868	0.05%	19,714,167	2.53%
Information Technology	3,734,729	7,574,018	4,899,293	-35.31%	5,025,080	2.57%
Municipal Court	1,013,258	1,157,017	1,159,619	0.22%	1,202,444	3.69%
Community Development	3,317,238	4,358,523	5,170,257	18.62%	5,302,357	2.55%
Culture, Parks & Recreation	18,439,945	21,289,920	21,688,306	1.87%	22,426,630	3.40%
Finance	2,815,864	3,378,612	3,706,040	9.69%	3,836,991	3.53%
Fire	14,446,978	15,326,860	17,652,522	15.17%	17,929,978	1.57%
Police	25,964,677	28,221,943	29,005,474	2.78%	30,381,530	4.74%
Public Works	29,570,250	43,935,956	33,267,069	-24.28%	31,549,222	-5.16%
Sewer	16,757,130	20,622,495	18,826,914	-8.71%	23,924,439	27.08%
Water	47,013,023	117,737,214	121,089,278	2.85%	62,224,022	-48.61%
Capital Projects	53,090,054	84,707,757	30,253,703	-64.28%	29,888,873	-1.21%
Non-Departmental	9,846,537	12,707,990	8,215,784	-35.35%	8,549,317	4.06%
Total Expenditures by Department	\$ 248,608,355	\$ 389,041,330	\$ 321,994,356	-17.23%	\$ 269,927,691	-16.17%

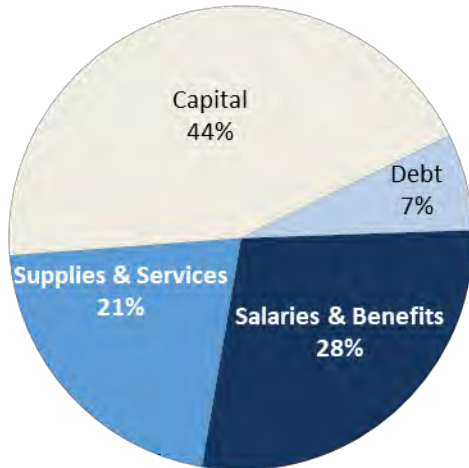
Policy & Administration includes: City Council, City Manager's Office, Economic Development, Finance, Human Resources, Information Technology, City Attorney's Office, Municipal Court, Communication Services and City Clerk's Office.



2019-2020 EXPENDITURES BY CATEGORY

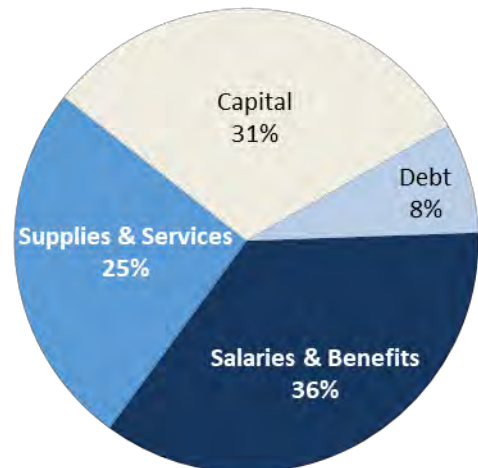
2019

(excludes operating transfers)



2020

(excludes operating transfers)



Expenditures by Category	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
Salaries & Benefits	78,405,068	87,239,466	91,000,635	4.31%	96,130,229	5.64%
Supplies & Services	59,657,598	72,926,820	67,964,947	-6.80%	69,001,853	1.53%
Capital	92,287,590	209,862,310	141,306,312	-32.67%	83,919,594	-40.61%
Debt	18,258,100	19,012,734	21,722,462	14.25%	20,876,015	-3.90%
Total Expenditures by Category	\$ 248,608,355	\$ 389,041,330	\$ 321,994,356	-17.23%	\$ 269,927,691	-16.17%

Personnel expenditures represent the cost of salaries and benefits for 922.75 FTEs in 2019 and 923.75 FTEs in 2020 plus seasonal/hourly employees that do not receive benefits. The table above indicates the result of the labor-intensive services provided by the City and the high costs associated with health benefits and workers' compensation experienced nationwide.

Supplies and services represent all expenditures related to operations (i.e., chemicals, fuel and oil, maintenance of equipment, training costs, outside services, building materials, etc.). It also includes the financial support budgeted for outside organizations such as the Greeley Chamber of Commerce and the Humane Society of Weld County.

Capital represents capital outlay (\$7,329,028 in 2019 and \$5,346,642 in 2020) budgeted for all departments and capital construction (\$133,977,284 in 2019 and \$78,572,952 in 2020).

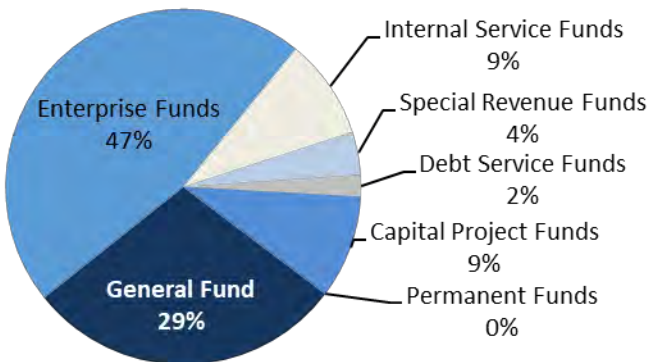
Debt expenditures represent principal payments, interest payments, amortizations, paying agent fees on all outstanding debt, and the annual depreciation on assets in the Enterprise and Internal Service funds.



2019-2020 Governmental Fund Expenditures

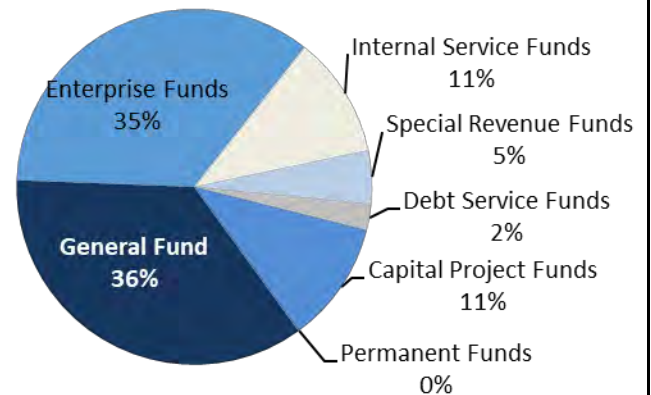
2019

(excludes operating transfers)



2020

(excludes operating transfers)



Expenditures by Fund Type	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	2020 Budget		
Capital Projects	53,090,054	84,707,757	30,253,703	-64.28%	29,888,873	-1.21%	
Debt Service	7,944,515	7,546,788	6,303,581	-16.47%	6,416,458	1.79%	
Enterprise	72,612,869	156,394,399	150,023,317	-4.07%	94,591,111	-36.95%	
General	78,509,861	92,019,410	93,446,106	1.55%	96,099,079	2.84%	
Internal Service	24,399,304	32,367,560	29,359,776	-9.29%	29,832,514	1.61%	
Permanent	926	1,377	1,085	-21.21%	1,085	-	
Special Revenue	12,050,827	16,004,039	12,606,788	-21.23%	13,098,571	3.90%	
Total Expenditures by Fund Category	\$ 248,608,355	\$ 389,041,330	\$ 321,994,356	-17.23%	\$ 269,927,691	-16.17%	

Capital Project Funds are a set of funds that account for the capital projects funded by General Fund contributions, development fees (Parks, Police, Fire, Trails, and Roads), sales and use tax, fire equipment acquisition, and sales tax on food (restricted to infrastructure maintenance). The only Capital Project funds not included in this category are those associated with the Water, Sewer, and Stormwater funds.

The **Debt Service Funds** consist of the principal and interest on General Long-Term Debt on the debt supported by the Governmental funds (General, Special Revenue funds, and Capital Projects funds).

Enterprise Funds are used to report an activity for which a fee is charged to external users for specified goods or services, which include utility funds. Water, Sewer, Stormwater, Golf, Cemetery, and Parking make up this category.

The **General Fund or Governmental Operations** accounts for the majority of services provided to the public that are not related to the utility services (i.e., Police, Fire, Transit, Building Maintenance, Culture, Parks, Recreation, Finance, Planning, Building Inspections, and administrative services).

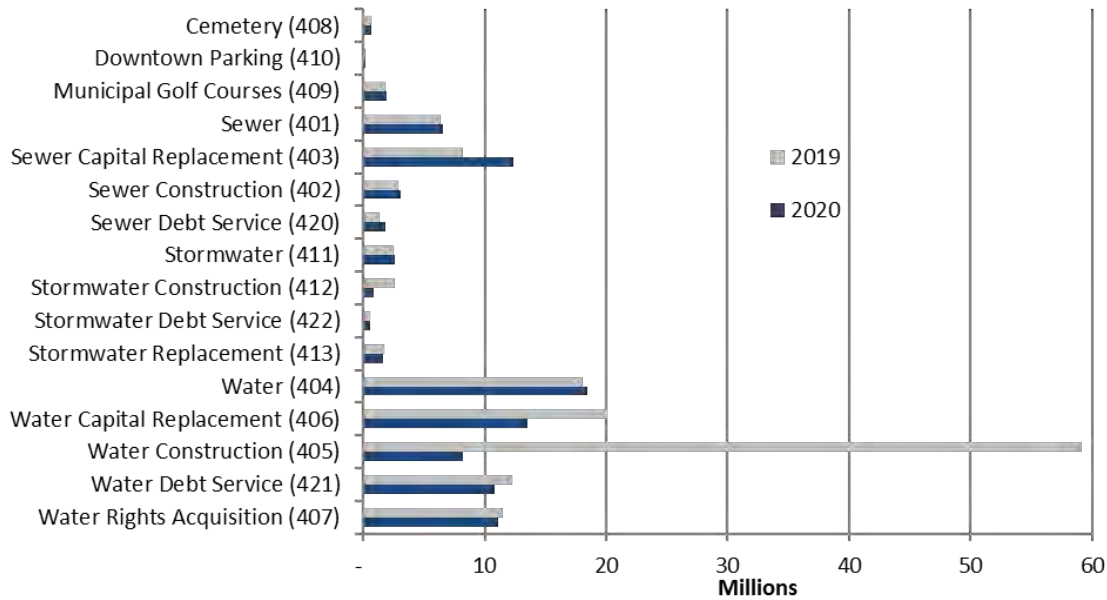
Internal Service Funds are established to account for goods and services provided by one department of the City to other departments of the City, or to other agencies, on a cost- reimbursement basis.

The **Special Revenue Funds** are used to track revenue that is designated for a specific purpose. These funds include Streets and Roads Fund, Community Development Fund, Conservation Trust Fund, Convention and Visitors Fund, Designated Revenue Fund, Conference Center Development Fund, Downtown Development Authority TIF, and Memorials Fund.

Permanent Funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the City's programs.



2019-2020 ENTERPRISE FUND EXPENDITURES



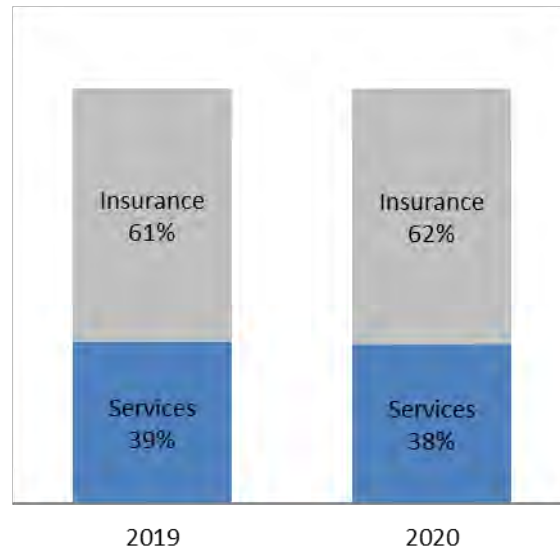
All figures exclude operating transfers

Expenditures by Fund	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	2020 Budget		
Cemetery (408)	507,255	729,562	654,186	-10.33%	651,867	-0.35%	
Downtown Parking (410)	201,468	221,509	217,393	-1.86%	226,732	4.30%	
Municipal Golf Courses (409)	1,594,446	1,936,175	1,875,586	-3.13%	1,931,873	3.00%	
Sewer (401)	5,192,393	5,925,963	6,333,042	6.87%	6,604,291	4.28%	
Sewer Capital Replacement (403)	8,043,104	9,469,476	8,245,503	-12.93%	12,372,093	50.05%	
Sewer Construction (402)	3,011,002	4,556,732	2,883,930	-36.71%	3,072,739	6.55%	
Sewer Debt Service (420)	510,631	670,324	1,364,439	104%	1,875,316	37.44%	
Stormwater (411)	1,789,905	2,314,537	2,492,803	7.70%	2,595,225	4.11%	
Stormwater Construction (412)	2,076,201	10,513,005	2,632,258	-74.96%	875,307	-66.75%	
Stormwater Debt Service (422)	518,370	564,850	549,150	-2.78%	549,650	0.09%	
Stormwater Replacement (413)	2,155,070	1,755,052	1,685,749	-3.95%	1,611,996	-4.38%	
Water (404)	13,383,134	17,456,495	18,100,984	3.69%	18,500,294	2.21%	
Water Capital Replacement (406)	12,439,407	37,751,028	20,109,723	-46.73%	13,502,071	-32.86%	
Water Construction (405)	9,796,130	47,197,409	59,103,532	25.23%	8,216,719	-86.10%	
Water Debt Service (421)	8,178,283	9,146,708	12,234,021	33.75%	10,853,581	-11.28%	
Water Rights Acquisition (407)	3,216,069	6,185,574	11,541,018	86.58%	11,151,357	-3.38%	
Total Expenditures by Fund	\$ 72,612,869	\$ 156,394,399	\$ 150,023,317	-4.07%	\$ 94,591,111	-36.95%	

The **ENTERPRISE FUNDS** are the largest portion of the total budget. The Enterprise funds account for operations in which the charge for the service is directly related to the specific customers' consumption of that service. Operating transfers are removed from the tables and charts above. The Water funds are the largest portion of the enterprise funds with \$121 million being budgeted in 2019 and \$62 million in 2020. Debt service, another large component of these funds is shown in the table above for Water, Sewer and Stormwater. The water debt service is budgeted at \$12.2 million in 2019 and \$10.8 million in 2018. Additional detail about the funds is found under each fund in the enterprise section of the budget document.



2019-2020 INTERNAL SERVICES FUND EXPENDITURES



All figures exclude operating transfers

Expenditures by Fund	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
Communications (506)	164,876	201,600	204,200	1.29%	204,200	-
Equipment Maintenance (502)	2,518,987	3,269,517	3,205,135	-1.97%	3,453,237	7.74%
Fleet Replacement (512)	3,056,982	3,486,775	3,112,427	-10.74%	2,758,950	-11.36%
Health (504)	11,182,697	14,354,538	14,677,065	2.25%	15,069,295	2.67%
Information Technology (503)	3,404,218	4,282,391	4,681,018	9.31%	4,834,237	3.27%
Information Technology Acquisition (513)	330,511	3,291,627	218,275	-93.37%	190,843	-12.57%
Liability (507)	2,471,960	1,869,646	1,639,038	-12.33%	1,695,946	3.47%
Workers' Compensation (505)	1,269,073	1,611,466	1,622,618	0.69%	1,625,806	0.20%
Total Expenditures by Fund	\$ 24,399,304	\$ 32,367,560	\$ 29,359,776	-9.29%	\$ 29,832,514	1.61%

INTERNAL SERVICE FUNDS are used to account for services which the City is capable of providing in a more efficient and cost-effective manner than an outside provider. The internal departments are assessed a user charge for provided services. Equipment Maintenance tends to the City's fleet, only major repairs or bodywork is contracted outside the City. Information Technology manages all computer, and phone system-related equipment and software excluding Public Safety communications (records, dispatch, and 911). The Health Fund accounts for all health, dental, and life insurance benefits. The Workers' Compensation Fund accounts for the workers' compensation activity. Fleet Replacement handles the purchase of vehicles and equipment for the various City departments. The copier transactions, including copier purchases and rentals, as well as operations (paper, toner, and maintenance agreements) are accounted for in the Communications Fund. All of the City's liability insurance is accounted for in the Liability Fund. The City of Greeley is self-insured for health, dental, and liability insurances. Stop loss coverage is maintained, but reserves are maintained to pay out claims.

In the graphs above, Insurance is the sum of the Health, Liability, and Workers' Compensation funds. Services are the sum of Equipment Maintenance, Fleet Replacement, Information Technology, Information Technology Acquisition, and Communications funds.



Fund Type	Governmental Funds		Enterprise Funds		Total Debt Service	
	Principal	Interest	Principal	Interest	Principal	Interest
2019	4,261,177	1,889,283	9,708,409	4,591,354	13,969,586	6,480,637
2020	4,487,339	1,738,970	7,970,003	4,812,640	12,457,343	6,551,610
2021	4,768,623	1,552,536	8,355,000	4,449,175	13,123,623	6,001,711
2022	5,060,030	1,354,279	8,770,000	4,076,575	13,830,030	5,430,854
2023	2,983,270	1,144,359	9,185,000	3,656,925	12,168,270	4,801,284
2024	2,958,285	1,002,728	9,555,000	3,279,575	12,513,285	4,282,303
2025	1,325,000	856,750	8,850,000	2,873,594	10,175,000	3,730,344
2026	1,390,000	790,500	8,390,000	2,480,144	9,780,000	3,270,644
2027	1,460,000	721,000	6,990,000	2,102,344	8,450,000	2,823,344
2028	1,530,000	648,000	7,275,000	1,804,844	8,805,000	2,452,844
2029	1,595,000	586,800	5,135,000	1,494,694	6,730,000	2,081,494
2030	1,655,000	523,000	4,805,000	1,292,400	6,460,000	1,815,400
2031	1,725,000	456,800	4,980,000	1,117,038	6,705,000	1,573,838
2032	1,790,000	387,800	3,190,000	934,438	4,980,000	1,322,238
2033	1,865,000	316,200	3,320,000	803,506	5,185,000	1,119,706
2034	1,935,000	241,600	3,455,000	673,800	5,390,000	915,400
2035	2,015,000	164,200	3,590,000	538,150	5,605,000	702,350
2036	2,115,000	63,450	3,180,000	397,200	5,295,000	460,650
2037			3,310,000	270,000	3,310,000	270,000
2038			3,440,000	137,600	3,440,000	137,600
Total	\$ 44,918,723	\$ 14,438,256	\$ 123,453,413	\$ 41,785,994	\$ 168,372,136	\$ 56,224,250

EFFECT OF DEBT ON FUTURE OPERATIONS

The following pages depict the total debt picture of the City for 2019 and for future years. Annual debt service is approximately \$20 million, and total outstanding debt is approximately \$168.4 million.

The legal debt margin is that amount remaining after current general obligation indebtedness is subtracted from the maximum debt limit of the City. The Charter of the City restricts general obligation debt to 10% of total assessed valuation of property within the city limits. The City has no General Obligation debt; therefore the City's legal debt margin is presently at 100% which means that another \$117 million could be legally borrowed.

The reduction of debt in future years provides several opportunities: 1) it allows more funding for capital purposes, 2) it allows more "cushion" for operating expenditures if economic conditions should take a downturn, 3) it provides a margin of fiscal flexibility if expenditure limitations should become excessively restrictive in relation to community needs, 4) it provides a method of downsizing if necessary, and 5) it increases the debt margin which could facilitate further borrowing for capital or community needs.

The policy on debt management is presented in the Reader's Guide Section.

DESCRIPTION OF GOVERNMENTAL FUNDS DEBT:

Notes and Contracts:

2016 Dump Truck Lease: On May 23, 2016, the City entered into a seven-year lease agreement to finance the purchase of two International 7600 dump trucks totaling \$450,526 with a zero down payment. The note is funded by the Equipment Replacement Fund with annual payments of \$17,063 to \$68,252.

2016 Fire Truck Lease: On May 23, 2016, the City entered into a seven-year lease agreement to finance the purchase of a SVI Fire Engine for a total of \$673,650. The note is funded by the Fire Equipment/Acquisition Replacement Fund with annual payments from \$25,514 to \$102,054.

2017 Equipment Lease: On June 30, 2017, the City entered into a seven-year lease agreement to finance the purchase of wheel loader, tractor, and bucket truck for \$450,526 with a zero down payment. The note is funded by the Equipment Replacement Fund with annual payments of \$17,624 to \$70,496.

2017 Fire Truck Lease: On June 30, 2017, the City entered into a seven-year lease agreement to finance the purchase of a SVI Fire Engine for a total of \$675,800. The note is funded by the Fire Equipment/Acquisition Replacement Fund with annual payments from \$25,889 to \$103,556.

Revenue Bonds:

2012 Sales & Use Tax Refunding: In 2012 the City issued \$18,700,000 in Sales and Use Tax revenue bonds. This revenue bond issue is payable from the City's 3.46% sales and use tax and does not include the City's sales tax on food. These were issued for the purpose of partially refunding the 2003 Sales and Use Tax bonds. Payments are due in semi-annual installments each April and October ranging from \$343,947 in 2012 to \$2,490,800 in 2022. The interest coupon rates range from 2.0% to 4.0%.

2014 Sales & Use Tax Refunding: In 2014 the City issued \$12,395,000 in Sales and Use Tax revenue bonds. This revenue bond issue is payable from the City's 3.0% sales and use tax, plus the .16% sales and use tax increase which became effective on January 1, 2005, but does not include the .30% sales and use tax increase which became effective on January 1, 2003. These were issued for the purpose of refunding substantially all of the outstanding portion of the 2005 Sales and Use Tax bonds. Payments are due in semi-annual installments each April and October ranging from \$461,521 in 2015 to \$1,737,750 in 2024. The interest coupon rates range from 3.0% to 5.0%.

Certificates of Participation:

2016 COPs: On September 20, 2016, the City entered into a 20 year agreement to finance the construction and equipping a fire station and a municipal building for a total of \$25,545,000. Payments range from \$213,385 in 2016 to \$2,178,450 in 2036. The interest coupon rates range from 2.0% to 5.0%.

DESCRIPTION OF ENTERPRISE FUNDS DEBT:

Notes and Contracts:

CWR & PDA (Colorado Water Resources & Power Development Authority) Note 1999 – Water Fund: A 20 year note issued in June 1999 for \$13,860,000 requiring annual principal payments of \$649,309 in 2005 increasing to a final August 2019 payment of \$1,091,212, at an interest rate of 3.802%. This is funded by the Water Fund for improvements to the Bellvue and Boyd treatment facilities.

2016 Golf Lease: On May 23, 2016, the City entered into a five-year lease agreement to finance the purchase of golf carts for \$278,477. The note is funded by the Municipal Golf Courses Fund with annual payments from \$15,067 to \$71,525.

Revenue Bonds:

2012 Water Revenue: The City issued \$31,275,000 in Water Revenue Bonds on January 26, 2012; they are due in semi-annual payments each February and August ranging from \$1,377,563 in 2012 to \$1,972,450 in 2031. The interest on these bonds ranges from 2.0% to 4.0%. The bond proceeds were used for the purpose of financing capital improvements to the City's water system including the acquisition of water rights and refunding the City's outstanding Water Revenue Bonds, Series June 1, 1999.

2014 Water Revenue: The City issued \$9,145,000 in Water Revenue bonds in December 2014; they are due in semi-annual payments each February and August ranging from \$1,179,000 in 2015 to \$1,127,850 in 2024. The interest on these bonds ranges from 3.0% to 5.0%. The bond proceeds were used for the purpose of refunding the outstanding maturities of the 2004 Water Revenue bonds.

2015 Sewer Revenue: The City issued \$5,895,000 in Sewer Revenue bonds in June 2015; they are due in semi-annual payments each February and August ranging from \$528,844 in 2018 to \$533,244 in 2022. The interest coupon rates on these bonds ranges from 2.0% to 4.0%. The bond proceeds were used for improvements and additions to the municipal sanitary sewer system.

2015 Stormwater Revenue: The City issued \$7,680,000 in Stormwater Revenue bonds in July 2015; they are due in semi-annual payments each February and August ranging from \$544,088 in 2031 to \$548,950 in 2028. The interest coupon rates on these bonds ranges from 2.0% to 5.0%. The bond proceeds were used for development and improvement of the stormwater system.

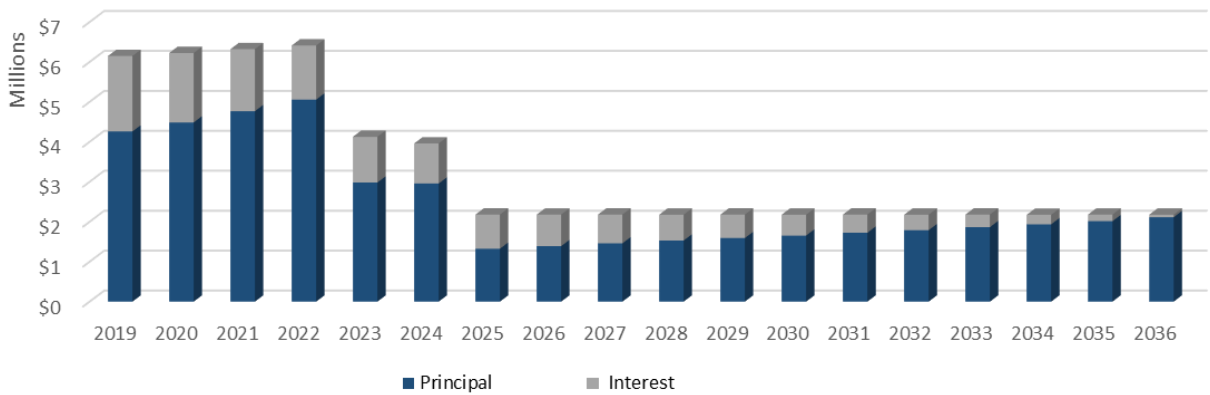
2016 Water Revenue: The City issued \$32,565,000 in Water Revenue bonds in March 2016; they are due in semi-annual payments each February and August ranging from \$1,179,000 in 2015 to \$1,127,850 in 2024. The interest on these bonds ranges from 3.0% to 5.0%. The bond proceeds were used for the purpose of refunding the outstanding maturities of the 2004 Water Revenue bonds.

2018 Sewer Revenue: The City issued \$11,065,000 in Sewer Revenue bonds in October 2018; they are due in semi-annual payments each February and August ranging from \$835,600 in 2030 to \$840,600 in 2022. The interest coupon rates on these bonds ranges from 4.0% to 5.0%. The bond proceeds are for the purpose of funding the Nitrification Project Phase II.

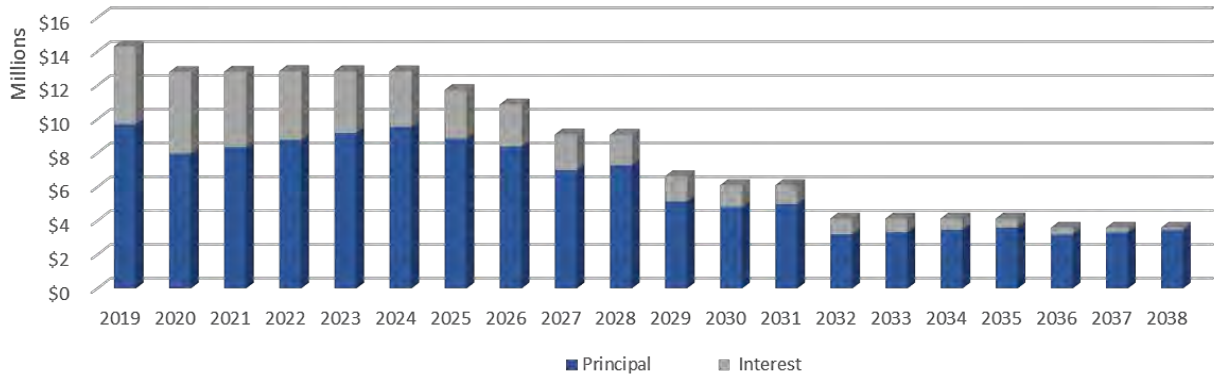
2018 Water Revenue: The City issued \$41,920,000 in Water Revenue bonds in October 2018; they are due in semi-annual payments each February and August ranging from \$2,739,200 in 2036 to \$3,582,400 in 2025. The interest coupon rates on these bonds ranges from 4.0% to 5.0%. The bond proceeds are for the purpose of completing improvements to the Bellvue water treatment plant.

The charts below depict the City's debt obligations (principal and interest) over the next 20 years. As can be seen, debt steadily declines as various bonds and financial obligations are retired. This scenario applies to both general long term debt and self-supporting debt from the enterprise funds.

Governmental Funds Debt



Enterprise Funds Debt



The following tables show estimated debt retirement at the time the 2019-2020 budget was adopted.

**Schedule of Estimated Debt Retirement
2019-2020 Governmental Funds Long Term Debt**

Description	Balance 12.31.18	2019				2020			
		Principal	Interest & Fees	Total Paid	12/31/19 Balance	Principal	Interest & Fees	Total Paid	12/31/20 Balance
2012 Sales & Use Tax Refunding	9,025,000	2,135,000	339,650	2,474,650	6,890,000	2,200,000	275,600	2,475,600	4,690,000
2014 Sales Tax Refunding	8,790,000	1,290,000	439,500	1,729,500	7,500,000	1,355,000	375,000	1,730,000	6,145,000
2016 Fire Truck Lease	417,006	95,335	6,720	102,055	321,671	97,025	5,029	102,055	224,646
2016 Dump Truck Lease	278,887	63,758	4,494	68,252	215,128	64,889	3,363	68,252	150,239
2016 Certificates of Participation	25,545,000	520,000	1,081,950	1,601,950	25,025,000	610,000	1,066,350	1,676,350	24,415,000
2017 Fire Truck Lease	513,357	93,460	10,096	103,556	419,897	95,448	8,108	103,556	324,450
2017 Dump Truck Lease	349,474	63,624	6,873	70,497	285,850	64,977	5,520	70,497	220,873
Total	44,918,723	4,261,177	1,889,283	6,150,459	40,657,547	4,487,339	1,738,970	6,226,309	36,170,207

**Schedule of Estimated Debt Retirement
2019-2020 Enterprise Funds Long Term Debt**

Description	Balance 12.31.18	2019				2020			
		Principal	Interest & Fees	Total Paid	12/31/19 Balance	Principal	Interest & Fees	Total Paid	12/31/20 Balance
Water Debt Service Fund									
CWR & PDA Note 1999	\$1,062,784	\$1,062,784	\$28,428	\$1,091,212	\$0	\$0	\$0	\$0	\$0
2012 Water Revenue Bonds	\$21,360,000	\$1,655,000	\$673,981	\$2,328,981	\$19,705,000	\$1,365,000	\$607,781	\$1,972,781	\$18,340,000
2014 Water Revenue Bonds	\$5,855,000	\$865,000	\$251,750	\$1,116,750	\$4,990,000	\$910,000	\$208,500	\$1,118,500	\$4,080,000
2016 Water Revenue Bonds	\$30,385,000	\$2,675,000	\$1,519,250	\$4,194,250	\$27,710,000	\$2,795,000	\$1,385,500	\$4,180,500	\$24,915,000
2018 Water Revenue Bonds	\$41,920,000	\$2,255,000	\$1,325,439	\$3,580,439	\$39,665,000	\$1,845,000	\$1,736,700	\$3,581,700	\$37,820,000
Water Debt Service Fund Total	\$100,582,784	\$8,512,784	\$3,798,849	\$12,311,633	\$92,070,000	\$6,915,000	\$3,938,481	\$10,853,481	\$85,155,000
Sewer Debt Service Fund									
2015 Sewer Revenue Bonds	\$4,830,000	\$380,000	\$151,444	\$531,444	\$4,450,000	\$385,000	\$143,844	\$528,844	\$4,065,000
2018 Sewer Revenue Bonds	\$11,065,000	\$455,000	\$382,013	\$837,013	\$10,610,000	\$350,000	\$486,600	\$836,600	\$10,260,000
Sewer Debt Service Fund Total	\$15,895,000	\$835,000	\$533,456	\$1,368,456	\$15,060,000	\$735,000	\$630,444	\$1,365,444	\$14,325,000
Stormwater Debt Service Fund									
2015 Stormwater Revenue Bonds	\$6,890,000	\$290,000	\$258,150	\$548,150	\$6,600,000	\$305,000	\$243,650	\$548,650	\$6,295,000
Stormwater Debt Service Fund Total	\$6,890,000	\$290,000	\$258,150	\$548,150	\$6,600,000	\$305,000	\$243,650	\$548,650	\$6,295,000
Municipal Golf Course Fund									
2016 Capital Lease	\$85,628	\$70,625	\$900	\$71,525	\$15,003	\$15,003	\$65	\$15,068	\$0
Municipal Golf Course Fund Total	\$85,628	\$70,625	\$900	\$71,525	\$15,003	\$15,003	\$65	\$15,068	\$0
Total	\$123,453,413	\$9,708,409	\$4,591,354	\$14,299,764	\$113,745,004	\$7,970,003	\$4,812,640	\$12,782,643	\$105,775,000

**Schedule of Estimated Interfund Loan Repayment
2019-2020 Estimated Interfund Loan Debt**

Description	Balance 12.31.18	2019				2020			
		Principal	Interest & Fees	Total Paid	12/31/19 Balance	Principal	Interest & Fees	Total Paid	12/31/20 Balance
Conference Center Development Fund									
Health Fund (2016)	\$1,000,000	\$0	\$26,000	\$26,000	\$1,000,000	\$0	\$26,071	\$26,071	\$1,000,000
Workers' Comp Fund (2016)	\$1,000,000	\$0	\$26,000	\$26,000	\$1,000,000	\$0	\$26,071	\$26,071	\$1,000,000
Designated Revenue Fund (2016)	\$763,555	\$332,500	\$20,258	\$352,758	\$431,055	\$332,500	\$11,645	\$344,145	\$98,555
General Fund (2016)	\$5,638,000	\$0	\$146,588	\$146,588	\$5,638,000	\$0	\$146,990	\$146,990	\$5,638,000
Conference Center Develop. Fund Total	\$8,401,555	\$332,500	\$218,846	\$551,346	\$8,069,055	\$332,500	\$210,777	\$543,277	\$7,736,555
Fire Acquisition & Replacement Fund									
Workers Compensation Fund (2015)	\$474,255	\$111,589	\$8,647	\$120,237	\$362,666	\$111,589	\$6,434	\$118,023	\$251,076
Cemetery Endowment Fund (2017)	\$422,721	\$140,907	\$7,609	\$148,516	\$281,814	\$140,907	\$5,087	\$145,994	\$140,907
Fire Acquisition & Replacement Fund Total	\$896,976	\$252,496	\$16,256	\$268,753	\$644,480	\$252,496	\$11,521	\$264,017	\$391,983
Golf Course Fund									
Cemetery Endowment Fund (2006)	\$560,000	\$80,000	\$28,000	\$108,000	\$480,000	\$80,000	\$24,000	\$104,000	\$400,000
Golf Course Fund Total	\$560,000	\$80,000	\$28,000	\$108,000	\$480,000	\$80,000	\$24,000	\$104,000	\$400,000
Island Grove Development Fund									
Water Capital Replacement Fund (2006)	\$91,727	\$59,558	\$3,820	\$63,378	\$32,169	\$32,169	\$1,613	\$33,782	\$0
Island Grove Development Fund Total	\$91,727	\$59,558	\$3,820	\$63,378	\$32,169	\$32,169	\$1,613	\$33,782	\$0
Total	\$9,950,258	\$724,555	\$266,923	\$991,477	\$9,225,704	\$697,165	\$247,911	\$945,076	\$8,528,538

DESCRIPTION OF INTERFUND LOAN TRANSACTIONS:

On October 7, 2016 the Health Fund loaned the Conference Center Development Fund \$1,000,000 for the downtown conference center. Payment is due quarterly at a 2.6% interest rate, interest started to accrue on October 7, 2016. The balance of the loan on December 31st 2018 is \$1,000,000.

On October 7, 2016 the Workers' Compensation Fund loaned the Conference Center Development Fund \$1,000,000 for the downtown conference center. Payment is due quarterly at a 2.6% interest rate, interest started to accrue on October 7, 2016. The balance of the loan on December 31st 2018 is \$1,000,000.

On October 7, 2016 the Designated Revenue Fund loaned the Conference Center Development Fund \$1,000,000 for the downtown conference center. Payment is due quarterly at a 2.6% interest rate, interest started to accrue on October 7, 2016. The balance of the loan on December 31st 2018 is \$763,555.

On October 7, 2016 the General Fund loaned the Conference Center Development Fund \$5,638,000 for the downtown conference center. Payment is due quarterly at a 2.6% interest rate, interest started to accrue on October 7, 2016. The balance of the loan on December 31st 2018 is \$5,638,000.

On December 1, 2015 the Workers' Compensation Fund loaned the Fire Equipment Acquisition Replacement Fund \$781,126 for equipment purchases. Payment is due quarterly at a 2% interest rate, interest started to accrue on December 1, 2015. The balance of the loan on December 31st 2018 is \$474,255.

On May 31, 2017 the Cemetery Endowment Fund loaned the Fire Equipment Acquisition Replacement Fund \$563,628 for equipment purchases. Payment is due quarterly at a 1.8% interest rate, interest started to accrue on May 31, 2017. The balance of the loan on December 31st 2018 is \$422,721.

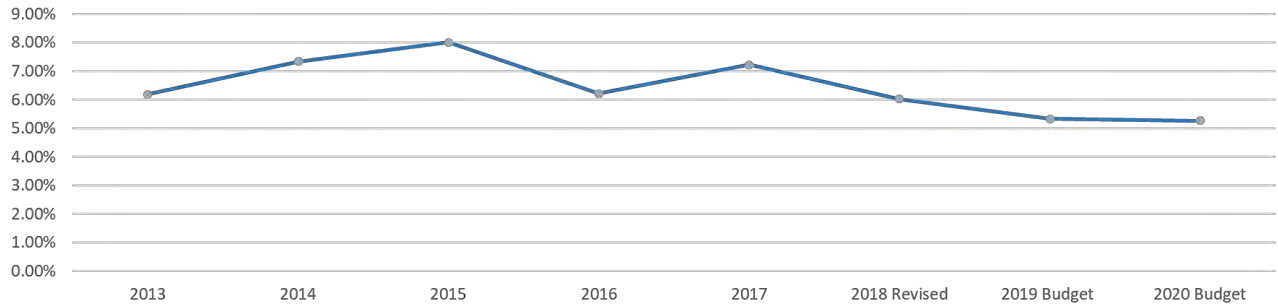
On December 31, 2005 the Cemetery Endowment Fund loaned the Golf Course Fund \$800,000 for operations. As positive cash balances accrue, those balances will be used to repay the loan in full plus 5% interest. Interest began to accrue on January 1, 2006. The balance of the loan on December 31, 2018 is \$560,000

On December 31, 2006 the Water Capital Replacement Fund loaned the Island Grove Development Fund \$820,000. Payment is due quarterly at a 5% interest rate, which started to accrue on October 1, 2007. The balance of the loan on December 31, 2018 is \$91,727.

Debt Performance Indicators:

	2013	2014	2015	2016	2017	2018 Revised	2019 Budget	2020 Budget
Governmental Funds Debt Service	\$ 6,234,787	\$ 7,178,575	\$ 7,992,327	\$ 6,370,192	\$ 7,890,800	\$ 7,180,499	\$ 6,150,459	\$ 6,226,309
Net Operating Revenues	\$100,655,398	\$ 97,855,429	\$ 99,823,286	\$102,636,603	\$109,214,773	\$119,299,120	\$115,596,229	\$118,315,504
Ratio: Governmental Funds Debt Service/Net Government Funds Operating Revenue	6.19%	7.34%	8.01%	6.21%	7.23%	6.02%	5.32%	5.26%

Governmental Funds Debt Service Coverage



Industry standard: less than 20%; 10% considered favorable

Computation of Legal Debt Margin

2018 Assessed Valuation \$ 1,171,589,720
 Debt Limit (10% of assessed valuation) \$ 117,158,972

Amount of debt applicable to debt limit (outstanding at 12/31/2017)

Total Bonded Debt 97,740,000
 Other Debt 29,618,014
 \$ 127,358,014

Less:

Installments Notes & Contracts 4,073,014
 Sales and Use Tax Revenue Bonds 22,565,000
 Sewer, Water, & Stormwater Revenue Bonds 75,175,000
 Certificates of Participation 25,545,000
 \$ 127,358,014

Total \$ _____ -

Legal Debt Margin \$ 117,158,972



PERSONNEL SUMMARY

INTRODUCTION

This section of the budget document contains five types of information.

1. A description of **position count methodology** for standard count and FTE count.
2. A **discussion of FTE changes** for the 2018 revised budget and 2019-2020 budget.
3. A **FTE summary by department** using the standard position count methodology.
4. A **FTE position summary** by department which counts all components of the City workforce, including volunteers.
5. A multi-year **analysis of regular full and part-time positions** per 1,000 city population.



POSITION COUNT METHODOLOGY

A regular full-time position is generally considered to be one which requires working 40 hours per week for a full year. This equates to 2,080 hours per year (40 hours/week x 52 weeks). Most positions are full time. Work in excess of 40 hours per week is not counted in the computation of full-time positions.

STANDARD POSITION COUNTS

For the sake of simplicity, the standard method of counting positions for a budget is to count all full-time positions as one each (1.0) and part-time positions as the appropriate portion of one position. For example, an employee who works 30 hours a week is counted as three quarters of a position (.75).

While salaries and benefits are budgeted based upon actual projected work hours, the standard position count maintains the simplicity of whole and portions of positions so that staffing levels can be compared from year to year. There are some positions that are allocated between departments and funds. For example, the Water and Sewer Budget Analyst is allocated 80% to Water Operations and 20% to Sewer Operations.

This is the method used to reflect position counts in the department and division narratives.

EQUIVALENCY

Since staff in part-time, regular positions may work anywhere from 20 to 40 hours per week, this system of position counting is an attempt to be as accurate as possible in reflecting the actual work force of an organization.

There are a variety of other temporary and non-paid staff which is not included in the standard position count. To properly reflect the total work force, position count equivalency measures must be used.

As the name implies, an equivalency method of measurement calculates full and partial positions in terms of full positions, thus the term Full-Time Equivalent (FTE).

FTE

Regular full-time positions are counted as 1.0 FTE for consistency between the standard and FTE position counts. Overtime does not add to the FTE equivalency on regular, full-time positions.

All other positions are calculated based upon annual work hours divided by 2,080. The Full-Time Equivalent Position Summary displays FTEs by department and position category. The FTE for each category is computed by dividing the total number of work hours for all in that category by 2,080 hours.

DEFINITIONS

REGULAR FULL-TIME positions work 40 or more hours per week and receive full employee benefits. Each is counted as 1.0 FTE.

REGULAR PART-TIME positions work between 20 and 39 hours per week and are either $\frac{3}{4}$ time or $\frac{1}{2}$ time and receive either three quarters or half of the basic employee benefits. FTE is either .75 or .50.

SEASONAL/TEMPORARY positions are limited to seasonal, short-term, or hourly wage assignments and receive no employee benefits (but do get FICA, Medicare, and Workers' Compensation).

OTHER positions include individuals who work for the City but are paid by other agencies, such as the State Job Service; or those who receive academic credit for their work, such as college interns; or non-employees who perform work for the City without compensation (i.e., volunteers).

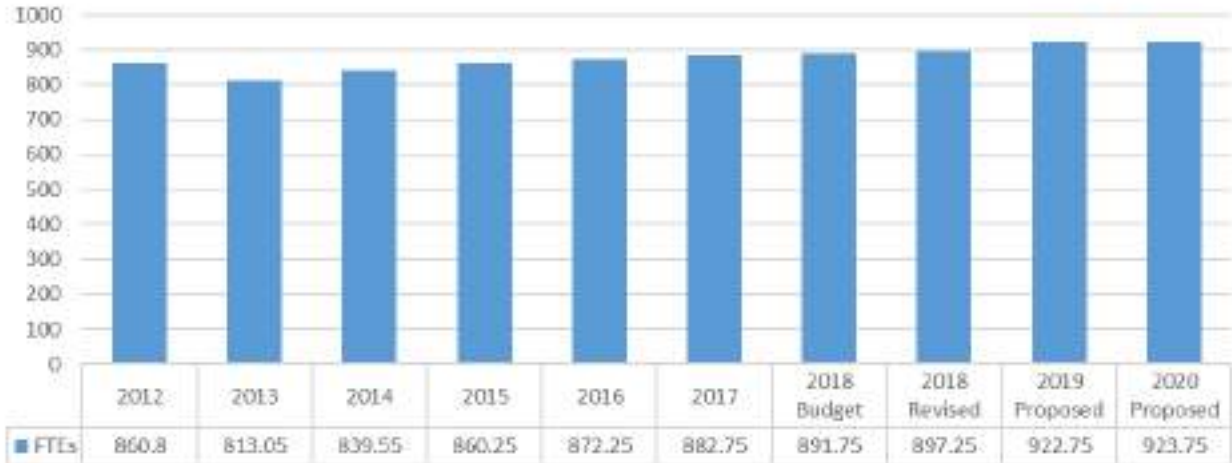
The last two categories are computed by dividing total annual hours per category by 2,080 to determine FTEs.



DISCUSSION OF FTE CHANGES

There has been an increase of 5.50 FTEs during 2018 from the adopted 2018 budget. In 2019 there is a proposed increase of 25.5 FTEs. In 2020 there is a proposed increase of 1.00 FTEs. The changes are listed below by department and position for 2018, 2019 & 2020. Funding is coming from higher projected revenues for 2019 & 2020. With the changes listed below, the total FTE count is proposed to be 922.75 in 2019 and 923.75 in 2020

FTE Trending



This following section is provided to help illustrate how the City of Greeley has made changes in staffing due to programming modifications and changes in the economy. Revisions have also been made in an effort to better serve the citizens of Greeley.

2018 FTEs

891.75

2018 MID-YEAR FTE CHANGES

Community Development

Staff Engineer

1.00

Culture, Parks and Recreation

Golf Superintendent

1.00

Finance

Real Estate Technician

1.00

Information Technology

Security Analyst

1.00

Public Works

Engineering Technician

1.00

Planner

0.50

Total 2018 Mid-Year FTE Changes

5.50

2018 REVISED FTEs**897.25****2019 PROPOSED FTE CHANGES****City Attorney's Office**

Attorney II 1.00

City Clerk's Office

Clerical Assistant 1.00

Community Development

Engineering Technician 1.00

Planner III 1.00

Culture, Parks and Recreation

Island Grove Tech II 1.00

Natural Resource Division Manager 1.00

Communication Services

Communication Services Director 1.00

Economic Development

Rehabilitation Specialist (1.00)

Finance

Internal Sales Tax Auditor 1.00

Utility Billing Clerk 1.00

Fire

Deputy Fire Marshall 1.00

Fire Fighter 3.00

Fire Inspector 1.00

Police

Evidence Technician 1.00

Public Safety Technician 2.00

Public Works

Bus Driver 4.50

Bus Mechanic 1.00

Sewer

Water Resource Engineer II 1.00

Water

Instrument Technician 1.00

Water Administrator 1.00

Water Resource Administrator II 1.00

2019 FTE Changes	25.50
2019 PROPOSED FTEs	922.75

2020 PROPOSED FTE CHANGES

Water

Equipment Operator II	1.00
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2020 FTE Changes	1.00
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2020 PROPOSED FTEs	923.75
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FTE SUMMARY BY DEPARTMENT

Department/Division	2012	2013	2014	2015	2016	2017	2018 Budget	2018 Revised	2019 Proposed	2020 Proposed
City Attorney										
Law	8.00	11.75	11.75	13.00	13.00	13.00	13.00	13.00	14.00	14.00
Total City Attorney	8.00	11.75	11.75	13.00	13.00	13.00	13.00	13.00	14.00	14.00
City Clerk										
Legislative	4.00	4.50	4.50	4.50	4.50	5.50	5.50	5.50	6.50	6.50
Total City Clerk	4.00	4.50	4.50	4.50	4.50	5.50	5.50	5.50	6.50	6.50
City Manager										
City Manager's Office*****	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	3.00	3.00
Public Information*****	3.00	3.00	3.00	5.00	5.00	5.00	5.00	6.00	-	-
Economic Development****	1.00	-	-	-	-	-	-	-	-	-
GATV/Channel 8*****	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	-	-
Urban Renewal Authority*****	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	-	-
Total City Manager	14.00	13.00	13.00	15.00	15.00	15.00	15.00	16.00	3.00	3.00
Community Development										
Building Inspection	7.00	7.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00	9.00
Economic Development*****	-	1.00	1.00	-	-	-	-	-	-	-
Engineering Development Review#	3.50	3.50	4.50	5.50	5.50	5.50	5.50	18.00	19.00	19.00
Code Compliance	8.00	8.00	9.00	8.00	7.00	7.00	7.00	6.00	6.00	6.00
Planning	7.75	8.00	10.00	11.00	11.00	11.50	11.50	12.00	13.00	13.00
Total Community Dev	26.25	27.50	33.50	33.50	32.50	33.00	33.00	45.00	47.00	47.00
Culture, Parks & Recreation										
Administration	3.75	5.75	6.00	6.50	6.50	6.50	6.50	6.75	6.75	6.75
Culture, Public Art & Museums	9.00	11.00	11.00	11.75	11.75	11.75	11.75	11.75	11.75	11.75
Facility Services	11.00	-	-	-	-	-	-	-	-	-
Golf Courses	8.00	8.00	8.00	8.00	8.00	8.00	8.00	9.00	9.00	9.00
Island Grove	13.00	14.00	14.00	14.00	14.00	14.00	14.00	14.00	15.00	15.00
Marketing*****	6.50	6.50	6.50	5.75	5.75	5.75	5.75	4.75	-	-
Museum	10.25	11.00	11.00	12.25	12.25	11.50	11.50	11.50	11.50	11.50
Natural Resources##									6.00	6.00
Parks**#	34.75	34.75	38.75	39.75	40.75	41.75	43.75	43.50	40.00	40.00
Recreation	23.25	29.75	29.75	29.50	29.50	29.50	29.50	29.50	35.00	35.00
Youth Enrichment	4.75	6.50	6.00	6.00	6.00	6.00	6.00	6.00	-	-
Total Culture, Parks & Rec	124.25	127.25	131.00	133.50	134.50	134.75	136.75	136.75	135.00	135.00
Communication Services										
Public Information	-	-	-	-	-	-	-	-	8.00	8.00
Marketing	-	-	-	-	-	-	-	-	5.75	5.75
GATV/Channel 8	-	-	-	-	-	-	-	-	1.00	1.00
Total City Clerk	-	-	-	-	-	-	-	-	14.75	14.75
Economic Health & Housing										
Economic Development	-	-	-	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Urban Renewal Authority									3.00	3.00
Total Economic Health & Housing	-	-	-	3.00	3.00	3.00	3.00	3.00	6.00	6.00
Finance										
Fiscal Management*****	2.00	2.00	2.00	2.00	2.00	2.00	2.00	-	-	-
Financial Services	20.25	20.25	20.25	22.50	23.50	25.50	25.50	28.50	30.50	30.50
Purchasing	4.00	4.00	4.00	4.00	3.00	3.00	3.00	-	-	-
Real Estate*****	-	-	-	-	-	-	-	3.00	3.00	3.00
Total Finance	26.25	26.25	26.25	28.50	28.50	30.50	30.50	31.50	33.50	33.50

Department/Division	2012	2013	2014	2015	2016	2017	2018 Budget	2018 Revised	2019 Proposed	2020 Proposed
Fire										
Administration	2.00	2.00	2.00	2.00	2.00	2.00	4.00	4.00	4.00	4.00
Community Safety	3.00	3.00	3.00	4.00	4.00	4.00	3.00	3.00	4.00	4.00
Operations	101.00	101.00	102.00	102.00	102.00	102.00	105.00	105.00	109.00	109.00
Total Fire	106.00	106.00	107.00	108.00	108.00	108.00	112.00	112.00	117.00	117.00
Human Resources										
Health	1.98	2.05	2.30	2.30	2.30	2.05	2.05	2.05	2.50	2.50
Liability	1.00	1.30	1.30	1.30	1.30	1.30	1.30	1.30	1.38	1.38
Operations	4.65	4.85	6.10	6.10	6.10	7.10	7.10	7.10	6.57	6.57
Worker's Compensation	0.63	0.56	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55
Total Human Resources	8.25	8.75	9.25	10.25	10.25	11.00	11.00	11.00	11.00	11.00
Information Technology										
Information Technology	21.75	21.75	22.75	24.00	24.00	25.00	25.00	26.00	26.00	26.00
Total Information Technology	21.75	21.75	22.75	24.00	24.00	25.00	25.00	26.00	26.00	26.00
Municipal Court										
Municipal Court	8.25	8.25	8.25	8.25	9.25	9.25	9.25	9.25	9.25	9.25
Ticket Collection	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Total Municipal Court	9.25	9.25	9.25	9.25	10.25	10.25	10.25	10.25	10.25	10.25
Police										
Operations*	-	-	-	-	164.00	167.00	170.00	169.00	134.00	134.00
Investigations***	78.50	24.50	24.50	24.50	-	-	-	-	-	-
Parking Enforcement	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
Patrol**	117.50	117.50	122.50	122.50	-	-	-	-	-	-
Services / Support Services	49.50	49.50	52.50	52.50	38.50	38.50	38.50	39.50	77.50	77.50
Total Police	247.50	193.50	201.50	201.50	204.50	207.50	210.50	210.50	213.50	213.50
Public Works										
Administration	2.90	2.90	2.90	2.90	2.90	3.90	3.90	3.90	3.90	3.90
Engineering#	19.50	19.50	19.50	22.50	23.50	24.50	24.50	17.00	17.00	17.00
Equipment Maintenance	14.25	14.25	14.50	15.50	9.00	9.00	9.00	9.00	9.00	9.00
Facilities Management	17.00	17.00	18.00	18.00	19.00	19.00	19.00	19.00	19.00	19.00
Stormwater	17.10	17.10	20.10	20.10	20.10	20.10	20.10	20.10	20.10	20.10
Street Maintenance	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00	22.00
Transit Services	33.30	35.30	36.30	37.50	50.00	50.00	50.00	50.00	55.50	55.50
Transportation Services	16.00	16.00	16.00	16.00	16.00	16.00	16.00	17.00	17.00	17.00
Total Public Works	142.05	144.05	149.30	154.50	162.50	164.50	164.50	158.00	163.50	163.50
Sewer										
Sewer General Management#	4.20	4.00	4.00	4.00	4.20	4.60	4.60	3.10	4.10	4.10
Wastewater Collection	13.50	13.50	13.50	13.50	12.50	11.50	11.50	11.00	11.00	11.00
Wastewater Treatment	23.00	23.00	23.00	23.00	22.50	23.00	23.00	23.50	23.50	23.50
Total Sewer	40.70	40.50	40.50	40.50	39.20	39.10	39.10	37.60	38.60	38.60
Water										
Water General Management	16.85	13.30	13.30	14.30	15.10	14.70	14.70	13.20	12.90	12.90
Transmission/Distribution	30.25	30.25	31.25	31.50	29.50	33.00	33.00	33.00	34.75	35.75
Treatment and Supply	35.45	35.45	35.45	35.45	37.95	34.95	34.95	34.95	35.50	35.50
Total Water	82.55	79.00	80.00	81.25	82.55	82.65	82.65	81.15	83.15	84.15
Grand Total Regular Positions	860.80	813.05	839.55	860.25	872.25	882.75	891.75	897.25	922.75	923.75

* In 2016 the Police Department created the Operations division

** In 2016 the Police Department reclassified the Patrol division into Operations.

*** In 2013 the Police Dispatch (54 FTEs) was moved from the Police Department to Weld County.

**** In 2013 Economic Development was moved from the City Manager's Office to Community Development.

***** In 2015 Economic Development was moved from Community Development and was established as its own department.

***** In 2018 Real Estate was moved to report to Finance Director. Fiscal Management moved to Fiscal Services.

***** In 2019 Communications Services Department created from City Manager's Office and Marketing.

***** In 2019 Urban Renewal moved to Economic Development.

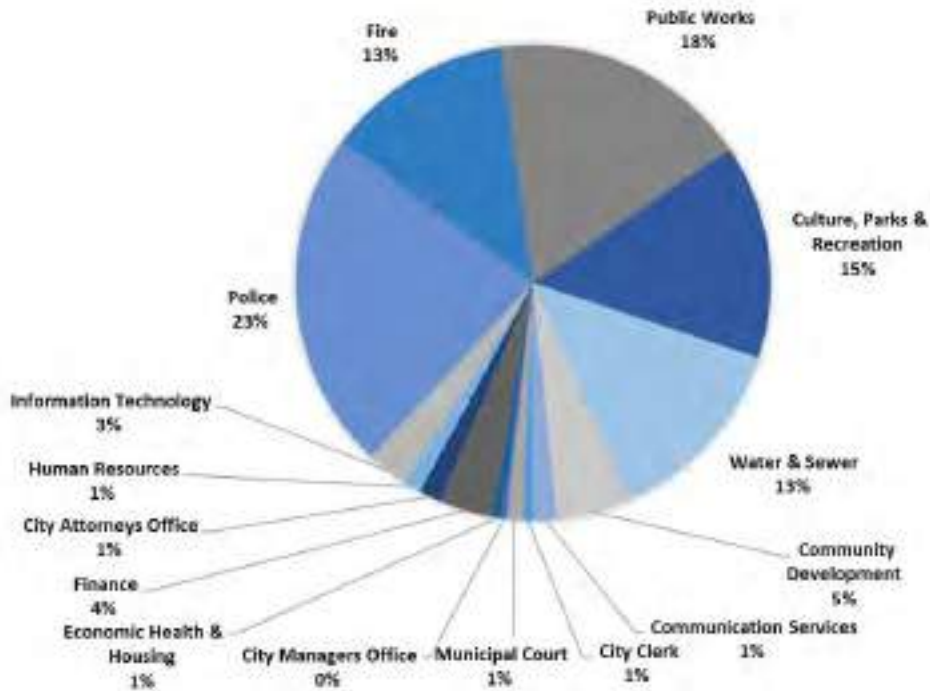
In 2018 Civil Inspections were moved to Engineering Development Review from Water, Sewer, and Engineering.

In 2019 Natural Resource Division created from Parks Division.

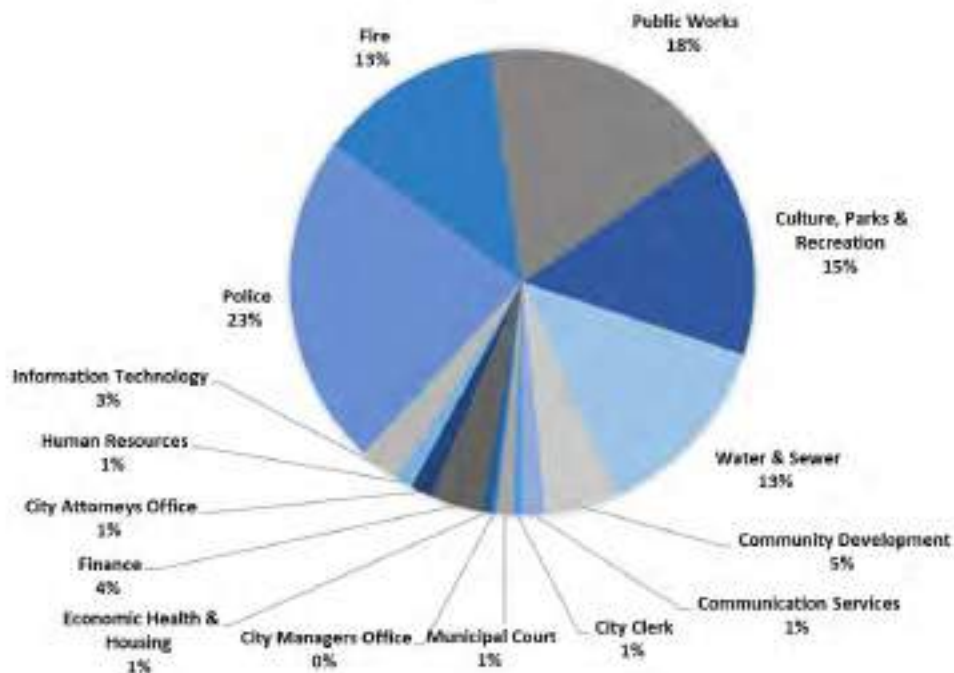


FTE SUMMARY BY DEPARTMENT (CONT.)

2019 FTE ALLOCATION



2020 FTE ALLOCATION





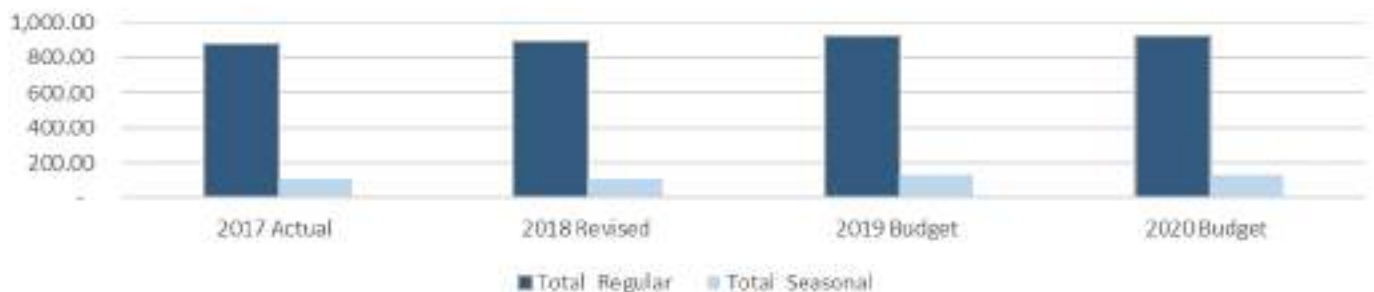
FTE POSITIONS BY DEPARTMENT

The Full-Time Equivalent Position Summary displays the FTE position count by the department and position categories for all funds. Four years are presented for comparative purposes.

Department	Employee Type	2017 Actual	2018 Revised	2019 Budget	2020 Budget
City Attorney's Office					
	Regular	13.00	13.00	14.00	14.00
	Seasonal	0.07	0.19	0.19	0.19
	Total	13.07	13.19	14.19	14.19
City Clerk's Office					
	Regular	5.50	5.50	6.50	6.50
	Seasonal	0.02	0.01	0.01	0.01
	Total	5.52	5.51	6.51	6.51
City Manager's Office					
	Regular	15.00	16.00	3.00	3.00
	Seasonal	0.46	0.44	-	-
	Total	15.46	16.44	3.00	3.00
Communication Services					
	Regular	-	-	14.75	14.75
	Seasonal	-	-	1.25	1.25
	Total	-	-	16.00	16.00
Community Development					
	Regular	33.00	45.00	47.00	47.00
	Seasonal	1.13	-	-	-
	Total	34.13	45.00	47.00	47.00
Culture, Parks, and Recreation					
	Regular	134.75	136.75	135.00	135.00
	Seasonal	75.97	78.44	96.92	96.92
	Total	210.72	215.19	231.92	231.92
Economic Health and Housing					
	Regular	3.00	3.00	6.00	6.00
	Seasonal	-	-	-	-
	Total	3.00	3.00	6.00	6.00
Finance					
	Regular	30.50	31.50	33.50	33.50
	Seasonal	0.83	0.23	-	-
	Total	31.33	31.73	33.50	33.50
Fire					
	Regular	108.00	112.00	117.00	117.00
	Seasonal	-	2.04	2.04	2.04
	Total	108.00	114.04	119.04	119.04

Department	Employee Type	2017 Actual	2018 Revised	2019 Budget	2020 Budget
Human Resources					
	Regular	11.00	11.00	11.00	11.00
	Seasonal	2.17	1.77	1.86	1.86
	Total	13.17	12.77	12.86	12.86
Information Technology					
	Regular	25.00	26.00	26.00	26.00
	Seasonal	0.08	0.64	0.64	0.64
	Total	25.08	26.64	26.64	26.64
Municipal Court					
	Regular	10.25	10.25	10.25	10.25
	Seasonal	1.14	0.32	0.72	0.72
	Total	11.39	10.57	10.97	10.97
Police					
	Regular	207.50	210.50	213.50	213.50
	Seasonal	5.91	4.75	4.96	4.96
	Total	213.41	215.25	218.46	218.46
Public Works					
	Regular	164.50	158.00	163.50	163.50
	Seasonal	21.70	15.35	15.53	15.53
	Total	186.20	173.35	179.03	179.03
Sewer					
	Regular	39.10	37.60	38.60	38.60
	Seasonal	0.32	0.42	0.50	0.50
	Total	39.42	38.02	39.10	39.10
Water					
	Regular	82.65	81.15	83.15	84.15
	Seasonal	5.83	6.35	8.34	8.34
	Total	88.48	87.50	91.49	92.49
Total					
	Regular	882.75	897.25	922.75	923.75
	Seasonal	115.63	110.95	131.71	131.71
	Grand Total	998.38	1,008.20	1,054.46	1,055.46

Makeup of Total Labor Force





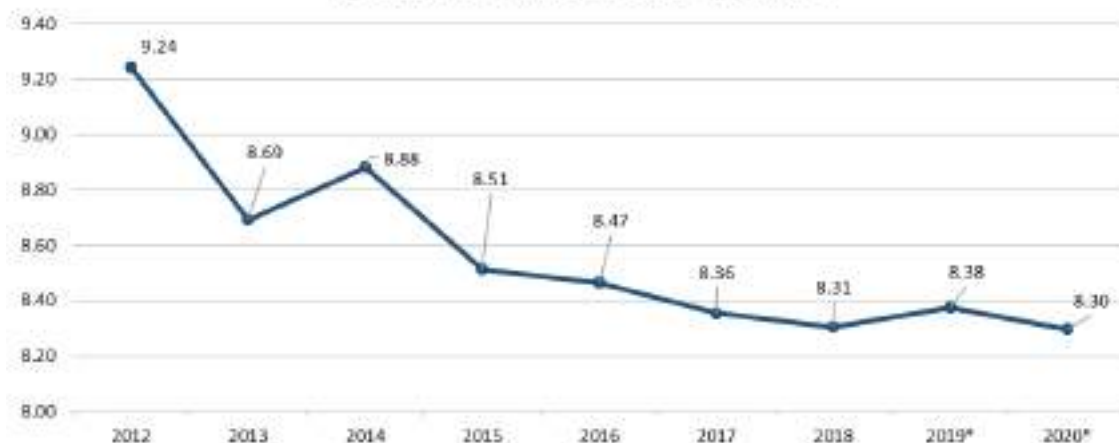
ANALYSIS OF POSITIONS PER 1,000 POPULATION

Year	2012	2013	2014	2015	2016	2017	2018	2019*	2020*
Population	93,126	93,593	94,527	101,048	103,037	105,315	107,457	110,176	111,321
Policy Administration									
Positions	65.25	69.00	70.50	76.00	77.00	77.00	77.00	85.50	85.50
Per 1,000 population	0.70	0.74	0.75	0.75	0.75	0.73	0.72	0.78	0.77
Community Development									
Positions	26.25	27.50	33.50	33.50	32.50	33.00	45.00	47.00	47.00
Per 1,000 population	0.28	0.29	0.35	0.33	0.32	0.31	0.42	0.43	0.42
Culture, Parks, and Recreation									
Positions	124.25	127.25	131.00	133.50	134.50	134.75	136.75	135.00	135.00
Per 1,000 population	1.33	1.36	1.39	1.32	1.31	1.28	1.27	1.23	1.21
Economic Development									
Positions	0.00	0.00	0.00	3.00	3.00	3.00	3.00	6.00	6.00
Per 1,000 population	0.00	0.00	0.00	0.03	0.00	0.03	0.03	0.05	0.05
Finance									
Positions	26.25	26.25	26.25	28.50	28.50	30.50	31.50	33.50	33.50
Per 1,000 population	0.28	0.28	0.28	0.28	0.28	0.29	0.29	0.30	0.30
Fire									
Positions	106.00	106.00	107.00	108.00	108.00	108.00	112.00	117.00	117.00
Per 1,000 population	1.14	1.13	1.13	1.07	1.05	1.03	1.04	1.06	1.05
Police									
Positions	247.50	193.50	201.50	201.50	204.50	207.50	210.50	213.50	213.50
Per 1,000 population	2.66	2.07	2.13	1.99	1.98	1.97	1.96	1.94	1.92
Public Works									
Positions	142.05	144.50	149.30	154.50	162.50	164.50	158.00	163.50	163.50
Per 1,000 population	1.53	1.54	1.58	1.53	1.58	1.56	1.47	1.48	1.47
Sewer									
Positions	40.70	40.50	40.50	40.50	39.20	39.10	37.60	38.60	38.60
Per 1,000 population	0.44	0.43	0.43	0.40	0.38	0.37	0.35	0.35	0.35
Water									
Positions	82.55	79.00	80.00	81.25	82.55	82.65	81.15	83.15	84.15
Per 1,000 population	0.89	0.84	0.85	0.80	0.80	0.78	0.76	0.75	0.76
Total Position	860.80	813.50	839.55	860.25	872.25	880.00	892.50	922.75	923.75
Per 1,000 population	9.24	8.69	8.88	8.51	8.47	8.36	8.31	8.38	8.30

*Population Estimates based off of growth rate information provided by Long Range Planning data.

** Policy/Administration includes City Attorney's Office, City Clerk's Office, City Manager's Office, Communication Services, Human Resources, Information Technology, and Municipal Court.

FTEs Per Thousand of Greeley Population







2019-2020 SUMMARY OF ADDITIONS

General Fund Revenue Source				
Description	Department	2019	2020	Total
Attorney II	CAO	137,713	142,205	279,918
Clerical Assistant	CCO	54,353	58,133	112,486
Communication Services Director	CS	161,731	167,621	329,352
GTV8 Intern	CS	16,120	13,120	29,240
Engineering Technician	CD	98,455	100,230	198,685
Planner	CD	122,458	125,663	248,121
Civil Inspectors Trucks (2)	CD	94,583	14,583	109,166
Natural Areas Division Manager	CPRD	195,180	153,472	348,652
Island Grove Tech II	CPRD	77,358	82,338	159,696
Fitness Equipment	CPRD	137,700	184,300	322,000
GURA Administration Expenditures	ED	63,000	66,150	129,150
Sector Partnership Funding	ED	20,000	20,000	40,000
Purchase of Additional 16 Budget Software Licenses	Finance	14,880	3,680	18,560
Internal Sales Tax Auditor (Replace External Services)	Finance	-	-	-
Oil Professional Consulting	Finance	50,000	50,000	100,000
Strategic Planning Consultant	Fire	17,000	-	17,000
3 Fire Fighters & Equipment	Fire	453,342	357,981	811,323
Fire Inspector & Related Vehicle & Equipment	Fire	151,114	119,327	270,441
Emergency Manager	Fire	165,549	100,989	266,538
Vehicle Extraction Equipment	Fire	80,656	10,000	90,656
Bailout Devices	Fire	36,101	8,900	45,001
Methane Detector	Fire	17,500	3,500	21,000
PPE Bunker Gear Washers and Dryer	Fire	31,497	4,500	35,997
Tactical Ballistic Vest	Fire	157,200	42,850	200,050
Motorcycle Patrol MDTs	Police	46,075	9,000	55,075
Replacement Tasers 2019-2020	Police	87,250	87,250	174,500
Crime Scene Response Vehicle	Police	66,150	7,150	73,300
Two Public Safety Technicians in 2019	Police	263,119	191,534	454,653
Evidence Technician	Police	75,187	75,042	150,229
Poudre Express Regional Route	PW	35,219	110,718	145,937
Total Additions		\$2,926,490	\$ 2,310,236	\$ 5,236,726

Utility Fund Revenue Source				
Description	Department	2019	2020	Total
Utility Billing Clerk	Finance	73,000	63,000	136,000
Utility Billing Software	Finance	1,000,000	-	1,000,000
Water Resource Engineer	Sewer	150,000	150,000	300,000
Manhole Camera	Stormwater	200,000	-	200,000
Instrument & Controls Technician	Water	105,000	105,000	210,000
Water Resources Administrator	Water	105,000	105,000	210,000
Water Resources Administrator II	Water	125,000	125,000	250,000
Equipment Operator	Water	-	80,000	80,000
Total Additions		\$1,758,000	\$ 628,000	\$ 2,386,000
All Funds		\$4,684,490	\$ 2,938,236	\$ 7,622,726

Considered but not funded in the 2019-2020 Budget

Unfunded Requests/ General Fund Revenue Source				
Description	Department	2019	2020	Total
Farmers Market Administrative Assistant	CS	16,905	15,539	32,444
Neighborhood Program Specialist	CS	37,700	34,586	72,286
Planner - Support for Regionalism	CD	122,458	125,663	248,121
Repeal and Replace Development Code	CD	75,000	-	75,000
TRAKiT Enhancements for Community Development	CD	40,000	20,000	60,000
Median/ROW Technician	CPRD	-	208,288	208,288
Park Maintenance Tech II	CPRD	-	147,780	147,780
Other Professional Services	ED	30,000	30,000	60,000
Housing Specialist	ED	124,158	127,663	251,821
Financial Analyst	Finance	-	104,853	104,853
Evaluate Replacement of Sales Tax Software	Finance	-	200,000	200,000
Alternative Response Vehicle Funding	Fire	70,000	70,000	140,000
Safety Coordinator	HR	110,704	113,475	224,179
Student Loans and 529 College Savings Plans	HR	102,300	102,300	204,600
Migrate to Cloud-based Email & Productivity Software	IT	260,000	185,000	445,000
IT Project Manager FTE	IT	129,187	132,885	262,072
Expand TRAKiT Implementation	IT	361,300	54,891	416,191
Website Redesign	IT	-	295,000	295,000
Two Police Officers	Police	-	332,375	332,375
Police Sergeant	Police	-	238,266	238,266
Data Coordinator	Police	-	78,992	78,992
Unfunded Requests		\$1,479,712	\$ 2,617,556	\$ 4,097,268



2019 BUDGETED FUND BALANCE WORKSHEET

	Fund Description	Projected Fund Balance 1/1/2019	2019 Resource Budget	2019 Expense Budget	Projected Fund Balance 12/31/2019
000 - General					
	001 - General	19,360,121	100,839,948	100,440,668	19,759,401
100 - Special Revenue					
	102 - Convention & Visitors	546,255	793,600	836,965	502,890
	103 - Community Development	790,820	913,000	788,773	915,047
	104 - Streets & Roads	266,330	10,225,165	10,243,096	248,399
	105 - Conservation Trust	279,100	1,001,000	953,438	326,662
	106 - Sales & Use Tax	-	75,809,193	75,809,193	-
	108 - Designated Revenue	4,261,915	2,400,510	850,517	5,811,908
	110 - Conference Center Development	-	553,000	553,000	-
	111 - Downtown Development Authority TIF	563,937	225,000	225,000	563,937
	602 - Museum	138,314	1,000	250	139,064
	604 - Senior Citizen	32,049	300	50	32,299
	606 - Senior Center Clubs	32,099	14,825	21,675	25,249
	607 - Community Memorials	105,588	400	595	105,393
200 - Debt Service					
	200 - General Debt Service	1,838,782	6,515,006	6,195,951	2,157,837
	201 - Greeley Building Authority	(227,630)	107,630	107,630	(227,630)
300 - Capital Projects					
	301 - Public Improvement	(44,452)	1,158,923	1,003,000	111,471
	303 - Public Art	820,488	236,495	503,205	553,778
	304 - Food Tax	565,457	8,169,581	8,321,140	413,898
	305 - Softball Improvement	68,395	12,475	125	80,745
	306 - Fire Equip & Acquisition Replacement	(69,835)	1,609,407	1,594,954	(55,382)
	307 - Fire Protection Development	2,049,696	494,965	2,200	2,542,461
	308 - Police Development	344,516	119,670	575	463,611
	309 - Island Grove Development	(41,544)	154,248	63,378	49,326
	312 - Transportation Development	(1,431,216)	7,504,319	4,565,413	1,507,690
	314 - Park Development	-	1,833,854	1,833,854	-
	316 - Trails Development	(41,856)	173,489	137,045	(5,412)
	318 - Quality of Life	1,948,071	6,610,562	6,812,239	1,746,394
	320 - FASTER	178,739	608,287	500,102	286,924
	321 - Keep Greeley Moving	(159,992)	14,558,442	14,398,450	-
	322 - 2016 City Center	93,204	-	-	93,204

	Fund Description	Projected Fund Balance 1/1/2019	2019 Resource Budget	2019 Expense Budget	Projected Fund Balance 12/31/2019
400 - Enterprise					
	401 - Sewer	7,280,669	5,909,678	6,833,832	6,356,515
	402 - Sewer Construction	1,687,898	4,676,358	3,012,004	3,352,252
	403 - Sewer Capital Replacement	8,347,935	3,566,670	8,245,503	3,669,102
	404 - Water	18,909,712	18,928,659	20,115,355	17,723,016
	405 - Water Construction	(7,805,028)	58,699,648	59,218,806	(8,324,186)
	406 - Water Capital Replacement	7,897,061	12,137,093	20,109,723	(75,569)
	407 - Water Rights Acquisition	14,001,618	819,676	11,541,018	3,280,276
	408 - Cemetery	435,724	619,172	654,186	400,710
	409 - Municipal Golf Courses	525,797	1,782,791	1,878,586	430,002
	410 - Downtown Parking	165,869	244,100	217,393	192,576
	411 - Stormwater	2,779,803	931,475	2,755,430	955,848
	412 - Stormwater Construction	(2,313,169)	3,835,482	2,912,342	(1,390,029)
	413 - Stormwater Replacement	207,537	1,648,432	1,692,999	162,970
	420 - Sewer Debt Service	1,036,369	1,360,225	1,364,439	1,032,155
	421 - Water Debt Service	8,288,626	14,582,478	12,234,021	10,637,083
	422 - Stormwater Debt Service	193,356	566,000	549,150	210,206
500 - Internal Service					
	502 - Equipment Maintenance	525,853	3,212,177	3,205,135	532,895
	503 - Information Technology	186,081	4,679,635	4,681,018	184,698
	504 - Health	4,714,510	14,142,868	14,677,065	4,180,313
	505 - Workers' Compensation	3,130,920	1,433,800	1,622,618	2,942,102
	506 - Communications	580,513	302,100	204,200	678,413
	507 - Liability	1,454,775	1,715,035	1,639,038	1,530,772
	512 - Fleet Replacement	973,859	2,875,951	3,112,427	737,383
	513 - Information Technology Acquisition	572,557	201,000	218,275	555,282
600 - Permanent					
	601 - Cemetery Endowment	2,060,366	285,409	48,002	2,297,773
	603 - Petriken Memorial	2,101	25	10	2,116
	605 - Memorials	328,197	15,000	75	343,122
Total		\$ 108,436,860	\$ 401,815,231	\$ 419,505,131	\$ 90,746,960



2020 BUDGETED FUND BALANCE WORKSHEET

	Fund Description	Projected Fund Balance 1/1/2020	2019 Resource Budget	2019 Expense Budget	Projected Fund Balance 12/31/2020
000 - General					
	001 - General	19,759,401	103,223,952	103,169,597	19,813,756
100 - Special Revenue					
	102 - Convention & Visitors	502,890	812,758	840,565	475,083
	103 - Community Development	915,047	916,150	802,975	1,028,222
	104 - Streets & Roads	248,399	10,455,099	10,703,498	-
	105 - Conservation Trust	326,662	1,001,000	962,969	364,693
	106 - Sales & Use Tax	-	78,250,579	78,250,579	-
	108 - Designated Revenue	5,811,908	2,512,269	799,049	7,525,128
	110 - Conference Center Development	-	553,000	553,000	-
	111 - Downtown Development Authority TIF	563,937	225,000	225,000	563,937
	602 - Museum	139,064	1,000	250	139,814
	604 - Senior Citizen	32,299	300	50	32,549
	606 - Senior Center Clubs	25,249	15,395	21,675	18,969
	607 - Community Memorials	105,393	400	595	105,198
200 - Debt Service					
	200 - General Debt Service	2,157,837	6,760,298	6,416,458	2,501,677
	201 - Greeley Building Authority	(227,630)	-	-	(227,630)
300 - Capital Projects					
	301 - Public Improvement	111,471	22,341	1,500	132,312
	303 - Public Art	553,778	216,911	608,427	162,262
	304 - Food Tax	413,898	8,764,267	8,868,475	309,690
	305 - Softball Improvement	80,745	12,800	150	93,395
	306 - Fire Equip & Acquisition Replacement	(55,382)	1,725,936	1,746,673	(76,119)
	307 - Fire Protection Development	2,542,461	222,493	2,400	2,762,554
	308 - Police Development	463,611	55,138	45,800	472,949
	309 - Island Grove Development	49,326	158,345	38,325	169,346
	312 - Transportation Development	1,507,690	5,284,109	5,102,425	1,689,374
	314 - Park Development	-	788,842	788,842	-
	316 - Trails Development	(5,412)	73,731	80,950	(12,631)
	318 - Quality of Life	1,746,394	4,755,084	5,294,306	1,207,172
	320 - FASTER	286,924	618,217	905,028	113
	321 - Keep Greeley Moving	-	14,914,395	14,914,395	-
	322 - 2016 City Center	93,204	-	-	93,204

	Fund Description	Projected Fund Balance 1/1/2020	2019 Resource Budget	2019 Expense Budget	Projected Fund Balance 12/31/2020
400 - Enterprise					
	401 - Sewer	6,356,515	5,555,054	7,118,867	4,792,702
	402 - Sewer Construction	3,352,252	2,255,108	3,223,584	2,383,776
	403 - Sewer Capital Replacement	3,669,102	18,818,424	12,372,093	10,115,433
	404 - Water	17,723,016	19,800,839	20,598,256	16,925,599
	405 - Water Construction	(8,324,186)	3,427,264	8,360,064	(13,256,986)
	406 - Water Capital Replacement	(75,569)	14,168,224	13,502,071	590,584
	407 - Water Rights Acquisition	3,280,276	10,025,414	11,151,357	2,154,333
	408 - Cemetery	400,710	635,774	651,867	384,617
	409 - Municipal Golf Courses	430,002	1,915,133	1,934,873	410,262
	410 - Downtown Parking	192,576	244,100	226,732	209,944
	411 - Stormwater	955,848	2,541,514	2,867,460	629,902
	412 - Stormwater Construction	(1,390,029)	2,631,342	1,158,886	82,427
	413 - Stormwater Replacement	162,970	1,662,057	1,619,246	205,781
	420 - Sewer Debt Service	1,032,155	1,874,334	1,875,316	1,031,173
	421 - Water Debt Service	10,637,083	15,311,601	10,853,581	15,095,103
	422 - Stormwater Debt Service	210,206	566,000	549,650	226,556
500 - Internal Service					
	502 - Equipment Maintenance	532,895	3,420,007	3,453,237	499,665
	503 - Information Technology	184,698	4,834,999	4,834,237	185,460
	504 - Health	4,180,313	14,755,940	15,069,295	3,866,958
	505 - Workers' Compensation	2,942,102	1,496,357	1,625,806	2,812,653
	506 - Communications	678,413	302,100	204,200	776,313
	507 - Liability	1,530,772	1,721,948	1,695,946	1,556,774
	512 - Fleet Replacement	737,383	2,709,652	2,758,950	688,085
	513 - Information Technology Acquisition	555,282	201,000	190,843	565,439
600 - Permanent					
	601 - Cemetery Endowment	2,297,773	270,869	40,604	2,528,038
	603 - Petriken Memorial	2,116	25	10	2,131
	605 - Memorials	343,122	15,000	75	358,047
Total		\$ 90,746,960	\$ 373,499,888	\$ 369,081,062	\$ 95,165,786



2019-2020 FUND BALANCE SCHEDULE ALL FUNDS

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 182,620,125	\$ 165,945,193	\$ 108,436,860	-34.66%	\$ 90,746,960	-16.31%
Resources						
Charges for Services	100,005,671	106,720,817	119,331,905	11.82%	117,976,696	-1.14%
Fines & Forfeits	2,316,905	2,330,100	2,566,710	10.15%	2,638,191	2.78%
Intergovernmental Revenue	20,571,973	27,113,341	20,690,815	-23.69%	14,721,921	-28.85%
Licenses & Permits	2,945,339	2,263,890	2,355,890	4.06%	2,356,890	0.04%
Taxes	92,986,248	99,241,315	101,088,246	1.86%	104,824,684	3.70%
Miscellaneous Revenue	11,971,429	9,151,367	4,035,163	-55.91%	3,963,039	-1.79%
Bond Proceeds	1,135,858	84,712,167	54,235,727	-35.98%	27,860,719	-48.63%
Transfers In	90,699,306	167,304,901	97,510,775	-41.72%	99,157,748	1.69%
Total Resources	\$ 322,632,729	\$ 498,837,898	\$ 401,815,231	-19.45%	\$ 373,499,888	-7.05%
Expenditures by Category						
Salaries & Benefits	78,405,068	87,239,466	91,000,635	4.31%	96,130,229	5.64%
Supplies & Services	59,657,598	72,926,820	67,964,947	-6.80%	69,001,853	1.53%
Capital	92,287,590	209,862,310	141,306,312	-32.67%	83,919,594	-40.61%
Debt	18,258,100	19,012,734	21,722,462	14.25%	20,876,015	-3.90%
Transfers Out	90,699,306	167,304,901	97,510,775	-41.72%	99,153,371	1.68%
Total Expenditures by Category	\$ 339,307,661	\$ 556,346,231	\$ 419,505,131	-24.60%	\$ 369,081,062	-12.02%
Expenditures by Fund Category						
Capital Projects	61,165,213	93,790,724	39,735,680	-57.63%	38,397,696	-3.37%
Debt Service	7,944,515	7,546,788	6,303,581	-16.47%	6,416,458	1.79%
Enterprise	75,689,841	216,767,132	153,334,787	-29.26%	98,063,903	-36.05%
General	85,600,803	110,433,516	100,440,668	-9.05%	103,169,597	2.72%
Internal Service	24,877,856	32,675,200	29,359,776	-10.15%	29,832,514	1.61%
Permanent	50,306	49,083	48,087	-2.03%	40,689	-15.38%
Special Revenue	83,979,127	95,083,788	90,282,552	-5.05%	93,160,205	3.19%
Total Expenditures by Fund Category	\$ 339,307,661	\$ 556,346,231	\$ 419,505,131	-24.60%	\$ 369,081,062	-12.02%

Expenditures by Department	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	Budget	
Capital Projects	61,165,213	93,790,724	39,735,680	-57.63%	38,397,696	-3.37%
Community Development	3,317,238	4,358,523	5,170,257	18.62%	5,302,357	2.55%
Culture, Parks & Recreation	18,603,418	21,481,897	21,837,161	1.65%	22,579,203	3.40%
Finance	2,815,864	3,378,612	3,706,040	9.69%	3,836,991	3.53%
Fire	14,500,502	15,557,588	17,972,522	15.52%	18,236,363	1.47%
Non-Departmental	88,280,156	108,722,272	91,903,410	-15.47%	94,765,586	3.11%
Police	25,964,677	28,221,943	29,005,474	2.78%	30,381,530	4.74%
Policy & Administration						
City Attorneys Office	1,453,653	1,813,268	1,947,390	7.40%	2,033,840	4.44%
City Clerk	651,564	862,007	904,292	4.91%	868,111	-4.00%
City Managers Office	934,621	1,109,134	1,168,872	5.39%	1,197,274	2.43%
Communication Services	1,530,096	2,231,122	2,167,392	-2.86%	2,197,187	1.37%
Economic Health & Housing	2,117,871	3,241,687	1,645,283	-49.25%	1,676,229	1.88%
Human Resources	16,092,257	19,439,447	19,226,868	-1.09%	19,714,167	2.53%
Information Technology	4,031,892	7,659,018	4,899,293	-36.03%	5,025,080	2.57%
Municipal Court	1,013,258	1,157,017	1,159,619	0.22%	1,202,444	3.69%
Public Works	30,419,665	45,092,902	34,380,877	-23.76%	32,611,815	-5.15%
Sewer	17,438,049	33,374,016	19,455,778	-41.70%	24,589,860	26.39%
Water	48,977,667	164,855,054	123,218,923	-25.26%	64,465,329	-47.68%
Total Expenditures by Department	\$ 339,307,661	\$ 556,346,231	\$ 419,505,131	-24.60%	\$ 369,081,062	-12.02%
Projected Ending Fund Balance & Reserves						
	\$ 165,945,193	\$ 108,436,860	\$ 90,746,960	-16.31%	\$ 95,165,786	4.87%

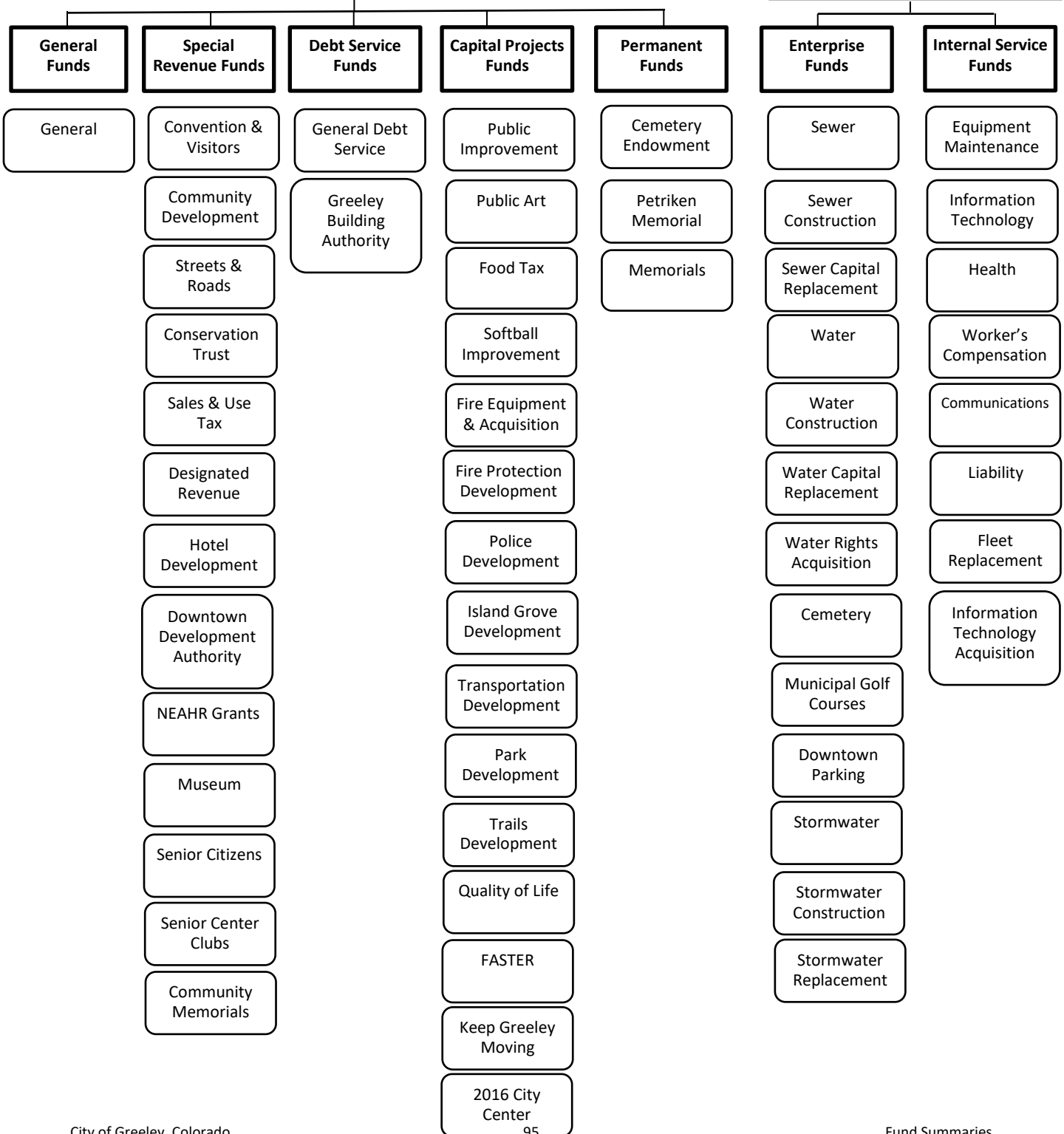


FUND STRUCTURE

CITY OF GREELEY

Governmental Funds

Proprietary Funds





NOTES RELATED TO FUND BALANCE SCHEDULES

Revenues and expenditures for the 2017 Actual column tie to the 2017 Comprehensive Annual Financial Report. The 2018, 2019, and 2020 fund balances are estimates that will vary based on actual revenues and expenditures. All 2017 ending balances for Enterprise and Internal Service Funds represent working capital.

Capital Project Funds:

Fund balances fluctuate based on the collection of development fees, other revenue sources and the timing of the capital improvement draws or payments on construction contracts that sometimes overlap years. These fluctuations will result in variances greater than 10% between years and are expected as the City maximizes the use of these resources.

The **Fire Equip & Acquisition Replacement Fund** as a deficit balance due and is funded by internal loans. Actual expenditures in 2018 are anticipated to be lower than the current budget by \$70,000, allowing for the fund to become positive in 2019.

The **Island Grove Development Fund** has a deficit balance in 2017-2018 due to improvements done at the park; the deficit will be eliminated by the collection of fees in 2019.

The **Transportation Development Fund** has a negative projected fund balance at the beginning of 2019. This will become positive in 2019 when resources are greater than expenses and was planned for due to the timing of expenditures.

Enterprise Funds:

Sewer, Sewer Construction, Sewer Capital Replacement and Sewer Debt Service Funds are combined for financial reporting purposes. The combined fund balance (working capital balance) is expected to be \$18,352,871 at the beginning of 2019. Fund Balance is expected to remain relatively constant over 2019 and 2020 from issuing debt to pay for construction projects.

Water, Water Construction, Water Capital Replacement, Water Rights Acquisition, and Water Debt Service Funds are combined for financial reporting purposes. The combined beginning fund balance (combined working capital) for 2019 is expected to be \$41,291,989. The money is kept in fund balance to "save" for planned capital improvements and to help level rate increases that are needed to maintain and improve water system infrastructure. These savings will be reduced by \$29 million to pay for planned water capital improvements in 2019 and 2020.

Stormwater, Stormwater Construction, Stormwater Replacement, and Stormwater Debt Service Funds are also combined for financial reporting purposes. The combined fund balance (working capital balance) is expected to be \$674,171 at the beginning of 2019. The fund balance will increase by \$243,939 in preparation for addition issuance of debt to fund capital projects.

Cemetery and Municipal Golf Courses funds are funded as necessary using the General Fund to keep the fund balance from going negative. Fund balances have been reduced in 2019 and 2020 to fund replacement of old equipment as revenues have exceed expectations in the last couple of years.

Internal Service Funds:

Information Technology and Information Acquisition Funds are combined for financial reporting purposes.

Equipment Maintenance and Fleet Replacement Funds are combined for financial reporting purposes.

Health & Workers' Compensation Funds are budgeted to decrease in 2019 and 2020 as the current fund balance is higher than needed to meet unexpected increases in future years.

The **Communications Fund** fund balance is increasing to fund the eventual replacement of copiers and printers.

Special Revenue Funds:

The increase in Special Revenue Fund balance is due to revenues collected from the .16% sales tax in the Designated Revenue fund not being appropriated at this time for designated public safety purchases.

General Fund:

The **General Fund's** fund balance has been reduced to account for the \$5.6 million internal loan to fund the Conference Center Development Fund. Fund balance is anticipated to decrease from 2018 to 2019 as \$12.3 million in one-time carry over funds were spent in 2018 on non-reoccurring items.





To account for all financial resources except those required to be accounted for in another fund.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 19,129,654	\$ 26,851,988	\$ 19,360,121	-27.90%	\$ 19,759,401	2.06%
Resources						
Charges for Services	9,906,193	11,082,736	10,832,187	-2.26%	11,054,115	2.05%
Fines & Forfeits	2,095,141	2,166,100	2,382,710	10.00%	2,454,191	3.00%
Intergovernmental Revenue	7,574,312	9,392,970	8,662,951	-7.77%	7,717,035	-10.92%
Licenses & Permits	2,318,474	2,026,300	2,340,300	15.50%	2,341,300	0.04%
Taxes	9,946,303	10,290,784	11,623,011	12.95%	12,543,452	7.92%
Miscellaneous Revenue	4,789,243	5,940,993	1,931,824	-67.48%	1,925,488	-0.33%
Transfers In	56,693,471	62,041,766	63,066,965	1.65%	65,188,371	3.36%
Total Resources	\$ 93,323,137	\$ 102,941,649	\$ 100,839,948	-2.04%	\$ 103,223,952	2.36%
Expenditures by Category						
Salaries & Benefits	56,628,702	63,298,912	66,761,355	5.47%	70,563,367	5.69%
Supplies & Services	19,747,653	24,112,743	24,012,422	-0.42%	24,034,852	0.09%
Capital	2,093,728	4,567,977	2,600,329	-43.07%	1,428,860	-45.05%
Debt	39,777	39,778	72,000	81.00%	72,000	-
Transfers Out	7,090,942	18,414,106	6,994,562	-62.02%	7,070,518	1.09%
Total Expenditures by Category	\$ 85,600,803	\$ 110,433,516	\$ 100,440,668	-9.05%	\$ 103,169,597	2.72%
Expenditures by Department						
City Attorneys Office	1,453,653	1,813,268	1,947,390	7.40%	2,033,840	4.44%
City Clerk	651,564	862,007	904,292	4.91%	868,111	-4.00%
City Managers Office	934,621	1,109,134	1,168,872	5.39%	1,197,274	2.43%
Communication Services	1,530,096	1,780,122	2,167,392	21.76%	2,197,187	1.37%
Community Development	3,317,238	4,358,523	5,170,257	18.62%	5,302,357	2.55%
Culture, Parks & Recreation	15,846,941	18,054,874	18,698,401	3.56%	19,451,869	4.03%
Economic Health & Housing	309,176	555,332	596,510	7.42%	613,254	2.81%
Finance	2,612,407	2,927,385	3,194,092	9.11%	3,311,522	3.68%
Fire	14,500,502	15,557,588	17,972,522	15.52%	18,236,363	1.47%
Human Resources	987,138	1,381,157	1,288,147	-6.73%	1,323,120	2.71%
Municipal Court	935,158	1,075,579	1,081,215	0.52%	1,120,597	3.64%
Non-Departmental	8,472,383	21,359,568	7,657,815	-64.15%	7,964,324	4.00%
Police	25,849,276	28,078,994	28,863,916	2.80%	30,234,826	4.75%
Public Works	8,200,650	11,519,985	9,729,847	-15.54%	9,314,953	-4.26%
Total Expenditures by Department	\$ 85,600,803	\$ 110,433,516	\$ 100,440,668	-9.05%	\$ 103,169,597	2.72%
Projected Ending Fund Balance & Reserves						
	\$ 26,851,988	\$ 19,360,121	\$ 19,759,401	2.06%	\$ 19,813,756	0.28%





SPECIAL REVENUE FUNDS

To account for specific revenues that are legally restricted to expenditure for particular purposes.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 5,745,520	\$ 7,443,226	\$ 7,016,407	-5.73%	\$ 8,670,848	23.58%
Resources						
Charges for Services	1,839,662	1,803,518	1,532,026	-15.05%	1,581,904	3.26%
Fines & Forfeits	10,313	14,000	9,000	-35.71%	9,000	-
Intergovernmental Revenue	5,942,728	6,613,460	5,317,875	-19.59%	5,397,875	1.50%
Licenses & Permits	322,870	165,590	15,590	-90.59%	15,590	-
Taxes	71,863,551	78,085,098	77,616,793	-0.60%	80,077,337	3.17%
Miscellaneous Revenue	895,069	445,054	547,505	23.02%	548,131	0.11%
Transfers In	4,802,641	7,530,249	6,898,204	-8.39%	7,113,113	3.12%
Total Resources	\$ 85,676,834	\$ 94,656,969	\$ 91,936,993	-2.87%	\$ 94,742,950	3.05%
Resources by Fund						
Convention & Visitors (102)	693,764	748,000	793,600	6.10%	812,758	2.41%
Community Development (103)	1,932,956	1,573,728	913,000	-41.98%	916,150	0.35%
Streets & Roads (104)	9,844,163	11,108,564	10,225,165	-7.95%	10,455,099	2.25%
Conservation Trust (105)	1,008,543	1,001,000	1,001,000	-	1,001,000	-
Sales & Use Tax (106)	70,100,275	76,206,602	75,809,193	-0.52%	78,250,579	3.22%
Designated Revenue (108)	1,709,240	2,168,789	2,400,510	10.68%	2,512,269	4.66%
Conference Center Development (110)	104,741	654,496	553,000	-15.51%	553,000	-
Downtown Development Authority TIF (111)	239,169	419,496	225,000	-46.36%	225,000	-
NEAHR Grants (112)	-	755,894	-	-100%	-	-
Museum (602)	24,512	1,000	1,000	-	1,000	-
Senior Citizen (604)	2,021	2,300	300	-86.96%	300	-
Senior Center Clubs (606)	16,315	15,385	14,825	-3.64%	15,395	3.84%
Community Memorials (607)	1,135	1,715	400	-76.68%	400	-
Total Resources by Fund	\$ 85,676,834	\$ 94,656,969	\$ 91,936,993	-2.87%	\$ 94,742,950	3.05%
Expenditures by Category						
Salaries & Benefits	4,697,288	5,842,054	5,263,050	-9.91%	5,554,818	5.54%
Supplies & Services	6,425,276	9,271,369	6,791,238	-26.75%	6,991,253	2.95%
Capital	823,529	236,120	-	-100%	-	-
Debt	104,734	654,496	552,500	-15.58%	552,500	-
Transfers Out	71,928,300	79,079,749	77,675,764	-1.78%	80,061,634	3.07%
Total Expenditures by Category	\$ 83,979,127	\$ 95,083,788	\$ 90,282,552	-5.05%	\$ 93,160,205	3.19%

Expenditures by Fund	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
102 - Convention & Visitors	640,819	869,150	836,965	-3.70%	840,565	0.43%
103 - Community Development	1,548,694	2,426,355	788,773	-67.49%	802,975	1.80%
104 - Streets & Roads	9,733,661	11,075,400	10,243,096	-7.51%	10,703,498	4.49%
105 - Conservation Trust	952,297	1,127,750	953,438	-15.46%	962,969	1.00%
106 - Sales & Use Tax	70,100,275	76,206,602	75,809,193	-0.52%	78,250,579	3.22%
108 - Designated Revenue	658,704	1,462,050	850,517	-41.83%	799,049	-6.05%
110 - Conference Center Development	104,741	654,496	553,000	-15.51%	553,000	-
111 - Downtown Development Authority TIF	216,287	454,496	225,000	-50.49%	225,000	-
112 - NEAHR Grants	-	755,894	-	-100%	-	-
602 - Museum	1,496	27,250	250	-99%	250	-
604 - Senior Citizen	1,842	2,050	50	-97.56%	50	-
606 - Senior Center Clubs	19,236	19,885	21,675	9.00%	21,675	-
607 - Community Memorials	1,077	2,410	595	-75.31%	595	-
Total Expenditures by Fund	\$ 83,979,127	\$ 95,083,788	\$ 90,282,552	-5.05%	\$ 93,160,205	3.19%
Expenditures by Department						
Communication Services	-	451,000	-	-100%	-	-
Culture, Parks & Recreation	127,254	216,544	222,507	2.75%	226,915	1.98%
Economic Health & Housing	1,808,694	2,686,355	1,048,773	-60.96%	1,062,975	1.35%
Finance	-	221,505	279,817	26.33%	292,588	4.56%
Non-Departmental	71,812,853	79,773,410	77,894,012	-2.36%	80,344,200	3.15%
Police	31,000	31,000	30,500	-1.61%	30,500	-
Public Works	10,199,326	11,703,974	10,806,943	-7.66%	11,203,027	3.67%
Total Expenditures by Department	\$ 83,979,127	\$ 95,083,788	\$ 90,282,552	-5.05%	\$ 93,160,205	3.19%
Projected Ending Fund Balance & Reserves	\$ 7,443,226	\$ 7,016,407	\$ 8,670,848	23.58%	\$ 10,253,593	18.25%



CONVENTION AND VISITORS FUND

To account for the collection of the City's three percent lodging tax that is utilized to support convention and visitor activities; created per Greeley Municipal Code 4.08.050.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 614,459	\$ 667,405	\$ 546,255	-18.15%	\$ 502,890	-7.94%
Resources						
Lodger's Room Tax	688,930	745,000	788,600	5.85%	807,758	2.43%
Miscellaneous Revenue	4,835	3,000	5,000	66.67%	5,000	-
Total Resources	\$ 693,764	\$ 748,000	\$ 793,600	6.10%	\$ 812,758	2.41%
Expenditures by Category						
Supplies & Services	264,157	272,115	272,365	0.09%	272,365	-
Transfers Out	376,662	597,035	564,600	-5.43%	568,200	0.64%
Total Expenditures by Category	\$ 640,819	\$ 869,150	\$ 836,965	-3.70%	\$ 840,565	0.43%
Expenditures by Department						
Culture, Parks & Recreation	3,605	11,615	11,615	-	11,615	-
Economic Health & Housing	260,000	260,000	260,000	-	260,000	-
Non-Departmental	377,214	597,535	565,350	-5.39%	568,950	0.64%
Total Expenditures by Department	\$ 640,819	\$ 869,150	\$ 836,965	-3.70%	\$ 840,565	0.43%
Projected Ending Fund Balance & Reserves	\$ 667,405	\$ 546,255	\$ 502,890	-7.94%	\$ 475,083	-5.53%



COMMUNITY DEVELOPMENT FUND

To account for federal grant revenues which are utilized to administer rehabilitation loan and grant programs, special projects for the benefit of the elderly and handicapped, and various other projects in accordance with Housing and Urban Development regulations.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 1,259,186	\$ 1,643,447	\$ 790,820	-51.88%	\$ 915,047	15.71%
Resources						
Federal Intergovernmental Revenue	1,371,868	1,489,691	850,000	-42.94%	850,000	-
Miscellaneous Revenue	561,087	-	-	-	-	-
Transfers In	-	84,037	63,000	-25.03%	66,150	5.00%
Total Resources	\$ 1,932,956	\$ 1,573,728	\$ 913,000	-41.98%	\$ 916,150	0.35%
Expenditures by Category						
Salaries & Benefits	293,253	277,155	241,245	-12.96%	253,177	4.95%
Supplies & Services	710,183	2,149,200	547,528	-74.52%	549,798	0.41%
Capital	545,258	-	-	-	-	-
Total Expenditures by Category	\$ 1,548,694	\$ 2,426,355	\$ 788,773	-67.49%	\$ 802,975	1.80%
Expenditures by Department						
Economic Health & Housing	1,548,694	2,426,355	788,773	-67.49%	802,975	1.80%
Total Expenditures by Department	\$ 1,548,694	\$ 2,426,355	\$ 788,773	-67.49%	\$ 802,975	1.80%
Projected Ending Fund Balance & Reserves	\$ 1,643,447	\$ 790,820	\$ 915,047	15.71%	\$ 1,028,222	12.37%



STREETS AND ROADS FUND

To account for the collection of highway user taxes, road and bridge taxes and registration and ownership fees which are utilized to operate and maintain the streets, roads, traffic lights and signs within the city; created per City Charter Section 5-5.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 122,664	\$ 233,166	\$ 266,330	14.22%	\$ 248,399	-6.73%
Resources						
Charges for Services	1,657,298	1,673,138	1,259,830	-24.70%	1,309,688	3.96%
Intergovernmental Revenue						
County Intergovernmental Revenue	575	575	575	-	575	-
Intergovernmental Revenue	300	300	300	-	300	-
Highway User Taxes	2,217,775	2,200,000	2,200,000	-	2,250,000	2.27%
Road & Bridge Taxes	977,792	800,000	900,000	12.50%	930,000	3.33%
Special Registration Fees	323,524	320,000	320,000	-	320,000	-
Licenses & Permits	321,351	165,590	15,590	-90.59%	15,590	-
Taxes	835,749	714,000	794,000	11.20%	794,000	-
Miscellaneous Revenue	238,649	281,034	130,943	-53.41%	131,019	0.06%
Transfers In	3,271,149	4,953,927	4,603,927	-7.07%	4,703,927	2.17%
Total Resources	\$ 9,844,163	\$ 11,108,564	\$ 10,225,165	-7.95%	\$ 10,455,099	2.25%
Expenditures by Category						
Salaries & Benefits	4,391,486	5,415,042	4,818,819	-11.01%	5,088,879	5.60%
Supplies & Services	5,071,968	5,590,158	5,424,277	-2.97%	5,614,619	3.51%
Capital	270,206	42,200	-	-100%	-	-
Transfers Out	-	28,000	-	-100%	-	-
Total Expenditures by Category	\$ 9,733,661	\$ 11,075,400	\$ 10,243,096	-7.51%	\$ 10,703,498	4.49%
Expenditures by Department						
Public Works	9,733,661	11,075,400	10,243,096	-7.51%	10,703,498	4.49%
Total Expenditures by Department	\$ 9,733,661	\$ 11,075,400	\$ 10,243,096	-7.51%	\$ 10,703,498	4.49%
Projected Ending Fund Balance & Reserves	\$ 233,166	\$ 266,330	\$ 248,399	-6.73%	-	-



CONSERVATION TRUST FUND

To account for revenues received from the Colorado State Lottery which are utilized for the acquisition, development, and maintenance of new and existing conservation sites in accordance with Colorado Revised Statute 29-21-101.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 349,604	\$ 405,850	\$ 279,100	-31.23%	\$ 326,662	17.04%
Resources						
Lottery Funds	1,003,894	1,000,000	1,000,000	-	1,000,000	-
Miscellaneous Revenue	1,413	1,000	1,000	-	1,000	-
Transfers In	3,237	-	-	-	-	-
Total Resources	\$ 1,008,543	\$ 1,001,000	\$ 1,001,000	-	\$ 1,001,000	-
Expenditures by Category						
Supplies & Services	251	24,250	250	-98.97%	250	-
Transfers Out	952,046	1,103,500	953,188	-13.62%	962,719	1.00%
Total Expenditures by Category	\$ 952,297	\$ 1,127,750	\$ 953,438	-15.46%	\$ 962,969	1.00%
Expenditures by Department						
Non-Departmental	952,297	1,127,750	953,438	-15.46%	962,969	1.00%
Total Expenditures by Department	\$ 952,297	\$ 1,127,750	\$ 953,438	-15.46%	\$ 962,969	1.00%
Projected Ending Fund Balance & Reserves	\$ 405,850	\$ 279,100	\$ 326,662	17.04%	\$ 364,693	11.64%



SALES AND USE TAX FUND

To account for the collection of the City's 3.46% sales and use tax which is utilized in accordance with the March 1, 1998 Revenue Bonds, the October 1, 2000 Revenue Bonds, the 2003 Revenue Bonds, the 2005 Revenue Bonds, and the 2005B Refunding Revenue Bonds.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	-	-	-	-	-	-
Resources						
Sales & Use Tax						
General Sales Tax	50,979,020	55,594,342	56,292,358	1.26%	58,702,180	4.28%
Other Taxes	2,539,554	763,190	678,305	-11.12%	691,075	1.88%
Food Tax	8,638,828	9,164,698	9,164,933	0.00%	9,439,881	3.00%
General Use Tax	2,246,079	2,663,872	2,382,323	-10.57%	2,453,793	3.00%
Island Grove Taxes	6,886	26,520	7,000	-73.60%	8,000	14.29%
Building Use Tax	1,820,245	3,727,787	3,179,553	-14.71%	2,727,787	-14.21%
Auto Use Tax	3,869,090	4,266,193	4,104,721	-3.78%	4,227,863	3.00%
Miscellaneous Revenue	572	-	-	-	-	-
Total Resources	\$ 70,100,275	\$ 76,206,602	\$ 75,809,193	-0.52%	\$ 78,250,579	3.22%
Expenditures by Category						
Salaries & Benefits	-	39,469	109,511	177%	114,940	4.96%
Supplies & Services	580	282,036	170,306	-39.62%	177,648	4.31%
Transfers Out	70,099,695	75,885,097	75,529,376	-0.47%	77,957,991	3.22%
Total Expenditures by Category	\$ 70,100,275	\$ 76,206,602	\$ 75,809,193	-0.52%	\$ 78,250,579	3.22%
Expenditures by Department						
Finance	-	221,505	279,817	26.33%	292,588	4.56%
Non-Departmental	70,100,275	75,985,097	75,529,376	-0.60%	77,957,991	3.22%
Total Expenditures by Department	\$ 70,100,275	\$ 76,206,602	\$ 75,809,193	-0.52%	\$ 78,250,579	3.22%
Projected Ending Fund Balance & Reserves	-	-	-	-	-	-



DESIGNATED REVENUE FUND

To account for the collection of court imposed surcharges and other committed or assigned revenues.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 2,504,640	\$ 3,555,176	\$ 4,261,915	19.88%	\$ 5,811,908	36.37%
Resources						
Charges for Services	155,906	125,000	117,821	-5.74%	117,821	-
Fines & Forfeits	10,313	14,000	9,000	-35.71%	9,000	-
Intergovernmental Revenue	47,000	47,000	47,000	-	47,000	-
Licenses & Permits	1,519	-	-	-	-	-
Miscellaneous Revenue	51,684	145,000	395,412	173%	395,412	-
Transfers In	1,442,818	1,837,789	1,831,277	-0.35%	1,943,036	6.10%
Total Resources	\$ 1,709,240	\$ 2,168,789	\$ 2,400,510	10.68%	\$ 2,512,269	4.66%
Expenditures by Category						
Salaries & Benefits	12,549	72,423	93,475	29.07%	97,822	4.65%
Supplies & Services	138,193	105,006	128,442	22.32%	128,503	0.05%
Capital	8,065	-	-	-	-	-
Transfers Out	499,897	1,284,621	628,600	-51.07%	572,724	-8.89%
Total Expenditures by Category	\$ 658,704	\$ 1,462,050	\$ 850,517	-41.83%	\$ 799,049	-6.05%
Expenditures by Department						
Communication Services	-	451,000	-	-100%	-	-
Culture, Parks & Recreation	101,076	154,429	188,917	22.33%	193,325	2.33%
Non-Departmental	61,962	198,047	67,753	-65.79%	76,195	12.46%
Police	30,000	30,000	30,000	-	30,000	-
Public Works	465,665	628,574	563,847	-10.30%	499,529	-11.41%
Total Expenditures by Department	\$ 658,704	\$ 1,462,050	\$ 850,517	-41.83%	\$ 799,049	-6.05%
Projected Ending Fund Balance & Reserves	\$ 3,555,176	\$ 4,261,915	\$ 5,811,908	36.37%	\$ 7,525,128	29.48%



CONFERENCE CENTER DEVELOPMENT FUND

To account for property tax increment, sales tax, lodger's tax, public improvement fees, payments in lieu of taxes and rent revenues generated by the Conference Center.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	-	-	-	-	-	-
Resources						
Charges for Services	19,521	-	150,000	-	150,000	-
Miscellaneous Revenue	-217	-	3,000	-	3,000	-
Transfers In	85,437	654,496	400,000	-38.88%	400,000	-
Total Resources	\$ 104,741	\$ 654,496	\$ 553,000	-15.51%	\$ 553,000	-
Expenditures by Category						
Supplies & Services	6	-	500	-	500	-
Debt	104,734	654,496	552,500	-15.58%	552,500	-
Total Expenditures by Category	\$ 104,741	\$ 654,496	\$ 553,000	-15.51%	\$ 553,000	-
Expenditures by Department						
Non-Departmental	104,741	654,496	553,000	-15.51%	553,000	-
Total Expenditures by Department	\$ 104,741	\$ 654,496	\$ 553,000	-15.51%	\$ 553,000	-
Projected Ending Fund Balance & Reserves	-	-	-	-	-	-



DOWNTOWN DEVELOPMENT AUTHORITY TIF FUND

To account for the tax increment revenue generated from property taxes within the authority.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 576,055	\$ 598,937	\$ 563,937	-5.84%	\$ 563,937	-
Resources						
Taxes	239,169	419,496	225,000	-46.36%	225,000	-
Total Resources	\$ 239,169	\$ 419,496	\$ 225,000	-46.36%	\$ 225,000	-
Expenditures by Category						
Supplies & Services	216,287	300,000	225,000	-25.00%	225,000	-
Transfers Out	-	154,496	-	-100%	-	-
Total Expenditures by Category	\$ 216,287	\$ 454,496	\$ 225,000	-50.49%	\$ 225,000	-
Expenditures by Department						
Non-Departmental	216,287	454,496	225,000	-50.49%	225,000	-
Total Expenditures by Department	\$ 216,287	\$ 454,496	\$ 225,000	-50.49%	\$ 225,000	-
Projected Ending Fund Balance & Reserves	\$ 598,937	\$ 563,937	\$ 563,937	-	\$ 563,937	-



MUSEUM FUND

To account for donations and interest earnings on donations bequeathed to the City for Museums.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 141,548	\$ 164,564	\$ 138,314	-15.95%	\$ 139,064	0.54%
Resources						
Charges for Services	1,022	-	-	-	-	-
Miscellaneous Revenue	23,490	1,000	1,000	-	1,000	-
Total Resources	\$ 24,512	\$ 1,000	\$ 1,000	-	\$ 1,000	-
Expenditures by Category						
Supplies & Services	1,496	250	250	-	250	-
Transfers Out	-	27,000	-	-100%	-	-
Total Expenditures by Category	\$ 1,496	\$ 27,250	\$ 250	-99%	\$ 250	-
Expenditures by Department						
Culture, Parks & Recreation	1,496	27,250	250	-99%	250	-
Total Expenditures by Department	\$ 1,496	\$ 27,250	\$ 250	-99%	\$ 250	-
Projected Ending Fund Balance & Reserves						
	\$ 164,564	\$ 138,314	\$ 139,064	0.54%	\$ 139,814	0.54%



SENIOR CITIZEN FUND

To account for contributions from individuals, corporations, and organizations for capital improvements to the Senior Activity Center.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 31,620	\$ 31,799	\$ 32,049	0.79%	\$ 32,299	0.78%
Resources						
Miscellaneous Revenue	2,021	2,300	300	-86.96%	300	-
Total Resources	\$ 2,021	\$ 2,300	\$ 300	-86.96%	\$ 300	-
Expenditures by Category						
Supplies & Services	1,842	2,050	50	-97.56%	50	-
Total Expenditures by Category	\$ 1,842	\$ 2,050	\$ 50	-97.56%	\$ 50	-
Expenditures by Department						
Culture, Parks & Recreation	1,842	2,050	50	-97.56%	50	-
Total Expenditures by Department	\$ 1,842	\$ 2,050	\$ 50	-97.56%	\$ 50	-
Projected Ending Fund Balance & Reserves	\$ 31,799	\$ 32,049	\$ 32,299	0.78%	\$ 32,549	0.77%



SENIOR CENTER CLUBS FUND

To account for all dues, interest earnings, and expenses related to Senior Center clubs; created per Greeley Municipal Code 4.42.040.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 39,520	\$ 36,599	\$ 32,099	-12.30%	\$ 25,249	-21.34%
Resources						
Charges for Services	5,605	5,380	4,375	-18.68%	4,395	0.46%
Miscellaneous Revenue	10,710	10,005	10,450	4.45%	11,000	5.26%
Total Resources	\$ 16,315	\$ 15,385	\$ 14,825	-3.64%	\$ 15,395	3.84%
Expenditures by Category						
Supplies & Services	19,236	19,885	21,675	9.00%	21,675	-
Total Expenditures by Category	\$ 19,236	\$ 19,885	\$ 21,675	9.00%	\$ 21,675	-
Expenditures by Department						
Culture, Parks & Recreation	19,236	19,885	21,675	9.00%	21,675	-
Total Expenditures by Department	\$ 19,236	\$ 19,885	\$ 21,675	9.00%	\$ 21,675	-
Projected Ending Fund Balance & Reserves						
	\$ 36,599	\$ 32,099	\$ 25,249	-21.34%	\$ 18,969	-24.87%



COMMUNITY MEMORIALS FUND

To account for donations and interest earnings on donations bequeathed to the City for specific purposes.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 106,224	\$ 106,283	\$ 105,588	-0.65%	\$ 105,393	-0.18%
Resources						
Charges for Services	310	-	-	-	-	-
Miscellaneous Revenue	825	1,715	400	-76.68%	400	-
Total Resources	\$ 1,135	\$ 1,715	\$ 400	-76.68%	\$ 400	-
Expenditures by Category						
Supplies & Services	1,077	2,410	595	-75.31%	595	-
Total Expenditures by Category	\$ 1,077	\$ 2,410	\$ 595	-75.31%	\$ 595	-
Expenditures by Department						
Culture, Parks & Recreation	-	1,315	-	-100%	-	-
Non-Departmental	77	95	95	-	95	-
Police	1,000	1,000	500	-50.00%	500	-
Total Expenditures by Department	\$ 1,077	\$ 2,410	\$ 595	-75.31%	\$ 595	-
Projected Ending Fund Balance & Reserves	\$ 106,283	\$ 105,588	\$ 105,393	-0.18%	\$ 105,198	-0.19%



DEBT SERVICE FUNDS

Debt service funds are established to account for the accumulation of resources for, and payment of, general long-term debt principal and interest.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 3,363,151	\$ 2,792,146	\$ 1,611,152	-42.30%	\$ 1,930,207	19.80%
Resources						
Miscellaneous Revenue	123,334	2,000	10,000	400%	10,000	-
Transfers In	7,250,175	6,363,794	6,612,636	3.91%	6,750,298	2.08%
Total Resources	\$ 7,373,509	\$ 6,365,794	\$ 6,622,636	4.03%	\$ 6,760,298	2.08%
Resources by Fund						
General Debt Service (200)	7,163,963	6,138,164	6,515,006	6.14%	6,760,298	3.77%
Greeley Building Authority (201)	209,546	227,630	107,630	-52.72%	-	-100%
Total Resources by Fund	\$ 7,373,509	\$ 6,365,794	\$ 6,622,636	4.03%	\$ 6,760,298	2.08%
Expenditures by Category						
Supplies & Services	2,021	2,000	2,500	25.00%	2,500	-
Debt	7,942,494	7,544,788	6,301,081	-16.48%	6,413,958	1.79%
Total Expenditures by Category	\$ 7,944,515	\$ 7,546,788	\$ 6,303,581	-16.47%	\$ 6,416,458	1.79%
Expenditures by Fund						
200 - General Debt Service	7,734,969	7,319,158	6,195,951	-15.35%	6,416,458	3.56%
201 - Greeley Building Authority	209,546	227,630	107,630	-52.72%	-	-100%
Total Expenditures by Fund	\$ 7,944,515	\$ 7,546,788	\$ 6,303,581	-16.47%	\$ 6,416,458	1.79%
Expenditures by Department						
Non-Departmental	7,944,515	7,546,788	6,303,581	-16.47%	6,416,458	1.79%
Total Expenditures by Department	\$ 7,944,515	\$ 7,546,788	\$ 6,303,581	-16.47%	\$ 6,416,458	1.79%
Projected Ending Fund Balance & Reserves	\$ 2,792,146	\$ 1,611,152	\$ 1,930,207	19.80%	\$ 2,274,047	17.81%



GENERAL DEBT SERVICE FUND

To account for the accumulation of resources for periodic payments of principal and interest on notes and contracts, bond issues, and capital leases.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 3,590,781	\$ 3,019,776	\$ 1,838,782	-39.11%	\$ 2,157,837	17.35%
Resources						
Miscellaneous Revenue	27,788	2,000	10,000	400%	10,000	-
Transfers In	7,136,175	6,136,164	6,505,006	6.01%	6,750,298	3.77%
Total Resources	\$ 7,163,963	\$ 6,138,164	\$ 6,515,006	6.14%	\$ 6,760,298	3.77%
Expenditures by Category						
Supplies & Services	2,021	2,000	2,500	25.00%	2,500	-
Debt	7,732,948	7,317,158	6,193,451	-15.36%	6,413,958	3.56%
Total Expenditures by Category	\$ 7,734,969	\$ 7,319,158	\$ 6,195,951	-15.35%	\$ 6,416,458	3.56%
Expenditures by Department						
Non-Departmental	7,734,969	7,319,158	6,195,951	-15.35%	6,416,458	3.56%
Total Expenditures by Department	\$ 7,734,969	\$ 7,319,158	\$ 6,195,951	-15.35%	\$ 6,416,458	3.56%
Projected Ending Fund Balance & Reserves						
	\$ 3,019,776	\$ 1,838,782	\$ 2,157,837	17.35%	\$ 2,501,677	15.93%



GREELEY BUILDING AUTHORITY FUND

To account for periodic payments of principal and interest on the 2000 Certificates of Participation for funding construction of the Island Grove Event Center.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	(\$ 227,630)	(\$ 227,630)	(\$ 227,630)	-	(\$ 227,630)	-
Resources						
Miscellaneous Revenue	95,546	-	-	-	-	-
Transfers In	114,000	227,630	107,630	-52.72%	-	-100%
Total Resources	\$ 209,546	\$ 227,630	\$ 107,630	-52.72%	-	-100%
Expenditures by Category						
Debt	209,546	227,630	107,630	-52.72%	-	-100%
Total Expenditures by Category	\$ 209,546	\$ 227,630	\$ 107,630	-52.72%	-	-100%
Expenditures by Department						
Non-Departmental	209,546	227,630	107,630	-52.72%	-	-100%
Total Expenditures by Department	\$ 209,546	\$ 227,630	\$ 107,630	-52.72%	-	-100%
Projected Ending Fund Balance & Reserves	(\$ 227,630)	(\$ 227,630)	(\$ 227,630)	-	(\$ 227,630)	-





CAPITAL PROJECT FUNDS

Capital project funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds and trust funds.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 58,394,948	\$ 38,086,731	\$ 4,279,671	-88.76%	\$ 7,788,708	81.99%
Resources						
Charges for Services	2,851,991	2,884,722	6,651,174	131%	2,953,011	-55.60%
Intergovernmental Revenue	6,610,759	10,797,270	3,159,689	-70.74%	1,606,711	-49.15%
Taxes	11,176,393	10,865,433	11,848,442	9.05%	12,203,895	3.00%
Miscellaneous Revenue	742,530	1,761,347	160,870	-90.87%	134,064	-16.66%
Bond Proceeds	675,800	563,628	735,727	30.53%	860,719	16.99%
Transfers In	18,799,522	33,111,264	20,688,815	-37.52%	19,854,209	-4.03%
Total Resources	\$ 40,856,996	\$ 59,983,664	\$ 43,244,717	-27.91%	\$ 37,612,609	-13.02%
Resources by Fund						
Public Improvement (301)	4,578,390	18,360,745	1,158,923	-93.69%	22,341	-98.07%
Public Art (303)	255,377	323,326	236,495	-26.86%	216,911	-8.28%
Food Tax (304)	7,833,919	8,798,089	8,169,581	-7.14%	8,764,267	7.28%
Softball Improvement (305)	13,454	12,150	12,475	2.67%	12,800	2.61%
Fire Equip & Acquisition Replacement (306)	1,277,751	1,637,130	1,609,407	-1.69%	1,725,936	7.24%
Fire Protection Development (307)	191,716	181,338	494,965	173%	222,493	-55.05%
Police Development (308)	45,029	168,877	119,670	-29.14%	55,138	-53.92%
Island Grove Development (309)	174,098	170,720	154,248	-9.65%	158,345	2.66%
Transportation Development (312)	6,257,390	7,169,312	7,504,319	4.67%	5,284,109	-29.59%
Park Development (314)	679,253	964,244	1,833,854	90.19%	788,842	-56.98%
Trails Development (316)	68,056	103,183	173,489	68.14%	73,731	-57.50%
Quality of Life (318)	4,282,936	6,136,640	6,610,562	7.72%	4,755,084	-28.07%
FASTER (320)	643,390	563,304	608,287	7.99%	618,217	1.63%
Keep Greeley Moving (321)	13,241,208	13,665,433	14,558,442	6.53%	14,914,395	2.44%
2016 City Center (322)	1,315,030	1,729,173	-	-100%	-	-
Total Resources by Fund	\$ 40,856,996	\$ 59,983,664	\$ 43,244,717	-27.91%	\$ 37,612,609	-13.02%
Expenditures by Category						
Salaries & Benefits	1,179,276	99,985	89,175	-10.81%	120,593	35.23%
Supplies & Services	4,732,559	882,034	242,981	-72.45%	264,802	8.98%
Capital	46,795,726	83,464,574	29,589,551	-64.55%	29,201,286	-1.31%
Debt	382,493	261,164	331,996	27.12%	302,192	-8.98%
Transfers Out	8,075,159	9,082,967	9,481,977	4.39%	8,508,823	-10.26%
Total Expenditures by Category	\$ 61,165,213	\$ 93,790,724	\$ 39,735,680	-57.63%	\$ 38,397,696	-3.37%

Expenditures by Fund	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
301 - Public Improvement	5,872,438	21,012,498	1,003,000	-95.23%	1,500	-100%
303 - Public Art	357,057	716,851	503,205	-29.80%	608,427	20.91%
304 - Food Tax	6,600,279	11,439,921	8,321,140	-27.26%	8,868,475	6.58%
305 - Softball Improvement	38	100	125	25.00%	150	20.00%
306 - Fire Equip & Acquisition Replacement	2,044,681	1,713,569	1,594,954	-6.92%	1,746,673	9.51%
307 - Fire Protection Development	1,828	2,000	2,200	10.00%	2,400	9.09%
308 - Police Development	48,815	156,650	575	-100%	45,800	7,865%
309 - Island Grove Development	157,650	87,853	63,378	-27.86%	38,325	-39.53%
312 - Transportation Development	6,893,168	15,763,138	4,565,413	-71.04%	5,102,425	11.76%
314 - Park Development	679,253	964,244	1,833,854	90.19%	788,842	-56.98%
316 - Trails Development	101,589	947,821	137,045	-85.54%	80,950	-40.93%
318 - Quality of Life	11,637,345	9,989,977	6,812,239	-31.81%	5,294,306	-22.28%
320 - FASTER	332,599	1,354,851	500,102	-63.09%	905,028	80.97%
321 - Keep Greeley Moving	11,676,864	16,833,683	14,398,450	-14.47%	14,914,395	3.58%
322 - 2016 City Center	14,761,609	12,807,568	-	-100%	-	-
Total Expenditures by Fund	\$ 61,165,213	\$ 93,790,724	\$ 39,735,680	-57.63%	\$ 38,397,696	-3.37%
Expenditures by Department						
Capital Projects	61,165,213	93,790,724	39,735,680	-57.63%	38,397,696	-3.37%
Total Expenditures by Department	\$ 61,165,213	\$ 93,790,724	\$ 39,735,680	-57.63%	\$ 38,397,696	-3.37%
Projected Ending Fund Balance & Reserves						
	\$ 38,086,731	\$ 4,279,671	\$ 7,788,708	81.99%	\$ 7,003,621	-10.08%



PUBLIC IMPROVEMENT FUND

To account for the cost of purchasing major equipment, constructing major capital facilities, and improving existing facilities. Revenues are derived from grant monies, intergovernmental agreements, and operating transfers.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 3,901,349	\$ 2,607,301	(\$ 44,452)	-102%	\$ 111,471	-351%
Resources						
Intergovernmental Revenue	3,071,040	8,351,599	1,000,000	-88.03%	-	-100%
Miscellaneous Revenue	426,552	730,092	52,336	-92.83%	22,341	-57.31%
Transfers In	1,080,797	9,279,054	106,587	-98.85%	-	-100%
Total Resources	\$ 4,578,390	\$ 18,360,745	\$ 1,158,923	-93.69%	\$ 22,341	-98.07%
Expenditures by Category						
Salaries & Benefits	28,306	-	-	-	-	-
Supplies & Services	3,152	220,302	3,000	-98.64%	1,500	-50.00%
Capital	5,703,620	20,792,196	1,000,000	-95.19%	-	-100%
Transfers Out	137,360	-	-	-	-	-
Total Expenditures by Category	\$ 5,872,438	\$ 21,012,498	\$ 1,003,000	-95.23%	\$ 1,500	-100%
Expenditures by Department						
Capital Projects	5,872,438	21,012,498	1,003,000	-95.23%	1,500	-100%
Total Expenditures by Department	\$ 5,872,438	\$ 21,012,498	\$ 1,003,000	-95.23%	\$ 1,500	-100%
Projected Ending Fund Balance & Reserves	\$ 2,607,301	(\$ 44,452)	\$ 111,471	-351%	\$ 132,312	18.70%


PUBLIC ART FUND

To account for the cost associated with the City's public art program; created per Greeley Municipal Code 2.33.045. Revenues are derived from a transfer from General fund and transfers of 1% of the estimated project costs in other funds.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 1,315,693	\$ 1,214,013	\$ 820,488	-32.42%	\$ 553,778	-32.51%
Resources						
Charges for Services	31,666	1,000	1,000	-	1,000	-
Miscellaneous Revenue	14,373	32,500	7,000	-78.46%	6,500	-7.14%
Transfers In	209,338	289,826	228,495	-21.16%	209,411	-8.35%
Total Resources	\$ 255,377	\$ 323,326	\$ 236,495	-26.86%	\$ 216,911	-8.28%
Expenditures by Category						
Salaries & Benefits	68,520	59,985	61,675	2.82%	65,393	6.03%
Supplies & Services	26,031	24,905	24,830	-0.30%	24,755	-0.30%
Capital	262,506	631,961	416,700	-34.06%	518,279	24.38%
Total Expenditures by Category	\$ 357,057	\$ 716,851	\$ 503,205	-29.80%	\$ 608,427	20.91%
Expenditures by Department						
Capital Projects	357,057	716,851	503,205	-29.80%	608,427	20.91%
Total Expenditures by Department	\$ 357,057	\$ 716,851	\$ 503,205	-29.80%	\$ 608,427	20.91%
Projected Ending Fund Balance & Reserves						
	\$ 1,214,013	\$ 820,488	\$ 553,778	-32.51%	\$ 162,262	-70.70%


FOOD TAX FUND

To account for the cost of specific capital improvements and repairs and maintenance projects. Revenues are derived from taxes collected due to the repeal of the City sales tax exemption on sales of food for domestic consumption; sales tax on food extended to December 31,2021.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 1,973,649	\$ 3,207,289	\$ 565,457	-82.37%	\$ 413,898	-26.80%
Resources						
Charges for Services	243,621	120,000	20,000	-83.33%	20,000	-
Intergovernmental Revenue	-	-	-	-	431,000	-
Miscellaneous Revenue	11,323	553,819	3,107	-99%	3,399	9.40%
Transfers In	7,578,975	8,124,270	8,146,474	0.27%	8,309,868	2.01%
Total Resources	\$ 7,833,919	\$ 8,798,089	\$ 8,169,581	-7.14%	\$ 8,764,267	7.28%
Expenditures by Category						
Salaries & Benefits	121,770	-	6,000	-	35,200	487%
Supplies & Services	115,392	110,900	128,090	15.50%	131,183	2.41%
Capital	4,306,116	8,529,021	5,487,050	-35.67%	6,002,092	9.39%
Transfers Out	2,057,000	2,800,000	2,700,000	-3.57%	2,700,000	-
Total Expenditures by Category	\$ 6,600,279	\$ 11,439,921	\$ 8,321,140	-27.26%	\$ 8,868,475	6.58%
Expenditures by Department						
Capital Projects	6,600,279	11,439,921	8,321,140	-27.26%	8,868,475	6.58%
Total Expenditures by Department	\$ 6,600,279	\$ 11,439,921	\$ 8,321,140	-27.26%	\$ 8,868,475	6.58%
Projected Ending Fund Balance & Reserves						
Projected Ending Fund Balance & Reserves	\$ 3,207,289	\$ 565,457	\$ 413,898	-26.80%	\$ 309,690	-25.18%



SOFTBALL IMPROVEMENT FUND

To account for the cost of improving the facilities used for the City of Greeley adult softball programs; created per Greeley Municipal Code 4.48.010. Revenues are derived from non-city softball tournament fees.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 42,929	\$ 56,345	\$ 68,395	21.39%	\$ 80,745	18.06%
Resources						
Charges for Services	13,225	11,550	11,750	1.73%	11,950	1.70%
Miscellaneous Revenue	229	600	725	20.83%	850	17.24%
Total Resources	\$ 13,454	\$ 12,150	\$ 12,475	2.67%	\$ 12,800	2.61%
Expenditures by Category						
Supplies & Services	38	100	125	25.00%	150	20.00%
Total Expenditures by Category	\$ 38	\$ 100	\$ 125	25.00%	\$ 150	20.00%
Expenditures by Department						
Capital Projects	38	100	125	25.00%	150	20.00%
Total Expenditures by Department	\$ 38	\$ 100	\$ 125	25.00%	\$ 150	20.00%
Projected Ending Fund Balance & Reserves	\$ 56,345	\$ 68,395	\$ 80,745	18.06%	\$ 93,395	15.67%



FIRE EQUIPMENT ACQUISITION/REPLACEMENT

To account for the costs of replacing and acquiring major equipment for the fire department.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 773,534	\$ 6,604	(\$ 69,835)	-1,157.47%	(\$ 55,382)	-20.70%
Resources						
Intergovernmental Revenue	541,309	481,474	552,189	14.69%	557,711	1.00%
Miscellaneous Revenue	7,118	11,300	1,491	-86.81%	1,506	1.01%
Bond Proceeds	675,800	563,628	735,727	30.53%	860,719	16.99%
Transfers In	53,524	580,728	320,000	-44.90%	306,000	-4.37%
Total Resources	\$ 1,277,751	\$ 1,637,130	\$ 1,609,407	-1.69%	\$ 1,725,936	7.24%
Expenditures by Category						
Supplies & Services	83,911	69,662	70,523	1.24%	89,929	27.52%
Capital	795,864	1,048,735	868,327	-17.20%	860,719	-0.88%
Debt	228,120	173,421	268,753	54.97%	264,017	-1.76%
Transfers Out	936,785	421,751	387,351	-8.16%	532,008	37.35%
Total Expenditures by Category	\$ 2,044,681	\$ 1,713,569	\$ 1,594,954	-6.92%	\$ 1,746,673	9.51%
Expenditures by Department						
Capital Projects	2,044,681	1,713,569	1,594,954	-6.92%	1,746,673	9.51%
Total Expenditures by Department	\$ 2,044,681	\$ 1,713,569	\$ 1,594,954	-6.92%	\$ 1,746,673	9.51%
Projected Ending Fund Balance & Reserves	\$ 6,604	(\$ 69,835)	(\$ 55,382)	-20.70%	(\$ 76,119)	37.44%



FIRE PROTECTION DEVELOPMENT FUND

To account for the cost of fire protection improvements on new development; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 1,680,470	\$ 1,870,358	\$ 2,049,696	9.59%	\$ 2,542,461	24.04%
Resources						
Charges for Services	177,858	167,988	480,215	186%	206,493	-57.00%
Miscellaneous Revenue	13,858	13,350	14,750	10.49%	16,000	8.47%
Total Resources	\$ 191,716	\$ 181,338	\$ 494,965	173%	\$ 222,493	-55.05%
Expenditures by Category						
Supplies & Services	1,828	2,000	2,200	10.00%	2,400	9.09%
Total Expenditures by Category	\$ 1,828	\$ 2,000	\$ 2,200	10.00%	\$ 2,400	9.09%
Expenditures by Department						
Capital Projects	1,828	2,000	2,200	10.00%	2,400	9.09%
Total Expenditures by Department	\$ 1,828	\$ 2,000	\$ 2,200	10.00%	\$ 2,400	9.09%
Projected Ending Fund Balance & Reserves	\$ 1,870,358	\$ 2,049,696	\$ 2,542,461	24.04%	\$ 2,762,554	8.66%



POLICE DEVELOPMENT FUND

To account for the cost of developing police protection improvements on new development; created per Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 336,075	\$ 332,289	\$ 344,516	3.68%	\$ 463,611	34.57%
Resources						
Charges for Services	42,841	49,127	115,670	135%	49,738	-57.00%
Miscellaneous Revenue	2,188	3,650	4,000	9.59%	5,400	35.00%
Transfers In	-	116,100	-	-100%	-	-
Total Resources	\$ 45,029	\$ 168,877	\$ 119,670	-29.14%	\$ 55,138	-53.92%
Expenditures by Category						
Supplies & Services	48,815	99,650	575	-99%	800	39.13%
Capital	-	57,000	-	-100%	45,000	-
Total Expenditures by Category	\$ 48,815	\$ 156,650	\$ 575	-100%	\$ 45,800	7,865%
Expenditures by Department						
Capital Projects	48,815	156,650	575	-100%	45,800	7,865%
Total Expenditures by Department	\$ 48,815	\$ 156,650	\$ 575	-100%	\$ 45,800	7,865%
Projected Ending Fund Balance & Reserves	\$ 332,289	\$ 344,516	\$ 463,611	34.57%	\$ 472,949	2.01%



ISLAND GROVE DEVELOPMENT FUND

To account for the cost of capital improvements at Island Grove Park. Revenues are derived from a park development fee charged on all concession sales at the park and on facility use fees.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	(\$ 140,859)	(\$ 124,411)	(\$ 41,544)	-66.61%	\$ 49,326	-219%
Resources						
Charges for Services	142,572	123,000	125,540	2.07%	128,121	2.06%
Miscellaneous Revenue	24,640	21,200	21,708	2.40%	22,224	2.38%
Transfers In	6,886	26,520	7,000	-73.60%	8,000	14.29%
Total Resources	\$ 174,098	\$ 170,720	\$ 154,248	-9.65%	\$ 158,345	2.66%
Expenditures by Category						
Supplies & Services	41	110	135	22.73%	150	11.11%
Debt	154,373	87,743	63,243	-27.92%	38,175	-39.64%
Transfers Out	3,237	-	-	-	-	-
Total Expenditures by Category	\$ 157,650	\$ 87,853	\$ 63,378	-27.86%	\$ 38,325	-39.53%
Expenditures by Department						
Capital Projects	157,650	87,853	63,378	-27.86%	38,325	-39.53%
Total Expenditures by Department	\$ 157,650	\$ 87,853	\$ 63,378	-27.86%	\$ 38,325	-39.53%
Projected Ending Fund Balance & Reserves	(\$ 124,411)	(\$ 41,544)	\$ 49,326	-219%	\$ 169,346	243%



TRANSPORTATION DEVELOPMENT FUND

To account for the cost of constructing new roads and improvements to existing roads; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 7,798,387	\$ 7,162,610	(\$ 1,431,216)	-120%	\$ 1,507,690	-205%
Resources						
Charges for Services	1,458,543	1,267,628	3,894,503	207%	1,674,636	-57.00%
Intergovernmental Revenue	1,148,990	-	-	-	-	-
Miscellaneous Revenue	49,857	1,684	9,816	483%	9,473	-3.49%
Transfers In	3,600,000	5,900,000	3,600,000	-38.98%	3,600,000	-
Total Resources	\$ 6,257,390	\$ 7,169,312	\$ 7,504,319	4.67%	\$ 5,284,109	-29.59%
Expenditures by Category						
Salaries & Benefits	228,508	-	-	-	-	-
Supplies & Services	6,287	2,169	6,500	200%	6,825	5.00%
Capital	6,625,373	15,660,969	4,513,776	-71.18%	5,050,000	11.88%
Transfers Out	33,000	100,000	45,137	-54.86%	45,600	1.03%
Total Expenditures by Category	\$ 6,893,168	\$ 15,763,138	\$ 4,565,413	-71.04%	\$ 5,102,425	11.76%
Expenditures by Department						
Capital Projects	6,893,168	15,763,138	4,565,413	-71.04%	5,102,425	11.76%
Total Expenditures by Department	\$ 6,893,168	\$ 15,763,138	\$ 4,565,413	-71.04%	\$ 5,102,425	11.76%
Projected Ending Fund Balance & Reserves						
Projected Ending Fund Balance & Reserves	\$ 7,162,610	(\$ 1,431,216)	\$ 1,507,690	-205%	\$ 1,689,374	12.05%



PARK DEVELOPMENT FUND

To account for the cost of developing and improving city parks; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	-	-	-	-	-	-
Resources						
Charges for Services	679,020	963,744	1,833,354	90.23%	788,342	-57.00%
Miscellaneous Revenue	233	500	500	-	500	-
Total Resources	\$ 679,253	\$ 964,244	\$ 1,833,854	90.19%	\$ 788,842	-56.98%
Expenditures by Category						
Supplies & Services	22	50	50	-	50	-
Transfers Out	679,232	964,194	1,833,804	90.19%	788,792	-56.99%
Total Expenditures by Category	\$ 679,253	\$ 964,244	\$ 1,833,854	90.19%	\$ 788,842	-56.98%
Expenditures by Department						
Capital Projects	679,253	964,244	1,833,854	90.19%	788,842	-56.98%
Total Expenditures by Department	\$ 679,253	\$ 964,244	\$ 1,833,854	90.19%	\$ 788,842	-56.98%
Projected Ending Fund Balance & Reserves	-	-	-	-	-	-



TRAILS DEVELOPMENT FUND

To account for the cost of acquisition and construction of linear parks and trails, open spaces, and trail systems; created per Greeley Municipal Code 4.64. Revenues are derived from the collection of fees from developers.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 836,315	\$ 802,782	(\$ 41,856)	-105%	(\$ 5,412)	-87.07%
Resources						
Charges for Services	62,645	98,511	169,142	71.70%	72,731	-57.00%
Miscellaneous Revenue	5,411	4,672	4,347	-6.96%	1,000	-77.00%
Total Resources	\$ 68,056	\$ 103,183	\$ 173,489	68.14%	\$ 73,731	-57.50%
Expenditures by Category						
Salaries & Benefits	502	-	-	-	-	-
Supplies & Services	716	655	609	-7.02%	150	-75.37%
Capital	5,121	938,701	135,085	-85.61%	80,000	-40.78%
Transfers Out	95,250	8,465	1,351	-84.04%	800	-40.78%
Total Expenditures by Category	\$ 101,589	\$ 947,821	\$ 137,045	-85.54%	\$ 80,950	-40.93%
Expenditures by Department						
Capital Projects	101,589	947,821	137,045	-85.54%	80,950	-40.93%
Total Expenditures by Department	\$ 101,589	\$ 947,821	\$ 137,045	-85.54%	\$ 80,950	-40.93%
Projected Ending Fund Balance & Reserves						
	\$ 802,782	(\$ 41,856)	(\$ 5,412)	-87.07%	(\$ 12,631)	133%



QUALITY OF LIFE FUND

To account for the expenditures of the Quality of Life projects (recreational, parks, and cultural amenities) to be partially financed with a .3% increase in sales and use tax; created per Ordinance 50, 2002.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 13,155,817	\$ 5,801,408	\$ 1,948,071	-66.42%	\$ 1,746,394	-10.35%
Resources						
Charges for Services	-	82,174	-	-100%	-	-
Intergovernmental Revenue	20,000	625,024	1,000,000	59.99%	-	-100%
Miscellaneous Revenue	82,478	385,676	30,303	-92.14%	34,154	12.71%
Transfers In	4,180,458	5,043,766	5,580,259	10.64%	4,720,930	-15.40%
Total Resources	\$ 4,282,936	\$ 6,136,640	\$ 6,610,562	7.72%	\$ 4,755,084	-28.07%
Expenditures by Category						
Salaries & Benefits	109,773	-	-	-	-	-
Supplies & Services	4,243,051	351,231	4,242	-98.79%	4,782	12.73%
Capital	6,762,440	8,776,765	6,000,250	-31.63%	4,447,901	-25.87%
Transfers Out	522,081	861,981	807,747	-6.29%	841,623	4.19%
Total Expenditures by Category	\$ 11,637,345	\$ 9,989,977	\$ 6,812,239	-31.81%	\$ 5,294,306	-22.28%
Expenditures by Department						
Capital Projects	11,637,345	9,989,977	6,812,239	-31.81%	5,294,306	-22.28%
Total Expenditures by Department	\$ 11,637,345	\$ 9,989,977	\$ 6,812,239	-31.81%	\$ 5,294,306	-22.28%
Projected Ending Fund Balance & Reserves						
	\$ 5,801,408	\$ 1,948,071	\$ 1,746,394	-10.35%	\$ 1,207,172	-30.88%



To account for the costs of roadway safety improvements, bridge repair, and transit support and expansion. Revenues are derived through vehicle registration fees and fines established or increased by the Colorado Funding Advancements for Surface Transportation and Economic Recovery Act (FASTER).

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 659,496	\$ 970,286	\$ 178,739	-81.58%	\$ 286,924	60.53%
Resources						
Intergovernmental Revenue	607,593	561,000	607,500	8.29%	618,000	1.73%
Miscellaneous Revenue	3,252	2,304	787	-65.84%	217	-72.43%
Transfers In	32,545	-	-	-	-	-
Total Resources	\$ 643,390	\$ 563,304	\$ 608,287	7.99%	\$ 618,217	1.63%
Expenditures by Category						
Salaries & Benefits	24,986	-	1,000	-	-	-100%
Supplies & Services	604	300	102	-66.00%	28	-72.55%
Capital	307,009	1,027,975	499,000	-51.46%	905,000	81.36%
Transfers Out	-	326,576	-	-100%	-	-
Total Expenditures by Category	\$ 332,599	\$ 1,354,851	\$ 500,102	-63.09%	\$ 905,028	80.97%
Expenditures by Department						
Capital Projects	332,599	1,354,851	500,102	-63.09%	905,028	80.97%
Total Expenditures by Department	\$ 332,599	\$ 1,354,851	\$ 500,102	-63.09%	\$ 905,028	80.97%
Projected Ending Fund Balance & Reserves	\$ 970,286	\$ 178,739	\$ 286,924	60.53%	\$ 113	-100%



KEEP GREELEY MOVING FUND

To account for the costs of improvements and repairs for street related infrastructure improvements. Revenues are derived from .65% sales and use tax and a transfer of street development fees. Ordinance 1, 2016.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 1,443,914	\$ 3,008,258	(\$ 159,992)	-105%	-	-
Resources						
Taxes	11,176,393	10,865,433	11,848,442	9.05%	12,203,895	3.00%
Miscellaneous Revenue	7,815	-	10,000	-	10,500	5.00%
Transfers In	2,057,000	2,800,000	2,700,000	-3.57%	2,700,000	-
Total Resources	\$ 13,241,208	\$ 13,665,433	\$ 14,558,442	6.53%	\$ 14,914,395	2.44%
Expenditures by Category						
Salaries & Benefits	596,910	40,000	20,500	-48.75%	20,000	-2.44%
Supplies & Services	1,570	-	2,000	-	2,100	5.00%
Capital	7,478,384	13,193,683	10,669,363	-19.13%	11,292,295	5.84%
Transfers Out	3,600,000	3,600,000	3,706,587	2.96%	3,600,000	-2.88%
Total Expenditures by Category	\$ 11,676,864	\$ 16,833,683	\$ 14,398,450	-14.47%	\$ 14,914,395	3.58%
Expenditures by Department						
Capital Projects	11,676,864	16,833,683	14,398,450	-14.47%	14,914,395	3.58%
Total Expenditures by Department	\$ 11,676,864	\$ 16,833,683	\$ 14,398,450	-14.47%	\$ 14,914,395	3.58%
Projected Ending Fund Balance & Reserves	\$ 3,008,258	(\$ 159,992)	-	-	-	-



2016 CITY CENTER FUND

To account for the costs of constructing and equipping a fire station and a municipal building. Revenues are derived from the Certificates of Participation Series 2016, General Fund operating transfers, and a state grant.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 24,618,177	\$ 11,171,599	\$ 93,204	-99%	\$ 93,204	-
Resources						
Intergovernmental Revenue	1,221,827	778,173	-	-100%	-	-
Miscellaneous Revenue	93,204	-	-	-	-	-
Transfers In	-	951,000	-	-100%	-	-
Total Resources	\$ 1,315,030	\$ 1,729,173	-	-100%	-	-
Expenditures by Category						
Supplies & Services	201,101	-	-	-	-	-
Capital	14,549,293	12,807,568	-	-100%	-	-
Transfers Out	11,214	-	-	-	-	-
Total Expenditures by Category	\$ 14,761,609	\$ 12,807,568	-	-100%	-	-
Expenditures by Department						
Capital Projects	14,761,609	12,807,568	-	-100%	-	-
Total Expenditures by Department	\$ 14,761,609	\$ 12,807,568	-	-100%	-	-
Projected Ending Fund Balance & Reserves	\$ 11,171,599	\$ 93,204	\$ 93,204	-	\$ 93,204	-





PERMANENT FUNDS

Permanent funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the City's programs.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 2,354,266	\$ 2,381,731	\$ 2,390,664	0.38%	\$ 2,643,011	10.56%
Resources						
Miscellaneous Revenue	77,772	58,016	300,434	418%	285,894	-4.84%
Total Resources	\$ 77,772	\$ 58,016	\$ 300,434	418%	\$ 285,894	-4.84%
Resources by Fund						
Cemetery Endowment (601)	50,019	42,506	285,409	571%	270,869	-5.09%
Petriken Memorial (603)	14	10	25	150%	25	-
Memorials (605)	27,739	15,500	15,000	-3.23%	15,000	-
Total Resources by Fund	\$ 77,772	\$ 58,016	\$ 300,434	418%	\$ 285,894	-4.84%
Expenditures by Category						
Supplies & Services	926	1,377	1,085	-21.21%	1,085	-
Transfers Out	49,381	47,706	47,002	-1.48%	39,604	-15.74%
Total Expenditures by Category	\$ 50,306	\$ 49,083	\$ 48,087	-2.03%	\$ 40,689	-15.38%
Expenditures by Fund						
601 - Cemetery Endowment	50,019	42,506	48,002	12.93%	40,604	-15.41%
603 - Petriken Memorial	2	2	10	400%	10	-
605 - Memorials	285	6,575	75	-98.86%	75	-
Total Expenditures by Fund	\$ 50,306	\$ 49,083	\$ 48,087	-2.03%	\$ 40,689	-15.38%
Expenditures by Department						
Culture, Parks & Recreation	287	6,577	85	-98.71%	85	-
Non-Departmental	50,019	42,506	48,002	12.93%	40,604	-15.41%
Total Expenditures by Department	\$ 50,306	\$ 49,083	\$ 48,087	-2.03%	\$ 40,689	-15.38%
Projected Ending Fund Balance & Reserves	\$ 2,381,731	\$ 2,390,664	\$ 2,643,011	10.56%	\$ 2,888,216	9.28%



CEMETERY ENDOWMENT FUND

To account for all funds granted, bequeathed, or devised to the City in trust for the preservation of lots in Linn Grove Cemetery; created per Greeley Municipal Code 4.40.010.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 2,060,366	\$ 2,060,366	\$ 2,060,366	-	\$ 2,297,773	11.52%
Resources						
Miscellaneous Revenue	50,019	42,506	285,409	571%	270,869	-5.09%
Total Resources	\$ 50,019	\$ 42,506	\$ 285,409	571%	\$ 270,869	-5.09%
Expenditures by Category						
Supplies & Services	639	800	1,000	25.00%	1,000	-
Transfers Out	49,381	41,706	47,002	12.70%	39,604	-15.74%
Total Expenditures by Category	\$ 50,019	\$ 42,506	\$ 48,002	12.93%	\$ 40,604	-15.41%
Expenditures by Department						
Non-Departmental	50,019	42,506	48,002	12.93%	40,604	-15.41%
Total Expenditures by Department	\$ 50,019	\$ 42,506	\$ 48,002	12.93%	\$ 40,604	-15.41%
Projected Ending Fund Balance & Reserves	\$ 2,060,366	\$ 2,060,366	\$ 2,297,773	11.52%	\$ 2,528,038	10.02%



PETRIKEN MEMORIAL FUND

To account for interest earnings on funds bequeathed to the City for the maintenance of the grave sites as specified by the J.G.B. Petriken will.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 2,081	\$ 2,093	\$ 2,101	0.38%	\$ 2,116	0.71%
Resources						
Miscellaneous Revenue	14	10	25	150%	25	-
Total Resources	\$ 14	\$ 10	\$ 25	150%	\$ 25	-
Expenditures by Category						
Supplies & Services	2	2	10	400%	10	-
Total Expenditures by Category	\$ 2	\$ 2	\$ 10	400%	\$ 10	-
Expenditures by Department						
Culture, Parks & Recreation	2	2	10	400%	10	-
Total Expenditures by Department	\$ 2	\$ 2	\$ 10	400%	\$ 10	-
Projected Ending Fund Balance & Reserves	\$ 2,093	\$ 2,101	\$ 2,116	0.71%	\$ 2,131	0.71%



To account for interest earnings on funds bequeathed to the City as specified by the donor.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 291,819	\$ 319,272	\$ 328,197	2.80%	\$ 343,122	4.55%
Resources						
Miscellaneous Revenue	27,739	15,500	15,000	-3.23%	15,000	-
Total Resources	\$ 27,739	\$ 15,500	\$ 15,000	-3.23%	\$ 15,000	-
Expenditures by Category						
Supplies & Services	285	575	75	-86.96%	75	-
Transfers Out	-	6,000	-	-100%	-	-
Total Expenditures by Category	\$ 285	\$ 6,575	\$ 75	-98.86%	\$ 75	-
Expenditures by Department						
Culture, Parks & Recreation	285	6,575	75	-98.86%	75	-
Total Expenditures by Department	\$ 285	\$ 6,575	\$ 75	-98.86%	\$ 75	-
Projected Ending Fund Balance & Reserves	\$ 319,272	\$ 328,197	\$ 343,122	4.55%	\$ 358,047	4.35%



Enterprise funds are used to report an activity for which a fee is charged to external users for goods or services.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 81,801,071	\$ 72,067,214	\$ 61,639,777	-14.47%	\$ 38,612,927	-37.36%
Resources						
Charges for Services	60,225,861	63,725,032	72,115,305	13.17%	73,304,803	1.65%
Fines & Forfeits	211,452	150,000	175,000	16.67%	175,000	-
Intergovernmental Revenue	444,174	309,641	3,550,300	1,047%	300	-100%
Licenses & Permits	303,996	72,000	-	-100%	-	-
Miscellaneous Revenue	4,638,968	625,930	723,177	15.54%	700,322	-3.16%
Bond Proceeds	-	84,148,539	53,500,000	-36.42%	27,000,000	-49.53%
Transfers In	131,534	57,308,553	244,155	-100%	251,757	3.11%
Total Resources	\$ 65,955,984	\$ 206,339,695	\$ 130,307,937	-36.85%	\$ 101,432,182	-22.16%
Resources by Fund						
Sewer (401)	7,388,985	6,225,016	5,909,678	-5.07%	5,555,054	-6.00%
Sewer Construction (402)	1,283,811	3,051,555	4,676,358	53.25%	2,255,108	-51.78%
Sewer Capital Replacement (403)	3,180,628	15,060,156	3,566,670	-76.32%	18,818,424	428%
Water (404)	22,300,643	16,473,624	18,928,659	14.90%	19,800,839	4.61%
Water Construction (405)	2,833,755	49,564,507	58,699,648	18.43%	3,427,264	-94.16%
Water Capital Replacement (406)	9,083,402	30,747,638	12,137,093	-60.53%	14,168,224	16.73%
Water Rights Acquisition (407)	718,201	4,456,352	819,676	-81.61%	10,025,414	1,123%
Cemetery (408)	521,718	634,760	619,172	-2.46%	635,774	2.68%
Municipal Golf Courses (409)	1,719,471	1,785,614	1,782,791	-0.16%	1,915,133	7.42%
Downtown Parking (410)	283,605	214,600	244,100	13.75%	244,100	-
Stormwater (411)	1,481,933	2,198,863	931,475	-57.64%	2,541,514	173%
Stormwater Construction (412)	3,098,662	2,760,064	3,835,482	38.96%	2,631,342	-31.39%
Stormwater Replacement (413)	937,984	1,230,281	1,648,432	33.99%	1,662,057	0.83%
Sewer Debt Service (420)	99,313	13,117,841	1,360,225	-89.63%	1,874,334	37.80%
Water Debt Service (421)	10,428,723	58,253,974	14,582,478	-74.97%	15,311,601	5.00%
Stormwater Debt Service (422)	595,150	564,850	566,000	0.20%	566,000	-
Total Resources by Fund	\$ 65,955,984	\$ 206,339,695	\$ 130,307,937	-36.85%	\$ 101,432,182	-22.16%
Expenditures by Category						
Salaries & Benefits	12,611,290	14,413,337	14,959,044	3.79%	15,770,762	5.43%
Supplies & Services	10,593,091	14,310,710	14,546,749	1.65%	14,632,933	0.59%
Capital	39,978,711	117,466,506	106,191,389	-9.60%	50,790,801	-52.17%
Debt	9,429,778	10,203,846	14,326,135	40.40%	13,396,615	-6.49%
Transfers Out	3,076,972	60,372,733	3,311,470	-94.51%	3,472,792	4.87%
Total Expenditures by Category	\$ 75,689,841	\$ 216,767,132	\$ 153,334,787	-29.26%	\$ 98,063,903	-36.05%

Expenditures by Fund	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
401 - Sewer	5,776,698	6,544,976	6,833,832	4.41%	7,118,867	4.17%
402 - Sewer Construction	3,107,616	4,689,240	3,012,004	-35.77%	3,223,584	7.02%
403 - Sewer Capital Replacement	8,043,104	9,469,476	8,245,503	-12.93%	12,372,093	50.05%
404 - Water	15,232,165	19,468,427	20,115,355	3.32%	20,598,256	2.40%
405 - Water Construction	9,911,744	47,303,317	59,218,806	25.19%	8,360,064	-85.88%
406 - Water Capital Replacement	12,439,407	37,751,028	20,109,723	-46.73%	13,502,071	-32.86%
407 - Water Rights Acquisition	3,216,069	6,185,574	11,541,018	86.58%	11,151,357	-3.38%
408 - Cemetery	507,255	729,562	654,186	-10.33%	651,867	-0.35%
409 - Municipal Golf Courses	1,594,446	1,939,175	1,878,586	-3.12%	1,934,873	3.00%
410 - Downtown Parking	201,468	221,509	217,393	-1.86%	226,732	4.30%
411 - Stormwater	1,956,044	2,550,300	2,755,430	8.04%	2,867,460	4.07%
412 - Stormwater Construction	2,341,470	10,770,364	2,912,342	-72.96%	1,158,886	-60.21%
413 - Stormwater Replacement	2,155,070	1,762,302	1,692,999	-3.93%	1,619,246	-4.36%
420 - Sewer Debt Service	510,631	12,670,324	1,364,439	-89.23%	1,875,316	37.44%
421 - Water Debt Service	8,178,283	54,146,708	12,234,021	-77.41%	10,853,581	-11.28%
422 - Stormwater Debt Service	518,370	564,850	549,150	-2.78%	549,650	0.09%
Total Expenditures by Fund	\$ 75,689,841	\$ 216,767,132	\$ 153,334,787	-29.26%	\$ 98,063,903	-36.05%
Expenditures by Department						
Culture, Parks & Recreation	2,101,702	2,668,737	2,532,772	-5.09%	2,586,740	2.13%
Finance	38,581	28,122	27,931	-0.68%	28,681	2.69%
Municipal Court	78,101	81,438	78,404	-3.73%	81,847	4.39%
Non-Departmental	386	-	-	-	-	-
Police	84,401	111,949	111,058	-0.80%	116,204	4.63%
Public Works	6,970,955	15,647,816	7,909,921	-49.45%	6,195,242	-21.68%
Sewer	17,438,049	33,374,016	19,455,778	-41.70%	24,589,860	26.39%
Water	48,977,667	164,855,054	123,218,923	-25.26%	64,465,329	-47.68%
Total Expenditures by Department	\$ 75,689,841	\$ 216,767,132	\$ 153,334,787	-29.26%	\$ 98,063,903	-36.05%
Projected Ending Fund Balance & Reserves	\$ 72,067,214	\$ 61,639,777	\$ 38,612,927	-37.36%	\$ 41,981,206	8.72%



SEWER FUND

To account for user charges and expenses for operations and maintenance of the City’s sewer system.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 5,988,342	\$ 7,600,629	\$ 7,280,669	-4.21%	\$ 6,356,515	-12.69%
Resources						
Charges for Services	6,252,393	6,100,016	5,787,678	-5.12%	5,433,054	-6.13%
Licenses & Permits	64,681	32,000	-	-100%	-	-
Miscellaneous Revenue	1,071,911	93,000	122,000	31.18%	122,000	-
Total Resources	\$ 7,388,985	\$ 6,225,016	\$ 5,909,678	-5.07%	\$ 5,555,054	-6.00%
Expenditures by Category						
Salaries & Benefits	3,054,023	3,510,993	3,614,631	2.95%	3,788,668	4.81%
Supplies & Services	2,138,370	2,414,970	2,718,411	12.57%	2,815,623	3.58%
Transfers Out	584,305	619,013	500,790	-19.10%	514,576	2.75%
Total Expenditures by Category	\$ 5,776,698	\$ 6,544,976	\$ 6,833,832	4.41%	\$ 7,118,867	4.17%
Expenditures by Department						
Sewer	5,776,698	6,544,976	6,833,832	4.41%	7,118,867	4.17%
Total Expenditures by Department	\$ 5,776,698	\$ 6,544,976	\$ 6,833,832	4.41%	\$ 7,118,867	4.17%
Projected Ending Fund Balance & Reserves	\$ 7,600,629	\$ 7,280,669	\$ 6,356,515	-12.69%	\$ 4,792,702	-24.60%



SEWER CONTRUCTION FUND

To account for major sewer system construction projects. Revenues are derived from revenue bonds and development fees.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 5,149,388	\$ 3,325,583	\$ 1,687,898	-49.25%	\$ 3,352,252	98.61%
Resources						
Charges for Services	1,243,641	3,044,609	4,646,476	52.61%	2,226,060	-52.09%
Miscellaneous Revenue	40,170	6,946	29,882	330%	29,048	-2.79%
Total Resources	\$ 1,283,811	\$ 3,051,555	\$ 4,676,358	53.25%	\$ 2,255,108	-51.78%
Expenditures by Category						
Salaries & Benefits	50,479	-	-	-	-	-
Supplies & Services	3,920	732	1,130	54.37%	1,739	53.89%
Capital	2,956,603	4,556,000	2,882,800	-36.73%	3,071,000	6.53%
Transfers Out	96,614	132,508	128,074	-3.35%	150,845	17.78%
Total Expenditures by Category	\$ 3,107,616	\$ 4,689,240	\$ 3,012,004	-35.77%	\$ 3,223,584	7.02%
Expenditures by Department						
Sewer	3,107,616	4,689,240	3,012,004	-35.77%	3,223,584	7.02%
Total Expenditures by Department	\$ 3,107,616	\$ 4,689,240	\$ 3,012,004	-35.77%	\$ 3,223,584	7.02%
Projected Ending Fund Balance & Reserves	\$ 3,325,583	\$ 1,687,898	\$ 3,352,252	98.61%	\$ 2,383,776	-28.89%



SEWER CAPITAL REPLACEMENT FUND

To account for the cost of replacing exhausted components of the City's sewer system. Revenues are derived from replacement funds held in reserve.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 7,619,732	\$ 2,757,255	\$ 8,347,935	203%	\$ 3,669,102	-56.05%
Resources						
Charges for Services	3,120,174	3,048,193	3,543,971	16.26%	3,796,010	7.11%
Miscellaneous Revenue	60,454	11,963	22,699	89.74%	22,414	-1.26%
Bond Proceeds	-	-	-	-	15,000,000	-
Transfers In	-	12,000,000	-	-100%	-	-
Total Resources	\$ 3,180,628	\$ 15,060,156	\$ 3,566,670	-76.32%	\$ 18,818,424	428%
Expenditures by Category						
Salaries & Benefits	30,935	-	-	-	-	-
Supplies & Services	3,696	1,262	2,393	89.62%	2,393	-
Capital	8,008,474	9,468,214	8,243,110	-12.94%	12,369,700	50.06%
Total Expenditures by Category	\$ 8,043,104	\$ 9,469,476	\$ 8,245,503	-12.93%	\$ 12,372,093	50.05%
Expenditures by Department						
Sewer	8,043,104	9,469,476	8,245,503	-12.93%	12,372,093	50.05%
Total Expenditures by Department	\$ 8,043,104	\$ 9,469,476	\$ 8,245,503	-12.93%	\$ 12,372,093	50.05%
Projected Ending Fund Balance & Reserves	\$ 2,757,255	\$ 8,347,935	\$ 3,669,102	-56.05%	\$ 10,115,433	176%



SEWER DEBT SERVICE FUND

To account for debt service payments of the City's sewer system.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 1,000,170	\$ 588,852	\$ 1,036,369	76.00%	\$ 1,032,155	-0.41%
Resources						
Charges for Services	89,723	976,361	1,360,225	39.32%	1,874,334	37.80%
Miscellaneous Revenue	9,590	-	-	-	-	-
Bond Proceeds	-	12,141,480	-	-100%	-	-
Total Resources	\$ 99,313	\$ 13,117,841	\$ 1,360,225	-89.63%	\$ 1,874,334	37.80%
Expenditures by Category						
Supplies & Services	808	141,480	-	-100%	-	-
Debt	509,823	528,844	1,364,439	158%	1,875,316	37.44%
Transfers Out	-	12,000,000	-	-100%	-	-
Total Expenditures by Category	\$ 510,631	\$ 12,670,324	\$ 1,364,439	-89.23%	\$ 1,875,316	37.44%
Expenditures by Department						
Sewer	510,631	12,670,324	1,364,439	-89.23%	1,875,316	37.44%
Total Expenditures by Department	\$ 510,631	\$ 12,670,324	\$ 1,364,439	-89.23%	\$ 1,875,316	37.44%
Projected Ending Fund Balance & Reserves	\$ 588,852	\$ 1,036,369	\$ 1,032,155	-0.41%	\$ 1,031,173	-0.10%



To account for user charges and expenses for operations and maintenance of the City's water system.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 14,836,036	\$ 21,904,515	\$ 18,909,712	-13.67%	\$ 17,723,016	-6.28%
Resources						
Charges for Services	19,459,802	16,241,471	18,736,506	15.36%	19,608,686	4.65%
Licenses & Permits	237,765	40,000	-	-100%	-	-
Miscellaneous Revenue	2,520,923	110,000	110,000	-	110,000	-
Transfers In	82,153	82,153	82,153	-	82,153	-
Total Resources	\$ 22,300,643	\$ 16,473,624	\$ 18,928,659	14.90%	\$ 19,800,839	4.61%
Expenditures by Category						
Salaries & Benefits	6,281,815	7,565,051	7,866,714	3.99%	8,329,806	5.89%
Supplies & Services	7,101,319	9,891,444	10,234,270	3.47%	10,170,488	-0.62%
Transfers Out	1,849,031	2,011,932	2,014,371	0.12%	2,097,962	4.15%
Total Expenditures by Category	\$ 15,232,165	\$ 19,468,427	\$ 20,115,355	3.32%	\$ 20,598,256	2.40%
Expenditures by Department						
Water	15,232,165	19,468,427	20,115,355	3.32%	20,598,256	2.40%
Total Expenditures by Department	\$ 15,232,165	\$ 19,468,427	\$ 20,115,355	3.32%	\$ 20,598,256	2.40%
Projected Ending Fund Balance & Reserves						
	\$ 21,904,515	\$ 18,909,712	\$ 17,723,016	-6.28%	\$ 16,925,599	-4.50%



WATER CONSTRUCTION FUND

To account for major water system construction projects. Revenues are derived from revenue bonds and development fees.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	(\$ 2,988,229)	(\$ 10,066,218)	(\$ 7,805,028)	-22.46%	(\$ 8,324,186)	6.65%
Resources						
Charges for Services	2,688,085	4,254,507	5,139,648	20.80%	3,360,667	-34.61%
Miscellaneous Revenue	145,670	60,000	60,000	-	66,597	10.99%
Bond Proceeds	-	22,750,000	53,500,000	135%	-	-100%
Transfers In	-	22,500,000	-	-100%	-	-
Total Resources	\$ 2,833,755	\$ 49,564,507	\$ 58,699,648	18.43%	\$ 3,427,264	-94.16%
Expenditures by Category						
Salaries & Benefits	124,221	-	-	-	-	-
Supplies & Services	1,933	-	-	-	719	-
Capital	9,669,976	47,197,409	59,103,532	25.23%	8,216,000	-86.10%
Transfers Out	115,614	105,908	115,274	8.84%	143,345	24.35%
Total Expenditures by Category	\$ 9,911,744	\$ 47,303,317	\$ 59,218,806	25.19%	\$ 8,360,064	-85.88%
Expenditures by Department						
Water	9,911,744	47,303,317	59,218,806	25.19%	8,360,064	-85.88%
Total Expenditures by Department	\$ 9,911,744	\$ 47,303,317	\$ 59,218,806	25.19%	\$ 8,360,064	-85.88%
Projected Ending Fund Balance & Reserves	(\$ 10,066,218)	(\$ 7,805,028)	(\$ 8,324,186)	6.65%	(\$ 13,256,986)	59.26%



WATER CAPITAL REPLACEMENT FUND

To account for the cost of replacing exhausted components of the City's water system. Revenues are derived from replacement funds held in reserve.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 18,256,456	\$ 14,900,451	\$ 7,897,061	-47.00%	(\$ 75,569)	-101%
Resources						
Charges for Services	8,349,602	8,212,175	8,534,649	3.93%	9,150,622	7.22%
Intergovernmental Revenue	446,497	-	3,550,000	-	-	-100%
Miscellaneous Revenue	287,303	35,463	52,444	47.88%	17,602	-66.44%
Bond Proceeds	-	-	-	-	5,000,000	-
Transfers In	-	22,500,000	-	-100%	-	-
Total Resources	\$ 9,083,402	\$ 30,747,638	\$ 12,137,093	-60.53%	\$ 14,168,224	16.73%
Expenditures by Category						
Salaries & Benefits	153,229	-	-	-	-	-
Supplies & Services	56,593	3,729	2,423	-35.02%	1,851	-23.61%
Capital	12,229,584	37,747,299	20,107,300	-46.73%	13,500,220	-32.86%
Total Expenditures by Category	\$ 12,439,407	\$ 37,751,028	\$ 20,109,723	-46.73%	\$ 13,502,071	-32.86%
Expenditures by Department						
Water	12,439,407	37,751,028	20,109,723	-46.73%	13,502,071	-32.86%
Total Expenditures by Department	\$ 12,439,407	\$ 37,751,028	\$ 20,109,723	-46.73%	\$ 13,502,071	-32.86%
Projected Ending Fund Balance & Reserves						
	\$ 14,900,451	\$ 7,897,061	(\$ 75,569)	-101%	\$ 590,584	-881.52%



WATER RIGHTS ACQUISITION FUND

To account for the purchase of water rights.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 18,228,708	\$ 15,730,840	\$ 14,001,618	-10.99%	\$ 3,280,276	-76.57%
Resources						
Charges for Services	921,474	365,000	740,000	103%	2,942,520	298%
Miscellaneous Revenue	-203,273	91,352	79,676	-12.78%	82,894	4.04%
Bond Proceeds	-	4,000,000	-	-100%	7,000,000	-
Total Resources	\$ 718,201	\$ 4,456,352	\$ 819,676	-81.61%	\$ 10,025,414	1,123%
Expenditures by Category						
Supplies & Services	33,653	2,247	1,018	-54.70%	1,357	33.30%
Capital	3,182,416	6,183,327	11,540,000	86.63%	11,150,000	-3.38%
Total Expenditures by Category	\$ 3,216,069	\$ 6,185,574	\$ 11,541,018	86.58%	\$ 11,151,357	-3.38%
Expenditures by Department						
Water	3,216,069	6,185,574	11,541,018	86.58%	11,151,357	-3.38%
Total Expenditures by Department	\$ 3,216,069	\$ 6,185,574	\$ 11,541,018	86.58%	\$ 11,151,357	-3.38%
Projected Ending Fund Balance & Reserves	\$ 15,730,840	\$ 14,001,618	\$ 3,280,276	-76.57%	\$ 2,154,333	-34.32%



WATER DEBT SERVICE FUND

To account for debt service payments of the City's water system.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 1,930,920	\$ 4,181,360	\$ 8,288,626	98.23%	\$ 10,637,083	28.33%
Resources						
Charges for Services	10,395,655	12,996,915	14,582,478	12.20%	15,311,601	5.00%
Miscellaneous Revenue	33,068	-	-	-	-	-
Bond Proceeds	-	45,257,059	-	-100%	-	-
Total Resources	\$ 10,428,723	\$ 58,253,974	\$ 14,582,478	-74.97%	\$ 15,311,601	5.00%
Expenditures by Category						
Supplies & Services	5,252	257,059	-	-100%	-	-
Debt	8,173,031	8,889,649	12,234,021	37.62%	10,853,581	-11.28%
Transfers Out	-	45,000,000	-	-100%	-	-
Total Expenditures by Category	\$ 8,178,283	\$ 54,146,708	\$ 12,234,021	-77.41%	\$ 10,853,581	-11.28%
Expenditures by Department						
Water	8,178,283	54,146,708	12,234,021	-77.41%	10,853,581	-11.28%
Total Expenditures by Department	\$ 8,178,283	\$ 54,146,708	\$ 12,234,021	-77.41%	\$ 10,853,581	-11.28%
Projected Ending Fund Balance & Reserves						
	\$ 4,181,360	\$ 8,288,626	\$ 10,637,083	28.33%	\$ 15,095,103	41.91%



CEMETERY FUND

To account for user charges and expenses for operating, financing, and maintaining the Linn Grove Cemetery; created per Greeley Municipal Code 4.40.020.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 516,063	\$ 530,526	\$ 435,724	-17.87%	\$ 400,710	-8.04%
Resources						
Charges for Services	333,526	341,270	339,270	-0.59%	345,270	1.77%
Miscellaneous Revenue	138,812	117,900	117,900	-	120,900	2.54%
Transfers In	49,381	175,590	162,002	-7.74%	169,604	4.69%
Total Resources	\$ 521,718	\$ 634,760	\$ 619,172	-2.46%	\$ 635,774	2.68%
Expenditures by Category						
Salaries & Benefits	340,511	433,943	440,610	1.54%	463,973	5.30%
Supplies & Services	166,745	246,119	213,576	-13.22%	187,894	-12.02%
Capital	-	49,500	-	-100%	-	-
Total Expenditures by Category	\$ 507,255	\$ 729,562	\$ 654,186	-10.33%	\$ 651,867	-0.35%
Expenditures by Department						
Culture, Parks & Recreation	507,255	729,562	654,186	-10.33%	651,867	-0.35%
Total Expenditures by Department	\$ 507,255	\$ 729,562	\$ 654,186	-10.33%	\$ 651,867	-0.35%
Projected Ending Fund Balance & Reserves	\$ 530,526	\$ 435,724	\$ 400,710	-8.04%	\$ 384,617	-4.02%



MUNICIPAL GOLF COURSES FUND

To account for user charges and expenses for operating, financing, and maintaining two municipal golf courses; created per Greeley Municipal Code 13.40.080.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 554,333	\$ 679,358	\$ 525,797	-22.60%	\$ 430,002	-18.22%
Resources						
Charges for Services	1,709,729	1,733,204	1,781,191	2.77%	1,913,533	7.43%
Miscellaneous Revenue	9,742	1,600	1,600	-	1,600	-
Transfers In	-	50,810	-	-100%	-	-
Total Resources	\$ 1,719,471	\$ 1,785,614	\$ 1,782,791	-0.16%	\$ 1,915,133	7.42%
Expenditures by Category						
Salaries & Benefits	760,717	860,274	975,453	13.39%	1,029,468	5.54%
Supplies & Services	604,962	854,398	720,608	-15.66%	783,337	8.71%
Capital	46	-	-	-	-	-
Debt	228,722	221,503	179,525	-18.95%	119,068	-33.68%
Transfers Out	-	3,000	3,000	-	3,000	-
Total Expenditures by Category	\$ 1,594,446	\$ 1,939,175	\$ 1,878,586	-3.12%	\$ 1,934,873	3.00%
Expenditures by Department						
Culture, Parks & Recreation	1,594,446	1,939,175	1,878,586	-3.12%	1,934,873	3.00%
Total Expenditures by Department	\$ 1,594,446	\$ 1,939,175	\$ 1,878,586	-3.12%	\$ 1,934,873	3.00%
Projected Ending Fund Balance & Reserves						
	\$ 679,358	\$ 525,797	\$ 430,002	-18.22%	\$ 410,262	-4.59%



DOWNTOWN PARKING FUND

To account for user charges and expenses for operating and maintaining the downtown parking areas.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 90,642	\$ 172,778	\$ 165,869	-4.00%	\$ 192,576	16.10%
Resources						
Fines & Forfeits	211,452	150,000	175,000	16.67%	175,000	-
Miscellaneous Revenue	72,153	64,600	69,100	6.97%	69,100	-
Total Resources	\$ 283,605	\$ 214,600	\$ 244,100	13.75%	\$ 244,100	-
Expenditures by Category						
Salaries & Benefits	152,329	182,823	179,239	-1.96%	187,962	4.87%
Supplies & Services	49,139	38,686	38,154	-1.38%	38,770	1.61%
Total Expenditures by Category	\$ 201,468	\$ 221,509	\$ 217,393	-1.86%	\$ 226,732	4.30%
Expenditures by Department						
Finance	38,581	28,122	27,931	-0.68%	28,681	2.69%
Municipal Court	78,101	81,438	78,404	-3.73%	81,847	4.39%
Non-Departmental	386	-	-	-	-	-
Police	84,401	111,949	111,058	-0.80%	116,204	4.63%
Total Expenditures by Department	\$ 201,468	\$ 221,509	\$ 217,393	-1.86%	\$ 226,732	4.30%
Projected Ending Fund Balance & Reserves	\$ 172,778	\$ 165,869	\$ 192,576	16.10%	\$ 209,944	9.02%



STORMWATER FUND

To account for user charges and expenses for operating and maintaining the City's stormwater system. Revenues are derived from stormwater user fees.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 3,605,351	\$ 3,131,240	\$ 2,779,803	-11.22%	\$ 955,848	-65.61%
Resources						
Charges for Services	1,447,270	2,171,725	904,203	-58.36%	2,514,107	178%
Intergovernmental Revenue	300	300	300	-	300	-
Licenses & Permits	1,550	-	-	-	-	-
Miscellaneous Revenue	32,813	26,838	26,972	0.50%	27,107	0.50%
Total Resources	\$ 1,481,933	\$ 2,198,863	\$ 931,475	-57.64%	\$ 2,541,514	173%
Expenditures by Category						
Salaries & Benefits	1,369,544	1,860,253	1,882,397	1.19%	1,970,885	4.70%
Supplies & Services	420,360	454,284	610,406	34.37%	624,340	2.28%
Transfers Out	166,139	235,763	262,627	11.39%	272,235	3.66%
Total Expenditures by Category	\$ 1,956,044	\$ 2,550,300	\$ 2,755,430	8.04%	\$ 2,867,460	4.07%
Expenditures by Department						
Public Works	1,956,044	2,550,300	2,755,430	8.04%	2,867,460	4.07%
Total Expenditures by Department	\$ 1,956,044	\$ 2,550,300	\$ 2,755,430	8.04%	\$ 2,867,460	4.07%
Projected Ending Fund Balance & Reserves						
Projected Ending Fund Balance & Reserves	\$ 3,131,240	\$ 2,779,803	\$ 955,848	-65.61%	\$ 629,902	-34.10%



STORMWATER CONSTRUCTION FUND

To account for major stormwater construction projects. Revenues are derived from revenue bonds and development fees.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 4,939,940	\$ 5,697,131	(\$ 2,313,169)	-141%	(\$ 1,390,029)	-39.91%
Resources						
Charges for Services	2,703,142	2,446,955	3,819,827	56.11%	2,615,608	-31.53%
Intergovernmental Revenue	-2,623	309,341	-	-100%	-	-
Miscellaneous Revenue	398,143	3,768	15,655	315%	15,734	0.50%
Total Resources	\$ 3,098,662	\$ 2,760,064	\$ 3,835,482	38.96%	\$ 2,631,342	-31.39%
Expenditures by Category						
Salaries & Benefits	87,452	-	-	-	-	-
Supplies & Services	4,791	2,000	2,060	3.00%	2,122	3.01%
Capital	1,983,959	10,511,005	2,630,198	-74.98%	873,185	-66.80%
Transfers Out	265,269	257,359	280,084	8.83%	283,579	1.25%
Total Expenditures by Category	\$ 2,341,470	\$ 10,770,364	\$ 2,912,342	-72.96%	\$ 1,158,886	-60.21%
Expenditures by Department						
Public Works	2,341,470	10,770,364	2,912,342	-72.96%	1,158,886	-60.21%
Total Expenditures by Department	\$ 2,341,470	\$ 10,770,364	\$ 2,912,342	-72.96%	\$ 1,158,886	-60.21%
Projected Ending Fund Balance & Reserves	\$ 5,697,131	(\$ 2,313,169)	(\$ 1,390,029)	-39.91%	\$ 82,427	-106%



STORMWATER REPLACEMENT FUND

To account for the cost of replacing exhausted components of the City's stormwater system. Revenues are derived from replacement funds held in reserve.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 1,956,644	\$ 739,558	\$ 207,537	-71.94%	\$ 162,970	-21.47%
Resources						
Charges for Services	917,786	1,227,781	1,633,183	33.02%	1,646,731	0.83%
Miscellaneous Revenue	20,199	2,500	15,249	510%	15,326	0.50%
Total Resources	\$ 937,984	\$ 1,230,281	\$ 1,648,432	33.99%	\$ 1,662,057	0.83%
Expenditures by Category						
Salaries & Benefits	206,034	-	-	-	-	-
Supplies & Services	1,382	1,300	1,300	-	1,300	-
Capital	1,947,654	1,753,752	1,684,449	-3.95%	1,610,696	-4.38%
Transfers Out	-	7,250	7,250	-	7,250	-
Total Expenditures by Category	\$ 2,155,070	\$ 1,762,302	\$ 1,692,999	-3.93%	\$ 1,619,246	-4.36%
Expenditures by Department						
Public Works	2,155,070	1,762,302	1,692,999	-3.93%	1,619,246	-4.36%
Total Expenditures by Department	\$ 2,155,070	\$ 1,762,302	\$ 1,692,999	-3.93%	\$ 1,619,246	-4.36%
Projected Ending Fund Balance & Reserves						
	\$ 739,558	\$ 207,537	\$ 162,970	-21.47%	\$ 205,781	26.27%



STORMWATER DEBT SERVICE FUND

To account for debt service payments of the City's stormwater system.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 116,577	\$ 193,356	\$ 193,356	-	\$ 210,206	8.71%
Resources						
Charges for Services	593,862	564,850	566,000	0.20%	566,000	-
Miscellaneous Revenue	1,288	-	-	-	-	-
Total Resources	\$ 595,150	\$ 564,850	\$ 566,000	0.20%	\$ 566,000	-
Expenditures by Category						
Supplies & Services	168	1,000	1,000	-	1,000	-
Debt	518,202	563,850	548,150	-2.78%	548,650	0.09%
Total Expenditures by Category	\$ 518,370	\$ 564,850	\$ 549,150	-2.78%	\$ 549,650	0.09%
Expenditures by Department						
Public Works	518,370	564,850	549,150	-2.78%	549,650	0.09%
Total Expenditures by Department	\$ 518,370	\$ 564,850	\$ 549,150	-2.78%	\$ 549,650	0.09%
Projected Ending Fund Balance & Reserves	\$ 193,356	\$ 193,356	\$ 210,206	8.71%	\$ 226,556	7.78%



INTERNAL SERVICE FUNDS

Internal Service Funds are established to account for goods and services provided by one department of the City to other departments of the City, or to other agencies, on a cost- reimbursement basis.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 11,831,515	\$ 16,322,157	\$ 12,139,068	-25.63%	\$ 11,341,858	-6.57%
Resources						
Charges for Services	25,181,963	27,224,809	28,201,213	3.59%	29,082,863	3.13%
Miscellaneous Revenue	704,513	318,027	361,353	13.62%	359,140	-0.61%
Bond Proceeds	460,058	-	-	-	-	-
Transfers In	3,021,963	949,275	-	-100%	-	-
Total Resources	\$ 29,368,497	\$ 28,492,111	\$ 28,562,566	0.25%	\$ 29,442,003	3.08%
Resources by Fund						
Equipment Maintenance (502)	2,506,068	3,323,876	3,212,177	-3.36%	3,420,007	6.47%
Information Technology (503)	3,783,780	4,088,910	4,679,635	14.45%	4,834,999	3.32%
Health (504)	12,920,592	14,326,564	14,142,868	-1.28%	14,755,940	4.33%
Workers' Compensation (505)	2,095,975	1,661,466	1,433,800	-13.70%	1,496,357	4.36%
Communications (506)	244,415	302,100	302,100	-	302,100	-
Liability (507)	2,776,732	2,099,793	1,715,035	-18.32%	1,721,948	0.40%
Fleet Replacement (512)	3,043,935	2,621,759	2,875,951	9.70%	2,709,652	-5.78%
Information Technology Acquisition (513)	1,997,002	67,643	201,000	197%	201,000	-
Total Resources by Fund	\$ 29,368,497	\$ 28,492,111	\$ 28,562,566	0.25%	\$ 29,442,003	3.08%
Expenditures by Category						
Salaries & Benefits	3,288,512	3,585,178	3,928,011	9.56%	4,120,689	4.91%
Supplies & Services	18,156,072	24,346,587	22,367,972	-8.13%	23,074,428	3.16%
Capital	2,595,896	4,127,133	2,925,043	-29.13%	2,498,647	-14.58%
Debt	358,824	308,662	138,750	-55.05%	138,750	-
Transfers Out	478,552	307,640	-	-100%	-	-
Total Expenditures by Category	\$ 24,877,856	\$ 32,675,200	\$ 29,359,776	-10.15%	\$ 29,832,514	1.61%

Expenditures by Fund	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
502 - Equipment Maintenance	2,518,987	3,269,517	3,205,135	-1.97%	3,453,237	7.74%
503 - Information Technology	3,701,381	4,282,391	4,681,018	9.31%	4,834,237	3.27%
504 - Health	11,182,697	14,354,538	14,677,065	2.25%	15,069,295	2.67%
505 - Workers' Compensation	1,269,073	1,611,466	1,622,618	0.69%	1,625,806	0.20%
506 - Communications	164,876	201,600	204,200	1.29%	204,200	-
507 - Liability	2,653,349	2,092,286	1,639,038	-21.66%	1,695,946	3.47%
512 - Fleet Replacement	3,056,982	3,486,775	3,112,427	-10.74%	2,758,950	-11.36%
513 - Information Technology Acquisition	330,511	3,376,627	218,275	-93.54%	190,843	-12.57%
Total Expenditures by Fund	\$ 24,877,856	\$ 32,675,200	\$ 29,359,776	-10.15%	\$ 29,832,514	1.61%
Expenditures by Department						
Culture, Parks & Recreation	527,233	535,165	383,396	-28.36%	313,594	-18.21%
Finance	164,876	201,600	204,200	1.29%	204,200	-
Human Resources	15,105,119	18,058,290	17,938,721	-0.66%	18,391,047	2.52%
Information Technology	4,031,892	7,659,018	4,899,293	-36.03%	5,025,080	2.57%
Public Works	5,048,735	6,221,127	5,934,166	-4.61%	5,898,593	-0.60%
Total Expenditures by Department	\$ 24,877,856	\$ 32,675,200	\$ 29,359,776	-10.15%	\$ 29,832,514	1.61%
Projected Ending Fund Balance & Reserves						
	\$ 16,322,157	\$ 12,139,068	\$ 11,341,858	-6.57%	\$ 10,951,347	-3.44%



EQUIPMENT MAINTENANCE FUND

To account for user charges and expenses for maintaining and replacing the City's equipment and vehicles.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 484,413	\$ 471,494	\$ 525,853	11.53%	\$ 532,895	1.34%
Resources						
Charges for Services	2,500,975	3,078,287	3,189,228	3.60%	3,397,058	6.52%
Miscellaneous Revenue	5,093	22,949	22,949	-	22,949	-
Transfers In	-	222,640	-	-100%	-	-
Total Resources	\$ 2,506,068	\$ 3,323,876	\$ 3,212,177	-3.36%	\$ 3,420,007	6.47%
Expenditures by Category						
Salaries & Benefits	718,297	764,709	783,822	2.50%	821,213	4.77%
Supplies & Services	1,774,977	2,483,333	2,399,838	-3.36%	2,610,549	8.78%
Capital	25,713	21,475	21,475	-	21,475	-
Total Expenditures by Category	\$ 2,518,987	\$ 3,269,517	\$ 3,205,135	-1.97%	\$ 3,453,237	7.74%
Expenditures by Department						
Public Works	2,518,987	3,269,517	3,205,135	-1.97%	3,453,237	7.74%
Total Expenditures by Department	\$ 2,518,987	\$ 3,269,517	\$ 3,205,135	-1.97%	\$ 3,453,237	7.74%
Projected Ending Fund Balance & Reserves						
	\$ 471,494	\$ 525,853	\$ 532,895	1.34%	\$ 499,665	-6.24%



INFORMATION TECHNOLOGY FUND

To account for user charges and expenses for providing data processing and telecommunication services to other City departments.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 297,163	\$ 379,562	\$ 186,081	-50.97%	\$ 184,698	-0.74%
Resources						
Charges for Services	3,773,379	3,957,888	4,678,635	18.21%	4,833,999	3.32%
Miscellaneous Revenue	1,601	1,000	1,000	-	1,000	-
Transfers In	8,800	130,022	-	-100%	-	-
Total Resources	\$ 3,783,780	\$ 4,088,910	\$ 4,679,635	14.45%	\$ 4,834,999	3.32%
Expenditures by Category						
Salaries & Benefits	2,198,770	2,412,746	2,737,092	13.44%	2,872,198	4.94%
Supplies & Services	1,196,648	1,869,645	1,943,926	3.97%	1,962,039	0.93%
Capital	8,800	-	-	-	-	-
Transfers Out	297,163	-	-	-	-	-
Total Expenditures by Category	\$ 3,701,381	\$ 4,282,391	\$ 4,681,018	9.31%	\$ 4,834,237	3.27%
Expenditures by Department						
Information Technology	3,701,381	4,282,391	4,681,018	9.31%	4,834,237	3.27%
Total Expenditures by Department	\$ 3,701,381	\$ 4,282,391	\$ 4,681,018	9.31%	\$ 4,834,237	3.27%
Projected Ending Fund Balance & Reserves	\$ 379,562	\$ 186,081	\$ 184,698	-0.74%	\$ 185,460	0.41%



To account for the cost of providing a defined health benefit and dental insurance plan which covers substantially all regular full-time and regular part-time employees of the City.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 3,004,589	\$ 4,742,484	\$ 4,714,510	-0.59%	\$ 4,180,313	-11.33%
Resources						
Charges for Services	12,768,432	14,254,564	14,084,868	-1.19%	14,697,940	4.35%
Miscellaneous Revenue	152,159	72,000	58,000	-19.44%	58,000	-
Total Resources	\$ 12,920,592	\$ 14,326,564	\$ 14,142,868	-1.28%	\$ 14,755,940	4.33%
Expenditures by Category						
Salaries & Benefits	203,300	210,833	210,003	-0.39%	220,388	4.95%
Supplies & Services	10,979,397	14,143,705	14,467,062	2.29%	14,848,907	2.64%
Total Expenditures by Category	\$ 11,182,697	\$ 14,354,538	\$ 14,677,065	2.25%	\$ 15,069,295	2.67%
Expenditures by Department						
Human Resources	11,182,697	14,354,538	14,677,065	2.25%	15,069,295	2.67%
Total Expenditures by Department	\$ 11,182,697	\$ 14,354,538	\$ 14,677,065	2.25%	\$ 15,069,295	2.67%
Projected Ending Fund Balance & Reserves	\$ 4,742,484	\$ 4,714,510	\$ 4,180,313	-11.33%	\$ 3,866,958	-7.50%



WORKERS' COMPENSATION FUND

To account for user charges and expenses for insuring the City for workers' compensation.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 2,254,018	\$ 3,080,920	\$ 3,130,920	1.62%	\$ 2,942,102	-6.03%
Resources						
Charges for Services	1,946,224	1,591,299	1,267,396	-20.35%	1,332,166	5.11%
Miscellaneous Revenue	149,750	70,167	166,404	137%	164,191	-1.33%
Total Resources	\$ 2,095,975	\$ 1,661,466	\$ 1,433,800	-13.70%	\$ 1,496,357	4.36%
Expenditures by Category						
Salaries & Benefits	64,457	64,804	63,956	-1.31%	67,144	4.98%
Supplies & Services	1,204,615	1,546,662	1,558,662	0.78%	1,558,662	-
Total Expenditures by Category	\$ 1,269,073	\$ 1,611,466	\$ 1,622,618	0.69%	\$ 1,625,806	0.20%
Expenditures by Department						
Human Resources	1,269,073	1,611,466	1,622,618	0.69%	1,625,806	0.20%
Total Expenditures by Department	\$ 1,269,073	\$ 1,611,466	\$ 1,622,618	0.69%	\$ 1,625,806	0.20%
Projected Ending Fund Balance & Reserves	\$ 3,080,920	\$ 3,130,920	\$ 2,942,102	-6.03%	\$ 2,812,653	-4.40%



COMMUNICATIONS FUND

To account for user charges and expenses for providing copying and mailing services to City departments.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 400,474	\$ 480,013	\$ 580,513	20.94%	\$ 678,413	16.86%
Resources						
Charges for Services	242,249	301,100	301,100	-	301,100	-
Miscellaneous Revenue	2,166	1,000	1,000	-	1,000	-
Total Resources	\$ 244,415	\$ 302,100	\$ 302,100	-	\$ 302,100	-
Expenditures by Category						
Supplies & Services	164,876	201,600	204,200	1.29%	204,200	-
Total Expenditures by Category	\$ 164,876	\$ 201,600	\$ 204,200	1.29%	\$ 204,200	-
Expenditures by Department						
Finance	164,876	201,600	204,200	1.29%	204,200	-
Total Expenditures by Department	\$ 164,876	\$ 201,600	\$ 204,200	1.29%	\$ 204,200	-
Projected Ending Fund Balance & Reserves	\$ 480,013	\$ 580,513	\$ 678,413	16.86%	\$ 776,313	14.43%


LIABILITY FUND

To account for user charges and expenses for providing a self-insurance program for liability claims against the City.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 1,323,885	\$ 1,447,268	\$ 1,454,775	0.52%	\$ 1,530,772	5.22%
Resources						
Charges for Services	1,431,209	1,573,793	1,689,035	7.32%	1,695,948	0.41%
Miscellaneous Revenue	29,523	26,000	26,000	-	26,000	-
Transfers In	1,316,000	500,000	-	-100%	-	-
Total Resources	\$ 2,776,732	\$ 2,099,793	\$ 1,715,035	-18.32%	\$ 1,721,948	0.40%
Expenditures by Category						
Salaries & Benefits	103,688	132,086	133,138	0.80%	139,746	4.96%
Supplies & Services	2,368,273	1,737,560	1,505,900	-13.33%	1,556,200	3.34%
Transfers Out	181,389	222,640	-	-100%	-	-
Total Expenditures by Category	\$ 2,653,349	\$ 2,092,286	\$ 1,639,038	-21.66%	\$ 1,695,946	3.47%
Expenditures by Department						
Human Resources	2,653,349	2,092,286	1,639,038	-21.66%	1,695,946	3.47%
Total Expenditures by Department	\$ 2,653,349	\$ 2,092,286	\$ 1,639,038	-21.66%	\$ 1,695,946	3.47%
Projected Ending Fund Balance & Reserves	\$ 1,447,268	\$ 1,454,775	\$ 1,530,772	5.22%	\$ 1,556,774	1.70%



FLEET REPLACEMENT FUND

To account for the replacement of the City's vehicles and related equipment.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 1,851,922	\$ 1,838,875	\$ 973,859	-47.04%	\$ 737,383	-24.28%
Resources						
Charges for Services	2,235,523	2,406,235	2,795,951	16.20%	2,629,652	-5.95%
Miscellaneous Revenue	348,354	118,911	80,000	-32.72%	80,000	-
Bond Proceeds	460,058	-	-	-	-	-
Transfers In	-	96,613	-	-100%	-	-
Total Resources	\$ 3,043,935	\$ 2,621,759	\$ 2,875,951	9.70%	\$ 2,709,652	-5.78%
Expenditures by Category						
Supplies & Services	336,183	284,086	287,184	1.09%	332,671	15.84%
Capital	2,361,975	2,894,027	2,686,493	-7.17%	2,287,529	-14.85%
Debt	358,824	308,662	138,750	-55.05%	138,750	-
Total Expenditures by Category	\$ 3,056,982	\$ 3,486,775	\$ 3,112,427	-10.74%	\$ 2,758,950	-11.36%
Expenditures by Department						
Culture, Parks & Recreation	527,233	535,165	383,396	-28.36%	313,594	-18.21%
Public Works	2,529,749	2,951,610	2,729,031	-7.54%	2,445,356	-10.39%
Total Expenditures by Department	\$ 3,056,982	\$ 3,486,775	\$ 3,112,427	-10.74%	\$ 2,758,950	-11.36%
Projected Ending Fund Balance & Reserves	\$ 1,838,875	\$ 973,859	\$ 737,383	-24.28%	\$ 688,085	-6.69%



INFORMATION TECHNOLOGY ACQUISITION FUND

To account for the acquisition and replacement of hardware and software.

	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Projected Beginning Fund Balance & Reserves	\$ 2,215,050	\$ 3,881,541	\$ 572,557	-85.25%	\$ 555,282	-3.02%
Resources						
Charges for Services	283,972	61,643	195,000	216%	195,000	-
Miscellaneous Revenue	15,866	6,000	6,000	-	6,000	-
Transfers In	1,697,163	-	-	-	-	-
Total Resources	\$ 1,997,002	\$ 67,643	\$ 201,000	197%	\$ 201,000	-
Expenditures by Category						
Supplies & Services	131,103	2,079,996	1,200	-100%	1,200	-
Capital	199,408	1,211,631	217,075	-82.08%	189,643	-12.64%
Transfers Out	-	85,000	-	-100%	-	-
Total Expenditures by Category	\$ 330,511	\$ 3,376,627	\$ 218,275	-93.54%	\$ 190,843	-12.57%
Expenditures by Department						
Information Technology	330,511	3,376,627	218,275	-93.54%	190,843	-12.57%
Total Expenditures by Department	\$ 330,511	\$ 3,376,627	\$ 218,275	-93.54%	\$ 190,843	-12.57%
Projected Ending Fund Balance & Reserves	\$ 3,881,541	\$ 572,557	\$ 555,282	-3.02%	\$ 565,439	1.83%



POLICY AND ADMINISTRATION

Resources	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Charges for Services	20,430,743	21,706,673	22,124,884	1.93%	22,965,003	3.80%
Fines & Forfeits	2,123,756	2,063,100	2,320,710	12.49%	2,392,191	3.08%
Intergovernmental Revenue	1,371,868	1,489,691	850,000	-42.94%	850,000	-
Licenses & Permits	40,248	59,000	41,000	-30.51%	42,000	2.44%
Miscellaneous Revenue	906,019	89,817	217,254	141.89%	215,041	-1.02%
Transfers In	4,540,878	2,521,282	1,887,200	-25.15%	1,948,739	3.26%
Use of Fund Balance	-1,588,299	9,583,137	5,677,961	-40.75%	5,501,358	-3.11%
Total Resources	\$ 27,825,212	\$ 37,512,700	\$ 33,119,009	-11.713%	\$ 33,914,332	2.40%
Expenditures by Category						
Salaries & Benefits	7,545,232	8,809,392	9,511,502	7.97%	9,975,132	4.87%
Supplies & Services	19,047,962	26,733,037	23,390,432	-12.50%	23,749,557	1.54%
Capital	753,466	1,211,631	217,075	-82.08%	189,643	-12.64%
Transfers Out	478,552	758,640	-	-	-	-
Total Expenditures by Category	\$ 27,825,212	\$ 37,512,700	\$ 33,119,009	-11.71%	\$ 33,914,332	2.40%
Expenditures by Department						
	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
City Attorneys Office	1,453,653	1,813,268	1,947,390	7.40%	2,033,840	4.44%
City Clerk	651,564	862,007	904,292	4.91%	868,111	-4.00%
City Managers Office	934,621	1,109,134	1,168,872	5.39%	1,197,274	2.43%
Communication Services	1,530,096	2,231,122	2,167,392	-2.86%	2,197,187	1.37%
Economic Health & Housing	2,117,871	3,241,687	1,645,283	-49.25%	1,676,229	1.88%
Human Resources	16,092,257	19,439,447	19,226,868	-1.09%	19,714,167	2.53%
Information Technology	4,031,892	7,659,018	4,899,293	-36.03%	5,025,080	2.57%
Municipal Court	1,013,258	1,157,017	1,159,619	0.22%	1,202,444	3.69%
Total Expenditures by Department	\$ 27,825,212	\$ 37,512,700	\$ 33,119,009	-11.71%	\$ 33,914,332	2.40%

GENERAL DESCRIPTION

Policy & Administration includes: City Attorney's Office, City Council & City Clerk's Office, City Manager's Office, Communication Services, Economic Health & Housing, Human Resources, Information Technology, and Municipal Court



Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs.
	2017 Actual	Budget		2018	2019		
Transfers In	474,986	626,442	557,308	-11.04%		580,660	4.19%
Use of Fund Balance	978,667	1,186,826	1,390,082	17.13%		1,453,180	4.54%
Total Resources	\$ 1,453,653	\$ 1,813,268	\$ 1,947,390	7.40%		\$ 2,033,840	4.44%
Expenditures by Category							
Salaries & Benefits	1,317,608	1,673,004	1,801,511	7.68%		1,889,741	4.90%
Supplies & Services	136,045	140,264	145,879	4.00%		144,099	-1.22%
Total Expenditures by Category	\$ 1,453,653	\$ 1,813,268	\$ 1,947,390	7.40%		\$ 2,033,840	4.44%
Expenditures by Fund							
001 - General	1,453,653	1,813,268	1,947,390	7.40%		2,033,840	4.44%
Total Expenditures by Fund	\$ 1,453,653	\$ 1,813,268	\$ 1,947,390	7.40%		\$ 2,033,840	4.44%
Expenditures by Activity							
Administration	1,096,113	1,317,704	1,442,639	9.48%		1,505,637	4.37%
Environmental & Water Resources	357,540	495,564	504,751	1.85%		528,203	4.65%
Total Expenditures by Activity	\$ 1,453,653	\$ 1,813,268	\$ 1,947,390	7.40%		\$ 2,033,840	4.44%

GENERAL DESCRIPTION

The **City Attorney's Office** is the legal advisor to the City of Greeley. The City Attorney's office represents the City Council, the City's boards and commissions, and the various City departments. This representation includes researching legal issues and providing legal opinions (both formal and informal); drafting and reviewing legal documents including contracts, ordinances and resolutions; and representing the City, its officials and employees in judicial and administrative proceedings.

In addition, the City Attorney's office prosecutes approximately 16,000 municipal court cases annually on behalf of the City. These municipal court cases consist of traffic and criminal offenses/infractions.

The City Attorney's office also protects the City's interests in all civil litigations filed by or against the City. This ranges from simple contract disputes to complicated federal constitutional cases.

Lastly, the **Environmental and Water Resources Practice Group** provides legal advice to the Water and Sewer Department. This specialized legal practice group advises the Water and Sewer Department on environmental and water resources issues. Additionally, the Environmental and Water Resources Practice Group provides legal advice and representation to the Water and Sewer Board in the execution of the Board's powers and duties as defined in the City Charter and Code.

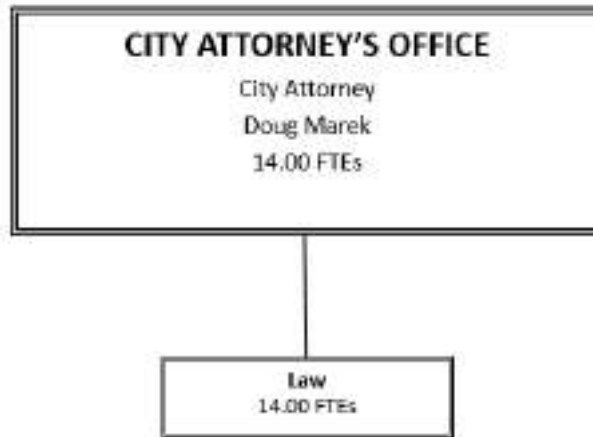
HOW THE DEPARTMENT IS ORGANIZED

Pursuant to Article VI of the City Charter, the City Attorney is appointed by the City Council. Pursuant to Section 2.16.030 of the City Code, Deputy and Assistant City Attorneys shall be appointed by the City Attorney. The City Attorney's Office is organized into two divisions: the General Legal Division and the Environmental and Water Resources Practice Group. The City Attorney supervises both groups.

The General Legal Division consists of the City Attorney, Deputy City Attorney, two Senior City Attorneys, three Assistant City Attorney I's, three Legal Assistants and one Clerical Assistant. The Deputy acts as the City Attorney in the City's Attorney's absence.

The Environmental and Water Resources Practice Group consists of three Environmental and Water Resources Attorneys. These attorneys are exclusively paid through the Water Enterprise Fund and therefore their legal services are specialized and limited.

ORGANIZATIONAL CHART



FTE SUMMARY

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
City Attorney's Office					
City Attorney	1.00	1.00	1.00	-	1.00
Assistant City Attorney	2.00	2.00	2.00	-	2.00
Administrative Specialist I	1.00	1.00	1.00	-	1.00
Attorney II	-	-	1.00	1.00	1.00
Deputy City Attorney	1.00	1.00	1.00	-	1.00
Environmental & Water Resources Attorney	3.00	3.00	3.00	-	3.00
Legal Assistant	3.00	3.00	3.00	-	3.00
Senior Attorney	2.00	2.00	2.00	-	2.00
Total City Attorney's Office	13.00	13.00	14.00	1.00	14.00

ACHIEVEMENTS

- Prosecuted ten (10) Eminent Domain proceedings against commercial properties on the 10th Street Corridor Project, with six (6) cases settled, and four (4) currently in negotiations.
- Drafted, edited, reviewed and advised departments making major revisions to the Greeley Municipal Code (e.g. purchasing/signature ordinance, animal code, wireless code).
- Researched and advised Council and City departments regarding personnel transitions, including City Council and Municipal Court vacancies.
- Provided critical legal support to project managers regarding major capital improvement projects (e.g. Milton Seaman Reservoir Expansion).

2019-2020 ADDITIONS

General Fund Revenue Source			
Description	2019	2020	Total
Attorney II	137,713	142,205	279,918
Total Additions	\$ 137,713	\$ 142,205	\$ 279,918

PERFORMANCE INDICATORS

Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Human Infrastructure				
New Cases Filed January - April Each Year	2,313	2,189	1,868	n/a
New Claims Received / Initiated Annually	11	7	15	n/a
New Litigation Received / Initiated Annually	5	8	6	n/a





CITY COUNCIL AND CITY CLERK'S OFFICE

Resources	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Charges for Services	1,325	-	-	-	-	-
Licenses & Permits	40,248	59,000	41,000	-30.51%	42,000	2.44%
Miscellaneous Revenue	818	-	-	-	-	-
Transfers In	52,074	55,653	78,294	40.68%	72,260	-7.71%
Use of Fund Balance	557,100	747,354	784,998	5.04%	753,851	-3.97%
Total Resources	\$ 651,564	\$ 862,007	\$ 904,292	4.91%	\$ 868,111	-4.00%
Expenditures by Category						
Salaries & Benefits	484,101	574,055	617,459	7.56%	645,180	4.49%
Supplies & Services	167,464	287,952	286,833	-0.39%	222,931	-22.28%
Total Expenditures by Category	\$ 651,564	\$ 862,007	\$ 904,292	4.91%	\$ 868,111	-4.00%
Expenditures by Fund						
001 - General	651,564	862,007	904,292	4.91%	868,111	-4.00%
Total Expenditures by Fund	\$ 651,564	\$ 862,007	\$ 904,292	4.91%	\$ 868,111	-4.00%
Expenditures by Activity						
Boards & Commissions	24,333	23,855	30,903	29.55%	32,250	4.36%
Clerk To Council	302,277	436,162	360,326	-17.39%	376,499	4.49%
Council	107,606	118,302	124,517	5.25%	129,517	4.02%
Elections	76,779	78,050	69,000	-11.60%	-	-100%
Hearing Officer Support	17,115	32,031	32,552	1.63%	34,005	4.46%
Information Technology Charges	36,414	36,477	90,668	149%	94,766	4.52%
Liquor Licensing	44,627	46,506	52,282	12.42%	54,727	4.68%
Records Management	42,413	90,624	144,044	58.95%	146,347	1.60%
Total Expenditures by Activity	\$ 651,564	\$ 862,007	\$ 904,292	4.91%	\$ 868,111	-4.00%

GENERAL DESCRIPTION

This division accounts for legislative functions, including those related to the City Council and the City Clerk.

The **City Council** consists of the mayor and six council members, all of which are elected by the citizens of Greeley. As the official representative body for the city, the council creates local laws (ordinances), makes other decisions pursuant to the City Charter, and provides policy guidance on matters which affect the sustained well-being and quality of life in the local area. The City Council appoints the City Manager, City Attorney, and Municipal Court Judge.

The City Council's vision is as follows: Greeley promotes a healthy diverse economy and high quality of life responsive to all its residents and neighborhoods, thoughtfully managing its human and natural resources in a manner that creates and sustains a safe, unique, vibrant, and rewarding community in which to live, work and play.

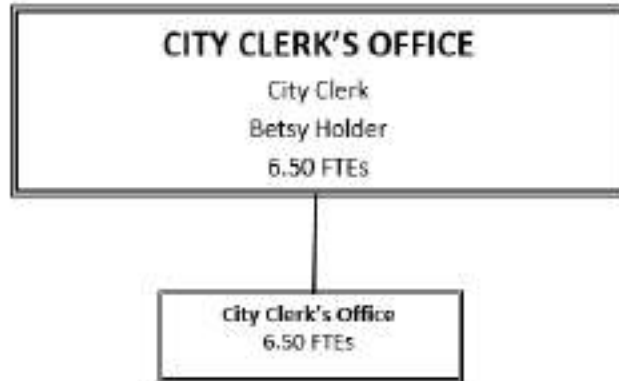
The **City Clerk** serves as clerk to the governing body, a custodian of the city laws and records, provides election administration, coordinates board and commission appointments, manages alcohol beverage licensing, and oversees the operations of the Municipal Court. The City Clerk is appointed by the City Manager, subject to the formal approval of City Council.

The mission of the City Clerk's Office is to facilitate open access to city government, encourage civic participation, and provide prompt and courteous customer service.

HOW THE DEPARTMENT IS ORGANIZED

The department head is the City Clerk who reports to the City Manager. The department's five primary functions are clerk to Council, boards and commissions, elections, alcohol beverage licensing, and records management. These functions are handled by the Assistant City Clerks, Deputy City Clerk, and the City Clerk. The City Clerk also provides oversight of the Municipal Court.

ORGANIZATIONAL CHART



FTE SUMMARY

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
City Clerk's Office					
Administrative Specialist II	1.50	1.50	1.50	-	1.50
Assistant City Clerk	2.00	2.00	2.00	-	2.00
City Clerk	1.00	1.00	1.00	-	1.00
Clerical Assistant	-	-	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00	-	1.00
Total City Clerk's Office	5.50	5.50	6.50	1.00	6.50

ACHIEVEMENTS

- City Center Central Records Center
- Municipal Code Recodification
- Elections
- Staffing Transitions

2019-2020 ADDITIONS

General Fund Revenue Source			
Description	2019	2020	Total
Clerical Assistant	54,353	58,133	112,486
Total Additions	\$ 54,353	\$ 58,133	\$ 112,486

PERFORMANCE INDICATORS

Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Human Infrastructure				
Ordinances & Resolutions	120	134	155	n/a
Accessible after 3 Days of Meeting	92.0%	79.0%	-	100.0%

Resources	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Charges for Services	3	-	-	-	-	-
Transfers In	220,973	212,628	214,899	1.07%	224,164	4.31%
Use of Fund Balance	713,645	896,506	953,973	6.41%	973,110	2.01%
Total Resources	\$ 934,621	\$ 1,109,134	\$ 1,168,872	5.39%	\$ 1,197,274	2.43%
Expenditures by Category						
Salaries & Benefits	519,627	560,547	565,828	0.94%	594,230	5.02%
Supplies & Services	414,993	548,587	603,044	9.93%	603,044	-
Total Expenditures by Category	\$ 934,621	\$ 1,109,134	\$ 1,168,872	5.39%	\$ 1,197,274	2.43%
Expenditures by Fund						
001 - General	934,621	1,109,134	1,168,872	5.39%	1,197,274	2.43%
Total Expenditures by Fund	\$ 934,621	\$ 1,109,134	\$ 1,168,872	5.39%	\$ 1,197,274	2.43%
Expenditures by Activity						
ACE	226,036	155,432	210,000	35.11%	210,000	-
City Manager	606,037	651,472	658,872	1.14%	687,274	4.31%
Homeless Shelter	-	200,000	200,000	-	200,000	-
Information Technology Charges	102,548	102,230	100,000	-2.18%	100,000	-
Total Expenditures by Activity	\$ 934,621	\$ 1,109,134	\$ 1,168,872	5.39%	\$ 1,197,274	2.43%

GENERAL DESCRIPTION

The **City Manager** is appointed by City Council as the chief administrative officer of the city. The City Manager oversees the various departments and projects of city government to ensure the efficient provision of services to the citizens as determined by City Council policy, professional standards, and feedback from citizens. The City Manager also oversees the ACE (Achieving Community Excellence) Program which was created by the Greeley City Council to support its objective to improve Greeley Civic infrastructure. City Manager is also responsible for the enforcement of local laws and for the assurance of sound fiscal and operational practices of the city.

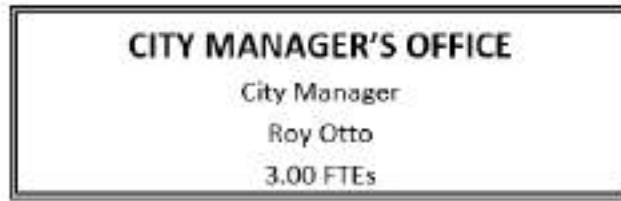
The **Assistant City Manager** for Community Building is responsible for the Greeley Urban Renewal Authority, Neighborhood Resources, Poudre Trail, and Public Information.

HOW THE DEPARTMENT IS ORGANIZED

This department consists of the City Manager, Assistant City Manager who is supported by a Senior Administrative Specialist, Trail Manager, Neighborhood Programs Specialist and the Public Information Officer who is supported by the Marketing & Publicity Coordinator, E-media Specialist, Cable TV Production Technician, Graphic Arts Specialist and a Community Engagement Specialist.

The City Manager is responsible for developing and delivering efficient services as prioritized by City Council. The Assistant City Manager is responsible for the Greeley Urban Renewal Authority, Neighborhood Resources, and Poudre Trail. The Public Information area provides information that will establish and maintain effective lines of communication between the city and the public and encourages citizen participation.

ORGANIZATIONAL CHART



FTE SUMMARY

		2018 Revised	2019	2019 vs.	2020
City Manager's Office	2017 Actual	Budget	Proposed Budget	2018 Revised	Proposed Budget
City Manager	1.00	1.00	1.00	-	1.00
Assistant City Manager	1.00	1.00	1.00	-	1.00
Administrative Specialist II	1.00	1.00	1.00	-	1.00
Total City Manager's Office	3.00	3.00	3.00	-	3.00

ACHIEVEMENTS

- **City Center Phase I:**
 - EIAF Grant Management, Employee Support, Project Review, Communication & Outreach

- **Homelessness:**
 - Developed Contract for Service with United Way for lease of Cold Weather/Housing Navigation Center, continue to meet & coordinate support services and explore response strategies with community partners, provide in kind assistance with Point-in-Time Survey (annual homeless count)

 - Reconstituted the High Plains Housing Development Corporation to provide an entity that can provide funding and organizational focus in the development of affordable housing



COMMUNICATION SERVICES

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018			
Charges for Services	120,186	154,986	111,800	-27.86%	111,800	-	
Miscellaneous Revenue	19,281	14,600	11,800	-19.18%	11,800	-	
Transfers In	540,687	610,152	610,185	0.01%	631,215	3.45%	
Use of Fund Balance	849,943	1,451,384	1,433,607	-1.22%	1,442,372	0.61%	
Total Resources	\$ 1,530,096	\$ 2,231,122	\$ 2,167,392	-2.86%	\$ 2,197,187	1.37%	
Expenditures by Category							
Salaries & Benefits	948,648	1,094,952	1,327,776	21.26%	1,393,222	4.93%	
Supplies & Services	581,448	685,170	839,616	22.54%	803,965	-4.25%	
Transfers Out	-	451,000	-	-100%	-	-	
Total Expenditures by Category	\$ 1,530,096	\$ 2,231,122	\$ 2,167,392	-2.86%	\$ 2,197,187	1.37%	
Expenditures by Fund							
001 - General	1,530,096	1,780,122	2,167,392	21.76%	2,197,187	1.37%	
108 - Designated Revenue	-	451,000	-	-100%	-	-	
Total Expenditures by Fund	\$ 1,530,096	\$ 2,231,122	\$ 2,167,392	-2.86%	\$ 2,197,187	1.37%	
Expenditures by Activity							
Cable Franchise PEG Funds	-	451,000	-	-100%	-	-	
Communication Services	-	-	1,371,370	-	1,385,744	1.05%	
Farmers Market	20,880	24,500	39,870	62.73%	39,890	0.05%	
GTV8	82,082	118,079	105,944	-10.28%	105,080	-0.82%	
Image Campaign	389,427	423,948	414,600	-2.20%	418,200	0.87%	
Information Technology Charges	-	-	102,336	-	110,855	8.32%	
Marketing Administration	489,252	578,305	-	-100%	-	-	
Neighborhood Resources	98,224	130,900	133,272	1.81%	137,418	3.11%	
Public Information	450,232	504,390	-	-100%	-	-	
Total Expenditures by Activity	\$ 1,530,096	\$ 2,231,122	\$ 2,167,392	-2.86%	\$ 2,197,187	1.37%	

GENERAL DESCRIPTION

The **Communication Services Director** oversees the department comprised of Marketing, Image Campaign, Neighborhood Resources, GTV8, and Public Information. As the department is developed the new director will assign and outline activities in the newly created department.

The **Farmers' Market** provides administrative and site management for the annual summer and winter Greeley Farmer's Markets, including publicity, vendors, sales tax, and space rental fee collection.

ORGANIZATIONAL CHART



FTE SUMMARY

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Communication Services					
Neighborhood Resources					
Neighborhood Programs Specialist	-	-	1.00	1.00	1.00
Public Information					
Communication Services Director	-	-	1.00	1.00	1.00
Communication & Engagement Manager	1.00	1.00	1.00	-	1.00
Community Engagement Specialist	1.00	1.00	1.00	-	1.00
Creative Team Supervisor	1.00	1.00	1.00	-	1.00
E-Media Specialist	1.00	1.00	1.00	-	1.00
Graphic Arts Specialist	1.00	2.00	2.00	-	2.00
Marketing Coordinator	-	-	3.00	3.00	3.00
Marketing Manager	-	-	1.00	1.00	1.00
Marketing Sponsorship Coordinator	-	-	0.75	0.75	0.75
Marketing Technician	-	-	1.00	1.00	1.00
TV/Video Production Specialist	1.00	1.00	1.00	-	1.00
Total Communication Services	6.00	7.00	14.75	7.75	14.75

ACHIEVEMENTS

- **Image Campaign:**
 - Launched Year 6 of Greeley Unexpected; initiated research and steps to transition to the next generation of the image campaign for 2019 release

2019-2020 ADDITIONS

General Fund Revenue Source			
Description	2019	2020	Total
Communication Services Director	161,731	167,621	329,352
GTV8 Intern	16,120	13,120	29,240
Total Additions	\$ 177,851	\$ 180,741	\$ 358,592

PERFORMANCE INDICATORS

Council Priority: Economic Health & Development	2015	2016	2017	Target
Objective: Engaged Business & Industry Relationships				
Increase Sales at Winter Greeley Farmer's Market			\$ 37,792	\$ 15,000
Increase Sales at Summer Greeley Farmer's Market			\$ 248,302	\$ 185,000
Council Priority: Image	2015	2016	2017	Target
Objective: Community Promotion & Marketing				
Recruit Twitter Followers to City's Main Account	3,830	4,612	5,332	4,300
Recruit Facebook Followers to City's Main Account	5,319	6,965	7,898	6,300
Increase Flickr Photo Views	310,726	426,085	537,527	150,000
Youtube Views for City's Page Annually	26,434	33,048	39,227	25,000
Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Civic Infrastructure				
HOA Training & Participation (Trainings / Participants)**		106	117	3 / 60
Neighborhood Meetings & Participation**		756	487	4 / 400





ECONOMIC HEALTH & HOUSING

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	Budget		
Intergovernmental Revenue	1,371,868	1,489,691	850,000	-42.94%	850,000	-	
Miscellaneous Revenue	561,087	-	-	-	-	-	
Transfers In	66,059	199,438	209,204	4.90%	217,775	4.10%	
Use of Fund Balance	118,856	1,552,558	586,079	-62.25%	608,454	3.82%	
Total Resources	\$ 2,117,871	\$ 3,241,687	\$ 1,645,283	-49.25%	\$ 1,676,229	1.88%	
Expenditures by Category							
Salaries & Benefits	415,040	583,557	562,981	-3.53%	590,886	4.96%	
Supplies & Services	1,157,573	2,658,130	1,082,302	-59.28%	1,085,343	0.28%	
Capital	545,258	-	-	-	-	-	
Total Expenditures by Category	\$ 2,117,871	\$ 3,241,687	\$ 1,645,283	-49.25%	\$ 1,676,229	1.88%	
Expenditures by Fund							
001 - General	309,176	555,332	596,510	7.42%	613,254	2.81%	
102 - Convention & Visitors	260,000	260,000	260,000	-	260,000	-	
103 - Community Development	1,548,694	2,426,355	788,773	-67.49%	802,975	1.80%	
Total Expenditures by Fund	\$ 2,117,871	\$ 3,241,687	\$ 1,645,283	-49.25%	\$ 1,676,229	1.88%	
Expenditures by Division							
Economic Development	569,176	815,332	856,510	5.05%	873,254	1.95%	
Urban Renewal Authority	1,548,694	2,426,355	788,773	-67.49%	802,975	1.80%	
Total Expenditures by Division	\$ 2,117,871	\$ 3,241,687	\$ 1,645,283	-49.25%	\$ 1,676,229	1.88%	

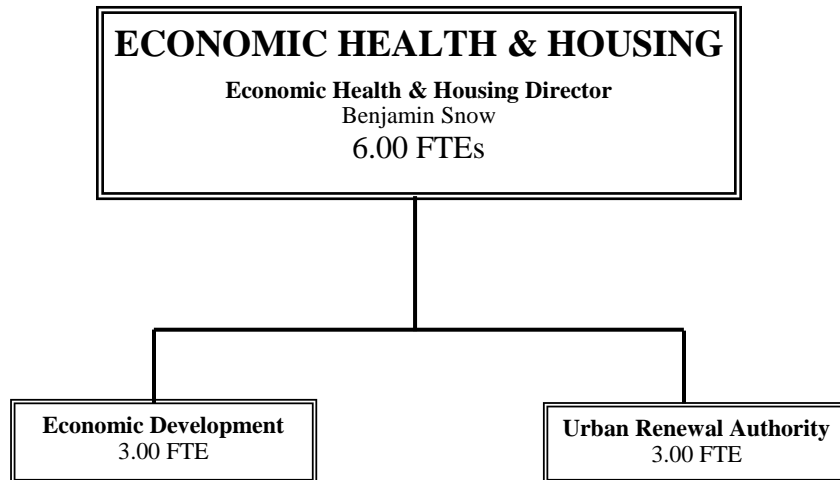
GENERAL DESCRIPTION

The **Economic Health and Housing Director** reports to the Assistant City Manager for Community Building and is responsible for ensuring that City Council priorities for economic development are accomplished, to include execution of a proactive business retention and expansion (BRE) program, recruitment of primary industry, serving as a business ombudsman, focused efforts on economic initiatives, facilitate continued Downtown redevelopment, implement housing strategy, and maintaining local, regional and state relationships.

HOW THE DEPARTMENT IS ORGANIZED

This department consists of the Economic Development and Greeley Urban Renewal Authority divisions.

ORGANIZATIONAL CHART



FTE SUMMARY

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Economic Health & Housing					
Economic Health & Housing Director	1.00	1.00	1.00	-	1.00
Economic Development Coordinator	-	2.00	2.00	-	2.00
Associate Project Manager	1.00	-	-	-	-
Project Manager	1.00	-	-	-	-
Urban Renewal					
Grant Specialist	1.00	1.00	1.00	-	1.00
Rehabilitation Specialist	1.00	1.00	-	(1.00)	-
Senior Administrative Specialist	1.00	1.00	1.00	-	1.00
Urban Renewal Manager	1.00	1.00	1.00	-	1.00
Total Economic Health & Housing	7.00	7.00	6.00	(1.00)	6.00

ACHIEVEMENTS

- Restructured Department to new combined Economic Health & Housing department
- Supported the expansion of 4 businesses
- Held NOCO Manufacturing Forum at Aims Community College
- Participated in first ever NOCO Site Selector Familiarization Tour
- Hosted 3 Barn Raising Socials attended by over 100 business community members
- Developed Redevelopment Incentive Program and executed first agreement for \$30MM in new construction for a mixed use project on 8th Ave.
- Successfully solicited financial support from community partners (UNC, DDA, Banner); initiated 16th Street Corridor Project to improve form, design and function of this campus/community link
- Consolidation and update of original 1975 City/GURA Agreement and multiple subsequent amendments to reflect completed and contemporary working relationship

2019-2020 ADDITIONS

General Fund Revenue Source			
Description	2019	2020	Total
GURA Administration Expenditures	63,000	66,150	129,150
Sector Partnership Funding	20,000	20,000	40,000
Total Additions	\$ 83,000	\$ 86,150	\$ 169,150

PERFORMANCE INDICATORS

Council Priority: Economic Health & Development	2015	2016	2017	Target
Objective: Engaged Business & Industry Relationships				
Business Visits**	10	38	62	36
Unique Webpage Visits**	11,618	5,847	8,625	n/a

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	Budget	
Transfers In	66,059	115,401	146,204	26.69%	151,625	3.71%
Use of Fund Balance	503,117	699,931	710,306	1.48%	721,629	1.59%
Total Resources	\$ 569,176	\$ 815,332	\$ 856,510	5.05%	\$ 873,254	1.95%
Expenditures by Category						
Salaries & Benefits	121,787	306,402	321,736	5.00%	337,709	4.96%
Supplies & Services	447,389	508,930	534,774	5.08%	535,545	0.14%
Total Expenditures by Category	\$ 569,176	\$ 815,332	\$ 856,510	5.05%	\$ 873,254	1.95%
Expenditures by Fund						
001 - General	309,176	555,332	596,510	7.42%	613,254	2.81%
102 - Convention & Visitors	260,000	260,000	260,000	-	260,000	-
Total Expenditures by Fund	\$ 569,176	\$ 815,332	\$ 856,510	5.05%	\$ 873,254	1.95%
Expenditures by Activity						
Downtown Development Authority	48,750	48,750	48,750	-	48,750	-
Economic Development	181,726	427,832	469,010	9.62%	485,754	3.57%
Greeley Convention & Visitors Bureau	260,000	260,000	260,000	-	260,000	-
Small Business Development Center	15,000	15,000	15,000	-	15,000	-
Upstate Colorado	63,700	63,750	63,750	-	63,750	-
Total Expenditures by Activity	\$ 569,176	\$ 815,332	\$ 856,510	5.05%	\$ 873,254	1.95%

ACTIVITY DESCRIPTIONS

Downtown Development Authority - The Downtown Development Authority has a mission of economic redevelopment in a 55-block area of the historic commercial core of Greeley. A revitalized downtown serves as an enhancement to the quality of life of residents, adding to their options for shopping, services and entertainment. Downtown also serves as an enhancement to other economic development efforts and a source of tax revenue for the community.

Greeley Convention & Visitors Bureau - anticipates, collaborates and acts on challenges and opportunities that impact our community's vitality.

Small Business Development Center - An organization that provides services to small business owners in the Weld County area, including training, resource library access, business counseling, and maintenance of the Hispanic Small Business Loan Program.

Upstate Colorado Economic Development - To create and attract new business enterprises to Greeley and Weld County, help retain and expand existing businesses, provide quality job opportunities and income growth, and an increased tax base thereby improving the quality of life for area residents.



GREELEY URBAN RENEWAL AUTHORITY

Resources	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
Intergovernmental Revenue	1,371,868	1,489,691	850,000	-42.94%	850,000	-
Miscellaneous Revenue	561,087	-	-	-	-	-
Transfers In	-	84,037	63,000	-25.03%	66,150	5.00%
Use of Fund Balance	(384,261)	852,627	(124,227)	-114.57%	(113,175)	-8.90%
Total Resources	\$ 1,548,694	\$ 2,426,355	\$ 788,773	-67.49%	\$ 802,975	1.80%
Expenditures by Category						
Salaries & Benefits	293,253	277,155	241,245	-12.96%	253,177	4.95%
Supplies & Services	710,183	2,149,200	547,528	-74.52%	549,798	0.41%
Capital	545,258	-	-	-	-	-
Total Expenditures by Category	\$ 1,548,694	\$ 2,426,355	\$ 788,773	-67.49%	\$ 802,975	1.80%
Expenditures by Fund						
103 - Community Development	1,548,694	2,426,355	788,773	-67.49%	802,975	1.80%
Total Expenditures by Fund	\$ 1,548,694	\$ 2,426,355	\$ 788,773	-67.49%	\$ 802,975	1.80%
Expenditures by Activity						
A Woman's Place	-	8,000	-	-100%	-	-
Acquisition Of Property	15,495	411,053	-	-100%	-	-
Catholic Charities	30,163	72,140	-	-100%	-	-
CDBG Administration	187,417	238,302	193,079	-18.98%	202,215	4.73%
CDBG Misc Projects	-	-	494,125	-	494,125	-
Clean Up Weekend	15,000	15,500	-	-100%	-	-
Greeley Center Of Indepen	45,600	55,000	-	-100%	-	-
HAPP Housing Loans	7,956	-	-	-	-	-
HOME - 2015	47,931	32,000	-	-100%	-	-
HOME - 2016	603,869	91,000	-	-100%	-	-
Home - Repay	636	-	-	-	-	-
Housing Rehabilitation	109,027	118,140	101,569	-14.03%	106,635	4.99%
Investment Earnings	625	-	-	-	-	-
Life Stories -Kid's Place	-	61,634	-	-100%	-	-
NE Greeley Neighborhood Improvements	378,135	1,246,894	-	-100%	-	-
Northern Colorado Health Alliance	-	30,000	-	-100%	-	-
Redevelop Dst Pkwy Tree Pl	15,600	16,000	-	-100%	-	-
Rehabilitation & Visiting Nurse Association	24,787	-	-	-	-	-
Transitional House	10,000	10,000	-	-100%	-	-
United Way	29,452	-	-	-	-	-
United Way Cold Weather Shelter	27,000	20,692	-	-100%	-	-
Total Expenditures by Activity	\$ 1,548,694	\$ 2,426,355	\$ 788,773	-67.49%	\$ 802,975	1.80%

ACTIVITY DESCRIPTION

The Greeley Urban Renewal Authority division uses federally funded entitlement grants to enhance physically or economically stressed areas





HUMAN RESOURCES

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.	
	2017 Actual	Budget		2018	2020 Budget	2019	
Charges for Services	16,151,332	17,419,656	17,041,299	-2.17%	17,726,054	4.02%	
Miscellaneous Revenue	306,535	68,167	198,404	191%	196,191	-1.12%	
Transfers In	1,464,136	670,947	201,310	-70.00%	206,665	2.66%	
Use of Fund Balance	(1,829,746)	1,280,677	1,785,855	39.45%	1,585,257	-11.23%	
Total Resources	\$ 16,092,257	\$ 19,439,447	\$ 19,226,868	-1.09%	\$ 19,714,167	2.53%	
Expenditures by Category							
Salaries & Benefits	909,296	1,056,845	1,067,395	1.00%	1,118,927	4.83%	
Supplies & Services	15,001,573	18,159,962	18,159,473	0.00%	18,595,240	2.40%	
Transfers Out	181,389	222,640	-	-100%	-	-	
Total Expenditures by Category	\$ 16,092,257	\$ 19,439,447	\$ 19,226,868	-1.09%	\$ 19,714,167	2.53%	
Expenditures by Fund							
001 - General	987,138	1,381,157	1,288,147	-6.73%	1,323,120	2.71%	
504 - Health	11,182,697	14,354,538	14,677,065	2.25%	15,069,295	2.67%	
505 - Workers' Compensation	1,269,073	1,611,466	1,622,618	0.69%	1,625,806	0.20%	
507 - Liability	2,653,349	2,092,286	1,639,038	-21.66%	1,695,946	3.47%	
Total Expenditures by Fund	\$ 16,092,257	\$ 19,439,447	\$ 19,226,868	-1.09%	\$ 19,714,167	2.53%	
Expenditures by Activity							
Claims	11,796,393	14,205,245	14,000,306	-1.44%	14,418,947	2.99%	
Claims Administration	215,711	224,457	220,431	-1.79%	228,744	3.77%	
Contractual Services	1,316,477	1,602,400	1,602,400	-	1,602,400	-	
Disability	181,389	9,000	-	-100%	-	-	
Employee Recognition	90,373	75,803	98,400	29.81%	98,400	-	
HR Administration	651,780	748,692	747,949	-0.10%	781,308	4.46%	
Information Technology Charges	50,008	49,902	48,881	-2.05%	50,901	4.13%	
Insurance & Bonds	1,043,973	1,262,000	1,286,700	1.96%	1,287,000	0.02%	
Investment Earnings	7,440	5,812	8,312	43.01%	8,312	-	
On Site Health Clinic	472,632	563,400	653,400	15.97%	673,400	3.06%	
Recruitment & Selection	87,339	125,457	119,436	-4.80%	123,103	3.07%	
Training	107,638	381,303	273,481	-28.28%	269,408	-1.49%	
Wellness	71,105	185,976	167,172	-10.11%	172,244	3.03%	
Total Expenditures by Activity	\$ 16,092,257	\$ 19,439,447	\$ 19,226,868	-1.09%	\$ 19,714,167	2.53%	

GENERAL DESCRIPTION

The **Human Resources** Department develops and administers programs designed to assist departments and supervisors in enhancing employee work-life quality, encouraging productivity, increasing job satisfaction, and supporting employee growth and development. The department is also responsible for the City's risk management program.

HOW THE DEPARTMENT IS ORGANIZED

The Human Resources Director reports to the City Manager and is the department head. The Human Resources Department manages the City's program for employment, recruitment and testing, compensation, benefits, health and safety, employee communications and wellness, policy development, training and development, employee recognition, collective bargaining, and labor relations and recruitment and selection.

ORGANIZATIONAL CHART



FTE SUMMARY

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Human Resources					
Administrative Specialist II	1.00	1.00	1.00	-	1.00
Human Resources Analyst	3.00	3.00	3.00	-	3.00
Human Resources Director	1.00	1.00	1.00	-	1.00
Human Resources Technician	2.00	2.00	2.00	-	2.00
Safety & Risk Coordinator	1.00	1.00	1.00	-	1.00
Senior Administrative Specialist	1.00	1.00	1.00	-	1.00
Senior Human Resource Analyst	1.00	1.00	1.00	-	1.00
Wellness Coordinator	1.00	1.00	1.00	-	1.00
Total Human Resources	11.00	11.00	11.00	-	11.00

FTE SUMMARY BY FUND

Human Resources	2017 Actual	2018 Revised Budget	2019	2019 vs. 2018 Revised	2020
			Proposed Budget		Proposed Budget
Health	2.05	2.05	2.50	0.45	2.50
Liability	1.30	1.30	1.38	0.08	1.38
Operations	7.10	7.10	6.57	(0.53)	6.57
Worker's Compensation	0.55	0.55	0.55	-	0.55
Total Human Resources	11.00	11.00	11.00	-	11.00

ACHIEVEMENTS

- Allocated merit increases based on performance rating and placement in pay range – reduces length of time for employee to reach market level pay for the position
- Transitioned from local adjustor for third party claims against the City to CCMSI, a national liability claims management company
- Negotiated collective bargaining agreements with Fire Union and Police Association
- Implemented first steps of long-term strategic plan for workforce development, optimization and succession planning
- RFP and review of options for third party administration of partially self-insured health plan

PERFORMANCE INDICATORS

Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Human Infrastructure				
Employee Turnover Rate	10.3%	9.8%	13.0%	8.0%
Healthcare Cost (Employee/Month)	\$ 396	\$ 453	\$ 423	<10% YOY
Participation in 401K / Average Deferral	93% / 6.9%	90% / 7.7%	94% / 8.32%	85% / 5%
Worker's Compensation Incident Rate	9.6%	8.7%	9.4%	9.3%





INFORMATION TECHNOLOGY

PURPOSE: To provide high quality, timely, professional computer support and service to all departments throughout the City.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	Budget	
Charges for Services	4,057,351	4,019,531	4,873,635	21.25%	5,028,999	3.19%
Miscellaneous Revenue	17,468	7,000	7,000	-	7,000	-
Transfers In	1,705,963	130,022	-	-100%	-	-
Use of Fund Balance	(1,748,890)	3,502,465	18,658	-99.47%	(10,919)	-158.52%
Total Resources	\$ 4,031,892	\$ 7,659,018	\$ 4,899,293	-36.03%	\$ 5,025,080	2.57%
Expenditures by Category						
Salaries & Benefits	2,198,770	2,412,746	2,737,092	13.44%	2,872,198	4.94%
Supplies & Services	1,327,751	3,949,641	1,945,126	-50.75%	1,963,239	0.93%
Capital	208,208	1,211,631	217,075	-82.08%	189,643	-12.64%
Transfers Out	297,163	85,000	-	-100%	-	-
Total Expenditures by Category	\$ 4,031,892	\$ 7,659,018	\$ 4,899,293	-36.03%	\$ 5,025,080	2.57%
Expenditures by Fund						
503 - Information Technology	3,701,381	4,282,391	4,681,018	9.31%	4,834,237	3.27%
513 - Information Technology	330,511	3,376,627	218,275	-93.54%	190,843	-12.57%
Acquisition						
Total Expenditures by Fund	\$ 4,031,892	\$ 7,659,018	\$ 4,899,293	-36.03%	\$ 5,025,080	2.57%
Expenditures by Activity						
Administration	198,834	388,073	363,364	-6.37%	379,842	4.53%
Applications	-	-	1,335,425	-	1,394,201	4.40%
Customer Engagement	-	-	656,518	-	643,626	-1.96%
Data Center	12,553	36,609	-	-100%	-	-
GIS	373,570	445,830	452,593	1.52%	471,950	4.28%
Investment Earnings	3,428	300	1,500	400%	1,500	-
IT Operations	-	-	2,089,893	-	2,133,961	2.11%
LAN Systems	975,762	3,867,720	-	-100%	-	-
Network	461,112	1,123,051	-	-100%	-	-
Operating Transfers	297,163	-	-	-	-	-
PC Management	526,707	620,495	-	-100%	-	-
Phone Systems	478,409	419,589	-	-100%	-	-
UNIX Systems	622,462	663,356	-	-100%	-	-
Web	81,891	93,995	-	-100%	-	-
Total Expenditures by Activity	\$ 4,031,892	\$ 7,659,018	\$ 4,899,293	-36.03%	\$ 5,025,080	2.57%

GENERAL DESCRIPTION

Information Technology provides management and support for the data processing and communications needs of City departments

The Information Technology department is made up of four areas of activity. Each plays a critical function in supporting the employees and their ongoing support of the citizens of Greeley. New Activities were created in 2019 to realign resources.

ACTIVITY DESCRIPTIONS

The **LAN Systems** area supports all City computer operations functions; payroll, utility reads and billing, and payable checks. They provide over 20 technology classes annually to City employees. They are responsible for the internet, two intranets, web site management, mobile applications, and support and maintain City software applications

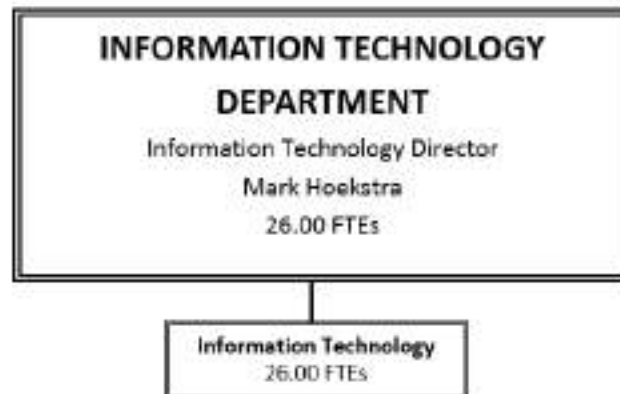
Infrastructure is comprised of **PC Management and Data Center**. This area manages over 850 desktop, laptop and mobile computers & 85 MDT's. They provide help desk support and 24X7 after hours support. They support over 60 virtual servers running 6 ESX hosts in 3 data centers and support for 5 SANS (data storage) with a capacity of 420 terabytes of data. They provide email management, archiving and filtering, backup and restore services.

The **Network** area manages over 20 miles of fiber optic infrastructure connecting most City locations, the network connectivity for 53 City locations, the internet access for all departments, and the network security and monitoring. They also manage over 120 network switches, routers, fire walls and wireless access points, and main phone system with switches in multiple locations.

The **Geographic Information Systems** area manages 300+ location based datasets, field capture services and support, which include GPS Mapping representations of Cadastral, Topographic, and Thematic and Raster based.

Applications is made up of Web, Network and LAN systems. **IT Operations** includes Data Center, PC Management, Phone Systems, and UNIX systems.

ORGANIZATIONAL CHART



FTE SUMMARY

Information Technology	2018 Revised		2019	2019 vs.	2020
	2017 Actual	Budget	Proposed Budget	2018 Revised	Proposed Budget
Application Support Specialist	1.00	1.00	1.00	-	1.00
Director of Information Technology	1.00	1.00	1.00	-	1.00
GIS Analyst	2.00	2.00	2.00	-	2.00
GIS Manager	1.00	1.00	1.00	-	1.00
GIS Technician	1.00	1.00	1.00	-	1.00
Information Technology Technician	1.00	1.00	1.00	-	1.00
Network Administrator	1.00	1.00	1.00	-	1.00
Network Administrator I	1.00	1.00	1.00	-	1.00
Network Manager	1.00	1.00	1.00	-	1.00
Network Security Administrator	1.00	1.00	1.00	-	1.00
PC Specialist	3.00	3.00	3.00	-	3.00
Programmer Analyst	1.00	1.00	1.00	-	1.00
Security Analyst	-	1.00	1.00	-	1.00
Senior Application Support Specialist	1.00	1.00	1.00	-	1.00
Senior Network Administrator	1.00	1.00	1.00	-	1.00
Service Desk Supervisor	1.00	1.00	1.00	-	1.00
Systems Administrator	4.00	4.00	4.00	-	4.00
Systems Manager	1.00	1.00	1.00	-	1.00
Telecom Administrator	1.00	1.00	1.00	-	1.00
Web Administrator	1.00	1.00	1.00	-	1.00
Total Information Technology	25.00	26.00	26.00	-	26.00

2018 ACHIEVEMENTS

- Completed 3-year IT investment strategy
- Completed initial broadband study
- Hired security analyst / CISO position
- Enhanced network and security at Boyd Lake water treatment facility
- Coordinated technology investments for City Center
- Managed TRAKIT project
- Implemented Traffic Fiber network switch / security upgrades
- Closed RFP for new Data Center
- Implemented new service desk system

PERFORMANCE INDICATORS

Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Human Infrastructure				
Development: Greeleygov.com Uptime	99.8%	99.8%	99.9%	99.0%
Development: Technological Training Class Offered	46.0%	36.0%	22.0*%	20.0%
Help Desk: Requests	7,810	5,826	7,486	n/a





Resources	2017 Actual	2018 Revised	2019 Budget	2019 vs.	2020 Budget	2020 vs.
		Budget		2018		2019
Charges for Services	100,545	112,500	98,150	-12.76%	98,150	-
Fines & Forfeits	2,123,756	2,063,100	2,320,710	12.49%	2,392,191	3.08%
Miscellaneous Revenue	830	50	50	-	50	-
Transfers In	16,000	16,000	16,000	-	16,000	-
Use of Fund Balance	(1,227,873)	(1,034,633)	(1,275,291)	23.26%	(1,303,947)	2.25%
Total Resources	\$ 1,013,258	\$ 1,157,017	\$ 1,159,619	0.22%	\$ 1,202,444	3.69%
Expenditures by Category						
Salaries & Benefits	752,142	853,686	831,460	-2.60%	870,748	4.73%
Supplies & Services	261,116	303,331	328,159	8.19%	331,696	1.08%
Total Expenditures by Category	\$ 1,013,258	\$ 1,157,017	\$ 1,159,619	0.22%	\$ 1,202,444	3.69%
Expenditures by Fund						
001 - General	935,158	1,075,579	1,081,215	0.52%	1,120,597	3.64%
410 - Downtown Parking	78,101	81,438	78,404	-3.73%	81,847	4.39%
Total Expenditures by Fund	\$ 1,013,258	\$ 1,157,017	\$ 1,159,619	0.22%	\$ 1,202,444	3.69%
Expenditures by Activity						
Municipal Court	935,158	1,075,579	1,081,215	0.52%	1,120,597	3.64%
Parking	78,101	81,438	78,404	-3.73%	81,847	4.39%
Total Expenditures by Division	\$ 1,013,258	\$ 1,157,017	\$ 1,159,619	0.22%	\$ 1,202,444	3.69%

GENERAL DESCRIPTION

The **Municipal Court** processes and resolves municipal ordinance violations justly, expeditiously and economically. The court provides due process and individual justice in each case and ensures that all actions taken in a case are consistent with established law. The Municipal Court Judge is appointed by City Council and the Presiding Judge employs associate judges to assist as needed.

HOW THE DEPARTMENT IS ORGANIZED

The department head is the Municipal Judge who reports to the City Council.

The Court Administrator is responsible for the court's daily operation, reports to the Municipal Judge and supervises Court personnel who provide support in the court room. This position also provides information and scheduling for defendants and attorneys regarding court dates, coordinates sentencing options (i.e. jail, electronic home monitoring, and useful public service and behavior modification classes), processes bonds and arrest warrants, manages jury summonses, and collects fines and fees assessed. The Municipal Court is also responsible for parking enforcement and collecting parking fines.

ORGANIZATIONAL CHART



FTE SUMMARY

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Municipal Court					
Clerical Assistant	0.50	0.75	0.75	-	0.75
Court Administrator	1.00	1.00	1.00	-	1.00
Court Clerk I	1.00	1.00	1.00	-	1.00
Court Clerk II	4.75	4.50	4.50	-	4.50
Municipal Judge	1.00	1.00	1.00	-	1.00
Probation Officer	1.00	1.00	1.00	-	1.00
Parking					
Court Clerk II	1.00	1.00	1.00	-	1.00
Total Municipal Court	10.25	10.25	10.25	-	10.25

ACHEIVEMENTS

- City Center (Phase I) support and completion
- Phasing into Paper-on-Demand system
- Started Municipal Code Recodification
- Municipal Court and Parking Citation Collection Improvements

PERFORMANCE INDICATORS

Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Human Infrastructure				
Criminal / Traffic Cased Filed	14,370	12,256		n/a
Parking Tickets Issued	11,037	9,776		n/a



COMMUNITY DEVELOPMENT

Resources	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
Charges for Services	152,236	155,250	185,250	19.32%	185,250	-
Fines & Forfeits	54,984	110,000	110,000	-	110,000	-
Intergovernmental Revenue	-	24,850	-	-100%	-	-
Licenses & Permits	2,072,817	1,769,500	2,081,500	17.63%	2,081,500	-
Miscellaneous Revenue	3,617	8,075	2,075	-74.30%	2,075	-
Transfers In	392,632	498,407	538,546	8.05%	572,708	6.34%
Use of Fund Balance	640,952	1,792,441	2,252,886	25.69%	2,350,824	4.35%
Total Resources	\$ 3,317,238	\$ 4,358,523	\$ 5,170,257	18.62%	\$ 5,302,357	2.55%
Expenditures by Category						
Salaries & Benefits	2,677,700	3,733,090	4,280,177	14.66%	4,500,636	5.15%
Supplies & Services	639,539	625,433	890,080	42.31%	801,721	-9.93%
Total Expenditures by Category	\$ 3,317,238	\$ 4,358,523	\$ 5,170,257	18.62%	\$ 5,302,357	2.55%
Expenditures by Fund						
001 - General	3,317,238	4,358,523	5,170,257	18.62%	5,302,357	2.55%
Total Expenditures by Fund	\$ 3,317,238	\$ 4,358,523	\$ 5,170,257	18.62%	\$ 5,302,357	2.55%
Expenditures by Division						
Building Inspection	936,855	939,148	931,375	-0.83%	963,150	3.41%
Code Compliance	469,266	606,401	557,105	-8.13%	570,525	2.41%
Engineering Development Review	551,029	1,400,458	1,887,591	34.78%	1,896,466	0.47%
Planning	1,360,088	1,412,516	1,794,186	27.02%	1,872,216	4.35%
Total Expenditures by Division	\$ 3,317,238	\$ 4,358,523	\$ 5,170,257	18.62%	\$ 5,302,357	2.55%

GENERAL DESCRIPTION

The mission of the **Community Development** Department is to guide the physical development of the community to meet the present and future needs of its citizens in a manner that promotes high-quality civic design, convenience, health, safety, efficiency, and economy. The department consists of four divisions: Building Inspection, Engineering Development Review, Code Compliance, and Planning.

HOW THE DEPARTMENT IS ORGANIZED

The Community Development Director reports to the Assistant City Manager and City Manager and is the department head.

The **Building Inspection** division ensures building safety through the review of building plans, the uniform enforcement of the adopted building codes, and correction of any violations.

The **Engineering Development Review** division, along with the Current Planning program, provides oversight of new development projects within the community to ensure that the projects meet the City's development criteria, and, in doing so, providing quality infrastructure to the City once development is completed.

The **Code Compliance** division ensures code compliance concerning sanitation and zoning issues in the community through enforcement of various codes and regulations.

The **Planning** division provides guidance and structure for both present and future development of the City to ensure harmonious community design, as well as land use which is compatible with environmental and quality of life measures.

These operations are described in greater detail in the following division summaries.

ORGANIZATIONAL CHART



FTE SUMMARY

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Community Development					
Building Inspection					
Administrative Specialist II	1.00	1.00	1.00	-	1.00
Building Inspector I	2.00	2.00	2.00	-	2.00
Building Inspector II	2.00	2.00	2.00	-	2.00
Building Permit Technician	1.00	1.00	1.00	-	1.00
Chief Building Official	1.00	1.00	1.00	-	1.00
Plans Examiner	2.00	2.00	2.00	-	2.00
Total Buidling Inspection	9.00	9.00	9.00	-	9.00
Engineering Development Review					
Administrative Specialist II	-	1.00	1.00	-	1.00
Civil Inspections Supervisor	-	1.00	1.00	-	1.00
Construction Inspector	-	8.00	8.00	-	8.00
Engineering Assistant	1.00	-	-	-	-
Engineering Development Manager	1.00	1.00	1.00	-	1.00
Engineering Technician	-	-	1.00	1.00	1.00
Senior Construction Inspection	-	1.00	1.00	-	1.00
Senior Construction Inspector	-	1.00	1.00	-	1.00
Staff Engineer	4.00	5.00	5.00	-	5.00
Total Engineering Development Review	6.00	18.00	19.00	1.00	19.00
Code Compliance					
Administrative Specialist	1.00	-	-	-	-
Code Compliance Inspector	5.00	5.00	5.00	-	5.00
Code Compliance Supervisor	1.00	1.00	1.00	-	1.00
Total Code Compliance	7.00	6.00	6.00	-	6.00
Planning					
Administrative Specialist II	1.00	2.00	2.00	-	2.00
Community Development Director	1.00	1.00	1.00	-	1.00
Historic Preservation Specialist	1.00	1.00	1.00	-	1.00
Office Manager	-	1.00	1.00	-	1.00
Planner - Support for Code Changes & Increased	-	-	1.00	1.00	1.00
Planner I	1.00	1.00	1.00	-	1.00
Planner II	1.00	1.00	1.00	-	1.00
Planner III	3.00	3.00	3.00	-	3.00
Planning Manager	1.00	1.00	1.00	-	1.00
Planning Technician	1.00	1.00	1.00	-	1.00
Senior Administrative Specialist	1.00	-	-	-	-
Total Planning	11.00	12.00	13.00	1.00	13.00
Total Community Development	33.00	45.00	47.00	2.00	47.00

ACHIEVEMENTS

- Imagine Greeley: Comprehensive Plan implementation
 - Imagine Greeley tax opportunities, tie-in to budgeting, department use of Action Plan, new work program opportunities identified
 - Housing Plan, River Corridor Planning, Kersey/Evans/Greeley IGA, code changes
- High levels of Development Review

- On-target for over 800 residential units, commercial/industrial similar to 2017
- Larger residential subdivisions in the pipeline, anticipated use of metro districts, new water policy
- Addressed staffing challenges (recruiting, retention, contracting, cross-utilizing, temp assignments)
- TRAKiT case management system implemented
 - Customer service, work-flow & documentation improvements
 - Used this as an opportunity for increased staff training & on-boarding
- Re-organized Civil Inspections successfully integrated into the department

2019-2020 ADDITIONS

General Fund Revenue Source			
Description	2019	2020	Total
Natural Areas Division Manager	195,180	153,472	348,652
Island Grove Tech II	77,358	82,338	159,696
Fitness Equipment	137,700	184,300	322,000
Total Additions	\$ 410,238	\$ 420,110	\$ 830,348

PERFORMANCE INDICATORS

Council Priority: Economic Health & Development	2015	2016	2017	Target
Objective: Active Support of Business Development				
New Building Plan Reviews Completed within 10 Days**	81.0%	77.0%	76.0%	25.0%
New Building Plan Reviews Completed within 20 Days**	99.0%	99.0%	97.0%	95.0%
Development Review Requests	239	541	231	n/a
Reviews Per Staff Engineer	13	11	7	n/a
Total Inspection Stops	15,283	6,761	6,200	8,515
Average Inspection Per Inspector a Day	12.7	11.1	10.2	9
Requests Answered within 24 Hr**	94.6%	94.7%	96.6%	75.0%
Council Priority: Image	2015	2016	2017	Target
Objective: Healthy Neighborhoods				
Response to Code Complaints within 7 Business Days (Peak)	98.0%	99.0%	97.0%	95.0%
Response to Complaints within 5 Business Days (Peak)	95.0%	97.0%	96.0%	85.0%
Compliance to Violation within 5 Weeks	77.0%	85.0%	83.0%	75.0%
Proactive Neighborhood Inspections	55.0%:45.0%	37.0%:63.0%	45.0%:55.0%	50.0%:50.0%

**Top 40 Measure



PURPOSE: To safeguard the health, property, and welfare of the citizens through the uniform enforcement of the City's building ordinances.

Resources	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Charges for Services	4	250	250	-	250	-
Intergovernmental Revenue	-	15,750	-	-100%	-	-
Licenses & Permits	2,070,642	1,546,000	1,858,000	20.18%	1,858,000	-
Miscellaneous Revenue	52	75	75	-	75	-
Use of Fund Balance	(1,133,843)	(622,927)	(926,950)	48.81%	(895,175)	-3.43%
Total Resources	\$ 936,855	\$ 939,148	\$ 931,375	-0.83%	\$ 963,150	0.0341
Expenditures by Category						
Salaries & Benefits	810,091	849,919	839,239	-1.26%	880,947	4.97%
Supplies & Services	126,764	89,229	92,136	3.26%	82,203	-10.78%
Total Expenditures by Category	\$ 936,855	\$ 939,148	\$ 931,375	-0.83%	\$ 963,150	3.41%
Expenditures by Activity						
Building Inspection	936,855	939,148	931,375	-0.83%	963,150	3.41%
Total Expenditures by Activity	\$ 936,855	\$ 939,148	\$ 931,375	-0.83%	\$ 963,150	3.41%

ACTIVITY DESCRIPTION

The **Building Inspection** staff contributes to safety and environmental development through the scrutiny of building plans, site inspections, and the issuance of building permits. The Division is also responsible for the administration and enforcement of all building codes and property maintenance codes, and assists in the administration and enforcement of the fire code with the Fire Marshall's office. The staff advises the Construction Trades Advisory and Appeals Board and other boards and committees as necessary. Additionally, the inspectors provide for the safety of the general public through periodic inspections of residential rental units, securing of buildings that are deemed unsafe, sales tax inspections, and implementation of emergency response procedures with fire and police.



CODE COMPLIANCE

PURPOSE: To protect and enhance the health, safety, and welfare of the community by assuring compliance with City sanitation, zoning, and air quality codes; reviewing developments for environmental impacts and working with developers to minimize or mitigate those impacts.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018			
Charges for Services	24,391	25,000	25,000	-		25,000	-
Fines & Forfeits	54,984	110,000	110,000	-		110,000	-
Miscellaneous Revenue	1,965	6,000	-	-100%		-	-
Use of Fund Balance	387,926	465,401	422,105	-9.30%		435,525	3.18%
Total Resources	\$ 469,266	\$ 606,401	\$ 557,105	-8.13%		\$ 570,525	2.41%
Expenditures by Category							
Salaries & Benefits	406,217	534,885	479,965	-10.27%		503,725	4.95%
Supplies & Services	63,050	71,516	77,140	7.86%		66,800	-13.40%
Total Expenditures by Category	\$ 469,266	\$ 606,401	\$ 557,105	-8.13%		\$ 570,525	2.41%
Expenditures by Activity							
Code Compliance	468,786	604,286	555,006	-8.16%		568,359	2.41%
Organic Resource Recovery	480	2,115	2,099	-0.76%		2,166	3.19%
Total Expenditures by Activity	\$ 469,266	\$ 606,401	\$ 557,105	-8.13%		\$ 570,525	2.41%

ACTIVITY DESCRIPTIONS

Code Compliance provides enforcement of the City's sanitation and zoning codes, including inspection of properties, notification to responsible parties, enforcement of odor standards, presentation of cases to the Administrative Hearing Officer, and abatement actions to clean up non-compliant properties to meet minimum standards. Compliance inspectors work with the Administrative Hearing Program where the Administrative Hearing Officer hears code enforcement cases, determines if the cited party is liable for the code infractions, issues orders for compliance and assesses fines for those infractions. Code Compliance also reviews development applications for environmental impacts, researches and develops projects, administers public education for environmental programs, and manages interdepartmental and interagency cooperation regarding environmental issues.

Recycling includes management of recycling programs, including the Downtown Recycling Center and the Greeley Organic Waste (G.R.O.W) Center. The household recycling program supports drop-off opportunities for mixed household recyclables at the Downtown Recycling Center. The **Organic Resources Recovery** program provides for community recycling of organic materials such as wood, grass, leaves and other recyclable materials at the GROW Center.



ENGINEERING DEVELOPMENT REVIEW

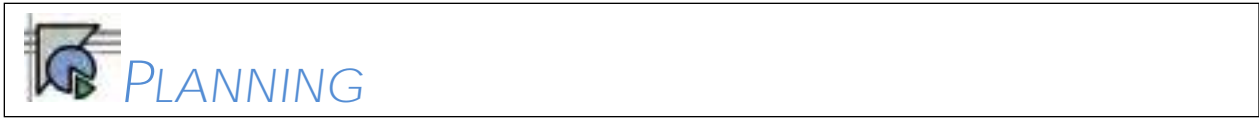
PURPOSE: To enforce city design standards that provide quality development, which in turn support the health, safety and welfare of citizens and provide quality efficient infrastructure to the city through the enforcement of the City's Water & Sewer, Street, and Stormwater standards, as well as of the associated Master Plans.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	Budget		
Charges for Services	-	60,000	60,000	-	60,000	-	-
Licenses & Permits	-	222,000	222,000	-	222,000	-	-
Transfers In	392,632	498,407	538,546	8.05%	572,708	6.34%	
Use of Fund Balance	158,397	620,051	1,067,045	72.09%	1,041,758	-2.37%	
Total Resources	\$ 551,029	\$ 1,400,458	\$ 1,887,591	34.78%	\$ 1,896,466	0.47%	
Expenditures by Category							
Salaries & Benefits	518,240	1,239,464	1,687,621	36.16%	1,779,436	5.44%	
Supplies & Services	32,789	160,994	199,970	24.21%	117,030	-41.48%	
Total Expenditures by Category	\$ 551,029	\$ 1,400,458	\$ 1,887,591	34.78%	\$ 1,896,466	0.47%	
Expenditures by Activity							
Engineering Development Review	551,029	1,400,458	1,887,591	34.78%	1,896,466	0.47%	
Total Expenditures by Activity	\$ 551,029	\$ 1,400,458	\$ 1,887,591	34.78%	\$ 1,896,466	0.47%	

ACTIVITY DESCRIPTION

The **Engineering Development Review** Division provides review of new development proposals and support to the Planning Division as it provides recommendations to the Planning Commission and City Council. The staff serves as a liaison between the City and other local, state, and federal entities.

The Engineering Development Review staff also: 1) reviews technical components of all subdivision, zoning, and annexation requests, and helps in the processing and coordinating of these new development projects; 2) reviews all residential plot plans submitted for building permits; 3) provides technical assistance and other information to citizens; and 4) reviews all building permits associated with new residential structures and all new commercial buildings, ensuring standards are met for water, sewer, stormwater and right-of-way access.



PURPOSE: To guide and accomplish coordinated and harmonious development of the community in accordance with present and future needs which best promote health, safety, and welfare.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	2020		
Charges for Services	127,841	70,000	100,000	42.86%	100,000	-	
Intergovernmental Revenue	-	9,100	-	-100%	-	-	
Licenses & Permits	2,175	1,500	1,500	-	1,500	-	
Miscellaneous Revenue	1,600	2,000	2,000	-	2,000	-	
Use of Fund Balance	1,228,472	1,329,916	1,690,686	27.13%	1,768,716	4.62%	
Total Resources	\$ 1,360,088	\$ 1,412,516	\$ 1,794,186	27.02%	\$ 1,872,216	4.35%	
Expenditures by Category							
Salaries & Benefits	943,152	1,108,822	1,273,352	14.84%	1,336,528	4.96%	
Supplies & Services	416,936	303,694	520,834	71.50%	535,688	2.85%	
Total Expenditures by Category	\$ 1,360,088	\$ 1,412,516	\$ 1,794,186	27.02%	\$ 1,872,216	4.35%	
Expenditures by Activity							
Historic Preservation	92,836	100,817	90,398	-10.33%	94,546	4.59%	
Information Technology Charges	219,376	219,008	459,075	110%	478,184	4.16%	
Planning	1,047,876	1,092,691	1,244,713	13.91%	1,299,486	4.40%	
Total Expenditures by Activity	\$ 1,360,088	\$ 1,412,516	\$ 1,794,186	27.02%	\$ 1,872,216	4.35%	

ACTIVITY DESCRIPTIONS

The Planning Division provides guidance and recommendations to the Planning Commission to aid in performing its functions. The staff serves as liaison between the City and other local, state, and federal entities.

Current **Planning** reviews and processes land use applications related to zoning, subdivision, annexation, and site plan review, provides daily technical assistance regarding land use and other aspects of the built and social community to citizens, issues over-the-counter land use permits related to issues such as signs, home occupations, etc., and develops and maintains a support system for land use and development in matters such as mapping, the development code, and redevelopment. Planning is also responsible for the outside agency agreements with the Small Business Development Center, Greeley Transitional House and Upstate Colorado.

Long-Range Planning conducts demographic and census research, undertakes special studies such as neighborhood, corridor, and sub-area plans, maintains land use records including subdivision and other data and identifies opportunities to implement goals and policies adopted through the 2060 Comprehensive Plan and its various supporting plans and studies. This program also provides technical assistance to other City departments and divisions for implementation of goals related to the Capital Improvement Programs in areas such as parks, roads, water & sewer, and community relations. The Long-Range Planning program also supports agencies such as the North Front Range Transportation and Air Quality Planning Council and the Greeley-Weld County Airport.

Historic Preservation assists with historic property research, nomination, designation, and potential funding of historic properties, as well as education of citizens in the social and economic values of preservation.



CULTURE, PARKS & RECREATION

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	2020 Budget	
Charges for Services	5,472,099	6,029,637	5,969,411	-1.00%	6,132,894	2.74%
Intergovernmental Revenue	650,430	711,657	635,751	-10.67%	635,751	-
Licenses & Permits	3,919	3,800	3,800	-	3,800	-
Miscellaneous Revenue	1,343,961	1,189,200	1,265,152	6.39%	1,293,702	2.26%
Transfers In	1,602,508	2,149,381	1,937,187	-9.87%	2,035,847	5.09%
Use of Fund Balance	9,530,502	11,398,222	12,025,860	5.51%	12,477,209	3.75%
Total Resources	\$ 18,603,418	\$ 21,481,897	\$ 21,837,161	1.65%	\$ 22,579,203	3.40%
Expenditures by Category						
Salaries & Benefits	10,629,625	12,324,776	13,038,416	5.79%	13,789,177	5.76%
Supplies & Services	7,039,130	8,134,776	7,928,369	-2.54%	8,018,591	1.14%
Capital	542,469	608,865	541,996	-10.98%	499,794	-7.79%
Debt	228,722	221,503	179,525	-18.95%	119,068	-33.68%
Transfers Out	163,473	191,977	148,855	-22.46%	152,573	2.50%
Total Expenditures by Category	\$ 18,603,418	\$ 21,481,897	\$ 21,837,161	1.65%	\$ 22,579,203	3.40%
Expenditures by Fund						
001 - General	15,846,941	18,054,874	18,698,401	3.56%	19,451,869	4.03%
102 - Convention & Visitors	3,605	11,615	11,615	-	11,615	-
108 - Designated Revenue	101,076	154,429	188,917	22.33%	193,325	2.33%
408 - Cemetery	507,255	729,562	654,186	-10.33%	651,867	-0.35%
409 - Municipal Golf Courses	1,594,446	1,939,175	1,878,586	-3.12%	1,934,873	3.00%
512 - Fleet Replacement	527,233	535,165	383,396	-28.36%	313,594	-18.21%
602 - Museum	1,496	27,250	250	-99%	250	-
603 - Petriken Memorial	2	2	10	400%	10	-
604 - Senior Citizen	1,842	2,050	50	-97.56%	50	-
605 - Memorials	285	6,575	75	-98.86%	75	-
606 - Senior Center Clubs	19,236	19,885	21,675	9.00%	21,675	-
607 - Community Memorials	-	1,315	-	-100%	-	-
Total Expenditures by Fund	\$ 18,603,418	\$ 21,481,897	\$ 21,837,161	1.65%	\$ 22,579,203	3.40%
Expenditures by Division						
Administration	1,543,415	1,659,163	1,727,398	4.11%	1,790,827	3.67%
Cemetery	507,257	729,564	654,196	-10.33%	651,877	-0.35%
Culture & Public Art	1,903,491	2,315,642	2,285,723	-1.29%	2,315,747	1.31%
Golf	1,869,684	2,099,840	2,061,182	-1.84%	2,138,267	3.74%
Island Grove	1,839,333	2,031,846	2,102,734	3.49%	2,239,156	6.49%
Museums	1,065,543	1,236,010	1,198,090	-3.07%	1,248,915	4.24%
Natural Areas	374,719	586,271	780,305	33.10%	758,849	-2.75%
Parks	4,193,721	4,869,129	4,645,149	-4.60%	4,766,142	2.60%
Recreation	5,306,255	5,954,432	6,382,384	7.19%	6,669,423	4.50%
Total Expenditures by Division	\$ 18,603,418	\$ 21,481,897	\$ 21,837,161	1.65%	\$ 22,579,203	3.40%

GENERAL DESCRIPTION

The mission of the Department of **Culture, Parks & Recreation** is to provide quality recreational and cultural programs and facilities for all age groups through innovation, effectiveness and efficiency. The department consists of eight divisions: Administration,, Recreation, Culture/Museums, Natural Areas, Youth Enrichment, Island Grove, Golf, and Parks/Forestry/Cemetery.

HOW THE DEPARTMENT IS ORGANIZED

The Director of Culture, Parks & Recreation reports to the Assistant City Manager and is responsible for the executive management of the department. The Director and **Administration** Division provides oversight to the other seven divisions in the way of administrative support, as well as to its own in regards to consistency and compliance to all administrative processes and procedures. The functions this division performs are: personnel management, payroll processing, revenue processing, budget development/execution/monitoring, accounts payable, contract processing, credit card/requisition/refund processing, maintaining the Standard Operating Procedures (SOP) Manual, coordinating office supply orders, and related board and commission duties. In addition, this division is the administrator of the RecTrac system, volunteer background checks, and coordinator to Information Technology.

The **Cultural & Museum** division is focused on providing exceptional cultural and entertainment opportunities for our community and region. The Culture program is primarily found within the walls of the Union Colony Civic Center (UCCC), yet works as part of the Culture, Parks, and Recreation team to develop, promote, and present events and services in all Culture, Parks, and Recreation venues. In addition, the **Public Arts** and Sister City programs for the City of Greeley are managed within this division. The **Museums** program consists of four major physical venues, Greeley History Museum, Centennial Village, Plumb Farm, and Meeker House. This portion of the division is tasked with developing educational programs for all ages and abilities within these venues, as well as professional care of historical artifacts and collections, proper display of items on exhibit, and the annual maintenance of the venues and their collections.

The **Municipal Golf** division provides the ongoing operation, maintenance and programming for both Highland Hills and Boomerang Links Golf Courses. Management includes the oversight of contract concessionaires for pro shop operations and restaurants at both locations.

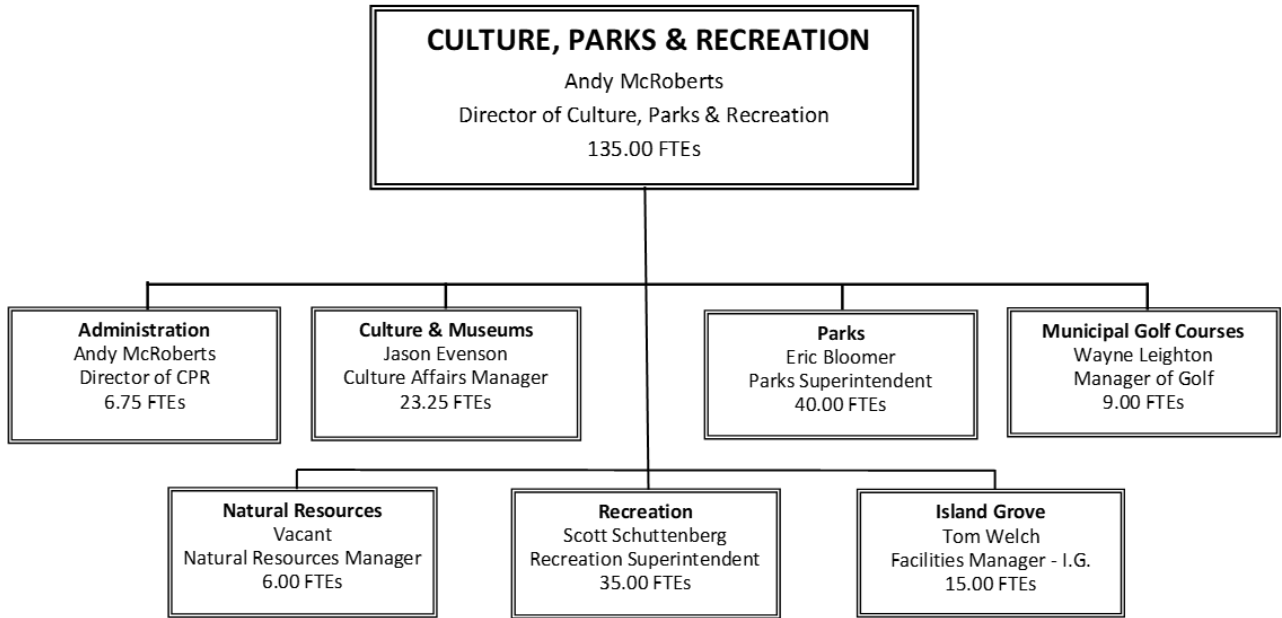
The **Island Grove** division provides operations and maintenance for all Island Grove Regional Park facilities including the 164 acre park grounds and parking lots, R/V, arena/grandstands, Event Center, and three county buildings (Exhibition Hall, 4H Hall, and Livestock Facility).

The **Recreation** division provides a diverse offering of community programs and facilities including youth and adult sports, classes, activities and events. In addition, senior activities, classes and events, classic dance, outdoor adventure programs, aquatics programs and facilities, and all fitness areas and activities are within this division. Facilities managed include the Downtown Recreation Center, Greeley Active Adult Center, Ice Haus, Family Funplex, Centennial Pool, Discovery Bay Pool, and Sunrise and Island Grove Splash Parks.

The **Natural Areas** division provides maintenance and management of the City's natural areas and open spaces, trail maintenance and construction management, oversight of the Poudre River Trail, and land acquisition strategies for new spaces in addition to caring for ~900 acres of current natural areas/open space.

The **Parks** division provides park and playground maintenance, sports field maintenance, facility management, park planning, park construction, and special projects for 35 parks sites (427 acres), 29 playgrounds, and 5 athletic field sites (154 acres). The Parks Division also includes the operations and management of the **Linn Grove Cemetery (Enterprise Fund)** and **Community Forestry**.

ORGANIZATIONAL CHART



FTE SUMMARY

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Culture, Parks, and Recreation					
Administration					
Administrative Specialist I	0.50	0.75	0.75	-	0.75
Administrative Specialist II	2.00	2.00	2.00	-	2.00
Culture, Parks, & Recreation Director	1.00	1.00	1.00	-	1.00
Facility Equipment Technician	1.00	1.00	1.00	-	1.00
Facility Service Supervisor II	1.00	1.00	1.00	-	1.00
Office Manager	1.00	1.00	1.00	-	1.00
Total Administration	6.50	6.75	6.75	-	6.75
Culture & Public Art					
Administrative Specialist II	0.75	0.75	0.75	-	0.75
Assistant Technician Services Coordinator	1.00	1.00	1.00	-	1.00
Assistant Ticket Office Coordinator	1.00	1.00	1.00	-	1.00
Cultural Affairs Manager	1.00	1.00	1.00	-	1.00
Facility Service Worker	2.00	2.00	2.00	-	2.00
Financial Services Coordinator	1.00	1.00	1.00	-	1.00
Public Art Coordinator	1.00	1.00	1.00	-	1.00
Senior Stage Manager	1.00	1.00	1.00	-	1.00
Special Events Coordinator	1.00	1.00	1.00	-	1.00
Technical Services Coordinator	1.00	1.00	1.00	-	1.00
UCCC Programs Coordinator	1.00	1.00	1.00	-	1.00
Total Culture & Public Art	11.75	11.75	11.75	-	11.75
Island Grove					
Assistant Events Coordinator	1.00	1.00	1.00	-	1.00
Crew Leader-Island Grove	2.00	2.00	2.00	-	2.00
Events Coordinator	1.00	1.00	1.00	-	1.00
Facility Manager-Island Grove	1.00	1.00	1.00	-	1.00
Facility Service Supervisor II	2.00	2.00	2.00	-	2.00
Facility Technician	4.00	4.00	4.00	-	4.00
Island Grove Tech II	-	-	1.00	1.00	1.00
Parks Maintenance Tech II	3.00	3.00	3.00	-	3.00
Total Island Grove	14.00	14.00	15.00	1.00	15.00
Marketing					
Graphics Arts Specialist	2.00	1.00	-	(1.00)	-
Marketing Manager	1.00	1.00	-	(1.00)	-
Marketing Technician	2.00	2.00	-	(2.00)	-
Marketing Sponsorship Coordinator	0.75	0.75	-	(0.75)	-
Total Marketing	5.75	4.75	-	(4.75)	-
Municipal Golf Courses					
Boomerang Golf Course Superintendent	-	1.00	1.00	-	1.00
Golf Crew Supervisor	2.00	2.00	2.00	-	2.00
Golf Course Superintendent	1.00	-	-	-	-
Highland Hills Golf Course Superintendent	-	1.00	1.00	-	1.00
Irrigation Technician	2.00	2.00	2.00	-	2.00
Manager of Golf	1.00	1.00	1.00	-	1.00
Mechanic	2.00	2.00	2.00	-	2.00
Total Municipal Golf Courses	8.00	9.00	9.00	-	9.00
Museum					
Administrative Specialist II	1.00	1.00	1.00	-	1.00
Collections Registrar	1.00	1.00	1.00	-	1.00
Facilities Management Technician II	1.00	1.00	1.00	-	1.00
Facility Service Worker	1.00	1.00	1.00	-	1.00
Museum Curator	4.00	4.00	4.00	-	4.00
Museum Manager	1.00	1.00	1.00	-	1.00
Museum Specialist	2.50	2.50	2.50	-	2.50
Total Museum	11.50	11.50	11.50	-	11.50

FTE SUMMARY (CONTINUED)

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Natural Resources					
Natural Resource Division Manager	-	-	1.00	1.00	1.00
Parks Maintenance Tech I	-	-	1.00	1.00	1.00
Parks Maintenance Tech II	-	-	1.00	1.00	1.00
Natural Lands Coordinator	-	-	1.00	1.00	1.00
Trail Manager	-	-	1.00	1.00	1.00
Trails Open Land Crew Leader	-	-	1.00	1.00	1.00
Total Natural Resources	-	-	6.00	6.00	6.00
Cemetery					
Administrative Specialist II	1.00	1.00	1.00	-	1.00
Cemetery Manager	1.00	1.00	1.00	-	1.00
Cemetery Technician	2.00	2.00	2.00	-	2.00
Mechanic	1.00	1.00	1.00	-	1.00
Total Cemetery	5.00	5.00	5.00	-	5.00
Parks					
Administrative Specialist II	1.75	2.00	2.00	-	2.00
Code Compliance Inspector	1.00	1.00	1.00	-	1.00
Forestry Manager	1.00	1.00	1.00	-	1.00
Forestry Technician I	2.00	2.00	2.00	-	2.00
Forestry Technician II	1.00	1.00	1.00	-	1.00
Irrigation Coordinator	1.00	1.00	1.00	-	1.00
Mechanic-Parks	1.00	1.00	1.00	-	1.00
Natural Lands Coordinator	1.00	1.00	-	(1.00)	-
Parks Crew Supervisor	2.00	2.00	2.00	-	2.00
Parks Maintenance Tech I	7.00	8.00	7.00	(1.00)	7.00
Parks Maintenance Tech II	14.00	14.00	13.00	(1.00)	13.00
Parks Manager	2.00	2.00	2.00	-	2.00
Parks Planner	1.00	1.00	1.00	-	1.00
Parks Superintendent	1.00	1.00	1.00	-	1.00
Trails Open Land Crew Leader	-	1.00	-	(1.00)	-
Total Parks	36.75	39.00	35.00	(4.00)	35.00
Recreation					
Customer Service Representative - Recreation	5.00	5.00	5.00	-	5.00
Facility Service Crew Leader	2.00	2.00	2.00	-	2.00
Facility Service Worker	4.50	4.00	4.00	-	4.00
Recreation Coordinator I	2.00	2.00	2.00	-	2.00
Recreation Coordinator II	10.00	10.00	10.00	-	10.00
Recreation Program Manager	3.00	3.00	3.00	-	3.00
Recreation Superintendent	1.00	1.00	1.00	-	1.00
Recreation Supervisor	7.00	7.00	7.00	-	7.00
Recreation Technician	1.00	1.00	1.00	-	1.00
Total Recreation	35.50	35.00	35.00	-	35.00
Total Culture, Parks, and Recreation	134.75	136.75	135.00	(1.75)	135.00

ACHIEVEMENTS

- Culture – re-vamped UCCC programming to “semesters” rather than full season; new art works at City Center, Glenmere Park and Storm Water drains
- Golf – new concrete cart paths at HHGC and BLGC; Junior Golf program 200+; implemented increased fees

- Island Grove – new synthetic softball field, 97th Stampede, 100th County Fair; Master Gardeners Demonstration Garden
- Parks – Woodbriar Park revitalized; 400+ new trees planted; Poudre Trail and Natural Areas focus; 300+ parks shelter rentals; new playground, restroom, and pavilion at Archibeque Park; Frontier Academy synthetic turf and JUA; ROW landscaping
- Recreation – new Fitness Coordinator and fitness programming, new Adaptive/Inclusive Recreation (AIR) Coordinator and programming; revamped budget (51 BUN's to 31), new LED lights at Ice Haus and contract with Northern Colorado Eagles minor league hockey

2019-2020 ADDITIONS

General Fund Revenue Source			
Description	2019	2020	Total
Natural Areas Division Manager	195,180	153,472	348,652
Island Grove Tech II	77,358	82,338	159,696
Fitness Equipment	137,700	184,300	322,000
Total Additions	\$ 410,238	\$ 420,110	\$ 830,348

PERFORMANCE INDICATORS

Council Priority: Image	2015	2016	2017	Target
Objective: Appealing Community Entryways & Corridors				
Annual Flower Quality (On a Scale of 1 to 10)	8.6	8.5	7.5	8.0
Median Shrub/Perennial Quality (On a Scale of 1 to 10)	7.8	7.0	6.6	8.0
Objective: Healthy Neighborhoods				
Tree Inspections & Updates	11.0%	19.8%	8.0%	20.0%
ROW Inspections & Updates	38.0%	20.0%	19.0%	20.0%
Vandalism Incidents Responded to within 24 Hours	96.0%	91.0%	33.0%	90.0%
Athletic Field Quality Index	51.0%	68.0%	68.0%	90.0%
Council Priority: Image	2015	2016	2017	Target
Objective: Quality of Life				
Museum Annual Attendance	25,338	28,451	28,761	30,000
Budget Revenues Per Round	\$ 25.07	\$ 25.13	\$ 28.26	n/a
Boomerang Rounds of Golf	28,920	29,253	28,305	32,500
Highland Hills Rounds of Golf	31,276	29,247	27,501	32,614
Turf Quality Index Rating	80.0%	74.0%	76.0%	85.0%
Athletic Field Quality Index	88.7%	83.4%	83.3%	90.0%
Total Irrigated Acres Maintained	603	607	607	n/a
Total Natural Acres Maintained	564	892	892	n/a
Family Funplex: Cost Recovery Ratio	95.0%	95.0%	86.0%	100.0%
Ice Haus: Cost Recovery Ratio	87.0%	84.0%	72.0%	100.0%
Annual Rental Days in Monfort Concert Hall	190	157	155	125
Annual Rental Days in Hensel Phelps Theatre	124	115	130	100
Adult Sports: Adult Sport Teams Registered**	751	653	579	650
Youth Sports: Participant Numbers**	11,746	3,693	3,768	4,000
Family Funplex: Daily Admissions	92,415	93,519	89,764	95,000
Recreation Center/Family Funplex: Members		4,779	3,984	4,500
Family Funplex Member Visits		58,967	54,319	60,000
Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Public Facilities & Equipment				
Grave Settling Modifications	50	55	50	40

**Top 40 Measure



ADMINISTRATION

PURPOSE: To provide the highest quality and most efficient support to the Culture, Parks & Recreation staff tasked with providing a comprehensive, year-round, recreational and cultural program for the community. To provide safe, clean and attractive facilities for community use as well as assist in the minor maintenance and set up of events and services in all Culture, Park, and Recreation facilities.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.	
	2017 Actual	Budget		2018	2020 Budget	2019	
Miscellaneous Revenue	22,021	22,300	20,300	-8.97%	20,300	-	
Use of Fund Balance	1,521,394	1,636,863	1,707,098	4.29%	1,770,527	3.72%	
Total Resources	\$ 1,543,415	\$ 1,659,163	\$ 1,727,398	4.11%	\$ 1,790,827	3.67%	
Expenditures by Category							
Salaries & Benefits	481,416	575,989	568,147	-1.36%	596,278	4.95%	
Supplies & Services	1,061,999	1,083,174	1,159,251	7.02%	1,194,549	3.04%	
Total Expenditures by Category	\$ 1,543,415	\$ 1,659,163	\$ 1,727,398	4.11%	\$ 1,790,827	3.67%	
Expenditures by Fund							
001 - General	1,541,573	1,657,113	1,727,348	4.24%	1,790,777	3.67%	
604 - Senior Citizen	1,842	2,050	50	-97.56%	50	-	
Total Expenditures by Fund	\$ 1,543,415	\$ 1,659,163	\$ 1,727,398	4.11%	\$ 1,790,827	3.67%	
Expenditures by Activity							
Administration	855,630	990,562	852,346	-13.95%	880,812	3.34%	
Information Technology Charges	685,943	666,551	875,002	31.27%	909,965	4.00%	
Investment Earnings	27	50	50	-	50	-	
Sr Donation/Sports Travel	1,815	2,000	-	-100%	-	-	
Total Expenditures by Activity	\$ 1,543,415	\$ 1,659,163	\$ 1,727,398	4.11%	\$ 1,790,827	3.67%	

ACTIVITY DESCRIPTION

Administration division provides oversight to the other seven divisions in the way of administrative support as well as to its own in regards to consistency and compliance to all administrative processes and procedures. The functions this division performs are: personnel functions, payroll processing, revenue processing, budget development/execution/monitoring, accounts payable, contract processing, credit card/requisition/refund processing, maintaining the SOP Manual, coordinating office supply orders, and related board and commission duties. In addition, this division is the administrator of the CLASS system, volunteer background checks, Youth Assistance Program, and coordinator to Information Technology. The division is tasked with the daily custodial and minor maintenance of the UCCC, downtown Recreation Center, Family FunPlex, Ice Haus, Senior Activity center, Greeley History Museum, Anne Gimmetad modular, and the Rodarte Center.

The cost associated with the **Senior Citizen fund** are managed by the Active Adult Center division and account for contributions from individuals, corporations, and organizations for capital improvements to the Senior Activity Center.



PURPOSE: To provide for our community's need for pre-planning and final disposition of its deceased. This includes sales and services and maintaining the grounds, facilities, and equipment at Linn Grove Cemetery.

Resources	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Charges for Services	333,526	341,270	339,270	-0.59%	345,270	1.77%
Miscellaneous Revenue	138,826	117,910	117,925	0.01%	120,925	2.54%
Transfers In	49,381	175,590	162,002	-7.74%	169,604	4.69%
Use of Fund Balance	(14,475)	94,794	34,999	-63.08%	16,078	-54.06%
Total Resources	\$ 507,257	\$ 729,564	\$ 654,196	-10.33%	\$ 651,877	-0.35%
Expenditures by Category						
Salaries & Benefits	340,511	433,943	440,610	1.54%	463,973	5.30%
Supplies & Services	166,746	246,121	213,586	-13.22%	187,904	-12.02%
Capital	-	49,500	-	-100%	-	-
Total Expenditures by Category	\$ 507,257	\$ 729,564	\$ 654,196	-10.33%	\$ 651,877	-0.35%
Expenditures by Fund						
408 - Cemetery	507,255	729,562	654,186	-10.33%	651,867	-0.35%
603 - Petriken Memorial	2	2	10	400%	10	-
Total Expenditures by Fund	\$ 507,257	\$ 729,564	\$ 654,196	-10.33%	\$ 651,877	-0.35%
Expenditures by Activity						
Information Technology Charges	17,852	17,828	14,680	-17.66%	15,315	4.33%
Internments	208,032	267,782	264,791	-1.12%	242,844	-8.29%
Investment Earnings	653	902	3,010	234%	3,010	-
Maintenance	280,720	443,052	371,715	-16.10%	390,708	5.11%
Total Expenditures by Activity	\$ 507,257	\$ 729,564	\$ 654,196	-10.33%	\$ 651,877	-0.35%

ACTIVITY DESCRIPTIONS

Internment services provide for the final disposition of our community's deceased and include in-ground internments, cremation internments, genealogy research, and foundation installations for memorial placements.

Cemetery **Maintenance** provides for all aspects of maintenance activities for 55 operative acres at the Linn Grove Cemetery including: grounds management, section renovations, mowing, trimming, fertilizing, and water feature & roadway maintenance.

The Pre-Need program provides the opportunity for our community to pre-arrange future final disposition needs through staff pre-arrangement counselors and includes grave sites, opening/closing costs, and a variety of other disposition options.



CULTURE & PUBLIC ART

PURPOSE: To research, assess, contract for, promote and present exceptional cultural and entertainment opportunities for our community and region. This division is primarily focused on the UCCC, yet will offer programs and services in numerous City venues, from parks to the Ice Haus. To develop educational programs for all ages and abilities within the historical venues, and professionally care for the historical artifacts entrusted to our care.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.	
	2017 Actual	Budget		2018	2020 Budget	2019	
Charges for Services	743,428	981,400	893,366	-8.97%	880,867	-1.40%	
Miscellaneous Revenue	186,946	150,800	162,327	7.64%	164,327	1.23%	
Transfers In	-	10,000	-	-100%	-	-	
Use of Fund Balance	973,116	1,173,442	1,230,030	4.82%	1,270,553	3.29%	
Total Resources	\$ 1,903,491	\$ 2,315,642	\$ 2,285,723	-1.29%	\$ 2,315,747	1.31%	
Expenditures by Category							
Salaries & Benefits	820,900	1,003,009	976,027	-2.69%	1,029,260	5.45%	
Supplies & Services	991,118	1,195,656	1,212,841	1.44%	1,185,914	-2.22%	
Capital	-	10,000	-	-100%	-	-	
Transfers Out	91,473	106,977	96,855	-9.46%	100,573	3.84%	
Total Expenditures by Category	\$ 1,903,491	\$ 2,315,642	\$ 2,285,723	-1.29%	\$ 2,315,747	1.31%	
Expenditures by Fund							
001 - General	1,899,886	2,294,027	2,274,108	-0.87%	2,304,132	1.32%	
102 - Convention & Visitors	3,605	11,615	11,615	-	11,615	-	
108 - Designated Revenue	-	10,000	-	-100%	-	-	
Total Expenditures by Fund	\$ 1,903,491	\$ 2,315,642	\$ 2,285,723	-1.29%	\$ 2,315,747	1.31%	
Expenditures by Activity							
Arts Picnic	48,578	48,453	48,462	0.02%	48,471	0.02%	
Culture Administration	305,813	364,316	268,456	-26.31%	280,578	4.52%	
Festival Administration	75,720	89,539	86,838	-3.02%	90,914	4.69%	
Neighborhood Nights	10,585	10,020	10,020	-	10,020	-	
Operations-UCCC	728,701	873,776	930,537	6.50%	971,131	4.36%	
Programming	691,572	902,923	888,495	-1.60%	898,018	1.07%	
Sister City Program	38,917	5,000	41,300	726%	5,000	-87.89%	
UCCC Improvements	-	10,000	-	-100%	-	-	
UNC Jazz Festival	3,605	11,615	11,615	-	11,615	-	
Total Expenditures by Activity	\$ 1,903,491	\$ 2,315,642	\$ 2,285,723	-1.29%	\$ 2,315,747	1.31%	

ACTIVITY DESCRIPTION

Culture & Public Art division works in unison with other Culture, Parks and Recreation division leaders for the betterment of delivery of products and services to the community in the most efficient and effective manner. Tasks that fall within this division are determining potential shows and productions at **UCCC** that will entice maximum ticket sales, seeking out and cultivating new sources of funding, preparing and applying for grants, working in collaboration with other institutions and agencies to enhance the **program**, actively recruiting and training volunteers, networking with Downtown Development Authority (DDA), Chamber of

Commerce and other civic groups to promote the program. This division also oversees the **Sister City Program** with Moriya, Japan.

In addition, this division provides for the coordination and oversight of the **Arts Picnic**, **Neighborhood Nights**, and the **Festival of Trees** as well as support to other community special events. A grant is provided to fund the **UNC Jazz Festival**.



PURPOSE: To provide maintenance and development of the county buildings, the park, and the arena. Responsibilities include setups for all major events including the Greeley Independence Stampede.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	2020 Budget	
Charges for Services	79,278	82,300	82,500	0.24%	82,500	-
Intergovernmental Revenue	460,552	571,957	543,751	-4.93%	543,751	-
Miscellaneous Revenue	430,967	442,200	437,200	-1.13%	437,200	-
Use of Fund Balance	868,537	935,389	1,039,283	11.11%	1,175,705	13.13%
Total Resources	\$ 1,839,333	\$ 2,031,846	\$ 2,102,734	3.49%	\$ 2,239,156	6.49%
Expenditures by Category						
Salaries & Benefits	1,096,879	1,227,607	1,318,055	7.37%	1,382,032	4.85%
Supplies & Services	688,726	781,039	784,679	0.47%	851,324	8.49%
Capital	53,728	23,200	-	-100%	5,800	-
Total Expenditures by Category	\$ 1,839,333	\$ 2,031,846	\$ 2,102,734	3.49%	\$ 2,239,156	6.49%
Expenditures by Fund						
001 - General	1,780,615	2,008,646	2,102,734	4.68%	2,233,356	6.21%
512 - Fleet Replacement	58,718	23,200	-	-100%	5,800	-
Total Expenditures by Fund	\$ 1,839,333	\$ 2,031,846	\$ 2,102,734	3.49%	\$ 2,239,156	6.49%
Expenditures by Activity						
Island Grove Arena	480,861	501,335	505,513	0.83%	567,984	12.36%
Island Grove County Buildings	485,326	547,616	616,417	12.56%	640,677	3.94%
Island Grove Equipment	58,718	23,200	-	-100%	5,800	-
Island Grove Event Center	382,993	509,681	465,815	-8.61%	480,414	3.13%
Island Grove Park	431,436	450,014	514,989	14.44%	544,281	5.69%
Total Expenditures by Activity	\$ 1,839,333	\$ 2,031,846	\$ 2,102,734	3.49%	\$ 2,239,156	6.49%

ACTIVITY DESCRIPTIONS

Island Grove includes building maintenance, scheduling and rentals of arena, city/county building spaces, horse stalls, regional park picnic areas, along with regional park maintenance and management.



MUNICIPAL GOLF COURSES

PURPOSE: To provide well maintained and efficiently operated golf courses for the enjoyment of residents and tourists to Greeley.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018			
Charges for Services	1,709,729	1,733,204	1,781,191	2.77%	1,913,533	7.43%	
Miscellaneous Revenue	12,326	1,600	1,600	-	1,600	-	
Transfers In	-	50,810	-	-100%	-	-	
Use of Fund Balance	147,629	314,226	278,391	-11.40%	223,134	-19.85%	
Total Resources	\$ 1,869,684	\$ 2,099,840	\$ 2,061,182	-1.84%	\$ 2,138,267	3.74%	
Expenditures by Category							
Salaries & Benefits	760,717	860,274	975,453	13.39%	1,029,468	5.54%	
Supplies & Services	612,329	854,398	720,608	-15.66%	783,337	8.71%	
Capital	267,916	160,665	182,596	13.65%	203,394	11.39%	
Debt	228,722	221,503	179,525	-18.95%	119,068	-33.68%	
Transfers Out	-	3,000	3,000	-	3,000	-	
Total Expenditures by Category	\$ 1,869,684	\$ 2,099,840	\$ 2,061,182	-1.84%	\$ 2,138,267	3.74%	
Expenditures by Fund							
409 - Municipal Golf Courses	1,594,446	1,939,175	1,878,586	-3.12%	1,934,873	3.00%	
512 - Fleet Replacement	275,237	160,665	182,596	13.65%	203,394	11.39%	
Total Expenditures by Fund	\$ 1,869,684	\$ 2,099,840	\$ 2,061,182	-1.84%	\$ 2,138,267	3.74%	
Expenditures by Activity							
2005 Certificates of Participation	166	-	-	-	-	-	
2016 Bancorp Loan	73,832	71,524	71,525	0.00%	15,068	-78.93%	
Boomerang Clubhouse	57,252	82,140	69,927	-14.87%	71,513	2.27%	
Boomerang Maintenance	461,682	532,439	627,382	17.83%	708,355	12.91%	
Boomerang Pro Shop	56,444	56,466	56,000	-0.83%	56,000	-	
Cemetery Endowment Loan	116,000	112,000	108,000	-3.57%	104,000	-3.70%	
General Fund Loan	38,723	37,979	-	-100%	-	-	
Golf Administration	119,036	275,158	147,879	-46.26%	153,798	4.00%	
Golf Equipment	275,237	160,665	182,596	13.65%	203,394	11.39%	
Highland Hills Clubhouse	53,834	61,613	64,468	4.63%	65,664	1.86%	
Highland Hills Maintenance	524,055	616,958	637,008	3.25%	663,043	4.09%	
Highland Hills Pro Shop	64,800	64,800	69,800	7.72%	69,800	-	
Information Technology Charges	27,425	26,658	25,157	-5.63%	26,192	4.11%	
Investment Earnings	1,196	1,440	1,440	-	1,440	-	
Total Expenditures by Activity	\$ 1,869,684	\$ 2,099,840	\$ 2,061,182	-1.84%	\$ 2,138,267	3.74%	

ACTIVITY DESCRIPTIONS

Highland Hills and **Boomerang Links** Golf Courses offer the golf enthusiast two choices of well-maintained and aesthetically pleasing locations to enjoy their favorite sport. Both have club houses, concessions, and pro shops which offer merchandise as well as golf instruction from professional staff. Golf cart and equipment rentals are also available.

The Maintenance staff provides services essential to the aesthetics and operation of the facilities and grounds, including mowing, fertilizing, maintaining the irrigation system, controlling pests, and preparing for tournaments. Other duties include the purchasing of materials, the implementation of physical improvements, and the execution of projects related to regulatory compliance.

Golf Administration oversees the Highland Hills and Boomerang Links Golf Courses and purchases the capital equipment needed for operations.



PURPOSE: To develop educational programs for all ages and abilities within the historical venues, and professional care for the historical artifacts entrusted to our care.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.	
	2017 Actual	Budget		2018	2020 Budget	2019	
Charges for Services	109,456	134,700	124,400	-7.65%	124,400	-	
Miscellaneous Revenue	79,818	33,350	38,500	15.44%	38,500	-	
Transfers In	180,814	185,643	190,856	2.81%	196,310	2.86%	
Use of Fund Balance	695,455	882,317	844,334	-4.30%	889,705	5.37%	
Total Resources	\$ 1,065,543	\$ 1,236,010	\$ 1,198,090	-3.07%	\$ 1,248,915	4.24%	
Expenditures by Category							
Salaries & Benefits	820,002	942,462	958,698	1.72%	1,009,613	5.31%	
Supplies & Services	245,541	254,348	239,392	-5.88%	239,302	-0.04%	
Capital	-	6,200	-	-100%	-	-	
Transfers Out	-	33,000	-	-100%	-	-	
Total Expenditures by Category	\$ 1,065,543	\$ 1,236,010	\$ 1,198,090	-3.07%	\$ 1,248,915	4.24%	
Expenditures by Fund							
001 - General	1,063,762	1,202,185	1,197,765	-0.37%	1,248,590	4.24%	
602 - Museum	1,496	27,250	250	-99%	250	-	
605 - Memorials	285	6,575	75	-98.86%	75	-	
Total Expenditures by Fund	\$ 1,065,543	\$ 1,236,010	\$ 1,198,090	-3.07%	\$ 1,248,915	4.24%	
Expenditures by Activity							
Carpenter House	-	500	-	-100%	-	-	
Greeley History Museum	642,977	730,598	733,698	0.42%	765,592	4.35%	
Historic Sites	420,785	471,587	464,067	-1.59%	482,998	4.08%	
Investment Earnings	413	325	325	-	325	-	
Operating Transfers	-	33,000	-	-100%	-	-	
Support Museum Facility	1,368	-	-	-	-	-	
Total Expenditures by Activity	\$ 1,065,543	\$ 1,236,010	\$ 1,198,090	-3.07%	\$ 1,248,915	4.24%	

ACTIVITY DESCRIPTIONS

Museum tasks include seeking out and cultivating new sources of funding, preparing grants, working with and collaborating with other institutions and agencies to enhance the program, overseeing collection acquisition and care, overseeing the community assets entrusted to the **Greeley History Museum, Centennial Village, Plumb Farm**, and Meeker House and developing, promoting and presenting educational activities and special events within these venues.



PURPOSE: The Natural Areas division provides maintenance and management of the City's natural areas and open spaces, trail maintenance and construction management, oversight of the Poudre River Trail, and land acquisition strategies for new spaces in addition to caring for ~900 acres of current natural areas/open space.

Resources	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
Intergovernmental Revenue	115,000	72,700	47,000	-35.35%	47,000	-
Miscellaneous Revenue	92,583	-	-	-	-	-
Transfers In	22,378	13,500	29,000	115%	29,000	-
Use of Fund Balance	144,758	500,071	704,305	40.84%	682,849	-3.05%
Total Resources	\$ 374,719	\$ 586,271	\$ 780,305	33.10%	\$ 758,849	-2.75%
Expenditures by Category						
Salaries & Benefits	183,156	336,332	558,352	66.01%	586,460	5.03%
Supplies & Services	166,972	249,939	192,953	-22.80%	143,389	-25.69%
Capital	24,591	-	-	-	-	-
Transfers Out	-	-	29,000	-	29,000	-
Total Expenditures by Category	\$ 374,719	\$ 586,271	\$ 780,305	33.10%	\$ 758,849	-2.75%
Expenditures by Fund						
001 - General	374,719	586,271	632,388	7.87%	606,524	-4.09%
108 - Designated Revenue	-	-	147,917	-	152,325	2.98%
Total Expenditures by Fund	\$ 374,719	\$ 586,271	\$ 780,305	33.10%	\$ 758,849	-2.75%
Expenditures by Activity						
Nature Areas & Trails	374,719	586,271	603,190	2.89%	577,312	-4.29%
Poudre River Trail	-	-	177,115	-	181,537	2.50%
Total Expenditures by Activity	\$ 374,719	\$ 586,271	\$ 780,305	33.10%	\$ 758,849	-2.75%



PURPOSE: To develop, maintain, and manage City-owned and cooperative parklands and athletic fields in a safe and aesthetically pleasing manner for the citizens of Greeley and the surrounding region.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	Budget		
Charges for Services	125,566	123,205	123,205	-	123,205	-	
Intergovernmental Revenue	47,000	47,000	-	-100%	-	-	
Licenses & Permits	3,919	3,800	3,800	-	3,800	-	
Miscellaneous Revenue	135,853	83,065	81,750	-1.58%	81,750	-	
Transfers In	1,297,052	1,624,838	1,520,329	-6.43%	1,605,933	5.63%	
Use of Fund Balance	2,584,332	2,987,221	2,916,065	-2.38%	2,951,454	1.21%	
Total Resources	\$ 4,193,721	\$ 4,869,129	\$ 4,645,149	-4.60%	\$ 4,766,142	2.60%	
Expenditures by Category							
Salaries & Benefits	2,783,629	3,094,431	3,130,829	1.18%	3,349,101	6.97%	
Supplies & Services	1,184,859	1,386,398	1,313,520	-5.26%	1,312,641	-0.07%	
Capital	196,233	359,300	200,800	-44.11%	104,400	-48.01%	
Transfers Out	29,000	29,000	-	-100%	-	-	
Total Expenditures by Category	\$ 4,193,721	\$ 4,869,129	\$ 4,645,149	-4.60%	\$ 4,766,142	2.60%	
Expenditures by Fund							
001 - General	3,966,078	4,413,085	4,444,349	0.71%	4,661,742	4.89%	
108 - Designated Revenue	34,365	103,429	-	-100%	-	-	
512 - Fleet Replacement	193,278	351,300	200,800	-42.84%	104,400	-48.01%	
607 - Community Memorials	-	1,315	-	-100%	-	-	
Total Expenditures by Fund	\$ 4,193,721	\$ 4,869,129	\$ 4,645,149	-4.60%	\$ 4,766,142	2.60%	
Expenditures by Activity							
Baseball Fields	138,333	162,597	169,303	4.12%	176,054	3.99%	
Community & Neighborhood Parks	2,199,640	2,458,329	2,443,085	-0.62%	2,534,237	3.73%	
Downtown Plaza	174,374	273,757	276,922	1.16%	296,327	7.01%	
Forestry	746,689	762,360	790,107	3.64%	829,038	4.93%	
Island Grove Multi-Use Fields	28,760	35,873	37,063	3.32%	38,264	3.24%	
Median/Bikepath/Parkways	26,187	26,845	53,333	98.67%	96,220	80.41%	
Memorial Tree Program	-	1,315	-	-100%	-	-	
Parks Equipment	193,278	351,300	200,800	-42.84%	104,400	-48.01%	
Poudre River Trail	34,365	103,429	-	-100%	-	-	
Poudre Trail	29,000	29,834	-	-100%	-	-	
Promontory Point	50,158	56,702	57,850	2.02%	59,904	3.55%	
Public Building Grounds	100,319	99,621	101,256	1.64%	105,997	4.68%	
Sports Complex	284,100	307,660	312,465	1.56%	312,777	0.10%	
Twin Rivers Park	188,518	199,507	202,965	1.73%	212,924	4.91%	
Total Expenditures by Activity	\$ 4,193,721	\$ 4,869,129	\$ 4,645,149	-4.60%	\$ 4,766,142	2.60%	

ACTIVITY DESCRIPTIONS

Parks is divided into the following programs: **Baseball Fields, Community/Neighborhood Parks, Downtown Plaza, Forestry, Medians/Bike Paths/Parkways, Multi-Use Fields, Planning & Support Services, Promontory Point, Public Building Grounds, Sports Complex, and Twin Rivers Park.**

Parks staff provides the following for each of the previously listed locations: site planning, support for development and construction of new facilities, rehabilitation of existing facilities, repairs, and total grounds maintenance for the City parks. It also provides support for special events such as City functions or Downtown Plaza events.

Forestry provides enforcement of the sections of the Greeley Municipal Code that pertain to trees, shrubs, and other woody vegetation. This includes planting, removing, trimming, and treating trees within the city. Forestry also works to ease traffic obstructions caused by vegetation and monitors and manages insect and disease issues in the urban forest. The program also provides for the licensing and monitoring of tree contractors and provides for the maintenance of tree, shrub and floral plantings in the parks system or on other City-owned properties.

The Forestry program performs or contracts for tree maintenance in the parks and other city properties. This includes planting, trimming, pest control, and removals. The program also installs and maintains the floral displays in the parks and provides for the maintenance of interior plants in City facilities.

The Forestry program maintains a tree inventory for parks and public grounds and as well as a street tree inventory for the areas found in mature neighborhoods of Greeley where the tree lawn is set apart by detached sidewalks.

The **Parks Equipment** is separated out in the Fleet Replacement Fund to distinguish parks equipment from city fleet purchases.

The **Memorial Tree Program** is managed by the Parks department as trees are requested.



PURPOSE: To provide a year-round, comprehensive recreation program for all age groups within the community and strive to be the key regional provider of recreational services. This division has oversight of the FunPlex and programming of Twin Rivers Softball Complex, Ice Haus, downtown Recreation Center, Senior Activity Center, outdoor aquatic facilities, Island Grove Sports Complex and Monfort Sports Park.

Resources	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
Charges for Services	2,371,117	2,633,558	2,625,479	-0.31%	2,663,119	1.43%
Intergovernmental Revenue	27,877	20,000	45,000	125%	45,000	-
Miscellaneous Revenue	244,621	337,975	405,550	19.99%	429,100	5.81%
Transfers In	52,883	89,000	35,000	-60.67%	35,000	-
Use of Fund Balance	2,609,756	2,873,899	3,271,355	13.83%	3,497,204	6.90%
Total Resources	\$ 5,306,255	\$ 5,954,432	\$ 6,382,384	7.19%	\$ 6,669,423	4.50%
Expenditures by Category						
Salaries & Benefits	3,342,416	3,850,729	4,112,245	6.79%	4,342,992	5.61%
Supplies & Services	1,920,839	2,083,703	2,091,539	0.38%	2,120,231	1.37%
Capital	-	-	158,600	-	186,200	17.40%
Transfers Out	43,000	20,000	20,000	-	20,000	-
Total Expenditures by Category	\$ 5,306,255	\$ 5,954,432	\$ 6,382,384	7.19%	\$ 6,669,423	4.50%
Expenditures by Fund						
001 - General	5,220,308	5,893,547	6,319,709	7.23%	6,606,748	4.54%
108 - Designated Revenue	66,711	41,000	41,000	-	41,000	-
606 - Senior Center Clubs	19,236	19,885	21,675	9.00%	21,675	-
Total Expenditures by Fund	\$ 5,306,255	\$ 5,954,432	\$ 6,382,384	7.19%	\$ 6,669,423	4.50%

ACTIVITY DESCRIPTIONS

Adult Sports/Aquatics/ Youth Activities include youth and adult sports, instructional programs, and fitness/wellness programs. In addition, all aquatic programs (except the Family FunPlex) such as lessons, open swim and aqua fitness are in this area.

The downtown **Recreation Center** includes day to day operational oversight of the center and front desk operations, scheduling of the Recreation Center, Active Adult Center and parks to support all Department of Culture, Parks & Recreation needs. In addition, it hosts outdoor adventure series for youth and adults, and various community classes and events.

The **Active Adult Center** plans, promotes and presents a comprehensive, year-round activities program, both active and passive, to a diverse senior participant group locally and regionally. This program includes the Rocky Mountain Senior Games, sports, travel, classes, special events, daily drop-in activities, crafts and other recreational opportunities.

The **Ice Haus** plans and provides for a comprehensive, year-round program to fully utilize the single sheet ice venue. Included in this task are the day to day operations and maintenance of the Ice Haus, seeking out and contracting for ice use time, planning tournaments and special events, and working with both City staff and downtown merchants to create the greatest traffic flow to downtown.

The **Family FunPlex** develops and presents innovative opportunities for participants of all ages to enjoy the venue as well as the surrounding Twin Rivers Park. Included in this task are the day to day programming of the venue to ensure maximum use of the facility including the indoor Adventure Island water park, indoor field house (sport court for volleyball, basketball, soccer, inline skating), the River Run Golf Course, birthday parties in the Fun Zone, and our Kid Kare Room. In addition, this area schedules the use of the Twin Rivers Softball Complex and the outdoor amphitheater.

Recreation Administration oversees all the recreation areas and ensures community needs are met.

Clubs & Activities include activities provided by the Active Adult Center Clubs Fund



Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	2020		
Charges for Services	242,249	341,100	341,100	-		341,100	-
Taxes	3,253,615	789,710	685,305	-13.22%		699,075	2.01%
Miscellaneous Revenue	184,335	189,500	179,000	-5.54%		179,000	-
Transfers In	979,391	1,048,969	1,169,363	11.48%		1,219,934	4.32%
Use of Fund Balance	(1,843,725)	1,009,333	1,331,272	31.90%		1,397,882	5.00%
Total Resources	\$ 2,815,864	\$ 3,378,612	\$ 3,706,040	9.69%		\$ 3,836,991	3.53%
Expenditures by Category							
Salaries & Benefits	2,151,875	2,589,567	2,843,872	9.82%		2,984,623	4.95%
Supplies & Services	663,988	789,045	862,168	9.27%		852,368	-1.14%
Total Expenditures by Category	\$ 2,815,864	\$ 3,378,612	\$ 3,706,040	9.69%		\$ 3,836,991	3.53%
Expenditures by Fund							
001 - General	2,612,407	2,927,385	3,194,092	9.11%		3,311,522	3.68%
106 - Sales & Use Tax	-	221,505	279,817	26.33%		292,588	4.56%
410 - Downtown Parking	38,581	28,122	27,931	-0.68%		28,681	2.69%
506 - Communications	164,876	201,600	204,200	1.29%		204,200	-
Total Expenditures by Fund	\$ 2,815,864	\$ 3,378,612	\$ 3,706,040	9.69%		\$ 3,836,991	3.53%
Expenditures by Division							
Financial Services	2,756,228	3,196,612	3,386,160	5.93%		3,504,144	3.48%
Real Estate	59,635	182,000	319,880	75.76%		332,847	4.05%
Total Expenditures by Division	\$ 2,815,864	\$ 3,378,612	\$ 3,706,040	9.69%		\$ 3,836,991	3.53%

GENERAL DESCRIPTION

The **Finance** Department is responsible for the administration of the financial affairs of the City including compiling financial information and data for the City Manager's annual budget, the supervision of disbursement of all monies and control over all expenditures to ensure appropriations are not exceeded, the design and maintenance of a general accounting system along with the development and maintenance of internal controls, preparation of periodic statements of receipts and disbursements showing the financial and budgetary condition of the City, preparation of year-end financial statements, the collection of all revenue due to the City, investment of City funds, the purchasing of goods and services, and the disposal of surplus assets.

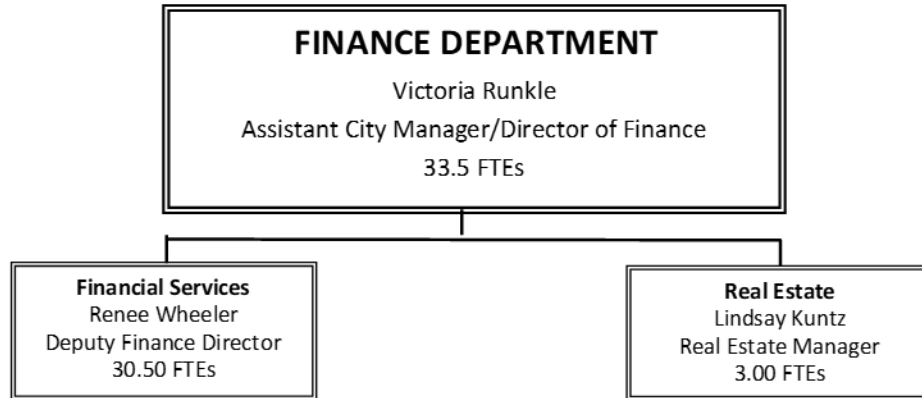
HOW THE DEPARTMENT IS ORGANIZED

The Assistant City Manager/Finance Director reports to the City Manager and is responsible for the executive management of the department.

The **Financial Services** staff accounts for all revenues and expenditures of the City. Financial Services compiles information and data, monitors the budget, and is responsible for recording and reporting all expenditures and revenue of the City. Financial Services also prepares the Comprehensive Annual Financial Report and the Biennial Operating & Capital Improvement Plan, along with providing ongoing analysis of the financial condition of the City, debt issuance, debt management and the investing of City funds.

The **Real Estate** division is the centralized location for all real-estate requests at the City. Responsible and accountable for the acquisition and management of land and land rights for the City of Greeley.

ORGANIZATIONAL CHART



FTE SUMMARY

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Finance					
Financial Services					
Accountant I	1.00	1.00	1.00	-	1.00
Accountant II	1.00	2.00	2.00	-	2.00
Accountant III	2.00	1.00	1.00	-	1.00
Accountant IV	1.00	1.00	1.00	-	1.00
Accounting Clerk I	3.75	1.00	1.00	-	1.00
Accounting Clerk II	-	1.75	1.75	-	1.75
Administrative Specialist I	1.00	1.00	1.00	-	1.00
Administrative Specialist II	1.00	-	-	-	-
Assistant City Manager	1.00	1.00	1.00	-	1.00
Budget & Compliance Manager	1.00	1.00	1.00	-	1.00
Business Analyst I	1.00	1.00	1.00	-	1.00
Clerical Assistant	2.00	-	-	-	-
Contract Specialist I	-	1.00	1.00	-	1.00
Contract Specialist II	2.00	2.00	2.00	-	2.00
Customer Service Representative	2.00	-	-	-	-
Customer Service Supervisor	-	1.00	1.00	-	1.00
Deputy Finance Director	1.00	1.00	1.00	-	1.00
Field Services Representative	1.00	1.00	1.00	-	1.00
Finance Service Specialist	-	4.50	5.50	1.00	5.50
Financial Analyst	1.00	1.00	1.00	-	1.00
Internal Sales Tax Auditor	-	-	1.00	1.00	1.00
Payroll Accountant	1.00	1.00	1.00	-	1.00
Revenue & Business License Manager	1.00	1.00	1.00	-	1.00
Sales Tax Technician I	-	2.00	2.00	-	2.00
Sales Tax Technician II	-	1.00	1.00	-	1.00
Senior Utility Billing Clerk	1.00	-	-	-	-
Utility Billing Clerk	2.50	-	-	-	-
Total Financial Services	28.25	28.25	30.25	2.00	30.25
Parking					
Accounting Clerk II	0.25	0.25	0.25	-	0.25
Total Parking	0.25	0.25	0.25	-	0.25
Real Estate					
Real Estate Manager	1.00	1.00	1.00	-	1.00
Real Estate Specialist	-	1.00	1.00	-	1.00
Real Estate Technician	1.00	1.00	1.00	-	1.00
Total Real Estate	2.00	3.00	3.00	-	3.00
Total Finance	30.50	31.50	33.50	2.00	33.50

ACHIEVEMENTS

- Improving the Customer Experience at the City (External & Internal Customers)
 - Electronic Vendor Transactions
 - Electronic Paychecks/Cards
 - Utility E-bills
 - Online Sales Tax Filing

- Ensuring Accountability
 - Comprehensive 2017 Financial Report with new auditing firm: no findings.
 - New Enterprise Planning software Request for Proposal written: involved multiple departments to ensure all needs are being considered.
- Enhancing Stewardship
 - Continued work on Real Estate Management resulting identification of wells and division orders resulting in significant higher revenues
 - Real Estate Division – rebuild of Real Estate Management program with more collaborative discussions with users.
 - Worked with 22 citizens on development of long – term capital needs to implement the Comprehensive Plan over the next 20 years.

2019-2020 ADDITIONS

General Fund Revenue Source			
Description	2019	2020	Total
Purchase of Additional 16 Budget Software Licenses	14,880	3,680	18,560
Internal Sales Tax Auditor (Replace External Services)	-	-	-
Oil Professional Consulting	50,000	50,000	100,000
Total Additions	\$ 64,880	\$ 53,680	\$ 118,560

Utility Fund Revenue Source			
Description	2019	2020	Total
Utility Billing Clerk	73,000	63,000	136,000
Utility Billing Software	1,000,000	-	1,000,000
Total Additions	\$ 1,073,000	\$ 63,000	\$ 1,136,000

PERFORMANCE INDICATORS

Council Priority: Economic Health & Development	2015	2016	2017	Target
Objective: Engaged Business & Industry Relationships				
Business Applications Processed	615	708	3,168	n/a
New Businesses	312	625	1,118	n/a
Council Priority: Image	2015	2016	2017	Target
Objective: Quality of Life				
Food Tax Rebates Issues	401	835	926	n/a
Food Tax Dollars Rebated	\$ 26,377	\$ 103,480	\$ 108,160	n/a
Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Human Infrastructure				
Customers Enrolled in eBill	7,017	9,554	10,982	n/a
Delinquent Accounts >90 Days Past Due	541	864	258	n/a



FINANCIAL SERVICES

PURPOSE: The Financial Services division is responsible for development, maintenance and administration of the City's accounting system and for preparing and monitoring the City's budget. The preparation of the City's Comprehensive Annual Financial Report (CAFR), Operations and Capital Improvement Plan, periodic financial reports, and the implementation and maintenance of accounting controls over the City's financial resources are also responsibilities of the division. The division ensures compliance with Generally Accepted Accounting Principles (GAAP) and applicable federal, state, and local laws and regulations.

Resources	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
Charges for Services	242,249	301,100	301,100	-	301,100	-
Taxes	3,253,615	789,710	685,305	-13.22%	699,075	2.01%
Miscellaneous Revenue	184,335	189,500	179,000	-5.54%	179,000	-
Transfers In	979,391	1,048,969	1,169,363	11.48%	1,219,934	4.32%
Use of Fund Balance	(1,903,361)	867,333	1,051,392	21.22%	1,105,035	5.10%
Total Resources	\$ 2,756,228	\$ 3,196,612	\$3,386,160	5.93%	\$ 3,504,144	3.48%
Expenditures by Category						
Salaries & Benefits	2,125,954	2,414,073	2,582,242	6.97%	2,710,026	4.95%
Supplies & Services	630,274	782,539	803,918	2.73%	794,118	-1.22%
Total Expenditures by Category	\$ 2,756,228	\$ 3,196,612	\$3,386,160	5.93%	\$ 3,504,144	3.48%
Expenditures by Fund						
001 - General	2,552,772	2,745,385	2,874,212	4.69%	2,978,675	3.63%
106 - Sales & Use Tax	-	221,505	279,817	26.33%	292,588	4.56%
410 - Downtown Parking	38,581	28,122	27,931	-0.68%	28,681	2.69%
506 - Communications	164,876	201,600	204,200	1.29%	204,200	-
Total Expenditures by Fund	\$ 2,756,228	\$ 3,196,612	\$3,386,160	5.93%	\$ 3,504,144	3.48%
Expenditures by Activity						
Accounting Operations	17,281	17,616	430,591	2,344%	447,837	4.01%
Budget	-	-	244,984	-	245,337	0.14%
Cash Operations	-	-	104,384	-	108,476	3.92%
Financial Reporting	-	-	423,452	-	443,563	4.75%
Financial Services	1,613,789	1,802,624	286,985	-84.08%	289,985	1.05%
Fiscal Management	453,286	440,943	645,540	46.40%	676,718	4.83%
Purchasing	258,527	297,566	277,321	-6.80%	290,593	4.79%
Sales Tax Administration	-	191,969	487,628	-94.84%	499,339	2.40%
Utility Billing	413,345	445,894	485,275	8.83%	502,296	3.51%
Total Expenditures by Activity	\$ 2,756,228	\$ 3,196,612	\$3,386,160	5.93%	\$ 3,504,144	3.48%

ACTIVITY DESCRIPTIONS

Accounting Operations reviews purchase orders, creates vendor accounts, processes requests for payment, payroll, and oversees the Visa Card program.

Budget is responsible for the City's budget and budget documents.

Cash Operations is responsible for all customer service, cashiering, and billing. This area oversees the Food Tax Rebate Program, bill printing, the bill stuffer and mailing contract.

Financial Reporting includes processing bank transactions and reconciliation, creation of Comprehensive Annual Financial Report, Investments, and fund accounting.

Financial Services & Fiscal Management provides complete and accurate financial information to management, City Council, City departments and to the citizens of Greeley. It also provides administrative direction for the entire Finance Department in addition to debt issuance and debt management.

Purchasing provides a purchasing team which is utilized for any City purchase. This team assists with specifications, prepares bids, and assures observance of City ordinances pertaining to purchasing and contracting. The purchasing staff serves as an interface between departmental personnel and vendors.

Sales Tax Administration ensures the collection and auditing of sale and uses taxes and the issuing of business licenses.

The **Utility Billing** staff provides billing services to the City utility customers, answers public inquiries, maintains utility billing records, performs special utility meter reading service requests.



PURPOSE: To support city operations with such services as cash management, investment of funds, special projects and studies, and administration of the other divisions of the Finance Department.

Resources	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Charges for Services	-	40,000	40,000	-	40,000	-
Use of Fund Balance	59,635	142,000	279,880	97.10%	292,847	4.63%
Total Resources	\$ 59,635	\$ 182,000	\$ 319,880	75.76%	\$ 332,847	4.05%
Expenditures by Category						
Salaries & Benefits	25,921	175,494	261,630	49.08%	274,597	4.96%
Supplies & Services	33,714	6,506	58,250	795%	58,250	-
Total Expenditures by Category	\$ 59,635	\$ 182,000	\$ 319,880	75.76%	\$ 332,847	4.05%
Expenditures by Fund						
001 - General	59,635	182,000	319,880	75.76%	332,847	4.05%
Total Expenditures by Fund	\$ 59,635	\$ 182,000	\$ 319,880	75.76%	\$ 332,847	4.05%
Expenditures by Activity						
Real Estate	59,635	182,000	319,880	75.76%	332,847	4.05%
Total Expenditures by Activity	\$ 59,635	\$ 182,000	\$ 319,880	75.76%	\$ 332,847	4.05%

ACTIVITY DESCRIPTION

The **Real Estate** area is a centralized location for all real estate requests at the City. They work with departments in the City to finalize real estate transactions.





Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	2020 Budget	
Charges for Services	417,523	543,654	462,207	-14.98%	512,207	10.82%
Intergovernmental Revenue	36,339	31,131	25,000	-19.69%	25,000	-
Miscellaneous Revenue	12,118	18,015	-	-100%	-	-
Transfers In	-	118,250	33,250	-71.88%	33,250	-
Use of Fund Balance	14,034,522	14,846,538	17,452,065	17.55%	17,665,906	1.23%
Total Resources	\$ 14,500,502	\$ 15,557,588	\$ 17,972,522	15.52%	\$ 18,236,363	1.47%
Expenditures by Category						
Salaries & Benefits	12,724,435	13,383,547	14,519,295	8.49%	15,169,360	4.48%
Supplies & Services	1,682,766	1,903,535	3,034,230	59.40%	2,688,618	-11.39%
Capital	-	-	26,997	-	-	-100%
Debt	39,777	39,778	72,000	81.00%	72,000	-
Transfers Out	53,524	230,728	320,000	38.69%	306,385	-4.25%
Total Expenditures by Category	\$ 14,500,502	\$ 15,557,588	\$ 17,972,522	15.52%	\$ 18,236,363	1.47%
Expenditures by Fund						
001 - General	14,500,502	15,557,588	17,972,522	15.52%	18,236,363	1.47%
Total Expenditures by Fund	\$ 14,500,502	\$ 15,557,588	\$ 17,972,522	15.52%	\$ 18,236,363	1.47%
Expenditures by Division						
Administration	470,084	472,429	832,955	76.31%	827,088	-0.70%
Community Safety	991,182	1,014,203	1,340,579	32.18%	1,362,248	1.62%
Operations	13,039,236	14,070,956	15,798,988	12.28%	16,047,027	1.57%
Total Expenditures by Division	\$ 14,500,502	\$ 15,557,588	\$ 17,972,522	15.52%	\$ 18,236,363	1.47%

GENERAL DESCRIPTION

The mission of the **Greeley Fire Department** is to prevent harm through professional and compassionate service to the citizens of and visitors to Greeley and the Western Hills Fire Protection District. The Fire Chief functions as a City department head and reports to the City Manager. The Department consists of three divisions: Administration, Community Safety, and Operations.

HOW THE DEPARTMENT IS ORGANIZED

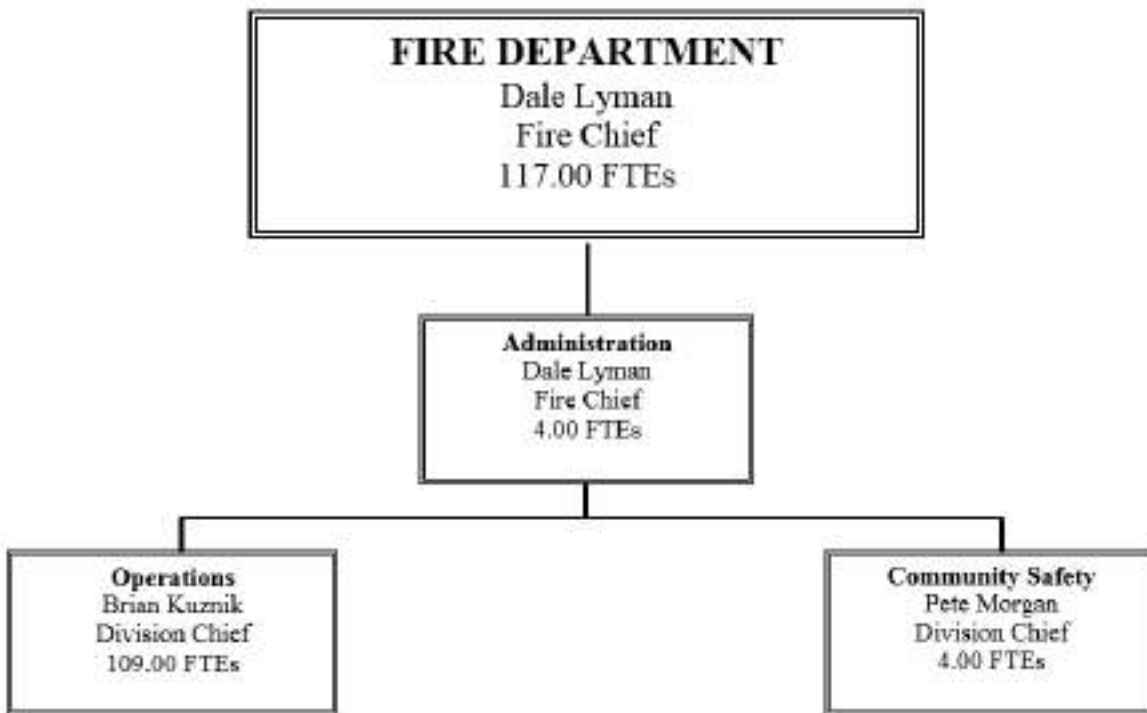
The **Administration** division, under the direction of the Fire Chief, provides policy and administrative direction for all functions of the department's operations. This division interacts with community leaders, other local governments, and the business community to identify community needs and develop programs. This division provides required administrative services and information to the City of Greeley and the Western Hills Fire Protection District.

The **Community Safety** division reports to a Division Chief and provides services which reduce the frequency and severity of fires, explosions, and other threats to property and life. The division enforces adopted fire codes and ordinances. It also supports the Records Management Systems for the department and interacts with the City's Information Technology division and the Weld County Emergency Communications Center. The division reviews development and building plans for compliance with fire and

life safety standards, and coordinates the computer hardware and software programs for the department. This division also develops and implements the Emergency Management activities for the City.

The **Operations** division reports to a Division Chief and provides public safety through effective response to fires, medical emergencies, and other incidents that threaten public safety. It also supports the mission of the Community Safety division and conducts pre-fire planning activities, maintains all equipment and stations, and oversees major capital rolling stock acquisitions. The Training program within the Operations division provides academic instruction, field instruction and quality control for firefighting, emergency medical/rescue, advanced life support procedures, and other specialized functions to maintain state and nationally recognized certification for members of the department. It manages departmental safety and coordinates criteria for the fitness and health standards of the department and addresses tuition costs for fire related college courses and represents the department within the Front Range Fire Consortium.

ORGANIZATIONAL CHART



FTE SUMMARY

Fire	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Administration					
Fire Chief	1.00	1.00	1.00	-	1.00
Senior Administrative Specialist	1.00	1.00	1.00	-	1.00
Total Administration	2.00	2.00	2.00	-	2.00
Community Safety					
Administrative Specialist II	1.00	1.00	1.00	-	1.00
Deputy Fire Marshall	-	-	0.50	0.50	0.50
Fire Division Chief	1.00	1.00	1.00	-	1.00
Fire Lieutenant-B	1.00	1.00	1.00	-	1.00
Staff Specialist	1.00	1.00	1.00	-	1.00
Total Community Safety	4.00	4.00	4.50	0.50	4.50
Operations					
Battalion Chief	2.00	2.00	2.00	-	2.00
Community Paramedic	-	1.00	1.00	-	1.00
Deputy Fire Marshall	-	-	0.50	0.50	0.50
Fire Captain	2.00	2.00	2.00	-	2.00
Fire Division Chief	1.00	1.00	1.00	-	1.00
Fire Engineer-B	18.00	18.00	18.00	-	18.00
Fire Engineer-I	5.00	5.00	5.00	-	5.00
Fire Engineer-P	1.00	1.00	1.00	-	1.00
Fire Fighter	-	-	3.00	3.00	3.00
Fire Inspector	-	-	1.00	1.00	1.00
Fire Lieutenant Specialist	1.00	1.00	1.00	-	1.00
Fire Lieutenant-B	10.00	10.00	10.00	-	10.00
Fire Lieutenant-I	9.00	9.00	9.00	-	9.00
Fire Lieutenant-P	6.00	6.00	6.00	-	6.00
Firefighter-Ambulance	-	3.00	3.00	-	3.00
Firefighter-B	27.00	27.00	27.00	-	27.00
Firefighter-I	1.00	1.00	1.00	-	1.00
Firefighter-P	17.00	17.00	17.00	-	17.00
Senior Admin Specialist	1.00	1.00	1.00	-	1.00
Training Specialist	1.00	1.00	1.00	-	1.00
Total Operations	102.00	106.00	110.50	4.50	110.50
Total Fire	108.00	112.00	117.00	5.00	117.00

ACHIEVEMENTS

- Proactive response/preventative efforts have reduced overall responses by 300, Medical responses by 600
- Conducted collaborative training with local/regional response agencies
- Completed over 15,000 hours of training
- Oil/Gas well inspections and response training continue, including Operations Division
- Maintained response time averages
- Creation of City-wide Incident Support Team (OEM)

2019-2020 ADDITIONS

General Fund Revenue Source			
Description	2019	2020	Total
Strategic Planning Consultant	17,000	-	17,000
3 Fire Fighters & Equipment	453,342	357,981	811,323
Fire Inspector & Related Vehicle & Equipment	151,114	119,327	270,441
Emergency Manager	165,549	100,989	266,538
Vehicle Extraction Equipment	80,656	10,000	90,656
Bailout Devices	36,101	8,900	45,001
Methane Detector	17,500	3,500	21,000
PPE Bunker Gear Washers and Dryer	31,497	4,500	35,997
Tactical Ballistic Vest	157,200	42,850	200,050
Total Additions	\$ 1,109,959	\$ 648,047	\$ 1,758,006

PERFORMANCE INDICATORS

Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Human Infrastructure				
Total Training Hours	24,245	24,270	28,497	n/a
Council Priority: Infrastructure & Growth				
Objective: Human Infrastructure				
Annual Fire Inspections	1,191	1,164	1,870	1,500
Plan Review Turn Around Within 14 Days	8	10	10	14
Fire Safety Plans Reviewed	378	289	308	n/a
Fires in Inspected Occupancies	11	4	2*	-
Council Priority: Safety				
Objective: Emergency Readiness & Response				
EMS Response to Service Calls within 5 Minutes**	72.1%	70.0%	71.0%	75.0%
Average EMS Response Time**	4m 20s	4m 24s	4m 22s	<5 Minutes
Total Number of Fire and EMS Responses	13,974	14,861	14,520	n/a
Total Number of Fires	328	287	277	n/a
Maintain Fire Loss Per Capita Below National Average	\$ 24.74	\$ 13.61	\$ 14.51	<30.70

**Top 40 Measure



PURPOSE: Administration provides policy and administrative direction for all functions of the department's operations.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	Budget		
Charges for Services	113	-	-	-	-	-	-
Intergovernmental Revenue	-	6,131	-	-100%	-	-	-
Miscellaneous Revenue	-	25	-	-100%	-	-	-
Use of Fund Balance	469,971	466,273	832,955	78.64%	827,088	-0.70%	
Total Resources	\$ 470,084	\$ 472,429	\$ 832,955	76.31%	\$ 827,088	-0.70%	
Expenditures by Category							
Salaries & Benefits	287,275	284,913	288,880	1.39%	300,873	4.15%	
Supplies & Services	143,032	147,738	472,075	220%	454,215	-3.78%	
Debt	39,777	39,778	72,000	81.00%	72,000	-	
Total Expenditures by Category	\$ 470,084	\$ 472,429	\$ 832,955	76.31%	\$ 827,088	-0.70%	
Expenditures by Activity							
Fire Administration	327,823	330,401	479,242	45.05%	473,375	-1.22%	
Old Hire Pension Liability	102,485	102,250	281,713	176%	281,713	-	
Zoll Heart Monitor Lease	39,777	39,778	72,000	81.00%	72,000	-	
Total Expenditures by Activity	\$ 470,084	\$ 472,429	\$ 832,955	76.31%	\$ 827,088	-0.70%	

ACTIVITY DESCRIPTIONS

Administration provides direction, coordinating, budget oversight and reporting of all activities within the department.

Old Hire Pension Liability is the old fire pension plan no longer offered that is funded annually based on pension costs.

Zoll Heart Monitor Lease started in January 2013, when the City entered into a five-year lease agreement to finance the purchase of seven manual monitor/defibrillators with a down payment of \$84,000. The note is funded by the General fund with annual payments of \$39,777.



COMMUNITY SAFETY

PURPOSE: Serves to reduce the frequency and intensity of fire and hazardous material incidents in a cost-effective manner and to support the overall efforts of the department in accomplishing its mission and goals. This division also serves as the coordinator of Emergency Management for the department and the City of Greeley.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	2020 Budget	
Charges for Services	62,109	56,000	56,000	-	106,000	89.29%
Intergovernmental Revenue	25,000	25,000	25,000	-	25,000	-
Use of Fund Balance	904,073	933,203	1,259,579	34.97%	1,231,248	-2.25%
Total Resources	\$ 991,182	\$ 1,014,203	\$ 1,340,579	32.18%	\$ 1,362,248	1.62%
Expenditures by Category						
Salaries & Benefits	449,983	421,391	612,947	45.46%	639,652	4.36%
Supplies & Services	541,198	592,812	727,632	22.74%	722,596	-0.69%
Total Expenditures by Category	\$ 991,182	\$ 1,014,203	\$ 1,340,579	32.18%	\$ 1,362,248	1.62%
Expenditures by Activity						
Communications	140,722	191,494	184,640	-3.58%	237,271	28.50%
Emergency Management	63,995	67,875	183,699	171%	124,749	-32.09%
Inspections	7,383	6,088	27,490	352%	16,490	-40.01%
Investigations	-	5,099	7,799	52.95%	7,799	-
Life Safety Services	386,679	358,822	500,214	39.40%	522,359	4.43%
Public Safety Education	18,420	15,642	20,425	30.58%	20,425	-
Records Management System	373,983	369,183	416,312	12.77%	433,155	4.05%
Total Expenditures by Activity	\$ 991,182	\$ 1,014,203	\$ 1,340,579	32.18%	\$ 1,362,248	1.62%

ACTIVITY DESCRIPTIONS

Emergency Management develops and implements the Emergency Management activities for the department and the City of Greeley.

Information Management acts as liaison between the department and the City of Greeley Information Technology division and manages all the department's communications systems and software needs.

Life Safety Services provides for fire cause determination of fires occurring in the department's jurisdiction and the investigation of all fires potentially caused by arson. This activity, along with support of the Bomb Squad, is shared with the Police Department. It also provides plan reviews and inspections for compliance with fire safety requirements for all new construction within the department's jurisdiction. This division enforces the fire code and related municipal and department provisions for all existing occupancies, other than single family residences.



PURPOSE: To provide public safety through effective response and mitigation of fires, medical emergencies, and other natural or man-made disasters. To plan, develop, and coordinate fire, emergency medical, hazardous materials, emergency management and other specialized training. This division ensures the health and safety of all personnel.

Resources	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
Charges for Services	355,300	487,654	406,207	-16.70%	406,207	-
Intergovernmental Revenue	11,339	-	-	-	-	-
Miscellaneous Revenue	12,118	17,990	-	-100%	-	-
Transfers In	-	118,250	33,250	-71.88%	33,250	-
Use of Fund Balance	12,660,479	13,447,062	15,359,531	14.22%	15,607,570	1.61%
Total Resources	\$ 13,039,236	\$ 14,070,956	\$ 15,798,988	12.28%	\$ 16,047,027	1.57%
Expenditures by Category						
Salaries & Benefits	11,987,176	12,677,243	13,617,468	7.42%	14,228,835	4.49%
Supplies & Services	998,535	1,162,985	1,834,523	57.74%	1,511,807	-17.59%
Capital	-	-	26,997	-	-	-100%
Transfers Out	53,524	230,728	320,000	38.69%	306,385	-4.25%
Total Expenditures by Category	\$ 13,039,236	\$ 14,070,956	\$ 15,798,988	12.28%	\$ 16,047,027	1.57%
Expenditures by Activity						
Alternative Response Program	3,755	75,422	110,863	46.99%	115,417	4.11%
Ambulance Service	20,161	274,263	346,563	26.36%	360,603	4.05%
Apparatus Maintenance	399,551	632,343	770,996	21.93%	776,999	0.78%
Arson Investigations	2,469	-	50	-	50	-
Dive Team	13,643	12,795	29,750	133%	29,750	-
Emergency Response Operations	11,467,008	11,557,543	12,748,946	10.31%	13,090,524	2.68%
Facilities Maintenance	154,533	176,988	197,257	11.45%	201,279	2.04%
Fire Training	30,481	26,830	117,345	337%	100,748	-14.14%
Hazardous Materials	27,859	29,080	37,115	27.63%	37,115	-
Medical Services	52,850	86,672	68,820	-20.60%	68,820	-
Medical Training	42,602	49,988	106,918	114%	103,818	-2.90%
Personal Protection Equipment/Uniforms	164,562	169,197	185,986	9.92%	162,345	-12.71%
Recruitment/Hiring	6,552	17,072	81,560	378%	85,186	4.45%
Self Contained Breathing Apparatus Maint.	48,821	32,834	48,800	48.63%	42,800	-12.30%
Small Equipment Maintenance	25,491	36,472	145,382	299%	70,636	-51.41%
Specialized Rescue	3,462	3,533	41,601	1,078%	14,400	-65.39%
Support Services	643	121	100	-17.36%	100	-
Training	545,148	654,356	608,337	-7.03%	632,188	3.92%
Training Facility Operations	13,029	9,200	14,700	59.78%	21,650	47.28%
Wellness	10,517	12,517	22,550	80.15%	19,150	-15.08%
Wildland Fire Mitigation	-	132,633	107,999	-18.57%	108,099	0.09%
Wildland Fire Team	6,101	81,097	7,350	-90.94%	5,350	-27.21%
Total Expenditures by Activity	\$ 13,039,236	\$ 14,070,956	\$ 15,798,988	12.28%	\$ 16,047,027	1.57%

ACTIVITY DESCRIPTIONS

The Front Range Fire **Consortium** (FRFC) funds were being managed by the City. The FRFC will manage its own account in 2017.

Emergency Response Operations are responsible for the direction of all firefighting, rescue, and emergency medical responses. Special response teams such as Hazardous Materials, Dive-Rescue, and Technical Rescue, are coordinated and supported by this division. The Division Chief sets duty schedules, assigns personnel, monitors calls and reports, and reviews personnel evaluations and pay adjustments. This division must insure that the firefighters have adequate protective gear and proper apparatus to combat fires, effectively perform rescue procedures, and provide advanced emergency medical care to victims of these circumstances.

Support Services are responsible for the receiving, usage, maintenance, storage, assignment of, and replacement of all fire apparatus, fire equipment, and other supplies. Maintenance of all equipment used in the department is managed by personnel in this division, including maintenance and testing of self-contained breathing apparatus, technical monitors or detectors and small engines. This division provides services to other departments within the City, such as filling air tanks for the Water Department and testing and repairing self-contained breathing apparatus for the Police, Water, and Public Works Departments.

Station maintenance is also directed and scheduled by the Division Chief along with supervising officers at each station. Maintenance work on stations is coordinated with Public Works personnel utilizing food tax funds where possible.

Training within the Operations Division provides coordination, development, and/or delivery of all fire, rescue, emergency medical, and specialized response training. Members of the department are required to maintain certification as firefighters, fire instructors and fire officers, as well as Emergency Medical Technicians. The Training program is responsible for the development and management of the Advanced Life Support program within the department. It is also responsible for maintaining an effective fitness and safety program, which is a high priority within the department. This program manages the hiring and promotional processes for the department.



Resources	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
Charges for Services	94,765	137,023	119,734	-12.62%	119,734	-
Fines & Forfeits	136,966	157,000	136,000	-13.38%	136,000	-
Intergovernmental Revenue	1,296,390	1,640,834	1,159,373	-29.34%	1,200,546	3.55%
Licenses & Permits	182,189	154,000	174,000	12.99%	174,000	-
Miscellaneous Revenue	126,529	61,910	17,660	-71.47%	17,660	-
Transfers In	58,889	70,047	64,753	-7.56%	73,195	13.04%
Use of Fund Balance	24,068,950	26,001,129	27,333,954	5.13%	28,660,395	4.85%
Total Resources	\$ 25,964,677	\$ 28,221,943	\$ 29,005,474	2.78%	\$ 30,381,530	4.74%
Expenditures by Category						
Salaries & Benefits	20,790,335	22,390,883	23,013,323	2.78%	24,338,472	5.76%
Supplies & Services	5,140,252	5,789,205	5,992,151	3.51%	6,043,058	0.85%
Capital	34,090	41,855	-	-100%	-	-
Total Expenditures by Category	\$ 25,964,677	\$ 28,221,943	\$ 29,005,474	2.78%	\$ 30,381,530	4.74%
Expenditures by Fund						
001 - General	25,849,276	28,078,994	28,863,916	2.80%	30,234,826	4.75%
108 - Designated Revenue	30,000	30,000	30,000	-	30,000	-
410 - Downtown Parking	84,401	111,949	111,058	-0.80%	116,204	4.63%
607 - Community Memorials	1,000	1,000	500	-50.00%	500	-
Total Expenditures by Fund	\$ 25,964,677	\$ 28,221,943	\$ 29,005,474	2.78%	\$ 30,381,530	4.74%
Expenditures by Division						
Operations	20,226,270	21,742,765	17,962,381	-17.39%	18,882,072	5.12%
Support Services	5,738,407	6,479,178	11,043,093	70.44%	11,499,458	4.13%
Total Expenditures by Division	\$ 25,964,677	\$ 28,221,943	\$ 29,005,474	2.78%	\$ 30,381,530	4.74%

GENERAL DESCRIPTION

The **Police** Department exists for the provision of law enforcement services within prescribed ethical and constitutional limitations in the most cost-effective manner. It is responsive to community priorities, and utilizes proactive policing strategies. The department's mission is to improve the quality of life in Greeley by actively reducing the incidence and fear of crime and providing superior community service. The department consists of two divisions: Operations and Services.

HOW THE DEPARTMENT IS ORGANIZED

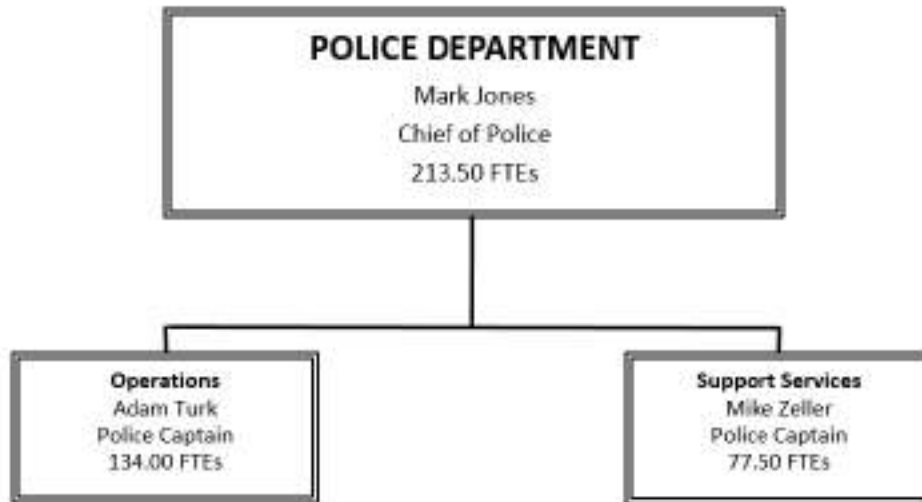
The **Operations** division consists of the Patrol Section, the Traffic Enforcement Unit, the School Resource Officer Unit, the Special Weapons and Tactical/Bomb Unit, Neighborhood Action Team (NAT), the Animal Control Unit, the Special Enforcement Team, the Parking Enforcement Unit, Crime Analysis Unit, K-9 Unit, School Crossing Guards, the Investigations Section, the Weld County Drug Task Force, and the Victim Services Unit. This division provides the majority of the crime prevention, community education programming, order maintenance, traffic enforcement and control, case investigation, and general law enforcement services for the community.

The **Parking Enforcement** staff enforces City parking ordinances through the issuance of parking citations to violators. In addition, the unit also assists with removal of abandoned or illegally parked vehicles. Parking Enforcement is a part of the Patrol section.

The **Services** division contains the Administrative Section, the Property Unit, Evidence Unit, Training Unit, Personnel Unit, Records, and Communications. This division provides recruitment and selection processes, personnel and training development, budget development, property management, evidence administration and storage, and maintaining criminal records and warrants.

Grants to Outside Agencies includes grants given to A Kid's Place, A Woman's Place, Youth and Family Connection, Drug/Alcohol Surcharge, and The Humane Society

ORGANIZATIONAL CHART



FTE SUMMARY

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Police					
Operations					
Administrative Specialist	2.00	2.00	-	(2.00)	-
Animal Control Officer	4.00	4.00	4.00	-	4.00
Crime Analyst	1.00	1.00	1.00	-	1.00
Fraud Investigations Specialist	1.00	1.00	-	(1.00)	-
Police Captain	1.00	1.00	1.00	-	1.00
Police Lieutenant	6.00	6.00	5.00	(1.00)	5.00
Police Officer	123.00	125.00	103.00	(22.00)	103.00
Police Sergeant	20.00	20.00	18.00	(2.00)	18.00
Public Safety Technician	6.00	7.00	8.00	1.00	8.00
Senior Admin Specialist	1.00	1.00	2.00	1.00	2.00
Victim Services Coordinator	2.00	2.00	2.00	-	2.00
Total Patrol	167.00	170.00	144.00	(26.00)	144.00
Support Services					
Administrative Specialist	-	-	1.00	1.00	1.00
Budget Analyst	1.00	1.00	1.00	-	1.00
Clerical Assistant	1.50	1.50	0.50	(1.00)	0.50
Data Coordinator I	19.00	19.00	19.00	-	19.00
Data Coordinator II	4.00	4.00	4.00	-	4.00
Data Processing Clerk	-	-	1.00	1.00	1.00
Evidence Technician	-	-	1.00	1.00	1.00
Fraud Investigations Specialist	-	-	1.00	1.00	1.00
Police Captain	1.00	1.00	1.00	-	1.00
Police Chief	1.00	1.00	1.00	-	1.00
Police Lieutenant	-	-	1.00	1.00	1.00
Police Officer	-	-	21.00	21.00	21.00
Police Sergeant	2.00	2.00	5.00	3.00	5.00
Property Evidence Technician	3.00	3.00	3.00	-	3.00
Property Evidence Technician Supervisor	1.00	1.00	1.00	-	1.00
Public Safety Technician	-	-	1.00	1.00	1.00
Records Manager	1.00	1.00	1.00	-	1.00
Senior Admin Specialist	3.00	3.00	3.00	-	3.00
Training Coordinator	1.00	1.00	1.00	-	1.00
Total Support Services	38.50	38.50	67.50	29.00	67.50
Parking					
Parking Enforcement Officer	2.00	2.00	2.00	-	2.00
Total Parking	2.00	2.00	2.00	-	2.00
Total Police	207.50	210.50	213.50	3.00	213.50

FTE STAFFING BY TYPE

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Patrol					
Civilian	17.00	18.00	17.00	(1.00)	17.00
Sworn	150.00	152.00	127.00	(25.00)	127.00
Patrol Total	167.00	170.00	144.00	(26.00)	144.00
Support Services					
Civilian	34.50	34.50	38.50	4.00	38.50
Sworn	4.00	4.00	29.00	25.00	29.00
Support Services Total	38.50	38.50	67.50	29.00	67.50
Parking					
Civilian	2.00	2.00	2.00	-	2.00
Parking Total	2.00	2.00	2.00	-	2.00
Total Police	207.50	210.50	213.50	3.00	213.50

ACHIEVEMENTS

- Observed a major reduction in injury traffic accidents (-35%) (49 to 76)
 - *During the first half of 2018, compared to the same time period in 2017*
- Implementation of Co-Responder program with Evans P.D. and North Range Behavioral Health
- Started Mental Health First Aid Training for police officers
- Achieved full authorized staffing for sworn personnel (156)
- Began use of the mobile mic report app for our smart phones (save money and time)
- Silent Dispatching implemented

2019-2020 ADDITIONS

General Fund Revenue Source			
Description	2019	2020	Total
Motorcycle Patrol MDTs	46,075	9,000	55,075
Replacement Tasers 2019-2020 and Replacement Schedule	87,250	87,250	174,500
Crime Scene Response Vehicle & Replacement Schedule	66,150	7,150	73,300
Two Public Safety Technicians in 2019	263,119	191,534	454,653
Evidence Technician	75,187	75,042	150,229
Total Additions	\$ 537,781	\$ 369,976	\$ 907,757

PERFORMANCE INDICATORS

Council Priority: Safety	2015	2016	2017	Target
Objective: Crime Prevention & Suppression				
Total Part One Crimes	3,139	3,773	3,227	2% Decline
Objective: Emergency Readiness & Response				
E-911 Calls Served By Greeley Call Center	128,531	122,830	110,675	n/a
E-911 Telephone Calls Answered within 20 Seconds	97.4%	98.4%	98.0%	n/a
Average Calls Per Day	352	337	303	n/a
Calls For Services	72,909	78,760	78,502	n/a
Priority One Calls	710	894	1,137	n/a
Average Response Time to Priority Two Calls**	8m 13s	8m 29s	8m 28s	10 Minutes

**Top 40 Measure



OPERATIONS – PATROL

PURPOSE: To provide a safe environment for the citizens of Greeley through effective law enforcement, prevention and control of crime, maintenance of public order, and the safe, expeditious flow of traffic.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	2020 Budget	
Charges for Services	47,708	67,831	70,350	3.71%	70,350	-
Fines & Forfeits	136,536	157,000	126,000	-19.75%	126,000	-
Intergovernmental Revenue	463,102	548,286	37,606	-93.14%	40,645	8.08%
Licenses & Permits	179,718	154,000	174,000	12.99%	174,000	-
Miscellaneous Revenue	7,981	4,250	-	-100%	-	-
Transfers In	58,889	70,047	-	-100%	-	-
Use of Fund Balance	19,332,337	20,741,351	17,554,425	-15.37%	18,471,077	5.22%
Total Resources	\$ 20,226,270	\$ 21,742,765	\$ 17,962,381	-17.39%	\$ 18,882,072	5.12%
Expenditures by Category						
Salaries & Benefits	17,938,091	19,239,863	15,335,213	-20.29%	16,297,461	6.27%
Supplies & Services	2,288,179	2,476,047	2,627,168	6.10%	2,584,611	-1.62%
Capital	-	26,855	-	-100%	-	-
Total Expenditures by Category	\$ 20,226,270	\$ 21,742,765	\$ 17,962,381	-17.39%	\$ 18,882,072	5.12%
Expenditures by Fund						
001 - General	20,111,869	21,600,816	17,821,323	-17.50%	18,735,868	5.13%
108 - Designated Revenue	30,000	30,000	30,000	-	30,000	-
410 - Downtown Parking	84,401	111,949	111,058	-0.80%	116,204	4.63%
Total Expenditures by Fund	\$ 20,226,270	\$ 21,742,765	\$ 17,962,381	-17.39%	\$ 18,882,072	5.12%

Expenditures by Activity	2018 Revised		2019 Budget	2019 vs.		2020 vs.	
	2017 Actual	Budget		2018	2020 Budget	2019	
A Kid's Place	9,000	9,000	9,000	-	9,000	-	
A Woman's Place	16,000	16,000	16,000	-	16,000	-	
Animal Control	277,448	338,532	322,803	-4.65%	337,674	4.61%	
Bomb	4,149	4,470	7,870	76.06%	8,270	5.08%	
Communications	-	-	629,622	-	657,153	4.37%	
Drug/Alcohol Surcharge	30,000	30,000	30,000	-	30,000	-	
Humane Society	299,897	329,368	329,368	-	339,250	3.00%	
Information Technology Charges	784,596	773,866	695,782	-10.09%	727,092	4.50%	
Investigations	2,879,492	2,857,894	-	-100%	-	-	
Issue Tickets	84,401	111,949	111,058	-0.80%	116,204	4.63%	
Joint Crime Lab	369,600	333,817	-	-100%	-	-	
K-9	273,263	246,999	358,242	45.04%	384,213	7.25%	
Liquor Enforcement	128,090	113,715	-	-100%	-	-	
Major Crime Scene Equipment	-	3,105	-	-100%	-	-	
Neighborhood Action Team	638,908	678,765	721,035	6.23%	757,720	5.09%	
Old Hire Pension Liability	44,789	44,789	40,683	-9.17%	40,683	-	
Patrol Commander	176,755	178,643	187,635	5.03%	196,943	4.96%	
Patrol Services	11,057,342	12,388,584	12,555,332	1.35%	13,213,440	5.24%	
School Crossing Guards	58,736	59,132	75,212	27.19%	81,291	8.08%	
School Resource	692,837	694,657	822,147	18.35%	863,750	5.06%	
SWAT	37,681	42,079	51,820	23.15%	52,708	1.71%	
Traffic	908,268	941,112	957,138	1.70%	1,009,047	5.42%	
Victim Services	210,351	247,654	-	-100%	-	-	
Weld Drug Task Force	1,203,032	1,257,001	-	-100%	-	-	
Youth & Family Connection	41,634	41,634	41,634	-	41,634	-	
Total Expenditures by Activity	\$ 20,226,270	\$ 21,742,765	\$ 17,962,381	-17.39%	\$ 18,882,072	5.12%	

ACTIVITY DESCRIPTIONS

The **Animal Control** unit responds to calls regarding problems with domestic animals, collects and impounds stray animals, and enforces the animal control ordinances.

The **Issue Tickets** (Parking Enforcement) program is responsible for overtime and permits, parking in the downtown center area and associated parking lots. Additionally, Parking Enforcement Officers are responsible for tow-away zones and handicap parking restrictions.

The **Neighborhood Action Team** (NAT) plans, implements, and evaluates community service programs directed at meeting community needs and improving communication between the Police Department and the community. Specific projects include crime prevention presentations and inspections, Neighborhood Watch Programs, the Adopt-a-Cop Program, the Santa Cops Program, and Business Watch. The NAT program is staffed by a sergeant, four officers and one non-sworn public safety technician (PST) who are able to identify and provide solutions to neighborhood problems. They work closely in conjunction with the City's Neighborhood Building Blocks program involving various other City departments and components of the City.

The **Patrol** section provides a 24-hour response capability to calls for service, investigates criminal incidents, enforces laws and ordinances, and maintains public order. Individual work units include the Traffic Enforcement Unit involved with the safe and expeditious flow of traffic, the Special Weapons and Tactics Team trained to respond to major life threatening situations, and the Greeley/Weld Bomb Unit that contains highly trained and skilled individuals who handle explosive and incendiary devices and their neutralization.

The School **Crossing Guard** program is composed of seasonal employees who assist children at school crosswalks during the school year.

The **School Resource** program provides officers who are assigned to various schools. There is an officer assigned to each of the three major high schools and two additional officers who are assigned both junior high and elementary schools. In addition to the education component, the officers are able to employ enforcement strategies as they become necessary both in the areas of criminal activity and traffic enforcement in the areas in and around the schools.

The **SWAT** (Special Weapons and Tactics) Team consists of specially trained officers chosen from all sections within the Police Department. The unit responds to barricaded suspect and hostage taking incidents and assists in the apprehension of dangerous fugitives.

The **Traffic** Unit exists to reduce traffic accidents and injuries and to facilitate the safe and expeditious flow of vehicular and pedestrian traffic through the public's voluntary compliance with traffic regulations. The traffic unit does this through a combination of education and enforcement.

The **Victims Services** and Assistance staff consists of volunteers and two Victim Services Coordinators whose salaries are partially funded by grants. The unit is charged with providing support and referral services to victims of crimes. Once victims have been identified, victim services personnel follow-up to ensure that needed assistance is provided. Services range from immediate response to the scene by a victim advocate to a next day phone call, depending on the nature of the crime or victim needs.

The **Weld Drug Task Force** program is a countywide multi-agency operation that was created to impact illegal drug trafficking in Weld County. Resources and funding for the operation are derived from a number of supporting police agencies throughout the county and a grant from the Office of National Drug Control Policy – High Intensity Drug Trafficking Area. Task Force personnel on permanent assignment are derived from the Greeley Police Department and the Weld County Sheriff's Office.

GRANTS TO OUTSIDE AGENCIES

A Kid's Place is a child-friendly environment for coordinated law enforcement investigations, including a site for interviews of children who may be victims of child abuse and to provide assistance in communication with witnesses and victim's families.

A Woman's Place is a shelter and counseling program for battered women and their children.

Humane Society – This is the City's contribution for kennel services for companion animals delivered by City police department or Greeley residents.

Youth & Family Connections (Juvenile Assessment Center) – This is the City's contribution for the operation of the Weld County Juvenile Assessment Center.



SUPPORT SERVICES

PURPOSE: The division provides necessary administrative and support services to the department as well as balanced community services to the citizens in order to accomplish the overall goals of both the community and the department.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	Budget	
Charges for Services	47,057	69,192	49,384	-28.63%	49,384	-
Fines & Forfeits	430	-	10,000	-	10,000	-
Intergovernmental Revenue	833,288	1,092,548	1,121,767	2.67%	1,159,901	3.40%
Licenses & Permits	2,471	-	-	-	-	-
Miscellaneous Revenue	118,548	57,660	17,660	-69.37%	17,660	-
Transfers In	-	-	64,753	-	73,195	13.04%
Use of Fund Balance	4,736,613	5,259,778	9,779,529	85.93%	10,189,318	4.19%
Total Resources	\$ 5,738,407	\$ 6,479,178	\$ 11,043,093	70.44%	\$ 11,499,458	4.13%
Expenditures by Category						
Salaries & Benefits	2,852,244	3,151,020	7,678,110	144%	8,041,011	4.73%
Supplies & Services	2,852,073	3,313,158	3,364,983	1.56%	3,458,447	2.78%
Capital	34,090	15,000	-	-100%	-	-
Total Expenditures by Category	\$ 5,738,407	\$ 6,479,178	\$ 11,043,093	70.44%	\$ 11,499,458	4.13%
Expenditures by Fund						
001 - General	5,737,407	6,478,178	11,042,593	70.46%	11,498,958	4.13%
607 - Community Memorials	1,000	1,000	500	-50.00%	500	-
Total Expenditures by Fund	\$ 5,738,407	\$ 6,479,178	\$ 11,043,093	70.44%	\$ 11,499,458	4.13%
Expenditures by Activity						
Communications	247,914	466,766	-	-100%	-	-
Custody Contract	6,330	8,500	8,500	-	8,500	-
Evidence	386,273	405,940	473,057	16.53%	489,746	3.53%
Honor Guard	557	1,073	1,073	-	1,073	-
Investigations	-	-	2,921,655	-	3,054,562	4.55%
Joint Crime Lab	-	-	361,188	-	371,890	2.96%
Liquor Enforcement	-	-	118,663	-	123,960	4.46%
Longworth Fund	1,000	1,000	500	-50.00%	500	-
Major Crime Scene	-	-	68,250	-	9,250	-86.45%
Office of Chief of Police	412,364	445,079	448,125	0.68%	468,175	4.47%
Police Grants	147,378	263,827	-	-100%	-	-
Police Range	46,105	46,186	65,478	41.77%	66,198	1.10%
Property	1,755,101	1,662,864	1,841,051	10.72%	1,976,921	7.38%
Records & Identification	2,222,456	2,532,606	2,559,083	1.05%	2,670,629	4.36%
Recruitment	6,959	81,760	91,870	12.37%	91,870	-
Support Services Commander	247,018	262,004	261,021	-0.38%	273,921	4.94%
Training - Services	258,953	301,573	397,669	31.86%	412,331	3.69%
Victim Services	-	-	186,643	-	195,085	4.52%
Weld Drug Task Force	-	-	1,239,267	-	1,284,847	3.68%
Total Expenditures by Activity	\$ 5,738,407	\$ 6,479,178	\$ 11,043,093	70.44%	\$ 11,499,458	4.13%

ACTIVITY DESCRIPTIONS

The **Support Services Commander** is responsible for preparing and administering the annual budget, coordinating long-range fiscal planning, maintaining records of purchases and service contracts, and providing audit accountability for agency expenditures. The Professional Standards Unit sergeant reports directly to the Chief of Police and is responsible for the control of complaint investigations against department members, both sworn and non-sworn. This officer also performs inspections, witnesses the destruction of illegal contraband, and performs periodic audits of all departmental cash accounts. Additionally, a number of grants are fiscally monitored out of the Services Division to include the VALE, VOCA, HIDTA and JAG grants.

The **Communications** section is for the City of Greeley's share of emergency dispatch services provided by Weld County and the services necessary to maintain department radios.

The **Evidence** unit's responsibilities include the storage and security of evidence and recovered property, the coordination of laboratory analysis of evidence, and the release or destruction of evidence or other property as prescribed by applicable statutes or ordinances.

The primary role of the **Honor Guard** is to serve as ambassadors for the City of Greeley, presenting a positive image of the agency and the City.

The **Investigations** Section is responsible for major investigations utilizing specialists which enable the patrol officers to remain on their assigned beats. Individual work units include the Target Offense Team, the General Assignment Unit, the Youth Unit, the Gang Unit, and the Liquor Enforcement Unit.

The **Joint Crime Lab** provides forensic services to the Weld County Sheriff's Office and the Greeley Police Department as well as the Loveland Police Department, the Fort Collins Police Department, and the Larimer County Sheriff's Office. These services typically include crime scene investigation, fingerprint comparison, digital evidence collection and analysis, DNA analysis, and chemical analysis services.

The **K-9** unit is trained to sniff out drugs and apprehend suspects.

Liquor Enforcement investigates all liquor related cases and liquor complaints filed by citizens.

The **Longworth Fund** provides annual police scholarships.

The **Major Crime Scene** group is a specialized investigations unit.

The **Office of Chief of Police** reports to the City Manager and is the department head. The Police Chief is responsible for the leadership of the department.

The **Police Range** is a specially equipped firing range for sworn police officers to conduct marksmanship training.

The **Property** unit responsibilities include the storage of department equipment and supplies. The unit is also responsible for the purchase of department equipment and maintenance of the police credit card system.

The **Records** section annually receives, transcribes, reviews and maintains approximately 50,000 criminal justice reports prepared by Greeley Police Department members as well as the Weld County Sheriff's Office and the Kersey Police Department. The maintenance of these reports includes quality assurance reviews to ensure that the coding adheres to the National Incident Based Reporting System (NIBRS) requirements and submitting this data at the state and federal levels. Dissemination of these criminal justice records is made to the public as well as other criminal justice agencies. The section also receives, enters and forwards approximately 23,000 citations that were issued by the 3 Records Management System (RMS) agencies listed above as well as receives, enters and annually maintains 11,000 warrants that are issued by 23 courts in Weld County.

The **Training and Recruitment** units are responsible for the coordination of recruit and officer in-service, supervisory, managerial, firearms, and all other specialized training for department members. These units also administer the career development program, the higher education reimbursement program, and maintain the Police Department library, personnel files, and training records for all department members.

Custody Contract is the costs for prisoners charged to the City from the County Jail.

Police Grants are grants received from outside agencies that have designated purposes.



Public Works

Resources	2018 Revised		2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
	2017 Actual	Budget				
Charges for Services	12,926,152	14,509,471	15,012,872	3.47%	15,543,494	3.53%
Fines & Forfeits	1,200	-	-	-	-	-
Intergovernmental Revenue	7,377,811	8,937,014	7,611,002	-14.84%	7,203,913	-5.35%
Licenses & Permits	322,901	165,590	15,590	-90.59%	15,590	-
Taxes	835,749	714,000	794,000	11.20%	794,000	-
Miscellaneous Revenue	1,166,812	1,037,782	422,946	-59.25%	409,815	-3.10%
Bond Proceeds	460,058	-	-	-	-	-
Transfers In	3,657,306	5,744,455	5,026,930	-12.49%	5,139,237	2.23%
Use of Fund Balance	3,671,674	13,984,590	5,497,537	-60.69%	3,505,766	-36.23%
Total Resources	\$ 30,419,665	\$ 45,092,902	\$ 34,380,877	-23.76%	\$ 32,611,815	-5.15%
Expenditures by Category						
Salaries & Benefits	11,014,120	12,794,217	12,223,530	-4.46%	13,133,762	7.45%
Supplies & Services	9,579,836	11,258,575	11,302,688	0.39%	12,006,109	6.22%
Capital	8,099,268	19,010,652	9,053,951	-52.37%	5,721,951	-36.80%
Debt	877,026	872,512	686,900	-21.27%	687,400	0.07%
Transfers Out	849,416	1,156,946	1,113,808	-3.73%	1,062,593	-4.60%
Total Expenditures by Category	\$ 30,419,665	\$ 45,092,902	\$ 34,380,877	-23.76%	\$ 32,611,815	-5.15%
Expenditures by Fund						
001 - General	8,200,650	11,519,985	9,729,847	-15.54%	9,314,953	-4.26%
104 - Streets & Roads	9,733,661	11,075,400	10,243,096	-7.51%	10,703,498	4.49%
108 - Designated Revenue	465,665	628,574	563,847	-10.30%	499,529	-11.41%
411 - Stormwater	1,956,044	2,550,300	2,755,430	8.04%	2,867,460	4.07%
412 - Stormwater Construction	2,341,470	10,770,364	2,912,342	-72.96%	1,158,886	-60.21%
413 - Stormwater Replacement	2,155,070	1,762,302	1,692,999	-3.93%	1,619,246	-4.36%
422 - Stormwater Debt Service	518,370	564,850	549,150	-2.78%	549,650	0.09%
502 - Equipment Maintenance	2,518,987	3,269,517	3,205,135	-1.97%	3,453,237	7.74%
512 - Fleet Replacement	2,529,749	2,951,610	2,729,031	-7.54%	2,445,356	-10.39%
Total Expenditures by Fund	\$ 30,419,665	\$ 45,092,902	\$ 34,380,877	-23.76%	\$ 32,611,815	-5.15%
Expenditures by Division						
Administration	1,268,416	1,510,762	1,473,955	-2.44%	1,516,209	2.87%
Engineering	1,494,496	1,712,610	1,008,406	-41.12%	1,090,391	8.13%
Equipment Maintenance	2,518,987	3,269,517	3,205,135	-1.97%	3,453,237	7.74%
Facilities Management	2,607,511	3,572,293	3,080,522	-13.77%	3,087,489	0.23%
Fleet Replacement	2,529,749	2,951,610	2,729,031	-7.54%	2,445,356	-10.39%
Stormwater	6,970,955	15,647,816	7,909,921	-49.45%	6,195,242	-21.68%
Street Maintenance	3,504,305	3,896,112	3,796,874	-2.55%	3,977,432	4.76%
Transit Services	6,039,457	8,569,266	7,206,172	-15.91%	6,719,993	-6.75%
Transportation Services	3,485,791	3,962,916	3,970,861	0.20%	4,126,466	3.92%
Total Expenditures by Division	\$ 30,419,665	\$ 45,092,902	\$ 34,380,877	-23.76%	\$ 32,611,815	-5.15%

GENERAL DESCRIPTION

The mission of the **Public Works** Department is to provide for the design, construction, operation, maintenance and protection of the City's infrastructure that is critical to the safe and efficient movement of pedestrians, traffic, goods, and emergency services.

HOW THE DEPARTMENT IS ORGANIZED

The Public Works Director reports to the City Manager and is the head of the department.

The **Administration** division consists of the Director and support staff providing for the planning, directing, coordinating, budget oversight and reporting of all service programs within the department.

The **Engineering** division plans, designs, and supervises the construction of special projects and Capital Improvements Program projects, as well as the orderly development review and quality management of work within the public right-of-way.

The **Equipment Maintenance** division is responsible for the procurement, repair and maintenance of much of the City's fleet of vehicles and equipment. The division also is responsible for the provision of fuel and fuel tank testing.

The **Facilities Management** division repairs, maintains, and cleans City buildings and facilities. The division also performs remodeling, energy management, and retrofitting of facilities, as well as preventive maintenance on heating, ventilating, and air conditioning equipment.

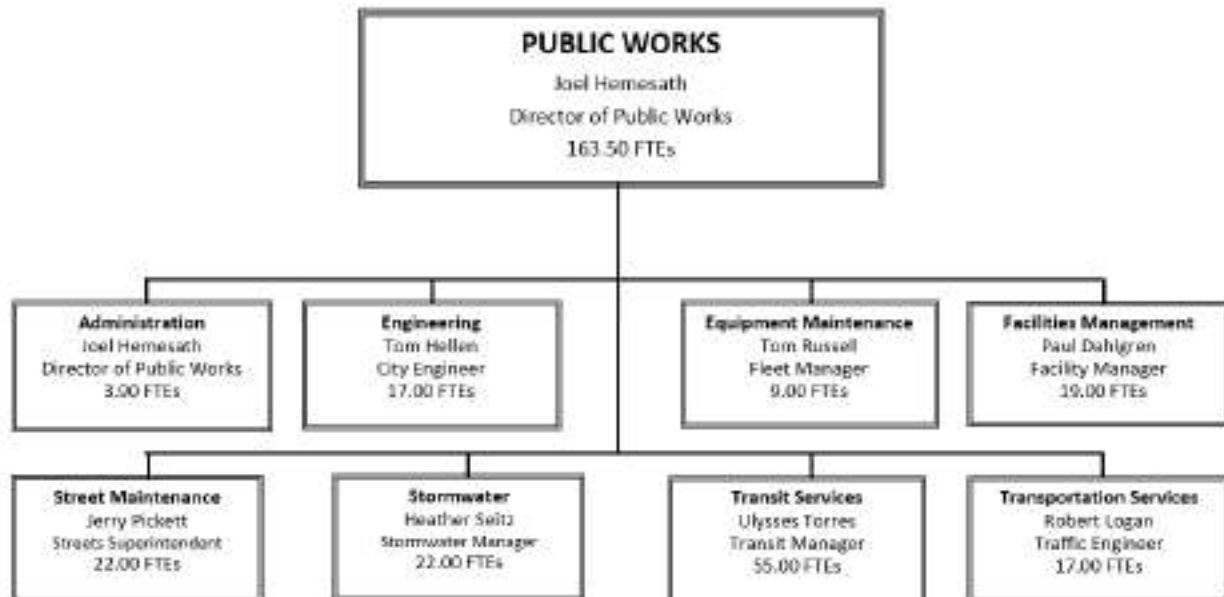
The **Fleet Replacement** division tracks the procurement of the City's vehicles and equipment.

The **Streets** division cleans and repairs city streets, controls snow and ice on streets for safe travel, maintains and repairs public drainage facilities, and controls weeds in the public rights-of-way and on City property.

The **Transit Services** division operates a public transit system for the citizens of Greeley by providing fixed, demand response and paratransit services.

The **Transportation Services** division plans traffic flow, installs and maintains traffic control devices such as signs, traffic signals and street markings, and provides for the coordination of traffic signals and street lights for improved safety.

ORGANIZATIONAL CHART



FTE SUMMARY

			2019		2020
Public Works	2017 Actual	2018 Revised Budget	Proposed Budget	2019 vs. 2018 Revised	Proposed Budget
Administration					
Budget Analyst	0.90	0.90	0.90	-	0.90
Deputy Public Works Director	1.00	1.00	1.00	-	1.00
Marketing Technician	1.00	1.00	1.00	-	1.00
Public Works Director	1.00	1.00	1.00	-	1.00
Total Administration	3.90	3.90	3.90	-	3.90
Engineering					
Administrative Specialist II	1.00	1.00	1.00	-	1.00
City Engineer	1.00	1.00	1.00	-	1.00
Civil Engineer	5.00	5.00	5.00	-	5.00
Concrete Maintenance Coordinator	1.00	1.00	1.00	-	1.00
Engineering Assistant	0.50	-	-	-	-
Engineering Project Manager	1.00	1.00	1.00	-	1.00
Engineering Technician	6.00	5.00	5.00	-	5.00
Construction Inspector	5.00	-	-	-	-
Construction Services Manager	1.00	-	-	-	-
Pavement Management Coordinator	1.00	1.00	1.00	-	1.00
Senior Land Surveyor	1.00	1.00	1.00	-	1.00
Senior Survey Technician	1.00	1.00	1.00	-	1.00
Total Engineering	24.50	17.00	17.00	-	17.00
Equipment Maintenance					
Administrative Specialist	1.00	1.00	1.00	-	1.00
Equipment Maintenance Foreman	1.00	1.00	1.00	-	1.00
Equipment Maintenance Mechanic	5.00	5.00	5.00	-	5.00
Fleet Manager	1.00	1.00	1.00	-	1.00
Fleet Specialist	1.00	1.00	1.00	-	1.00
Total Equipment Maintenance	9.00	9.00	9.00	-	9.00
Facilities Management					
Administrative Specialist II	1.00	1.00	1.00	-	1.00
Facilities Management Technician II	4.00	4.00	4.00	-	4.00
Facilities Project Manager	1.00	1.00	1.00	-	1.00
Facility Manager	1.00	1.00	1.00	-	1.00
Facility Service Supervisor I	1.00	1.00	1.00	-	1.00
Facility Service Worker	8.00	8.00	8.00	-	8.00
Mechanical Controls Technician	2.00	2.00	2.00	-	2.00
Project Coordinator	1.00	1.00	1.00	-	1.00
Total Facilities Management	19.00	19.00	19.00	-	19.00
Street Maintenance					
Crew Supervisor-Streets	2.00	2.00	2.00	-	2.00
Equipment Operator I	9.00	9.00	9.00	-	9.00
Equipment Operator II-Streets	8.00	8.00	8.00	-	8.00
Graffiti Removal Technician	1.00	1.00	1.00	-	1.00
Senior Administrative Specialist	1.00	1.00	1.00	-	1.00
Streets Superintendent	1.00	1.00	1.00	-	1.00
Total Street Maintenance	22.00	22.00	22.00	-	22.00

FTE SUMMARY (CONTINUED)

			2019		2020
Public Works	2017 Actual	2018 Revised Budget	Proposed Budget	2019 vs. 2018 Revised	Proposed Budget
Transit Services					
Administrative Specialist II	1.00	1.00	1.00	-	1.00
Bus Driver	31.00	31.00	35.50	4.50	35.50
Bus Mechanic	-	-	1.00	1.00	1.00
Clerical Assistant	1.00	1.00	1.00	-	1.00
Equipment Maintenance Foreman	1.00	1.00	1.00	-	1.00
Equipment Maintenance Mechanic	4.00	4.00	4.00	-	4.00
Fleet Specialist	1.00	1.00	1.00	-	1.00
Maintenance Service Attendant	1.00	1.00	1.00	-	1.00
Maintenance Service Specialist	1.00	1.00	1.00	-	1.00
Route Supervisor	3.00	3.00	3.00	-	3.00
Transit Manager	1.00	1.00	1.00	-	1.00
Transit Operations Supervisor	1.00	1.00	1.00	-	1.00
Transit Specialist	1.00	1.00	1.00	-	1.00
Transportation Dispatcher	3.00	3.00	3.00	-	3.00
Total Transit Services	50.00	50.00	55.50	5.50	55.50
Transportation Services					
Engineering Assistant	1.00	1.00	1.00	-	1.00
Pavement Markings Coordinator	1.00	1.00	1.00	-	1.00
Signs & Markings Supervisor	1.00	1.00	1.00	-	1.00
Signs & Markings Technician	4.00	4.00	4.00	-	4.00
Traffic Engineer	1.00	1.00	1.00	-	1.00
Traffic Engineer Technician II	1.00	1.00	1.00	-	1.00
Traffic Engineering Technician	1.00	1.00	1.00	-	1.00
Traffic Operations Supervisor	1.00	1.00	1.00	-	1.00
Traffic Signal Supervisor	1.00	1.00	1.00	-	1.00
Traffic Signal Technician	3.00	4.00	4.00	-	4.00
Transportation Planner	1.00	1.00	1.00	-	1.00
Transportation Services	16.00	17.00	17.00	-	17.00
Total Public Works	144.40	137.90	143.40	5.50	143.40

ACHIEVEMENTS

- With Keep Greeley Moving tax, Rolling Hills and Maplewood subdivisions will be overlaid and concrete repairs made
- 17% increase in ridership on new transit route system implemented in 2016 (751,532 rides on fixed route). Ride Free with ID program accounts for 95% of ridership increase.
- City Center Phase I Completion
- Addition of Prox card systems on several buildings for added security
- 71st Avenue from 12th Street to 22nd Street reconstruction

2019-2020 ADDITIONS

General Fund Revenue Source			
Description	2019	2020	Total
Poudre Express Regional Route	35,219	110,718	145,937
Total Additions	\$ 35,219	\$ 110,718	\$ 145,937

Utility Fund Revenue Source			
Description	2019	2020	Total
Manhole Camera	200,000	-	200,000
Total Additions	\$ 200,000	\$ -	\$ 200,000

PERFORMANCE INDICATORS

Council Priority: Image	2015	2016	2017	Target
Objective: Appealing Community Entryways & Corridors				
Graffiti Removal within 24 Hours or Reporting	94.0%	83.0%	83.0%	90.0%
Council Priority: Image	2015	2016	2017	Target
Objective: Quality of Life				
Total Ridership All Services	594,531	667,532	774,651	700,000
Fixed Route Riders Per Revenue Hour**	\$ 17.00	\$ 15.28	\$ 17.93	\$ 17.00
Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Public Facilities & Equipment				
Central Fleet: Repair Cost/Mile	\$ 0.28	\$ 0.29	\$ 0.31	\$ 0.14
Transit Fleet: Repair Cost/Mile	\$ 1.21	\$ 1.03	\$ 1.14	\$ 0.80
Streets Above Quality Index (65)**	56.0%	59.8%	61.1%	90.0%
Collector Streets Above Quality Index (65)**	60.0%	64.9%	65.9%	90.0%
Arterial Streets Above Quality Index (65)**	65.0%	66.1%	66.6%	90.0%
Street Sweeping Cost (Cost/Mile)**	\$ 42.73	\$ 38.67	\$ 39.37	\$ 40.00
Number of Potholes**	38,653	35,138	31,302	n/a
Number of Potholes Reported and Filled within 48 Hours**	93.0%	95.0%	94.0%	90.0%

**Top 40 Measure



PURPOSE: To provide administrative support to the entire department.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.	
	2017 Actual	Budget		2018	2020 Budget	2019	
Intergovernmental Revenue	149,712	160,400	160,400	-	160,400	-	
Taxes	100,290	85,680	85,680	-	85,680	-	
Miscellaneous Revenue	3,534	3,534	3,534	-	3,534	-	
Transfers In	3,271,149	4,953,927	4,603,927	-7.07%	4,703,927	2.17%	
Use of Fund Balance	(2,256,269)	(3,692,779)	(3,379,586)	-8.48%	(3,437,332)	1.71%	
Total Resources	\$ 1,268,416	\$ 1,510,762	\$ 1,473,955	-2.44%	\$ 1,516,209	2.87%	
Expenditures by Category							
Salaries & Benefits	350,614	584,179	524,205	-10.27%	550,394	5.00%	
Supplies & Services	850,480	926,583	949,750	2.50%	965,815	1.69%	
Capital	67,323	-	-	-	-	-	
Total Expenditures by Category	\$ 1,268,416	\$ 1,510,762	\$ 1,473,955	-2.44%	\$ 1,516,209	2.87%	
Expenditures by Fund							
001 - General	7,000	7,000	7,000	-	7,000	-	
104 - Streets & Roads	1,261,416	1,503,762	1,466,955	-2.45%	1,509,209	2.88%	
Total Expenditures by Fund	\$ 1,268,416	\$ 1,510,762	\$ 1,473,955	-2.44%	\$ 1,516,209	2.87%	
Expenditures by Activity							
Administration	865,791	1,106,610	1,148,760	3.81%	1,178,293	2.57%	
Envision	7,000	7,000	7,000	-	7,000	-	
Information Technology Charges	395,625	397,152	318,195	-19.88%	330,916	4.00%	
Total Expenditures by Activity	\$ 1,268,416	\$ 1,510,762	\$ 1,473,955	-2.44%	\$ 1,516,209	2.87%	

ACTIVITY DESCRIPTIONS

Envision – is a grant given by the City of Greeley to assist Envision, an outside agency, who serves approximately 1,800 individuals that have a qualifying intellectual and/or developmental disability or delay.

Administration's main emphasis is working with the departmental budget and payroll. The administrative staff also provides administrative support to other divisions within the department and is responsible for other duties as assigned.



PURPOSE: To provide orderly construction of new street infrastructure via new land development, proper evaluation/repair of the city's existing street infrastructure system, and the design, construction, inspection and quality assurance of new transportation related capital improvement projects.

Resources	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Charges for Services	456,595	760,000	438,992	-42.24%	488,850	11.36%
Intergovernmental Revenue	377,022	374,000	374,000	-	374,000	-
Licenses & Permits	305,833	157,590	7,590	-95.18%	7,590	-
Miscellaneous Revenue	830	-	-	-	-	-
Use of Fund Balance	354,216	421,020	187,824	-55.39%	219,951	17.10%
Total Resources	\$ 1,494,496	\$ 1,712,610	\$ 1,008,406	-41.12%	\$ 1,090,391	8.13%
Expenditures by Category						
Salaries & Benefits	1,249,419	1,572,792	908,287	-42.25%	1,001,106	10.22%
Supplies & Services	213,981	111,818	100,119	-10.46%	89,285	-10.82%
Capital	31,095	-	-	-	-	-
Transfers Out	-	28,000	-	-100%	-	-
Total Expenditures by Category	\$ 1,494,496	\$ 1,712,610	\$ 1,008,406	-41.12%	\$ 1,090,391	8.13%
Expenditures by Fund						
104 - Streets & Roads	1,494,496	1,712,610	1,008,406	-41.12%	1,090,391	8.13%
Total Expenditures by Fund	\$ 1,494,496	\$ 1,712,610	\$ 1,008,406	-41.12%	\$ 1,090,391	8.13%
Expenditures by Activity						
Construction Services	525,720	271,008	-	-100%	-	-
Engineering Services	968,776	1,441,602	1,008,406	-30.05%	1,090,391	8.13%
Total Expenditures by Activity	\$ 1,494,496	\$ 1,712,610	\$ 1,008,406	-41.12%	\$ 1,090,391	8.13%

ACTIVITY DESCRIPTIONS

Construction Services regulates work and monitors quality assurance of the work in the public right-of-way. This includes Public Works capital improvement projects, Water and Sewer capital improvement projects, other city projects, land development projects, survey services, and preparation of engineering reports for projects.

Engineering Services provides for the design and construction management of Public Works transportation projects and other city projects as requested. Services also include administration of permits, ordinance enforcement, mapping, infrastructure records, subdivision records, and special improvement districts.



Equipment Maintenance

PURPOSE: To provide maintenance and repair of vehicles and equipment in an efficient and cost effective manner.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.	
	2017 Actual	Budget		2018	2020 Budget	2019	
Charges for Services	2,500,975	3,078,287	3,189,228	3.60%	3,397,058	6.52%	
Miscellaneous Revenue	5,093	22,949	22,949	-	22,949	-	
Transfers In	-	222,640	-	-100%	-	-	
Use of Fund Balance	12,919	(54,359)	(7,042)	-87.05%	33,230	-571.88%	
Total Resources	\$ 2,518,987	\$ 3,269,517	\$ 3,205,135	-1.97%	\$ 3,453,237	7.74%	
Expenditures by Category							
Salaries & Benefits	718,297	764,709	783,822	2.50%	821,213	4.77%	
Supplies & Services	1,774,977	2,483,333	2,399,838	-3.36%	2,610,549	8.78%	
Capital	25,713	21,475	21,475	-	21,475	-	
Total Expenditures by Category	\$ 2,518,987	\$ 3,269,517	\$ 3,205,135	-1.97%	\$ 3,453,237	7.74%	
Expenditures by Fund							
502 - Equipment Maintenance	2,518,987	3,269,517	3,205,135	-1.97%	3,453,237	7.74%	
Total Expenditures by Fund	\$ 2,518,987	\$ 3,269,517	\$ 3,205,135	-1.97%	\$ 3,453,237	7.74%	
Expenditures by Activity							
Central Fleet Operations	2,195,644	2,927,157	2,874,497	-1.80%	3,116,733	8.43%	
Fire Mechanic/Operations	267,210	271,148	270,776	-0.14%	274,798	1.49%	
Information Technology Charges	41,546	40,763	39,152	-3.95%	40,758	4.10%	
Investment Earnings	977	-	-	-	-	-	
Motor Pool	3,223	14,949	5,210	-65.15%	5,448	4.57%	
VANGO	10,386	15,500	15,500	-	15,500	-	
Total Expenditures by Activity	\$ 2,518,987	\$ 3,269,517	\$ 3,205,135	-1.97%	\$ 3,453,237	7.74%	

ACTIVITY DESCRIPTIONS

Administration, Operations, and Sublet provide for regularly scheduled prevention maintenance repair for the central fleet and equipment.

The Central fleet maintains **VanGo** carpool vans through an agreement with the City of Ft. Collins.

Central Fleet Operations oversees the city fleet and includes several activities. They purchase vehicles and equipment that is then leased to various departments. This area oversees the fuel programs that provides for the City's fleet fueling needs by maintaining supplies of fuel in seven City owned storage tanks and administering an intergovernmental agreement with Weld County for use of their fuel facility, in addition to remote site fueling with outside vendors.

The **Motor Pool** was created to have vehicles that are not assigned to a department that can be used by city employees rather than using a personal or department vehicle.

The **Fire Mechanic/Operations** is separated out to identify maintenance provided for the Fire department vehicles.



Facilities Management/Services

PURPOSE: To provide, manage, and maintain a safe and clean working environment in the city owned facilities through economical and effective service based programs.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	Budget		
Charges for Services	13,920	46,000	46,000	-	46,000	-	
Miscellaneous Revenue	100,352	581,782	131,178	-77.45%	117,680	-10.29%	
Transfers In	386,157	471,275	423,003	-10.24%	435,310	2.91%	
Use of Fund Balance	2,107,082	2,473,236	2,480,341	0.29%	2,488,499	0.33%	
Total Resources	\$ 2,607,511	\$ 3,572,293	\$ 3,080,522	-13.77%	\$ 3,087,489	0.23%	
Expenditures by Category							
Salaries & Benefits	1,155,092	1,301,925	1,313,517	0.89%	1,377,990	4.91%	
Supplies & Services	1,034,412	1,156,084	1,203,158	4.07%	1,209,970	0.57%	
Capital	-	485,710	-	-100%	-	-	
Transfers Out	418,007	628,574	563,847	-10.30%	499,529	-11.41%	
Total Expenditures by Category	\$ 2,607,511	\$ 3,572,293	\$ 3,080,522	-13.77%	\$ 3,087,489	0.23%	
Expenditures by Fund							
001 - General	2,154,193	2,943,719	2,516,675	-14.51%	2,587,960	2.83%	
108 - Designated Revenue	453,318	628,574	563,847	-10.30%	499,529	-11.41%	
Total Expenditures by Fund	\$ 2,607,511	\$ 3,572,293	\$ 3,080,522	-13.77%	\$ 3,087,489	0.23%	
Expenditures by Activity							
Custodial	284,114	311,612	357,270	14.65%	372,973	4.40%	
Custodial/Police	135,702	223,346	169,616	-24.06%	177,123	4.43%	
Information Technology Charges	79,206	78,771	121,833	54.67%	126,624	3.93%	
Maintenance	1,152,503	1,682,566	1,208,212	-28.19%	1,238,874	2.54%	
Maintenance/Police	649,723	819,702	758,078	-7.52%	696,935	-8.07%	
Other Utilities	306,263	456,296	465,513	2.02%	474,960	2.03%	
Total Expenditures by Activity	\$ 2,607,511	\$ 3,572,293	\$ 3,080,522	-13.77%	\$ 3,087,489	0.23%	

ACTIVITY DESCRIPTIONS

Custodial services are provided for in the following facilities: City Hall, City Hall Annex, Public Works, Police Headquarters and the Service Center.

The **Maintenance** division provides the major and minor maintenance and remodeling of the following City facilities and others as requested along with management for these projects: City Hall, City Hall Annex, Public Works, Police Headquarters, Recreation Center, Senior Center, Union Colony Civic Center, Service Center, Streets, two swimming pools, two splash parks, Rodarte Center, Cemetery, Golf facilities, seven fire stations, Museum, Ice Haus, Family FunPlex, and other miscellaneous smaller facilities.

Utilities track the usage of electricity, water, sewer and natural gas for City Hall, City Hall Annex, and Public Works.



PURPOSE: To purchase replacement and new equipment for the City departments.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	Budget		
Charges for Services	2,235,523	2,406,235	2,697,101	12.09%	2,530,802	-6.17%	
Miscellaneous Revenue	339,047	118,911	80,000	-32.72%	80,000	-	
Bond Proceeds	460,058	-	-	-	-	-	
Transfers In	-	96,613	-	-100%	-	-	
Use of Fund Balance	(504,879)	329,851	(48,070)	-115%	(165,446)	244%	
Total Resources	\$ 2,529,749	\$ 2,951,610	\$ 2,729,031	-7.54%	\$ 2,445,356	-10.39%	
Expenditures by Category							
Supplies & Services	319,187	284,086	287,184	1.09%	332,671	15.84%	
Capital	1,851,738	2,358,862	2,303,097	-2.36%	1,973,935	-14.29%	
Debt	358,824	308,662	138,750	-55.05%	138,750	-	
Total Expenditures by Category	\$ 2,529,749	\$ 2,951,610	\$ 2,729,031	-7.54%	\$ 2,445,356	-10.39%	
Expenditures by Fund							
512 - Fleet Replacement	2,529,749	2,951,610	2,729,031	-7.54%	2,445,356	-10.39%	
Total Expenditures by Fund	\$ 2,529,749	\$ 2,951,610	\$ 2,729,031	-7.54%	\$ 2,445,356	-10.39%	
Expenditures by Activity							
Leases	359,930	309,262	140,250	-54.65%	140,250	-	
City Fleet	2,169,819	2,642,348	2,588,781	-2.03%	2,305,106	-10.96%	
Total Expenditures by Activity	\$ 2,529,749	\$ 2,951,610	\$ 2,729,031	-7.54%	\$ 2,445,356	-10.39%	

ACTIVITY DESCRIPTIONS

The **City Fleet** reflects the purchase of vehicles and equipment for various departments.

Leases reflect the vehicles and equipment that are leased to various departments.



PURPOSE: To administer the stormwater utility, plan design and manage the construction of capital improvement projects to solve stormwater problems throughout the City. To educate citizens about stormwater issues and improve the environmental quality of city stormwater discharges.

Resources	2018 Revised		2019 vs. 2018	2020 vs. 2019		
	2017 Actual	Budget			2019 Budget	2020 Budget
Charges for Services	5,662,059	6,411,311	6,923,213	7.98%	7,342,446	6.06%
Intergovernmental Revenue	-2,323	309,641	300	-100%	300	-
Licenses & Permits	1,550	-	-	-	-	-
Miscellaneous Revenue	452,443	33,106	57,876	74.82%	58,167	0.50%
Use of Fund Balance	857,226	8,893,758	928,532	-89.56%	(1,205,671)	-229.85%
Total Resources	\$ 6,970,955	\$ 15,647,816	\$ 7,909,921	-49.45%	\$ 6,195,242	-21.68%
Expenditures by Category						
Salaries & Benefits	1,663,030	1,860,253	1,882,397	1.19%	1,970,885	4.70%
Supplies & Services	426,702	458,584	614,766	34.06%	628,762	2.28%
Capital	3,931,613	12,264,757	4,314,647	-64.82%	2,483,881	-42.43%
Debt	518,202	563,850	548,150	-2.78%	548,650	0.09%
Transfers Out	431,408	500,372	549,961	9.91%	563,064	2.38%
Total Expenditures by Category	\$ 6,970,955	\$ 15,647,816	\$ 7,909,921	-49.45%	\$ 6,195,242	-21.68%
Expenditures by Fund/Activity						
411 - Stormwater						
Administration	771,760	1,152,339	1,108,706	-3.79%	1,158,066	4.45%
Stormwater Asset Management	-	-	190,101	-	194,562	2.35%
Stormwater Maintenance	671,369	732,149	765,687	4.58%	793,900	3.68%
Street Sweeping	308,336	365,449	398,123	8.94%	416,089	4.51%
Water Quality Program	204,578	300,363	292,813	-2.51%	304,843	4.11%
412 - Stormwater Construction	2,341,470	10,770,364	2,912,342	-72.96%	1,158,886	-60.21%
413 - Stormwater Replacement	2,155,070	1,762,302	1,692,999	-3.93%	1,619,246	-4.36%
422 - Stormwater Debt Service	518,370	564,850	549,150	-2.78%	549,650	0.09%
Total Expenditures by Fund	\$ 6,970,955	\$ 15,647,816	\$ 7,909,921	-49.45%	\$ 6,195,242	-21.68%

GENERAL DESCRIPTION

The CIP Management staff provides for design, construction, administration and inspection of stormwater projects to solve stormwater problems throughout the City. This group consults with citizens to offer advice about drainage problems at existing homes.

The **Stormwater Maintenance** staff provides cleaning and maintenance of city stormwater inlets, piping and detention ponds.

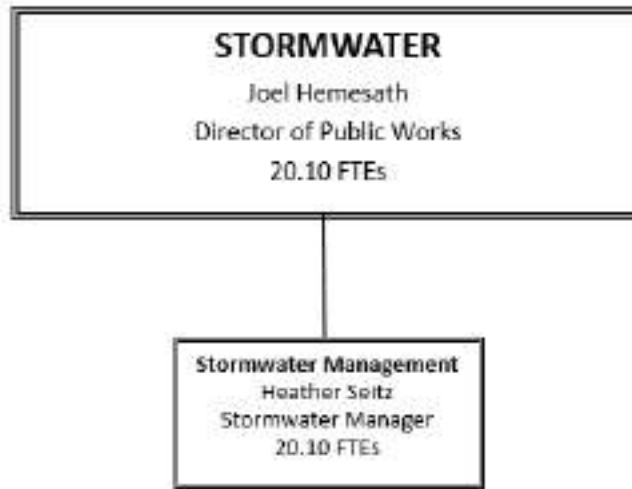
Street Sweeping is responsible for sweeping public streets, highways and municipal parking lots. Sweeping reduces stormwater pollution and provides a clean environment.

Water Quality staff provides for the development of environmental National Pollutant Discharge Elimination System documents, education programs for the public concerning environmental issues, inspection of construction sites for compliance with erosion control plans and detection of illicit discharges to stormwater systems.

HOW THE DEPARTMENT IS ORGANIZED

Stormwater develops a Capital Improvement Program for stormwater facilities, monitors and creates maintenance plans for the existing stormwater system, develops city drainage standards, reviews flood impact issues, regulates illicit stormwater discharges, and manages the City’s stormwater National Pollution Discharge Elimination System (NPDES) permit.

ORGANIZATIONAL CHART



FTE SUMMARY

			2019	2019 vs.	2020
	2017 Actual	2018 Revised Budget	Proposed Budget	2018 Revised	Proposed Budget
Stormwater					
Budget Analyst	0.10	0.10	0.10	-	0.10
Civil Engineer	3.00	3.00	3.00	-	3.00
Crew Supervisor-Streets	1.00	1.00	1.00	-	1.00
Engineering Technician	1.00	1.00	1.00	-	1.00
Environmental Technician	2.00	2.00	2.00	-	2.00
Equipment Operator I	5.00	4.00	4.00	-	4.00
Equipment Operator II-Streets	4.00	4.00	4.00	-	4.00
Stormwater Manager	1.00	1.00	1.00	-	1.00
Stormwater Quality Asset Manager	-	1.00	1.00	-	1.00
Stormwater Quality Administrator	2.00	1.00	1.00	-	1.00
Stormwater Technician	1.00	1.00	1.00	-	1.00
Utility Locator	-	1.00	1.00	-	1.00
Total Stormwater	20.10	20.10	20.10	-	20.10



Street Maintenance

PURPOSE: To provide maintenance of city streets, control snow and ice on streets for safe travel, and control vegetation in the public right-of-way and on city owned property.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	Budget		
Charges for Services	726,983	589,358	589,358	-	589,358	-	
Intergovernmental Revenue	2,397,768	2,208,600	2,308,600	4.53%	2,388,600	3.47%	
Miscellaneous Revenue	222,781	275,000	124,909	-54.58%	124,985	0.06%	
Use of Fund Balance	156,772	823,154	774,007	-5.97%	874,489	12.98%	
Total Resources	\$ 3,504,305	\$ 3,896,112	\$ 3,796,874	-2.55%	\$ 3,977,432	4.76%	
Expenditures by Category							
Salaries & Benefits	1,572,701	1,842,413	1,949,660	5.82%	2,032,583	4.25%	
Supplies & Services	1,839,402	2,053,699	1,847,214	-10.05%	1,944,849	5.29%	
Capital	92,202	-	-	-	-	-	
Total Expenditures by Category	\$ 3,504,305	\$ 3,896,112	\$ 3,796,874	-2.55%	\$ 3,977,432	4.76%	
Expenditures by Fund							
104 - Streets & Roads	3,504,305	3,896,112	3,796,874	-2.55%	3,977,432	4.76%	
Total Expenditures by Fund	\$ 3,504,305	\$ 3,896,112	\$ 3,796,874	-2.55%	\$ 3,977,432	4.76%	
Expenditures by Activity							
Graffiti Program	48,309	65,173	62,843	-3.58%	65,836	4.76%	
Homeless Camp Cleanup	441	25,000	25,000	-	25,000	-	
Snow And Ice Removal	786,295	931,484	914,398	-1.83%	882,435	-3.50%	
Spring Clean Up	47,453	30,541	37,806	23.79%	37,806	-	
Street Maintenance	1,835,712	1,747,746	1,890,169	8.15%	1,981,042	4.81%	
Street Resurfacing	786,094	1,096,168	866,658	-20.94%	985,313	13.69%	
Total Expenditures by Activity	\$ 3,504,305	\$ 3,896,112	\$ 3,796,874	-2.55%	\$ 3,977,432	4.76%	

ACTIVITY DESCRIPTION

The **Graffiti Program** is responsible for removing all graffiti within 24 hours of notification 90% of the time.

Snow and Ice Removal provide de-icing and plowing operations for main arterial streets and for parking lots and bus stops that are owned by the City.

Street Maintenance and Potholes maintains the city streets, alleys, and related facilities in the public right-of-way.

Street Resurfacing is responsible for damaged pavement repair, crack sealing, and concrete maintenance.

Spring Clean Up weekend allows Greeley residents to dispose of or recycle unwanted items.



PURPOSE: To operate a public mass transit system including fixed routes, paratransit, and demand response service to encourage the use of alternative transportation.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	Budget		
Charges for Services	856,377	894,500	897,500	0.34%	917,500	2.23%	
Intergovernmental Revenue	3,860,168	5,306,498	4,189,827	-21.04%	3,702,738	-11.63%	
Miscellaneous Revenue	31,229	-	-	-	-	-	
Use of Fund Balance	1,291,682	2,368,268	2,118,845	-10.53%	2,099,755	-0.90%	
Total Resources	\$ 6,039,457	\$ 8,569,266	\$ 7,206,172	-15.91%	\$ 6,719,993	-6.75%	
Expenditures by Category							
Salaries & Benefits	3,086,214	3,452,288	3,424,975	-0.79%	3,874,795	13.13%	
Supplies & Services	941,309	1,279,330	1,366,465	6.81%	1,602,538	17.28%	
Capital	2,011,933	3,837,648	2,414,732	-37.08%	1,242,660	-48.54%	
Total Expenditures by Category	\$ 6,039,457	\$ 8,569,266	\$ 7,206,172	-15.91%	\$ 6,719,993	-6.75%	
Expenditures by Fund							
001 - General	6,039,457	8,569,266	7,206,172	-15.91%	6,719,993	-6.75%	
Total Expenditures by Fund	\$ 6,039,457	\$ 8,569,266	\$ 7,206,172	-15.91%	\$ 6,719,993	-6.75%	
Expenditures by Activity							
ADA Paratransit Operations	398,971	551,362	512,199	-7.10%	536,451	4.73%	
Demand Response Operation	8,195	3,488	9,521	173%	9,997	5.00%	
Fixed Route Capital	2,018,461	3,549,830	2,389,732	-32.68%	1,242,660	-48.00%	
Fixed Route Operations	2,073,936	2,440,734	2,492,084	2.10%	2,602,489	4.43%	
Poudre Express Regional Route	-	-	85,683	-	540,718	531%	
Preventative Maintenance	620,980	752,139	749,600	-0.34%	781,539	4.26%	
Preventative Maintenance Capital	5,735	287,818	-	-100%	-	-	
Transit Administration Capital	-	25,000	20,000	-20.00%	20,000	-	
Transit Services Administration	753,488	796,670	790,837	-0.73%	822,860	4.05%	
Transportation Demand Management	159,691	162,225	156,516	-3.52%	163,279	4.32%	
Total Expenditures by Activity	\$ 6,039,457	\$ 8,569,266	\$ 7,206,172	-15.91%	\$ 6,719,993	-6.75%	

ACTIVITY DESCRIPTIONS

The **ADA** (Americans with Disabilities Act) **Paratransit Operations** provide door-to-door service for individuals and their Personal Care Attendants (PCA) and guests who have special transportation needs because of disabilities.

The **Demand Response Operations** provide evening transportation services after the Fixed Route Operations have ended for the day; service on Sunday is also provided. This is available to individuals with disabilities and the general public.

The **Fixed Route** Service provides daily transportation of citizens along major corridors in Greeley and Evans.

Preventative Maintenance performs the maintenance and repairs on transit buses to ensure regular operations.

Transit Services Administration oversees the transit division and ensures transit services are meeting the needs of the public.



Transportation Services

PURPOSE: To provide for the safe operation and maintenance of that part of the Transportation System that controls, guides and directs the public through effective design, markings, street lighting and traffic control on the city streets.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018			
Charges for Services	473,720	323,780	231,480	-28.51%	231,480	-	
Fines & Forfeits	1,200	-	-	-	-	-	
Intergovernmental Revenue	595,465	577,875	577,875	-	577,875	-	
Licenses & Permits	15,518	8,000	8,000	-	8,000	-	
Taxes	735,460	628,320	708,320	12.73%	708,320	-	
Miscellaneous Revenue	11,503	2,500	2,500	-	2,500	-	
Use of Fund Balance	1,652,925	2,422,441	2,442,686	0.84%	2,598,291	6.37%	
Total Resources	\$ 3,485,791	\$ 3,962,916	\$ 3,970,861	0.20%	\$ 4,126,466	3.92%	
Expenditures by Category							
Salaries & Benefits	1,218,753	1,415,658	1,436,667	1.48%	1,504,796	4.74%	
Supplies & Services	2,179,387	2,505,058	2,534,194	1.16%	2,621,670	3.45%	
Capital	87,651	42,200	-	-100%	-	-	
Total Expenditures by Category	\$ 3,485,791	\$ 3,962,916	\$ 3,970,861	0.20%	\$ 4,126,466	3.92%	
Expenditures by Fund							
104 - Streets & Roads	3,473,444	3,962,916	3,970,861	0.20%	4,126,466	3.92%	
108 - Designated Revenue	12,347	-	-	-	-	-	
Total Expenditures by Fund	\$ 3,485,791	\$ 3,962,916	\$ 3,970,861	0.20%	\$ 4,126,466	3.92%	
Expenditures by Activity							
Signal Operations	961,430	956,460	938,295	-1.90%	983,026	4.77%	
Signs & Markings	772,915	874,365	920,183	5.24%	961,581	4.50%	
Street Lighting	1,283,552	1,489,312	1,519,098	2.00%	1,549,480	2.00%	
Traffic Calming	12,347	-	-	-	-	-	
Traffic Management	455,546	642,779	593,285	-7.70%	632,379	6.59%	
Total Expenditures by Activity	\$ 3,485,791	\$ 3,962,916	\$ 3,970,861	0.20%	\$ 4,126,466	3.92%	

ACTIVITY DESCRIPTIONS

The **Signal Operations** section installs and maintains traffic signals to provide safe and convenient traffic flow. Staff responds to calls regarding malfunctioning traffic signals, performs traffic hazard studies and annual maintenance on all signals.

The **Signs** section fabricates, installs, and maintains regulatory, warning, guide, and specialty signs for the safety and convenience of the motoring public and pedestrians.

The **Surface Markings** section is responsible for the year-round markings on arterial and collector streets such as lane markings, crosswalks, turn arrows, turn lanes, and school markings. The staff also reviews all subdivision and building plans for needed pavement markings.

The **Street Lighting** program provides community-wide lighting for public safety, investigates and implements more efficient lighting methods and cost reductions, reviews plans and designs for subdivisions and buildings, and issues payment for street lighting and signal power costs.

Traffic Management provides short and long range transportation planning and management. It evaluates development proposals as requested and prepares grants for transportation projects. This program participates with access committees on corridors of regional significance and updates the Master Transportation Plan. Transportation Management tracks all signs, traffic signals and pavement marking assets through inspection and GIS (Geographic Information System) applications. The System Design and Monitoring staff conducts traffic counts, speed studies, and analyzes accident statistics to enhance the safe, effective movement of traffic and goods within the city. It implements solutions for the traveling public, reviews traffic control plans submitted by contractors and enforces implementation.



Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	2020 Budget	
Charges for Services	10,705,930	13,169,179	15,338,350	16.47%	13,329,458	-13.10%
Licenses & Permits	64,681	32,000	-	-100%	-	-
Miscellaneous Revenue	1,182,125	111,909	174,581	56.00%	173,462	-0.64%
Bond Proceeds	-	12,141,480	-	-100%	15,000,000	-
Transfers In	-	12,000,000	-	-100%	-	-
Use of Fund Balance	5,485,313	(4,080,552)	3,942,847	-196.63%	(3,913,060)	-199.24%
Total Resources	\$ 17,438,049	\$ 33,374,016	\$ 19,455,778	-41.70%	\$ 24,589,860	83.74%
Expenditures by Category						
Salaries & Benefits	3,135,437	3,510,993	3,614,631	2.95%	3,788,668	4.81%
Supplies & Services	2,146,793	2,558,444	2,721,934	6.39%	2,819,755	3.59%
Capital	10,965,076	14,024,214	11,125,910	-20.67%	15,440,700	38.78%
Debt	509,823	528,844	1,364,439	158%	1,875,316	37.44%
Transfers Out	680,919	12,751,521	628,864	-95.07%	665,421	5.81%
Total Expenditures by Category	\$ 17,438,049	\$ 33,374,016	\$ 19,455,778	-41.70%	\$ 24,589,860	26.39%
Expenditures by Fund/Division						
401 - Sewer						
Sewer Collection	945,260	1,306,269	1,177,850	-9.83%	1,227,765	4.24%
Sewer General Management	1,412,474	1,477,599	1,497,521	1.35%	1,545,264	3.19%
Sewer Treatment	3,418,964	3,761,108	4,158,461	10.56%	4,345,838	4.51%
402 - Sewer Construction	3,107,616	4,689,240	3,012,004	-35.77%	3,223,584	7.02%
403 - Sewer Capital Replacement	8,043,104	9,469,476	8,245,503	-12.93%	12,372,093	50.05%
420 - Sewer Debt Service	510,631	12,670,324	1,364,439	-89.23%	1,875,316	37.44%
Total Expenditures by Fund	\$ 17,438,049	\$ 33,374,016	\$ 19,455,778	-41.70%	\$ 24,589,860	26.39%

GENERAL DESCRIPTION

The **Sewer** Department collects water-borne waste from residences and businesses and provides treatment and environmentally safe release. Sewer consists of three divisions: General Management, Wastewater Treatment, and Wastewater Collection.

HOW THE DEPARTMENT IS ORGANIZED

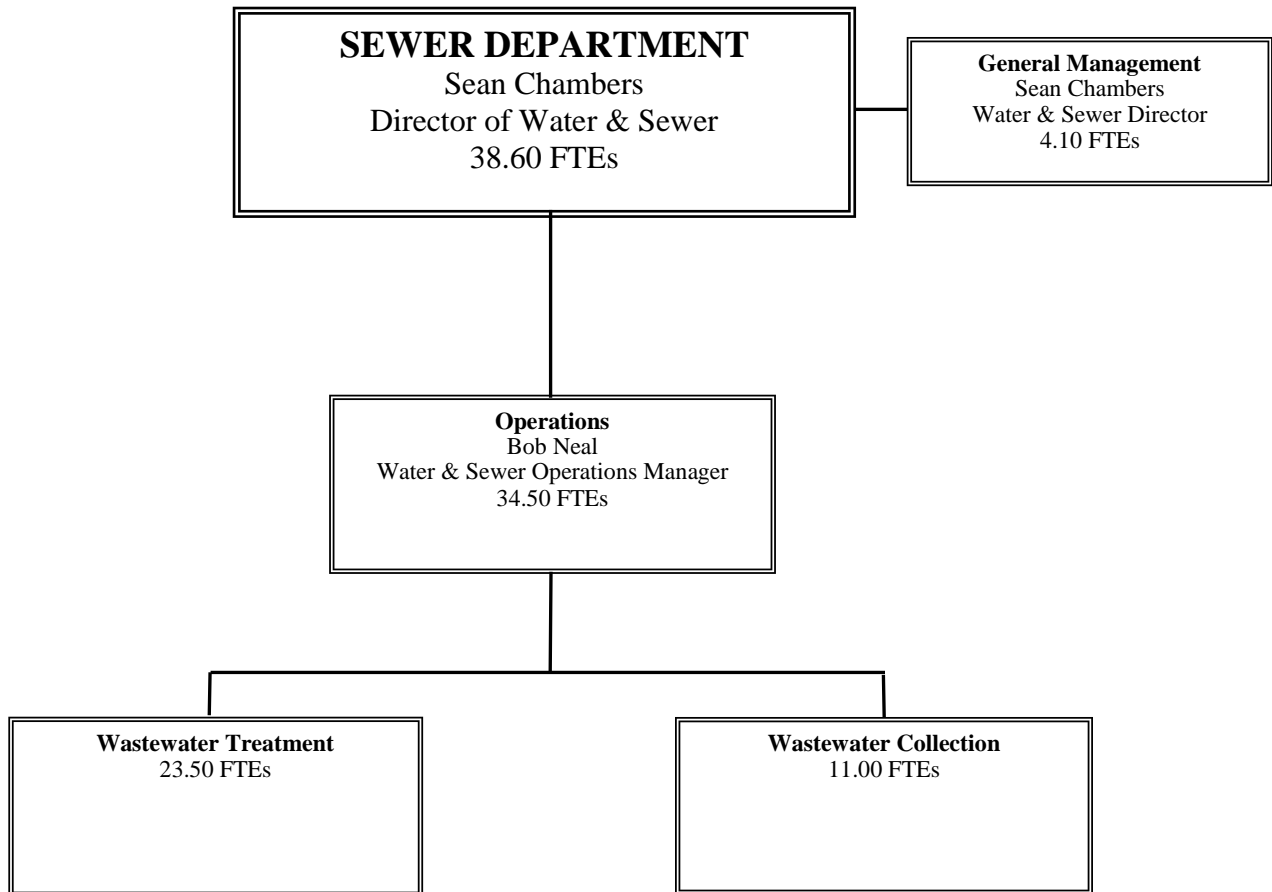
The Water and Sewer Director reports to the City Manager and is accountable for all water and sewer operations.

Sewer General Management consists of engineering and administrative services which provide expertise for design, maintenance, and expansion of the wastewater system, as well as technical operational support. It also provides for rate design, budgeting, administrative support projects, as well as the construction inspection services within the public right-of-way and public easements.

Wastewater Collection protects the public health by transporting wastewater away from homes and businesses to a centralized treatment facility.

Wastewater Treatment preserves the environment by treating wastewater before it is discharged to the receiving stream and by treating biodegradable solids to the degree suitable for land application and beneficial use.

ORGANIZATIONAL CHART



FTE SUMMARY

		2018 Revised	2019	2019 vs.	2020
Sewer	2017 Actual	Budget	Proposed Budget	2018 Revised	Proposed Budget
Sewer General Management					
Asset Manager	0.20	0.20	0.20	-	0.20
Asset Technician	0.20	0.20	0.20	-	0.20
Construction Inspector	1.00	-	-	-	-
Budget Analyst	0.20	0.20	0.20	-	0.20
Chief Engineer-W&S	0.40	0.40	0.40	-	0.40
Operations Manager	0.40	0.40	0.40	-	0.40
Regulatory Compliance	0.50	0.50	0.50	-	0.50
Senior Construction Inspector	0.50	-	-	-	-
Water & Sewer Director	0.20	0.20	0.20	-	0.20
Water Resource Engineer II	1.00	1.00	2.00	1.00	2.00
Total Sewer General Management	4.60	3.10	4.10	1.00	4.10
Wastewater Treatment					
Industrial Pretreatment Specialist	1.00	1.00	1.00	-	1.00
Industrial Pretreatment Supervisor	1.00	1.00	1.00	-	1.00
Maintenance Mechanic - Wastewater	4.00	4.00	4.00	-	4.00
Plant Operator	8.00	8.00	8.00	-	8.00
Process & Information System Analyst	1.00	1.00	1.00	-	1.00
Senior Admin Specialist	1.00	1.00	1.00	-	1.00
Wastewater Lab Supervisor	1.00	1.00	1.00	-	1.00
Wastewater Maintenance Supervisor	1.00	1.00	1.00	-	1.00
Wastewater Operations Supervisor	1.00	1.00	1.00	-	1.00
Wastewater Treatment Supt	1.00	1.00	1.00	-	1.00
Water Instrument Technician	1.00	1.50	1.50	-	1.50
Water Quality Analyst	2.00	2.00	2.00	-	2.00
Total Wastewater Treatment	23.00	23.50	23.50	-	23.50
Wastewater Collection					
Equipment Operator II-Waste Water	4.00	4.00	4.00	-	4.00
Lift Station Technician	1.00	1.00	1.00	-	1.00
Maintenance Technician	1.00	-	-	-	-
Utility Locator	1.00	1.00	1.00	-	1.00
Wastewater Collection Supervisor	0.50	1.00	1.00	-	1.00
Water & Sewer Maintenance Technician	4.00	4.00	4.00	-	4.00
Total Wastewater Collection	11.50	11.00	11.00	-	11.00
Total Sewer	39.10	37.60	38.60	1.00	38.60

ACHIEVEMENTS

- Completed plant discharge permit renewal application
- Achieved five consecutive years of 100% permit compliance
- Installed new plant gas scrubber unit and new control panels for rotomat screens
- Replaced 943 feet of sewer mains using in-house labor
- Replaced Lift Stations #2 and #17
- Completed 19,235 feet of cured in place pipe

2019-2020 ADDITIONS

Utility Fund Revenue Source			
Description	2019	2020	Total
Water Resource Engineer	150,000	150,000	300,000
Total Additions	\$ 150,000	\$ 150,000	\$ 300,000

PERFORMANCE INDICATORS

Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Environmental Infrastructure				
Average Response Time to Line Breaks	27	30	25	<40 Minutes



SEWER GENERAL MANAGEMENT

PURPOSE: To provide engineering, administrative, budgeting, and rate design services for the collection and treatment divisions and review plans for sewer extensions and new development.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	2020 Budget	
Charges for Services	6,227,788	6,088,016	5,772,678	-5.18%	5,418,054	-6.14%
Licenses & Permits	64,681	32,000	-	-100%	-	-
Miscellaneous Revenue	1,072,970	93,000	122,000	31.18%	122,000	-
Use of Fund Balance	(5,952,966)	(4,735,417)	(4,397,157)	-7.14%	(3,994,790)	-9.15%
Total Resources	\$ 1,412,474	\$ 1,477,599	\$ 1,497,521	1.35%	\$ 1,545,264	3.19%
Expenditures by Category						
Salaries & Benefits	347,967	377,311	514,672	36.41%	542,261	5.36%
Supplies & Services	480,201	481,275	482,059	0.16%	488,427	1.32%
Transfers Out	584,305	619,013	500,790	-19.10%	514,576	2.75%
Total Expenditures by Category	\$ 1,412,474	\$ 1,477,599	\$ 1,497,521	1.35%	\$ 1,545,264	3.19%
Expenditures by Fund						
401 - Sewer	1,412,474	1,477,599	1,497,521	1.35%	1,545,264	3.19%
Total Expenditures by Fund	\$ 1,412,474	\$ 1,477,599	\$ 1,497,521	1.35%	\$ 1,545,264	3.19%
Expenditures by Activity						
Engineering	122,653	192,615	364,140	89.05%	382,616	5.07%
Information Technology Charges	165,979	166,625	141,746	-14.93%	147,622	4.15%
Investment Earnings	13,220	-	-	-	-	-
Liability Insurance	330,090	249,234	206,808	-17.02%	207,300	0.24%
Operating Transfers	426,305	559,013	500,790	-10.42%	514,576	2.75%
Sewer Administration	255,259	278,112	284,037	2.13%	293,150	3.21%
Utility Construction Inspection	98,968	32,000	-	-100%	-	-
Total Expenditures by Activity	\$ 1,412,474	\$ 1,477,599	\$ 1,497,521	1.35%	\$ 1,545,264	3.19%

ACTIVITY DESCRIPTIONS

The **Sewer General Management** provides budgeting, general management, and rate design services.

Sewer **Construction** is responsible for providing construction inspection services and monitoring quality assurance for development and capital projects.

The Sewer **Engineering** reviews subdivision plans for new sewer extensions, assuring that such plans meet the long-term needs of the community. It is also responsible for sewer rehabilitation projects which include writing specifications, design preparations, and construction management.



WASTEWATER COLLECTION

PURPOSE: To protect public health and the aesthetic quality of urban living by efficient collection of wastewater from homes and businesses, and then transporting the wastewater to a centralized facility for treatment.

Resources	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Charges for Services	4,932	-	-	-	-	-
Use of Fund Balance	940,329	1,306,269	1,177,850	-9.83%	1,227,765	4.24%
Total Resources	\$ 945,260	\$ 1,306,269	\$ 1,177,850	-9.83%	\$ 1,227,765	4.24%
Expenditures by Category						
Salaries & Benefits	675,884	965,174	830,945	-13.91%	871,141	4.84%
Supplies & Services	269,376	341,095	346,905	1.70%	356,624	2.80%
Total Expenditures by Category	\$ 945,260	\$ 1,306,269	\$ 1,177,850	-9.83%	\$ 1,227,765	4.24%
Expenditures by Fund						
401 - Sewer	945,260	1,306,269	1,177,850	-9.83%	1,227,765	4.24%
Total Expenditures by Fund	\$ 945,260	\$ 1,306,269	\$ 1,177,850	-9.83%	\$ 1,227,765	4.24%
Expenditures by Activity						
Sewer Collection	945,260	1,306,269	1,177,850	-9.83%	1,227,765	4.24%
Total Expenditures by Activity	\$ 945,260	\$ 1,306,269	\$ 1,177,850	-9.83%	\$ 1,227,765	4.24%

ACTIVITY DESCRIPTIONS

The Wastewater Maintenance & **Collection** program has five sections: Sewer Line Cleaning, Sewer Inspection, Sewer Repair, Pump Station Maintenance and Locations. Sewer Line Cleaning is performed to reduce the City's liability for damages to private property by attempting to prevent stoppages in the sewer lines. The Sewer Inspection staff performs visual and televised inspections. As a result of televising, determinations are made for priorities of cleaning, repairing, and rehabilitation. The Sewer Repair Section is an in-house effort to correct problems from deterioration and disrepair of lines and manholes. Locations provide information to customers, other utilities and contractors in an effort to prevent damages to public and private lines.

The Pumping Station function operates and maintains ten lift stations. The lift stations are necessary for public sewer service to neighborhoods which do not have the elevation necessary for gravity flow to the wastewater treatment facility.



WASTEWATER TREATMENT

PURPOSE: To treat the city's domestic and non-domestic sewage in compliance with all federal, state, and local standards and to release treated sewage in an acceptable, non-polluting manner.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018	Budget		
Charges for Services	19,673	12,000	15,000	25.00%	15,000	-	-
Miscellaneous Revenue	-1,059	-	-	-	-	-	-
Use of Fund Balance	3,400,350	3,749,108	4,143,461	10.52%	4,330,838	4.52%	
Total Resources	\$ 3,418,964	\$ 3,761,108	\$ 4,158,461	10.56%	\$ 4,345,838	4.51%	
Expenditures by Category							
Salaries & Benefits	2,030,172	2,168,508	2,269,014	4.63%	2,375,266	4.68%	
Supplies & Services	1,388,793	1,592,600	1,889,447	18.64%	1,970,572	4.29%	
Total Expenditures by Category	\$ 3,418,964	\$ 3,761,108	\$ 4,158,461	10.56%	\$ 4,345,838	4.51%	
Expenditures by Fund							
401 - Sewer	3,418,964	3,761,108	4,158,461	10.56%	4,345,838	4.51%	
Total Expenditures by Fund	\$ 3,418,964	\$ 3,761,108	\$ 4,158,461	10.56%	\$ 4,345,838	4.51%	
Expenditures by Activity							
Industrial Pretreatment	275,741	324,410	238,876	-26.37%	248,455	4.01%	
Laboratory	282,628	361,528	373,659	3.36%	388,274	3.91%	
Maintenance	668,251	769,214	895,313	16.39%	954,295	6.59%	
Operations	1,835,764	1,807,122	2,124,922	17.59%	2,214,694	4.22%	
WPCF Administration	356,580	498,834	525,691	5.38%	540,120	2.74%	
Total Expenditures by Activity	\$ 3,418,964	\$ 3,761,108	\$ 4,158,461	10.56%	\$ 4,345,838	4.51%	

ACTIVITY DESCRIPTIONS

Industrial Pretreatment is responsible for monitoring and regulating all industries which may discharge prohibited, incompatible, or otherwise undesirable constituents into the City's public sewer system.

The Wastewater Treatment **Laboratory** performs all required wastewater sample collections and analyses. Laboratory tests are performed to monitor treatment plant performance for optimum efficiency and to satisfy discharge permit requirements mandated by the Colorado Department of Health.

Maintenance is responsible for a preventive maintenance program, as well as quick and efficient repair of all facility equipment. They are responsible for the up-keep of all buildings and grounds at the Water Pollution Control Facility.

Operations include eight operators who are responsible for controlling all processes at the facility for the effective treatment of wastewater. Operators monitor all equipment and laboratory data 24 hours a day. They coordinate all plant components for optimum efficiency.

Administration oversees the waste water treatment and ensures compliance with all federal, state, and local standards and to release treated sewage in an acceptable, non-polluting manner.





Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.
	2017 Actual	Budget		2018	Budget	
Charges for Services	41,814,617	42,070,068	47,733,281	13.46%	50,374,096	5.53%
Intergovernmental Revenue	446,497	-	3,550,000	-	-	-100%
Licenses & Permits	237,765	40,000	-	-100%	-	-
Miscellaneous Revenue	2,783,692	296,815	302,120	1.79%	277,093	-8.28%
Bond Proceeds	-	72,007,059	53,500,000	-25.70%	12,000,000	-77.57%
Transfers In	82,153	45,082,153	82,153	-100%	82,153	-
Use of Fund Balance	3,612,943	5,358,959	18,051,369	236.84%	1,731,987	-90.41%
Total Resources	\$ 48,977,667	\$ 164,855,054	\$ 123,218,923	-25.26%	\$ 64,465,329	-47.68%
Expenditures by Category						
Salaries & Benefits	6,559,266	7,565,051	7,866,714	3.99%	8,329,806	5.89%
Supplies & Services	7,198,750	10,154,479	10,237,711	0.82%	10,174,415	-0.62%
Capital	25,081,976	91,128,035	90,750,832	-0.41%	32,866,220	-63.78%
Debt	8,173,031	8,889,649	12,234,021	37.62%	10,853,581	-11.28%
Transfers Out	1,964,645	47,117,840	2,129,645	-95.48%	2,241,307	5.24%
Total Expenditures by Category	\$ 48,977,667	\$ 164,855,054	\$ 123,218,923	-25.26%	\$ 64,465,329	-47.68%
Expenditures by Fund/Division						
404 - Water						
Water General Management	4,041,517	4,334,500	4,216,761	-2.72%	4,367,389	3.57%
Water Transmission/Distribution	3,717,352	4,623,579	4,939,390	6.83%	5,131,314	3.89%
Water Treatment and Supply	7,473,296	10,510,348	10,959,204	4.27%	11,099,553	1.28%
405 - Water Construction	9,911,744	47,303,317	59,218,806	25.19%	8,360,064	-85.88%
406 - Water Capital Replacement	12,439,407	37,751,028	20,109,723	-46.73%	13,502,071	-32.86%
407 - Water Rights Acquisition	3,216,069	6,185,574	11,541,018	86.58%	11,151,357	-3.38%
421 - Water Debt Service	8,178,283	54,146,708	12,234,021	-77.41%	10,853,581	-11.28%
Total Expenditures by Fund	\$ 48,977,667	\$ 164,855,054	\$ 123,218,923	-25.26%	\$ 64,465,329	-47.68%

GENERAL DESCRIPTION

The purpose of the **Water** Department is to provide water to the citizens and industry of Greeley of a quality and quantity that meets all health and aesthetic criteria. The department consists of the General Management, Transmission and Distribution, and Treatment and Supply divisions.

HOW THE DEPARTMENT IS ORGANIZED

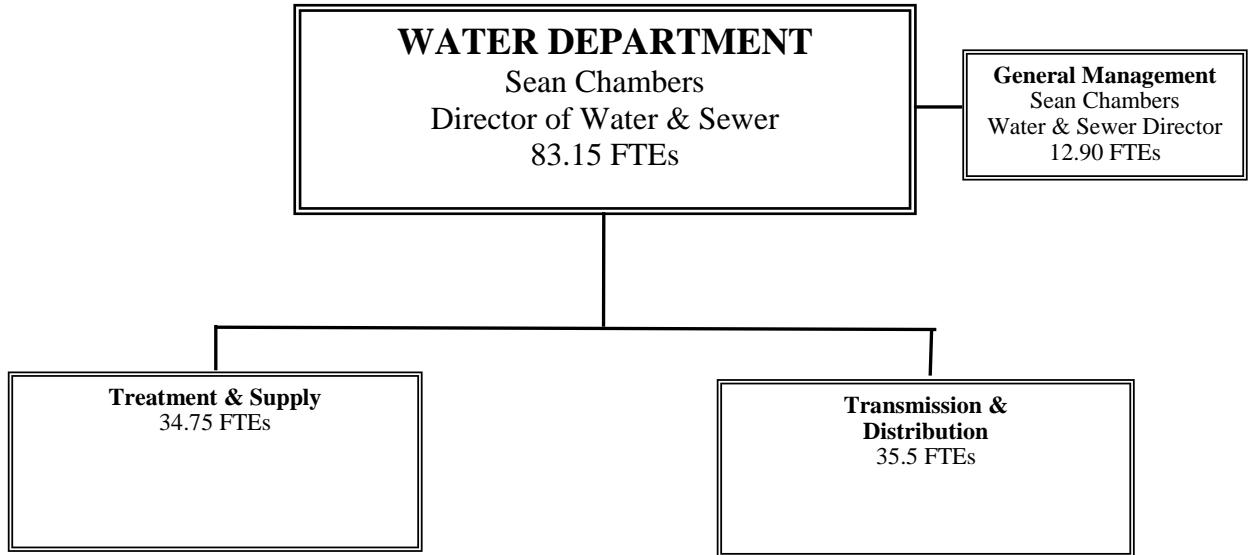
The Water and Sewer Director reports to the City Manager and is responsible for all water and sewer operations. The Director and administrative staff provide the planning, organizing, and executive management of daily operations.

Water General Management consists of Engineering and Administration. The Engineering staff provides expertise for initial design, maintenance, and expansion of the water system; it also provides technical support and contract administration. Administration provides executive management, budget and rate design, permit processing, approval services as well as the construction inspection services within the public right-of-way and public easements.

Transmission and Distribution operations move treated water from the treatment plants to the consumer. This involves the operation and maintenance of over 476 miles of water pipeline. Other services include meter reading and maintenance.

Treatment and Supply provides clean and aesthetically pleasing water to Greeley residents through the management of the City's six mountain reservoirs and four locally treated reservoirs, storage agreements with other agencies, and water purchases.

ORGANIZATIONAL CHART



FTE SUMMARY

			2019		2020
Water	2017 Actual	2018 Revised Budget	Proposed Budget	2019 vs. 2018 Revised	Proposed Budget
Water General Management					
Administrative Specialist II	1.00	1.00	2.00	1.00	2.00
Asset Manager	0.80	0.80	0.80	-	0.80
Asset Technician	0.80	0.80	0.80	-	0.80
Budget Analyst	0.80	0.80	0.80	-	0.80
Chief Engineer-W&S	0.60	0.60	0.60	-	0.60
Construction Inspector	1.00	-	-	-	-
Marketing Technician	0.30	0.30	-	(0.30)	-
Office Manager	1.00	1.00	1.00	-	1.00
Operations Manager	0.60	0.60	0.60	-	0.60
Regulatory Compliance	0.50	0.50	0.50	-	0.50
Senior Admin Specialist	1.00	1.00	1.00	-	1.00
Senior Construction Manager	0.50	-	-	-	-
Survey Technician	1.00	1.00	1.00	-	1.00
Water & Sewer Director	0.80	0.80	0.80	-	0.80
Water & Sewer Services Coordinator	1.00	1.00	1.00	-	1.00
Water & Sewer Services Technician	1.00	1.00	-	(1.00)	-
Water Resource Engineer II	2.00	2.00	2.00	-	2.00
Total Water General Management	14.70	13.20	12.90	(0.30)	12.90
Transmission & Distribution					
Crew Supervisor-Water	3.00	3.00	3.00	-	3.00
Equipment Operator II-Water	3.00	3.00	3.00	-	4.00
Equipment Operator I-Water	8.00	8.00	8.00	-	8.00
Field Services Representative	1.00	1.00	1.00	-	1.00
Maintenance Mechanic	1.00	1.00	1.00	-	1.00
Meter Reader	1.00	1.00	1.00	-	1.00
Meter Services Technician	3.00	3.00	3.00	-	3.00
Raw Water Operations Supervisor	2.00	2.00	1.00	(1.00)	1.00
Raw Water Operations Technician	2.00	2.00	2.00	-	2.00
Reservoirs Operations Supervisor	1.00	1.00	1.00	-	1.00
Reservoirs Supervisor	1.00	1.00	1.00	-	1.00
Transmission Line Technician	1.00	1.00	1.00	-	1.00
Water & Sewer Services Technician	-	-	1.00	1.00	1.00
Water Conservation Specialist	-	-	1.00	1.00	1.00
Water Distribution Supervisor	1.00	1.00	0.75	(0.25)	0.75
Water Instrument Technician	1.00	1.00	2.00	1.00	2.00
Water Instrument Technician Entry	1.00	1.00	1.00	-	1.00
Water Inventory Coordinator	1.00	1.00	1.00	-	1.00
Water Service Technician	1.00	1.00	1.00	-	1.00
Water T&D and Waste Water Supt	1.00	1.00	1.00	-	1.00
Total Transmission & Distribution	33.00	33.00	34.75	1.75	35.75

FTE SUMMARY (CONTINUED)

	2017 Actual	2018 Revised Budget	2019 Proposed Budget	2019 vs. 2018 Revised	2020 Proposed Budget
Treatment & Supply					
Crew Leader II	1.00	1.00	1.00	-	1.00
Deputy Director Water Resources	1.00	1.00	1.00	-	1.00
Maintenance Mechanic	2.00	2.00	2.00	-	2.00
Marketing Technician	0.70	0.70	-	(0.70)	-
Plant Operator A-Resident	2.00	2.00	2.00	-	2.00
Plant Operator A-Water	8.00	8.00	8.00	-	8.00
Public & Government Relation Manager	1.00	1.00	1.00	-	1.00
Raw Water Operations Technician	1.00	1.00	1.00	-	1.00
Senior Water Resource Engineer	1.00	1.00	1.00	-	1.00
Water & Sewer Maintenance Technician	1.00	1.00	1.00	-	1.00
Water and Farm Asset Coordinator	1.00	1.00	1.00	-	1.00
Water Conservation Coordinator	1.00	1.00	1.00	-	1.00
Water Conservation Specialist	2.00	2.00	2.00	-	2.00
Water Instrument Technician	1.50	1.50	1.50	-	1.50
Water Resource Administrator I	0.75	0.75	2.00	1.25	2.00
Water Resource Administrator II	3.00	3.00	3.00	-	3.00
Water Resource Analyst	1.00	1.00	1.00	-	1.00
Water Resource Engineer I	1.00	1.00	1.00	-	1.00
Water Resources Operations Manager	1.00	1.00	1.00	-	1.00
Water Supply Technician	2.00	2.00	2.00	-	2.00
Water Treatment Manager	1.00	1.00	1.00	-	1.00
Water Treatment Plant Supt	1.00	1.00	1.00	-	1.00
Total Water Resources	34.95	34.95	35.50	0.55	35.50
Total Water	82.65	81.15	83.15	2.00	84.15

ACHIEVEMENTS

- Completed the first phase of a significant infrastructure rehabilitation program for both water treatment plants
- 600 acre feet of new water supplies purchased in 2016
- Completed the separation of Greeley's Milton Seaman Water Storage Project from Fort Collins's Halligan Reservoir expansion project into two distinct Environmental Impact Statements with a data sharing Intergovernmental Agreement to benefit both entities
- Installed 3,335 feet of new and replaced water main
- Installed 50 gate valves ahead of the streets overlay program

2019-2020 ADDITIONS

Utility Fund Revenue Source			
Description	2019	2020	Total
Instrument & Controls Technician	105,000	105,000	210,000
Water Resources Administrator	105,000	105,000	210,000
Water Resources Administrator II	125,000	125,000	250,000
Equipment Operator	-	80,000	80,000
Total Additions	\$ 335,000	\$ 415,000	\$ 750,000

PERFORMANCE INDICATORS

Council Priority: Infrastructure & Growth	2015	2016	2017	Target
Objective: Environmental Infrastructure				
Treatment Chemical Cost (\$/MG)	170	153	\$ 146.00*	145
Response to Complaints within 24 Hours	100.0%	100.0%	100.0%*	100.0%
Restoration of Disrupted Water Source within 4 Hours	100.0%	95.0%	93.0%*	95.0%
Irrigation Audits	299	351	320	>120
Indoor Audits	120	161	123	>80
Participants within Designated Water Budget	89.0%	87.5%	80.0%	>90.0%



WATER GENERAL MANAGEMENT

PURPOSE: To provide general management and engineering services for the various Water Division programs.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 vs.	
	2017 Actual	Budget		2018	2020 Budget	2019	
Charges for Services	17,707,744	15,352,399	17,812,687	16.03%	18,674,926	4.84%	
Licenses & Permits	237,765	40,000	-	-100%	-	-	
Miscellaneous Revenue	2,445,865	110,000	110,000	-	110,000	-	
Transfers In	82,153	82,153	82,153	-	82,153	-	
Use of Fund Balance	(16,432,010)	(11,250,052)	(13,788,079)	22.56%	(14,499,690)	5.16%	
Total Resources	\$ 4,041,517	\$ 4,334,500	\$ 4,216,761	-2.72%	\$ 4,367,389	3.57%	
Expenditures by Category							
Salaries & Benefits	1,166,135	1,301,582	1,146,555	-11.91%	1,211,257	5.64%	
Supplies & Services	1,035,151	1,043,986	1,078,835	3.34%	1,081,170	0.22%	
Transfers Out	1,840,231	1,988,932	1,991,371	0.12%	2,074,962	4.20%	
Total Expenditures by Category	\$ 4,041,517	\$ 4,334,500	\$ 4,216,761	-2.72%	\$ 4,367,389	3.57%	
Expenditures by Fund							
404 - Water	4,041,517	4,334,500	4,216,761	-2.72%	4,367,389	3.57%	
Total Expenditures by Fund	\$ 4,041,517	\$ 4,334,500	\$ 4,216,761	-2.72%	\$ 4,367,389	3.57%	
Expenditures by Activity							
Administration	1,129,348	1,297,466	1,264,214	-2.56%	1,290,612	2.09%	
Engineering	368,374	440,288	400,908	-8.94%	426,328	6.34%	
Information Technology Charges	378,163	378,580	353,460	-6.64%	368,186	4.17%	
Investment Earnings	45,829	-	-	-	-	-	
Liability Insurance	330,090	249,234	206,808	-17.02%	207,301	0.24%	
Operating Transfers	1,682,231	1,928,932	1,991,371	3.24%	2,074,962	4.20%	
Utility Construction Inspection	107,482	40,000	-	-100%	-	-	
Total Expenditures by Activity	\$ 4,041,517	\$ 4,334,500	\$ 4,216,761	-2.72%	\$ 4,367,389	3.57%	

ACTIVITY DESCRIPTIONS

Water General Management provides general management, budgeting, and rate design services as well as permit processing and approval.

Administration provides general management, budgeting, and rate design services as well as permit processing and approval.

Engineering provides services for Supply, Treatment, Reservoir, Transmission, Distribution, and Meter Sections of the Water Department. Staff reviews subdivision plans, prepares specifications and plans for main extensions, manages a variety of contracts, and performs long-range planning for facilities and water rights acquisition

Utility Construction Inspection inspects water projects to ensure guidelines and regulations are met.



TRANSMISSION AND DISTRIBUTION

PURPOSE: To operate and maintain an effective piping and storage system which measures and transports treated water from water treatment plants to the consumer.

Resources	2018 Revised		2019 Budget	2019 vs.		2020 Budget	2020 vs. 2019
	2017 Actual	Budget		2018			
Charges for Services	611,543	589,072	548,819	-6.83%	558,760	1.81%	
Miscellaneous Revenue	17,040	-	-	-	-	-	
Use of Fund Balance	3,088,769	4,034,507	4,390,571	8.83%	4,572,554	4.14%	
Total Resources	\$ 3,717,352	\$ 4,623,579	\$ 4,939,390	6.83%	\$ 5,131,314	3.89%	
Expenditures by Category							
Salaries & Benefits	2,314,360	2,865,212	3,097,619	8.11%	3,322,161	7.25%	
Supplies & Services	1,402,992	1,758,367	1,841,771	4.74%	1,809,153	-1.77%	
Total Expenditures by Category	\$ 3,717,352	\$ 4,623,579	\$ 4,939,390	6.83%	\$ 5,131,314	3.89%	
Expenditures by Fund							
404 - Water	3,717,352	4,623,579	4,939,390	6.83%	5,131,314	3.89%	
Total Expenditures by Fund	\$ 3,717,352	\$ 4,623,579	\$ 4,939,390	6.83%	\$ 5,131,314	3.89%	
Expenditures by Activity							
Distribution	1,513,624	1,948,335	2,119,372	8.78%	2,277,298	7.45%	
Instrumentation and Control	-	-	154,280	-	157,539	2.11%	
Inventory	214,628	275,000	275,000	-	275,000	-	
Non-Potable Operations	615,509	835,603	824,044	-1.38%	837,029	1.58%	
Service and Meters	390,749	461,831	458,964	-0.62%	481,385	4.89%	
Transmission-Reservoir	982,843	1,102,810	1,107,730	0.45%	1,103,063	-0.42%	
Total Expenditures by Activity	\$ 3,717,352	\$ 4,623,579	\$ 4,939,390	6.83%	\$ 5,131,314	3.89%	

ACTIVITY DESCRIPTIONS

Distribution & Transmission is responsible for the maintenance and operation of 467.1 miles of distribution lines and 69 million gallons of treated water storage reservoirs.

Inventory accounts for equipment and materials withdrawn from a department run warehouse.

Service and Meters staff reads all metered accounts on a monthly basis, tests and maintains existing meters, responds to customer concerns, and inspects all new construction meter installations.

The City has numerous water rights below the water treatment plants. Pumping water back to the plants would be cost-prohibitive and inefficient. While the water can be used to satisfy return flows to the river, Greeley chooses to put it to beneficial use before returning it to the river. Greeley instead chooses to store those water rights closer to town to use as non-potable supply. **Non-Potable Operations** oversees the operations and maintenance of storage of non-potable water at Poudre ponds, Overland Trail Reservoir, and Greeley Irrigation Company Number 3 Ditch.



TREATMENT AND SUPPLY

PURPOSE: To produce an adequate supply of high quality drinking water and a suitable supply of irrigation water based on consumer needs and expectations.

Resources	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Charges for Services	1,140,516	300,000	375,000	25.00%	375,000	-
Miscellaneous Revenue	58,018	-	-	-	-	-
Use of Fund Balance	6,274,762	10,210,348	10,584,204	3.66%	10,724,553	1.33%
Total Resources	\$ 7,473,296	\$ 10,510,348	\$ 10,959,204	4.27%	\$ 11,099,553	1.28%
Expenditures by Category						
Salaries & Benefits	2,801,320	3,398,257	3,622,540	6.60%	3,796,388	4.80%
Supplies & Services	4,663,176	7,089,091	7,313,664	3.17%	7,280,165	-0.46%
Transfers Out	8,800	23,000	23,000	-	23,000	-
Total Expenditures by Category	\$ 7,473,296	\$ 10,510,348	\$ 10,959,204	4.27%	\$ 11,099,553	1.28%
Expenditures by Fund						
404 - Water	7,473,296	10,510,348	10,959,204	4.27%	11,099,553	1.28%
Total Expenditures by Fund	\$ 7,473,296	\$ 10,510,348	\$ 10,959,204	4.27%	\$ 11,099,553	1.28%
Expenditures by Activity						
Bellvue Filter Plant	1,544,223	2,266,046	2,125,986	-6.18%	2,240,901	5.41%
Boyd Lake Filter Plant	2,027,835	2,240,110	2,437,446	8.81%	2,479,283	1.72%
High Mountain Reservoirs	378,977	500,299	519,529	3.84%	539,271	3.80%
Water Conservation Program	465,004	571,690	645,336	12.88%	544,676	-15.60%
Water Quality	296,222	345,450	345,450	-	345,450	-
Water Resources	2,761,034	4,586,753	4,885,457	6.51%	4,949,972	1.32%
Total Expenditures by Activity	\$ 7,473,296	\$ 10,510,348	\$ 10,959,204	4.27%	\$ 11,099,553	1.28%

ACTIVITY DESCRIPTIONS

The **Bellvue Filter Plant** provides for the year-round operations and maintenance of the 32 million gallons per day (MGD) plant at the mouth of the Poudre Canyon.

The **Boyd Lake Plant** provides for the seasonal operation and maintenance of the filter plant located just south of Boyd Lake, and draws raw water from both Lake Loveland and Boyd Lake. This plant is a peaking operation with a capacity of 38 MGD.

Water Resources is in charge of managing the City's water and related water rights.

Water Conservation is responsible for long range planning, water conservation, drought protection, and maintenance of supply waterways.

Water Quality is responsible for physically storing and transporting water in and out of City facilities, both locally and in the Cache la Poudre basin.



NON-DEPARTMENTAL

Resources	2017 Actual	2018 Revised Budget	2019 Budget	2019 vs. 2018	2020 Budget	2020 vs. 2019
Charges for Services						
Cable TV Franchise Fee	1,001,463	1,070,244	1,016,732	-5.00%	1,016,732	-
Charges for Services	32,995	-	150,000	-	150,000	-
Electric Franchise Fee	2,462,862	2,651,578	2,731,125	3.00%	2,813,059	3.00%
Gas Franchise Fee	1,400,046	1,452,218	1,495,785	3.00%	1,540,658	3.00%
Intergovernmental Revenue						
Cigarette Taxes	203,767	225,000	200,000	-11.11%	200,000	-
Federal Mineral LS Funds	695,118	750,000	1,000,000	33.33%	1,000,000	-
Lottery Funds	1,003,894	1,000,000	1,000,000	-	1,000,000	-
Severance Taxes	879,100	750,000	1,500,000	100%	1,000,000	-33.33%
State Intergovernmental Revenue	-	755,894	-	-100%	-	-
Licenses & Permits	20,820	40,000	40,000	-	40,000	-
Other Revenues	3,308,485	766,997	1,073,505	39.96%	1,041,127	-3.02%
Royalties	211,205	3,620,000	220,000	-93.92%	220,000	-
Taxes						
Auto Use Tax	3,869,090	4,266,193	4,104,721	-3.78%	4,227,863	3.00%
Building Use Tax	1,820,245	3,727,787	3,179,553	-14.71%	2,727,787	-14.21%
Food Tax	7,931,654	9,164,698	9,164,933	0.00%	9,439,881	3.00%
General Sales Tax	50,979,020	55,594,342	56,292,358	1.26%	58,702,180	4.28%
General Use Tax	2,246,079	2,663,872	2,382,323	-10.57%	2,453,793	3.00%
Lodger's Room Tax	688,930	745,000	788,600	5.85%	807,758	2.43%
Other Taxes	120,876	60,000	55,000	-8.33%	50,000	-9.09%
Property Tax	10,064,597	10,650,280	11,793,011	10.73%	12,718,452	7.85%
Transfers In	60,586,027	64,960,693	66,082,578	1.73%	68,198,476	3.20%
Use of Fund Balance	(61,246,118)	(56,192,524)	(72,366,814)	28.78%	(74,582,180)	3.06%
Total Resources	\$ 88,280,156	\$ 108,722,272	\$ 91,903,410	-15.47%	\$ 94,765,586	3.11%
Resources by Fund						
General (001)	71,789,284	77,506,429	77,487,002	-0.03%	79,882,889	3.09%
Convention & Visitors (102)	693,764	748,000	793,600	6.10%	812,758	2.41%
Conservation Trust (105)	1,008,543	1,001,000	1,001,000	-	1,001,000	-
Sales & Use Tax (106)	66,846,088	75,416,892	75,123,888	-0.39%	77,551,504	3.23%
Designated Revenue (108)	1,394,896	1,902,789	2,125,189	11.69%	2,236,948	5.26%
Conference Center Development (110)	104,741	654,496	553,000	-15.51%	553,000	-
DDA TIF (111)	239,169	419,496	225,000	-46.36%	225,000	-
NEAHR Grants (112)	-	755,894	-	-100%	-	-
General Debt Service (200)	7,163,963	6,138,164	6,515,006	6.14%	6,760,298	3.77%
Greeley Building Authority (201)	209,546	227,630	107,630	-52.72%	-	-100%
Downtown Parking (410)	553	1,100	1,100	-	1,100	-
Health (504)	12,569	50,000	26,000	-48.00%	26,000	-
Workers' Compensation (505)	12,569	50,000	26,000	-48.00%	26,000	-
Cemetery Endowment (601)	50,019	42,506	285,409	571%	270,869	-5.09%
Community Memorials (607)	569	400	400	-	400	-
Use of Fund Balance	(61,246,118)	(56,192,524)	(72,366,814)	28.78%	(74,582,180)	3.06%
Total Resources by Fund	\$ 88,280,156	\$ 108,722,272	\$ 91,903,410	-15.47%	\$ 94,765,586	3.11%

Expenditures by Category	2018 Revised		2019 Budget	2019 vs.		2020 vs.	
	2017 Actual	Budget		2018	2020 Budget	2019	
Salaries & Benefits	-2,233	37,965	-	-100%	-	-	-
Supplies & Services	1,786,022	4,098,257	1,362,203	-66.76%	1,582,859	16.20%	
Capital	15,520	372,484	-	-100%	-	-	-
Debt	8,047,228	8,199,284	6,853,581	-16.41%	6,966,458	1.65%	
Transfers Out	78,433,619	96,014,282	83,687,626	-12.84%	86,216,269	3.02%	
Total Expenditures by Category	\$ 88,280,156	\$ 108,722,272	\$ 91,903,410	-15.47%	\$ 94,765,586	3.11%	
Expenditures by Fund/Activity							
001 - General							
11th Avenue and 11th Street Campus	396,840	477,392	-	-100%	-	-	-
2016 COPs	-	-	1,608,150	-	1,683,483	4.68%	
Airport	2	-	-	-	-	-	-
County Treasures Fees	98,315	86,000	86,000	-	86,000	-	-
Franchise Negotiations	21,481	20,000	-	-100%	-	-	-
Greeley Building Authority Loan	114,000	227,630	107,630	-52.72%	-	-100%	
Investment Earnings	34,582	37,000	37,000	-	37,000	-	-
Mosquito Spraying	45,956	46,000	46,000	-	46,000	-	-
Operating Transfers	6,869,671	17,622,427	4,812,927	-72.69%	4,931,077	2.45%	
New Home Buyer Assistance	36,500	179,286	-	-100%	-	-	-
Sundry	855,035	2,663,833	960,108	-63.96%	1,180,764	22.98%	
102 - Convention & Visitors	377,214	597,535	565,350	-5.39%	568,950	0.64%	
105 - Conservation Trust	952,297	1,127,750	953,438	-15.46%	962,969	1.00%	
106 - Sales & Use Tax	70,100,275	75,985,097	75,529,376	-0.60%	77,957,991	3.22%	
108 - Designated Revenue	61,962	198,047	67,753	-65.79%	76,195	12.46%	
110 - Conference Center Development	104,741	654,496	553,000	-15.51%	553,000	-	
111 - DDA TIF	216,287	454,496	225,000	-50.49%	225,000	-	
112 - NEAHR Grants	-	755,894	-	-100%	-	-	
200 - General Debt Service	7,734,969	7,319,158	6,195,951	-15.35%	6,416,458	3.56%	
201 - Greeley Building Authority	209,546	227,630	107,630	-52.72%	-	-100%	
410 - Downtown Parking	386	-	-	-	-	-	
601 - Cemetery Endowment	50,019	42,506	48,002	12.93%	40,604	-15.41%	
607 - Community Memorials	77	95	95	-	95	-	
Total Expenditures by Fund	\$ 88,280,156	\$ 108,722,272	\$ 91,903,410	-15.47%	\$ 94,765,586	3.11%	

GENERAL DESCRIPTION

Non-departmental expense provides a funding source for the general costs of city government which are common to multiple programs or cannot be identified with a specific department.

ACTIVITY DESCRIPTIONS

11th Avenue and 11th Street Campus – Expenditures related to development of Fire Station 1 and City Center.

2016 COPs – Lease payments for City Center and Fire Station 1

County Treasurer's Fee - Payment of a 1% fee to the county for the collection of the City's share of property taxes.

Franchise Negotiations – Expenditures tied to the negotiations of franchise fees.

Greeley Building Authority Loan – transfers from the general fund for debt payments made in the Greeley Building Authority Fund.

Mosquito Spraying - Funds budgeted for Public Works to utilize for a mosquito spraying program.

New Home Buyer Assistance - Program created in 2015 to assist in the purchase of downtown residential properties.

Operating Transfers - Legally authorized inter-fund transfers from the fund receiving revenue to the fund making the expenditure.

Sundry – Includes miscellaneous expenditure categories such as bank service charges, collection services contracts, and contingency.





Operations &
Capital Improvement
Plan
Volume II



2019-2020 Biennial Budget





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CAPITAL IMPROVEMENTS

INTRODUCTION

The capital improvements presented in this section consist of the 2019-2023 Capital Improvement Program projects as well as capital outlay scheduled for 2019-2020.

Capital improvements and capital outlay are defined in detail on the following pages. In the simplest of terms, capital improvements are expansions of or improvements to the City's physical structure such as buildings, parks, bridges, and utility systems (infrastructure). Capital outlay is generally equipment, furnishings, and furniture. The combination of these items comprises the City's annual Capital Plan.

As can be seen from the tables and graphs on the following pages, the funding for the Capital Plan comes from a variety of sources.

Capital improvements are summarized by project in this section. A capital outlay listing can be found at the end of this section.

CAPITAL IMPROVEMENT PLAN

CAPITAL IMPROVEMENT PROJECT

A capital improvement project is a project related to City infrastructure or major equipment. The project may be new construction, rehabilitation of existing facilities or infrastructure, or improvements to existing facilities or infrastructure (i.e., dam rehabilitation, street overlays, major remodel of a city building, new soccer fields).

THE CAPITAL IMPROVEMENT PROGRAM

A capital improvement program is a five-year plan for the evaluation of the City's facility and infrastructure needs. It serves as a guide for construction and development of the City's infrastructure asset base in the most cost efficient manner possible. It is the result of systematic review of each project as it relates to the City Council's priorities to maximize the use of all financial resources.

While the program serves as a long-range plan, it is reviewed annually and revised based on current circumstances and opportunities. Priorities may be changed due to grant opportunities or circumstances that caused a more rapid deterioration of an asset resulting in a liability issue. Projects may be revised for significant costing variances.

OBJECTIVES OF THE CAPITAL IMPROVEMENT PROGRAM

- To forecast public facilities and improvements that will be needed in the near future.
- To anticipate and project financing needs in order to maximize available federal, state, and county funds.
- To promote sound financial planning in order to enhance and protect the bond rating of the City of Greeley.
- To focus attention on and assist in the implementation of established City Council priorities as outlined in the official Comprehensive Plan.
- To serve as a guide for local officials in making budgetary decisions.
- To balance the needs of new development with existing development.
- To promote and enhance the economic development of the City of Greeley.
- To strike a balance between needed public improvements and the present financial capability of the City to provide for these improvements.
- To provide an opportunity for citizens and interest groups to voice opinions on development of City facilities and infrastructure.
- To provide for improvements in a timely and systematic manner.

CAPITAL IMPROVEMENT PLAN DEVELOPMENT PROCESS

Assign Project Titles

- Make the title descriptive of the work. Title the project based on the problem to be solved at a location, rather than titling based on the solution.
- Projects are grouped in a meaningful way for the department. A project title of Boomerang Improvements won't work if it includes everything from the kitchen sink replacement to the cart path overlay. It is a judgment decision.

Formulate Project Descriptions

- Target activities to be completed each year on the project are included in the description. This should be a brief statement of the work that will be performed and the location.

Formulate Project Cost Estimates

- The costs of each project are broken down into any of the following 28 categories:

Art	Off-Site Improvements
Capital	Operating Supplies
Construction/Maintenance	Other Capital
Construction-External	Permit/Fees Etc.
Construction-Internal	Printing
Contingency	Professional Services
Design Fees	Project Management
Furniture/Fixtures/Equipment	Real Estate
Hazmat	Repair/Maintenance Supplies
Land/Building/Demolition	Soil Investigation
Legal Publications	Surveying
Miscellaneous	Testing & Inspection
Miscellaneous Design	Transportation
Moving	Utility Services

Assign Rankings

- Rankings

All projects are numerically ranked by the department within each funding source. The emphasis is placed on the necessity and importance of each project.

A second ranking is done by the Capital Project Committee (CPC). This committee ranks projects from all the departments within each funding source. It also reviews the year in which projects are proposed and coordinates projects citywide for efficiencies. The CPC committee consists of the City Engineer, Chief Engineer-Water & Sewer, and a representative from the Purchasing division.

Document Project Justifications

The following things should be considered:

- Reason the project is necessary
- Related projects (timing issues)
- Coordination efforts required with other agencies (timing issues)
- Mandates and deadlines for compliance
- Service Impact (number of participants impacted)
- New fees that could be generated as a result of the completion of the project (new recreation center-usage fees, program fees)
- Community priority references
- Safety requirements.

Document Operating Impact

The operating impact is information required for submission of each project. Costs are recorded in the year they will initially occur. It will be assumed that the cost continues from that point on, unless information is provided otherwise. The following possibilities exist:

- A maintenance project that doesn't require any more than is already in the budget for maintenance.
- A maintenance project that replaces existing items with a more cost effective material or device that would result in slight savings in operating dollars. Examples: more energy efficient HVAC unit resulting in electricity savings.
- New projects will always have some kind of operating impact.

Note Unfunded Projects

- All projects not funded are placed on an unfunded list.

Present product to the City Council for review and final consideration.

CITIZEN INPUT INCORPORATED IN THE CIP DEVELOPMENT PROCESS

Citizens are involved in the capital improvements plan through participation in citizen boards, commissions, and participation in public meetings, work sessions and public hearings.

Participation in Citizen Boards and Commissions

Each department within the City has a citizen board or commission that helps to identify and prioritize needs within their scope of interest. The citizen boards and commissions are particularly influential with regard to the addition of a project to the plan and the priority it has within the scope of needs for the community.

Participation in Public Meetings

Each year in the fall, a workshop is held to inform the City Council and all interested citizens about the proposed budget for the year. A session within this workshop is devoted to capital improvements. Since annual appropriations are required by charter, two required public hearings are held in conjunction with the operating budget each year. Capital improvements typically represent 20% of the total budget and are considered carefully.

CAPITAL IMPROVEMENT PROGRAM IMPACTS TO THE OPERATING BUDGET

All capital improvement projects are required to show the operating budget impact at the time the projects are submitted for consideration in the Capital Improvement Program. This includes the number of full-time equivalent positions that would be needed or could be eliminated and the cost or savings for salaries/benefits, supplies/services, and equipment. It would not be prudent to make funding decisions in favor of a project the City could not afford to maintain, staff, or equip.

Capital improvements can impact the budget by increasing or decreasing revenues and expenditures. Revenues could be increased if the improvement attracts new businesses (building permits, sales tax, and property tax). The improvement could also increase expenditures by requiring new employees, additional maintenance services, or additional utility costs. Construction of a new street may require additional costs for police patrol services, snow and ice removal, or street light utility costs. Perhaps new technology could make the operation of a plant more efficient resulting in a reduction in power costs, utility costs, and personnel costs (reduction in overtime or man-hours).

Many projects are associated with prevention of future excessive costs that are difficult to measure. The cost of the maintenance should not exceed the benefit of the asset. Projects may have maintenance costs, but the existing maintenance budgets are sufficient. The priority for available capital project funds has been maintenance of existing facilities and infrastructure. Most of the City of Greeley's projects fall into this category.

HOW THE CAPITAL IMPROVEMENT PLAN IS FORMULATED

The following timeline is a specific listing of the steps used to develop the Capital Improvement Plan.

March	The Planning division of Community Development presents a Growth Report from a study to estimate population growth based on the number of households, the average number of people in a household, and a five-year growth area capable of accommodating the estimated increase in residential units or the Mid-Range Expected Service Area (MRESA). Commercial and industrial development prospects are also evaluated at this time.
April-June	Existing projects roll forward one year. Detailed information is distributed that provides instructions for revising projects. There is also information reminding departments about the general philosophies mentioned earlier in this discussion. Each project is evaluated by the department head. New projects are then submitted to the Finance Department and entered into the database along with updates or changes to existing projects.
June-August	The Budget staff and City Engineer finalize the plan by shifting funding priorities as necessary and incorporating new projects, particularly in year five. The City Manager determines the overall budget proposal.

August-October Work sessions are held to consider budget issues (for operating and for capital improvements).

October-November The first and second public hearings are held, and the budget is appropriated.

FUNDING AND REVENUE ASSUMPTIONS

Funding sources for the capital plan come from sales and use tax, user fees, development fees, intergovernmental agreements and grants, loans, and bonds.

The food tax (3% sales tax on food for consumption) is the largest source of revenue for capital projects not related to enterprise funds and is restricted by ordinance to funding facilities and infrastructure repairs, maintenance and improvements.

User fees provide for the replacement of the water, sewer, and stormwater systems in the utility funds. New construction is funded primarily by bond or loan proceeds, plant investment fees, development fees, and user fees. Water and Sewer project priorities, and rates are established by the Water & Sewer Board.

Quality of Life projects are funded by a 0.3% sales and use tax; projects include construction, improvement, and renovation of recreation, parks, and cultural amenities. The tax was approved by citizens in November of 2002, implemented in January of 2003, and set to expire in December of 2022.

Keep Greeley Moving projects are funded by 0.65% sales and use tax; funding street and infrastructure improvement within the City. This tax was approved by citizens in the last quarter of 2015, was implemented in January of 2016, and is set to expire in December of 2022.

ISSUES FOR THE FUTURE OF THE CAPITAL IMPROVEMENTS PLAN

The cost of capital improvements needed far exceeds the funding sources available. It is apparent that new revenue sources will be required to make progress in this area.

Stormwater projects exceed current available funds. With the recent floods and severe weather, several unfunded projects could be completed now to prevent future problems. A bond issue is being researched as a possible way to complete projects while interest rates are low. Rates are also anticipated to increase to cover these costs.

Due to the recent growth and inflationary pressures in Weld County and surrounding communities, the cost of completing projects can increase for materials by as much as 15%. If inflation increases at this rate for materials, funds will be limited and projects may be pushed out to later years.

As a result of the economic downturn in 2008, funds dedicated for maintenance, streets, and roads were decreased, which reduced their life expectancy and quality. As the economy has been improved more money has been invested in these areas to bring them back to more acceptable levels. The City is still trying to improve infrastructure to pre-2008 standards. This was partially funded with the passage of the Keep Greeley Moving Sales Tax increase of .65% in 2016.

Intergovernmental revenue and grants are not always available to fund current projects thus either reducing the scale and scope of work or delaying the completion of the project.

HIGHLIGHTS FROM THE CAPITAL IMPROVEMENT PLAN BY FUND

301 Public Improvement Fund: For 2019 the 8th Street Complete Street Improvements Project will be continued with \$1 million in additional grant funding for a total project cost of \$6.6 million.

303 Public Art Fund: Funded projects for 2019 total \$503,205. Art work will be installed in five locations in 2019 for a total of \$221,650. The art fund also includes the operating costs of Tointon Gallery, public art coordinator, and public art maintenance for an annual General Fund contribution of \$96,855.

304 Food Tax Fund: Projects for the 2019 budget year total \$8,321,840 and \$8,868,475. The 2019-2020 Capital Improvement Plan includes the following categories and amounts:

- Street Maintenance / Traffic: \$3,410,276 in 2019 & \$4,418,987 in 2020
- Building Maintenance / Flooring / HVAC: \$1,497,015 in 2019 & \$1,158,294 in 2020

- Parks Maintenance and Improvements / Irrigation: \$2,761,299 in 2019 & \$2,695,180 in 2020
- Rebate Program for Food Tax / Investments: \$140,550 in 2019 & \$144,014 in 2020
- Police Maintenance: \$200,000 in 2019 & \$125,000 in 2020
- ADA: \$312,000 in 2019 & \$327,000 in 2020

305 Softball Improvement Fund, 307 Fire Protection Development Fund, 309 Island Development Fund, and 322 2016 City Center Fund: These funds do not currently have funded projects for 2019-2023.

306 Fire Equipment & Acquisition Replacement Fund: The total 2019 Fire Equipment & Apparatus replacement budget is \$1,594,954. The budget includes: the replacement of a 2004 Battalion I for \$132,600; Replace HAZMAT / Arson Unit (1997) for \$572,740; Refurbish Tender 5 (2001) for \$162,987; and \$39,287 towards the fleet replacement fund (512) for four staff car replacements. The remaining amount of \$687,340 is for loans, leases, and investments. The 2020 budget includes the replacement of Ladder #1 for \$1,137,441.

308 Police Development Fund: The total for 2020 is \$45,000 with funds being used to purchase a license plate reader.

312 Transportation Development Fund: The 65th Ave/34 Bypass - Frontage Rd Relocation and North 65th Ave road widening will continue in 2019 for a total of \$3.6 million. Design will be started for the following projects; Intersection Improvements at 35th Avenue and "O" Street for \$303,000 with a Total Project Cost of \$2,020,000; Turn Lanes on 20th St at & Clubhouse Dr. from Aims Blvd to 59th Ave for \$151,500 with a total project cost of \$2,378,700; Design O Street - Road Widening for \$555,500 with a total project cost of \$7,021,500; 35th Avenue Road Widening: 4th Street to "F" Street for \$404,000 with a total project cost of \$9,090,000.

314 Park Development Fund: This fund transfers development revenues to the Quality of Life Fund to complete Park's projects in that fund. A development fee revenue transfer of \$1,833,804 will take place in 2019 and \$788,792 in 2020.

316 Trails Development Fund: The Broadview Acres Trail will continue to be completed through 2020 for \$217,236.

318 Quality of Life Fund: Total funded projects in 2019 are \$6,812,239. Projects include Youth Sports Complex - Shade Structures and Playground for \$850,000, the Northridge Estates Neighborhood Park and Trailhead for \$1,475,000, and Inspire Discovery Park and East Memorial Improvements for \$2,500,000. Operating costs for park maintenance to be used in the General Fund for a total of \$762,239 in 2019. \$5,294,306 is budgeted in 2020 with the beginning of the design of Centennial Park improvements for a two year total of \$3.7 million.

320 FASTER Fund: The total funded 2019 budget is \$500,102. One project is scheduled for 2019, Bridge Maintenance on the 95th Avenue Bridge. Centerplace turn lane improvements are scheduled for 2020 for \$795,000.

321 Keep Greeley Moving Fund: \$5,844,863 is planned in 2019 for Overlay and Striping to improve the Pavement Quality Index (PQI) for roads in Greeley. \$3.7 million is transferred to the Transportation Development Fund (312) and Public Improvement (301) to complete identified road widening projects. \$1,800,000 is allocated in 2019 to fund the Concrete Repair and Cross Pan Replacement Program. \$145,000 is planned in the Pavement Maintenance in 2019 as part of the City of Greeley's promise to residents to replace deteriorated sidewalks, curbs, gutters and alley entrances, and cross pans. 2020 follows the same allocations as 2020 for a total budget of \$14,914,395. For additional information please visit www.keepgreeleymoving.com.

- Utility Funds -

402 Sewer Construction Fund: For the years 2019-2023 \$8,955,204 is allocated to fund capital improvement projects. \$1,212,000 is dedicated to the 7th Ave Sanitary Sewer Improvements, North Greeley Sewer Phase 2A for \$850,000 and \$770,000 to the design of the Ashcroft Draw Basin Lift Station in 2019. In 2020 the Ashcroft Draw Basin Lift Station will be constructed for \$3,035,000.

403 Sewer Capital Replacement Fund: \$45,486,377 is allocated to fund projects for the years 2019-2023. Notable projects include \$25,925,310 for the Nitrification Phase II. This is a 2018 through 2021 project that was driven by the 2012 Nutrients Regulation which will require the Water Pollution Control Facility (WPCF) to comply with total inorganic nitrogen and total phosphorous discharge. \$668,000 over 5 years is allocated for capital outlay replacement, which funds the replacement of pickups, tractors, backhoes, loaders, compressors and other required equipment. \$6,011,000 in funding from 2020-2022 is allocated for the Primary Clarifier Thin Sludge Pumping project.

405 Water Construction Fund: \$86,977,388 is allocated to Water Capital Replacement for the years 2019-2023. \$59,218,806 is budgeted for 2019 with \$53,500,000 in the Windy Gap Firming project, \$4,729,532 in the Milton Seaman Permitting and Mitigation Projects, and \$730,400 in Water Construction Transmission & Distribution projects. The majority of the expenditures in this fund are allocated to the Windy Gap Firming project. This project spans from 2018-2021 to ensure the delivery of 4,000 acre feet of water to Windy Gap Share owners in an effort to meet current and future water needs for \$53.8 million. Debt of \$53.5 million is expected to be issued in 2019. \$5,014,400 is allocated in years 2021 and 2022 to fund the Bellvue Two Million Gallon Clearwell project to comply with Colorado Department of Health and Environment design criteria, as plant flows have to be raised four to six million gallons per day during backwashing. \$9,589,532 is allocated to the Milton Seaman Permitting project from 2019 to 2023. This project will secure the required permitting for an enlarged Milton Seaman Reservoir, as part of the water supply project. The reservoir is necessary to increase Greeley's water supply to meet future needs.

406 Water Capital Replacement Fund: \$20,109,723 is allocated to Water Capital Replacement for the years 2019-2023. Notable projects include \$12.4 million allocated for years 2019-2021 for the Boyd WTP Process Improvements. This project encapsulates all the rehabilitation work for the Boyd Water Treatment Plant, replacing many outdated components, as well as enabling the plant to operate year round as currently it is used as a summer peaking plant. \$9.3 million will be allocated for years 2019-2023 to the Transmission System Rehabilitation project, an ongoing project on the treated water transmission line. In order complete the listed projects, bonds are planned to be issued in 2020 and 2022.

407 Water Rights Acquisition Fund: \$43,614,827 is allocated for 2019-2023. Notable projects include \$32.7 million allocated to Phase II of the Future Water Acquisition project. This is an ongoing project that has a goal of acquiring an additional 10,000 acre feet of water supply over the course of 10 years to secure water for future growth. \$3.7 million is allocated for the years 2019 through 2020 to the Development of Parcel B at Poudre Ponds to expand gravel pit storage on the Lower Poudre River. This project will allow for an increase in augmentation storage and recreational opportunities at the Poudre Ponds site.

412 Stormwater Construction Fund: \$22,901,309 is allocated to Stormwater Construction projects for the years 2019-2023. Of that value \$8.3 million for the years 2019-2021 will be for the 12th Street Outfall: US-85 Bypass Crossing project. This project will fund the construction of a 14 ft. wide by 6 ft. tall concrete box culvert storm drain under the US-85 Bypass along 12th St. from 1st Avenue to 2nd Avenue. \$3.9 million is allocated to fund the 12th St. Outfall: 1st Avenue Water Quality Pond project, which consists of the design and construction of a 6.6 acre-foot water quality basin at the downstream end of the 12th Street Outfall to reduce the amount of stormwater pollution from the downtown neighborhood entering the Cache la Poudre River.

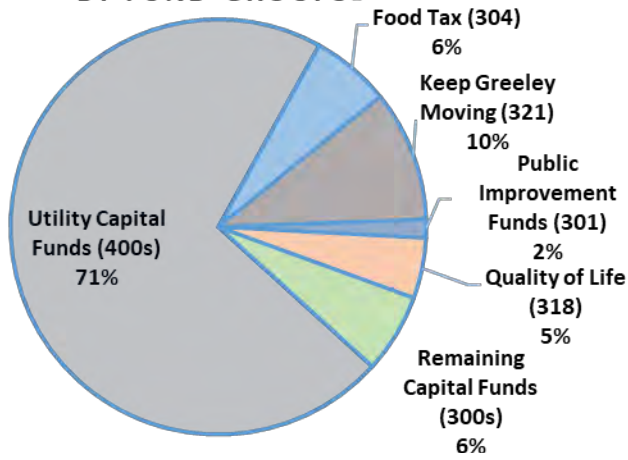
413 Stormwater Replacement Fund: \$8,767,413 is allocated to projects within this fund for years 2019-2023. \$1.8 million is allocated to the Other Drainage System Repairs project and consists of miscellaneous repairs of stormwater piping, inlets and manholes throughout the City to comply with current design standards, and to update inefficient and inadequate drainage systems.

SUMMARY OF OPERATING FUND BUDGET IMPACTS

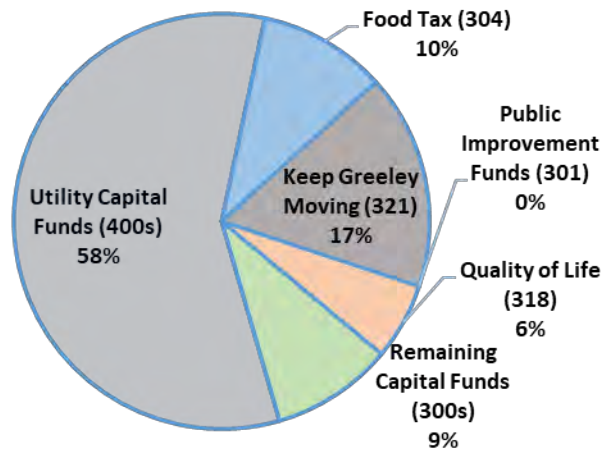
Annual known general fund operating cost increases are estimated at \$67,220 annually with some projects to be determined when complete. For the 2019-2020 Budget the operating budget impact is limited and summarized below. Additional detail about each project may be found in the funded capital projects section.

- **Broadview Acres Trail Phase Two and Three**— Annual maintenance & operations cost would be \$3,200.
- **Northridge Estates Neighborhood Park and Trailhead** – Annual maintenance & operations cost would be \$12,760.
- **East Greeley Fishing Pond (1st Avenue & 32nd Street)** – Annual maintenance & operations cost would be \$21,260.
- **Shurview Property Community Separator - Natural Areas Acquisition-** Added Natural Areas Manager and Technician in 2019 budget. Would only be part of technicians time at about \$30,000 per year.
- **Ashcroft Draw Basin Lift Station** – Additional Sewer maintenance costs.
- **Bellvue Pipeline-Gold Hill Segment** - Additional Water maintenance costs.
- **Future Water Acquisition - Phase II** – Water assessment fees increase when the city buys additional shares of ditch company water. The cost varies by the water right acquired.
- **Trenchless Main and Collector Rehabilitation** – Lining sewer pipe has reduced expensive emergency pipe repairs.
- **Boyd Water Treatment Plant Process Improvements** – May result in more efficient plant operations and potentially lower operating expense.
- **Windy Gap Firming** – Water resource assessments will go up an unknown amount once the project is built and Northern Water starts assessing Greeley for its upkeep and operation.

**2019 CAPITAL IMPROVEMENTS
BY FUND GROUPS⁹**



**2020 CAPITAL IMPROVEMENTS
BY FUND GROUPS⁹**



Expenditures	Public						Total
	Food Tax (304)	Keep Greeley Moving (321)	Improvement Funds (301)	Quality of Life (318)	Remaining Capital Funds (300s)	Utility Capital Funds (400s)	
2019	9,189,467	15,304,169	2,140,441	7,047,216	9,233,454	106,732,395	\$ 149,647,142
% of Total	6.14%	10.23%	1.43%	4.71%	6.17%	71.32%	
2020	8,868,475	14,914,395	1,500	5,294,306	8,413,301	51,387,301	\$ 88,879,278
% of Total	9.98%	16.78%	0.00%	5.96%	9.47%	57.82%	

Proposed Funding for 2019 Capital Improvements

	Food Tax (304)	Keep Greeley Moving (321)	Public Improvement Funds (301)	Quality of Life (318)	Remaining Capital Funds (300s)	Utility Capital Funds (400s)	Total
Projected Beginning Fund Balance	\$ 565,457	\$ (159,992)	\$ (44,452)	\$ 1,948,071	\$ 1,810,595	\$ 22,023,852	\$ 26,143,531
Revenue Sources							
Bond & Lease Purchase Proceeds	-	-	-	-	735,727	53,500,000	54,235,727
Charges for Services	20,000	-	-	-	6,631,174	28,057,754	34,708,928
Intergovernmental Revenue	-	-	1,000,000	1,000,000	1,159,689	3,550,000	6,709,689
Miscellaneous Revenue	3,107	10,000	52,336	30,303	65,124	275,605	436,475
Taxes	-	11,848,442	-	-	-	-	11,848,442
Transfers In	8,146,474	2,700,000	106,587	5,580,259	4,155,495	-	20,688,815
Total Revenue Sources	\$ 8,169,581	\$ 14,558,442	\$ 1,158,923	\$ 6,610,562	\$ 12,747,209	\$ 85,383,359	\$ 128,628,076
Other Expenditures							
Salaries & Benefits	6,000	20,500	-	-	62,675	-	89,175
Supplies & Services	128,090	2,000	3,000	4,242	105,649	10,324	253,305
Debt	-	-	-	-	331,996	-	331,996
Transfers Out	2,700,000	3,706,587	-	807,747	2,267,643	530,682	10,012,659
Total Other Expenditures	\$ 2,834,090	\$ 3,729,087	\$ 3,000	\$ 811,989	\$ 2,767,963	\$ 541,006	\$ 10,687,135
Capital Expenditures by Project Type							
ADA	312,000	-	-	-	-	-	312,000
Building Maintenance	207,430	-	-	-	-	-	207,430
Capital Equipment	-	-	-	-	868,327	-	868,327
Community Parks	-	-	-	-	-	-	-
Flooring	67,500	-	-	-	-	-	67,500
HVAC	997,585	-	-	-	-	-	997,585
Infrastructure Maintenance	25,000	-	1,000,000	-	-	-	1,025,000
Investments / Rebates / Transfers / Other	12,460	-	-	-	-	-	12,460
Irrigation	1,574,394	-	-	-	-	-	1,574,394
Neighborhood Parks	-	-	-	5,158,250	-	-	5,158,250
Parks Maintenance/Improvements	1,111,905	-	-	842,000	416,700	-	2,370,605
Parks/Recreation	-	-	-	-	135,085	-	135,085
Playgrounds	-	-	-	-	-	-	-
Police	200,000	-	-	-	-	-	200,000
Road Development	-	-	-	-	5,012,776	-	5,012,776
Roofs	199,500	-	-	-	-	-	199,500
Sewer Construction Collection	-	-	-	-	-	2,882,800	2,882,800
Sewer Replacement Collection	-	-	-	-	-	1,356,000	1,356,000
Sewer Replacement Studies	-	-	-	-	-	35,500	35,500
Sewer Replacement Treatment	-	-	-	-	-	6,851,610	6,851,610
Stormwater Construction	-	-	-	-	-	2,630,198	2,630,198
Stormwater Repair/Replacement	-	-	-	-	-	1,684,449	1,684,449
Street Maintenance	447,276	10,669,363	-	-	-	-	11,116,639
Traffic	257,000	-	-	-	-	-	257,000
Trails	75,000	-	-	-	-	-	75,000
Water Construction Supply	-	-	-	-	-	58,229,532	58,229,532
Water Construction Transmission & Distribution	-	-	-	-	-	729,000	729,000
Water Construction Treatment	-	-	-	-	-	145,000	145,000
Water Replacement Supply	-	-	-	-	-	6,018,000	6,018,000
Water Replacement Transmission & Distribution	-	-	-	-	-	7,649,500	7,649,500
Water Replacement Treatment	-	-	-	-	-	6,439,800	6,439,800
Water Rights Acquisition	-	-	-	-	-	11,540,000	11,540,000
Total Capital Expenditures by Project Type	\$ 5,487,050	\$ 10,669,363	\$ 1,000,000	\$ 6,000,250	\$ 6,432,888	\$ 106,191,389	\$ 135,780,940
Total Expenditures	\$ 8,321,140	\$ 14,398,450	\$ 1,003,000	\$ 6,812,239	\$ 9,200,851	\$ 106,732,395	\$ 146,468,075
Projected Ending Fund Balance	\$ 413,898	\$ -	\$ 111,471	\$ 1,746,394	\$ 5,356,953	\$ 674,816	\$ 8,303,532

Proposed Funding for 2020 Capital Improvements

	Food Tax (304)	Keep Greeley Moving (321)	Public Improvement Funds (301)	Quality of Life (318)	Remaining Capital Funds (300s)	Utility Capital Funds (400s)	Total
Projected Beginning Fund Balance	\$ 413,898	\$ -	\$ 111,471	\$ 1,746,394	\$ 5,356,953	\$ 674,816	\$ 8,303,532
Revenue Sources							
Bond & Lease Purchase Proceeds	-	-	-	-	860,719	27,000,000	27,860,719
Charges for Services	20,000	-	-	-	2,933,011	25,738,218	28,691,229
Intergovernmental Revenue	431,000	-	-	-	1,175,711	-	1,606,711
Miscellaneous Revenue	3,399	10,500	22,341	34,154	63,670	249,615	383,679
Taxes	-	12,203,895	-	-	-	-	12,203,895
Transfers In	8,309,868	2,700,000	-	4,720,930	4,123,411	-	19,854,209
Total Revenue Sources	\$ 8,764,267	\$ 14,914,395	\$ 22,341	\$ 4,755,084	\$ 9,156,522	\$ 52,987,833	\$ 90,600,442
Other Expenditures							
Salaries & Benefits	35,200	20,000	-	-	65,393	-	120,593
Supplies & Services	131,183	2,100	1,500	4,782	125,237	11,481	276,283
Debt	-	-	-	-	302,192	-	302,192
Transfers Out	2,700,000	3,600,000	-	842,730	1,367,200	588,674	9,098,604
Total Other Expenditures	\$ 2,866,383	\$ 3,622,100	\$ 1,500	\$ 847,512	\$ 1,860,022	\$ 600,155	\$ 9,797,672
Capital Expenditures by Project Type							
ADA	327,000	-	-	-	-	-	327,000
Building Maintenance	421,494	-	-	-	-	-	421,494
Capital Equipment	-	-	-	-	905,719	-	905,719
Community Parks	-	-	-	200,000	-	-	200,000
Flooring	58,300	-	-	-	-	-	58,300
HVAC	575,000	-	-	-	-	-	575,000
Infrastructure Maintenance	25,000	-	-	-	-	-	25,000
Investments / Rebates / Transfers / Other	12,831	-	-	-	-	-	12,831
Irrigation	805,474	-	-	-	-	-	805,474
Neighborhood Parks	-	-	-	120,000	-	-	120,000
Parks Maintenance/Improvements	1,814,706	-	-	830,000	518,279	-	3,162,985
Parks/Recreation	-	-	-	2,500,000	80,000	-	2,580,000
Playgrounds	-	-	-	450,000	-	-	450,000
Police	125,000	-	-	-	-	-	125,000
Road Development	-	-	-	-	5,955,000	-	5,955,000
Roofs	78,500	-	-	-	-	-	78,500
Sewer Construction Collection	-	-	-	-	-	3,071,000	3,071,000
Sewer Replacement Collection	-	-	-	-	-	958,000	958,000
Sewer Replacement Studies	-	-	-	-	-	40,600	40,600
Sewer Replacement Treatment	-	-	-	-	-	11,371,100	11,371,100
Stormwater Construction	-	-	-	-	-	869,530	869,530
Stormwater Repair/Replacement	-	-	-	-	-	1,610,696	1,610,696
Street Maintenance	473,287	11,292,295	-	-	-	-	11,765,582
Traffic	1,210,500	-	-	-	-	-	1,210,500
Trails	75,000	-	-	346,794	-	-	421,794
Water Construction Supply	-	-	-	-	-	5,882,000	5,882,000
Water Construction Transmission & Distribution	-	-	-	-	-	2,334,000	2,334,000
Water Construction Treatment	-	-	-	-	-	-	-
Water Replacement Supply	-	-	-	-	-	3,834,000	3,834,000
Water Replacement Transmission & Distribution	-	-	-	-	-	3,844,500	3,844,500
Water Replacement Treatment	-	-	-	-	-	5,821,720	5,821,720
Water Rights Acquisition	-	-	-	-	-	11,150,000	11,150,000
Total Capital Expenditures by Project Type	\$ 6,002,092	\$ 11,292,295	\$ -	\$ 4,446,794	\$ 7,458,998	\$ 50,787,146	\$ 79,987,325
Total Expenditures	\$ 8,868,475	\$ 14,914,395	\$ 1,500	\$ 5,294,306	\$ 9,319,020	\$ 51,387,301	\$ 89,784,997
Projected Ending Fund Balance	\$ 309,690	\$ -	\$ 132,312	\$ 1,207,172	\$ 5,194,455	\$ 2,275,348	\$ 9,118,977

Proposed Funding for 2021 Capital Improvements

	Food Tax (304)	Keep Greeley Moving (321)	Public Improvement Funds (301)	Quality of Life (318)	Remaining Capital Funds (300s)	Utility Capital Funds (400s)	Total
Projected Beginning Fund Balance	\$ 309,690	\$ -	\$ 132,312	\$ 1,207,172	\$ 5,194,455	\$ 2,275,348	\$ 9,118,977
Revenue Sources							
Bond & Lease Purchase Proceeds	-	-	-	-	1,137,441	8,000,000	9,137,441
Charges for Services	20,000	-	-	-	7,235,419	23,327,704	30,583,123
Intergovernmental Revenue	-	-	-	-	1,192,288	-	1,192,288
Miscellaneous Revenue	3,101	11,000	2,345	48,515	70,030	13,742,192	13,877,183
Taxes	-	12,570,012	-	-	-	-	12,570,012
Transfers In	8,480,414	2,700,000	-	6,120,209	4,365,076	-	21,665,699
Total Revenue Sources	\$ 8,503,515	\$ 15,281,012	\$ 2,345	\$ 6,168,724	\$ 14,000,254	\$ 45,069,896	\$ 89,025,746
Other Expenditures							
Salaries & Benefits	5,400	20,000	-	-	65,822	-	91,222
Supplies & Services	135,278	2,200	305	6,792	126,125	12,458	283,158
Debt	-	-	-	-	259,217	-	259,217
Transfers Out	2,700,000	3,600,000	-	968,718	2,804,703	626,958	10,700,379
Total Other Expenditures	\$ 2,840,678	\$ 3,622,200	\$ 305	\$ 975,510	\$ 3,255,867	\$ 639,416	\$ 11,333,976
Capital Expenditures by Project Type							
ADA	591,653	-	-	-	-	-	591,653
Building Maintenance	615,377	-	-	-	-	-	615,377
Capital Equipment	-	-	-	-	1,137,441	-	1,137,441
Community Parks	-	-	-	3,500,000	-	-	3,500,000
Flooring	130,063	-	-	-	-	-	130,063
HVAC	820,522	-	-	-	-	-	820,522
Infrastructure Maintenance	25,000	-	-	-	-	-	25,000
Investments / Rebates / Transfers / Other	13,213	-	-	-	-	-	13,213
Irrigation	1,436,896	-	-	-	-	-	1,436,896
Neighborhood Parks	-	-	-	1,440,450	-	-	1,440,450
Parks Maintenance/Improvements	550,248	-	-	-	286,763	-	837,011
Parks/Recreation	-	-	-	-	206,000	-	206,000
Playgrounds	-	-	-	-	-	-	-
Police	50,000	-	-	-	-	-	50,000
Road Development	-	-	-	-	10,151,000	-	10,151,000
Roofs	206,100	-	-	-	-	-	206,100
Sewer Construction Collection	-	-	-	-	-	2,075,000	2,075,000
Sewer Replacement Collection	-	-	-	-	-	820,000	820,000
Sewer Replacement Studies	-	-	-	-	-	427,500	427,500
Sewer Replacement Treatment	-	-	-	-	-	16,635,400	16,635,400
Stormwater Construction	-	-	-	-	-	1,966,346	1,966,346
Stormwater Repair/Replacement	-	-	-	-	-	1,606,318	1,606,318
Street Maintenance	448,364	11,658,812	-	-	-	-	12,107,176
Traffic	759,500	-	-	-	-	-	759,500
Trails	75,000	-	-	-	-	-	75,000
Water Construction Supply	-	-	-	-	-	3,278,000	3,278,000
Water Construction Transmission & Distribution	-	-	-	-	-	2,231,000	2,231,000
Water Construction Treatment	-	-	-	-	-	674,000	674,000
Water Replacement Supply	-	-	-	-	-	418,000	418,000
Water Replacement Transmission & Distribution	-	-	-	-	-	3,499,500	3,499,500
Water Replacement Treatment	-	-	-	-	-	4,989,160	4,989,160
Water Rights Acquisition	-	-	-	-	-	6,785,000	6,785,000
Total Capital Expenditures by Project Type	\$ 5,721,936	\$ 11,658,812	\$ -	\$ 4,940,450	\$ 11,781,204	\$ 45,405,224	\$ 79,507,626
Total Expenditures	\$ 8,562,614	\$ 15,281,012	\$ 305	\$ 5,915,960	\$ 15,037,071	\$ 46,044,640	\$ 90,841,602
Projected Ending Fund Balance	\$ 250,591	\$ -	\$ 134,352	\$ 1,459,936	\$ 4,157,638	\$ 1,300,604	\$ 7,303,121

Proposed Funding for 2022 Capital Improvements

	Food Tax (304)	Keep Greeley Moving (321)	Public Improvement Funds (301)	Quality of Life (318)	Remaining Capital Funds (300s)	Utility Capital Funds (400s)	Total
Projected Beginning Fund Balance	\$ 250,591	\$ -	\$ 134,352	\$ 1,459,936	\$ 4,157,638	\$ 1,300,604	\$ 7,303,121
Revenue Sources							
Bond & Lease Purchase Proceeds	-	-	-	-	-	6,000,000	6,000,000
Charges for Services	20,000	-	-	-	7,238,284	27,042,187	34,300,471
Intergovernmental Revenue	-	-	-	-	2,663,921	-	2,663,921
Miscellaneous Revenue	3,000	11,500	2,415	48,000	73,738	13,405,232	13,543,885
Taxes	-	12,947,112	-	-	-	-	12,947,112
Transfers In	8,744,326	2,700,000	-	6,310,008	4,575,206	-	22,329,540
Total Revenue Sources	\$ 8,767,326	\$ 15,658,612	\$ 2,415	\$ 6,358,008	\$ 14,551,149	\$ 46,447,419	\$ 91,784,929
Other Expenditures							
Salaries & Benefits	5,600	20,000	-	-	73,771	-	99,371
Supplies & Services	138,377	2,300	306	6,700	97,948	12,305	257,936
Debt	-	-	-	-	113,542	-	113,542
Transfers Out	2,700,000	3,600,000	-	1,053,911	3,050,263	705,904	11,110,078
Total Other Expenditures	\$ 2,843,977	\$ 3,622,300	\$ 306	\$ 1,060,611	\$ 3,335,524	\$ 718,209	\$ 11,580,927
Capital Expenditures by Project Type							
ADA	402,000	-	-	-	-	-	402,000
Building Maintenance	1,890,087	-	-	-	-	-	1,890,087
Capital Equipment	-	-	-	-	234,977	-	234,977
Community Parks	-	-	-	-	-	-	-
Flooring	354,593	-	-	-	-	-	354,593
HVAC	279,156	-	-	-	-	-	279,156
Infrastructure Maintenance	25,000	-	-	-	-	-	25,000
Investments / Rebates / Transfers / Other	13,606	-	-	-	-	-	13,606
Irrigation	1,077,467	-	-	-	-	-	1,077,467
Neighborhood Parks	-	-	-	3,961,000	-	-	3,961,000
Parks Maintenance/Improvements	803,574	-	-	-	412,536	-	1,216,110
Parks/Recreation	-	-	-	-	-	-	-
Playgrounds	-	-	-	675,000	-	-	675,000
Police	61,000	-	-	-	-	-	61,000
Road Development	-	-	-	-	7,246,999	-	7,246,999
Roofs	154,238	-	-	-	-	-	154,238
Sewer Construction Collection	-	-	-	-	-	75,000	75,000
Sewer Replacement Collection	-	-	-	-	-	830,000	830,000
Sewer Replacement Studies	-	-	-	-	-	60,000	60,000
Sewer Replacement Treatment	-	-	-	-	-	3,266,500	3,266,500
Stormwater Construction	-	-	-	-	-	5,173,773	5,173,773
Stormwater Repair/Replacement	-	-	-	-	-	1,666,905	1,666,905
Street Maintenance	480,815	12,036,312	-	-	650,000	-	13,167,127
Traffic	439,000	-	-	-	-	-	439,000
Trails	75,000	-	-	-	-	-	75,000
Water Construction Supply	-	-	-	-	-	2,000,000	2,000,000
Water Construction Transmission & Distribution	-	-	-	-	-	263,000	263,000
Water Construction Treatment	-	-	-	-	-	6,362,000	6,362,000
Water Replacement Supply	-	-	-	-	-	958,000	958,000
Water Replacement Transmission & Distribution	-	-	-	-	-	7,321,000	7,321,000
Water Replacement Treatment	-	-	-	-	-	1,430,000	1,430,000
Water Rights Acquisition	-	-	-	-	-	7,585,000	7,585,000
Total Expenditures by Project Type	\$ 6,055,536	\$ 12,036,312	\$ -	\$ 4,636,000	\$ 8,544,512	\$ 36,991,178	\$ 68,263,538
Total Expenditures	\$ 8,899,513	\$ 15,658,612	\$ 306	\$ 5,696,611	\$ 11,880,036	\$ 37,709,387	\$ 79,844,465
Projected Ending Fund Balance	\$ 118,404	\$ -	\$ 136,461	\$ 2,121,333	\$ 6,828,751	\$ 10,038,636	\$ 19,243,585

Proposed Funding for 2023 Capital Improvements

	Food Tax (304)	Keep Greeley Moving (321)	Public Improvement Funds (301)	Quality of Life (318)	Remaining Capital Funds (300s)	Utility Capital Funds (400s)	Total
Projected Beginning Fund Balance	\$ 118,404	\$ -	\$ 136,461	\$ 2,121,333	\$ 6,828,751	\$ 10,038,636	\$ 19,243,585
Revenue Sources							
Bond & Lease Purchase Proceeds	-	-	-	-	900,930	-	900,930
Charges for Services	22,000	-	-	-	7,453,938	29,356,221	36,832,159
Intergovernmental Revenue	-	-	-	-	1,208,610	-	1,208,610
Miscellaneous Revenue	3,000	12,000	2,500	-	72,825	13,309,079	13,399,404
Taxes	-	13,335,525	-	-	-	-	13,335,525
Transfers In	9,016,826	2,700,000	-	2,062,911	4,198,727	-	17,978,464
Total Revenue Sources	\$ 9,041,826	\$ 16,047,525	\$ 2,500	\$ 2,062,911	\$ 13,835,030	\$ 42,665,300	\$ 83,655,092
Other Expenditures							
Salaries & Benefits	5,800	20,000	-	-	77,139	-	102,939
Supplies & Services	141,500	2,400	500	-	70,423	8,879	223,702
Debt	-	-	-	-	28,038	-	28,038
Transfers Out	2,700,000	3,600,000	-	-	2,305,396	763,223	9,368,619
Total Other Expenditures	\$ 2,847,300	\$ 3,622,400	\$ 500	\$ -	\$ 2,480,996	\$ 772,102	\$ 9,723,298
Capital Expenditures by Project Type							
ADA	1,378,600	-	-	-	-	-	1,378,600
Building Maintenance	771,998	-	-	-	-	-	771,998
Capital Equipment	170,729	-	-	-	900,930	-	1,071,659
Community Parks	-	-	-	-	-	-	-
Flooring	296,129	-	-	-	-	-	296,129
HVAC	642,020	-	-	-	-	-	642,020
Infrastructure Maintenance	-	-	-	-	750,000	-	750,000
Investments / Rebates / Transfers / Other	14,000	-	-	-	-	-	14,000
Irrigation	-	-	-	-	-	-	-
Neighborhood Parks	-	-	-	-	-	-	-
Parks Maintenance/Improvements	1,451,845	-	-	-	278,333	-	1,730,178
Parks/Recreation	-	-	-	-	792,080	-	792,080
Playgrounds	-	-	-	900,000	-	-	900,000
Police	73,000	-	-	-	-	-	73,000
Road Development	-	-	-	-	8,277,005	-	8,277,005
Roofs	44,000	-	-	-	-	-	44,000
Sewer Construction Collection	-	-	-	-	-	120,000	120,000
Sewer Replacement Collection	-	-	-	-	-	830,000	830,000
Sewer Replacement Studies	-	-	-	-	-	105,000	105,000
Sewer Replacement Treatment	-	-	-	-	-	1,892,200	1,892,200
Stormwater Construction	-	-	-	-	-	10,569,424	10,569,424
Stormwater Repair/Replacement	-	-	-	-	-	2,156,295	2,156,295
Street Maintenance	500,000	12,425,125	-	-	325,000	-	13,250,125
Traffic	660,000	-	-	-	-	-	660,000
Trails	75,000	-	-	-	-	-	75,000
Water Construction Supply	-	-	-	-	-	2,000,000	2,000,000
Water Construction Transmission & Distribution	-	-	-	-	-	263,000	263,000
Water Construction Treatment	-	-	-	-	-	1,800,000	1,800,000
Water Replacement Supply	-	-	-	-	-	397,000	397,000
Water Replacement Transmission & Distribution	-	-	-	-	-	3,851,000	3,851,000
Water Replacement Treatment	-	-	-	-	-	775,000	775,000
Water Rights Acquisition	-	-	-	-	-	6,550,000	6,550,000
Total Capital Expenditures by Project Type	\$ 6,077,321	\$ 12,425,125	\$ -	\$ 900,000	\$ 11,323,348	\$ 31,308,919	\$ 62,034,713
Total Expenditures	\$ 8,924,621	\$ 16,047,525	\$ 500	\$ 900,000	\$ 13,804,344	\$ 32,081,021	\$ 71,758,011
Projected Ending Fund Balance	\$ 235,609	\$ -	\$ 138,461	\$ 3,284,244	\$ 6,859,437	\$ 20,622,915	\$ 31,140,666

Total Proposed Funding for 2019-2023 Capital Improvements

	Food Tax (304)	Keep Greeley Moving (321)	Public Improvement Funds (301)	Quality of Life (318)	Remaining Capital Funds (300s)	Utility Capital Funds (400s)	Total
Projected Beginning Fund Balance	\$ 565,457	\$ (159,992)	\$ (44,452)	\$ 1,948,071	\$ 1,810,595	\$ 22,023,852	\$ 26,143,531
Revenue Sources							
Bond & Lease Purchase Proceeds	-	-	-	-	3,634,817	94,500,000	98,134,817
Charges for Services	102,000	-	-	-	31,491,826	133,522,084	165,115,910
Intergovernmental Revenue	431,000	-	1,000,000	1,000,000	7,400,219	3,550,000	13,381,219
Miscellaneous Revenue	15,607	55,000	81,937	160,972	345,387	40,981,723	41,640,626
Taxes	-	62,904,986	-	-	-	-	62,904,986
Transfers In	42,697,908	13,500,000	106,587	24,794,317	21,417,915	-	102,516,727
Total Revenue Sources	\$43,246,515	\$76,459,986	\$ 1,188,524	\$25,955,289	\$64,290,164	\$ 272,553,807	\$ 483,694,285
Other Expenditures							
Salaries & Benefits	58,000	100,500	-	-	344,800	-	503,300
Supplies & Services	674,428	11,000	5,611	22,516	525,382	55,447	1,294,384
Debt	-	-	-	-	1,034,985	-	1,034,985
Transfers Out	13,500,000	18,106,587	-	3,673,106	11,795,205	3,215,441	50,290,339
Total Other Expenditures	\$14,232,428	\$18,218,087	\$ 5,611	\$ 3,695,622	\$13,700,372	\$ 3,270,888	\$ 53,123,008
Capital Expenditures by Project Type							
ADA	3,011,253	-	-	-	-	-	3,011,253
Building Maintenance	3,906,386	-	-	-	-	-	3,906,386
Capital Equipment	170,729	-	-	-	4,047,394	-	4,218,123
Community Parks	-	-	-	3,700,000	-	-	3,700,000
Flooring	906,585	-	-	-	-	-	906,585
HVAC	3,314,283	-	-	-	-	-	3,314,283
Infrastructure Maintenance	100,000	-	1,000,000	-	750,000	-	1,850,000
Investments / Rebates / Transfers / Other	66,110	-	-	-	-	-	66,110
Irrigation	4,894,231	-	-	-	-	-	4,894,231
Neighborhood Parks	-	-	-	10,679,700	-	-	10,679,700
Parks Maintenance/Improvements	5,732,278	-	-	1,672,000	1,912,611	-	9,316,889
Parks/Recreation	-	-	-	2,500,000	1,213,165	-	3,713,165
Playgrounds	-	-	-	2,025,000	-	-	2,025,000
Police	509,000	-	-	-	-	-	509,000
Road Development	-	-	-	-	36,642,780	-	36,642,780
Roofs	682,338	-	-	-	-	-	682,338
Sewer Construction Collection	-	-	-	-	-	8,223,800	8,223,800
Sewer Replacement Collection	-	-	-	-	-	4,794,000	4,794,000
Sewer Replacement Studies	-	-	-	-	-	668,600	668,600
Sewer Replacement Treatment	-	-	-	-	-	40,016,810	40,016,810
Stormwater Construction	-	-	-	-	-	21,209,271	21,209,271
Stormwater Repair/Replacement	-	-	-	-	-	8,724,663	8,724,663
Street Maintenance	2,349,742	58,081,907	-	-	975,000	-	61,406,649
Traffic	3,326,000	-	-	-	-	-	3,326,000
Trails	375,000	-	-	346,794	-	-	721,794
Water Construction Supply	-	-	-	-	-	71,389,532	71,389,532
Water Construction Transmission & Distribution	-	-	-	-	-	5,820,000	5,820,000
Water Construction Treatment	-	-	-	-	-	8,981,000	8,981,000
Water Replacement Supply	-	-	-	-	-	11,625,000	11,625,000
Water Replacement Transmission & Distribution	-	-	-	-	-	26,165,500	26,165,500
Water Replacement Treatment	-	-	-	-	-	19,455,680	19,455,680
Water Rights Acquisition	-	-	-	-	-	43,610,000	43,610,000
Total Capital Expenditures by Project Type	\$29,343,935	\$58,081,907	\$ 1,000,000	\$20,923,494	\$45,540,950	\$ 270,683,856	\$ 425,574,142
Total Expenditures	\$43,576,363	\$76,299,994	\$ 1,005,611	\$24,619,116	\$59,241,322	\$ 273,954,744	\$ 478,697,150
Projected Ending Fund Balance	\$ 235,609	\$ -	\$ 138,461	\$ 3,284,244	\$ 6,859,437	\$ 20,622,915	\$ 31,140,666



Projects have been ordered by the fund. Additional detailed information is provided in the pages that follow to better understand the project and resources necessary for completion of each project. Below is a list of the project types and the number of 2019 and 2020 projects associated with each fund.

Fund	Project Type	Projects
Public Improvement	Infrastructure Maintenance	1
Public Art	Parks Maintenance/Improvements	13
Food Tax	ADA	2
	Building Maintenance	5
	Flooring	2
	HVAC	3
	Infrastructure Maintenance	1
	Irrigation	3
	Parks Maintenance/Improvements	14
	Police	1
	Roofs	3
	Street Maintenance	3
	Traffic	3
Trails	1	
Fire Equip & Acquisition Replacement	Capital Equipment	1
Police Development	Capital Equipment	1
Transportation Development	Road Development	6
Trails Development	Parks/Recreation	1
Quality of Life	Community Parks	1
	Neighborhood Parks	4
	Parks Maintenance/Improvements	3
	Parks/Recreation	1
	Playgrounds	2
	Trails	1
FASTER	Road Development	2
Keep Greeley Moving	Street Maintenance	8
Sewer Construction	Sewer Construction Collection	5
Sewer Capital Replacement	Sewer Replacement Collection	5
	Sewer Replacement Studies	1
	Sewer Replacement Treatment	8
Water Construction	Water Construction Supply	4
	Water Construction Transmission & Distribution	6
	Water Construction Treatment	1
Water Capital Replacement	Water Replacement Supply	10
	Water Replacement Transmission & Distribution	8
	Water Replacement Treatment	9
Water Rights Acquisition	Water Rights Acquisition	6
Stormwater Construction	Stormwater Construction	5
Stormwater Replacement	Stormwater Repair/Replacement	11
Total Projects (2019-2020)		165





Public Improvement

Fund 301



8th Street Complete Street Improvements

Project Number:	301.1805	Budget Year:	2019
Division:	Engineering	Council Priority:	Image- Appealing Community Entryways & Corridors , Infrastructure & Growth- Public Facilities & Equip , Safety- Traffic Safety
Project Type:	Infrastructure Maintenance	Regions:	1- 16 St North/35 Ave East , 4 - 10 St North/23 Ave West
Fund:	Public Improvement	Location:	East 8th Street from Highway 85 to the Weld County Parkway
Project Manager:	Brian Ward	Budget Unit #:	3010006008570000
Project Status:	Funded		

Description:

Support economic development goals and implement part of the East 8th Street Corridor Plan along East 8th Street from Highway 85 to the Weld County Parkway. Improvements to a minor arterial 2 lane road with turn lanes at intersections as well as curb, gutter and sidewalks from Highway 85 to Balsam Avenue initially with overlay and turning lane improvements to Weld County Parkway.

Discussion of Progress:

FHU Engineers has been hired to provide the design. Design work began on June 7.

Justification:

East 8th Street provides a connection from the Weld County Parkway to Greeley while passing by the Greeley Airport. In 2019 Greeley and CDOT will complete an IGA to transfer a portion of SH 263 to Greeley and provide \$4 million in funds. East 8th Street has shown signs of deterioration and lacks safe turning lanes. This project will improve a section of the road to a minor arterial while adding turn lanes and asphalt overlay to the remainder of the road.

Revenue Detail:

Funding from CDOT, Greeley carryover funds, a possible DOLA Energy & Mineral Impact grant and/or the NFRMPO.

Impact on Operating Budget:

An increase to the General fund for annual operating maintenance cost has been included in the budget. This includes landscape maintenance in the side landscaping when applicable. Also included is the cost of utility expense for additional street lighting, additional snow removal and street sweeping costs.

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
4322	State Pass Through	-	-	4,000,000	1,000,000	-	-	-	-	5,000,000
6001	Operating Transfer From General Fund	-	-	1,600,000	-	-	-	-	-	1,600,000
Total Revenue		-	-	\$5,600,000	\$1,000,000	-	-	-	-	\$6,600,000
Expense										
8202	Construction	-	-	4,450,000	1,000,000	-	-	-	-	5,450,000
8212	Land/Building Cost/Demolition	-	-	250,000	-	-	-	-	-	250,000
8214	Legal Publications	-	-	1,000	-	-	-	-	-	1,000
8229	Professional Services	-	-	799,000	-	-	-	-	-	799,000
8232	Project Management	-	-	100,000	-	-	-	-	-	100,000
Total Expense		-	-	\$5,600,000	\$1,000,000	-	-	-	-	\$6,600,000
Net Total		-	-	-	-	-	-	-	-	-







Public Art Fund 303



Paint the Town Murals

Project Number:	3220	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East
Fund:	Public Art	Location:	Various Locations
Project Manager:	Kim Snyder	Budget Unit #:	3030006008070000
Project Status:	Funded		

Description:

Murals will be painted on highly visible walls, storm drains and utility cabinets across the City.

Discussion of Progress:

Storm Drain murals in collaboration with Stormwater staff and Utility cabinets murals in collaboration with Streets staff will be the focus for 2018/2019.

Justification:

Approved in the 2014 Art Master Plan.

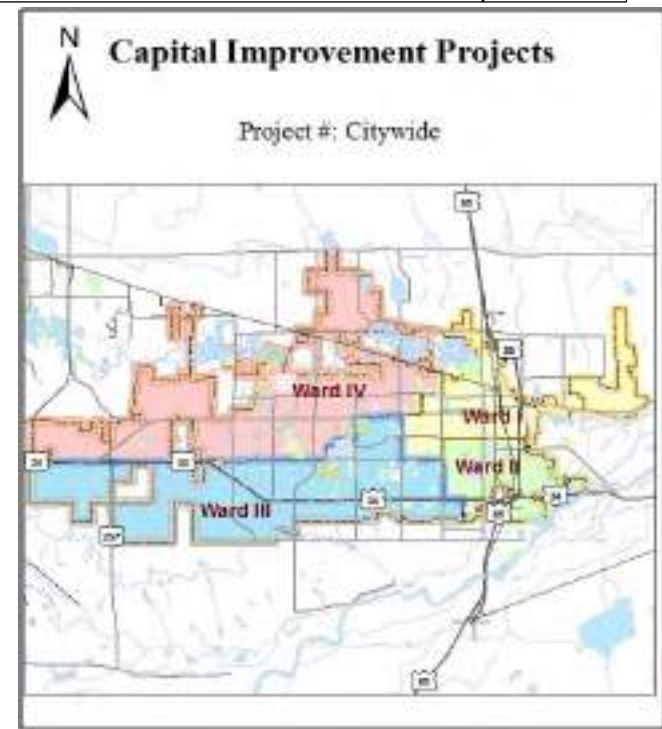
Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	30,325	8,811	84,221	94,767	94,767	70,000	70,000	70,000	522,891
4724	Expense Reimbursement	-	10,000	-	-	-	-	-	-	10,000
Total Revenue		\$30,325	\$18,811	\$84,221	\$94,767	\$94,767	\$70,000	\$70,000	\$70,000	\$532,891
Expense										
8216	Miscellaneous	-	12	288	288	288	-	-	-	876
8224	Operating Supplies	33	-	1,200	2,900	2,900	375	375	375	8,158
8228	Printing, Copying	-	-	2,900	1,200	1,200	475	475	475	6,725
8229	Professional Services	-	-	6,400	6,400	6,400	-	-	-	19,200
8232	Project Management	3,094	3,119	13,282	13,828	13,828	5,341	5,341	5,341	63,174
8246	Art Acquisition	27,198	15,680	60,151	70,151	70,151	63,809	63,809	63,809	434,758
Total Expense		\$30,325	\$18,811	\$84,221	\$94,767	\$94,767	\$70,000	\$70,000	\$70,000	\$532,891
Net Total		-	-	-	-	-	-	-	-	-



Art Acquisitions (Capital)

Project Number:	324	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	0 - Multiple Wards
Fund:	Public Art	Location:	Locations earmarked in Art Master Plan
Project Manager:	Kim Snyder	Budget Unit #:	3030006008230000
Project Status:	Funded		

Description:

Purchase of one to three sculptures to be installed in outdoor sites designated in the Master Plan.

Discussion of Progress:

Ongoing annual program.

Justification:

Approved in the 2014 Art Master Plan.

Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	60,346	26,709	56,144	56,144	56,144	56,144	56,144	56,144	423,918
5788	Other Private Contribution	-	-	25,000	-	-	-	-	-	25,000
Total Revenue		\$60,346	\$26,709	\$81,144	\$56,144	\$56,144	\$56,144	\$56,144	\$56,144	\$448,918
Expense										
8224	Operating Supplies	-	295	600	600	600	600	600	600	3,895
8232	Project Management	2,671	1,414	5,544	5,544	5,544	5,544	5,544	5,544	37,348
8246	Art Acquisition	57,675	25,000	75,000	50,000	50,000	50,000	50,000	50,000	407,675
Total Expense		\$60,346	\$26,709	\$81,144	\$56,144	\$56,144	\$56,144	\$56,144	\$56,144	\$448,918
Net Total		-	-	-	-	-	-	-	-	-



Sculpture on Loan Program

Project Number:	430	Budget Year:	2019
Division:	Culture & Public Art	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	0 - Multiple Wards
Fund:	Public Art	Location:	Downtown
Project Manager:	Kim Snyder	Budget Unit #:	3036066060220000
Project Status:	Funded		

Description:

Artists are paid to loan their sculpture to the City to display in the downtown area for one year. Funds cover artist fees, installation costs, annual brochures, and the purchase of one piece each year. Now that the City has an outdoor collection of over 145 sculptures, it is time to try something new such as the first annual 2018 Sculpture on Loan Invitational exhibit! Providing a rotating art program on an annual basis provides new sculptures for the public to enjoy in the downtown Creative District every spring. Greeley's viewing population is encouraged to pick up the brochures and enjoy a self-guided walking tour of the current work.

Discussion of Progress:

Ongoing annual program

Justification:

Image - In 1995 as Greeley's permanent art collection was getting started, the City initiated the Sculpture on Loan Program with the placement of three pieces of art in Lincoln Park; it then grew to as many as fourteen on-loan sculptures.

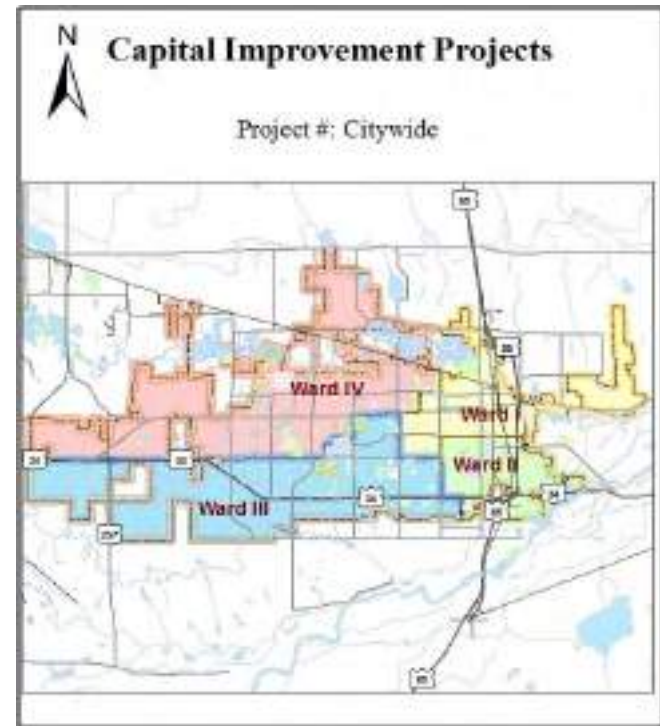
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
4724	Expense Reimbursement	-	3,500	-	-	-	-	-	-	3,500
5812	Damages Recovered	525	-	-	-	-	-	-	-	525
6001	Operating Transfer From General Fund	59,014	22,427	25,936	25,936	25,936	25,936	25,936	25,936	237,056
Total Revenue		\$59,539	\$25,927	\$25,936	\$25,936	\$25,936	\$25,936	\$25,936	\$25,936	\$241,081
Expense										
7112	Salaries & Wages - Seasonal	-	-	2,084	2,084	2,084	2,084	2,084	2,084	12,504
7215	Workers Compensation	-	-	100	100	100	100	100	100	600
7231	FICA	-	-	152	152	152	152	152	152	912
7329	Other Operating Supplies	-	-	200	200	200	200	200	200	1,200
7426	Outside Printing	-	-	1,000	1,000	1,000	1,000	1,000	1,000	6,000
7458	Other Professional Services – White	-	-	10,000	10,000	10,000	10,000	10,000	10,000	60,000
8145	Art Acquisition	29,960	17,220	12,400	12,400	12,400	12,400	12,400	12,400	121,580
8216	Miscellaneous	-	14	-	-	-	-	-	-	14
8232	Project Management	29,579	8,692	-	-	-	-	-	-	38,271
Total Expense		\$59,539	\$25,927	\$25,936	\$25,936	\$25,936	\$25,936	\$25,936	\$25,936	\$241,081
Net Total		-	-	-	-	-	-	-	-	-





Tointon Gallery

Project Number:	431	Budget Year:	2019
Division:	Culture & Public Art	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East
Fund:	Public Art	Location:	701 10th Ave, Greeley, CO 80631
Project Manager:	Kim Snyder	Budget Unit #:	3036066060200000
Project Status:	Funded		

Description:

Funds are used for operating supplies & artist fees to exhibit up to 12 different exhibits each year. Art is purchased to add to the permanent art collection for display in City buildings.

Discussion of Progress:

N/A

Justification:

Image - The Tointon Gallery for the Visual Arts provides opportunities to experience and understand the visual arts and to enhance the quality of life in the community and the surrounding region. Such programs should address traditional and contemporary artistic issues of local, regional, national, and international significance.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
4723	Commissions	3,901	637	1,000	1,000	1,000	1,000	1,000	1,000	10,538
4724	Expense Reimbursement	19	30	-	-	-	-	-	-	49
6001	Operating Transfer From General Fund	28,295	15,947	12,543	12,851	12,851	12,851	12,851	12,851	121,041
Total Revenue		\$32,216	\$16,614	\$13,543	\$13,851	\$13,851	\$13,851	\$13,851	\$13,851	\$131,627
Expense										
7112	Salaries & Wages - Seasonal	-	-	3,357	3,632	3,632	3,632	3,632	3,632	21,517
7215	Workers Compensation	-	-	160	173	173	173	173	173	1,025
7231	FICA	-	-	246	266	266	266	266	266	1,576
7314	Office Supplies & Materials	-	-	200	200	200	200	200	200	1,200
7329	Other Operating Supplies	-	-	3,150	3,150	3,150	3,150	3,150	3,150	18,900
7344	General Maint Supplies	-	-	500	500	500	500	500	500	3,000
7362	Small Items of Equipment \$100 - \$5,000	-	-	1,380	1,380	1,380	1,380	1,380	1,380	8,280
7411	Postage	-	-	50	50	50	50	50	50	300
7418	Advertising	-	-	2,000	2,000	2,000	2,000	2,000	2,000	12,000
7426	Outside Printing	-	-	150	150	150	150	150	150	900
7432	Publications, Subscriptions, and Dues	-	-	130	130	130	130	130	130	780
7458	Other Professional Services – White	-	-	2,220	2,220	2,220	2,220	2,220	2,220	13,320
8224	Operating Supplies	593	-	-	-	-	-	-	-	593
8232	Project Management	31,612	16,614	-	-	-	-	-	-	48,226
8234	Repair/Maintenance Supplies	10	-	-	-	-	-	-	-	10
Total Expense		\$32,216	\$16,614	\$13,543	\$13,851	\$13,851	\$13,851	\$13,851	\$13,851	\$131,627
Net Total		-	-	-	-	-	-	-	-	-





Public Art Community Outreach

Project Number:	432	Budget Year:	2019
Division:	Culture & Public Art	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	0 - Multiple Wards
Fund:	Public Art	Location:	N/A - Brochures and Marketing
Project Manager:	Kim Snyder	Budget Unit #:	3036066060210000
Project Status:	Funded		

Description:

Public Art brochures will be distributed to the public. Public Art Coloring Books to be distributed to Greeley 3rd grade students each March for Youth Art Education Month.

Discussion of Progress:

Over 1700 Coloring Books were distributed to 3rd grade students in Greeley during Youth Art Month in March, 2014-2018.

Justification:

Approved in the 2014 Art Master Plan.

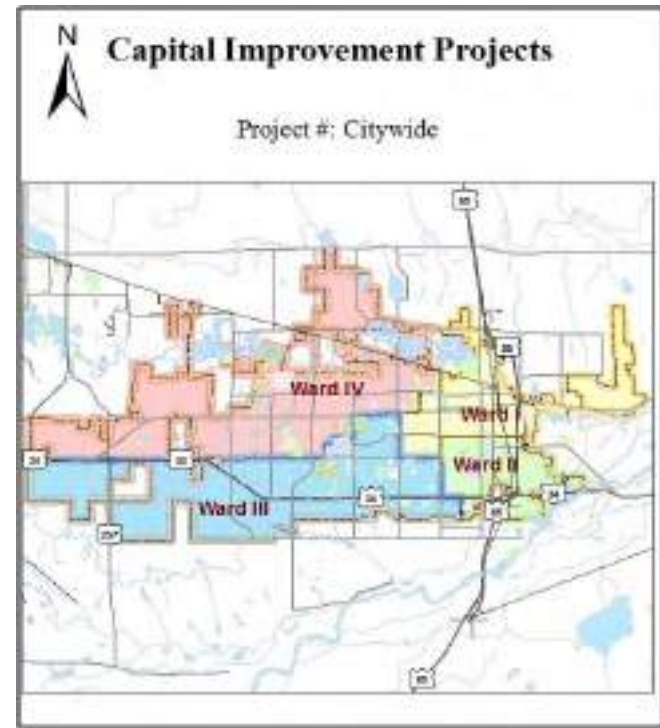
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6001	Operating Transfer From General Fund	8,224	2,489	2,800	2,800	2,800	2,800	2,800	2,800	27,514
Total Revenue		\$8,224	\$2,489	\$2,800	\$2,800	\$2,800	\$2,800	\$2,800	\$2,800	\$27,514
Expense										
7329	Other Operating Supplies	-	-	800	800	800	800	800	800	4,800
7426	Outside Printing	-	-	2,000	2,000	2,000	2,000	2,000	2,000	12,000
8228	Printing, Copying	994	-	-	-	-	-	-	-	994
8232	Project Management	7,231	2,489	-	-	-	-	-	-	9,720
Total Expense		\$8,224	\$2,489	\$2,800	\$2,800	\$2,800	\$2,800	\$2,800	\$2,800	\$27,514
Net Total		-	-	-	-	-	-	-	-	-



Public Art Installations

Project Number:	433	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	0 - Multiple Wards
Fund:	Public Art	Location:	Variety of locations listed in Art Master Plan
Project Manager:	Kim Snyder	Budget Unit #:	3030006008210000
Project Status:	Funded		

Description:

Funds are used to purchase pedestals, plaques and supplies to pour foundations the installation of new Artwork donations and purchases.

Discussion of Progress:

No additional information

Justification:

Approved in the 2014 Art Master Plan.

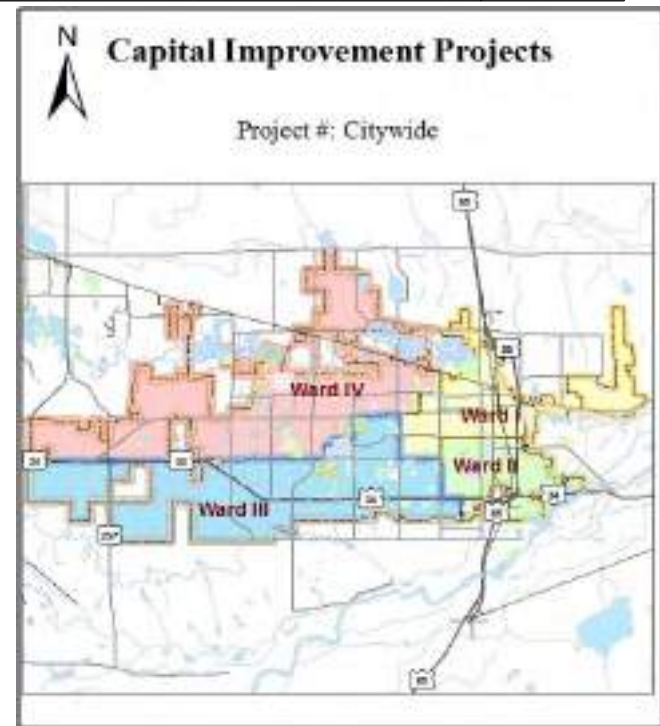
Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	9,987	2,044	7,440	7,440	7,440	7,440	7,440	7,440	56,671
Total Revenue		\$9,987	\$2,044	\$7,440	\$7,440	\$7,440	\$7,440	\$7,440	\$7,440	\$56,671
Expense										
8202	Construction	-	-	3,500	3,500	3,500	3,500	3,500	3,500	21,000
8204	Contingency	-	-	1,240	1,240	1,240	1,240	1,240	1,240	7,440
8216	Miscellaneous	13	-	-	-	-	-	-	-	13
8224	Operating Supplies	62	360	300	300	300	300	300	300	2,222
8229	Professional Services	-	-	2,000	2,000	2,000	2,000	2,000	2,000	12,000
8232	Project Management	89	373	400	400	400	400	400	400	2,862
8234	Repair/Maintenance Supplies	9,823	1,311	-	-	-	-	-	-	11,133
Total Expense		\$9,987	\$2,044	\$7,440	\$7,440	\$7,440	\$7,440	\$7,440	\$7,440	\$56,671
Net Total		-	-	-	-	-	-	-	-	-



Public Art Maintenance

Project Number:	434	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	0 - Multiple Wards
Fund:	Public Art	Location:	N/A
Project Manager:	Kim Snyder	Budget Unit #:	3030006006330000
Project Status:	Funded		

Description:

This fund covers repairs from damage and vandalism and routine maintenance of Permanent Art Collection.

Discussion of Progress:

Ongoing annual program.

Justification:

Approved in the 2014 Art Master Plan.

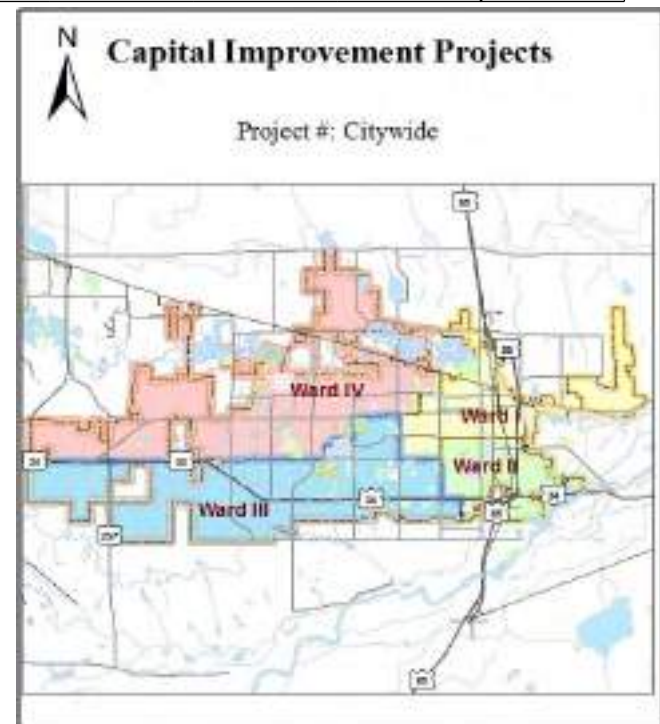
Revenue Detail:

1% for Art Funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	50,972	22,189	24,299	24,299	25,028	25,779	26,552	27,349	226,467
Total Revenue		\$50,972	\$22,189	\$24,299	\$24,299	\$25,028	\$25,779	\$26,552	\$27,349	\$226,467
Expense										
8202	Construction	-	-	6,000	6,180	6,365	6,182	6,244	6,306	37,277
8204	Contingency	-	-	3,000	3,090	3,183	3,091	3,122	3,153	18,639
8208	Furniture, Fixtures & Equipment	250	-	-	-	-	-	-	-	250
8216	Miscellaneous	4	-	-	-	-	-	-	-	4
8224	Operating Supplies	-	49	599	617	635	617	623	629	3,769
8229	Professional Services	850	-	11,700	11,322	11,662	12,798	13,441	14,108	75,881
8232	Project Management	5,790	2,587	3,000	3,090	3,183	3,091	3,122	3,153	27,016
8234	Repair/Maintenance Supplies	44,078	19,553	-	-	-	-	-	-	63,631
Total Expense		\$50,972	\$22,189	\$24,299	\$24,299	\$25,028	\$25,779	\$26,552	\$27,349	\$226,467
Net Total		-	-	-	-	-	-	-	-	-



Island Grove Regional Park

Project Number:	303.11	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Appealing Community Entryways & Corridors
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East
Fund:	Public Art	Location:	Island Grove Park 501 North 14th Avenue
Project Manager:	Kim Snyder	Budget Unit #:	3030006006270000
Project Status:	Funded		

Description:

Island Grove is a multi-use events complex owned by the City of Greeley and Weld County located on 145 acres. Many areas have been suggested for art locations in the 2017 Island Grove Master Plan. Public Art will be integrated into Island Grove Regional Park to enhance the anticipated renovations of the new Master Plan for the area.

Discussion of Progress:

RFP will be distributed in August of 2018.

Justification:

Image - Trees planted as far back as 1869, spacious lawns, and a range of facilities that border the Poudre River have earned Island Grove Regional Park a reputation as one of the most picturesque and versatile events complexes in the nation.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	15,000	23,750	-	-	-	-	38,750
Total Revenue		-	-	\$15,000	\$23,750	-	-	-	-	\$38,750
Expense										
8202	Construction	-	-	-	23,750	-	-	-	-	23,750
8204	Contingency	-	-	3,000	-	-	-	-	-	3,000
8214	Legal Publications	-	-	500	-	-	-	-	-	500
8218	Miscellaneous Design	-	-	10,500	-	-	-	-	-	10,500
8232	Project Management	-	-	1,000	-	-	-	-	-	1,000
Total Expense		-	-	\$15,000	\$23,750	-	-	-	-	\$38,750
Net Total		-	-	-	-	-	-	-	-	-



North 11th Avenue Mercado District

Project Number:	14145	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East
Fund:	Public Art	Location:	N 11th Ave & A St
Project Manager:	Kim Snyder	Budget Unit #:	3030006008530000
Project Status:	Funded		

Description:

Artwork will be integrated into the new Transit Center in the form of a wall mural to be viewed from A street.

Discussion of Progress:

RFP will be distributed in August 2018.

Justification:

Approved in the 2014 Art Master Plan.

Revenue Detail:

1% for Art funds: Will be finalized once all projects are approved.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	9,000	47,750	-	-	-	-	56,750
Total Revenue		-	-	\$9,000	\$47,750	-	-	-	-	\$56,750
Expense										
8204	Contingency	-	-	1,350	8,000	-	-	-	-	9,350
8214	Legal Publications	-	-	500	-	-	-	-	-	500
8216	Miscellaneous	-	-	-	300	-	-	-	-	300
8218	Miscellaneous Design	-	-	6,400	-	-	-	-	-	6,400
8224	Operating Supplies	-	-	-	300	-	-	-	-	300
8228	Printing, Copying	-	-	-	150	-	-	-	-	150
8232	Project Management	-	-	750	4,000	-	-	-	-	4,750
8246	Art Acquisition	-	-	-	35,000	-	-	-	-	35,000
Total Expense		-	-	\$9,000	\$47,750	-	-	-	-	\$56,750
Net Total		-	-	-	-	-	-	-	-	-



E. Memorial Natural Areas

Project Number:	303.15	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East
Fund:	Public Art	Location:	Various locations in the neighborhood within 20th Street on the north, 1st Ave on the west, and Greeley city limits on the south including Bella Romero School on the east.
Project Manager:	Kim Snyder	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

The East Memorial area has parks that could use some renovation as well as natural areas that could incorporate natural play with the installation of Earthworks Art. The Art Commission is committed to working alongside Parks and other departments to make the area safe and inviting.

Discussion of Progress:

No additional information

Justification:

To support Infrastructure & Growth and Safety

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	-	68,900	162,750	-	-	-	231,650
Total Revenue		-	-	-	\$68,900	\$162,750	-	-	-	\$231,650
Expense										
8202	Construction	-	-	-	68,900	162,750	-	-	-	231,650
Total Expense		-	-	-	\$68,900	\$162,750	-	-	-	\$231,650
Net Total		-	-	-	-	-	-	-	-	-



Entryway Art I

Project Number:	303.14	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Appealing Community Entryways & Corridors , Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	5- Outside City
Fund:	Public Art	Location:	Greeley Entryway at Hwy 34 & Hwy 287
Project Manager:	Kim Snyder	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

The addition of artwork will help accomplish the goal of creating a “Home Town” character. Blending our agricultural heritage with progressive cultural qualities will also help build community pride.

Discussion of Progress:

No additional information

Justification:

Image - Most often, the image of community is initially formed by the traveling public along its major roadways.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	-	57,500	135,750	-	-	-	193,250
Total Revenue		-	-	-	\$57,500	\$135,750	-	-	-	\$193,250
Expense										
8202	Construction	-	-	-	57,500	135,750	-	-	-	193,250
Total Expense		-	-	-	\$57,500	\$135,750	-	-	-	\$193,250
Net Total		-	-	-	-	-	-	-	-	-



Luther Park

Project Number:	303.13	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East
Fund:	Public Art	Location:	Luther Park, 10th Street and 22nd Avenue & No. 3 Ditch
Project Manager:	Kim Snyder	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Art Commissioners, through the City of Greeley, will recommend the installation of one or more works of art that will enliven the bare strip of gravel on 10th Street near 18th Avenue with color and energy. Pedestrians, visitors to the park and local traffic will be able to appreciate the addition.

Discussion of Progress:

No additional information

Justification:

Image - this area of the park is not irrigated but can be filled with artwork that enhances Greeley Water and the #3 ditch.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	-	23,750	-	-	-	-	23,750
Total Revenue		-	-	-	\$23,750	-	-	-	-	\$23,750
Expense										
8202	Construction	-	-	-	23,750	-	-	-	-	23,750
Total Expense		-	-	-	\$23,750	-	-	-	-	\$23,750
Net Total		-	-	-	-	-	-	-	-	-



Airport

Project Number:	303.17	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Appealing Community Entryways & Corridors , Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East
Fund:	Public Art	Location:	Airport
Project Manager:	Kim Snyder	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Discussion of Progress:

No additional information

Justification:

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	-	-	24,000	56,000	-	-	80,000
Total Revenue		-	-	-	-	\$24,000	\$56,000	-	-	\$80,000
Expense										
8202	Construction	-	-	-	-	24,000	56,000	-	-	80,000
Total Expense		-	-	-	-	\$24,000	\$56,000	-	-	\$80,000
Net Total		-	-	-	-	-	-	-	-	-







Food Tax Fund 304



ADA - Transition Plan Implementation

Project Number:	304.1801	Budget Year:	2019
Division:	Parks-Culture, Parks & Recreation	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	ADA	Regions:	0 - Multiple Wards
Fund:	Food Tax	Location:	Citywide
Project Manager:	Dale Blehm	Budget Unit #:	3040006006200906
Project Status:	Funded		

Description:

This project constructs handicap access ramps and adjoining sidewalks at various locations. High priority areas include many areas within the Redevelopment District. About 80% of the construction budget is targeted for these areas, while the rest is held "in reserve" to accommodate additional locations as citizens make requests. Whatever money held in reserve as the end of the construction season approaches will be applied to the target areas to ensure the budgeted money is spent in the most impactful locations.

Discussion of Progress:

ADA -Boomerang Golf Course - Cart path weather shelters don't provide required clear space for carts. Each shelter has 4 walls, need to remove one wall to provide accessible space
ADA- Boomerang Golf Course - Replace entrance, Pro-shop and restaurant doors, add correct signage. Replace all exterior doors, provide correct ADA hardware and signage.
ADA -Discovery Bay Splash Park - Provide an accessible route to showers, accessible showers, and family changing room. Remodel locker rooms to provide ADA accessibility for the lockers, family changing room.
ADA - Downtown Museum - Rework accessibility route and entrance for the south parking lot. Provide correct entrance slope with 5' landing required/ landing inside the door.
ADA -Downtown Museum - Replace Archives room lower level interior gate and work surfaces. Correct interior gate and counter workspaces to meet ADA requirements.
ADA- Downtown Museum - Repair/replace all door with closures that exceed opening force. Place as needed the door closures to the open force requirement.
ADA- Downtown Museum - Remodel all public restrooms to provide accessible ADA stalls. Doors swings into the stalls and relocate trash receptacle in clear space.
ADA Funplex Restrooms Remodel - Remodel restrooms and locker to meet current ADA Requirements. Remodel restrooms, locker rm. Provide proper heights, depths and clear spaces.
ADA- Recreation Center - Remodel Men's and Women's Locker Room to meet ADA Compliance. Major issues include stall size, non-accessible shower, lockers and benches.
ADA Recreation Center - Replace Large Gym Bleachers with accessible companion seating. Provide accessible seating in three location within the bleachers.

Justification:

To become compliant with Federal Regulations under ADA. The City conducted a City-wide ADA audit of all City facilities in order to update the City need to meet the new ADA requirements City-wide.

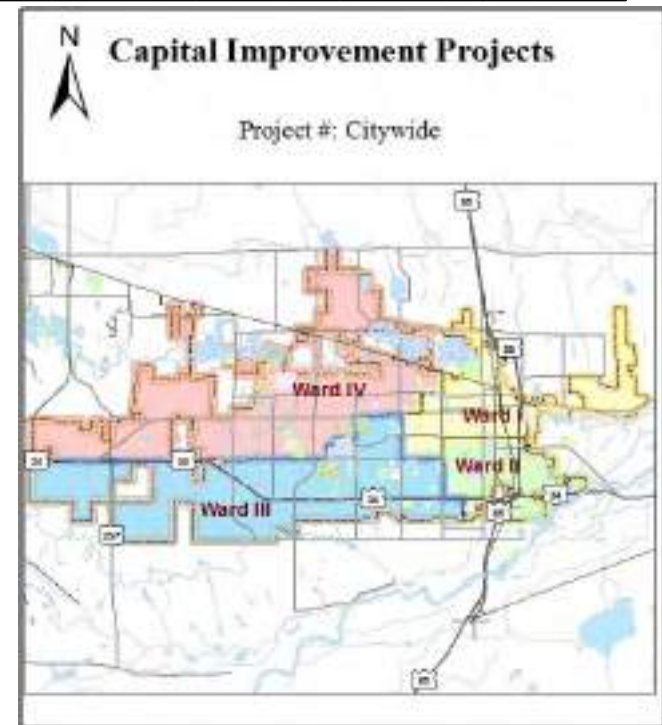
Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	323,832	-	-	-	-	-	323,832
6106	Operating Transfer From Sales And Use Tax	-	-	-	312,000	315,000	318,000	402,000	405,000	1,752,000
Total Revenue		-	-	\$323,832	\$312,000	\$315,000	\$318,000	\$402,000	\$405,000	\$2,075,832
Expense										
8202	Construction	-	-	280,549	280,700	283,400	286,100	361,700	364,000	1,856,449
8206	Design Fees	-	-	12,000	-	-	-	-	-	12,000
8214	Legal Publications	-	-	100	100	100	100	100	100	600
8232	Project Management	-	-	31,183	31,200	31,500	31,800	40,200	40,900	206,783
Total Expense		-	-	\$323,832	\$312,000	\$315,000	\$318,000	\$402,000	\$405,000	\$2,075,832
Net Total		-	-	-	-	-	-	-	-	-



ADA - Meeker House Restroom Replacement/Classroom

Project Number:	304.1602	Budget Year:	2019
Division:	Parks-Culture, Parks & Recreation	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	ADA	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Meeker House 1324 9th Avenue
Project Manager:	Jason Evenson	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Current restroom facility is not ADA accessible. Upgrade to include an enclosed entrance and space with a small interpretive/classroom space.

Discussion of Progress:

No additional information

Justification:

Space is very limited in the Meeker and does not allow for groups larger than 10 at any given time. The addition of a classroom/multi-use space would allow for greater use of the site by school groups and bus tours this increasing revenue potential.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	12,000	249,013	-	-	261,013
Total Revenue		-	-	-	-	\$12,000	\$249,013	-	-	\$261,013
Expense										
8202	Construction	-	-	-	-	-	222,812	-	-	222,812
8206	Design Fees	-	-	-	-	12,000	-	-	-	12,000
8214	Legal Publications	-	-	-	-	-	100	-	-	100
8232	Project Management	-	-	-	-	-	26,101	-	-	26,101
Total Expense		-	-	-	-	\$12,000	\$249,013	-	-	\$261,013
Net Total		-	-	-	-	-	-	-	-	-



Annual Emergency Facility & Parks Repairs

Project Number:	14010	Budget Year:	2019
Division:	Facilities Management	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Building Maintenance	Regions:	0 - Multiple Wards
Fund:	Food Tax	Location:	Citywide
Project Manager:	Dale Blehm	Budget Unit #:	3040006005990000
Project Status:	Funded		

Description:

Some city assets, including HVAC compressors, roofs, larger motors and large water heaters, require emergency or unplanned repairs. This program allows staff to make emergency repairs in a timely manner so citizens are not adversely impacted.

Discussion of Progress:

2016 emergency repairs include:

\$11,000 Drainage at Boomerang Golf Course
\$4,940 Balsam Sports Park Restroom Doors
\$13,000 Replacement Boiler at Centennial Pool
\$8,000 Ice Haus Water Heater Replacement
\$8,500 Asbestos abatement at Linn Grove
\$42,000 City Proxy-card system Upgrade

2017 Emergency repairs include:

17PW006 Peak-view Park Playground
17PW012 Signature Bluffs (Red Barn) parking lot
17PW013 Island Grove Event Center fire alarm panel
18PW014 Museum Boiler replacement

Justification:

Emergency repairs to buildings and park facilities occasionally arise. This program allows staff to make emergency repairs in a timely manner so citizens are not adversely impacted. For example, during Linn Grove Carpet Replacement project Asbestos was discovered under the existing carpet during removal. Emergency funds were needed to do the asbestos abatement before the project could move forward with installation of new carpet.

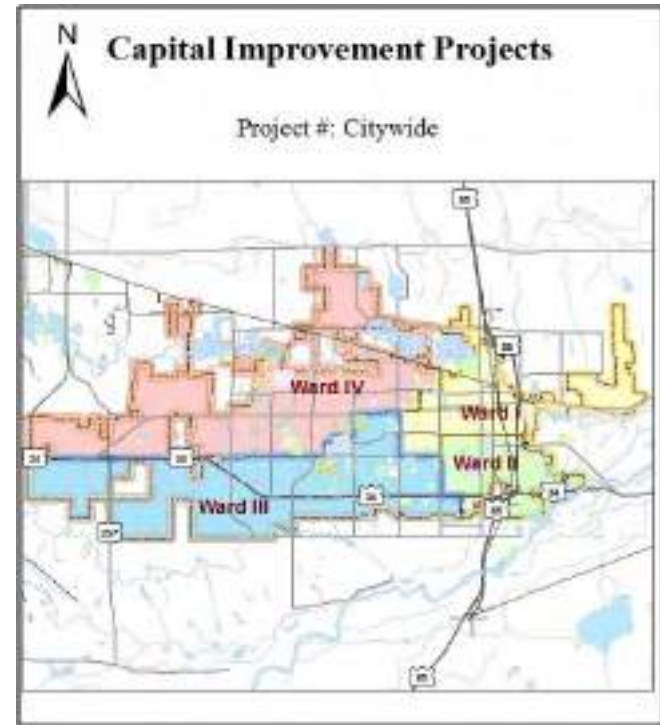
Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	151,230	122,887	202,611	-	-	-	-	-	476,728
6106	Operating Transfer From Sales And Use Tax	-	-	-	155,930	155,937	155,985	185,809	190,000	843,661
Total Revenue		\$151,230	\$122,887	\$202,611	\$155,930	\$155,937	\$155,985	\$185,809	\$190,000	\$1,320,389
Expense										
8202	Construction	151,230	122,581	196,695	150,000	150,000	150,000	168,826	173,000	1,262,332
8214	Legal Publications	-	-	100	100	100	100	100	100	600
8232	Project Management	-	305	5,816	5,830	5,837	5,885	16,883	16,900	57,456
Total Expense		\$151,230	\$122,887	\$202,611	\$155,930	\$155,937	\$155,985	\$185,809	\$190,000	\$1,320,389
Net Total		-	-	-	-	-	-	-	-	-



Historic Sites Maintenance

Project Number:	304.1734	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Building Maintenance	Regions:	0 - Multiple Wards
Fund:	Food Tax	Location:	Centennial Village 1475 A Street, Meeker, White-Plumb Farm
Project Manager:	Dale Blehm/Jason Evenson	Budget Unit #:	3040006065227046
Project Status:	Funded		

Description:

Roof replacement, HVAC replacement, and structural issues identified by staff at the historic sites under the care of the Museums staff are all treated as emergencies.

Discussion of Progress:

Roof Maintenance
1 Meeker Museum 1324 9th Avenue
2 School House Centennial Village
3 Church Centennial Village
4 Depot Centennial Village
5 Hall House Centennial Village
6 Carriage House Centennial Village
7 Main house Plumb Farm
8 Blacksmith shop Plumb Farm
9 Garage Plumb Farm
10 Pottery Studio Plumb Farm

Justification:

Moving to planned replacement with a designated fund is a proactive approach to the identified and predictable needed replacements.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	50,000	-	-	-	-	-	50,000
6106	Operating Transfer From Sales And Use Tax	-	-	-	51,500	53,045	54,636	56,275	60,000	275,456
Total Revenue		-	-	\$50,000	\$51,500	\$53,045	\$54,636	\$56,275	\$60,000	\$325,456
Expense										
8202	Construction	-	-	45,000	46,350	47,740	49,172	50,647	54,500	293,409
8232	Project Management	-	-	5,000	5,150	5,305	5,464	5,628	5,500	32,047
Total Expense		-	-	\$50,000	\$51,500	\$53,045	\$54,636	\$56,275	\$60,000	\$325,456
Net Total		-	-	-	-	-	-	-	-	-



Elevator Upgrade - Senior Center Elevator Controller and Cylinder Replacement

Project Number:	14097	Budget Year:	2019
Division:	Facilities Management	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Building Maintenance	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Senior Center 1010 6th Street
Project Manager:	Dale Blehm	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Replace elevator controller and hydraulic cylinder at the Senior Center. This elevator hydraulic system and elevator controller are original equipment to the facility as a freight elevator and is now used for ADA access into the basement area.

Discussion of Progress:

No additional information

Justification:

The elevator is original to the building, which was built in 1981. Due to the age of this elevator hydraulic system and controller, this elevator equipment will need to be replaced in the future to meet the new state requirement on passenger car elevators.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	84,512	-	-	-	84,512
Total Revenue		-	-	-	-	\$84,512	-	-	-	\$84,512
Expense										
8202	Construction	-	-	-	-	75,961	-	-	-	75,961
8214	Legal Publications	-	-	-	-	100	-	-	-	100
8232	Project Management	-	-	-	-	8,451	-	-	-	8,451
Total Expense		-	-	-	-	\$84,512	-	-	-	\$84,512
Net Total		-	-	-	-	-	-	-	-	-



Island Grove - Arena Replacement of Plastic Seating

Project Number:	14030	Budget Year:	2019
Division:	Parks-Culture, Parks & Recreation	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Building Maintenance	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Island Grove Arena 600 N 14th Avenue
Project Manager:	Tom Welch	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Replace 2600 plastic seats in the box sections of the Arena. Include new section, row and seat labeling.

Discussion of Progress:

Some seats were repaired/replaced from storage materials (new parts in inventory) in 2015. Remaining seats still need to be done. This project is currently scheduled to be funded in 2020.

Justification:

Plastic seating in lower boxes is deteriorating due to age (20 years) and sun exposure.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	120,000	-	-	-	120,000
Total Revenue		-	-	-	-	\$120,000	-	-	-	\$120,000
Expense										
8202	Construction	-	-	-	-	120,000	-	-	-	120,000
Total Expense		-	-	-	-	\$120,000	-	-	-	\$120,000
Net Total		-	-	-	-	-	-	-	-	-



Electrical Upgrade - Retrofit Parking Lot Lighting to LED at Family FunPlex

Project Number:	14102	Budget Year:	2019
Division:	Facilities Management	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Building Maintenance	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Senior Center 1010 6th Street
Project Manager:	Dale Blehm	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Parking lot lighting at the FunPlex be retrofitted to LEDs In 2012, the City Standard Fixture has now moved to LED for energy saving.

Discussion of Progress:

No additional information

Justification:

This building parking lot lighting was identified during the 2012 building audit as a building energy savings need. Energy audits assist in identifying future energy cost savings projects due to the raising energy costs. The energy saving target should be 10% to 20% on energy costs and 60% on maintenance costs.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	8,000	87,000	-	-	95,000
Total Revenue		-	-	-	-	\$8,000	\$87,000	-	-	\$95,000
Expense										
8202	Construction	-	-	-	-	-	83,900	-	-	83,900
8206	Design Fees	-	-	-	-	8,000	-	-	-	8,000
8214	Legal Publications	-	-	-	-	-	100	-	-	100
8232	Project Management	-	-	-	-	-	3,000	-	-	3,000
Total Expense		-	-	-	-	\$8,000	\$87,000	-	-	\$95,000
Net Total		-	-	-	-	-	-	-	-	-



Recreation Center Gym Floors Refinishing

Project Number:	2197	Budget Year:	2019
Division:	Parks-Culture, Parks & Recreation	Council Priority:	Image- Quality of Life
Project Type:	Flooring	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Recreation Center 651 10th Avenue
Project Manager:	Dale Blehm	Budget Unit #:	3040006006200950
Project Status:	Funded		

Description:

Gym floors require significant upkeep. Each floor needs a complete refinishing every two years. This request is to refinish the Recreation Gym Floor in 2017. This will be reviewed for future years. Next refinishing scheduled to be completed in June of 2019.

Discussion of Progress:

No additional information

Justification:

The gym floors at the Recreation Center are maple hardwood and require refinishing with a urethane finish to keep them from wearing and to provide a safe and non-slip surface for players.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	7,500	-	-	-	-	-	-	7,500
6106	Operating Transfer From Sales And Use Tax	-	-	-	11,000	-	11,330	-	11,330	33,660
Total Revenue		-	\$7,500	-	\$11,000	-	\$11,330	-	\$11,330	\$41,160
Expense										
8202	Construction	-	7,500	-	10,000	-	10,300	-	10,300	38,100
8232	Project Management	-	-	-	1,000	-	1,030	-	1,030	3,060
Total Expense		-	\$7,500	-	\$11,000	-	\$11,330	-	\$11,330	\$41,160
Net Total		-	-	-	-	-	-	-	-	-



General City Facility Maintenance (Carpet and Painting)

Project Number:	304.1812	Budget Year:	2019
Division:	Facilities Management	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Flooring	Regions:	0 - Multiple Wards
Fund:	Food Tax	Location:	Multiple City Facilities
Project Manager:	Dale Blehm	Budget Unit #:	304New12
Project Status:	Funded		

Description:

Although larger paint and carpet projects are outlined within the 5 Year CIP list, the Facilities Management team has identified the need to schedule and budget like projects on a smaller scale (i.e. fire station carpet and painting). Unfortunately to date, these types of funding needs have not been budgeted. Therefore, staff has requested a set amount of funding annually to begin to schedule the repair/replacement of cosmetic items annually at several public and non-public facilities annually.

Discussion of Progress:

No additional information

Justification:

Although these projects are smaller than other like projects (i.e. Police HQ carpet replacement, Family FunPlex Painting), facilities staff feels it is important to ensure our employees work in facilities that are not only safe but also visually appealing.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	56,500	58,300	60,500	61,600	63,800	300,700
Total Revenue		-	-	-	\$56,500	\$58,300	\$60,500	\$61,600	\$63,800	\$300,700
Expense										
8202	Construction	-	-	-	51,500	53,000	55,000	56,000	58,000	273,500
8232	Project Management	-	-	-	5,000	5,300	5,500	5,600	5,800	27,200
Total Expense		-	-	-	\$56,500	\$58,300	\$60,500	\$61,600	\$63,800	\$300,700
Net Total		-	-	-	-	-	-	-	-	-



HVAC Repair/Replacement-Recreation Center Variable Air Volume Boxes

Project Number:	314	Budget Year:	2019
Division:	Facilities Management	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	HVAC	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Recreation Center 651 10th Avenue
Project Manager:	Dale Blehm	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

VAV (variable air volume) boxes at the Recreation Center are becoming outdated, and the repair costs to maintain are more than the cost to replace the unit. Control of the system's fan capacity is critical in VAV systems. Without proper and rapid flow rate control, the system's ductwork, or its sealing, can easily be damaged by over-pressurization. As the temperature in the space is satisfied, a VAV box closes the limit of the flow of air into the space. As the temperature changes in the space, the box opens to bring the temperature back to the desired level. The fan maintains a constant static pressure in the discharge duct regardless of the position of the VAV box. Therefore, as the boxes close, the fan slows down or restricts the amount of air going into the supply duct. As the boxes open, the fan speeds up and allows more air flow into the duct, maintaining a constant static pressure. The current VAV boxes do not supply heat. These were incorrectly designed for Colorado. These are original to the building when it was built in 1985. These new VAV boxes will allow Facilities to control individual rooms depending on the number of occupants.

Discussion of Progress:

No additional information

Justification:

Equipment in buildings are becoming outdated, and the repair costs to maintain are more than the cost to replace the unit. This must be done to help with energy savings costs and to reduce breakdown time and loss of revenues during breakdowns. All equipment has exceeded its life expectancy.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	462,585	-	-	-	-	462,585
Total Revenue		-	-	-	\$462,585	-	-	-	-	\$462,585
Expense										
8202	Construction	-	-	-	416,226	-	-	-	-	416,226
8214	Legal Publications	-	-	-	100	-	-	-	-	100
8232	Project Management	-	-	-	46,259	-	-	-	-	46,259
Total Expense		-	-	-	\$462,585	-	-	-	-	\$462,585
Net Total		-	-	-	-	-	-	-	-	-



HVAC - Ice Haus, Family FunPlex, City Hall, & Recreation Center

Project Number:	14053	Budget Year:	2019
Division:	Facilities Management	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	HVAC	Regions:	1- 16 St North/35 Ave East , 4 - 10 St North/23 Ave West
Fund:	Food Tax	Location:	Recreation Center 651 10th Avenue
Project Manager:	Janet Timko	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Refurbish Ice Haus Muntor Unit = Cost \$160,000.00

This project would refurbish the ice making equipment for the Ice Rink. This equipment runs 24/7 in order to keep the ice. The equipment is service on regular basis, but there are major repairs that would extend the service life of the equipment.

Refurbish FunPlex Invent Unit #1 = Cost \$250,000.00

Project will be to refurbishing one the existing Invent unit for the building. This Invent unit one of two for the pool area at the funplex. These units operating 24/7 in order to remove the humidity for the pool area.

City Hall Boiler System Replacement= Cost \$70,000.00

This project has two boilers and circulation pumps for the heating system in city hall. These boilers and pumps on this system have reach they service life of 20 years.

Replacement Rec/FunPlex Sewer Ejection Pumps (8) Cost \$25,000.00

This project would be replacing eight pumps and controls. These pump lift waste from the lower level of the building into the sewer system.

Design for 2020 HVAC PROJECT Cost \$40,000.00

Discussion of Progress:

2019 Refurbish Ice Haus Muntor Unit
 2019 Refurbish Funplex Invent Unit #1
 2019 Replacement City Hall Boiler System
 2019 Replacement Rec/Funplex Sewer Ejection Pumps (8)
 2019 Planning 2020 HVAC Design
 2020 Replacement Recreation Center 2 Domestic Water Heaters
 2020 Replacement Funplex Pool Invent Unit # 2
 2020 Replacement Recreation Center Hot Water Heating Pumps
 2020 Refurbish Recreation Center Weight Room Makeup units (3)
 2020 Replacement Recreation Center Chiller Unit for Weight Rm
 2020 Replacement Ice Haus Trane AHU for Office Areas of Bldg.
 2020 Replacement Funplex Pool Water Activity Pumps (8)
 2020 Planning 2021 HVAC Design

Justification:

During to the Facility Deficiency Audit in 2012, the HVAC equipment at the Recreation Center was identified in need of replacement. This equipment was original to the building that was constructed in 1985 with service of 25 years. It will have to be rebuilt on site because the units are internal to the building.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	535,000	535,000	795,522	-	-	1,865,522
Total Revenue		-	-	-	\$535,000	\$535,000	\$795,522	-	-	\$1,865,522
Expense										
8202	Construction	-	-	-	460,574	463,502	715,870	-	-	1,639,946
8214	Legal Publications	-	-	-	100	100	100	-	-	300
8232	Project Management	-	-	-	74,326	71,398	79,552	-	-	225,276
Total Expense		-	-	-	\$535,000	\$535,000	\$795,522	-	-	\$1,865,522
Net Total		-	-	-	-	-	-	-	-	-





HVAC - Infrared Heaters & Exhaust Fans for the Restrooms at UCCC

Project Number:	14125	Budget Year:	2019
Division:	Facilities Management	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	HVAC	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Union Colony Civic Center 701 10th Avenue
Project Manager:	Dale Blehm	Budget Unit #:	3040006008387034
Project Status:	Funded		

Description:

This project will repair/replace infrared heaters & exhaust fans for the restrooms at the Union Colony Civic Center (UCCC). The fans are used to pull dead air out of restrooms and replace with fresh air. Numerous repairs have been made over the years, and the frequency of repairs has recently increased. The exhaust fans are the original equipment and have met their life expectancy of 20 years. The infrared heaters were added in 2008 for the backstage additional heating during performance equipment offloading. These infrared heaters have a service life of 5 to 10 years.

Discussion of Progress:

No additional information

Justification:

During the Facility Deficiency Audit in 2012, the infrared heaters and exhaust fans for the restrooms at the UCCC were identified in need of replacement. This equipment was original to the building. The exhaust fans units have a service life of 20 years. Due to minimal use of the exhaust fans for performances, maintenance and cleaning, it has extended their life from 5 to 7 years. Infrared heaters are within their service life at this time and are having minor repairs issues.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	40,000	-	-	-	40,000
Total Revenue		-	-	-	-	\$40,000	-	-	-	\$40,000
Expense										
8202	Construction	-	-	-	-	36,000	-	-	-	36,000
8232	Project Management	-	-	-	-	4,000	-	-	-	4,000
Total Expense		-	-	-	-	\$40,000	-	-	-	\$40,000
Net Total		-	-	-	-	-	-	-	-	-



Proxy Card Transition Program

Project Number:	304.1810	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Infrastructure Maintenance	Regions:	0 - All Wards
Fund:	Food Tax	Location:	Multiple City Facilities
Project Manager:	Terry Griebe	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Currently many of our facilities utilize a standardized key for access to our facilities. This system has worked over the years; however, with the introduction of Proximity Cards the Facilities Department would like to work over several years to transition all our facilities to Proximity Cards. This transition will not only improve safety and security but also the ability to audit who and when employees are accessing our facilities. More importantly, unlike the traditional key system we currently use, if an employee leaves we can deactivate their access regardless of if they turn in their card or not.

Discussion of Progress:

No additional information

Justification:

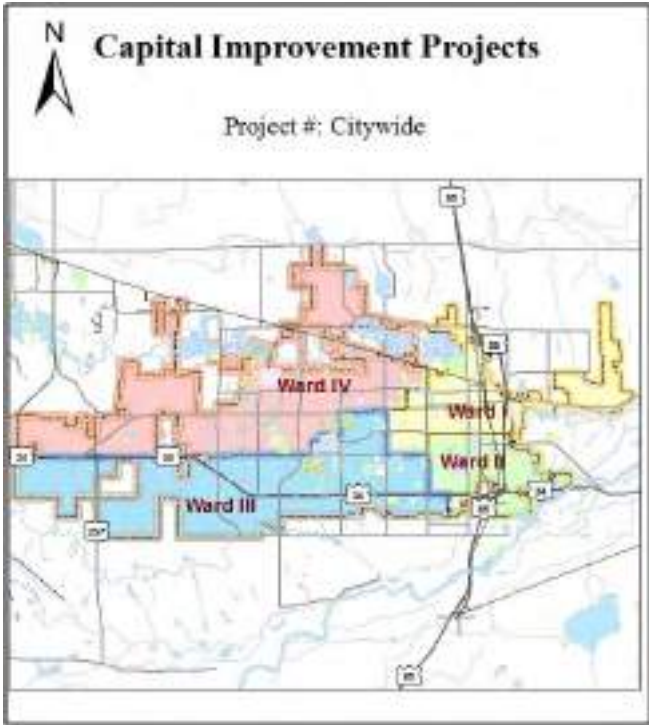
Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	25,000	25,000	25,000	25,000	-	100,000
Total Revenue		-	-	-	\$25,000	\$25,000	\$25,000	\$25,000	-	\$100,000
Expense										
8202	Construction	-	-	-	22,000	22,000	22,000	22,000	-	88,000
8232	Project Management	-	-	-	3,000	3,000	3,000	3,000	-	12,000
Total Expense		-	-	-	\$25,000	\$25,000	\$25,000	\$25,000	-	\$100,000
Net Total		-	-	-	-	-	-	-	-	-



Irrigation Redesign & Replacement - Bittersweet Park

Project Number:	14025	Budget Year:	2019
Division:	Parks	Council Priority:	Image- Healthy Neighborhoods
Project Type:	Irrigation	Regions:	3- 10 St South/23 Ave West
Fund:	Food Tax	Location:	Bittersweet Park 35th Avenue and 13th Street
Project Manager:	Sarah Boyd	Budget Unit #:	3040006006700612
Project Status:	Funded		

Description:

This project is to design and replace the irrigation at Bittersweet Park. 2018 funds will be used to completely redesign the landscape of Bittersweet Park to reduce water consumption by converting, where possible, to native grass/plant species. New landscape design will then be used to redesign the irrigation system to meet the new needs of the landscape, as well as to incorporate the items that have been added since original installation, i.e. Fallen Officers Memorial and War Memorial. Design work will be concluded in 2018 and funds in 2019 will be used for construction to install the new landscape and irrigation system.

Discussion of Progress:

No additional information

Justification:

Original equipment replacement parts are no longer available. Multiple mainline failure's, and retrofitted spray heads have further reduced watering efficiency. Additions to the park to include the Fallen Officers Memorial, Veterans Memorial, new restrooms, playgrounds and pathways have significantly impacted the overall efficiency of the system.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	100,000	-	-	-	-	-	100,000
6106	Operating Transfer From Sales And Use Tax	-	-	-	1,559,394	-	-	-	-	1,559,394
Total Revenue		-	-	\$100,000	\$1,559,394	-	-	-	-	\$1,659,394
Expense										
8202	Construction	-	-	-	1,545,794	-	-	-	-	1,545,794
8206	Design Fees	-	-	100,000	-	-	-	-	-	100,000
8214	Legal Publications	-	-	-	400	-	-	-	-	400
8228	Printing, Copying	-	-	-	200	-	-	-	-	200
8232	Project Management	-	-	-	12,000	-	-	-	-	12,000
8238	Surveying	-	-	-	1,000	-	-	-	-	1,000
Total Expense		-	-	\$100,000	\$1,559,394	-	-	-	-	\$1,659,394
Net Total		-	-	-	-	-	-	-	-	-



Irrigation System Replacement - Youth Sports Complex

Project Number:	304.1522	Budget Year:	2019
Division:	Parks	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Irrigation	Regions:	3- 10 St South/23 Ave West , 4 - 10 St North/23 Ave West
Fund:	Food Tax	Location:	Youth Sports Complex, 20th street and 65th Ave
Project Manager:	Sarah Boyd	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

The current irrigation system is over 30 years old and is showing signs of wear typical with a non-potable system. In addition, the design was not done to meet city standards as it was a private project donated to the city to complete. The system suffers from mainline breaks, valve degradation, areas of poor coverage, sever electrical issues with valve wiring, and a modified set of controllers from the original installation. The site has also been improved with fencing and lighting that the current system is not designed around. The new system will be designed to be more efficient, as well as to make accommodations for the new buildings, fences and light poles that have been added over the years.

Discussion of Progress:

No additional information

Justification:

Irrigation system will reach the end of its programmed useful life. Original installation was done in 1995 and was not installed to Parks Division standards. Multiple mainline failures annually cause excessive downtime and costly repairs.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	15,000	785,474	-	-	-	800,474
Total Revenue		-	-	-	\$15,000	\$785,474	-	-	-	\$800,474
Expense										
8202	Construction	-	-	-	-	756,974	-	-	-	756,974
8206	Design Fees	-	-	-	15,000	21,300	-	-	-	36,300
8214	Legal Publications	-	-	-	-	200	-	-	-	200
8232	Project Management	-	-	-	-	7,000	-	-	-	7,000
Total Expense		-	-	-	\$15,000	\$785,474	-	-	-	\$800,474
Net Total		-	-	-	-	-	-	-	-	-



Irrigation System Replacement - Linn Grove Cemetery

Project Number:	304.1604	Budget Year:	2019
Division:	Parks-Culture, Parks & Recreation	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Irrigation	Regions:	5- Outside City
Fund:	Food Tax	Location:	Linn Grove Cemetery 1700 Cedar Ave.
Project Manager:	David Naill	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Replace aged and worn out irrigation system - many parts of the system are over 30 years old or more. The system is also comprised of a rolling sprinkler that takes hundreds of staff hours a year to set and move, and can only be run during the day which upsets many of our customers. The new system will automate the entire site, and place an all new system underground utilizing MAXICOM to manage. Typical life expectancy of an irrigation system is 25-30 years.

Discussion of Progress:

No additional information

Justification:

Blocks 17-23 "7 acres" have concrete tile line that was installed mid 1930-1950 that was used for flood irrigation. This tile line has since greatly disintegrated and was no longer used for flood irrigation after 2010 due to failure of tile line. This area has since 2010 been irrigated by traveling above ground sprinklers which is labor intensive and not sufficient to keep this 7 acres adequately irrigated. It is my recommendation that this area have an automated system installed that would tie in with an adjoining system that was installed in 2006. The 2006 adjoining system was engineered to run in concert with the block 17-23 projected system. The remaining 40 acres had a stepped install date of 1978 through 1986. This system covers the old sections of the cemetery that had the 1978-1980 install to replace concrete tile as well as the newer sections "mid 1980". This system is in constant need of repair and has surpassed its useful life, irrigation pipe and components have a useful life of between 20-25 years based on components and water type. This system would need a complete removal and replacement.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	20,000	1,436,896	-	-	1,456,896
Total Revenue		-	-	-	-	\$20,000	\$1,436,896	-	-	\$1,456,896
Expense										
8202	Construction	-	-	-	-	-	1,291,106	-	-	1,291,106
8206	Design Fees	-	-	-	-	20,000	-	-	-	20,000
8214	Legal Publications	-	-	-	-	-	100	-	-	100
8232	Project Management	-	-	-	-	-	145,690	-	-	145,690
Total Expense		-	-	-	-	\$20,000	\$1,436,896	-	-	\$1,456,896
Net Total		-	-	-	-	-	-	-	-	-



Resurface Play Courts

Project Number:	14013	Budget Year:	2019
Division:	Parks	Council Priority:	Image- Healthy Neighborhoods
Project Type:	Parks Maintenance/Improvements	Regions:	0 - Multiple Wards
Fund:	Food Tax	Location:	Various Locations
Project Manager:	Sarah Boyd	Budget Unit #:	3040006006240940
Project Status:	Funded		

Description:

This project will re-surface basketball and tennis courts at various parks. Court surfaces wear out after time and become a safety issue for users.

Discussion of Progress:

No additional information

Justification:

Court surfaces are wearing out and are becoming a safety issue for users.

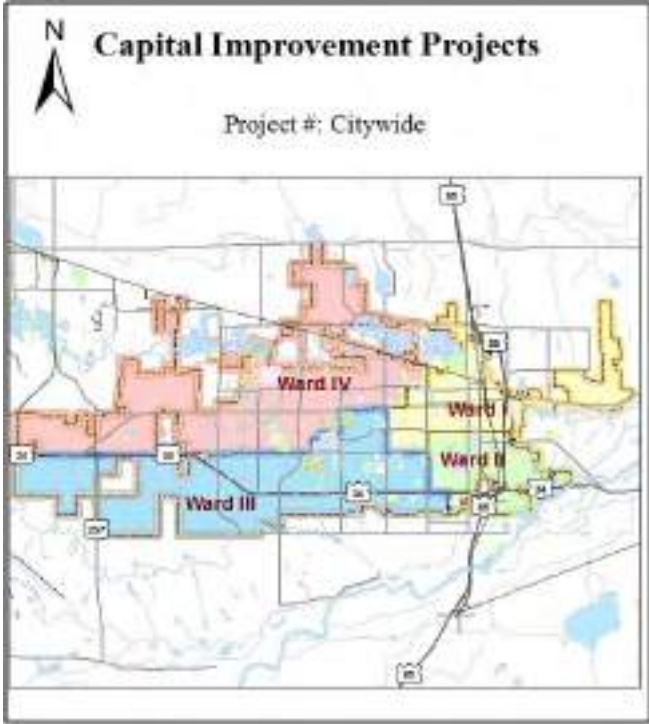
Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	81,255	46,691	96,100	-	-	-	-	-	224,046
6106	Operating Transfer From Sales And Use Tax	-	-	-	79,410	81,789	84,240	86,765	90,000	422,204
Total Revenue		\$81,255	\$46,691	\$96,100	\$79,410	\$81,789	\$84,240	\$86,765	\$90,000	\$646,250
Expense										
8202	Construction	78,028	46,233	93,000	72,100	74,263	76,491	78,786	82,000	600,901
8214	Legal Publications	-	-	100	100	100	100	100	100	600
8232	Project Management	3,227	458	3,000	7,210	7,426	7,649	7,879	7,900	44,749
Total Expense		\$81,255	\$46,691	\$96,100	\$79,410	\$81,789	\$84,240	\$86,765	\$90,000	\$646,250
Net Total		-	-	-	-	-	-	-	-	-



Aquatic Play Structures Refurbishing

Project Number:	14007	Budget Year:	2019
Division:	Facilities Management	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Parks Maintenance/Improvements	Regions:	0 - Multiple Wards
Fund:	Food Tax	Location:	Various Locations
Project Manager:	Scott Schuttenberg	Budget Unit #:	3040006006201106
Project Status:	Funded		

Description:

Various aquatic play elements/structures at various pool sites require much needed cleaning of scale build-up and re-painting. This is an annual program which will ensure that all pool areas are well maintained.

Discussion of Progress:

No additional information

Justification:

Project dollars are requested annually to address a portion of the total inventory on a rotational basis.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	27,015	33,000	-	-	-	-	-	60,015
6106	Operating Transfer From Sales And Use Tax	-	-	-	33,990	35,010	36,060	37,142	38,000	180,202
Total Revenue		-	\$27,015	\$33,000	\$33,990	\$35,010	\$36,060	\$37,142	\$38,000	\$240,217
Expense										
8202	Construction	-	27,015	30,000	30,900	31,827	32,782	33,765	35,000	221,289
8232	Project Management	-	-	3,000	3,090	3,183	3,278	3,377	3,000	18,928
Total Expense		-	\$27,015	\$33,000	\$33,990	\$35,010	\$36,060	\$37,142	\$38,000	\$240,217
Net Total		-	-	-	-	-	-	-	-	-



Park Concrete/Asphalt Path Improvements

Project Number:	14016	Budget Year:	2019
Division:	Street Maintenance	Council Priority:	Image- Healthy Neighborhoods
Project Type:	Parks Maintenance/Improvements	Regions:	0 - Multiple Wards
Fund:	Food Tax	Location:	Various Locations
Project Manager:	Rick Dorsey	Budget Unit #:	3040006006240948
Project Status:	Funded		

Description:

These funds are to improve/replace various park paths that are worn and in need of attention which will improve the safety of the citizens that use them. Repairs made annually will include fixing trip hazards throughout all City parks. An analysis is currently being conducted to determine the current list of priorities.

Discussion of Progress:

This is the 2nd year of a 3 year renewal.

Justification:

The replacement/improvement of park paths will improve safety for the citizens that use them.

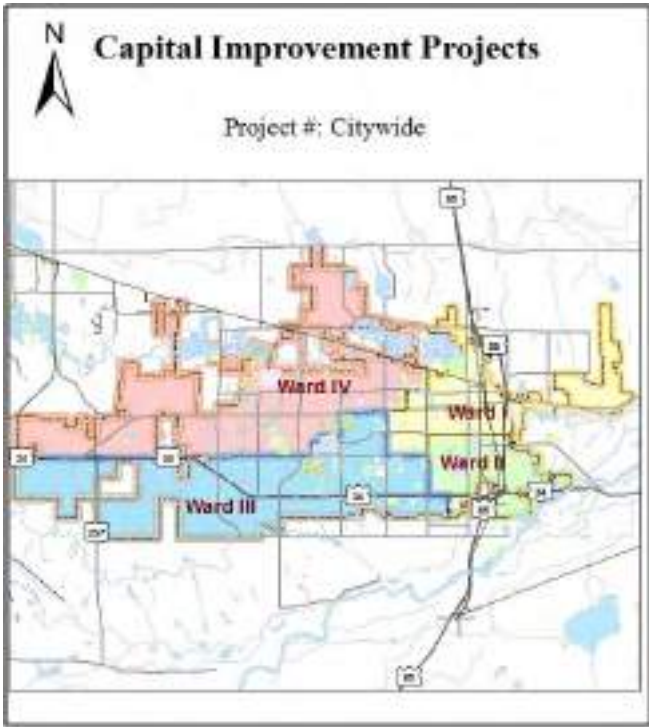
Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	17,000	50,000	187,099	-	-	-	-	-	254,099
6106	Operating Transfer From Sales And Use Tax	-	-	-	187,115	187,124	187,182	190,000	190,000	941,421
Total Revenue		\$17,000	\$50,000	\$187,099	\$187,115	\$187,124	\$187,182	\$190,000	\$190,000	\$1,195,520
Expense										
8202	Construction	17,000	50,000	180,000	180,000	180,000	180,000	182,000	182,000	1,151,000
8216	Miscellaneous	-	-	-	1,715	1,724	1,782	2,000	2,000	9,221
8232	Project Management	-	-	7,099	5,400	5,400	5,400	6,000	6,000	35,299
Total Expense		\$17,000	\$50,000	\$187,099	\$187,115	\$187,124	\$187,182	\$190,000	\$190,000	\$1,195,520
Net Total		-	-	-	-	-	-	-	-	-



Playground Maintenance

Project Number:	304.1732	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Parks Maintenance/Improvements	Regions:	0 - Multiple Wards
Fund:	Food Tax	Location:	Various Parks as needed
Project Manager:	Sarah Boyd/Eric Bloomer	Budget Unit #:	3040006006217045
Project Status:	Funded		

Description:

Repairs to aging and/or vandalized equipment that is not up for replacement in the immediate future. Repairs will consist of replacing damaged or deteriorating parts such as slides, play panels, swings and climbing equipment and the repairs to the surfacing as needed.

Discussion of Progress:

No additional information

Justification:

Repair or replacement of damaged or worn out equipment is vital to keep playgrounds safe and usable by the public. Replacement equipment is extremely expensive because of retrofitting and play surface repairs that are necessary.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	30,000	-	-	-	-	-	30,000
6106	Operating Transfer From Sales And Use Tax	-	-	-	30,900	31,827	32,782	33,765	40,000	169,274
Total Revenue		-	-	\$30,000	\$30,900	\$31,827	\$32,782	\$33,765	\$40,000	\$199,274
Expense										
8202	Construction	-	-	30,000	30,900	31,827	32,782	33,765	40,000	199,274
Total Expense		-	-	\$30,000	\$30,900	\$31,827	\$32,782	\$33,765	\$40,000	\$199,274
Net Total		-	-	-	-	-	-	-	-	-



Boomerang Lake Bank Stabilization

Project Number:	809	Budget Year:	2019
Division:	Golf	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	3- 10 St South/23 Ave West
Fund:	Food Tax	Location:	Boomerang Golf Course 7309 W 4th Street
Project Manager:	Tom Hellen	Budget Unit #:	3040006069557050
Project Status:	Funded		

Description:

Lake stabilization is on 2 lakes along hole #11 at Boomerang Links Golf Course (south of 4th St and just west of 71st Ave). The lake banks need to be cleaned and stabilized for future water holding ponds on the golf course.

Discussion of Progress:

No additional information

Justification:

There has not been any safety issues to date with golfers or equipment on these lakes. These lakes need to be dredged out and banks stabilized for holding water for the golf courses.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	189,103	-	-	-	-	-	189,103
6106	Operating Transfer From Sales And Use Tax	-	-	-	189,103	-	-	-	-	189,103
Total Revenue		-	-	\$189,103	\$189,103	-	-	-	-	\$378,206
Expense										
8202	Construction	-	-	170,093	170,093	-	-	-	-	340,186
8214	Legal Publications	-	-	100	100	-	-	-	-	200
8232	Project Management	-	-	18,910	18,910	-	-	-	-	37,820
Total Expense		-	-	\$189,103	\$189,103	-	-	-	-	\$378,206
Net Total		-	-	-	-	-	-	-	-	-



Boomerang - Cart Path Improvements

Project Number:	136	Budget Year:	2019
Division:	Golf	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	4 - 10 St North/23 Ave West
Fund:	Food Tax	Location:	Boomerang Golf Course 7309 W 4th Street
Project Manager:	Rick Dorsey/Wayne Leighton	Budget Unit #:	3040006069557028
Project Status:	Funded		

Description:

Take out existing asphalt cart paths on Holes #1, #10, #14, & #17 at Boomerang Links GC and replacing with 7' concrete paths (total estimate of 600 ft.). Existing asphalt paths have eroded away.

Discussion of Progress:

No additional information

Justification:

This helps in the safety of the golf course customers who rent the electric golf carts and reduces the wear and tear of the electric golf carts. Designated paths also prevent overuse and wear/tear of turf and soil compaction issues.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	201,835	-	-	-	-	-	201,835
6106	Operating Transfer From Sales And Use Tax	-	-	-	151,387	-	-	-	-	151,387
Total Revenue		-	-	\$201,835	\$151,387	-	-	-	-	\$353,222
Expense										
8202	Construction	-	-	201,735	136,148	-	-	-	-	337,883
8214	Legal Publications	-	-	100	100	-	-	-	-	200
8232	Project Management	-	-	-	15,139	-	-	-	-	15,139
Total Expense		-	-	\$201,835	\$151,387	-	-	-	-	\$353,222
Net Total		-	-	-	-	-	-	-	-	-



Family FunPlex - Resurface Pool Shell Plaster

Project Number:	304.1816	Budget Year:	2019
Division:	Parks-Culture, Parks & Recreation	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Parks Maintenance/Improvements	Regions:	4 - 10 St North/23 Ave West
Fund:	Food Tax	Location:	FunPlex 1501 65th Avenue
Project Manager:	Scott Schuttenberg	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

All three pool areas and the slide run out in the FunPlex would be replastered and caulked. Tile work would be done as well if needed.

Discussion of Progress:

Replastering would occur during a closure in August 2019. Bid would need to occur by May 2019.

Justification:

It is recommended that replastering of swimming pools occurs every ten years. The FunPlex pool shells have not ever been replastered following the opening of the FunPlex in April of 2006. Lap Pool - 2950 Sq. Ft.; Slide Run Out - 1296 Sq. Ft.; Lazy River - 1633 Sq. Ft.; Zero Depth - 2420 Sq. Ft.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	80,000	-	-	-	-	80,000
Total Revenue		-	-	-	\$80,000	-	-	-	-	\$80,000
Expense										
8202	Construction	-	-	-	75,000	-	-	-	-	75,000
8228	Printing, Copying	-	-	-	100	-	-	-	-	100
8232	Project Management	-	-	-	4,900	-	-	-	-	4,900
Total Expense		-	-	-	\$80,000	-	-	-	-	\$80,000
Net Total		-	-	-	-	-	-	-	-	-



Lincoln Park - Replace Electrical Panels

Project Number:	304.1731	Budget Year:	2019
Division:	Parks-Culture, Parks & Recreation	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Lincoln Park - 10th Avenue and 8th Street
Project Manager:	Eric Bloomer	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

There are two 480v supply panels with associated switch gear and equipment located in Lincoln Park to operate all the service boxes for special events. These supply panels are mounted to wooden brackets and these set-ups have been in the park for approximately 25 years and are experiencing extreme degradation. These funds will replace the support structure with powder coated steel supports, new conduit, and updated supply panels.

Discussion of Progress:

New quotes obtained in 2018.

Justification:

The wooden support structures are rotting at ground level, the plywood that is holding the supply panels has begun to rot and the panels are pulling away from the support structure. The panels themselves are rusting and need updated to current electrical codes. If these units fail there will be impacts to special events and the potential for more expensive damage to wire and components of the system, not to mention an extreme danger to citizens near the units if they fail during an event.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	60,000	-	-	-	-	60,000
Total Revenue		-	-	-	\$60,000	-	-	-	-	\$60,000
Expense										
8202	Construction	-	-	-	57,000	-	-	-	-	57,000
8232	Project Management	-	-	-	3,000	-	-	-	-	3,000
Total Expense		-	-	-	\$60,000	-	-	-	-	\$60,000
Net Total		-	-	-	-	-	-	-	-	-



Family FunPlex Interior Pool Area Ceiling, Paint & Lighting Upgrades

Project Number:	14063	Budget Year:	2019
Division:	Facilities Management	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Parks Maintenance/Improvements	Regions:	3- 10 St South/23 Ave West
Fund:	Food Tax	Location:	FunPlex 1501 65th Avenue
Project Manager:	Terry Griebe	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

The interior ceiling at FunPlex pool area needs to be cleaned, primed and painted. The building was built in 2007.

Discussion of Progress:

No additional information

Justification:

Because of the high humidity associated with the swimming pool, the metal roof supports are starting to rust. The metal beams will need to be cleaned and repainted with high moisture environment paint. The original product was not rated for high humidity areas.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	50,000	301,072	-	-	-	351,072
Total Revenue		-	-	-	\$50,000	\$301,072	-	-	-	\$351,072
Expense										
8202	Construction	-	-	-	-	295,972	-	-	-	295,972
8206	Design Fees	-	-	-	50,000	-	-	-	-	50,000
8214	Legal Publications	-	-	-	-	100	-	-	-	100
8232	Project Management	-	-	-	-	5,000	-	-	-	5,000
Total Expense		-	-	-	\$50,000	\$301,072	-	-	-	\$351,072
Net Total		-	-	-	-	-	-	-	-	-



Recreation Security Camera Replacements

Project Number:	304.1610	Budget Year:	2019
Division:	Parks-Culture, Parks & Recreation	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East , 4 - 10 St North/23 Ave West
Fund:	Food Tax	Location:	Recreation Center, FunPlex, Ice Haus, Rodarte Center, Senior Center
Project Manager:	Scott Schuttenberg	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Replace security camera systems including cameras, recording devices and cable in the Recreation Center, FunPlex, Ice Haus, Rodarte Center and Active Adult Center.

Discussion of Progress:

Would occur during facility closures:
Rec Center - June 2019
Funplex - August 2019
Ice Haus - June 2019
Rodarte Center - August 2019
Active Adult Center - December 2019.

Justification:

The security camera systems at the Ice Haus, Rec Center and Family FunPlex are over 10 years old. Although we have been able to replace cameras and even recording devices the system is dated and not as functional as it could be in providing oversight as well as monitoring of the facilities. The objective would be to remap current camera locations, upgrade cameras for motion and clarity, increase history memory of recordings (currently approximately 3 weeks) and lastly have remote access. Would also like the front desk to be able to monitor cameras at the front desk with an easy to navigate screen, this would help in proactively tracking hidden areas of the buildings. Current security camera systems are dated and can no longer be updated without a full replacement. Cameras do not provide adequate facility coverage and image quality does not allow for facial recognition. Areas of each facility are left uncovered by cameras and operational budget limitations do not allow for proper staff coverage of facilities. Current cameras leave facilities at risk for theft and potential incidents.

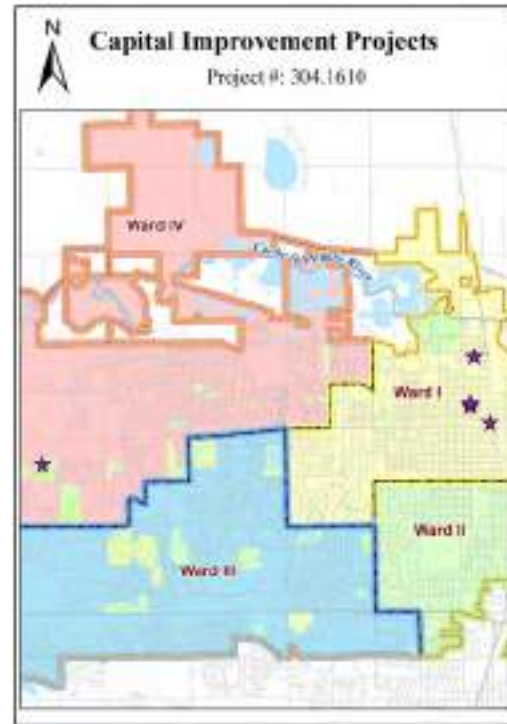
Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	250,000	-	-	-	-	250,000
Total Revenue		-	-	-	\$250,000	-	-	-	-	\$250,000
Expense										
8202	Construction	-	-	-	224,400	-	-	-	-	224,400
8206	Design Fees	-	-	-	15,000	-	-	-	-	15,000
8214	Legal Publications	-	-	-	400	-	-	-	-	400
8228	Printing, Copying	-	-	-	200	-	-	-	-	200
8232	Project Management	-	-	-	10,000	-	-	-	-	10,000
Total Expense		-	-	-	\$250,000	-	-	-	-	\$250,000
Net Total		-	-	-	-	-	-	-	-	-



Recreation Center Pool - Paint Interior & Lighting Upgrades

Project Number:	1011	Budget Year:	2019
Division:	Parks-Culture, Parks & Recreation	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Recreation Center 651 10th Avenue
Project Manager:	Scott Schuttenberg	Budget Unit #:	3040006068536821
Project Status:	Funded		

Description:

Paint Recreation Center pool area to update the aesthetics and appearance for the general public. Project is to include base paint and an addition of colorful graphics to brighten up the facility. Project will also include replacing current lighting with LED fixtures and cleaning of the existing duct work which has a build-up of dust and debris from over 27 years of use.

Discussion of Progress:

No additional information

Justification:

The Rec Center was built in 1985, and the pool is used 50 weeks a year hosting 3 high school as well as 4 middle school swim teams. The pool area walls have not been re-painted since the original construction, and new colors and aesthetics are needed to ""renew"" the look of the pool area. In addition, past fixtures were removed from the walls and touch-up paint was used to try and match colors with poor results. Current light fixtures do not provide adequate lighting. The pool shell has not been replaced in over 15 years and recommended replacement is every 10 years. Rec Center pool - 6320 Sq. Ft.; Dive Well - 2664 Sq. Ft.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	400,000	-	-	-	400,000
Total Revenue		-	-	-	-	\$400,000	-	-	-	\$400,000
Expense										
8202	Construction	-	-	-	-	355,000	-	-	-	355,000
8206	Design Fees	-	-	-	-	30,000	-	-	-	30,000
8208	Furniture, Fixtures & Equipment	-	-	-	-	6,600	-	-	-	6,600
8214	Legal Publications	-	-	-	-	400	-	-	-	400
8228	Printing, Copying	-	-	-	-	200	-	-	-	200
8232	Project Management	-	-	-	-	7,800	-	-	-	7,800
Total Expense		-	-	-	-	\$400,000	-	-	-	\$400,000
Net Total		-	-	-	-	-	-	-	-	-



Linn Grove Cemetery Roadway Repairs

Project Number:	304.1527	Budget Year:	2019
Division:	Parks	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Parks Maintenance/Improvements	Regions:	5- Outside City
Fund:	Food Tax	Location:	Linn Grove Cemetery 1700 Cedar Ave.
Project Manager:	Jerry Pickett	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Overlay of all internal streets between burial blocks.

Discussion of Progress:

No additional information

Justification:

Severe degradation of existing roadways has caused safety concerns for vehicles and pedestrian traffic. Overlay will resolve safety concerns and improve appearance of cemetery grounds.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	350,000	-	-	-	350,000
Total Revenue		-	-	-	-	\$350,000	-	-	-	\$350,000
Expense										
8202	Construction	-	-	-	-	345,000	-	-	-	345,000
8232	Project Management	-	-	-	-	5,000	-	-	-	5,000
Total Expense		-	-	-	-	\$350,000	-	-	-	\$350,000
Net Total		-	-	-	-	-	-	-	-	-



Highland Hills East Lake Renovation

Project Number:	270	Budget Year:	2019
Division:	Golf	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	3- 10 St South/23 Ave West
Fund:	Food Tax	Location:	Highland Hills Golf Course 2200 Clubhouse Drive
Project Manager:	Tim Miller	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Project would stabilize lake banks and possibly enlarge the holding capacity of the lake. The project would greatly enhance the appearance of the lake by removing the large pieces of concrete and rip-rap that currently surround the lake. The lake has dried up the last couple of years when Loveland/Greeley ditch goes out.

Discussion of Progress:

No additional information

Justification:

The course has been open for over 50 years, and the lake has never been dredged. Project will consist of dredging, clean-up and installation of retaining wall. Dredging will increase the storage capacity of the lake. The lake currently leaks badly and can't be utilized as a reliable irrigation source.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	306,024	-	-	-	306,024
Total Revenue		-	-	-	-	\$306,024	-	-	-	\$306,024
Expense										
8202	Construction	-	-	-	-	288,424	-	-	-	288,424
8206	Design Fees	-	-	-	-	10,000	-	-	-	10,000
8214	Legal Publications	-	-	-	-	100	-	-	-	100
8228	Printing, Copying	-	-	-	-	500	-	-	-	500
8232	Project Management	-	-	-	-	5,000	-	-	-	5,000
8238	Surveying	-	-	-	-	1,500	-	-	-	1,500
8240	Testing And Inspection	-	-	-	-	500	-	-	-	500
Total Expense		-	-	-	-	\$306,024	-	-	-	\$306,024
Net Total		-	-	-	-	-	-	-	-	-



Museum Safety & Security

Project Number:	450	Budget Year:	2019
Division:	Parks-Culture, Parks & Recreation	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Greeley History Museum 714 8th Street Centennial Village 1475 A Street Meeker Home 1324 9th Avenue
Project Manager:	Jason Evenson	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

At the Greeley History Museum, this project will upgrade aging equipment as well as add security cameras and proxy card readers. At Centennial Village Museum, the system will be upgraded, motion detectors will be added to several buildings and several exterior cameras will also be added to monitor the parking lot and security-sensitive areas on the site. The Meeker Home will have security sensors added to the outbuilding (storage and restroom), and cameras will be added to monitor the building exterior.

Discussion of Progress:

No additional information

Justification:

Recent breaches of security, including vandalism inside the Greeley History Museum, broken windows and vandalism at the Meeker Home, fence hopping at Centennial Village, and theft of photographs from the archives have emphasized the need to increase security at these three sites. Some buildings at Centennial Village lack security monitoring and lighting at night needs to be improved. Reductions in the Greeley History Museum's budget during construction limited the ability to install appropriate security at the museum. We are unable to borrow exhibits from traveling exhibit companies without the ability to provide a certain standard of security access. Project costs were estimated by DictoGuard which has the security contract for these three sites, with amounts added to account for inflation.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	121,860	-	-	-	121,860
Total Revenue		-	-	-	-	\$121,860	-	-	-	\$121,860
Expense										
8202	Construction	-	-	-	-	109,574	-	-	-	109,574
8214	Legal Publications	-	-	-	-	100	-	-	-	100
8232	Project Management	-	-	-	-	12,186	-	-	-	12,186
Total Expense		-	-	-	-	\$121,860	-	-	-	\$121,860
Net Total		-	-	-	-	-	-	-	-	-



Police Station Maintenance Projects

Project Number:	14147.5	Budget Year:	2019
Division:	Facilities Management	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Police	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Police Headquarters 2875 10th Street
Project Manager:	Dale Blehm	Budget Unit #:	3040006006200942
Project Status:	Funded		

Description:

Police headquarters has an exterior wall that is separating from the main building. We are in the process of working with the structure engineer to identify corrective action. Corrective action have been provided, repairs are scheduled to be completed in early 2017 as good weather allows. In addition, we will replace the roof-top unit on the secondary building.

Discussion of Progress:

2017 #10 Replace/install rooftop unit @ secondary building
2017 #11 HQ GENERATOR GATE REPLACE
2017 #12 PHQ REPL WALL CAPS
2017 #13 PHQ REPAINT FRONT ENTRANCE
2017 #14 PHQ RPR EXPANSION JOINTS
2017 #15 PHQ IRRIGATION
2017 #16 RTU Replacement - 2nd PHQ Building
2017 #17 Heating Unit at SWAT Bay
2018 #18 17PW010 Masonry Walls Repair on Main Bldg.
2018 #19 17PW011 Foundation Wall and Concrete Repair at PHQ
2018 #20 Replace 3 exhaust fans @ secondary building
2018 #21 Replace 6 swamp coolers @ \$11K each
2019 #22 AC Split System replace 2 large units
2019 #23 Replace 8 small units
2020 #24 Phase 1 - replace 38 Variable Air Volume (VAV) @ secondary building
2020 #25 Building automatic system upgrade (Johnson Control)
2021 #26 Phase 2 - replace 38 Variable Air Volume (VAV) @ secondary building
2022 #27 Replace commercial domestic hot water heater
2022 #28 Domestic water pressure booster
2023 #29 Replace/install 12 infrared heaters @ secondary building
2024 #30 Replace carpet @ PHQ (main level)

Justification:

Funding source is restricted to maintenance at the police station

Revenue Detail:

Funding for these projects comes from the .16% sales and use tax rate. The balance after debt service on the 2005 Sales and Use Tax Revenue bonds is used for maintenance of the police station. The amount after debt service is estimated to be \$600,000. \$350,000 is used for day to day maintenance and custodial services with the balance used for major maintenance issues. This sales tax increase will expire on December 31, 2024.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Future	Grand Total
Revenue											
6108	Operating Transfer From Designated Revenue Fund	210,902	88,661	98,000	200,000	125,000	50,000	61,000	73,000	305,000	1,211,563
Total Revenue		\$210,902	\$88,661	\$98,000	\$200,000	\$125,000	\$50,000	\$61,000	\$73,000	\$305,000	\$1,211,563
Expense											
8202	Construction	205,484	87,329	88,100	189,900	114,900	39,900	50,900	62,900	284,800	1,124,212
8206	Design Fees	4,000	-	-	-	-	-	-	-	-	4,000
8214	Legal Publications	32	-	100	100	100	100	100	100	200	832
8232	Project Management	3	1,333	9,800	10,000	10,000	10,000	10,000	10,000	20,000	81,136
8234	Repair/Maintenance Supplies	1,383	-	-	-	-	-	-	-	-	1,383
Total Expense		\$210,902	\$88,661	\$98,000	\$200,000	\$125,000	\$50,000	\$61,000	\$73,000	\$305,000	\$1,211,563
Net Total		-	-	-	-	-	-	-	-	-	-



City of Greeley, Colorado



Capital Improvements

Annual Island Grove Event Center HVAC Rooftops Units

Project Number:	304.1746	Budget Year:	2019
Division:	Facilities Management	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Roofs	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Island Grove Event Center 425 N 25th Avenue
Project Manager:	Dale Blehm/Tom Welch	Budget Unit #:	3040006063537047
Project Status:	Funded		

Description:

Replacement of the nine Roof Top Units on the Event Center. 9 total - complete one per year (40,000 per year for 5 years; 20,000 reimbursed by Weld Co)

Discussion of Progress:

No additional information

Justification:

The units are past their expected useful life cycle timelines. We will replace two units per year. This project was highly recommended by Public Works Facility Maintenance team.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	20,000	-	-	-	-	-	20,000
4724	Expense Reimbursement	-	-	20,000	20,000	20,000	20,000	20,000	22,000	122,000
6106	Operating Transfer From Sales And Use Tax	-	-	-	20,000	20,000	20,000	20,000	22,000	102,000
Total Revenue		-	-	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$44,000	\$244,000
Expense										
8202	Construction	-	-	36,000	36,000	36,000	36,000	36,000	40,000	220,000
8232	Project Management	-	-	4,000	4,000	4,000	4,000	4,000	4,000	24,000
Total Expense		-	-	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$44,000	\$244,000
Net Total		-	-	-	-	-	-	-	-	-



City Hall Roof

Project Number:	304.1804	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Roofs	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	City Hall 1000 10th Street
Project Manager:	Terry Griebe	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

City Hall roof is build up to adhered EPDM with Cap, this includes insulation. The roof is 30 years old and the life cycle is 20 to 30 years.

Discussion of Progress:

No additional information

Justification:

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	159,500	-	-	-	-	159,500
Total Revenue		-	-	-	\$159,500	-	-	-	-	\$159,500
Expense										
8202	Construction	-	-	-	145,000	-	-	-	-	145,000
8232	Project Management	-	-	-	14,500	-	-	-	-	14,500
Total Expense		-	-	-	\$159,500	-	-	-	-	\$159,500
Net Total		-	-	-	-	-	-	-	-	-



UCCC Roof - Mechanical Level

Project Number:	304.1805	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Roofs	Regions:	1- 16 St North/35 Ave East
Fund:	Food Tax	Location:	Senior Center 1010 6th Street
Project Manager:	Terry Griebe	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

The Union Colony Civic Center (UCCC) mechanical level D is a recover board adhered EPDM roof. This is a flat surface roof and we are chasing leaks consistently . This are catches the snow from a roof level 3 times its size. Life cycle is 30 to 40 years.

Discussion of Progress:

No additional information

Justification:

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	38,500	-	-	-	38,500
Total Revenue		-	-	-	-	\$38,500	-	-	-	\$38,500
Expense										
8202	Construction	-	-	-	-	35,000	-	-	-	35,000
8232	Project Management	-	-	-	-	3,500	-	-	-	3,500
Total Expense		-	-	-	-	\$38,500	-	-	-	\$38,500
Net Total		-	-	-	-	-	-	-	-	-



Bike Path Repairs

Project Number:	724	Budget Year:	2019
Division:	Street Maintenance	Council Priority:	Image- Healthy Neighborhoods
Project Type:	Street Maintenance	Regions:	0 - Multiple Wards
Fund:	Food Tax	Location:	Highland Hills Golf Course 2200 Clubhouse Drive
Project Manager:	Rick Dorsey	Budget Unit #:	3040006006210935
Project Status:	Funded		

Description:

This annual program covers major and minor maintenance, reconstruction, and improvements of the city's asphalt bike and walking paths. These paths provide the walking, riding and running public a safe travelable surface. Future work includes:
20th Street from 35th Ave to 59th Ave
10th Street from 35th Ave to 47th Ave

Discussion of Progress:

Path replacement was put on hold in 2016 to minimize impact on park disturbances. With the full budget in place, construction can begin and end within the same year. Plans are under way and we are scheduling tentative dates as to where and when we can work at Sanborn Park and the golf courses with the least amount of interruption to citizens.

Justification:

The City has many miles of walking and bike paths that exist throughout the City. The majority of all paths are in need of major maintenance (overlay, patching, seal coating, etc.) and in some cases a total replacement is needed. Many areas are not in compliance with the ADA at corners and cross slopes. There is continuing deterioration on all of our paths with a major concern in tripping hazards and ankle twisters.

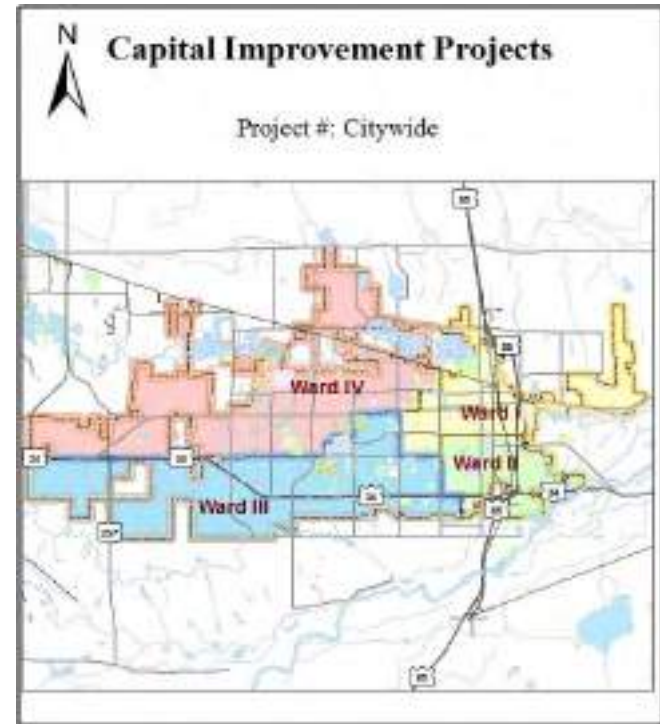
Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	301,943	174,223	236,871	-	-	-	-	-	713,037
6001	Operating Transfer From General Fund	200,000	-	-	-	-	-	-	-	200,000
6106	Operating Transfer From Sales And Use Tax	-	-	-	200,000	200,000	200,000	200,000	200,000	1,000,000
Total Revenue		\$501,943	\$174,223	\$236,871	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,913,037
Expense										
8202	Construction	410,014	157,421	216,771	179,900	179,900	179,900	179,900	179,900	1,683,706
8214	Legal Publications	34	43	100	100	100	100	100	100	677
8216	Miscellaneous	245	-	-	-	-	-	-	-	245
8232	Project Management	89,829	16,758	20,000	20,000	20,000	20,000	20,000	20,000	226,588
8240	Testing And Inspection	1,821	-	-	-	-	-	-	-	1,821
Total Expense		\$501,943	\$174,223	\$236,871	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,913,037
Net Total		-	-	-	-	-	-	-	-	-



Public Parking Lot Maintenance & Striping

Project Number:	283	Budget Year:	2019
Division:	Street Maintenance	Council Priority:	Safety- Traffic Safety
Project Type:	Street Maintenance	Regions:	0 - Multiple Wards
Fund:	Food Tax	Location:	Various Locations
Project Manager:	Pat Hill	Budget Unit #:	3040006006210929
Project Status:	Funded		

Description:

Much like the city streets, the city-owned parking lots need annual maintenance. The City of Greeley maintains 86 parking locations. Maintenance treatments include minor asphalt patch replacement, re-striping, overlay improvement, seal coating, drainage improvement, or minor reconstruction. The parking lot system receives a full audit each year to determine the most critical needs.

Discussion of Progress:

Parking lots scheduled for 2018 are:
Police Headquarters
East Memorial Park
Centennial Park Tennis Court Parking
Ice Haus
Chamber of Commerce/Train Depot
Ramsuer Park
Fire Station #5

Justification:

The aging infrastructure continues to be an issue for parking and miscellaneous surfaces. There are 86+ locations in the City of Greeley with over 365,000 square yards to maintain at a value of \$12,500,000 M. Sites throughout the city need annual maintenance and improvements. The annual every 4th year study in December of 2016 indicates is a great need for maintenance such as striping, seal coating, and patching along with overlay and total reconstruction. Back Log of \$2,900,000.

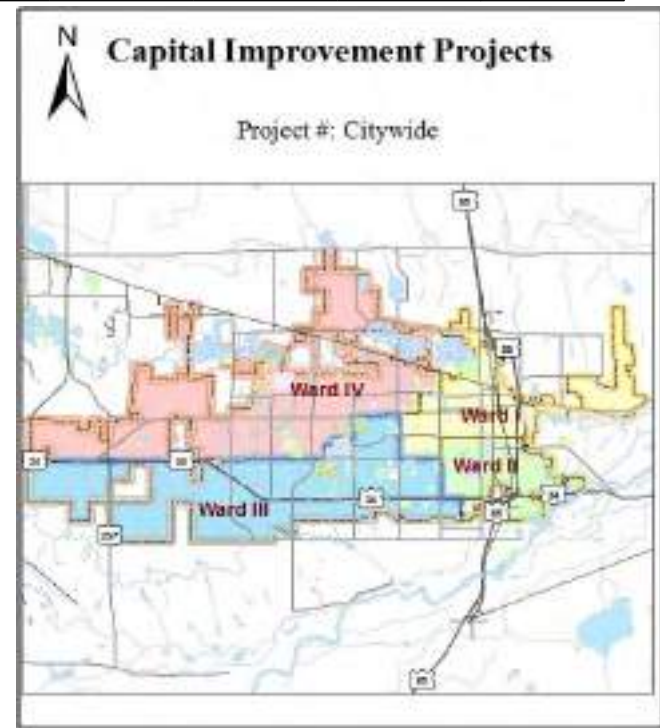
Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	170,529	334,181	298,255	-	-	-	-	-	802,964
6106	Operating Transfer From Sales And Use Tax	-	-	-	248,276	273,287	248,364	280,815	300,000	1,350,742
Total Revenue		\$170,529	\$334,181	\$298,255	\$248,276	\$273,287	\$248,364	\$280,815	\$300,000	\$2,153,706
Expense										
8202	Construction	169,770	315,307	268,329	223,348	245,858	223,428	252,633	272,000	1,970,674
8203	Construction - City Depts	-	13,273	-	-	-	-	-	-	13,273
8214	Legal Publications	-	-	100	100	100	100	100	100	600
8232	Project Management	758	5,600	29,826	24,828	27,329	24,836	28,082	27,900	169,159
Total Expense		\$170,529	\$334,181	\$298,255	\$248,276	\$273,287	\$248,364	\$280,815	\$300,000	\$2,153,706
Net Total		-	-	-	-	-	-	-	-	-



Signal Detection Cameras

Project Number:	304.1813	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Traffic	Regions:	0 - All Wards
Fund:	Food Tax	Location:	Multiple Throughout City
Project Manager:	Robert Logan	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Throughout the City's signal infrastructure, vehicle detection at intersections plays a significant role in ensuring dependable travel times throughout the city is maintained. Over time though, as with any infrastructure, scheduled replacement needs to occur to ensure failure of infrastructure does not occur. In addition, the current technology utilizes camera technology which requires the cleaning of lenses regularly. Multiply this out through out of a year and this cleaning process takes at minimum of 500 man hours annually. Therefore, it is the intent of staff to replace these aging camera detection units with radar detection units which will require no cleaning. Therefore, it is the intent of staff to start replacing the detection systems at two intersections annually.

Discussion of Progress:

No additional information

Justification:

This project, long term, will not only reduce annual required preventive maintenance hours but also improve safety and reliability on our transportation system.

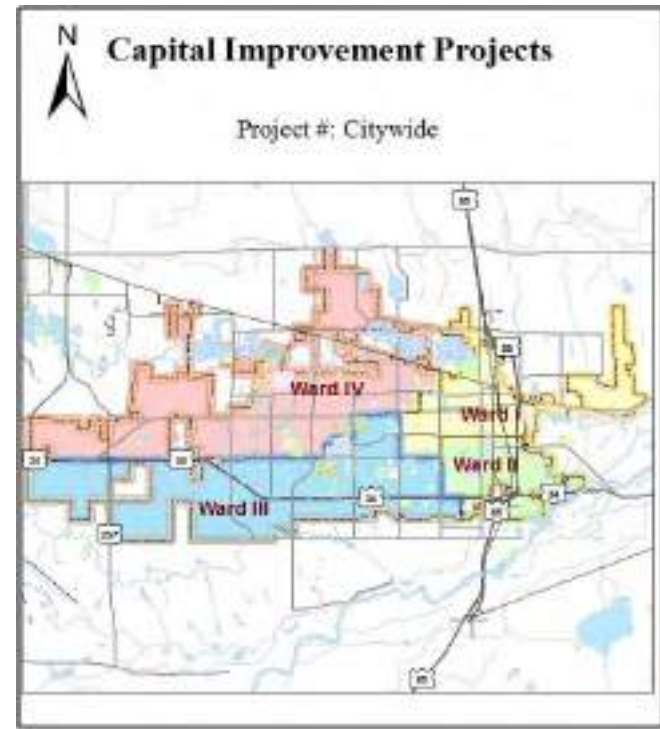
Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	52,000	53,700	55,400	56,600	58,800	276,500
Total Revenue		-	-	-	\$52,000	\$53,700	\$55,400	\$56,600	\$58,800	\$276,500
Expense										
7121	Overtime-Regular	-	-	-	5,000	5,200	5,400	5,600	5,800	27,000
8202	Construction	-	-	-	47,000	48,500	50,000	51,000	53,000	249,500
Total Expense		-	-	-	\$52,000	\$53,700	\$55,400	\$56,600	\$58,800	\$276,500
Net Total		-	-	-	-	-	-	-	-	-



Traffic Signal Replacement Program

Project Number:	304.1811	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Traffic	Regions:	0 - All Wards
Fund:	Food Tax	Location:	Multiple Signals Identified Throughout City
Project Manager:	Robert Logan	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

As with any type of capital infrastructure, a scheduled replacement program is key in preventing infrastructure failure. Traffic signals are no different and for reasons such as collapsed or full conduit, structurally deficient poles and or undersized cabinets, we need to start budgeting for the replacement/repair of identified signals. Staff is currently working on a program to continually rank and rate our traffic signal infrastructure but until then have identified 14 intersections that need repair/replacement.

Discussion of Progress:

No additional information

Justification:

As outlined within Council's Priorities, Traffic Safety is identified and obviously traffic signal's play a significant role in this identified priority.

Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	210,000	362,000	374,500	388,000	407,000	1,741,500
Total Revenue		-	-	-	\$210,000	\$362,000	\$374,500	\$388,000	\$407,000	\$1,741,500
Expense										
8202	Construction	-	-	-	200,000	350,000	360,500	372,000	389,000	1,671,500
8206	Design Fees	-	-	-	10,000	12,000	14,000	16,000	18,000	70,000
Total Expense		-	-	-	\$210,000	\$362,000	\$374,500	\$388,000	\$407,000	\$1,741,500
Net Total		-	-	-	-	-	-	-	-	-



Traffic Signal Controller Replacement and Operating System Software Replacement

Project Number:	304.1814	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Traffic	Regions:	0 - All Wards
Fund:	Food Tax	Location:	All Traffic Signals Throughout City
Project Manager:	Robert Logan	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

As with any technology/infrastructure, scheduled replacement is key to eliminate failures and/or downtime. As this specific equipment controls how each intersection operates, it obviously plays a significant role in the safety of our traveling public. This equipment has been in the field for approximately eight years of the equipment's ten year life expectancy.

Discussion of Progress:

No additional information

Justification:

Replacing aging signal controller equipment with state-of-the-art technology will allow the signal to be responsive to minute-by-minute changes in traffic demands and will improve traffic flow, reduce environmental pollution caused by traffic congestion, and enhance intersection safety. Traffic signals controllers are the primary microprocessor-based devices at each signalized intersection relied upon to control the flow of vehicle and pedestrian traffic.

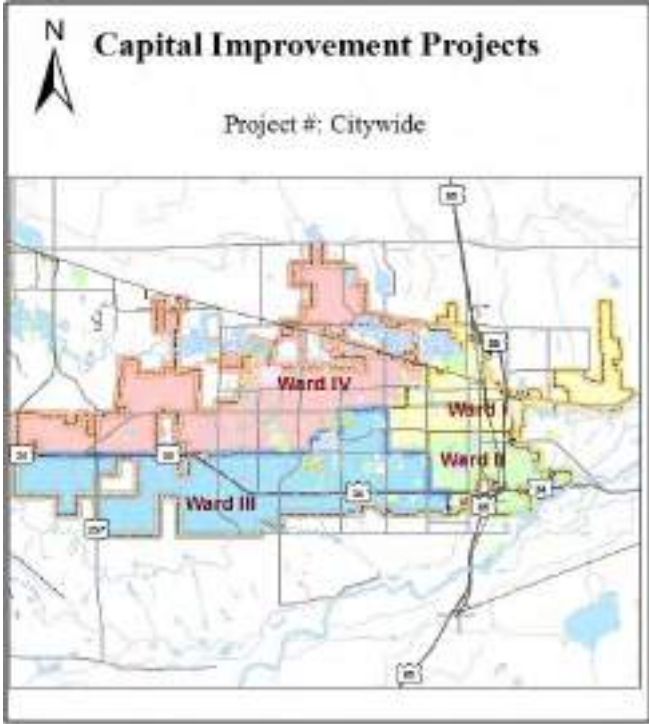
Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
4321	State Grants	-	-	-	-	431,000	-	-	-	431,000
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	399,000	-	-	-	399,000
Total Revenue		-	-	-	-	\$830,000	-	-	-	\$830,000
Expense										
7121	Overtime-Regular	-	-	-	-	30,000	-	-	-	30,000
8202	Construction	-	-	-	-	800,000	-	-	-	800,000
Total Expense		-	-	-	-	\$830,000	-	-	-	\$830,000
Net Total		-	-	-	-	-	-	-	-	-



Trail Capital Maintenance

Project Number:	304.1701	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Trails	Regions:	0 - Multiple Wards
Fund:	Food Tax	Location:	Citywide
Project Manager:	Joe Marcisofsky	Budget Unit #:	3040006004790000
Project Status:	Funded		

Description:

The City has over 30 miles of trails, including approximately 4.6 miles of the Poudre River Trail within the current City limits. The Poudre River trail is also within the Town of Windsor and Weld County. As a member of the Intergovernmental Agreement, the City must preserve the Poudre Trail within its boundaries and coordinate with the other entities to maintain an estimated 11 miles of the trail corridor. The three entities are working together to develop a long term plan for capital maintenance of this trail. In 2018, the identified amount for routine maintenance along the Poudre River Trail within Greeley is estimated to be \$30,000. In addition, many areas of the Poudre River Trail are susceptible to failure due to river bank erosion and proximity to the trail. An engineering study is needed due to the complexity with the river and jurisdiction through the Corps of Engineers. A study will also provide more specific trail re-routes and capital improvement budget amounts for improved planning/funding. The balance will be used to conduct capital maintenance, as needed, on remaining trails within our City.

Discussion of Progress:

In 2018 the City will develop a long term capital maintenance plan for all the trails within our City. Requests for SOQs went out in February for the consultant to conduct an inventory and assessment of existing conditions and recommend an optimal course of action to repair and stabilize banks where the trail has already suffered damage and to suggest measures that can be undertaken to protect banks that are at risk from future channel meandering or migration. The City will use the recommendations to plan for short and long term funding for immediate repairs as well as for protective measures that will prevent future damage to the trail.

Justification:

The City has over 30 miles of trails, including approximately 4.6 miles of the Poudre River Trail within the current City limits. With participation from Weld County, the City is responsible for the maintenance of approximately 11 miles of the trail. Budgeting \$50,000 annually, in the past, went towards this maintenance. Recognizing there is an emerging long term capital maintenance need due to the aging condition of the trail, as well as future threats to the trail from the migrating river channel, it is hoped the study being undertaken in 2018 will better prepare us to accurately fund future maintenance needs.

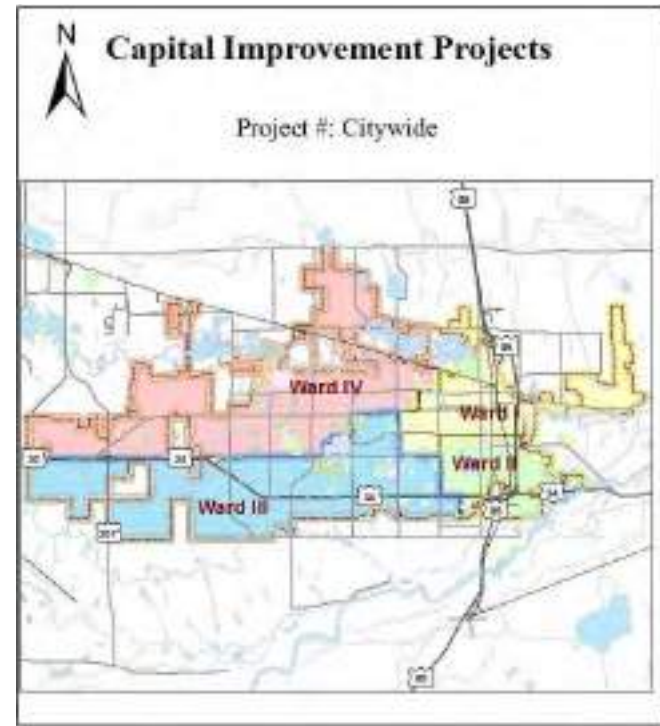
Revenue Detail:

Food Tax Revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	-	-	442,505	-	-	-	-	-	349,031
4724	Expense Reimbursement	-	95,969	100,000	-	-	-	-	-	195,969
6106	Operating Transfer From Sales And Use Tax	-	-	-	75,000	75,000	75,000	75,000	75,000	375,000
Total Revenue		-	\$95,969	\$542,505	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$920,000
Expense										
8202	Construction	-	2,495	250,038	70,000	70,000	70,000	70,000	70,000	602,533
8206	Design Fees	-	-	252,855	-	-	-	-	-	252,855
8216	Miscellaneous	-	-	612	-	-	-	-	-	612
8232	Project Management	-	-	39,000	5,000	5,000	5,000	5,000	5,000	64,000
Total Expense		-	\$2,495	\$542,505	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$920,000
Net Total		-	\$93,474	-	-	-	-	-	-	-







Fire Equipment & Acquisition Replacement Fund 306



Fire Equipment & Apparatus Replacement

Project Number:	306	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Safety- Emergency Readiness & Response
Project Type:	Capital Equipment	Regions:	0 - All Wards
Fund:	Fire Equip & Acquisition Replacement	Location:	Various Locations
Project Manager:	Dale Lyman	Budget Unit #:	3060006008000000
Project Status:	Funded		

Description:

2019: *Refurbish Tender 5 (2001) \$ 162,987
*Replace Battalion 1 (2014) \$ 132,600
*Replace HAZMAT / Arson Unit (1997) \$ 572,740

*Evaluating timing of replacements and cash funding

Discussion of Progress:

No additional information

Justification:

Fire Department Apparatus/Equipment Replacements, as scheduled.

Revenue Detail:

Lease Proceeds and General Fund will be used to create the necessary fund balance.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Future	Grand Total
Revenue											
	Fund Balance	1,312,698	284,507	200,589	366,161	372,437	643,582	-	338,188	8,657,328	11,881,899
4342	Intergovernmental Agreement	1,414,428	541,309	481,474	552,189	557,711	563,288	568,921	574,610	-	5,253,930
5759	Other	807,687	-	-	-	-	-	-	-	-	807,687
5801	Sales Of Fixed Assets	37,000	-	10,000	-	-	-	-	-	-	47,000
6001	Operating Transfer From General Fund	-	53,524	-	20,000	20,000	20,000	20,000	20,000	-	153,524
Total Revenue		\$3,571,812	\$879,340	\$692,063	\$938,350	\$950,148	\$1,226,870	\$588,921	\$932,798	\$8,657,328	\$18,144,040
Expense											
7362	Small Items of Equipment \$100 - \$5,000	-	-	39,875	-	-	-	-	-	-	39,875
7461	Machine, Vehicle, Equipment	-	-	10,000	-	-	-	-	-	-	10,000
7644	Equipment Pool (Fund 512)	-	-	19,287	70,023	89,429	89,429	60,353	31,868	-	360,389
8142	Construction and Maintenance	2,151,088	795,864	622,901	-	-	-	-	-	-	3,569,853
8144	Transportation/Vehicles	480,295	-	-	868,327	860,719	1,137,441	234,977	900,930	8,657,328	13,140,017
8149	Other	137,705	-	-	-	-	-	-	-	-	137,705
8232	Project Management	802,724	83,476	-	-	-	-	-	-	-	886,200
Total Expense		\$3,571,812	\$879,340	\$692,063	\$938,350	\$950,148	\$1,226,870	\$295,330	\$932,798	\$8,657,328	\$18,144,040
Net Total		-	-	-	-	-	-	\$293,591	-	-	-





Police Development

Fund 308



Police Equipment

Project Number:	14148	Budget Year:	2019
Division:	Non-Departmental	Council Priority:	Safety- Crime Prevention & Suppression
Project Type:	Capital Equipment	Regions:	4 - 10 St North/23 Ave West
Fund:	Police Development	Location:	Police Headquarters 2875 10th Street
Project Manager:	Mark Jones	Budget Unit #:	3080006007150000
Project Status:	Funded		

Description:

License plate readers (1 in 2018, 1 in 2020).

Discussion of Progress:

No additional information

Justification:

Revenue Detail:

Police Impact (development) fees. Fees collected to offset new demand for equipment generated by new development.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	5,700	-	-	-	-	-	-	-
4611	Development Fees	314,036	42,841	49,127	115,670	49,738	126,334	126,334	130,124	954,204
Total Revenue		\$314,036	\$48,540	\$49,127	\$115,670	\$49,738	\$126,334	\$126,334	\$130,124	\$954,204
Expense										
8149	Other	157,840	-	40,000	-	45,000	-	-	-	242,840
8232	Project Management	20,676	48,540	-	-	-	-	-	-	69,216
Total Expense		\$178,516	\$48,540	\$40,000	-	\$45,000	-	-	-	\$312,057
Net Total		\$135,520	-	\$9,127	\$115,670	\$4,738	\$126,334	\$126,334	\$130,124	\$642,147







Transportation Development

Fund 312



65th Ave/34 Bypass - Frontage Rd Relocation and North 65th Ave Road Widening

Project Number:	312.1601	Budget Year:	2019
Division:	Engineering	Council Priority:	Safety- Traffic Safety
Project Type:	Road Development	Regions:	3- 10 St South/23 Ave West
Fund:	Transportation Development	Location:	Highway 34 Bypass Frontage road from 71st Ave to 65th Ave
Project Manager:	Rafael Samaniego	Budget Unit #:	3120006006280630
Project Status:	Funded		

Description:

This project will widen 65th Avenue on the north side of the US 34 bypass to relieve congestion and relocate the nearby frontage roads to address safety concerns. The project will widen 65th Avenue about 500 feet on the north leg of the intersection to improve traffic flow onto Highway 34. The realignment of the frontage road will remove its direct impact on the traffic signal.

Discussion of Progress:

Project design is underway with JUB Engineers with final plans by December, 2018. Initial ROW appraisal and acquisition began in June, 2018 and will be finalized in 2019. Bidding scheduled for February, 2019 followed by construction starting in June, 2019. Final design was delayed while the CDOT PEL study was completed.

Justification:

This area presents a real safety concern due to the amount of traffic presently at this intersection and the ability to enter the flow of traffic safely. The design will also improve the traffic congestion in this area.

Revenue Detail:

The road development fee is imposed by the City for the impact a new development has on city infrastructure.

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	-	74,355	383,645	-	-	-	-	-	458,000
4611	Development Fees	-	-	-	3,144,913	-	-	-	-	3,144,913
Total Revenue		-	\$74,355	\$383,645	\$3,144,913	-	-	-	-	\$3,602,913
Expense										
8202	Construction	-	-	35,000	-	-	-	-	-	35,000
8206	Design Fees	-	51,041	340,560	3,098,276	-	-	-	-	3,489,877
8214	Legal Publications	-	29	-	500	-	-	-	-	529
8232	Project Management	-	15,285	8,085	15,000	-	-	-	-	38,370
9303	Public Art Fund	-	8,000	-	31,137	-	-	-	-	39,137
Total Expense		-	\$74,355	\$383,645	\$3,144,913	-	-	-	-	\$3,602,913
Net Total		-	-	-	-	-	-	-	-	-



Intersection Improvements at 35th Avenue and "O" Street

Project Number:	312.1504	Budget Year:	2019
Division:	Transportation Services	Council Priority:	Safety- Traffic Safety
Project Type:	Road Development	Regions:	5- Outside City
Fund:	Transportation Development	Location:	35th Avenue and "O" Street
Project Manager:	Tom Hellen	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Geometric improvements and traffic signal installation at the intersection of 35th Avenue and "O" Street. The project will construct auxiliary turn lanes, provide radii improvements, and install a traffic signal and will require coordination with Weld County and will require right of way acquisition. As this area of the community continues to grow, traffic congestion will also continue to get worse. The installation of a traffic signal and geometric improvements at this location will reduce delay and increase safety.

Discussion of Progress:

Discussion with Weld County is proceeding for the improvement of this intersection with a combined effort.

Justification:

"O" Street and 35th Avenue are both major corridors into and out of the city. The intersection is currently controlled by an all-way STOP condition. Peak hours produce major backups. The intersection is also substandard from a geometric and traffic engineering perspective. Vehicles making right and left hand turns frequently need to leave the pavement to complete the turn or enter opposing traffic flow lanes. This traffic signal is ranked #1 on the priority list.

Revenue Detail:

The road development fee is imposed by the City for the impact a new development has on city infrastructure.

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
4611	Development Fees	-	-	-	303,000	1,717,000	-	-	-	2,020,000
Total Revenue		-	-	-	\$303,000	\$1,717,000	-	-	-	\$2,020,000
Expense										
8202	Construction	-	-	-	-	1,689,900	-	-	-	1,689,900
8206	Design Fees	-	-	-	296,500	-	-	-	-	296,500
8214	Legal Publications	-	-	-	-	100	-	-	-	100
8232	Project Management	-	-	-	3,500	15,000	-	-	-	18,500
9303	Public Art Fund	-	-	-	3,000	12,000	-	-	-	15,000
Total Expense		-	-	-	\$303,000	\$1,717,000	-	-	-	\$2,020,000
Net Total		-	-	-	-	-	-	-	-	-



Turn Lanes on 20th St at & Clubhouse Drive from Aims Blvd to 59th Ave

Project Number:	312.1739	Budget Year:	2019
Division:	Engineering	Council Priority:	Safety- Traffic Safety
Project Type:	Road Development	Regions:	3- 10 St South/23 Ave West
Fund:	Transportation Development	Location:	20th Street and Clubhouse Dr.
Project Manager:	Eva Rojas	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

There is a need for improvement of 20th Street to accommodate turning movements and relieve congestion. Widening 20th Street to add a center turning lane from 59th Ave to Clubhouse Drive along with a new traffic signal at Clubhouse Drive will be phase 1 of this project. A preliminary design and cost estimate has been completed and final design will begin in 2019. A separate project will complete improvements from Clubhouse Drive to 50th Ave. Road development fees will fund construction

Discussion of Progress:

The preliminary design and cost estimate for this project has been completed. Final design will begin in 2019 with construction in 2020.

Justification:

The project is needed to help mitigate traffic congestion at various intersections and turning movements along 20th Street between 47th and 59th. The anticipated addition of turn lanes will improve traffic flow.

Revenue Detail:

FASTER Funding (Funding Advancement for Surface Transportation & Economic Recovery) raised money for bridge reconstruction, highway safety projects and transit primarily through an increase in vehicle registration fees in Colorado.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
4611	Development Fees	-	-	-	151,500	2,227,200	-	-	-	2,378,700
Total Revenue		-	-	-	\$151,500	\$2,227,200	-	-	-	\$2,378,700
Expense										
8202	Construction	-	-	-	-	2,194,900	-	-	-	2,194,900
8212	Land/Building Cost/Demolition	-	-	-	140,000	-	-	-	-	140,000
8214	Legal Publications	-	-	-	-	100	-	-	-	100
8232	Project Management	-	-	-	10,000	10,000	-	-	-	20,000
9303	Public Art Fund	-	-	-	1,500	22,200	-	-	-	23,700
Total Expense		-	-	-	\$151,500	\$2,227,200	-	-	-	\$2,378,700
Net Total		-	-	-	-	-	-	-	-	-



O Street - Road Widening

Project Number:	312.1603	Budget Year:	2019
Division:	Engineering	Council Priority:	Safety- Traffic Safety
Project Type:	Road Development	Regions:	1- 16 St North/35 Ave East
Fund:	Transportation Development	Location:	O Street
Project Manager:	Tom Hellen	Budget Unit #:	3120006006287053
Project Status:	Funded		

Description:

This project would widen "O" St to a 4 lane road with sidewalks, medians, and street lights per the Transportation Plan. Design and would begin in 2019. Funding from a CDOT grant in 2021 sets the construction schedule to 2022.

Discussion of Progress:

Preliminary meetings with CDOT were held in January 2017 to begin the IGA process. IGA process with Weld county for their \$35,000 commitment to the project will come in 2022 when construction begins. Discussions on the future alignment of 'O' Street and partnership opportunities with Weld County will have an impact on the exact section constructed as a part of this project and grant. The road will need to shift north to connect to US 85 as a result of closing O St at US 85 per the 85 PEL study.

Justification:

With development interest being planned in this area, and increasing traffic on this road and ultimate connection to Crossroads Blvd in Windsor the project would widen the road. The project would take a grant and start to build the ultimate condition to support regional transportation between US 85 and ultimately I-25 at Crossroads and support long term growth of northern Greeley.

Revenue Detail:

The road development fee is imposed by the City for the impact a new development has on city infrastructure. A NFRMPO Grant was applied for this project for \$1,704,950. Weld County has committed \$35,000 for this project. NFRMPO Grant of \$1,431,535 was received for CDOT Fiscal Year 2020.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
4322	State Pass Through	-	-	-	-	-	-	1,431,000	-	1,431,000
4342	Intergovernmental Agreement	-	-	-	-	-	-	35,000	-	35,000
4611	Development Fees	-	-	-	555,500	202,000	-	4,798,000	-	5,555,500
Total Revenue		-	-	-	\$555,500	\$202,000	-	\$6,264,000	-	\$7,021,500
Expense										
8202	Construction	-	-	-	-	-	-	6,184,500	-	6,184,500
8206	Design Fees	-	-	-	545,000	-	-	-	-	545,000
8212	Land/Building Cost/Demolition	-	-	-	-	195,000	-	-	-	195,000
8214	Legal Publications	-	-	-	-	-	-	500	-	500
8232	Project Management	-	-	-	5,000	5,000	-	15,000	-	25,000
9303	Public Art Fund	-	-	-	5,500	2,000	-	64,000	-	71,500
Total Expense		-	-	-	\$555,500	\$202,000	-	\$6,264,000	-	\$7,021,500
Net Total		-	-	-	-	-	-	-	-	-



35th Avenue Road Widening: 4th Street to "F" Street

Project Number:	882	Budget Year:	2019
Division:	Engineering	Council Priority:	Safety- Traffic Safety
Project Type:	Road Development	Regions:	4 - 10 St North/23 Ave West
Fund:	Transportation Development	Location:	35th Avenue from 4th Street to "C" Street
Project Manager:	Tom Hellen	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

This project will widen 35th Avenue from 4th to "F" Street. The existing roadway is a two lane rural paved road with limited right turn lanes and no sidewalk or bike lane. The new arterial section will include on-street bike lanes, curb, gutter and sidewalk and a traffic signal at "C" Street. The project will include landscaped medians and tree lawns. This project is the third and final capacity project associated with the first round of Keep Greeley Moving.

Discussion of Progress:

The project will begin design work in 2019 to determine the appropriate roadway configuration, landscaping, lighting and other utility work. Right of way acquisition will be required along most of the corridor. The project is budgeted for final scope, design and right of way acquisition in 2019 and 2020 with construction in 2021 as funding allows. The budgetary cost estimate will be re-evaluated as a part of preliminary design. Right of way acquisition will be a significant project cost and effort. The \$9,080,000 estimate is based on 2015 dollars. This is assumed to be a three year project with design in first year, right of way acquisition in second year and construction in third year as road development revenue.

Justification:

The need for sidewalks along this corridor has been requested several times over the years. Many school children walk along this corridor and require safe passage. Both sides of this roadway corridor have been developed, however, the road remains in poor condition. This is a regional corridor carrying traffic in and out of Greeley.

Revenue Detail:

Project will be funded with Development Fees and KGM funds.

Impact on Operating Budget:

An increase to the General fund for annual operating maintenance cost has been included in the budget. This includes landscape maintenance in the median as well as side landscaping when applicable. Also included is the cost of utility expense for additional street lighting, additional snow removal and street sweeping costs.

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6321	Operating Transfer From Street Infrastructure Improvement	-	-	-	404,000	606,000	8,080,000	-	-	9,090,000
Total Revenue		-	-	-	\$404,000	\$606,000	\$8,080,000	-	-	\$9,090,000
Expense										
8202	Construction	-	-	-	-	-	7,928,000	-	-	7,928,000
8206	Design Fees	-	-	-	400,000	-	-	-	-	400,000
8212	Land/Building Cost/Demolition	-	-	-	-	600,000	-	-	-	600,000
8214	Legal Publications	-	-	-	-	-	500	-	-	500
8236	Soils Investigation	-	-	-	-	-	5,300	-	-	5,300
8238	Surveying	-	-	-	-	-	18,200	-	-	18,200
8240	Testing And Inspection	-	-	-	-	-	48,000	-	-	48,000
9303	Public Art Fund	-	-	-	4,000	6,000	80,000	-	-	90,000
Total Expense		-	-	-	\$404,000	\$606,000	\$8,080,000	-	-	\$9,090,000
Net Total		-	-	-	-	-	-	-	-	-





83rd Ave - 18th St to 34 Bypass - Road Widening and Traffic Signal

Project Number:	312.1602	Budget Year:	2019
Division:	Engineering	Council Priority:	Safety- Traffic Safety
Project Type:	Road Development	Regions:	3- 10 St South/23 Ave West , 4 - 10 St North/23 Ave West
Fund:	Transportation Development	Location:	83rd Ave - 18th St to 34 Bypass
Project Manager:	Tom Hellen	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

83rd Avenue has been identified as a major arterial by the Greeley 2035 Comprehensive Transportation Plan. This project will widen 83rd Avenue to a major arterial roadway with 4 travel lanes, medians and turn lanes, bridge widening, and street lights from 18th Street to the Highway 34 Bypass. A permanent traffic signal at Highway 34 Bypass is now included in the project and will be coordinated with CDOT. Design will commence in 2020 with ROW acquisition in 2021 and construction to follow in 2023.

Discussion of Progress:

The temporary traffic signal is now operational at 83rd and Highway 34 Bypass.

Justification:

Continued development in the 20th Street/83rd Avenue area has warranted the need to plan for upgrading this segment of roadway in conformance with the Transportation Plan to a four lane arterial with medians and turn lanes. ROW over much of this roadway has been obtained from development.

Revenue Detail:

The road development fee is imposed by the City for the impact a new development has on city infrastructure.

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
4611	Development Fees	-	-	-	-	343,400	606,000	-	3,942,500	4,891,900
Total Revenue		-	-	-	-	\$343,400	\$606,000	-	\$3,942,500	\$4,891,900
Expense										
8202	Construction	-	-	-	-	-	-	-	3,884,505	3,884,505
8206	Design Fees	-	-	-	-	335,000	-	-	-	335,000
8212	Land/Building Cost/Demolition	-	-	-	-	-	195,000	-	-	195,000
8214	Legal Publications	-	-	-	-	-	400,000	-	500	400,500
8232	Project Management	-	-	-	-	5,000	5,000	-	15,000	25,000
9303	Public Art Fund	-	-	-	-	3,400	6,000	-	42,495	51,895
Total Expense		-	-	-	-	\$343,400	\$606,000	-	\$3,942,500	\$4,891,900
Net Total		-	-	-	-	-	-	-	-	-







Trails Development

Fund 316



Broadview Acres Trail Phase Two and Three

Project Number:	800	Budget Year:	2019
Division:	Parks	Council Priority:	Image- Healthy Neighborhoods
Project Type:	Parks/Recreation	Regions:	4 - 10 St North/23 Ave West
Fund:	Trails Development	Location:	Broadview Acres Trail
Project Manager:	Sarah Boyd	Budget Unit #:	3160006007930000
Project Status:	Funded		

Description:

This project will encompass right of way acquisition and construction for phases II and III of the Broadview Acres Trail. Phase II is approximately 0.2 miles and will connect the trail from 4th Street to Madison Elementary along the west side of the No.3 ditch. Phase III is 0.6 miles and will connect from 35th Avenue at the Fire Station No.3 west along the north side of the No.3 ditch to the existing Larson Ditch Trail.

Discussion of Progress:

3/30/17 Pricing is currently being sought for the required title commitments for the 11 properties needed for ROW acquisition to complete the trail alignment. 4/25/2017 HC Peck has been identified as the vendor for the title commitment work. Rashan was working with them to refine the scope and cost of services. 8/22/2017 Storm water identified a project that needs to take place in the same corridor as the trail from 4th street to Madison Elementary. As a result, property acquisition will be delayed to allow for collaboration on acquisition of approximately half of the properties for additional ROW.

Justification:

This project will serve as a continuation of Broadview Acres Trail on both the east and west ends to provide connectivity to the Larson Trail. Phase II serves to provide safe access to Madison Elementary from 4th Street. The continuation to the west will provide the final connection to the Larson Ditch Trail and provide 2.2 consecutive miles of inner city trail access. Connection to the Poudre Trail will still need to be done with a future phase of the Larson Trail north of F Street. Western portion of trail is currently scheduled for construction in 2018.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	57,131	5,623	242,161	-	-	-	-	-	304,914
4611	Development Fees	-	-	-	136,436	80,800	-	-	-	217,236
Total Revenue		\$57,131	\$5,623	\$242,161	\$136,436	\$80,800	-	-	-	\$522,150
Expense										
8202	Construction	-	-	105,577	133,585	80,000	-	-	-	319,162
8206	Design Fees	44,793	-	-	-	-	-	-	-	44,793
8212	Land/Building Cost/Demolition	4,200	5,023	127,999	-	-	-	-	-	137,222
8214	Legal Publications	46	-	300	-	-	-	-	-	346
8226	Permits,Fees, Etc	-	-	300	-	-	-	-	-	300
8229	Professional Services	5,500	-	5,000	-	-	-	-	-	10,500
8232	Project Management	1,929	600	1,500	1,500	-	-	-	-	5,529
9303	Public Art Fund	663	-	1,485	1,351	800	-	-	-	4,299
Total Expense		\$57,131	\$5,623	\$242,161	\$136,436	\$80,800	-	-	-	\$522,150
Net Total		-	-	-	-	-	-	-	-	-





Quality of Life

Fund 318



Shurview Property Community Separator - Natural Areas Acquisition

Project Number:	318.15	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Appealing Community Entryways & Corridors , Image- Healthy Neighborhoods , Image- Quality of Life , Infrastructure & Growth- Environmental Infrastructure
Project Type:	Parks/Recreation	Regions:	5- Outside City
Fund:	Quality of Life	Location:	Between Windsor & Greeley
Project Manager:	Andy McRoberts	Budget Unit #:	3180768592255817
Project Status:	Funded		

Description:

Acquisition of an 890 acre natural area property, aka Shur View Property, between Greeley and Windsor and surrounding the Missile Silo Park area.

Discussion of Progress:

No additional information

Justification:

This was a property originally targeted for acquisition through a GOCO grant in 2014 but terms were not finalized with the property owner. This is a unique parcel (actually two parcels - 1 at 300 acres and 1 at 590 acres) worthy of preservation that will serve as a large open space/natural areas tract between Greeley and Windsor and can serve both communities as a community separator and as a join amenity with soft surface trails, access to the Poudre Trail, and as an extension of the Missile Silo Park. Acquisition would be a joint purchase with Windsor and possible a third party. The amount identified would only be Greeley's share of the total cost (estimated at ~\$5,000,000). The property also straddles Highway 257.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	3,500	-	-	-	-	-	-	3,500
6314	Operating Transfer From Parks Development	-	-	-	-	2,500,000	-	-	-	2,500,000
Total Revenue		-	\$3,500	-	-	\$2,500,000	-	-	-	\$2,503,500
Expense										
8212	Land/Building Cost/Demolition	-	-	-	-	2,475,000	-	-	-	2,475,000
8229	Professional Services	-	-	-	-	5,000	-	-	-	5,000
8232	Project Management	-	3,500	-	-	5,000	-	-	-	8,500
8238	Surveying	-	-	-	-	15,000	-	-	-	15,000
Total Expense		-	\$3,500	-	-	\$2,500,000	-	-	-	\$2,503,500
Net Total		-	-	-	-	-	-	-	-	-



Centennial Park Improvements

Project Number:	318.16	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Appealing Community Entryways & Corridors , Image- Healthy Neighborhoods , Image- Quality of Life , Image- Youth Success , Safety- Traffic Safety
Project Type:	Community Parks	Regions:	3- 10 St South/23 Ave West
Fund:	Quality of Life	Location:	Centennial Park 23rd Avenue and Reservoir Rd
Project Manager:	Sarah Boyd	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Implementation of general park improvements to Centennial Park to improve vehicular and pedestrian access and to reduce overall access points off of 23rd Avenue.

Discussion of Progress:

No additional information

Justification:

This 50+ year old community/sports park has never been master planned and areas of the park are seemingly disconnected to users of various amenities in the park including a library, fire station, water reservoir system, Boy Scout headquarters, swimming pool, Butch Butler baseball field, tennis courts, and skate park. Improved access will include new roadways within the park connecting parking areas, new walking paths, improved access to the neighborhood to the west, and landscaping improvements. New site amenities for Centennial Pool include sand volleyball court(s), shade structures, and expanded lawn for patrons. A master site plan depicting improvements was completed in 2017.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	200,000	3,500,000	-	-	3,700,000
Total Revenue		-	-	-	-	\$200,000	\$3,500,000	-	-	\$3,700,000
Expense										
8202	Construction	-	-	-	-	-	3,432,500	-	-	3,432,500
8206	Design Fees	-	-	-	-	184,000	10,000	-	-	194,000
8214	Legal Publications	-	-	-	-	-	500	-	-	500
8226	Permits, Fees, Etc	-	-	-	-	-	1,500	-	-	1,500
8228	Printing, Copying	-	-	-	-	-	500	-	-	500
8232	Project Management	-	-	-	-	10,000	20,000	-	-	30,000
8238	Surveying	-	-	-	-	-	5,000	-	-	5,000
8240	Testing And Inspection	-	-	-	-	6,000	10,000	-	-	16,000
8242	Utility Services	-	-	-	-	-	20,000	-	-	20,000
Total Expense		-	-	-	-	\$200,000	\$3,500,000	-	-	\$3,700,000
Net Total		-	-	-	-	-	-	-	-	-





East Greeley Fishing Pond (1st Avenue & 32nd Street)

Project Number:	320	Budget Year:	2019
Division:	Parks	Council Priority:	Image- Quality of Life
Project Type:	Neighborhood Parks	Regions:	0 - Multiple Wards
Fund:	Quality of Life	Location:	1st Avenue and 35th Street
Project Manager:	Brian Ward	Budget Unit #:	3180006046310000
Project Status:	Funded		

Description:

This funding will support the development and construction of an East Greeley fishing pond. City of Greeley already owns a 15 acre property with five acres of surface water for development of this project. The concept will be to develop access off of 1st Avenue with off-street parking, fishing access points, possible ADA access pier, improved fish habitat and landscaping (native) on site. Irrigation is not planned but may be added for streetscape and minimal parking lot improvements. Lighting to be determined based on access. The first year budget will be design and the second year budget is construction. Development would be consistent with the City of Greeley Parks and Trails Master Plan.

Discussion of Progress:

4/25/2017 Work on this project will take place later in the year to begin identification of scope and schedule for design of this facility. 8/22/2017 Project has been scheduled as an end of year project. Will be working to identify project scope with relevant city staff. 2/1/2018 Clean-up of the site identified asbestos requiring abatement and further investigation. The project is proceeding in conjunction with CDPHE for short term remediation with a permanent remediation to be determined.

Justification:

Public Works currently owns the water and land at 1st Ave/31st Street. This project will add to the "fishing is fun" concept while providing much needed park and recreation opportunities (neighborhood park) in the area. Development is in support of the City of Greeley Parks, Trails and Open Lands Master Plan.

Revenue Detail:

No additional information

Impact on Operating Budget:

Maintenance & operations cost would be \$21,260 (\$2,126/acre). This is an annual cost.

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	2,458	277,542	-	-	-	-	-	280,000
6314	Operating Transfer From Parks Development	-	-	-	1,225,000	-	-	-	-	1,225,000
Total Revenue		-	\$2,458	\$277,542	\$1,225,000	-	-	-	-	\$1,505,000
Expense										
8202	Construction	-	-	122,542	1,014,750	-	-	-	-	1,137,292
8206	Design Fees	-	-	120,000	-	-	-	-	-	120,000
8214	Legal Publications	-	-	-	200,000	-	-	-	-	200,000
8226	Permits, Fees, Etc	-	-	5,000	-	-	-	-	-	5,000
8232	Project Management	-	2,458	30,000	-	-	-	-	-	32,458
9303	Public Art Fund	-	-	-	10,250	-	-	-	-	10,250
Total Expense		-	\$2,458	\$277,542	\$1,225,000	-	-	-	-	\$1,505,000
Net Total		-	-	-	-	-	-	-	-	-



Northridge Estates Neighborhood Park and Trailhead

Project Number:	801	Budget Year:	2019
Division:	Parks	Council Priority:	Image- Quality of Life
Project Type:	Neighborhood Parks	Regions:	4 - 10 St North/23 Ave West
Fund:	Quality of Life	Location:	59th Avenue and C Street
Project Manager:	Sarah Boyd	Budget Unit #:	3180006006847062
Project Status:	Funded		

Description:

Design and construction of one neighborhood parks to include: shelter, playground, native and non-native grass, landscaping, electrical, and portable restroom facilities. Paved trailhead parking to be installed concurrent with park development. Site is located in the south west corner of the intersection of 59th Avenue and C Street. Project will be phased with year one being design and year two is construction.

Discussion of Progress:

Acquisition of the property located north may remove the need for trail head facilities at this location but will not impact park development.

Justification:

New park facility will provide recreational opportunities to a neighborhood that is currently underserved. Development of trailhead and park amenities will fulfill the goals of the Parks and Trails Master Plan.

Revenue Detail:

No additional information

Impact on Operating Budget:

Maintenance & operations cost would be \$12,760(\$2,126/acre). This is based on annual costs.

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	100,000	-	-	-	-	-	100,000
6106	Operating Transfer From Sales And Use Tax	-	-	-	1,475,000	-	-	-	-	1,475,000
Total Revenue		-	-	\$100,000	\$1,475,000	-	-	-	-	\$1,575,000
Expense										
8202	Construction	-	-	-	1,313,500	-	-	-	-	1,313,500
8204	Contingency	-	-	5,000	105,000	-	-	-	-	110,000
8206	Design Fees	-	-	90,300	-	-	-	-	-	90,300
8214	Legal Publications	-	-	500	500	-	-	-	-	1,000
8222	Off-Site Improve/Development Fees	-	-	-	200	-	-	-	-	200
8226	Permits,Fees, Etc	-	-	200	100	-	-	-	-	300
8228	Printing, Copying	-	-	500	500	-	-	-	-	1,000
8229	Professional Services	-	-	-	5,000	-	-	-	-	5,000
8232	Project Management	-	-	3,000	35,700	-	-	-	-	38,700
8236	Soils Investigation	-	-	-	2,000	-	-	-	-	2,000
8238	Surveying	-	-	-	2,500	-	-	-	-	2,500
8244	Capital Equipment >\$5,000	-	-	-	3,500	-	-	-	-	3,500
9303	Public Art Fund	-	-	500	6,500	-	-	-	-	7,000
Total Expense		-	-	\$100,000	\$1,475,000	-	-	-	-	\$1,575,000
Net Total		-	-	-	-	-	-	-	-	-





Inspire Discovery Park and East Memorial Improvements

Project Number:	318.17	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Healthy Neighborhoods , Image- Quality of Life , Image- Youth Success , Infrastructure & Growth- Environmental Infrastructure , Infrastructure & Growth- Public Facilities & Equip
Project Type:	Neighborhood Parks	Regions:	2- 16 St South/23 Ave East
Fund:	Quality of Life	Location:	Discovery Park
Project Manager:	Sarah Boyd	Budget Unit #:	3180006006687059
Project Status:	Funded		

Description:

Design and development of a new neighborhood park amenity as a nature play and learn site with anticipated grant funding from GOCO.

Discussion of Progress:

No additional information

Justification:

Results of an Inspired by Nature plan, a development plan funded through GOCO in 2016/17, indicated that the adults in Greeley would like to see their children spend more time outdoors. However, youth indicated that, there are simply no quality outdoor places of interest nearby. In a combined data analysis from the COG 2016 Parks, Trails, and Open Lands Master Plan and a 2017 Nature Score Assessment done by Design Workshop, the data verified that the east Greeley area is shown to be 'Nature Disadvantaged'. While other areas of the city are also considered 'Nature Disadvantaged', the Get Outdoors Greeley Initiative is compelled to serve this east Greeley community because the east Greeley community has a higher percentage of youth (36.9%) and higher poverty rate (32.8%) than the greater Greeley area and the other 'Nature Disadvantaged' areas in Greeley. Access to any high-quality park or natural area within walking distance is very limited in this neighborhood. While East Memorial Park is located within east Greeley, recent research reports indicated that park usage is low and it lacks the characteristics of a quality natural experience. In addition to East Memorial Park, there is also a nearby undeveloped natural area already owned and maintained by the City that will be developed into experiential, adventure-based outdoor spaces as a part of this effort.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	50,000	-	-	-	-	-	30,000
4321	State Grants	-	20,000	20,000	1,000,000	-	-	-	-	1,040,000
6106	Operating Transfer From Sales And Use Tax	-	-	-	1,500,000	-	-	-	-	1,500,000
Total Revenue		-	\$20,000	\$70,000	\$2,500,000	-	-	-	-	\$2,570,000
Expense										
7411	Postage	-	-	1,000	-	-	-	-	-	1,000
7418	Advertising	-	-	3,000	-	-	-	-	-	3,000
7473	Meals	-	-	1,000	-	-	-	-	-	1,000
8202	Construction	-	-	-	2,384,500	-	-	-	-	2,384,500
8206	Design Fees	-	-	28,500	7,500	-	-	-	-	36,000
8214	Legal Publications	-	-	-	500	-	-	-	-	500
8226	Permits,Fees, Etc	-	-	-	2,000	-	-	-	-	2,000
8228	Printing, Copying	-	-	7,500	500	-	-	-	-	8,000
8232	Project Management	-	-	18,000	15,000	-	-	-	-	33,000
8238	Surveying	-	-	-	5,000	-	-	-	-	5,000
8240	Testing And Inspection	-	-	6,000	10,000	-	-	-	-	16,000
8242	Utility Services	-	-	5,000	50,000	-	-	-	-	55,000
9303	Public Art Fund	-	-	-	25,000	-	-	-	-	25,000
Total Expense		-	-	\$70,000	\$2,500,000	-	-	-	-	\$2,570,000
Net Total		-	\$20,000	-	-	-	-	-	-	-

CONCEPTUAL PLAN

A Openwalk and Park - Openwalk and Park area along the eastern edge of the site. This area will be developed with a series of walking paths and park spaces. The walking paths will be designed to provide a safe and scenic route for pedestrians. The park spaces will be designed to provide a safe and scenic area for recreation and relaxation.

B Bridge - A bridge will be constructed over the canal to provide a safe and scenic crossing for pedestrians and bicycles. The bridge will be designed to provide a safe and scenic crossing for pedestrians and bicycles. The bridge will be designed to provide a safe and scenic crossing for pedestrians and bicycles.

C Innovative Water Play - Innovative water play area designed to provide a safe and scenic area for children to play. The water play area will be designed to provide a safe and scenic area for children to play. The water play area will be designed to provide a safe and scenic area for children to play.

D Water Play Area - Water play area designed to provide a safe and scenic area for children to play. The water play area will be designed to provide a safe and scenic area for children to play. The water play area will be designed to provide a safe and scenic area for children to play.

E Wetland Area - Wetland area designed to provide a safe and scenic area for children to play. The wetland area will be designed to provide a safe and scenic area for children to play. The wetland area will be designed to provide a safe and scenic area for children to play.

F Parking and Loading - Parking and loading area designed to provide a safe and scenic area for children to play. The parking and loading area will be designed to provide a safe and scenic area for children to play. The parking and loading area will be designed to provide a safe and scenic area for children to play.

G Wetland Area - Wetland area designed to provide a safe and scenic area for children to play. The wetland area will be designed to provide a safe and scenic area for children to play. The wetland area will be designed to provide a safe and scenic area for children to play.

H Paper Center - Paper center designed to provide a safe and scenic area for children to play. The paper center will be designed to provide a safe and scenic area for children to play. The paper center will be designed to provide a safe and scenic area for children to play.

I Wetland Area - Wetland area designed to provide a safe and scenic area for children to play. The wetland area will be designed to provide a safe and scenic area for children to play. The wetland area will be designed to provide a safe and scenic area for children to play.

J Environmental Art - Environmental art area designed to provide a safe and scenic area for children to play. The environmental art area will be designed to provide a safe and scenic area for children to play. The environmental art area will be designed to provide a safe and scenic area for children to play.

K Park Our Town - Park our town area designed to provide a safe and scenic area for children to play. The park our town area will be designed to provide a safe and scenic area for children to play. The park our town area will be designed to provide a safe and scenic area for children to play.





Design Build Neighborhood Park: Promontory

Project Number:	893	Budget Year:	2019
Division:	Parks	Council Priority:	Image- Quality of Life
Project Type:	Neighborhood Parks	Regions:	3- 10 St South/23 Ave West
Fund:	Quality of Life	Location:	Promontory Park 1630 Promontory Circle
Project Manager:	Sarah Boyd	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Per contractual agreement, design and construct a 10 acre neighborhood park in the Promontory neighborhood. Design will not be initiated until the developer reaches contractual obligations of 450 homes.

Discussion of Progress:

No additional information

Justification:

Under agreement with Tri Pointe the City shall, at its cost and expense, design, construct and fully maintain a park east of 107th Avenue with Tri-Pointe on land dedicated to the City by the Developer of approximately 10 acres. The exact location of this East Park shall be agreed upon by the City and the Developer. The City shall collect its standard park fees on all residential development. The City shall commence designing a park upon the issuance of permits for 450 residential units. The City agrees to use its best efforts to have park completed within 18 month of that time.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	120,000	1,455,000	-	-	1,575,000
Total Revenue		-	-	-	-	\$120,000	\$1,455,000	-	-	\$1,575,000
Expense										
8202	Construction	-	-	-	-	120,000	1,440,450	-	-	1,560,450
9303	Public Art Fund	-	-	-	-	-	14,550	-	-	14,550
Total Expense		-	-	-	-	\$120,000	\$1,455,000	-	-	\$1,575,000
Net Total		-	-	-	-	-	-	-	-	-



Youth Sports Complex - Shade Structures and Playground

Project Number:	318.18	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Healthy Neighborhoods , Image- Quality of Life , Image- Youth Success , Infrastructure & Growth- Public Facilities & Equip
Project Type:	Parks Maintenance/Improvements	Regions:	4 - 10 St North/23 Ave West
Fund:	Quality of Life	Location:	Youth Sports Complex, 20th street and 65th Ave
Project Manager:	Sarah Boyd	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Construction of a play area and shade for spectators at the Youth Sports Complex as planned in a 2017 master site improvement plan.

Discussion of Progress:

No additional information

Justification:

A 2017 updated master site plan for the Youth Sports Complex indicated the need for the addition of a play area for visiting siblings of youth ballplayers and shade structures for spectators. Currently, there are neither on site. There wasn't adequate funding in the original funding for improvements to the YSC in 2017 thus necessitating a new project to compliment the site for the community. The YSC is a highly used site with thousands of annual players, visitors, and spectators seeking site amenities for an improved experience at this prized community sports complex.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	850,000	-	-	-	-	850,000
Total Revenue		-	-	-	\$850,000	-	-	-	-	\$850,000
Expense										
8202	Construction	-	-	-	823,000	-	-	-	-	823,000
8206	Design Fees	-	-	-	5,000	-	-	-	-	5,000
8214	Legal Publications	-	-	-	500	-	-	-	-	500
8228	Printing, Copying	-	-	-	500	-	-	-	-	500
8232	Project Management	-	-	-	7,500	-	-	-	-	7,500
8238	Surveying	-	-	-	3,000	-	-	-	-	3,000
8240	Testing And Inspection	-	-	-	2,500	-	-	-	-	2,500
9303	Public Art Fund	-	-	-	8,000	-	-	-	-	8,000
Total Expense		-	-	-	\$850,000	-	-	-	-	\$850,000
Net Total		-	-	-	-	-	-	-	-	-





Broadview - Shelter/Restroom Replacement

Project Number:	2177	Budget Year:	2019
Division:	Parks	Council Priority:	Image- Quality of Life
Project Type:	Parks Maintenance/Improvements	Regions:	4 - 10 St North/23 Ave West
Fund:	Quality of Life	Location:	Broadview Park 6th Street and 28th Avenue
Project Manager:	Sarah Boyd	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

This line item will allow for the demolition and design build of a prefabricated restroom with one male and one female facility. A chase room large enough to eliminate the on site shed will provide additional on site storage security. A 20 x 40 shelter will all be provided as an unattached but proximate shade structure.

Discussion of Progress:

No additional information

Justification:

The restrooms and picnic shelter at Broadview Park are over 35 years old and are no longer efficient. There is no privacy as the restrooms are small and the stool is visible when the door is open. There are no locks on the doors and the restrooms are not ADA compliant. The wood support beams are cracking and showing signs of dry rot. There are holes at the top of the walls that have had to be closed to keep birds from getting in the restrooms and building nests. The park is used for Recreation Department programs and the shelter and restrooms are heavily used during the summer.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	330,000	-	-	-	330,000
Total Revenue		-	-	-	-	\$330,000	-	-	-	\$330,000
Expense										
8202	Construction	-	-	-	-	330,000	-	-	-	330,000
Total Expense		-	-	-	-	\$330,000	-	-	-	\$330,000
Net Total		-	-	-	-	-	-	-	-	-



Island Grove Pavilions and Pathways

Project Number:	318.19	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Quality of Life , Image- Youth Success , Infrastructure & Growth- Public Facilities & Equip
Project Type:	Parks Maintenance/Improvements	Regions:	1- 16 St North/35 Ave East
Fund:	Quality of Life	Location:	Island Grove Park 501 North 14th Avenue
Project Manager:	Tom Welch	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Construction of 3 to 4 medium to large sized pavilions for covered shelter and associated pathways and ADA accessibility at Island Grove Regional Park, near the Aven's Village playground area and softball field.

Discussion of Progress:

No additional information

Justification:

The 2016 Island Grove Regional Park Master Plan identified additional covered picnic pavilions in the vicinity of Aven's Village playground to accommodate the public's desire for covered shelter within the park. The 2016 PTOL also identified the public's desire for diversified shelter sites. With the success of Aven's Village and hundreds of visitors daily, the site is primed for these additional amenities for visitors and to compliment Stampede and other park activities in the future.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	500,000	-	-	-	500,000
Total Revenue		-	-	-	-	\$500,000	-	-	-	\$500,000
Expense										
8202	Construction	-	-	-	-	486,000	-	-	-	486,000
8206	Design Fees	-	-	-	-	5,000	-	-	-	5,000
8214	Legal Publications	-	-	-	-	500	-	-	-	500
8228	Printing, Copying	-	-	-	-	500	-	-	-	500
8232	Project Management	-	-	-	-	4,000	-	-	-	4,000
8238	Surveying	-	-	-	-	1,500	-	-	-	1,500
8240	Testing And Inspection	-	-	-	-	2,500	-	-	-	2,500
Total Expense		-	-	-	-	\$500,000	-	-	-	\$500,000
Net Total		-	-	-	-	-	-	-	-	-



Playground Replacement - Anna Gimmestad Park

Project Number:	14043	Budget Year:	2019
Division:	Parks	Council Priority:	Image- Quality of Life
Project Type:	Playgrounds	Regions:	2- 16 St South/23 Ave East
Fund:	Quality of Life	Location:	Anna Gimmestad Park 19th Avenue and 31st Street Road
Project Manager:	Sarah Boyd	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

This project will replace the existing playground at Anna Gimmestad Park. Input for playground design will be collected through public engagement. Vendor will supply playground design, subsurface drainage design, playground installation, drainage installation and safety surfacing installation.

Discussion of Progress:

No additional information

Justification:

The existing playground is over 15 years old and beyond its useful life.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	225,000	-	-	-	225,000
Total Revenue		-	-	-	-	\$225,000	-	-	-	\$225,000
Expense										
8202	Construction	-	-	-	-	206,600	-	-	-	206,600
8204	Contingency	-	-	-	-	10,000	-	-	-	10,000
8208	Furniture, Fixtures & Equipment	-	-	-	-	5,000	-	-	-	5,000
8214	Legal Publications	-	-	-	-	400	-	-	-	400
8232	Project Management	-	-	-	-	2,000	-	-	-	2,000
8234	Repair/Maintenance Supplies	-	-	-	-	1,000	-	-	-	1,000
Total Expense		-	-	-	-	\$225,000	-	-	-	\$225,000
Net Total		-	-	-	-	-	-	-	-	-



Playground Replacement - Broadview Park

Project Number:	14041	Budget Year:	2019
Division:	Parks	Council Priority:	Image- Quality of Life
Project Type:	Playgrounds	Regions:	1- 16 St North/35 Ave East
Fund:	Quality of Life	Location:	Broadview Park 6th Street and 28th Avenue
Project Manager:	Sarah Boyd	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

This project will replace the existing playground at Broadview Acres Park. Input for playground design will be collected through public engagement. Vendor will supply playground design, subsurface drainage design, playground installation, drainage installation and safety surfacing installation.

Discussion of Progress:

No additional information

Justification:

The existing playground is over 15 years old and beyond its useful life.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	225,000	-	-	-	225,000
Total Revenue		-	-	-	-	\$225,000	-	-	-	\$225,000
Expense										
8202	Construction	-	-	-	-	206,600	-	-	-	206,600
8204	Contingency	-	-	-	-	10,000	-	-	-	10,000
8208	Furniture, Fixtures & Equipment	-	-	-	-	5,000	-	-	-	5,000
8214	Legal Publications	-	-	-	-	400	-	-	-	400
8232	Project Management	-	-	-	-	2,000	-	-	-	2,000
8234	Repair/Maintenance Supplies	-	-	-	-	1,000	-	-	-	1,000
Total Expense		-	-	-	-	\$225,000	-	-	-	\$225,000
Net Total		-	-	-	-	-	-	-	-	-



Sheepdraw Trail Pebble Brook SW to 95th Avenue

Project Number:	524	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Image- Quality of Life
Project Type:	Trails	Regions:	3- 10 St South/23 Ave West
Fund:	Quality of Life	Location:	Pebble Brook NW to 95th Avenue
Project Manager:	Sarah Boyd	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Design, right-of way, and construction of approximately 1,775 linear feet of 10 ' wide trail along the Sheepdraw. Connects to the existing trail at the West property line of the Pebble Brook sub-division. This section will follow the Sheepdraw channel and the new alignment of West 20th Street West to 95th Avenue. NO EASEMENT HAS BEEN ACQUIRED FOR THIS SECTION OF TRAIL. See Trails Master Plan; map # 5.

Discussion of Progress:

No additional information

Justification:

In fulfillment of the goals/objectives of the Parks Trails Master Plan.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
6106	Operating Transfer From Sales And Use Tax	-	-	-	-	350,000	-	-	-	350,000
Total Revenue		-	-	-	-	\$350,000	-	-	-	\$350,000
Expense										
8202	Construction	-	-	-	-	315,092	-	-	-	315,092
8206	Design Fees	-	-	-	-	19,900	-	-	-	19,900
8226	Permits, Fees, Etc	-	-	-	-	209	-	-	-	209
8232	Project Management	-	-	-	-	11,587	-	-	-	11,587
8240	Testing And Inspection	-	-	-	-	1,113	-	-	-	1,113
9301	Public Improvement Fund	-	-	-	-	2,099	-	-	-	2,099
Total Expense		-	-	-	-	\$350,000	-	-	-	\$350,000
Net Total		-	-	-	-	-	-	-	-	-







FASTER
Fund 320



Bridge Maintenance

Project Number:	320.4	Budget Year:	2019
Division:	Street Maintenance	Council Priority:	Safety- Traffic Safety
Project Type:	Road Development	Regions:	0 - Multiple Wards
Fund:	FASTER	Location:	Various Locations
Project Manager:	Pat Hill	Budget Unit #:	3200006006190931
Project Status:	Funded		

Description:

The city is responsible for the on-going maintenance and replacement of more than 80 bridges. Maintenance includes repainting, culvert replacements, guardrail maintenance, structural repairs, signage, and other pavement maintenance treatments on the bridge decks. That work includes more than 75 bridges not inspected by CDOT's Off-System Bridges bi-annual Inspection Program. Future bridge deck repairs design includes 5th Street and Poudre , 8th Street and Greeley Weld County Air Port and Poudre River At Sand Creek on Weld CR 62.

Discussion of Progress:

Inspection of the 75 minor bridges was conducted in 2017. This inspection occurs every 5-6 years. Plans for repairs to the 95th Ave & Poudre River bridge are prepared for construction in 2019. Engineering designs for the 5th Street and Poudre, 8th Street, Greeley Weld County Airport, and Poudre River at Sand Creek on Weld CR 62 are in process.

Justification:

The aging infrastructure continues to be an issue for bridges. Some of the City of Greeley's bridges are over 100 years old. At various times in their life cycle, it is necessary that maintenance to these bridges take place. This can be painting, concrete repair, signage, and bridge evaluation by Certified Inspection Agency. Greeley's bridges are beginning to fall into a needed maintenance cycle, and the required funding is not sufficient for providing the correct and proper maintenance.

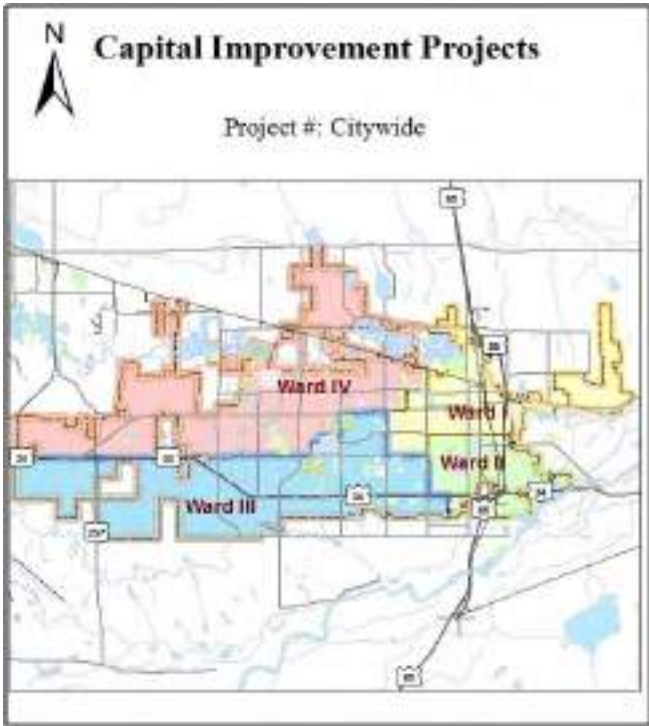
Revenue Detail:

FASTER Funding (Funding Advancement for Surface Transportation & Economic Recovery) raised money for bridge reconstruction, highway safety projects and transit primarily through an increase in vehicle registration fees in Colorado.

Impact on Operating Budget:

This project is for maintaining existing City of Greeley bridge infrastructure, so it is taking care of maintenance costs that could be made from operating budgets.

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	80,434	110,955	113,835	-	-	-	-	25,000	330,225
4356	FASTER - HUTF	-	-	-	500,000	110,000	125,000	150,000	125,000	1,010,000
6301	Operating Transfer From Public Improvement Fund	23,409	-	-	-	-	-	-	-	23,409
Total Revenue		\$103,844	\$110,955	\$113,835	\$500,000	\$110,000	\$125,000	\$150,000	\$150,000	\$1,363,634
Expense										
8202	Construction	60,201	21,011	32,835	475,000	85,000	100,000	125,000	125,000	1,024,047
8214	Legal Publications	-	-	500	500	500	500	500	500	3,000
8216	Miscellaneous	-	-	1,000	1,000	1,000	1,000	1,000	1,000	6,000
8226	Permits, Fees, Etc	-	-	500	500	500	500	500	500	3,000
8229	Professional Services	33,930	58,364	57,000	1,000	1,000	1,000	1,000	1,000	154,294
8232	Project Management	6,899	31,580	20,000	20,000	20,000	20,000	20,000	20,000	158,479
8234	Repair/Maintenance Supplies	2,814	-	1,000	1,000	1,000	1,000	1,000	1,000	8,814
8240	Testing And Inspection	-	-	1,000	1,000	1,000	1,000	1,000	1,000	6,000
Total Expense		\$103,844	\$110,955	\$113,835	\$500,000	\$110,000	\$125,000	\$150,000	\$150,000	\$1,363,634
Net Total		-	-	-	-	-	-	-	-	-





CenterPlace Drive - Turn Lanes

Project Number:	320.1602	Budget Year:	2019
Division:	Engineering	Council Priority:	Safety- Traffic Safety
Project Type:	Road Development	Regions:	3- 10 St South/23 Ave West
Fund:	FASTER	Location:	CenterPlace Drive, 44th & 46th Intersections
Project Manager:	Brian Ward	Budget Unit #:	3200006006285810
Project Status:	Funded		

Description:

Development along the north side of CenterPlace Drive has led to the need for additional turn lanes in this area. Proposed intersections are one at 44th, and two at 46th Avenues. ROW acquisition will be identified with area development. Project is budgeted for construction in 2020.

Discussion of Progress:

11/8/2017 Initial review of layouts has been conducted. An assessment was created to review feasibility of improvements.
5/2018 Consultant hired for design of the three right turn lanes.

Justification:

The improvement will increase safety, reduce delay, and improve traffic flow along Centerplace Drive at the entrances to the Centerplace Shopping Center.

Revenue Detail:

FASTER Funding (Funding Advancement for Surface Transportation & Economic Recovery) raised money for bridge reconstruction, highway safety projects and transit primarily through an increase in vehicle registration fees in Colorado.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	483,000	-	200,000	-	-	-	683,000
4356	FASTER - HUTF	-	-	-	-	595,000	-	-	-	595,000
Total Revenue		-	-	\$483,000	-	\$795,000	-	-	-	\$1,278,000
Expense										
8202	Construction	-	-	270,767	-	780,000	-	-	-	1,050,767
8206	Design Fees	-	-	179,433	-	-	-	-	-	179,433
8232	Project Management	-	-	28,000	-	15,000	-	-	-	43,000
8238	Surveying	-	-	4,800	-	-	-	-	-	4,800
Total Expense		-	-	\$483,000	-	\$795,000	-	-	-	\$1,278,000
Net Total		-	-	-	-	-	-	-	-	-







Street & Infrastructure Improvement

“Keep Greeley Moving”

Fund 321



Pavement Maintenance

Project Number:	321.1	Budget Year:	2019
Division:	Street Maintenance	Council Priority:	Safety- Traffic Safety
Project Type:	Street Maintenance	Regions:	0 - Multiple Wards
Fund:	Keep Greeley Moving	Location:	Various Locations
Project Manager:	Pat Hill	Budget Unit #:	3210006006190930
Project Status:	Funded		

Description:

The Pavement Management Program, implemented in 1987, is the key asset management tool for our pavement system. This budget provides for staff time, consultant assistance, and computer program licensure/maintenance to manage the 371 miles of streets in the City of Greeley. This program rates road conditions, maintains a database of the existing street system, and evaluates street conditions. It provides useful data for planning budget needs, prioritizing, and designing various street maintenance programs. The pavement management program also provides information for required yearly reporting to the State of Colorado (Highway User Trust Fund – HUTF) and provides information for reporting the GSB34 inventory each year. The HUTF reporting determines our share of HUTF funding.

Discussion of Progress:

The overall PQI for the entire city has remained even at 61.8. This is because 2/3s of our road system is local roads which have received little or no maintenance over the last several years. 2017 plan is completed. All information developed will be used to re-evaluate future road maintenance projects and timing.

Justification:

The City's goal is to have 90% of all streets with a Pavement Quality Index (PQI) of, at least, 65. The PQI is a nationally recognized standard that identifies the condition of streets.

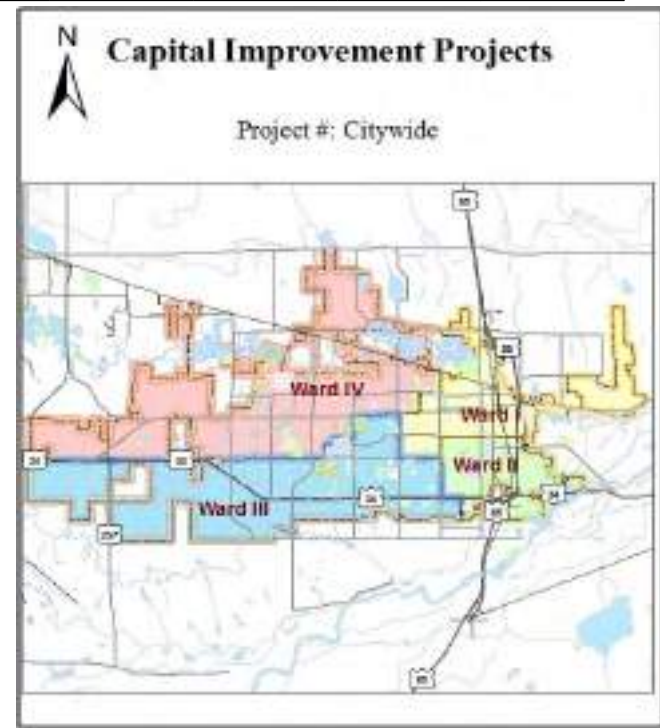
Revenue Detail:

In 2015 the citizens of Greeley passed ballot measure 2A – Street Improvement 0.65% sales tax. This new tax is projected to generate \$9.4 million annually and will be supplemented with additional food tax funding in order to attain a national standard of “good” on 90% of our streets. The tax will have a seven year life, after which it will have to be re-authorized by voters or it will “sunset.”

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	74,534	161,410	-	-	-	-	-	196,933
6106	Operating Transfer From Sales And Use Tax	-	-	-	145,000	145,000	145,000	145,000	145,000	725,000
6304	Operating Transfer From Food Tax Fund	145,000	-	-	-	-	-	-	-	145,000
Total Revenue		\$145,000	\$74,534	\$161,410	\$145,000	\$145,000	\$145,000	\$145,000	\$145,000	\$1,066,933
Expense										
8214	Legal Publications	-	-	16,410	-	-	-	-	-	16,410
8229	Professional Services	61,096	38,775	100,000	100,000	100,000	100,000	100,000	100,000	699,871
8232	Project Management	44,701	35,759	-	-	-	-	-	-	80,460
8234	Repair/Maintenance Supplies	192	-	45,000	45,000	45,000	45,000	45,000	45,000	270,192
Total Expense		\$105,989	\$74,534	\$161,410	\$145,000	\$145,000	\$145,000	\$145,000	\$145,000	\$1,066,933
Net Total		\$39,011	-	-	-	-	-	-	-	-



Seal Coat

Project Number:	321.2	Budget Year:	2019
Division:	Street Maintenance	Council Priority:	Safety- Traffic Safety
Project Type:	Street Maintenance	Regions:	0 - Multiple Wards
Fund:	Keep Greeley Moving	Location:	Various Locations
Project Manager:	Pat Hill	Budget Unit #:	3210006006190902
Project Status:	Funded		

Description:

Greeley uses two types of seal coats; rejuvenating seal coats protect newer asphalt pavements, and chip and slurry seals provide new wearing surfaces and extending the life of a road by five years.

Discussion of Progress:

The 2018 Rejuvenating Sealcoat Program consists of approximately 5.8 miles of local and collector streets or approximately 1.6% of our 373.45 mile street system. The average cost per mile for our rejuvenating seal coat program in 2017 was approximately \$29,500. Streets in the 2018 Chip Seal/Slurry Seal Program consist of approximately 14.6 miles of local and collector streets or approximately 3.9% of our 373.45 mile street system. Presently we are scheduled to start after July, 9th 2018 .

Justification:

Rejuvenating seal coats are very cost effective in providing protection for our good pavements and are typically applied when an asphalt pavement is two to five years old. Chip seals are applied to older pavements that have lost the surface fines and small aggregate, but have not cracked or rutted to the extent of requiring overlay or reconstruction. The City's goal is to have 90% of all streets with a Pavement Quality Index (PQI) of, at least, 65. The PQI is a nationally recognized standard that identifies the condition of the city's street system of 373.45 miles.

Revenue Detail:

In 2015 the citizens of Greeley passed ballot measure 2A – Street Improvement 0.65% sales tax. This new tax is projected to generate \$9.4 million annually and will be supplemented with additional food tax funding in order to attain a national standard of “good” on 90% of our streets. The tax will have a seven year life, after which it will have to be re-authorized by voters or it will “sunset.”

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	8,020	949,494	1,500,000	-	-	-	-	-	2,457,514
6106	Operating Transfer From Sales And Use Tax	-	-	-	1,200,000	1,000,000	1,000,000	1,000,000	1,000,000	5,200,000
6304	Operating Transfer From Food Tax Fund	900,000	-	-	-	-	-	-	-	900,000
Total Revenue		\$908,020	\$949,494	\$1,500,000	\$1,200,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$8,557,514
Expense										
7121	Overtime-Regular	-	-	2,000	2,000	2,000	2,000	2,000	2,000	12,000
8202	Construction	825,456	863,120	1,398,900	1,103,900	903,900	903,900	903,900	903,900	7,806,976
8214	Legal Publications	92	60	100	100	100	100	100	100	752
8216	Miscellaneous	495	165	500	500	500	500	500	500	3,660
8228	Printing, Copying	-	-	1,000	1,000	1,000	1,000	1,000	1,000	6,000
8229	Professional Services	110	1,925	-	-	-	-	-	-	2,035
8232	Project Management	80,432	82,580	95,000	88,000	88,000	88,000	88,000	88,000	698,012
8234	Repair/Maintenance Supplies	900	499	500	500	500	500	500	500	4,399
8240	Testing And Inspection	535	1,145	2,000	4,000	4,000	4,000	4,000	4,000	23,680
Total Expense		\$908,020	\$949,494	\$1,500,000	\$1,200,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$8,557,514
Net Total		-	-	-	-	-	-	-	-	-





Overlay & Striping

Project Number:	321.4	Budget Year:	2019
Division:	Street Maintenance	Council Priority:	Safety- Traffic Safety
Project Type:	Street Maintenance	Regions:	0 - Multiple Wards
Fund:	Keep Greeley Moving	Location:	Various Locations
Project Manager:	Pat Hill	Budget Unit #:	3210006006190923
Project Status:	Funded		

Description:

The pavement overlay program provides a new pavement surface on existing streets so deteriorated that chip seal will not work. The overlay process includes including patching ahead of an overlay, utility manhole adjustments, traffic signal actuators, and mandated American Disability Act (ADA) access ramp improvements. Most overlay projects include milling off a portion of the existing pavement surface, placing of a paving fabric, and applying a new asphalt pavement surface, normally about 2-4 inches thick. Collector and arterial streets require new striping with this kind of maintenance treatment.

Discussion of Progress:

Streets to be overlaid in 2018 are in Rolling Hills, Maplewood and Glenmere Subdivisions, Downtown and the following arterials.

RESERVOIR ROAD -- 23RD AVE. TO 14TH AVE.

28TH ST. -- RESERVOIR RD. TO 27TH ST.

28TH AVE. -- 28TH ST. TO 27TH ST.

29TH STREET -- 35TH AVE. TO 27TH AVE.

29TH STREET -- 65TH AVE. TO 70TH AVE

Justification:

The City's goal is to have 90% of all streets with a Pavement Quality Index (PQI) of, at least, 65. The PQI is a nationally recognized standard that identifies the condition of the city's street system of 373.45 miles.

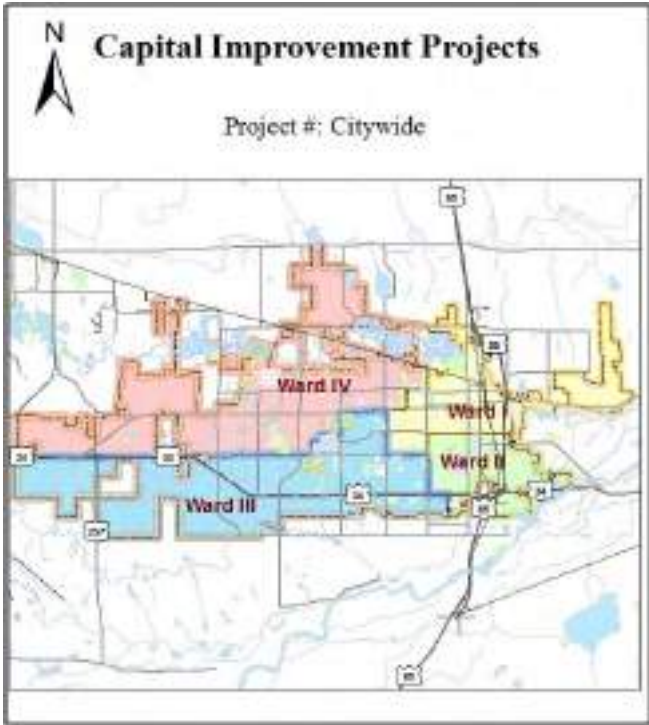
Revenue Detail:

In 2015 the citizens of Greeley passed ballot measure 2A – Street Improvement 0.65% sales tax. This new tax is projected to generate \$9.4 million annually and will be supplemented with additional food tax funding in order to attain a national standard of “good” on 90% of our streets. The tax will have a seven year life, after which it will have to be re-authorized by voters or it will “sunset.”

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	3,670,129	2,622,429	4,941,013	12,839	8,400	8,800	9,200	9,600	11,282,410
6106	Operating Transfer From Sales And Use Tax	-	-	-	3,332,024	4,158,895	4,525,012	4,902,112	5,290,525	22,208,568
6304	Operating Transfer From Food Tax Fund	864,288	2,057,000	2,800,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	18,221,288
Total Revenue		\$4,534,417	\$4,679,429	\$7,741,013	\$5,844,863	\$6,667,295	\$7,033,812	\$7,411,312	\$7,800,125	\$51,712,266
Expense										
7121	Overtime-Regular	-	-	16,500	6,500	6,500	6,500	6,500	6,500	49,000
8202	Construction	4,331,966	4,457,436	7,493,713	5,519,063	6,341,495	6,708,012	7,085,512	7,474,325	49,411,522
8208	Furniture, Fixtures & Equipment	-	-	200	200	200	200	200	200	1,200
8214	Legal Publications	-	120	100	100	100	100	100	100	720
8216	Miscellaneous	700	721	5,000	10,000	10,000	10,000	10,000	10,000	56,421
8224	Operating Supplies	-	-	1,000	1,000	1,000	1,000	1,000	1,000	6,000
8228	Printing, Copying	-	-	500	500	500	500	500	500	3,000
8229	Professional Services	5,830	1,210	-	-	-	-	-	-	7,040
8232	Project Management	190,327	214,038	218,500	293,500	293,500	293,500	293,500	293,500	2,090,365
8234	Repair/Maintenance Supplies	2,900	615	500	10,000	10,000	10,000	10,000	10,000	54,015
8238	Surveying	-	-	1,000	1,000	1,000	1,000	1,000	1,000	6,000
8240	Testing And Inspection	2,695	5,288	4,000	3,000	3,000	3,000	3,000	3,000	26,983
Total Expense		\$4,534,417	\$4,679,429	\$7,741,013	\$5,844,863	\$6,667,295	\$7,033,812	\$7,411,312	\$7,800,125	\$51,712,266
Net Total		-	-	-	-	-	-	-	-	-





Patching

Project Number:	321.5	Budget Year:	2019
Division:	Street Maintenance	Council Priority:	Safety- Traffic Safety
Project Type:	Street Maintenance	Regions:	0 - Multiple Wards
Fund:	Keep Greeley Moving	Location:	Various Locations
Project Manager:	Pat Hill	Budget Unit #:	3210006006190903
Project Status:	Funded		

Description:

The patching program replaces distressed areas including potholes, alligator areas, settlements, utility trenches, and repair areas from other construction work that compromised the road. That work requires traffic control, removal, and pavement replacement. A private contractor with locations city-wide performs the patching program projects.

Discussion of Progress:

Locations for 2018 include: In Design but most likely these areas are in front of the seal coat and overlay programs.

Locations for 2018 continue to be determined.

In 2017 Patching spent \$1,067,958. In 2016 Patching spent \$1,414,485.00. The Patching Program identifies areas based on the severity of the winter and our general pavement condition.

Justification:

The City's goal is to have 90% of all streets with a Pavement Quality Index (PQI) of, at least, 65. The PQI is a nationally recognized standard that identifies the condition of the city's street system of 373.45 miles.

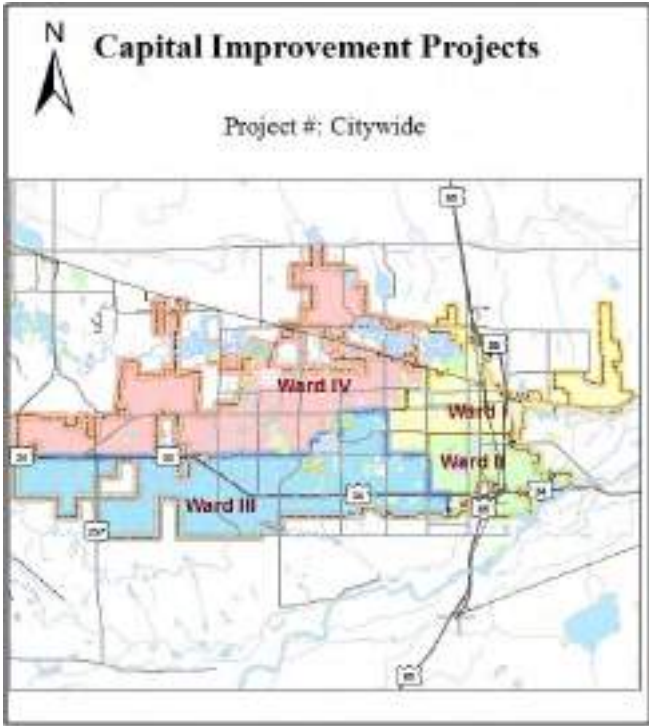
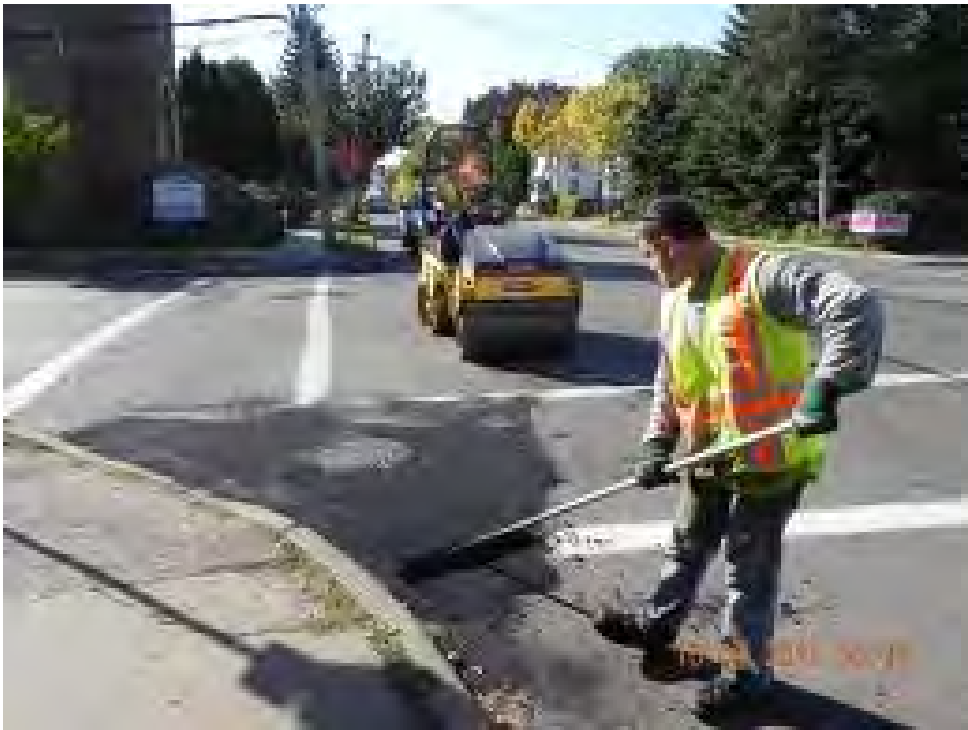
Revenue Detail:

In 2015 the citizens of Greeley passed ballot measure 2A – Street Improvement 0.65% sales tax. This new tax is projected to generate \$9.4 million annually and will be supplemented with additional food tax funding in order to attain a national standard of “good” on 90% of our streets. The tax will have a seven year life, after which it will have to be re-authorized by voters or it will “sunset.” The length of this tax is January 1, 2016 to December 31, 2022 (ordinance 17, 2015).

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	127,042	1,014,987	1,505,000	-	-	-	-	-	2,647,029
6106	Operating Transfer From Sales And Use Tax	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
6304	Operating Transfer From Food Tax Fund	900,000	-	-	-	-	-	-	-	900,000
Total Revenue		\$1,027,042	\$1,014,987	\$1,505,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$8,547,029
Expense										
7121	Overtime-Regular	-	-	13,500	3,500	3,500	3,500	3,500	3,500	31,000
8202	Construction	915,391	899,943	1,320,200	844,700	844,700	844,700	844,700	844,700	7,359,035
8208	Furniture, Fixtures & Equipment	-	3,368	-	-	-	-	-	-	3,368
8214	Legal Publications	49	26	100	100	100	100	100	100	676
8216	Miscellaneous	-	55	500	500	500	500	500	500	3,055
8228	Printing, Copying	-	-	200	200	200	200	200	200	1,200
8229	Professional Services	-	165	-	-	-	-	-	-	165
8232	Project Management	111,141	110,637	166,000	146,500	146,500	146,500	146,500	146,500	1,120,278
8234	Repair/Maintenance Supplies	460	793	500	500	500	500	500	500	4,253
8240	Testing And Inspection	-	-	4,000	4,000	4,000	4,000	4,000	4,000	24,000
Total Expense		\$1,027,042	\$1,014,987	\$1,505,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$8,547,029
Net Total		-	-	-	-	-	-	-	-	-





Crack Seal

Project Number:	321.6	Budget Year:	2019
Division:	Street Maintenance	Council Priority:	Safety- Traffic Safety
Project Type:	Street Maintenance	Regions:	0 - Multiple Wards
Fund:	Keep Greeley Moving	Location:	Various Locations
Project Manager:	Pat Hill	Budget Unit #:	3210006006190901
Project Status:	Funded		

Description:

Greeley's crack seal program fills cracks with flexible asphalt material to keep moisture from getting under the pavement and causing damage. The city's street division handles the crack seal projects at a competitive price and quality compared to crack fill contractors. Project runs from February to June and September to November.

Discussion of Progress:

In 2016 we installed 19.5 miles of crack fill and in 2017 30 miles of streets were crack filled.

Justification:

Crack sealing is the first line of defense against water intrusion into the sub-surfaces that lie below the asphalt pavement. Cracks typically appear within five years of new pavement construction. Our Colorado climate creates more cracks in asphalt pavements than many other areas of the country, based on our extreme pavement temperature fluctuations. Crack seal is an important step in maintaining our road's integrity and is used in conjunction with chip seal or slurry seal for an improved overall end result.

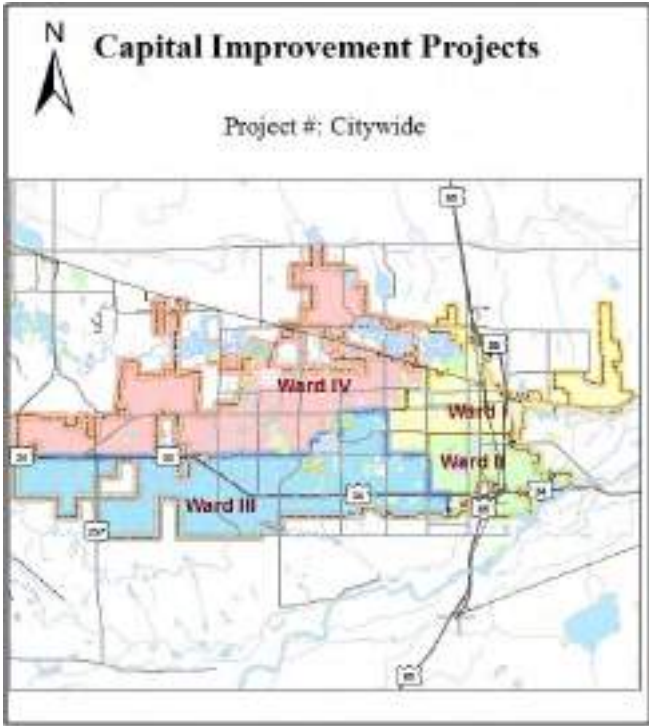
Revenue Detail:

In 2015 the citizens of Greeley passed ballot measure 2A – Street Improvement 0.65% sales tax. This new tax is projected to generate \$9.4 million annually and will be supplemented with additional food tax funding in order to attain a national standard of “good” on 90% of our streets. The tax will have a seven year life, after which it will have to be re-authorized by voters or it will “sunset.”

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	-	441,021	500,000	-	-	-	-	-	785,461
6106	Operating Transfer From Sales And Use Tax	-	-	-	500,000	500,000	500,000	500,000	500,000	2,500,000
6304	Operating Transfer From Food Tax Fund	600,000	-	-	-	-	-	-	-	600,000
Total Revenue		\$600,000	\$441,021	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,885,461
Expense										
7121	Overtime-Regular	-	-	5,000	5,000	5,000	5,000	5,000	5,000	30,000
8203	Construction - City Depts	-	-	200,000	150,000	150,000	150,000	150,000	150,000	950,000
8214	Legal Publications	-	25	-	-	-	-	-	-	25
8216	Miscellaneous	300	420	1,000	1,000	1,000	1,000	1,000	1,000	6,720
8224	Operating Supplies	8,010	8,959	8,000	8,000	8,000	8,000	8,000	8,000	64,969
8228	Printing, Copying	-	-	400	400	400	400	400	400	2,400
8232	Project Management	189,050	217,874	60,000	50,000	50,000	50,000	50,000	50,000	716,923
8234	Repair/Maintenance Supplies	247,081	213,744	224,600	284,600	284,600	284,600	284,600	284,600	2,108,424
8240	Testing And Inspection	-	-	1,000	1,000	1,000	1,000	1,000	1,000	6,000
Total Expense		\$444,440	\$441,021	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$3,885,461
Net Total		\$155,560	-	-	-	-	-	-	-	-





Concrete Repair & Cross Pan Replacement Program

Project Number:	321.7	Budget Year:	2019
Division:	Street Maintenance	Council Priority:	Safety- Traffic Safety
Project Type:	Street Maintenance	Regions:	0 - Multiple Wards
Fund:	Keep Greeley Moving	Location:	Various Locations
Project Manager:	Rick Dorsey	Budget Unit #:	3210006006190900
Project Status:	Funded		

Description:

The annual concrete repair program is responsible for the replacement of deteriorated sidewalks, curbs, and gutters, alley entrances, cross pans at intersections, etc. throughout the city. Areas with planned overlay or reconstruction street projects and areas with health and safety problems get priority. Curbs and gutters that hold water are given special consideration because they that can damage the sub-base materials and cause deterioration to street pavement sections from the loss of adequate structural support.

Discussion of Progress:

Concrete repair proceeds ahead of the pavement overlay program. Work in 2018 in concentrated in the Rolling Hills Subdivision.

Justification:

Much of the concrete infrastructure throughout the City is deteriorated and a higher funding level is needed to begin to remedy the problem. For the past several years, this program has been able to address only the worst problems. With the passage of the 0.65% road tax in 2015, curb and gutter maintenance are now the responsibility of the City of Greeley. Curb and gutter that is a rough ride or allows water to seep into the roadway causing pavement structure failure is a priority for replacement. There are over 1,500 drainage cross pans in Greeley streets. Currently 25% are in need of replacement. The cost of replacing a cross pan is roughly \$1,000 each. Any cross pan that holds water will damage the subgrade and cause failure of the pavement section. The cross pans that are replaced each year are identified based on potential damage to street pavement sections and overlay schedule.

Revenue Detail:

In 2015 the citizens of Greeley passed ballot measure 2A – Street Improvement 0.65% sales tax. This new tax is projected to generate \$9.4 million annually and will be supplemented with additional food tax funding in order to attain a national standard of “good” on 90% of our streets. The tax will have a seven year life, after which it will have to be re-authorized by voters or it will “sunset.” The length of this tax is January 1, 2016 to December 31, 2022 (ordinance 17, 2015).

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	10,068	326,470	1,227,432	-	-	-	-	-	1,563,971
6106	Operating Transfer From Sales And Use Tax	-	-	-	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
6304	Operating Transfer From Food Tax Fund	1,000,000	-	-	-	-	-	-	-	1,000,000
Total Revenue		\$1,010,068	\$326,470	\$1,227,432	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$10,063,971
Expense										
7121	Overtime-Regular	-	-	3,000	3,000	3,000	3,000	3,000	3,000	18,000
8202	Construction	783,464	200,222	1,045,932	1,318,500	1,318,500	1,318,500	1,318,500	1,318,500	8,622,117
8203	Construction - City Depts	-	-	-	20,000	20,000	20,000	20,000	20,000	100,000
8206	Design Fees	-	-	-	6,000	6,000	6,000	6,000	6,000	30,000
8208	Furniture, Fixtures & Equipment	468	229	-	-	-	-	-	-	697
8214	Legal Publications	141	70	500	500	500	500	500	500	3,210
8216	Miscellaneous	355	-	-	-	-	-	-	-	355
8224	Operating Supplies	764	4,256	-	-	-	-	-	-	5,020
8226	Permits, Fees, Etc	1,515	-	-	-	-	-	-	-	1,515
8228	Printing, Copying	123	-	-	-	-	-	-	-	123
8229	Professional Services	55	530	-	-	-	-	-	-	585
8232	Project Management	220,002	120,160	178,000	130,000	130,000	130,000	130,000	130,000	1,168,162
8234	Repair/Maintenance Supplies	2,202	1,004	-	-	-	-	-	-	3,206
8238	Surveying	-	-	-	2,000	2,000	2,000	2,000	2,000	10,000
8240	Testing And Inspection	980	-	-	20,000	20,000	20,000	20,000	20,000	100,980
Total Expense		\$1,010,068	\$326,470	\$1,227,432	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$10,063,971
Net Total		-	-	-	-	-	-	-	-	-





ADA - Access Ramps/Sidewalks

Project Number:	321.8	Budget Year:	2019
Division:	Street Maintenance	Council Priority:	Safety- Traffic Safety
Project Type:	Street Maintenance	Regions:	0 - Multiple Wards
Fund:	Keep Greeley Moving	Location:	Various Locations
Project Manager:	Rick Dorsey	Budget Unit #:	3210006006210913
Project Status:	Funded		

Description:

This annual project constructs handicap access ramps and adjoining sidewalks at various locations. High priority areas include older areas east of 23rd Avenue, while the rest of the program accommodates additional locations determined by citizen requests.

Discussion of Progress:

No additional information

Justification:

Many areas in the City have limited mobility opportunities for pedestrians in wheel chairs. Without ramps in existing curbs, persons have to travel within the roadway. Improvements are required by the Federal Americans Disabilities Act legislation. The Federal Justice Department has mandated that cities maintain a pro-active program of improving ADA accessibility along street right of ways. Yearly improvements are based on corridor analysis, requests from the disabled community, and locations related to other projects.

Revenue Detail:

In 2015 the citizens of Greeley passed ballot measure 2A – Street Improvement 0.65% sales tax. This new tax is projected to generate \$9.4 million annually and will be supplemented with additional food tax funding in order to attain a national standard of “good” on 90% of our streets. The tax will have a seven year life, after which it will have to be re-authorized by voters or it will “sunset.” The length of this tax is January 1, 2016 to December 31, 2022 (ordinance 17, 2015).

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	128,653	128,372	290,329	-	-	-	-	-	547,354
6304	Operating Transfer From Food Tax Fund	-	-	-	200,000	200,000	200,000	200,000	200,000	1,000,000
Total Revenue		\$128,653	\$128,372	\$290,329	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,547,354
Expense										
8202	Construction	128,653	128,372	290,329	200,000	200,000	200,000	200,000	200,000	1,547,354
Total Expense		\$128,653	\$128,372	\$290,329	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,547,354
Net Total		-	-	-	-	-	-	-	-	-



Neighborhood Concrete Program

Project Number:	321.12	Budget Year:	2019
Division:	Capital Improvements	Council Priority:	Infrastructure & Growth- Civic Infrastructure , Infrastructure & Growth- Human Infrastructure , Safety- Traffic Safety
Project Type:	Street Maintenance	Regions:	0 - Multiple Wards
Fund:	Keep Greeley Moving	Location:	Various Locations
Project Manager:	Rick Dorsey	Budget Unit #:	3210006008410000
Project Status:	Funded		

Description:

This annual program was started with the passing of the 0.65% sales tax increase and addresses citizens requests to repair deteriorated sidewalks throughout the city.

Discussion of Progress:

No additional information

Justification:

Much of the concrete infrastructure throughout the City is deteriorated and a higher funding level is needed to begin to remedy the problem. For the past several years, this program has been able to address only the worst problems. With the passage of the 0.65% road tax in 2015, curb and gutter maintenance are now the responsibility of the City of Greeley. Curb and gutter that is a rough ride or allows water to seep into the roadway causing pavement structure failure is a priority for replacement.

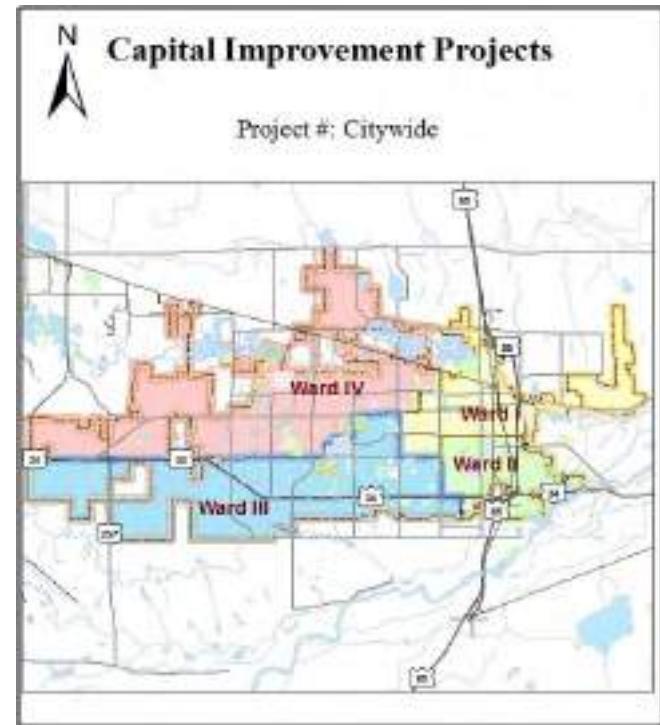
Revenue Detail:

In 2015 the citizens of Greeley passed ballot measure 2A – Street Improvement 0.65% sales tax. This new tax is projected to generate \$9.4 million annually and will be supplemented with additional food tax funding in order to improve neighborhood sidewalks. The tax will have a seven year life, after which it will have to be re-authorized by voters or it will “sunset.”

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	460,987	308,499	-	-	-	-	-	269,486
6106	Operating Transfer From Sales And Use Tax	-	-	-	300,000	300,000	300,000	300,000	300,000	1,500,000
6304	Operating Transfer From Food Tax Fund	500,000	-	-	-	-	-	-	-	500,000
Total Revenue		\$500,000	\$460,987	\$308,499	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$2,269,486
Expense										
8202	Construction	-	406,501	308,499	300,000	300,000	300,000	300,000	300,000	2,215,000
8232	Project Management	-	54,486	-	-	-	-	-	-	54,486
Total Expense		-	\$460,987	\$308,499	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$2,269,486
Net Total		\$500,000	-	-	-	-	-	-	-	-







Sewer Construction

Fund 402



North Greeley Sewer Phase 2A

Project Number:	348	Budget Year:	2019
Division:	Sewer Capital Improvement	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Construction Collection	Regions:	1- 16 St North/35 Ave East
Fund:	Sewer Construction	Location:	Hwy 85 from H Street to treatment plant
Project Manager:	Justin Scholz	Budget Unit #:	4020083083210000
Project Status:	Funded		

Description:

Construction of 7400 LF of 36" sewer main from 11th Avenue and H Street along the Poudre River to the East Greeley Interceptor. Project consists of 3 river crossings and bored crossings of 8th Avenue, Union Pacific Railroad, and 6th Avenue. Approximately 1300lf of Phase IIA will be constructing in 2017. The remainder is planned to be constructed in 2023 depending on development need. The 2022 scope includes repermitting the project and revising the bid documents to address scope revisions.

Discussion of Progress:

No additional information

Justification:

At the present time the existing sewer line has roughly the capacity for approximately 850 persons or 350 homes. Significant development north of O Street would signal a need for the building of the phase 2 portion of the pipeline.

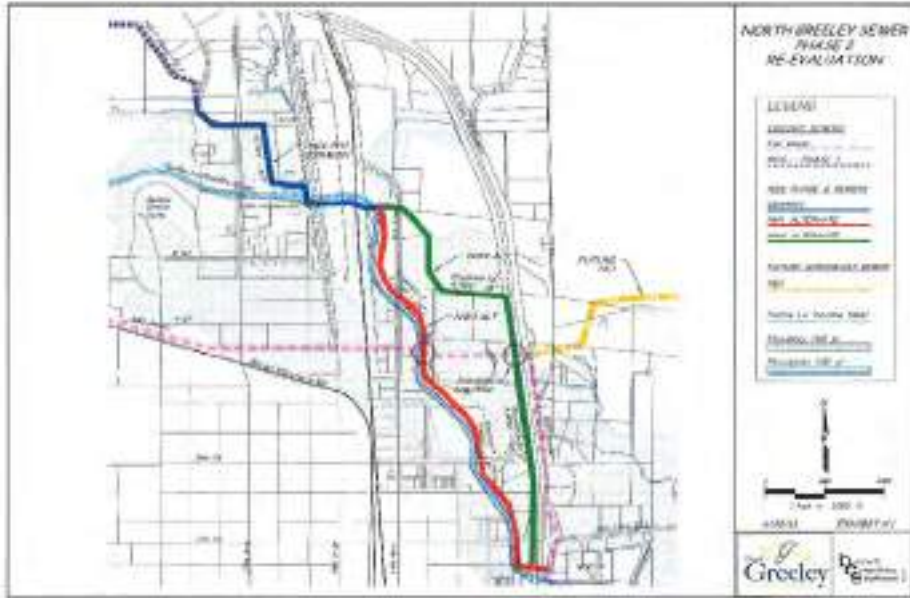
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	912,879	119,169	2,463,410	850,000	-	-	-	-	4,345,458
4611	Plant Investment Fees	-	-	-	-	-	-	-	45,000	45,000
Total Revenue		\$912,879	\$119,169	\$2,463,410	\$850,000	-	-	-	\$45,000	\$4,390,458
Expense										
8202	Construction	-	22,210	2,329,455	850,000	-	-	-	-	3,201,665
8206	Design Fees	349,933	45,247	28,755	-	-	-	-	30,000	453,935
8212	Land/Building Cost/Demolition	362,970	20,132	30,000	-	-	-	-	-	413,102
8214	Legal Publications	109	-	200	-	-	-	-	-	309
8216	Miscellaneous	731	-	-	-	-	-	-	-	731
8226	Permits, Fees, Etc	3,231	65	-	-	-	-	-	10,000	13,296
8229	Professional Services	33,689	6,799	55,000	-	-	-	-	-	95,488
8232	Project Management	95,155	24,650	20,000	-	-	-	-	5,000	144,805
8240	Testing And Inspection	-	68	-	-	-	-	-	-	68
9303	Public Art Fund	67,060	-	-	-	-	-	-	-	67,060
Total Expense		\$912,879	\$119,169	\$2,463,410	\$850,000	-	-	-	\$45,000	\$4,390,458
Net Total		-	-	-	-	-	-	-	-	-





Additional Sanitary Sewer Manholes

Project Number:	184	Budget Year:	2019
Division:	Sewer Capital Improvement	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Construction Collection	Regions:	0 - Multiple Wards
Fund:	Sewer Construction	Location:	Citywide
Project Manager:	Justin Scholz	Budget Unit #:	4020083083108312
Project Status:	Funded		

Description:

This program constructs new manholes that are found to be necessary for safe and efficient access to the sanitary sewer system. As existing sewer lines are inspected, the need for new manholes is often discovered in sewer lines that have limited access, such as cul-de-sacs or line intersections without manholes. The installation of additional manholes allows staff to clean and flush sewer lines efficiently.

Discussion of Progress:

Annual program

Justification:

As existing sewer lines are inspected, the need for constructing new manholes is discovered ,e.g. cul-de-sac with no manholes, lines intersecting with no manholes, and any other sites where access is required. Without the installation of new manholes the system cannot be properly flushed and cleaned which could lead to backups.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	27,531	8,298	43,000	-	-	-	-	-	78,830
4611	Plant Investment Fees	-	-	-	55,000	55,000	65,000	65,000	65,000	305,000
Total Revenue		\$27,531	\$8,298	\$43,000	\$55,000	\$55,000	\$65,000	\$65,000	\$65,000	\$383,830
Expense										
8202	Construction	8,173	2,762	-	-	-	-	-	-	10,934
8203	Construction - City Depts	-	-	10,000	10,000	10,000	10,000	10,000	10,000	60,000
8224	Operating Supplies	139	-	-	-	-	-	-	-	139
8226	Permits, Fees, Etc	-	-	500	-	-	-	-	-	500
8229	Professional Services	-	-	-	5,000	5,000	5,000	5,000	5,000	25,000
8232	Project Management	-	-	1,000	-	-	-	-	-	1,000
8234	Repair/Maintenance Supplies	19,220	5,537	30,000	40,000	40,000	50,000	50,000	50,000	284,757
8240	Testing And Inspection	-	-	1,500	-	-	-	-	-	1,500
Total Expense		\$27,531	\$8,298	\$43,000	\$55,000	\$55,000	\$65,000	\$65,000	\$65,000	\$383,830
Net Total		-	-	-	-	-	-	-	-	-





Sewer Taps

Project Number:	234	Budget Year:	2019
Division:	Sewer Capital Improvement	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Construction Collection	Regions:	0 - Multiple Wards
Fund:	Sewer Construction	Location:	Citywide
Project Manager:	Paul Tucker	Budget Unit #:	4020083083108311
Project Status:	Funded		

Description:

This program installs sewer taps for new homes. City crews tap the sewer main and complete the installation of the sewer tap. Due to poor quality work by contractors, the City does not allow contractors to install sewer or water taps.

Discussion of Progress:

Annual program

Justification:

Water and Sewer specifications require city personnel to make new taps on existing sewer collection mains.

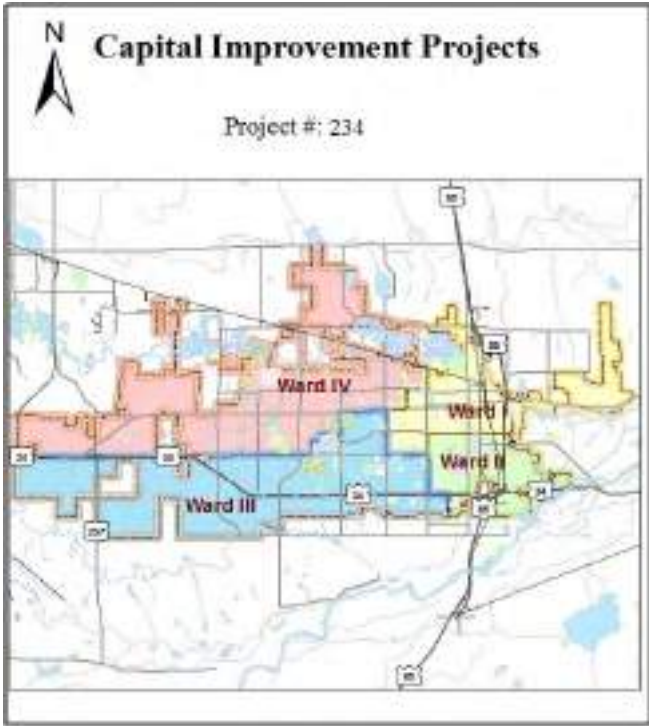
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	960	-	10,000	-	-	-	-	-	8,497
4464	Labor & Materials	6,955	7,667	-	-	-	-	-	-	14,622
4611	Plant Investment Fees	-	-	-	10,000	10,000	10,000	10,000	10,000	50,000
Total Revenue		\$7,916	\$7,667	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$73,119
Expense										
8202	Construction	7,227	5,203	10,000	-	-	-	-	-	22,431
8232	Project Management	688	-	-	-	-	-	-	-	688
8234	Repair/Maintenance Supplies	-	-	-	10,000	10,000	10,000	10,000	10,000	50,000
Total Expense		\$7,916	\$5,203	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$73,119
Net Total		-	\$2,463	-	-	-	-	-	-	-



7th Ave Sanitary Sewer Improvements

Project Number:	1859	Budget Year:	2019
Division:	Sewer Capital Improvement	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Construction Collection	Regions:	1- 16 St North/35 Ave East
Fund:	Sewer Construction	Location:	Downtown Development District 7th Avenue
Project Manager:	Anastasia Frantsova	Budget Unit #:	4020006008590000
Project Status:	Funded		

Description:

This project will upsize existing infrastructure for proposed development within the Downtown Development District. The existing infrastructure adequately conveyed existing flows however future development and proposed densification within the downtown district will require the system to be upsized. This project will divert upstream existing flows that historically flowed to 8th Avenue towards 7th Avenue. The existing mains within 7th Avenue will be upsized as necessary to convey future flows.

Discussion of Progress:

No additional information

Justification:

While the existing system can adequately convey existing flows, it has been identified with future growth and increased densities , that portions of the system will need to be upsized. It is proposed that this project will be a joint effort with Public Works to construct new storm sewer within the same project limits.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	-	-	170,000	-	-	-	-	-	170,000
4611	Plant Investment Fees	-	-	-	1,212,000	-	-	-	-	1,212,000
Total Revenue		-	-	\$170,000	\$1,212,000	-	-	-	-	\$1,382,000
Expense										
8202	Construction	-	-	-	1,100,000	-	-	-	-	1,100,000
8206	Design Fees	-	-	150,000	30,000	-	-	-	-	180,000
8229	Professional Services	-	-	-	20,000	-	-	-	-	20,000
8232	Project Management	-	-	20,000	30,000	-	-	-	-	50,000
8240	Testing And Inspection	-	-	-	20,000	-	-	-	-	20,000
9303	Public Art Fund	-	-	-	12,000	-	-	-	-	12,000
Total Expense		-	-	\$170,000	\$1,212,000	-	-	-	-	\$1,382,000
Net Total		-	-	-	-	-	-	-	-	-



Ashcroft Draw Basin Lift Station

Project Number:	402.41	Budget Year:	2019
Division:	Sewer Capital Improvement	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Construction Collection	Regions:	3- 10 St South/23 Ave West
Fund:	Sewer Construction	Location:	65th Avenue & 37th Street
Project Manager:	Justin Scholz	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Construction of a new sanitary sewer lift station to serve portions of the City of Greeley tributary to the Ashcroft Draw Basin including St Michaels.

Discussion of Progress:

Design 2016 Construction Late 2016 through 2017

Justification:

The project is required to insure reliable future sanitary sewer service to portions of the City of Greeley tributary to the City of Evans. Upgrades to the Evans Hill and Park Plant has significantly increased sanitary sewer rates making it more cost effective for the City to treat flows within the Basin.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
4611	Plant Investment Fees	-	-	-	770,000	3,035,000	-	-	-	3,805,000
Total Revenue		-	-	-	\$770,000	\$3,035,000	-	-	-	\$3,805,000
Expense										
8202	Construction	-	-	-	217,800	2,871,000	-	-	-	3,088,800
8203	Construction - City Depts	-	-	-	-	20,000	-	-	-	20,000
8206	Design Fees	-	-	-	300,000	60,000	-	-	-	360,000
8212	Land/Building Cost/Demolition	-	-	-	150,000	-	-	-	-	150,000
8226	Permits,Fees, Etc	-	-	-	10,000	-	-	-	-	10,000
8232	Project Management	-	-	-	40,000	35,000	-	-	-	75,000
8240	Testing And Inspection	-	-	-	-	20,000	-	-	-	20,000
8242	Utility Services	-	-	-	50,000	-	-	-	-	50,000
9303	Public Art Fund	-	-	-	2,200	29,000	-	-	-	31,200
Total Expense		-	-	-	\$770,000	\$3,035,000	-	-	-	\$3,805,000
Net Total		-	-	-	-	-	-	-	-	-





Sewer Capital Replacement Fund 403



Sewer Collection System Rehabilitation

Project Number:	66	Budget Year:	2019
Division:	Wastewater Collection	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Collection	Regions:	0 - Multiple Wards
Fund:	Sewer Capital Replacement	Location:	Citywide
Project Manager:	Justin Scholz	Budget Unit #:	4030083083500000
Project Status:	Funded		

Description:

This is an ongoing program to physically replace undersized lines in the sewer collection system. The City typically replaces two to three blocks of line each year, focusing on the worst problem areas. The budget has been consolidated with Manhole Rehabilitation (403-00-830-8373-0000) which includes rehabilitation of various manholes with severe corrosion issues using cementitious materials. The manhole rehabilitation scope has been reduced because all brick manholes to be lined have been coated. As inspections are performed and manholes requiring coating are identified they will be added to a list until there are enough manholes to justify mobilizing a contractor.

Discussion of Progress:

Ongoing annual program

Justification:

This program was identified as a high priority in the 2008 Sanitary Sewer Master Plan (SSMP). The master plan identified lines six inches or smaller that could not be properly maintained and identified compound taps for elimination. Completion of these projects will improve services to underserved customers and clarify ownership and maintenance responsibilities of customer service lines.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	891,418	151,191	387,849	-	-	-	-	180,000	1,222,458
51**	Sewer Rates	-	-	-	360,000	290,000	280,000	230,000	-	1,160,000
Total Revenue		\$891,418	\$151,191	\$387,849	\$360,000	\$290,000	\$280,000	\$230,000	\$180,000	\$2,382,458
Expense										
8202	Construction	740,669	104,795	253,849	-	-	-	50,000	50,000	1,199,312
8203	Construction - City Depts	-	-	22,000	10,000	20,000	10,000	10,000	10,000	82,000
8206	Design Fees	76,373	10,264	-	30,000	20,000	20,000	20,000	20,000	196,637
8214	Legal Publications	82	-	-	-	-	-	-	-	82
8226	Permits, Fees, Etc	4,122	85	2,000	5,000	5,000	5,000	5,000	5,000	31,207
8228	Printing, Copying	146	-	-	-	-	-	-	-	146
8229	Professional Services	158	-	-	20,000	10,000	10,000	10,000	10,000	60,158
8232	Project Management	60,700	23,987	11,000	-	-	-	-	-	95,687
8234	Repair/Maintenance Supplies	8,300	12,061	94,000	113,000	154,000	110,000	70,000	70,000	631,360
8238	Surveying	-	-	-	15,000	10,000	10,000	10,000	10,000	55,000
8240	Testing And Inspection	869	-	5,000	5,000	5,000	5,000	5,000	5,000	30,869
Total Expense		\$891,418	\$151,191	\$387,849	\$198,000	\$224,000	\$170,000	\$180,000	\$180,000	\$2,382,458
Net Total		-	-	-	\$162,000	\$66,000	\$110,000	\$50,000	-	-





Trenchless Main and Collector Rehabilitation

Project Number:	795	Budget Year:	2019
Division:	Wastewater Collection	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Collection	Regions:	0 - Multiple Wards
Fund:	Sewer Capital Replacement	Location:	Citywide
Project Manager:	Justin Scholz	Budget Unit #:	4030083083700000
Project Status:	Funded		

Description:

This annual program renews about 1% of the sewer system using cured-in-place pipe. The program focuses on the sewers in the worst condition as identified by the City's TV inspection and by maintenance records. The criteria which the priority for lining projects has been modified to evaluate the likelihood and consequences of a sewer main failing creating a risk rating.

Discussion of Progress:

Ongoing annual program.

Justification:

Each year Sewer Collection identifies existing piping that has severe corrosion issues and rehabilitates that pipe using a cure in place process. If the pipe is not rehabilitated there is the possibility of collapse and sanitary sewer overflows on the streets. This process allows staff to rehabilitate older sewer lines without excavating the street and minimizing disruption to its customers..

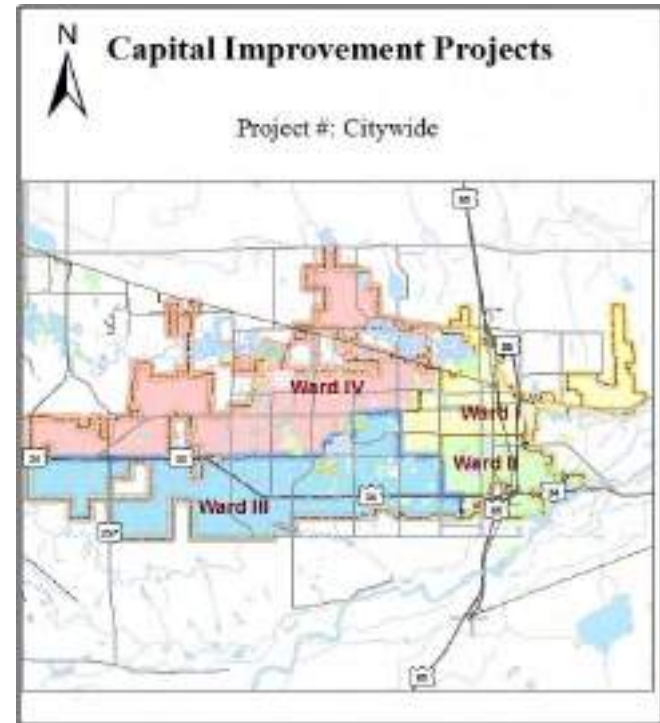
Revenue Detail:

No additional information

Impact on Operating Budget:

Lining sewer pipe has reduced expensive emergency pipe repairs.

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	2,011,665	892,841	520,000	-	-	-	-	-	3,424,507
51**	Sewer Rates	-	-	-	584,000	500,000	416,000	416,000	416,000	2,332,000
Total Revenue		\$2,011,665	\$892,841	\$520,000	\$584,000	\$500,000	\$416,000	\$416,000	\$416,000	\$5,756,507
Expense										
8202	Construction	1,979,305	882,769	500,000	554,000	475,000	396,000	396,000	396,000	5,579,073
8214	Legal Publications	55	26	-	-	-	-	-	-	82
8224	Operating Supplies	7	-	-	-	-	-	-	-	7
8226	Permits, Fees, Etc	65	-	-	-	-	-	-	-	65
8232	Project Management	30,224	10,046	12,000	15,000	13,000	10,000	10,000	10,000	110,270
8234	Repair/Maintenance Supplies	2,010	-	-	-	-	-	-	-	2,010
8240	Testing And Inspection	-	-	8,000	15,000	12,000	10,000	10,000	10,000	65,000
Total Expense		\$2,011,665	\$892,841	\$520,000	\$584,000	\$500,000	\$416,000	\$416,000	\$416,000	\$5,756,507
Net Total		-	-	-	-	-	-	-	-	-



WWC Sewer System Rehabilitation

Project Number:	1043	Budget Year:	2019
Division:	Wastewater Collection	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Collection	Regions:	0 - Multiple Wards
Fund:	Sewer Capital Replacement	Location:	Citywide
Project Manager:	Paul Tucker & Justin Scholz	Budget Unit #:	4030083083880000
Project Status:	Funded		

Description:

This program covers repairs of sanitary sewer manholes and main lines done by Wastewater Collection crews. Examples of these repairs include replacement of existing manholes, point repairs to main lines, purchase of frames and covers, miscellaneous repair parts, drop repairs and installations, channel repairs and other needed repairs to existing infrastructure. The replacement of manhole frames and covers during the City's Asphalt Overlay program are also included. This budget has been consolidated with Lift Station Rehabilitation (403-00830-8376-0000) which historically addressed upgrades to existing lift stations as identified by the lift station master plan. Needs from this study have been addressed; however, there is an on going need for maintenance of these lift stations to insure they are operating efficiently.

Discussion of Progress:

Ongoing annual program.

Justification:

The existing manholes covers, frames and barrels are damaged over time by traffic. Collections staff investigate existing sanitary systems prior to work being completed by the City's Asphalt Overlay program. The program provides funding for any repairs needed to the sewer collection system and existing lift stations.

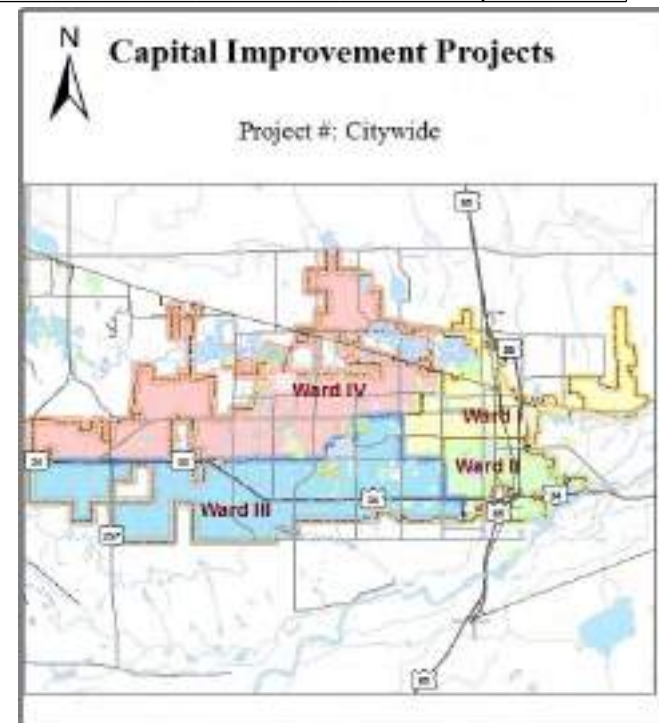
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	129,527	57,042	265,000	-	-	-	-	-	451,569
51**	Sewer Rates	-	-	-	184,000	184,000	184,000	184,000	184,000	920,000
Total Revenue		\$129,527	\$57,042	\$265,000	\$184,000	\$184,000	\$184,000	\$184,000	\$184,000	\$1,371,569
Expense										
8202	Construction	52,254	5,242	10,000	20,000	20,000	20,000	20,000	20,000	167,496
8203	Construction - City Depts	10,767	-	20,000	10,000	10,000	10,000	10,000	10,000	80,767
8206	Design Fees	12,967	-	-	-	-	-	-	-	12,967
8228	Printing, Copying	-	39	-	-	-	-	-	-	39
8229	Professional Services	158	-	-	-	-	-	-	-	158
8234	Repair/Maintenance Supplies	53,382	51,761	120,000	77,000	77,000	77,000	77,000	77,000	610,143
8244	Capital Equipment >\$5,000	-	-	115,000	77,000	77,000	77,000	77,000	77,000	500,000
Total Expense		\$129,527	\$57,042	\$265,000	\$184,000	\$184,000	\$184,000	\$184,000	\$184,000	\$1,371,569
Net Total		-	-	-	-	-	-	-	-	-



Wastewater Flow Monitoring Program

Project Number:	1048	Budget Year:	2019
Division:	Wastewater Collection	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Collection	Regions:	0 - Multiple Wards
Fund:	Sewer Capital Replacement	Location:	Citywide
Project Manager:	Justin Scholz	Budget Unit #:	4030083083810000
Project Status:	Funded		

Description:

Staff will install flow meters on major sewer collection trunk lines throughout the city to monitor flows on its major sewer trunk mains. The monitoring of these flow will help determine the locations of concentrated maintenance efforts.

Discussion of Progress:

Planning

Justification:

The recorded collection system flows will be used in the City's sanitary sewer model to help determine the operational capacities of the sewer system and focus maintenance efforts.

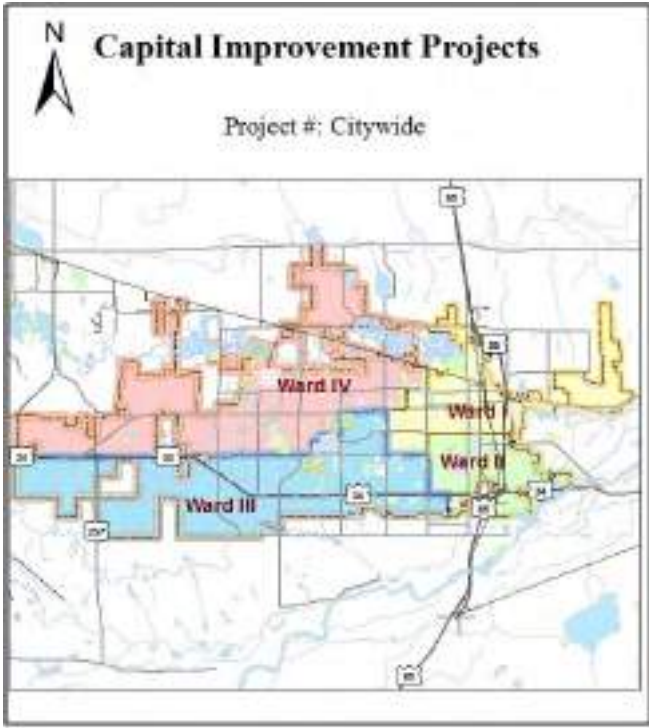
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	28,734	36,907	50,000	-	-	-	-	-	115,641
51**	Sewer Rates	-	-	-	50,000	50,000	50,000	50,000	50,000	250,000
Total Revenue		\$28,734	\$36,907	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$365,641
Expense										
8202	Construction	-	-	20,000	-	-	-	-	-	20,000
8203	Construction - City Depts	1,000	-	10,000	-	-	-	-	-	11,000
8204	Contingency	-	-	7,000	-	-	-	-	-	7,000
8208	Furniture, Fixtures & Equipment	17,331	-	-	-	-	-	-	-	17,331
8214	Legal Publications	-	-	500	-	-	-	-	-	500
8226	Permits, Fees, Etc	-	-	500	-	-	-	-	-	500
8229	Professional Services	6,756	-	10,000	50,000	50,000	50,000	50,000	50,000	266,756
8232	Project Management	3,350	2,193	2,000	-	-	-	-	-	7,542
8234	Repair/Maintenance Supplies	296	3,584	-	-	-	-	-	-	3,880
8244	Capital Equipment >\$5,000	-	31,130	-	-	-	-	-	-	31,130
Total Expense		\$28,734	\$36,907	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$365,641
Net Total		-	-	-	-	-	-	-	-	-





Lift Station #13 Rehabilitation

Project Number:	403.16	Budget Year:	2019
Division:	Wastewater Collection	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Collection	Regions:	3- 10 St South/23 Ave West
Fund:	Sewer Capital Replacement	Location:	Lift Station #13 NW corner 22nd St and 35th Ave
Project Manager:	Justin Scholz	Budget Unit #:	403New2
Project Status:	Funded		

Description:

Rehabilitation needs at Lift Station #13 to address multiple site issues including a point repair just upstream of the wet well, concrete settlement issues, inclusion of a bypass pumping connection on the force main, and correction of nuisance runoff that enters the dry well where all of the electrical equipment is located. As a part of the design scope the consultant will also perform additional evaluation of the lift station for any other appropriate rehabilitation.

Discussion of Progress:

No additional information

Justification:

The improvements are required to maintain operational reliability for one of the larger lift stations in the City of Greeley.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
51**	Sewer Rates	-	-	-	340,000	-	-	-	-	340,000
Total Revenue		-	-	-	\$340,000	-	-	-	-	\$340,000
Expense										
8202	Construction	-	-	-	250,000	-	-	-	-	250,000
8203	Construction - City Depts	-	-	-	5,000	-	-	-	-	5,000
8206	Design Fees	-	-	-	50,000	-	-	-	-	50,000
8212	Land/Building Cost/Demolition	-	-	-	10,000	-	-	-	-	10,000
8232	Project Management	-	-	-	20,000	-	-	-	-	20,000
8240	Testing And Inspection	-	-	-	5,000	-	-	-	-	5,000
Total Expense		-	-	-	\$340,000	-	-	-	-	\$340,000
Net Total		-	-	-	-	-	-	-	-	-



Capital Outlay Replacement - Sewer

Project Number:	181	Budget Year:	2019
Division:	Sewer General Management	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Studies	Regions:	0 - Multiple Wards
Fund:	Sewer Capital Replacement	Location:	Citywide
Project Manager:	Paul Tucker	Budget Unit #:	4030083083510000
Project Status:	Funded		

Description:

Replacement of rolling stock, e.g., pickups, tractor backhoes, loaders, compressors, sewer jet units, dump trucks, utility vehicles, and other identified sewer replacement capital items.

Discussion of Progress:

This budget includes capital outlay replacement items for both the WWT and WWC Divisions

Justification:

Replacement of rolling stock that has reached the end of its useful life. Maintains the ability to perform daily tasks and handle emergency situations.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	814,149	610,485	-	-	-	-	-	-	1,424,634
51**	Sewer Rates	-	-	-	35,500	40,600	427,500	60,000	105,000	668,600
5801	Sales Of Fixed Assets	-66,171	11,355	-	-	-	-	-	-	-54,815
Total Revenue		\$747,979	\$621,840	-	\$35,500	\$40,600	\$427,500	\$60,000	\$105,000	\$2,038,418
Expense										
8142	Construction and Maintenance	585,400	566,848	-	-	-	405,000	-	-	1,557,248
8144	Transportation/Vehicles	124,782	-	-	-	-	-	-	105,000	229,782
8149	Other	32,867	54,992	-	35,500	40,600	22,500	60,000	-	246,459
8208	Furniture, Fixtures & Equipment	4,930	-	-	-	-	-	-	-	4,930
Total Expense		\$747,979	\$621,840	-	\$35,500	\$40,600	\$427,500	\$60,000	\$105,000	\$2,038,418
Net Total		-	-	-	-	-	-	-	-	-



WPCF Stream Temperature Assessment

Project Number:	403.5	Budget Year:	2019
Division:	Wastewater Treatment	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Treatment	Regions:	1- 16 St North/35 Ave East
Fund:	Sewer Capital Replacement	Location:	300 E 8th St
Project Manager:	Tom Dingeman	Budget Unit #:	4030083084201122
Project Status:	Funded		

Description:

This project is a continuation of work that was begun in 2015 in which a pre-hearing statement was prepared and submitted to the Colorado Department of Public Health & Environment (CDPHE). The statement was based in part on a lack of evidence relating in-stream temperature to aquatic life health. It outlines the next steps to eliminate 'uncertainty' in the local stream temperature standards. The ongoing assessment study further investigates the 'uncertainty' regarding the water quality stream standards necessary to protect current and future uses. Proposed work includes additional temperature data assessment, aquatic life data collection and analysis, feasibility studies that analyzes possible alternative temperature management strategies, and regulatory support. Additional fish and benthic data may need to be collected over the next few years per CDPHE's recommendations. Subcontractors may need to be hired to assist with sampling and data analysis.

Discussion of Progress:

For 2018, during the past three months, the City's consultant has attended meetings as an advocate for the needs of the treatment plant in discussions at workgroups such as the Regulation 61 updates (Permit Regulations), Permit Issues Forum (evaluating temperature policy issues, anti-degradation and Regulation 61 updates), Regulation 22 updates (Site Approval Regulation), an anticipated chlorophyll-a workgroup, and ongoing efforts surrounding nutrients, ammonia and selenium standard updates; 2) drafted the second round of temperature causes analysis report in response to the plant's temporary modification for temperature; 3) assisted plant staff in beginning negotiations for a potential temperature effluent water quality trade with a neighboring industry; 4) updated the temperature data collected by the plant over the past year for its investigation's report to the Colorado Water Quality Control Division, and 5) started preparation of submittals to update the State Water Quality Control Commission on Greeley's investigations on its temporary modification for temperature at the December 2018 Regulation # 61 Rulemaking Hearing.

Justification:

Failure to meet the current water quality stream standards for temperature may result in the WPCF having to spend several million dollars to design and construct evaporative cooling towers or some other technology to effectively cool the final treated effluent from the wastewater treatment plant prior to its discharge into Segment 12 of the Cache la Poudre River. This technology would be required to meet the current stream standards for temperature. Plant data collected over the past several years indicate that the plant's treated effluent exceeds the current stream standards for this segment of the River often throughout the year. A temporary modification request was granted in 2015 by the CDPHE. The ultimate goal of this study is to receive site specific standards for stream temperature, a variance, or possibly do water quality trading with an industry by 2020.

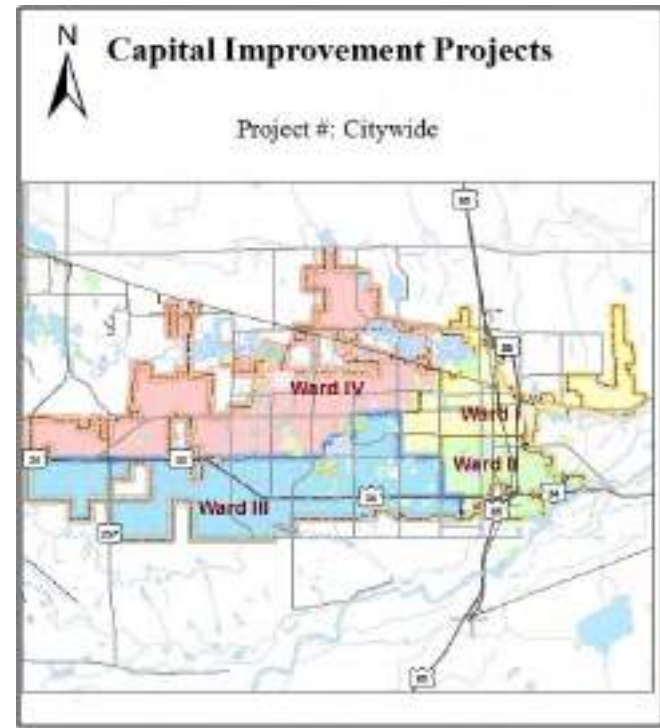
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	59,755	51,352	142,535	75,000	75,000	75,000	-	-	478,642
51**	Sewer Rates	-	-	-	75,000	75,000	-	-	-	150,000
Total Revenue		\$59,755	\$51,352	\$142,535	\$150,000	\$150,000	\$75,000	-	-	\$628,642
Expense										
8206	Design Fees	-	-	-	75,000	75,000	-	-	-	150,000
8229	Professional Services	59,755	51,352	142,535	75,000	75,000	75,000	-	-	478,642
Total Expense		\$59,755	\$51,352	\$142,535	\$150,000	\$150,000	\$75,000	-	-	\$628,642
Net Total		-	-	-	-	-	-	-	-	-



General Rehabilitation Projects

Project Number:	349	Budget Year:	2019
Division:	Wastewater Treatment	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Treatment	Regions:	1- 16 St North/35 Ave East
Fund:	Sewer Capital Replacement	Location:	Water Pollution Control Facility - 300 E 8th St
Project Manager:	Tom Dingeman	Budget Unit #:	4030083083750000
Project Status:	Funded		

Description:

Includes a variety of projects that includes such work as the replacement, rehabilitation, or overhaul of large pumps, valves, actuators, motors, centrifuge units, gear boxes, air handling units, heat exchangers, bar screens, variable frequency drive units, turbo blowers, plant road repairs, landscaping rehab for storm water program, roll-up doors, uninterrupted power supply units (UPS), equipment sensors, UV disinfection lamps & ballasts, building roofs, chemical tanks, etc.

Discussion of Progress:

Annual program. Approximately 50% of all planned rehab projects for 2018 have been completed. Work completed so far in 2018 includes some necessary turbo blower repairs, replacement of the plant's main power monitoring meter PSWG5, replacement parts for the UV disinfection system, valve replacements in the digester building, replacement of a 30-year old microscope, replacement of an HVAC unit for the Demon Process building, replacement of a gas booster pump, replacement of a raw sewage level sensor, and rehab of a raw sewage pump motor. Other projects planned for the year include rehab of the DS-706 dewatering centrifuge, additional equipment for the Demon Process, a replacement control panel for the ultraviolet disinfection system, a replacement radar control system for stream monitoring gauging station, and a wastewater collection system sampling project that commences in November.

Justification:

Manufacturer's recommendations, equipment performance, downtime, and repair history; equipment life expectancies; inability to find replacement parts, etc. all enter into the decision as to whether or not a particular item needs to be replaced, repaired, or refurbished. Rehab funds are budgeted annually so that the plant maintenance staff can stay abreast of the need to address aging equipment and infrastructure at the WPCF. Not replacing aging or energy-consuming equipment in a timely manner may result in higher O&M costs, excessive downtime for repairs, and treatment process disruptions. These could result in potential permit non-compliances.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	1,043,148	323,789	471,358	202,100	61,200	480,300	451,200	617,200	3,650,295
51**	Sewer Rates	-	-	-	350,000	300,000	300,000	300,000	-	1,250,000
5812	Damages Recovered	-	3,987	-	-	-	-	-	-	3,987
Total Revenue		\$1,043,148	\$327,776	\$471,358	\$552,100	\$361,200	\$780,300	\$751,200	\$617,200	\$4,904,282
Expense										
8202	Construction	288,135	76,607	170,000	214,800	20,000	500,000	500,000	500,000	2,269,542
8208	Furniture, Fixtures & Equipment	217,852	65,078	101,000	80,000	40,000	40,000	46,000	45,000	634,930
8212	Land/Building Cost/Demolition	-	2,640	-	-	-	-	-	-	2,640
8214	Legal Publications	263	-	200	300	200	300	200	200	1,663
8229	Professional Services	262,612	105,026	58,256	177,000	147,000	80,000	105,000	22,000	956,894
8232	Project Management	-	8,123	-	-	-	-	-	-	8,123
8234	Repair/Maintenance Supplies	1,747	7,846	-	80,000	74,000	115,000	-	-	278,593
8238	Surveying	1,158	-	-	-	-	-	-	-	1,158
8244	Capital Equipment >\$5,000	271,380	62,456	141,902	-	80,000	45,000	100,000	50,000	750,738
Total Expense		\$1,043,148	\$327,776	\$471,358	\$552,100	\$361,200	\$780,300	\$751,200	\$617,200	\$4,904,282
Net Total		-	-	-	-	-	-	-	-	-





WPCF Blower Replacement Project

Project Number:	403.11	Budget Year:	2019
Division:	Wastewater Treatment	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Treatment	Regions:	1- 16 St North/35 Ave East
Fund:	Sewer Capital Replacement	Location:	Water Pollution Control Facility - 300 E 8th St
Project Manager:	Justin Scholz	Budget Unit #:	4030083083550000
Project Status:	Funded		

Description:

Replace the existing six turbo blowers with new blowers. In 2017, a blower evaluation study was performed and it was decided that the project would be divided into two phases. Phase I would change out three of the existing six 300 HP blowers with new high-speed turbo (HST) blowers. Design work for Phase I began in 2017, and selection of the new blower manufacturer will be made by late February 2018. final design will occur in late spring or early summer 2018. Installation of the three new blowers is anticipated to be completed in Spring of 2019. Piping modifications would be required to address suction/discharge piping differences between the existing and new blowers. Work would include HVAC improvements for dust control in the building and the installation of a new air inlet filter. Also, rehabilitation of the existing two multi-stage centrifugal blowers (MSCB) and improved blower controls would be done. Phase II is planned in 2020 and it may become part of the Nitrification Phase II project. At that time, the remaining three old 300 HP blowers would be replaced with new units and the two MSCBs would be removed.

Discussion of Progress:

No additional information

Justification:

The blower manufacturer (K-Turbo, Inc.) went out of business two years after the existing blowers were purchased. In the past few years, it has become very difficult to obtain replacement parts and timely service. The blowers are critical plant equipment which provide air (oxygen) to the mainstream biological treatment process (aeration basins). Troubleshooting and technical service is wholly dependent on one technician who resides in the Chicago area. It is uncertain as to how long he will continue to service the remaining K-Turbo blowers in the U.S.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	-	62,902	2,349,098	170,000	-	-	-	-	2,582,000
Total Revenue		-	\$62,902	\$2,349,098	\$170,000	-	-	-	-	\$2,582,000
Expense										
8202	Construction	-	-	1,627,000	-	-	-	-	-	1,627,000
8203	Construction - City Depts	-	-	-	100,000	-	-	-	-	100,000
8204	Contingency	-	-	404,000	-	-	-	-	-	404,000
8206	Design Fees	-	62,841	314,898	50,000	-	-	-	-	427,739
8214	Legal Publications	-	60	200	-	-	-	-	-	260
8226	Permits, Fees, Etc	-	-	3,000	-	-	-	-	-	3,000
8232	Project Management	-	-	-	20,000	-	-	-	-	20,000
Total Expense		-	\$62,902	\$2,349,098	\$170,000	-	-	-	-	\$2,582,000
Net Total		-	-	-	-	-	-	-	-	-



WPCF SCADA System Upgrade

Project Number:	403.12	Budget Year:	2019
Division:	Wastewater Treatment	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Treatment	Regions:	1- 16 St North/35 Ave East
Fund:	Sewer Capital Replacement	Location:	Water Pollution Control Facility - 300 E 8th St
Project Manager:	Adam Prior	Budget Unit #:	4030083083560000
Project Status:	Funded		

Description:

This project replaces existing programmable logic controllers (PLC's), ancillary equipment, communication cables, and control system for the Water Pollution Control Facility's (WPCF) SCADA (Supervisory Control and Data Acquisition) system. Design work will commence in 2018.

Discussion of Progress:

A SCADA evaluation study was completed in 2017.

Justification:

An equipment inventory by Rockwell, in December 2016, indicated 41% of the hardware was at end of life cycle or discontinued products, 51% was active mature products, and only 8% active products. This project will upgrade all PLC's and ancillary equipment and the operating system to provide long term reliable operation of the plant processes and data logging. The equipment and operating system will be the same as the water treatment plants providing unity of parts, familiarity of system structure, and programming. The 2017 SCADA evaluation study concurred with the conclusions and recommendation presented in the Rockwell report.

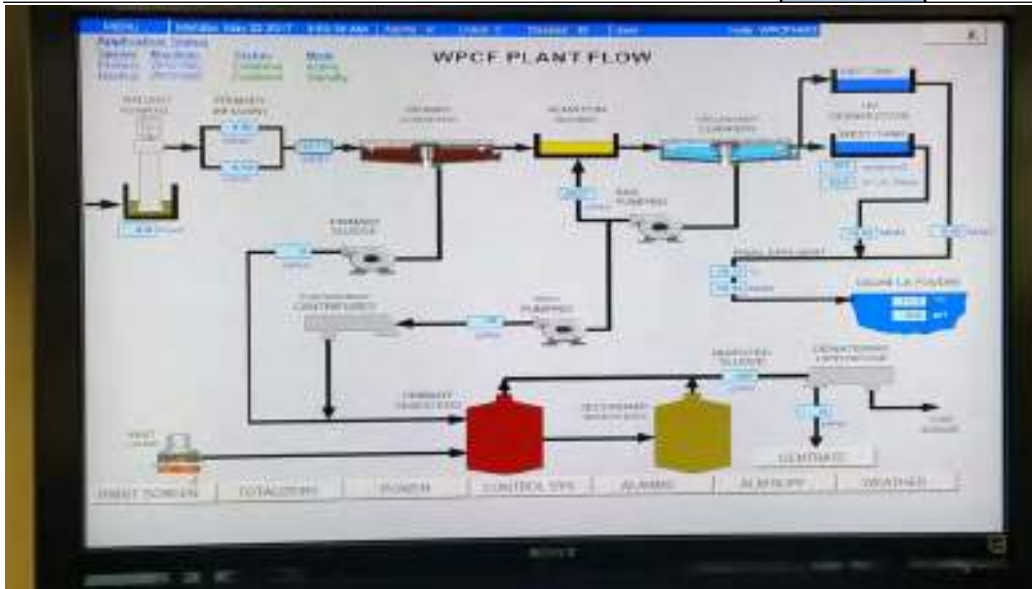
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	133,000	-	40,000	-	-	-	173,000
51**	Sewer Rates	-	-	-	1,750,000	-	-	-	-	1,750,000
Total Revenue		-	-	\$133,000	\$1,750,000	\$40,000	-	-	-	\$1,923,000
Expense										
8202	Construction	-	-	-	1,705,000	-	-	-	-	1,705,000
8203	Construction - City Depts	-	-	-	-	25,000	-	-	-	25,000
8206	Design Fees	-	-	130,000	-	-	-	-	-	130,000
8229	Professional Services	-	-	-	35,000	10,000	-	-	-	45,000
8232	Project Management	-	-	3,000	10,000	5,000	-	-	-	18,000
Total Expense		-	-	\$133,000	\$1,750,000	\$40,000	-	-	-	\$1,923,000
Net Total		-	-	-	-	-	-	-	-	-



Nitrification Project Phase 2

Project Number:	781	Budget Year:	2019
Division:	Wastewater Treatment	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Treatment	Regions:	1- 16 St North/35 Ave East
Fund:	Sewer Capital Replacement	Location:	Water Pollution Control Facility - 300 E 8th St
Project Manager:	Tom Dingeman	Budget Unit #:	4030083083410000
Project Status:	Funded		

Description:

Phase II would include upgrades to the wastewater treatment plant's four aeration basins to provide for biological nutrient reduction (BNR). This project is necessary in order for the WPCF to comply with State of Colorado nutrients regulations promulgated in 2012. The plant will likely have more stringent nutrient limits for total inorganic nitrogen and total phosphorus in its discharge permit by late 2018 or 2019. The construction phase may include one new aeration basin, new gates for the existing basins, new mixed liquor return piping, new return activated sludge pump station, new external anaerobic & anoxic basins, new mixing equipment for de-nitrification, and additional on-line instrumentation.

Discussion of Progress:

Planning will be initiated in 2018. This project's budget has been updated. Completion of this project is anticipated by late 2021 or 2022.

Justification:

This project is driven by the 2012 Colorado Nutrients Regulations which will require the WPCF to comply with total inorganic nitrogen (TIN) and total phosphorus (TP) limits soon after the plant's discharge permit is renewed in late 2018 or 2019. Project costs have increased to account for current conditions and provide required capacity to meet Regulation 85. Design work for this project may commence in late 2018.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	1,905,000	-	-	-	-	-	1,905,000
51**	Sewer Rates	-	-	-	3,854,510	5,039,800	126,000	-	-	9,020,310
5902	Bond Proceeds	-	-	-	-	15,000,000	-	-	-	15,000,000
Total Revenue		-	-	\$1,905,000	\$3,854,510	\$20,039,800	\$126,000	-	-	\$25,925,310
Expense										
8202	Construction	-	-	-	2,427,010	18,303,700	-	-	-	20,730,710
8206	Design Fees	-	-	1,821,000	1,104,500	-	-	-	-	2,925,500
8214	Legal Publications	-	-	1,000	-	1,000	-	-	-	2,000
8226	Permits, Fees, Etc	-	-	15,000	5,000	10,000	-	-	-	30,000
8229	Professional Services	-	-	-	250,000	1,574,100	-	-	-	1,824,100
8232	Project Management	-	-	68,000	68,000	51,000	51,000	-	-	238,000
8240	Testing And Inspection	-	-	-	-	100,000	75,000	-	-	175,000
Total Expense		-	-	\$1,905,000	\$3,854,510	\$20,039,800	\$126,000	-	-	\$25,925,310
Net Total		-	-	-	-	-	-	-	-	-





Utility Billing Replacement-Sewer

Project Number:	403.19	Budget Year:	2019
Division:	Sewer General Management	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Treatment	Regions:	0 - All Wards
Fund:	Sewer Capital Replacement	Location:	Citywide
Project Manager:	Erik Dial	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

The current Utility Billing software is at its end of life. It will be replaced with a new system that will enhance customer service and reporting capabilities.

Discussion of Progress:

Planning

Justification:

The current Utility Billing software will only be supported for 2-3 more years. A new system is needed. This will be funded by the Water, Sewer, and Stormwater funds.

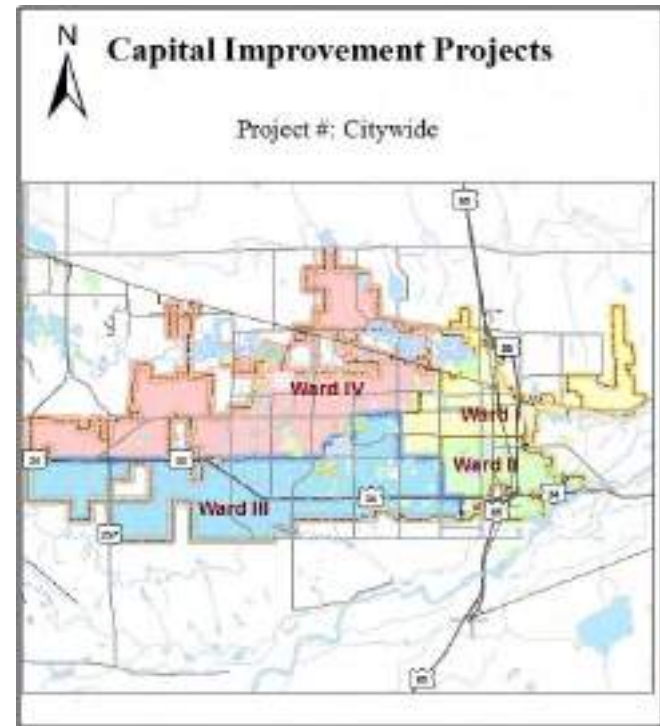
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
51**	Sewer Rates	-	-	-	300,000	-	-	-	-	300,000
Total Revenue		-	-	-	\$300,000	-	-	-	-	\$300,000
Expense										
8229	Professional Services	-	-	-	300,000	-	-	-	-	300,000
Total Expense		-	-	-	\$300,000	-	-	-	-	\$300,000
Net Total		-	-	-	-	-	-	-	-	-



Instrumentation and Controls - Wastewater

Project Number:	403.13	Budget Year:	2019
Division:	Wastewater Treatment	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Treatment	Regions:	0 - All Wards
Fund:	Sewer Capital Replacement	Location:	Water Pollution and Control and across the sewer collection system
Project Manager:	Adam Prior	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

This program replaces and refurbishes instruments and control systems known as SCADA (Supervisory Control and Data Acquisition). These devices are used to operate wastewater collections and the WPCF, including recording data required by regulation and measurement and control of various treatment equipment. This is an on-going project.

Discussion of Progress:

Annual program

Justification:

Instrumentation and controls wear out or become obsolete over time, requiring replacement or major refurbishment. Refurbishment typically occurs at the facilities of the local supplier or manufacturer. City instrumentation technicians perform the replacement projects. This account includes instruments at all wastewater collection and treatment facilities.

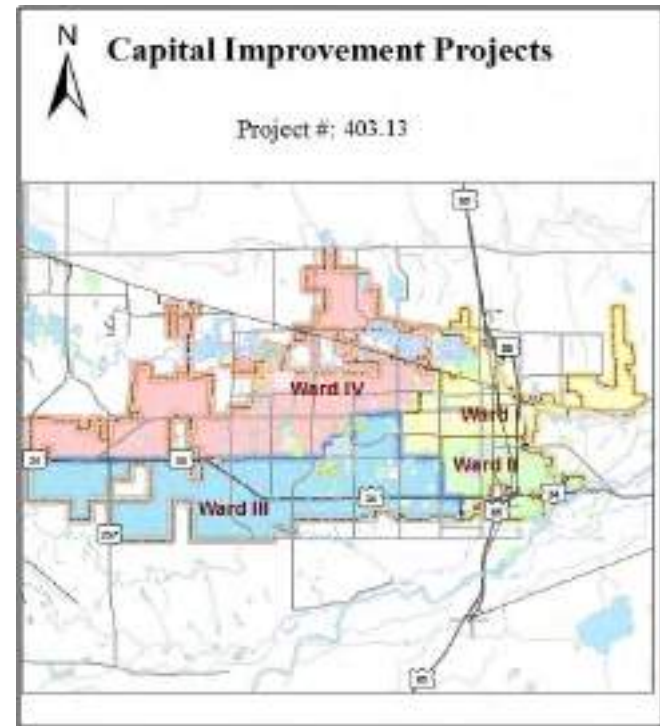
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	-	75,000	25,000	25,000	25,000	75,000	225,000
51**	Sewer Rates	-	-	-	-	50,000	50,000	50,000	-	150,000
Total Revenue		-	-	-	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Expense										
8229	Professional Services	-	-	-	20,000	20,000	20,000	20,000	20,000	100,000
8234	Repair/Maintenance Supplies	-	-	-	5,000	5,000	5,000	5,000	5,000	25,000
8244	Capital Equipment >\$5,000	-	-	-	50,000	50,000	50,000	50,000	50,000	250,000
Total Expense		-	-	-	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Net Total		-	-	-	-	-	-	-	-	-



Primary Clarifier Thin Sludge Pumping

Project Number:	403.17	Budget Year:	2019
Division:	Wastewater Treatment	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Sewer Replacement Treatment	Regions:	1- 16 St North/35 Ave East
Fund:	Sewer Capital Replacement	Location:	Water Pollution Control Facility - 300 E 8th St
Project Manager:	Justin Scholz	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

The existing three primary clarifiers were build in the 1960's and 1980's. This project would rehabilitate these tanks by replacing the existing primary sludge pumps, scum pump, center columns, rake mechanisms, gearboxes, motors, skimmer arms, scum box, etc., and greatly improve treatment performance with thin sludge pumping.

Discussion of Progress:

No additional information

Justification:

Primary clarifier treatment performance has been poor for many years. The shallow clarifiers have a working depth of 11 ft. which is less than typical minimum industry standard of 14 ft. Plant data indicates the clarifier's BOD (organic) removal is typically 10% versus the typical 30-35%. Due to the high proportion of soluble BOD and volatile acids, anaerobic conditions often occur causing gas bubbles to rise to the clarifier's surface which further decreases performance and increases odors. To improve the performance of the primary clarifiers a strategy of thin sludge pumping and primary thickening has been recommended. Thin sludge pumping is used to maintain a minimal solids level or blanket in the primary clarifiers, and sludge removal is approximately 0.5 - 1.5 percent solids opposed to 3-4 percent solids in typical primary sludge. This operational method has been used with success to improve the performance of the primary clarifiers and reduce solids carryover. Because the solids being pumped have a high water content (and high flow), thin sludge pumping operations typically require thickening either alone or co-thickened with waste activated sludge (WAS) before digestion. A gravity thickener (GT) may be used to thicken the solids. The liquid from the GT would be directed to the main liquid stream treatment process where it will provide a high concentration of volatile fatty acids (VFA's) which are required for biological removal of phosphorus.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	-	-	-	-	725,000	5,226,000	60,000	-	6,011,000
Total Revenue		-	-	-	-	\$725,000	\$5,226,000	\$60,000	-	\$6,011,000
Expense										
8202	Construction	-	-	-	-	-	5,000,000	-	-	5,000,000
8206	Design Fees	-	-	-	-	700,000	-	-	-	700,000
8214	Legal Publications	-	-	-	-	-	500	-	-	500
8226	Permits, Fees, Etc	-	-	-	-	-	5,000	-	-	5,000
8229	Professional Services	-	-	-	-	-	190,000	50,000	-	240,000
8232	Project Management	-	-	-	-	25,000	25,000	10,000	-	60,000
8236	Soils Investigation	-	-	-	-	-	2,500	-	-	2,500
8240	Testing And Inspection	-	-	-	-	-	3,000	-	-	3,000
Total Expense		-	-	-	-	\$725,000	\$5,226,000	\$60,000	-	\$6,011,000
Net Total		-	-	-	-	-	-	-	-	-







Water Construction

Fund 405



Windy Gap Firing

Project Number:	197	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Construction Supply	Regions:	5- Outside City
Fund:	Water Construction	Location:	Proposed Chimney Hollow Reservoir near Carter Lake
Project Manager:	Eric Reckentine	Budget Unit #:	4050088088070000
Project Status:	Funded		

Description:

The project will fund the Northern Water's Windy Gap Firing Project (WGFP) which is expected to deliver a firm annual yield of 4,000 acre-feet. The final EIS has been received and Northern Water is negotiating a carriage contract with the Bureau of Reclamation before obtaining water quality certification from the state and a 404 permit for the Corps.

Discussion of Progress:

Permitting is ongoing

Justification:

Due to storage limitations within the Colorado Big Thompson (C-BT) and other factors, Windy Gap owners haven't been able to rely on Windy Gap to meet a portion of their current water needs or future requirements. The Windy Gap Firing project is proposed to improve the yield of water deliveries from the existing Windy Gap project to participating Windy Gap owners.

Revenue Detail:

No additional information

Impact on Operating Budget:

Water resource assessments will go up an unknown amount once the project is built and Northern Water starts assessing Greeley for its upkeep and operation.

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	1,167,649	-	-	-	-	-	-	-
4611	Plant Investment Fees	-	-	-	-	200,000	100,000	-	-	300,000
4724	Expense Reimbursement	13,239,193	-	-	-	-	-	-	-	13,239,193
5902	Bond Proceeds	-	-	38,250,000	53,500,000	-	-	-	-	91,750,000
Total Revenue		\$13,239,193	\$1,167,649	\$38,250,000	\$53,500,000	\$200,000	\$100,000	-	-	\$105,289,193
Expense										
8202	Construction	-	-	37,330,000	53,500,000	200,000	100,000	-	-	91,130,000
8206	Design Fees	1,373,462	1,167,649	920,000	-	-	-	-	-	3,461,111
Total Expense		\$1,373,462	\$1,167,649	\$38,250,000	\$53,500,000	\$200,000	\$100,000	-	-	\$94,591,111
Net Total		\$11,865,730	-	-	-	-	-	-	-	\$10,698,081



Milton Seaman Permitting

Project Number:	117	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Construction Supply	Regions:	5- Outside City
Fund:	Water Construction	Location:	Milton Seaman Reservoir
Project Manager:	Burt Knight	Budget Unit #:	4050088088000000
Project Status:	Funded		

Description:

This project consists of the permitting of an enlarged Milton Seaman Reservoir (or alternative) as part of a Seaman Water Management Project. This reservoir will increase Greeley's water storage and supply in order to meet future water supply needs. This is a multi-year effort to develop an environmental impact statement and associated environmental permitting for this project.

Discussion of Progress:

Long term, ongoing permitting work.

Justification:

Storage can increase the usable yield of existing and future water rights.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	3,035,728	1,663,326	8,212,468	-	-	-	-	-	11,699,053
4611	Plant Investment Fees	-	-	-	5,942,000	4,182,000	678,000	-	-	10,802,000
Total Revenue		\$3,035,728	\$1,663,326	\$8,212,468	\$5,942,000	\$4,182,000	\$678,000	-	-	\$22,501,053
Expense										
8202	Construction	165	-	-	-	-	-	-	-	165
8208	Furniture, Fixtures & Equipment	-	6,666	-	-	-	-	-	-	6,666
8214	Legal Publications	36	-	10,000	10,000	10,000	10,000	-	-	40,036
8216	Miscellaneous	16,368	14	3,000	3,000	3,000	3,000	-	-	28,382
8224	Operating Supplies	186	-	-	-	-	-	-	-	186
8228	Printing, Copying	1,615	556	15,000	15,000	15,000	15,000	-	-	62,171
8229	Professional Services	2,834,094	1,638,401	8,034,468	4,561,532	4,009,000	500,000	-	-	21,577,495
8232	Project Management	183,265	17,689	150,000	140,000	145,000	150,000	-	-	785,954
Total Expense		\$3,035,728	\$1,663,326	\$8,212,468	\$4,729,532	\$4,182,000	\$678,000	-	-	\$22,501,053
Net Total		-	-	-	\$1,212,468	-	-	-	-	-





Milton Seaman Permitting Mitigation

Project Number:	1069	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Construction Supply	Regions:	5- Outside City
Fund:	Water Construction	Location:	Milton Seaman Reservoir
Project Manager:	Burt Knight	Budget Unit #:	4050088083980000
Project Status:	Funded		

Description:

This is for mitigation related to the permitting of an enlarged Milton Seaman Reservoir. This will increase the water supply to meet future water needs.

Discussion of Progress:

Planning stage

Justification:

Storage can increase the usable yield of existing and future water rights. Treated waterlines are needed to get that water to Greeley.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	43,679	210,474	677,289	-	-	-	-	-	931,442
4611	Plant Investment Fees	-	-	-	-	1,000,000	2,000,000	2,000,000	2,000,000	7,000,000
Total Revenue		\$43,679	\$210,474	\$677,289	-	\$1,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$7,931,442
Expense										
8202	Construction	-	-	-	-	1,000,000	2,000,000	2,000,000	2,000,000	7,000,000
8212	Land/Building Cost/Demolition	36,322	29,165	-	-	-	-	-	-	65,487
8229	Professional Services	-	181,309	677,289	-	-	-	-	-	858,598
8232	Project Management	7,357	-	-	-	-	-	-	-	7,357
Total Expense		\$43,679	\$210,474	\$677,289	-	\$1,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$7,931,442
Net Total		-	-	-	-	-	-	-	-	-



Milton Seaman Design

Project Number:	405.7	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Construction Supply	Regions:	5- Outside City
Fund:	Water Construction	Location:	Milton Seaman Reservoir
Project Manager:	Burt Knight	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

This project consists of the designing an enlarged Milton Seaman Reservoir (or alternative) as part of a Seaman Water Management Project. This reservoir will increase Greeley's water storage and supply in order to meet future water supply needs.

Discussion of Progress:

Long term, ongoing.

Justification:

Storage can increase the usable yield of existing and future water rights.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
4611	Plant Investment Fees	-	-	-	-	500,000	500,000	-	-	1,000,000
Total Revenue		-	-	-	-	\$500,000	\$500,000	-	-	\$1,000,000
Expense										
8206	Design Fees	-	-	-	-	500,000	500,000	-	-	1,000,000
Total Expense		-	-	-	-	\$500,000	\$500,000	-	-	\$1,000,000
Net Total		-	-	-	-	-	-	-	-	-



Bellvue Transmission Program (60")

Project Number:	123	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Construction Transmission & Distribution	Regions:	5- Outside City
Fund:	Water Construction	Location:	Bellvue transmission line-Laporte area
Project Manager:	Dan Moore	Budget Unit #:	4050088088180000
Project Status:	Funded		

Description:

This project is the construction of the Northern Segment of the Bellvue Transmission Main, six miles of the 60-inch line between the end of the completed line at Shields in Fort Collins to the Bellvue Filter Plant. Construction is complete with 2 years of surface restoration maintenance on-going.

Discussion of Progress:

Phase 2 tunnel construction completed in September 2017. Warranty ends September 2019. Surface restoration to continue through 2020.

Justification:

To secure Greeley's water future, the 2003 Water Master Plan instituted a policy to expand the transmission system when demand reaches 90% of system capacity. The 60" transmission pipeline, which is 29 miles long, is being built in multiple segments over several years to connect the Bellvue Water Treatment Plant to customers in Greeley. Sections of this pipeline have passed through developing areas in Fort Collins and Windsor. The entire project was 86% (25 miles) complete at the beginning of 2018. The Northern Segment can supply water by gravity to the Gold Hill treated water storage reservoirs. The remaining 4 miles of the project is called Gold Hill Segment. Construction is scheduled to commence in 2021.

Revenue Detail:

The new pipeline may allow less use of the Boyd Filter Plant which is more expensive to run than the Bellvue Filter Plant.

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	31,668,733	5,955,451	751,668	-	-	-	-	-	38,375,852
4321	State Grants	543,750	-	-	-	-	-	-	-	543,750
4611	Plant Investment Fees	-	-	-	17,200	31,300	-	-	-	48,500
4724	Expense Reimbursement	153	-	-	-	-	-	-	-	153
Total Revenue		\$32,212,636	\$5,955,451	\$751,668	\$17,200	\$31,300	-	-	-	\$38,968,255
Expense										
8202	Construction	27,291,128	5,381,151	100,000	-	-	-	-	-	32,772,279
8204	Contingency	751,524	269,083	409,468	-	-	-	-	-	1,430,075
8206	Design Fees	887,763	59,922	65,000	-	-	-	-	-	1,012,685
8212	Land/Building Cost/Demolition	1,659,254	55,008	160,000	10,000	15,000	-	-	-	1,899,263
8214	Legal Publications	30	-	-	-	-	-	-	-	30
8216	Miscellaneous	20,757	1,047	-	-	-	-	-	-	21,804
8224	Operating Supplies	70	-	-	-	-	-	-	-	70
8226	Permits, Fees, Etc	22,749	1,500	-	-	-	-	-	-	24,249
8229	Professional Services	772,846	19,105	10,000	-	-	-	-	-	801,951
8232	Project Management	447,669	154,790	5,000	5,000	10,000	-	-	-	622,458
8234	Repair/Maintenance Supplies	28,959	844	-	-	-	-	-	-	29,803
8238	Surveying	4,352	-	-	-	-	-	-	-	4,352
8240	Testing And Inspection	1,915	-	2,000	2,000	6,000	-	-	-	11,915
9303	Public Art Fund	323,620	13,000	200	200	300	-	-	-	337,320
Total Expense		\$32,212,636	\$5,955,451	\$751,668	\$17,200	\$31,300	-	-	-	\$38,968,255
Net Total		-	-	-	-	-	-	-	-	-





New Construction Meters

Project Number:	121	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Construction Transmission & Distribution	Regions:	0 - Multiple Wards
Fund:	Water Construction	Location:	Citywide
Project Manager:	Dan Moore	Budget Unit #:	4050088088080000
Project Status:	Funded		

Description:

This program purchases new meters for resale to property owners or developers for new water service connections. To maintain quality and uniformity, the customer is required to purchase all system meters from the City. This is an on-going project.

Discussion of Progress:

Ongoing annual project

Justification:

City ordinance requires a meter on every tap. The cost of new meters in this account is offset by the sale of these meters to customers. Providing meters to customers assures the proper meter is installed and compatible with our automated meter reading and billing system. The cost of each meter varies from \$200 to \$11,826.

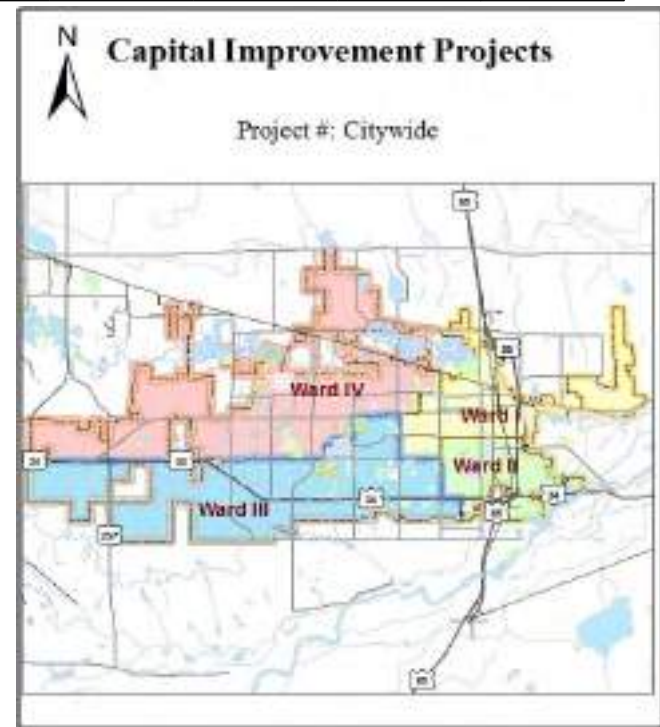
Revenue Detail:

New customers = new revenue sources

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	240,939	29,817	35,000	-	-	-	-	-	305,756
4611	Plant Investment Fees	-	-	-	35,000	35,000	35,000	35,000	35,000	175,000
5802	Sales Of Other City Asset	-231	-	-	-	-	-	-	-	-231
Total Revenue		\$240,708	\$29,817	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$480,525
Expense										
8208	Furniture, Fixtures & Equipment	189,745	20,519	27,500	27,500	27,500	27,500	27,500	27,500	375,264
8234	Repair/Maintenance Supplies	45,036	9,298	2,000	2,000	2,000	2,000	2,000	2,000	66,334
8244	Capital Equipment >\$5,000	5,927	-	5,500	5,500	5,500	5,500	5,500	5,500	38,927
Total Expense		\$240,708	\$29,817	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$480,525
Net Total		-	-	-	-	-	-	-	-	-



Water Taps

Project Number:	122	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Construction Transmission & Distribution	Regions:	0 - Multiple Wards
Fund:	Water Construction	Location:	Citywide
Project Manager:	Dan Moore	Budget Unit #:	4050088088100000
Project Status:	Funded		

Description:

The transmission/distribution crews construct taps on the water system lines for both its own operations and those required by new customers. Tapping valves and pipe related materials used for tap construction are purchased from the Inventory account. All applicable costs are included in this account to complete the tap (asphalt, flow fill, concrete, etc.).

Discussion of Progress:

Ongoing annual program

Justification:

The transmission/distribution crews construct taps on the water system lines for both its own operations and those required by new customers. Tapping valves and pipe related materials used for tap construction are purchased from the Inventory Budget account. All applicable costs are included in this account to complete the tap (asphalt, flow fill, concrete, etc.). Cost recovery is only applicable for taps constructed for customers.

Revenue Detail:

New customers = new water revenue

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	-	-	-	1,731,626	4,938,678	-	-	-	-
4461	New Meter Sales	318,473	38,653	25,000	25,000	25,000	25,000	25,000	25,000	507,126
4462	Large Meter Sales	203,161	52,007	15,000	15,000	15,000	15,000	15,000	15,000	345,168
4464	Labor & Materials	29,729	24,151	3,000	3,000	3,000	3,000	3,000	3,000	71,880
4611	Plant Investment Fees	19,049,793	2,563,715	4,211,507	-1,759,626	-4,966,678	2,250,160	562,851	5,664,664	27,576,385
4612	Promontory PIF Surcharge	23,550	8,100	-	-	-	-	-	-	31,650
53**	Water Rates	170,874	-	-	-	-	-	-	-	170,874
5632	Rents From Equipment	400,835	145,670	60,000	60,000	60,000	60,000	60,000	6,000	852,505
5812	Damages Recovered	4,112	-	-	-	-	-	-	-	4,112
5902	Bond Proceeds	-	-	9,500,000	-	-	-	-	-	9,500,000
Total Revenue		\$20,200,527	\$2,832,295	\$13,814,507	\$75,000	\$75,000	\$2,353,160	\$665,851	\$5,713,664	\$39,059,700
Expense										
8202	Construction	25,269	-	5,000	5,000	5,000	5,000	5,000	5,000	55,269
8203	Construction - City Depts	5,220	-	5,000	5,000	5,000	5,000	5,000	5,000	35,220
8208	Furniture, Fixtures & Equipment	4,600	-	-	-	-	-	-	-	4,600
8216	Miscellaneous	7,448	-	3,500	3,500	3,500	3,500	3,500	3,500	28,448
8224	Operating Supplies	1,229	-	-	-	-	-	-	-	1,229
8226	Permits, Fees, Etc	2,042	-	-	-	-	-	-	-	2,042
8232	Project Management	6,980	1,933	-	-	-	-	-	-	8,913
8234	Repair/Maintenance Supplies	113,376	29,475	61,500	61,500	61,500	61,500	61,500	61,500	511,852
Total Expense		\$166,164	\$31,408	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$647,572
Net Total		\$20,034,362	\$2,800,887	\$13,739,507	-	-	\$2,278,160	\$590,851	\$5,638,664	\$38,412,128





Distribution Line Extension & Oversizing

Project Number:	124	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Construction Transmission & Distribution	Regions:	0 - Multiple Wards
Fund:	Water Construction	Location:	Citywide
Project Manager:	Dan Moore	Budget Unit #:	4050088088050000
Project Status:	Funded		

Description:

This program provides for reimbursement to developers for installing oversized pipe at the request of the City. The program can also fund extensions between completed subdivisions to improve the pipe network system. Anticipated projects for 2019 construction will connect the Spanish Colony to "C" Street. Oversizing reimbursement is anticipated for Boomerang Ranch, Northridge, and Owl Ridge subdivisions.

Discussion of Progress:

Annual program for development pipeline oversizing reimbursements.

Justification:

Provides the means for the City to oversize pipes being installed by developers and to extend mains as necessary for the benefit of the entire system. Oversizing and main extensions are dependent upon development and master grid sizing plans. As a result, improved flow, pressure, and system reliability can be built into the future and existing distribution system. Overall cost to the developer is minimal and the City saves mobilization costs.

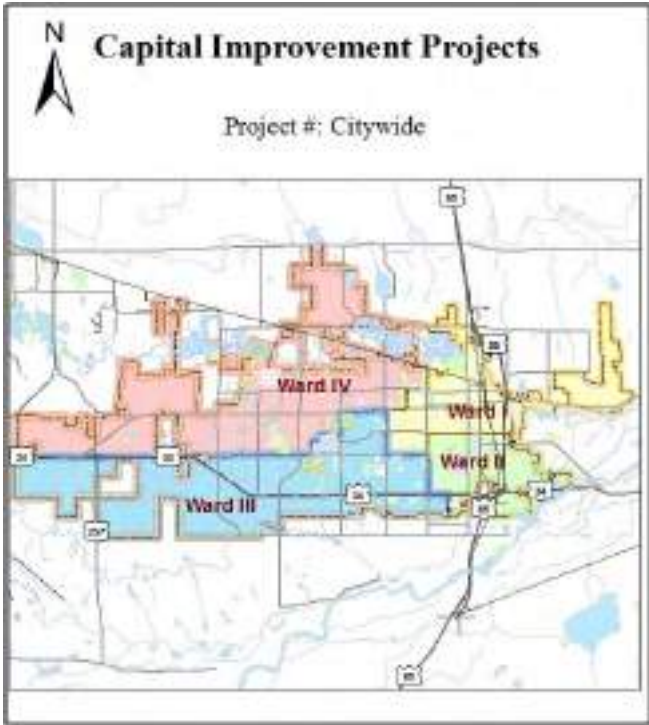
Revenue Detail:

This program is in place to oversize water pipes in coordination with new development. Expenditures are usually at least partially reimbursable.

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	927,006	559,790	615,200	-	-	-	-	-	2,101,996
4611	Plant Investment Fees	-	-	-	115,200	116,200	122,300	129,300	129,300	612,300
Total Revenue		\$927,006	\$559,790	\$615,200	\$115,200	\$116,200	\$122,300	\$129,300	\$129,300	\$2,714,296
Expense										
8202	Construction	709,733	483,960	600,000	100,000	101,000	107,000	114,000	114,000	2,329,693
8203	Construction - City Depts	-	-	7,000	7,000	7,000	7,000	7,000	7,000	42,000
8206	Design Fees	63,060	44,977	-	-	-	-	-	-	108,037
8212	Land/Building Cost/Demolition	13,650	12,300	-	-	-	-	-	-	25,950
8214	Legal Publications	-	41	-	-	-	-	-	-	41
8226	Permits, Fees, Etc	2,526	-	-	-	-	-	-	-	2,526
8229	Professional Services	26	-	-	-	-	-	-	-	26
8232	Project Management	9,247	6,133	1,000	1,000	1,000	1,000	1,000	1,000	21,380
8234	Repair/Maintenance Supplies	100,225	-	6,000	6,000	6,000	6,000	6,000	6,000	136,225
8238	Surveying	-	729	-	-	-	-	-	-	729
8240	Testing And Inspection	2,340	650	-	-	-	-	-	-	2,990
9303	Public Art Fund	26,200	11,000	1,200	1,200	1,200	1,300	1,300	1,300	44,700
Total Expense		\$927,006	\$559,790	\$615,200	\$115,200	\$116,200	\$122,300	\$129,300	\$129,300	\$2,714,296
Net Total		-	-	-	-	-	-	-	-	-





Land Acquisition & Management

Project Number:	125	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Construction Transmission & Distribution	Regions:	5- Outside City
Fund:	Water Construction	Location:	Citywide
Project Manager:	Dan Moore	Budget Unit #:	4050088088110000
Project Status:	Funded		

Description:

This annual program will periodically hire consultants to acquire new easements and property and to research, compile, and defend existing easements and lands. The GIS database is currently being utilized to efficiently store and retrieve easement and land records related to the Cities water transmission and distribution utilities.

Discussion of Progress:

Ongoing program

Justification:

Professional expertise is required during the acquisition of new land and easements and to protect Greeley's existing infrastructure including pipelines, treatment plants, reservoirs, pump stations and other facilities. This project also provides protection of our existing facilities from development on and around these facilities outside of the Greeley city limits. The Cities GIS database is being utilized for the storage and retrieval of existing records.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	420,623	74,067	50,000	-	-	-	-	-	544,691
4611	Plant Investment Fees	-	-	-	50,000	50,000	-	-	-	100,000
Total Revenue		\$420,623	\$74,067	\$50,000	\$50,000	\$50,000	-	-	-	\$644,691
Expense										
8212	Land/Building Cost/Demolition	420,623	74,067	50,000	50,000	50,000	-	-	-	644,691
Total Expense		\$420,623	\$74,067	\$50,000	\$50,000	\$50,000	-	-	-	\$644,691
Net Total		-	-	-	-	-	-	-	-	-



Bellvue Pipeline-Gold Hill Segment

Project Number:	405.3	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Construction Transmission & Distribution	Regions:	5- Outside City
Fund:	Water Construction	Location:	South of Windsor
Project Manager:	Dan Moore	Budget Unit #:	4050088089010000
Project Status:	Funded		

Description:

This project is the Design and Construction of the Gold Hill Segment of the 60" Bellvue Transmission Main. It is approximately 4 miles long and will extend along HWY 257 from the Poudre River in Windsor south to Gold Hill. Final route selection, permit and easement acquisition, design and construction will be part of this multi-year project. The first Phase of construction in 2020 and 2021 would be to complete approximately 4000 feet of pipe installation and a HWY 257 crossing to install pipe in advance of expected development in that area.

Discussion of Progress:

Preliminary route selection is nearing completion. Easement acquisition is underway.

Justification:

To secure Greeley's water future, the 2003 Water Master Plan instituted a policy to expand the transmission system when demand reaches 90% of system capacity. The 60" transmission pipeline is being constructed in multiple segments over several years to connect the Bellvue Water Treatment Plant to customers in Greeley. As of September 2017, 25 of the total 29 miles are complete. The 4-mile Gold Hill Segment will be the final Phase of the project.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	150,000	-	-	-	-	-	150,000
4611	Plant Investment Fees	-	-	-	438,000	2,048,000	2,020,000	25,000	25,000	4,556,000
Total Revenue		-	-	\$150,000	\$438,000	\$2,048,000	\$2,020,000	\$25,000	\$25,000	\$4,706,000
Expense										
8202	Construction	-	-	-	-	1,800,000	1,800,000	-	-	3,600,000
8204	Contingency	-	-	-	-	135,000	135,000	-	-	270,000
8206	Design Fees	-	-	-	288,000	20,000	20,000	-	-	328,000
8212	Land/Building Cost/Demolition	-	-	100,000	100,000	-	-	-	-	200,000
8229	Professional Services	-	-	45,000	45,000	33,000	-	-	-	123,000
8232	Project Management	-	-	5,000	5,000	20,000	20,000	20,000	20,000	90,000
8240	Testing And Inspection	-	-	-	-	20,000	25,000	5,000	5,000	55,000
9303	Public Art Fund	-	-	-	-	20,000	20,000	-	-	40,000
Total Expense		-	-	\$150,000	\$438,000	\$2,048,000	\$2,020,000	\$25,000	\$25,000	\$4,706,000
Net Total		-	-	-	-	-	-	-	-	-





Disinfection Outreach and Verification

Project Number:	405.4	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Civic Infrastructure , Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Construction Treatment	Regions:	5- Outside City
Fund:	Water Construction	Location:	Bellvue and Boyd Water Treatment Plants
Project Manager:	Anastasia Frantsova	Budget Unit #:	4050088083107064
Project Status:	Funded		

Description:

The goal of the project is to install online sampling instrumentation on Greeley's transmission lines and/or water treatment plants, and construct other necessary improvements as needed to comply with surface water treatment rule and Disinfection Outreach and Verification Effort program by CDPHE.

Discussion of Progress:

The disinfection evaluation for Bellvue and Boyd Lake Water Treatment Plants is completed. The evaluation report for Bellvue WTP is approved by CDPHE. The evaluation report for Boyd Lake WTP is in CDPHE for review and approval. The design of improvements for Bellvue WTP is completed; City is in the process of contracting with Hydro Construction for construction of the improvements. The construction is expected to take place in October. A contract for design of improvements for Boyd Lake WTP is executed and the work began.

Justification:

Colorado Department of Public Health and Environment (CDPHE) conducted a sanitary survey at both Greeley's WTPs on August 26, 2016. The survey contained several recommendations to be implemented in order for the plant to be in compliance with surface water treatment rule and have adequate disinfection inactivation capabilities. This project is regulatory/compliance driven. The entire scope of necessary improvements will be determined upon completion of Disinfection Evaluation study this year.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	2,860,000	-	-	-	-	-	2,860,000
4611	Plant Investment Fees	-	-	-	145,000	-	-	-	-	145,000
Total Revenue		-	-	\$2,860,000	\$145,000	-	-	-	-	\$3,005,000
Expense										
8202	Construction	-	-	2,413,000	-	-	-	-	-	2,413,000
8206	Design Fees	-	-	280,000	-	-	-	-	-	280,000
8214	Legal Publications	-	-	2,000	-	-	-	-	-	2,000
8226	Permits, Fees, Etc	-	-	10,000	-	-	-	-	-	10,000
8229	Professional Services	-	-	-	50,000	-	-	-	-	50,000
8232	Project Management	-	-	65,000	15,000	-	-	-	-	80,000
8238	Surveying	-	-	10,000	-	-	-	-	-	10,000
8240	Testing And Inspection	-	-	80,000	80,000	-	-	-	-	160,000
Total Expense		-	-	\$2,860,000	\$145,000	-	-	-	-	\$3,005,000
Net Total		-	-	-	-	-	-	-	-	-





Water Capital Replacement

Fund 406



Greeley Water History

Project Number:	406.11	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Supply	Regions:	0 - Multiple Wards
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Burt Knight	Budget Unit #:	4060088084260000
Project Status:	Funded		

Description:

This project will document the Greeley water and sewer system history and highlight the many important decisions made in the past that makes the Greeley water system a leader in the Front Range.

Discussion of Progress:

No additional information

Justification:

The development of the Greeley water system has played an important role in how northern Colorado's water has been used. This project will illustrate the many accomplishments of Greeley and how it developed.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	122,317	78,768	26,980	-	-	-	-	-	228,066
53**	Water Rates	-	-	-	125,000	-	-	-	-	125,000
Total Revenue		\$122,317	\$78,768	\$26,980	\$125,000	-	-	-	-	\$353,066
Expense										
8229	Professional Services	120,586	69,434	26,980	100,000	-	-	-	-	317,000
8232	Project Management	1,732	9,334	-	25,000	-	-	-	-	36,066
Total Expense		\$122,317	\$78,768	\$26,980	\$125,000	-	-	-	-	\$353,066
Net Total		-	-	-	-	-	-	-	-	-



Water Operations Master Plan

Project Number:	406.10	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Human Infrastructure , Infrastructure & Growth- Public Facilities & Equip
Project Type:	Water Replacement Supply	Regions:	0 - Multiple Wards
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Adam Prior	Budget Unit #:	4060088084190000
Project Status:	Funded		

Description:

The Water Operations Plan is a SharePoint system designed for capturing and documenting the copious amounts of paper data the water and sewer department has. It is also capturing the vast knowledge of an aging workforce before they retire.

Discussion of Progress:

Thus far, the Water Operations Plan has a solid organization, functional metadata, extensive searchability features, and significant backloading of historical data/documents. It has also undergone an enhancement to include a workflow for employee files and an onboarding program.

Justification:

The Water Operations Plan is becoming a primary tool for operational, record and workflow needs in the department. As data is being uploaded and staff begins to use it more regularly, upgrading and enhancements are becoming more prevalent.

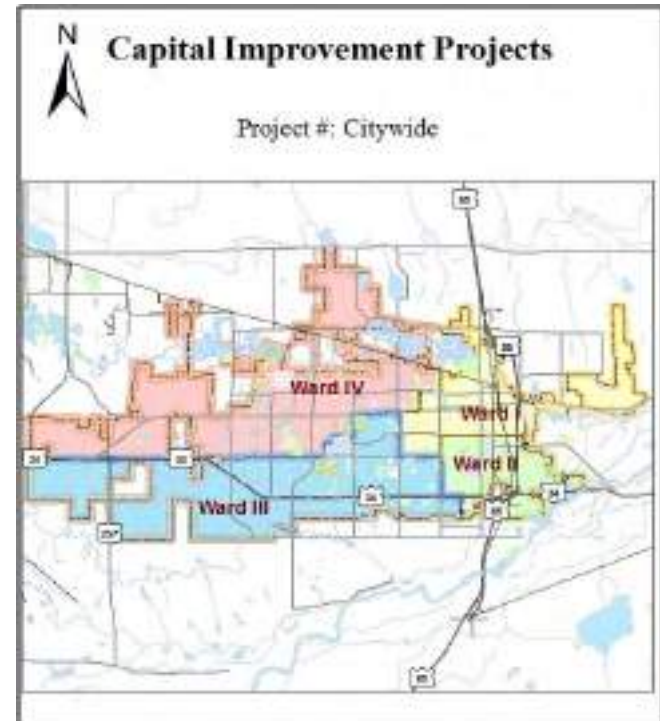
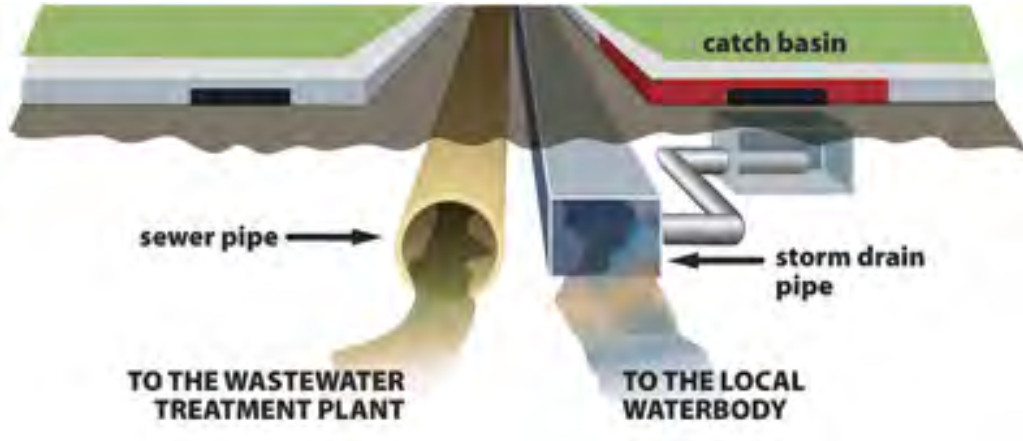
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	165,288	14,769	132,898	-	-	-	-	-	312,955
53**	Water Rates	-	-	-	25,000	25,000	-	-	-	50,000
Total Revenue		\$165,288	\$14,769	\$132,898	\$25,000	\$25,000	-	-	-	\$362,955
Expense										
8202	Construction	-	-	82,898	-	-	-	-	-	82,898
8229	Professional Services	163,749	9,758	35,000	25,000	25,000	-	-	-	258,507
8232	Project Management	1,539	5,012	15,000	-	-	-	-	-	21,550
Total Expense		\$165,288	\$14,769	\$132,898	\$25,000	\$25,000	-	-	-	\$362,955
Net Total		-	-	-	-	-	-	-	-	-



Ancillary System Improvements

Project Number:	174	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Supply	Regions:	0 - Multiple Wards
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Christie Coleman	Budget Unit #:	4060088088580000
Project Status:	Funded		

Description:

This program provides contributions for capital repairs of irrigation ditches and pumping systems of which the City is part owner.

Discussion of Progress:

Ongoing annual program

Justification:

As a part owner of various irrigation ditches, the department has the responsibility to participate in the cost and maintenance of aging ditch and lateral infrastructure.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	631,132	47,060	667,857	-	-	-	-	-	1,346,049
53**	Water Rates	-	-	-	265,000	265,000	265,000	265,000	265,000	1,325,000
Total Revenue		\$631,132	\$47,060	\$667,857	\$265,000	\$265,000	\$265,000	\$265,000	\$265,000	\$2,671,049
Expense										
8202	Construction	578,009	46,759	602,857	200,000	200,000	200,000	200,000	200,000	2,227,625
8206	Design Fees	15,492	-	30,000	30,000	30,000	30,000	30,000	30,000	195,492
8214	Legal Publications	87	61	-	-	-	-	-	-	148
8216	Miscellaneous	5,819	24	18,000	18,000	18,000	18,000	18,000	18,000	113,843
8224	Operating Supplies	66	-	-	-	-	-	-	-	66
8226	Permits, Fees, Etc	-	216	-	-	-	-	-	-	216
8229	Professional Services	37	-	-	-	-	-	-	-	37
8232	Project Management	31,621	-	17,000	17,000	17,000	17,000	17,000	17,000	133,621
Total Expense		\$631,132	\$47,060	\$667,857	\$265,000	\$265,000	\$265,000	\$265,000	\$265,000	\$2,671,049
Net Total		-	-	-	-	-	-	-	-	-





Non-Potable Replacement Rehabilitation

Project Number:	425	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Supply	Regions:	0 - Multiple Wards
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Roger Schmidt	Budget Unit #:	4060088088740000
Project Status:	Funded		

Description:

This item funds replacement or rehabilitation of non-potable pumps, piping, ponds, and related equipment. Water and Sewer is now responsible for maintaining non-potable assets that were Parks responsibility. This is an on-going project.

Discussion of Progress:

Ongoing effort.

Justification:

Efficient economic operation of this program requires ongoing rehabilitation and replacement of features such as pumps, motors, controls, Supervisory Control and Data Acquisition (SCADA) equipment, pressure reducing valves, buildings and piping.

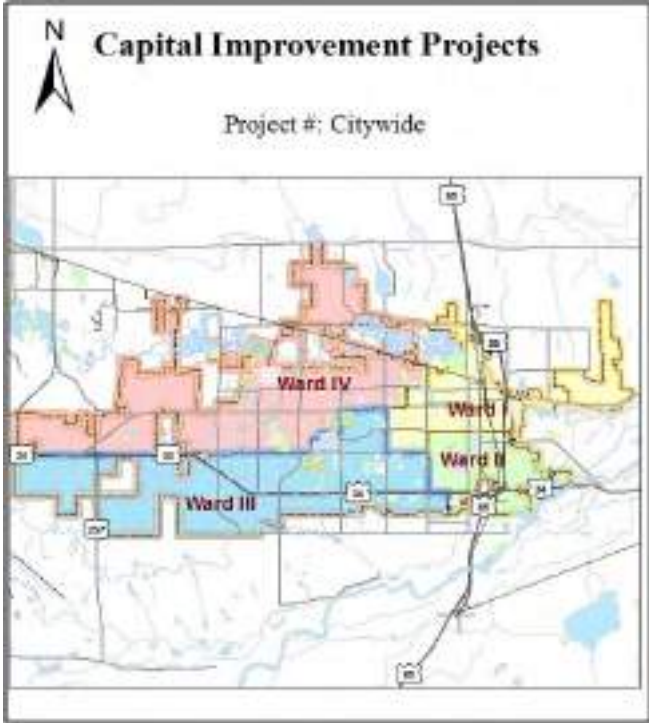
Revenue Detail:

No additional information

Impact on Operating Budget:

The non-potable division has taken on assets that were being maintained by Parks. The electric budget in operating has increased to account for the increased pumping capacity.

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	200,026	61,173	215,342	-	-	-	-	-	476,541
53**	Water Rates	-	-	-	448,000	194,000	126,000	132,000	132,000	1,032,000
Total Revenue		\$200,026	\$61,173	\$215,342	\$448,000	\$194,000	\$126,000	\$132,000	\$132,000	\$1,508,541
Expense										
8202	Construction	6,731	4,447	25,000	353,000	29,000	29,000	34,000	34,000	515,178
8208	Furniture, Fixtures & Equipment	-	-	4,000	-	-	-	-	-	4,000
8214	Legal Publications	28	-	-	-	-	-	-	-	28
8216	Miscellaneous	-	-	8,000	8,000	8,000	8,000	8,000	8,000	48,000
8224	Operating Supplies	3,279	-	-	-	-	-	-	-	3,279
8232	Project Management	827	-	-	-	-	-	-	-	827
8234	Repair/Maintenance Supplies	189,161	54,364	169,342	78,000	78,000	80,000	80,000	80,000	808,868
8244	Capital Equipment >\$5,000	-	2,362	9,000	9,000	79,000	9,000	10,000	10,000	128,362
Total Expense		\$200,026	\$61,173	\$215,342	\$448,000	\$194,000	\$126,000	\$132,000	\$132,000	\$1,508,541
Net Total		-	-	-	-	-	-	-	-	-





Milton Seaman Outlet Works Evaluation

Project Number:	2162	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Supply	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Milton Seaman Reservoir
Project Manager:	Anastasia Frantsova	Budget Unit #:	4060088084090000
Project Status:	Funded		

Description:

An engineering evaluation of alternatives and preliminary design to replace the original reservoir outlet gates will occur in 2017. Permitting, surveying, & soils investigation in 2018, final design in 2019, construction in 2020.

Discussion of Progress:

Design for repairs is expected to take place in 2018 with construction in 2019. The evaluation of gate repair alternatives is completed. City selected a desired alternative for repairs. City is in the process of contracting with AECOM for the development of 30% design documents that will be used for selection of a design-build team to take the project to completion.

Justification:

The original gates have withstood over 60 years of submergence in an anaerobic condition. The cast iron gate leaf seal channels have corroded and eroded to the point of compromising the brass seals allowing about 9 acre-feet/day to leak past the gates. This water is lost and can not be credited to our account. The condition will continue to deteriorate jeopardizing drought storage.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	-	55,971	278,000	-	-	-	-	-	333,971
53**	Water Rates	-	-	-	415,000	2,750,000	-	-	-	3,165,000
Total Revenue		-	\$55,971	\$278,000	\$415,000	\$2,750,000	-	-	-	\$3,498,971
Expense										
8202	Construction	-	28,963	-	-	2,685,000	-	-	-	2,713,963
8206	Design Fees	-	23,364	50,000	400,000	-	-	-	-	473,364
8224	Operating Supplies	-	65	-	-	-	-	-	-	65
8229	Professional Services	-	-	150,000	-	-	-	-	-	150,000
8232	Project Management	-	3,580	8,000	15,000	35,000	-	-	-	61,580
8236	Soils Investigation	-	-	50,000	-	-	-	-	-	50,000
8238	Surveying	-	-	20,000	-	-	-	-	-	20,000
8240	Testing And Inspection	-	-	-	-	30,000	-	-	-	30,000
Total Expense		-	\$55,971	\$278,000	\$415,000	\$2,750,000	-	-	-	\$3,498,971
Net Total		-	-	-	-	-	-	-	-	-





Water Efficiency Tactical Team

Project Number:	406.21	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Supply	Regions:	0 - Multiple Wards
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Eric Reckentine	Budget Unit #:	4060088084320000
Project Status:	Funded		

Description:

As Greeley plans for its future, water planning is critical. A major portion of this planning includes water conservation. This activity includes work items all meant to conserve and/or efficiently use our current and future water supplies. The work items include: continued implementation of the state approved Water Conservation Plan, approval and implementation of a new landscaping code, updating the non-potable water master plan, implementing a water budget rate structure and developing a water issues messaging campaign similar to the Greeley Unexpected program.

Discussion of Progress:

Planning

Justification:

Necessary to assure that the City responds to internal and external water supply challenges that have occurred since implementation of the conservation plan and landscape code amendments.

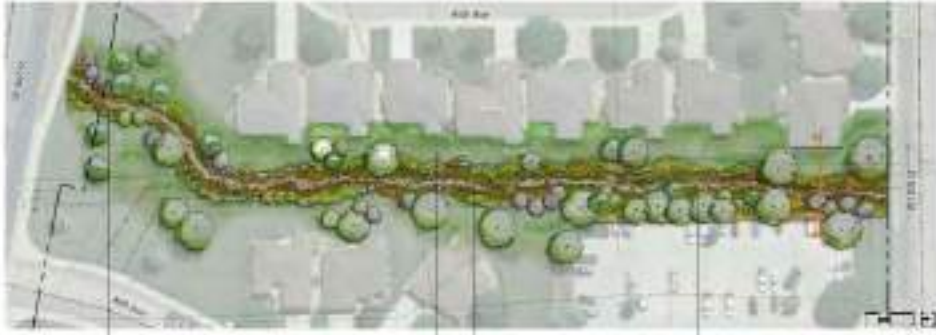
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	45,028	354,971	-	-	-	-	-	399,999
53**	Water Rates	-	-	-	200,000	200,000	-	-	-	400,000
Total Revenue		-	\$45,028	\$354,971	\$200,000	\$200,000	-	-	-	\$799,999
Expense										
8216	Miscellaneous	-	-	50,000	50,000	50,000	-	-	-	150,000
8229	Professional Services	-	45,028	304,971	150,000	150,000	-	-	-	649,999
Total Expense		-	\$45,028	\$354,971	\$200,000	\$200,000	-	-	-	\$799,999
Net Total		-	-	-	-	-	-	-	-	-



Water Resource Advertisement Campaign

Project Number:	406.22	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Supply	Regions:	0 - Multiple Wards
Fund:	Water Capital Replacement	Location:	Region wide
Project Manager:	Eric Reckentine	Budget Unit #:	4060088084330000
Project Status:	Funded		

Description:

Water education campaign for rate payers and other key stakeholders in the region.

Discussion of Progress:

Ongoing

Justification:

Greeley is growing into a regional water provider. As such, we take a lead role in water planning and infrastructure. We have recognized that our decisions and projects are likely to have public support when our residents and rate-payers understand how our system works, and how we secure their water future. This program is designed to offer the education that provides that understanding.

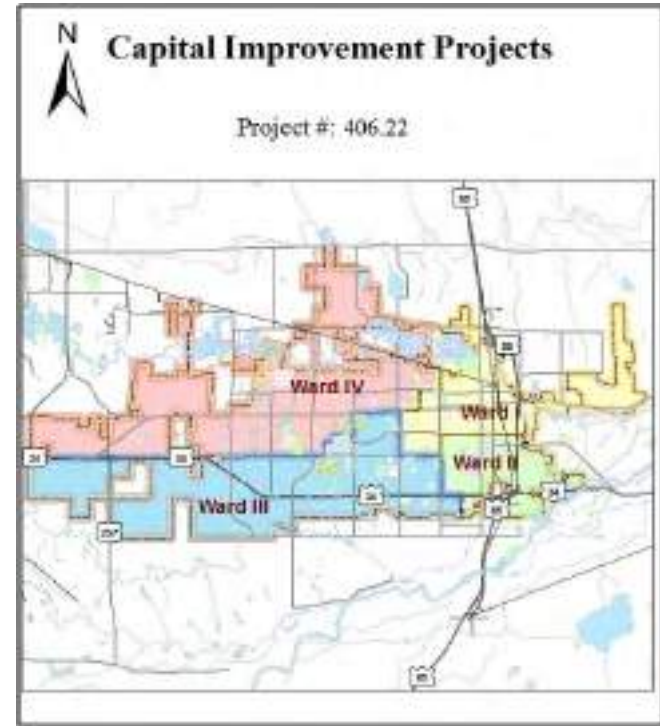
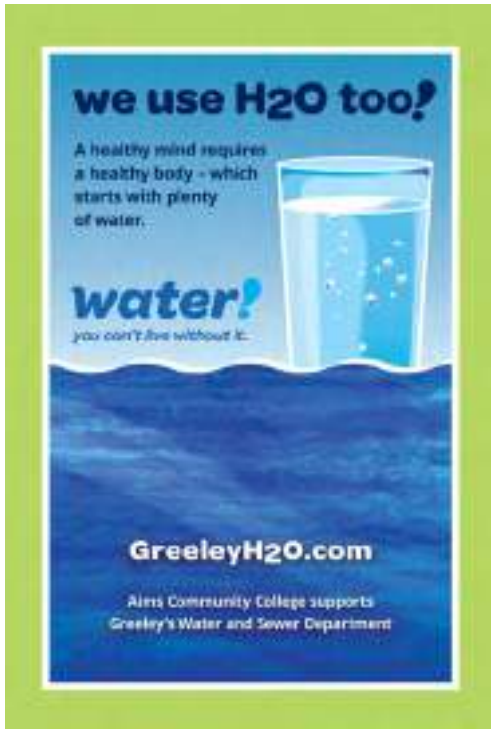
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	300,000	529,428	-	-	-	-	-	829,428
53**	Water Rates	-	-	-	400,000	400,000	-	-	-	800,000
Total Revenue		-	\$300,000	\$529,428	\$400,000	\$400,000	-	-	-	\$1,629,428
Expense										
8216	Miscellaneous	-	-	50,000	50,000	50,000	-	-	-	150,000
8229	Professional Services	-	300,000	479,428	350,000	350,000	-	-	-	1,479,428
Total Expense		-	\$300,000	\$529,428	\$400,000	\$400,000	-	-	-	\$1,629,428
Net Total		-	-	-	-	-	-	-	-	-



Bellvue Intake Maintenance Phase 2

Project Number:	406.24	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Supply	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Bellvue Water Treatment Plant
Project Manager:	Christie Coleman	Budget Unit #:	4060088084160000
Project Status:	Funded		

Description:

This project will repair damages to the Bellvue raw water intake (including patching exposed rebar in the weir, resurfacing the weir, and replacing a failing retaining wall) that were identified during construction of the 2017 maintenance project.

Discussion of Progress:

No additional information

Justification:

Without this project, the damage to the weir and downstream retaining wall will continue to grow; the repair will be more extensive; and the repair costs will be more expensive.

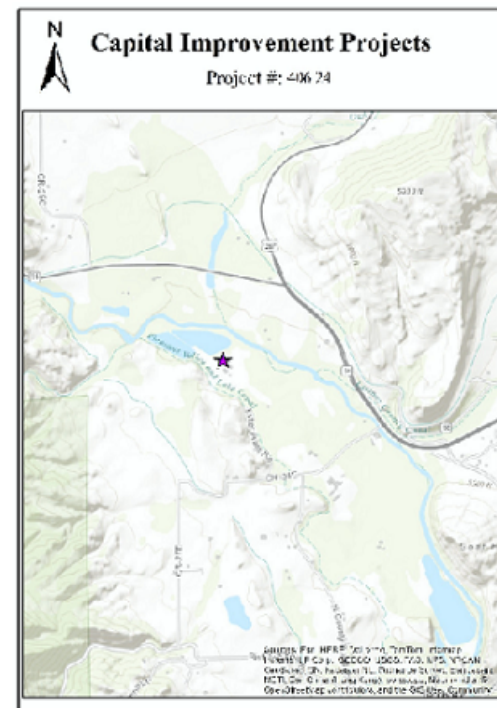
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	977,000	-	-	-	-	-	977,000
53**	Water Rates	-	-	-	110,000	-	-	-	-	110,000
Total Revenue		-	-	\$977,000	\$110,000	-	-	-	-	\$1,087,000
Expense										
8202	Construction	-	-	770,000	100,000	-	-	-	-	870,000
8204	Contingency	-	-	77,000	10,000	-	-	-	-	87,000
8229	Professional Services	-	-	50,000	-	-	-	-	-	50,000
8232	Project Management	-	-	50,000	-	-	-	-	-	50,000
8240	Testing And Inspection	-	-	30,000	-	-	-	-	-	30,000
Total Expense		-	-	\$977,000	\$110,000	-	-	-	-	\$1,087,000
Net Total		-	-	-	-	-	-	-	-	-



Boomerang GC Water Efficiency Improvements

Project Number:	406.37	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Supply	Regions:	4 - 10 St North/23 Ave West
Fund:	Water Capital Replacement	Location:	Boomerang Golf Course 7309 W 4th Street
Project Manager:	John Thornhill	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

As part of the Water Efficiency Tactical Team (WETT) program, a study was conducted to assess the water delivery and storage system to Boomerang Golf Course and recommend improvements over the current system. The study found that approximately 230 AF or more water could be recaptured by improving the golf course irrigation system, eliminating water features, and by piping water directly from the ditch to the irrigation pond.

Discussion of Progress:

Planning

Justification:

The water delivery and storage system at Boomerang Golf Course is inefficient and wasting water. Utilizing the City's existing water resources in the most efficient manner is critical when the long term water needs for the City require additional water supplies to be acquired.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
53**	Water Rates	-	-	-	3,330,000	-	-	-	-	3,330,000
Total Revenue		-	-	-	\$3,330,000	-	-	-	-	\$3,330,000
Expense										
8202	Construction	-	-	-	3,300,000	-	-	-	-	3,300,000
8229	Professional Services	-	-	-	30,000	-	-	-	-	30,000
Total Expense		-	-	-	\$3,330,000	-	-	-	-	\$3,330,000
Net Total		-	-	-	-	-	-	-	-	-



Utility Billing Replacement-Water

Project Number:	406.38	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Supply	Regions:	0 - All Wards
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Erik Dial	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

The current Utility Billing software is at its end of life. It will be replaced with a new system that will enhance customer service and reporting capabilities.

Discussion of Progress:

Planning

Justification:

The current Utility Billing software will only be supported for 2-3 more years. A new system is needed. This will be funded by the Water, Sewer, and Stormwater funds.

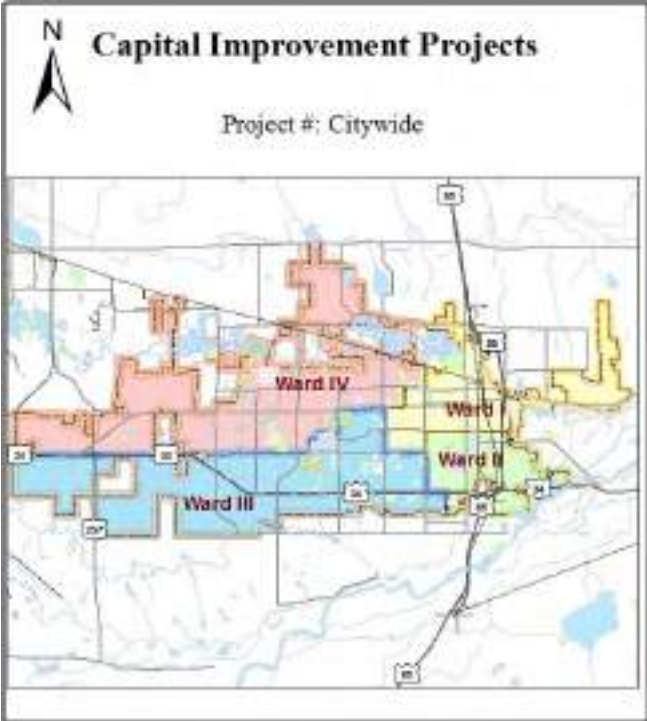
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	-	700,000	-	-	-	-	700,000
Total Revenue		-	-	-	\$700,000	-	-	-	-	\$700,000
Expense										
8229	Professional Services	-	-	-	700,000	-	-	-	-	700,000
Total Expense		-	-	-	\$700,000	-	-	-	-	\$700,000
Net Total		-	-	-	-	-	-	-	-	-



Treated Water Reservoir Rehabilitation

Project Number:	65	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Transmission & Distribution	Regions:	0 - Multiple Wards
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Dan Moore	Budget Unit #:	4060088088610000
Project Status:	Funded		

Description:

This project will fund the required rehabilitation of the four treated water tanks and reservoirs. The projects may include pumps, motors, structural repairs, floating covers, asphalt driveways, and other miscellaneous reservoir related rehabilitation requirements. This is an on-going project. The 2019 and 2020 estimates include a sodium hypochlorite replacement for Mosier Hill pump station and 23rd Ave Reservoirs.

Discussion of Progress:

In-house construction approximately 50% complete.

Justification:

Council priority to maintain critical infrastructure. Concrete and steel reservoir and tanks require major structural repairs and maintenance approximately every 20 years. These 4 major facilities also contain numerous large pumps and control valves that also need repairs and maintenance in addition to the maintenance of the respective reservoir sites.

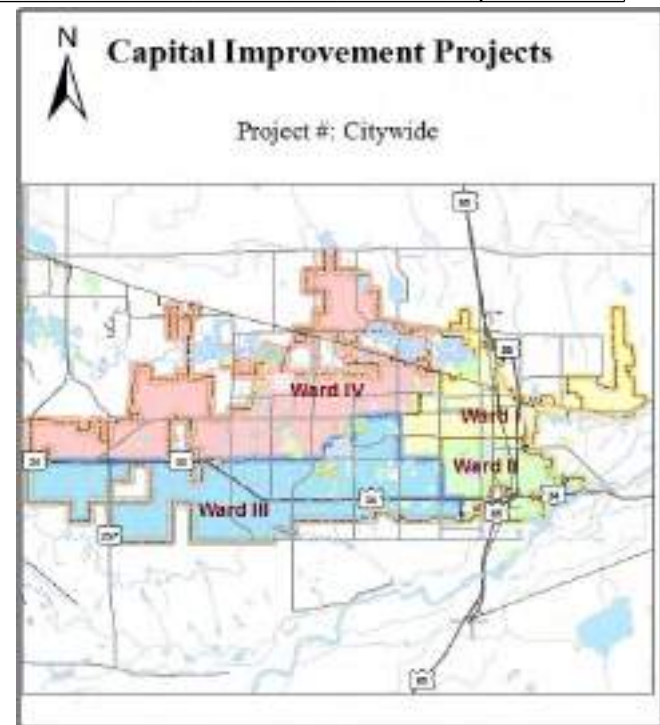
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	109,283	24,996	36,000	-	-	-	-	-	170,278
53**	Water Rates	-	-	-	36,000	88,500	88,500	40,000	40,000	293,000
Total Revenue		\$109,283	\$24,996	\$36,000	\$36,000	\$88,500	\$88,500	\$40,000	\$40,000	\$463,278
Expense										
8202	Construction	83,797	19,517	-	-	-	-	-	-	103,314
8203	Construction - City Depts	-	-	9,000	9,000	15,000	15,000	9,000	9,000	66,000
8204	Contingency	-	-	-	-	1,000	1,000	1,000	1,000	4,000
8224	Operating Supplies	-	-	1,000	1,000	2,000	2,000	2,000	2,000	10,000
8232	Project Management	21,311	-	-	-	-	-	-	-	21,311
8234	Repair/Maintenance Supplies	4,174	5,479	26,000	26,000	28,000	28,000	28,000	28,000	173,654
8244	Capital Equipment >\$5,000	-	-	-	-	42,500	42,500	-	-	85,000
Total Expense		\$109,283	\$24,996	\$36,000	\$36,000	\$88,500	\$88,500	\$40,000	\$40,000	\$463,278
Net Total		-	-	-	-	-	-	-	-	-



Meter Replacement

Project Number: 67	Budget Year: 2019
Division: Transmission/Distribution	Council Priority: Infrastructure & Growth- Environmental Infrastructure
Project Type: Water Replacement Transmission & Distribution	Regions: 0 - Multiple Wards
Fund: Water Capital Replacement	Location: Citywide
Project Manager: Paul Tucker	Budget Unit #: 4060088088608863
Project Status: Funded	

Description:

This program funds the replacement of both large and small water meters and their related components as they wear out or fail.

Discussion of Progress:

Ongoing Annual program.

Justification:

Meter accuracy is paramount for revenue collection; Meters and radio transponders are replaced when they fail, which is approximately every ten to fifteen years. In 2014, a new federal law requires any new meter to the system be the "no-lead" type. These meters cost approximately 30% more than the current system meters. This new law also requires any meter removed for maintenance be replaced with a no-lead meter.

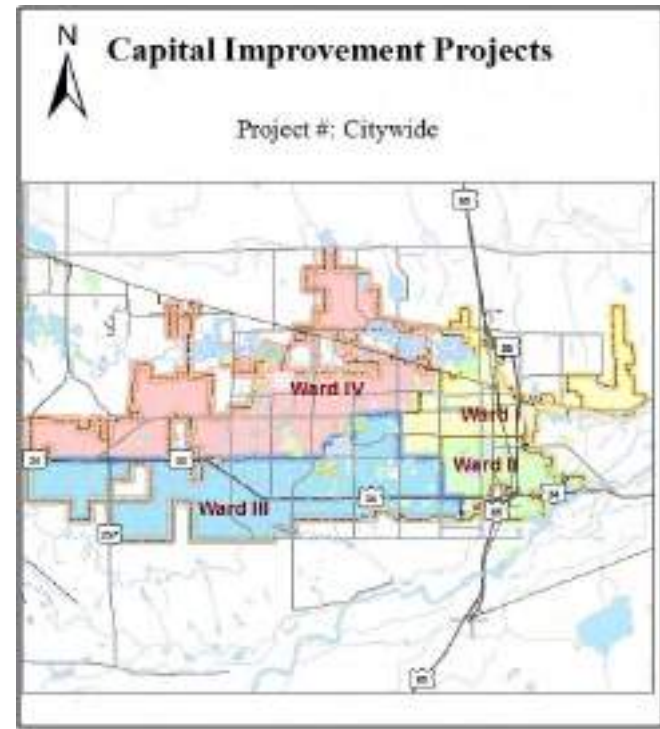
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	1,523,052	111,642	416,344	-	-	-	-	-	2,051,038
53**	Water Rates	-	-	-	300,000	300,000	300,000	300,000	300,000	1,500,000
Total Revenue		\$1,523,052	\$111,642	\$416,344	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$3,551,038
Expense										
8149	Other	890	-	-	-	-	-	-	-	890
8216	Miscellaneous	-	-	15,000	15,000	15,000	15,000	15,000	15,000	90,000
8234	Repair/Maintenance Supplies	1,522,162	111,642	401,344	285,000	285,000	285,000	285,000	285,000	3,460,148
Total Expense		\$1,523,052	\$111,642	\$416,344	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$3,551,038
Net Total		-	-	-	-	-	-	-	-	-



Transmission System Rehabilitation

Project Number:	68	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Transmission & Distribution	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Citywide and along the major transmission line from Bellvue and Boyd Filter Plants
Project Manager:	Dan Moore	Budget Unit #:	4060088088560000
Project Status:	Funded		

Description:

This project will fund all types of required rehabilitation or replacement of the treated water transmission system. Projects may include the protection of pipe joints, pipe replacement, cathodic protection, lining of pipe, minor upgrades, and repairs to piping for protection prior to impending development. This is an on-going project in part utilizing in-house design and construction. The 2019 projects will be the structural rehab for problem areas identified in the 2018 studies. Also, 2019 projects include studies for rehabilitation of the existing cathodic protection system, and strategies for rehabilitation or replacement of existing piping. Construction for rehabilitation will occur in 2019 through 2020 at the rate of 2 miles per year.

Discussion of Progress:

Planning and design to identify potential problem areas and coordinate with other City construction projects.

Justification:

Council priority to maintain critical infrastructure. This program is intended to maintain and protect assets worth over \$105,000,000 (replacement value) and restore and prolong the useful life of the 138 miles of older pipeline. Bellvue's old pipelines were constructed between 1923- 1969 and 31 miles have been rehabilitated by cement mortar or poly lining. The Boyd lines were constructed in 1967 and 1973. The rehabilitation schedule will be adjusted to meet the most pressing priority.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	2,077,074	1,302,338	2,239,872	-	-	-	-	-	5,619,284
4321	State Grants	-	438,733	-	-	-	-	-	-	438,733
4724	Expense Reimbursement	32,030	-	-	-	-	-	-	-	32,030
53**	Water Rates	-	-	-	2,279,000	2,279,000	1,579,000	1,579,000	1,579,000	9,295,000
5812	Damages Recovered	26	-	-	-	-	-	-	-	26
Total Revenue		\$2,109,129	\$1,741,071	\$2,239,872	\$2,279,000	\$2,279,000	\$1,579,000	\$1,579,000	\$1,579,000	\$15,385,073
Expense										
8202	Construction	1,746,205	1,599,118	1,770,872	2,000,000	2,000,000	1,400,000	1,400,000	1,400,000	13,316,195
8203	Construction - City Depts	-	-	100,000	80,000	80,000	-	-	-	260,000
8204	Contingency	-	47	-	140,000	140,000	140,000	140,000	140,000	700,047
8206	Design Fees	42,474	44,133	-	-	-	-	-	-	86,607
8208	Furniture, Fixtures & Equipment	5,305	-	-	-	-	-	-	-	5,305
8212	Land/Building Cost/Demolition	4,592	-	-	-	-	-	-	-	4,592
8214	Legal Publications	80	-	500	500	500	500	500	500	3,080
8216	Miscellaneous	1,403	-	-	-	-	-	-	-	1,403
8224	Operating Supplies	4,800	-	-	-	-	-	-	-	4,800
8226	Permits, Fees, Etc	200	3,030	5,000	5,000	5,000	5,000	5,000	5,000	33,230
8228	Printing, Copying	-	-	500	500	500	500	500	500	3,000
8229	Professional Services	34,802	1,492	310,000	-	-	-	-	-	346,294
8232	Project Management	96,374	62,542	25,000	25,000	25,000	5,000	5,000	5,000	248,916
8234	Repair/Maintenance Supplies	172,895	23,927	-	-	-	-	-	-	196,822
8238	Surveying	-	-	3,000	3,000	3,000	3,000	3,000	3,000	18,000
8240	Testing And Inspection	-	6,781	25,000	25,000	25,000	25,000	25,000	25,000	156,781
Total Expense		\$2,109,129	\$1,741,071	\$2,239,872	\$2,279,000	\$2,279,000	\$1,579,000	\$1,579,000	\$1,579,000	\$15,385,073
Net Total		-	-	-	-	-	-	-	-	-





Distribution Pipeline Replacement

Project Number:	69	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Transmission & Distribution	Regions:	0 - Multiple Wards
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Dan Moore	Budget Unit #:	4060088088530000
Project Status:	Funded		

Description:

This will provide replacement and/or rehabilitation of pipes that exhibit extreme corrosion or have an excessive leak history. Pipes that are too small are replaced and enlarged to increase flow capacity. Various rehabilitation methods such as cement mortar lining, swage lining, and pipe bursting may be used. Every two years projects are prioritized based on paving project coordination and other factors. Most projects are replaced using in-house forces. In 2019 the bored crossing of the Poudre River by the Spanish Colony will be performed by outside contractor.

Discussion of Progress:

Planning Stage and easement acquisition for Spanish Colony pipeline project.
Construction substantially complete on 8th Avenue bores as of 7/13/2018.
Rehabilitation Methods for 20" Steel Pipeline in Country Club are being evaluated as of 7/13/2018.

Justification:

Council priority to maintain critical infrastructure. This program reduces the number of emergency repairs and customer complaints by improving the flow quantity and service for customers and fire protection. Water quality is also improved and chlorination is more effective.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	3,926,159	1,771,238	915,410	-	-	-	-	-	6,612,807
53**	Water Rates	-	-	-	900,000	900,000	900,000	900,000	900,000	4,500,000
Total Revenue		\$3,926,159	\$1,771,238	\$915,410	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$11,112,807
Expense										
8202	Construction	1,722,289	975,266	697,410	300,000	60,000	60,000	60,000	60,000	3,934,965
8203	Construction - City Depts	470,780	93,360	100,000	290,000	650,000	650,000	650,000	650,000	3,554,140
8204	Contingency	2,268	-	-	110,000	10,000	10,000	10,000	10,000	152,268
8208	Furniture, Fixtures & Equipment	13,081	-	-	-	-	-	-	-	13,081
8212	Land/Building Cost/Demolition	-	-	3,000	-	-	-	-	-	3,000
8216	Miscellaneous	7,887	2,677	-	-	-	-	-	-	10,564
8224	Operating Supplies	187	-	-	-	-	-	-	-	187
8226	Permits, Fees, Etc	22,656	13,591	-	10,000	10,000	10,000	10,000	10,000	86,247
8229	Professional Services	-	31,500	-	-	-	-	-	-	31,500
8232	Project Management	16,997	12,238	-	40,000	20,000	20,000	20,000	20,000	149,235
8234	Repair/Maintenance Supplies	1,670,015	642,605	100,000	100,000	100,000	100,000	100,000	100,000	2,912,620
8240	Testing And Inspection	-	-	15,000	50,000	50,000	50,000	50,000	50,000	265,000
Total Expense		\$3,926,159	\$1,771,238	\$915,410	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$11,112,807
Net Total		-	-	-	-	-	-	-	-	-





Fire Hydrant Replacement

Project Number:	71	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Transmission & Distribution	Regions:	0 - Multiple Wards
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Paul Tucker	Budget Unit #:	4060088088510000
Project Status:	Funded		

Description:

This program will replace substandard fire hydrants and applicable branch piping, gate valves, and asphalt. Repair of asphalt and street damage caused by water truck loading at hydrants is also included.

Discussion of Progress:

Ongoing annual program.

Justification:

The Water staff and Fire department personnel identify approximately ten units for replacement each year. Labor for replacing and performing hydrant maintenance is charged to the operating account. The system has 3,200 hydrants with an expected service life of 50 years. Fire hydrants are also used to distribute water to fracking and construction customers resulting in pavement damage caused by the heavy truck traffic. Each year the damaged pavement is corrected.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual							
Revenue										
	Fund Balance	160,309	25,973	77,000	-	-	-	-	-	263,282
4464	Labor & Materials	3,690	1,260	-	-	-	-	-	-	4,950
53**	Water Rates	-	-	-	77,000	77,000	77,000	77,000	77,000	385,000
5812	Damages Recovered	19,157	6,180	-	-	-	-	-	-	25,337
Total Revenue		\$183,156	\$33,413	\$77,000	\$77,000	\$77,000	\$77,000	\$77,000	\$77,000	\$678,569
Expense										
8202	Construction	6,522	4,137	25,000	25,000	25,000	25,000	25,000	25,000	160,659
8203	Construction - City Depts	27,040	9,040	13,000	13,000	13,000	13,000	13,000	13,000	114,080
8216	Miscellaneous	2,643	-	4,000	4,000	4,000	4,000	4,000	4,000	26,643
8226	Permits, Fees, Etc	319	-	-	-	-	-	-	-	319
8232	Project Management	3,086	2,201	-	-	-	-	-	-	5,287
8234	Repair/Maintenance Supplies	143,547	18,035	35,000	35,000	35,000	35,000	35,000	35,000	371,582
Total Expense		\$183,156	\$33,413	\$77,000	\$77,000	\$77,000	\$77,000	\$77,000	\$77,000	\$678,569
Net Total		-	-	-	-	-	-	-	-	-





Valve Replacement

Project Number:	72	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Transmission & Distribution	Regions:	0 - Multiple Wards
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Jeff Littell	Budget Unit #:	4060088088500000
Project Status:	Funded		

Description:

This project replaces inoperable valves. The life expectancy varies from twenty-five to fifty years depending on valve size and maintenance/operation.

Discussion of Progress:

Ongoing annual program.

Justification:

The replacement program ensures that system valves are able to be located, in operating condition and are in the correct operating position (open or closed). Replacement valves are obtained through the Transmission/Distribution division's inventory budget. During cement mortar lining (CML) construction years, the valves in the project area are replaced using this account. Approximately 925 hours (\$20,200) per year is spent on valve turning and the labor cost is charged to the operating budget. The system has approximately 9,200 valves.

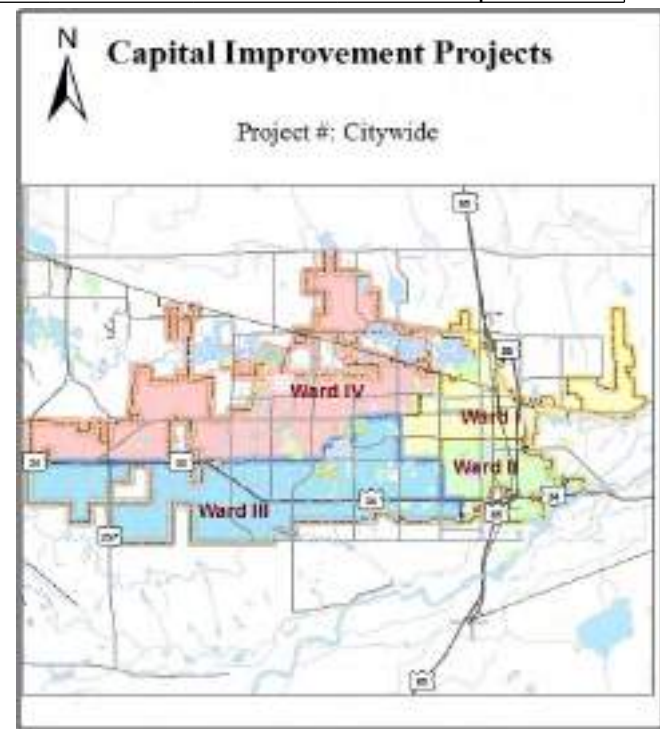
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	311,690	92,850	99,000	-	-	-	-	-	503,540
53**	Water Rates	-	-	-	100,000	100,000	100,000	100,000	100,000	500,000
Total Revenue		\$311,690	\$92,850	\$99,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$1,003,540
Expense										
8203	Construction - City Depts	38,160	9,040	10,000	10,000	10,000	10,000	10,000	10,000	107,200
8208	Furniture, Fixtures & Equipment	-	3,060	-	-	-	-	-	-	3,060
8216	Miscellaneous	1,236	-	1,500	2,000	2,000	2,000	2,000	2,000	12,736
8226	Permits, Fees, Etc	5,009	1,027	1,500	2,000	2,000	2,000	2,000	2,000	17,536
8234	Repair/Maintenance Supplies	267,285	79,723	86,000	86,000	86,000	86,000	86,000	86,000	863,008
Total Expense		\$311,690	\$92,850	\$99,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$1,003,540
Net Total		-	-	-	-	-	-	-	-	-



Capital Outlay Replacement - Water

Project Number:	188	Budget Year:	2019
Division:	Transmission/Distribution	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Transmission & Distribution	Regions:	0 - Multiple Wards
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Paul Tucker	Budget Unit #:	4060088088540000
Project Status:	Funded		

Description:

This program replaces major rolling stock: pickups, tractor backhoes, loaders, compressors, dump trucks, and other identified replacement capital items.

Discussion of Progress:

Ongoing equipment replacement

Justification:

This will replace rolling stock that has reached the end of its economic life. This will help maintain the equipment's ability to perform daily tasks and handle emergency calls.

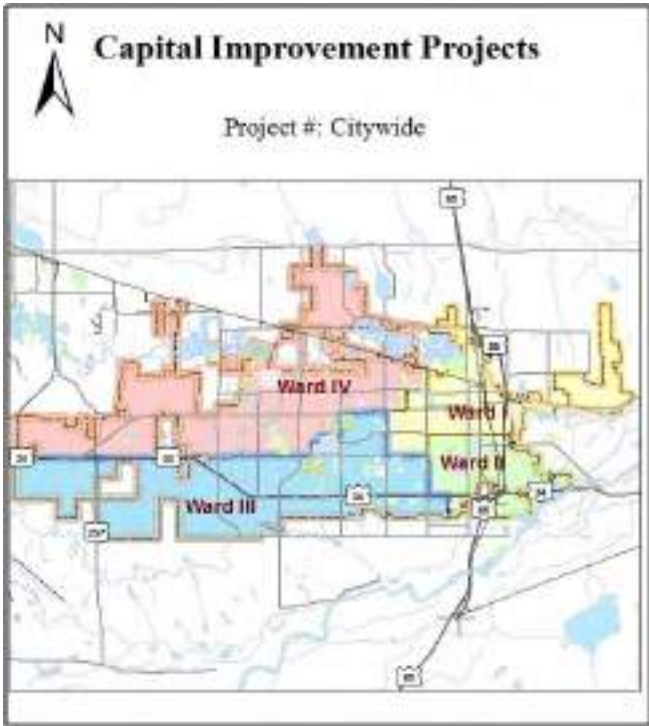
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	2,225,353	608,480	890,000	-	-	-	-	-	3,723,832
53**	Water Rates	-	-	-	407,500	100,000	455,000	325,000	855,000	2,142,500
5801	Sales Of Fixed Assets	59,583	73,766	-	-	-	-	-	-	133,348
Total Revenue		\$2,284,936	\$682,245	\$890,000	\$407,500	\$100,000	\$455,000	\$325,000	\$855,000	\$5,999,681
Expense										
8142	Construction and Maintenance	1,594,944	430,390	652,000	180,000	-	340,000	275,000	420,000	3,892,334
8144	Transportation/Vehicles	592,575	143,782	213,000	227,500	100,000	115,000	-	435,000	1,826,857
8148	Computer	9,207	-	-	-	-	-	-	-	9,207
8149	Other	80,812	68,956	25,000	-	-	-	50,000	-	224,768
8202	Construction	-	601	-	-	-	-	-	-	601
8208	Furniture, Fixtures & Equipment	4,077	1,290	-	-	-	-	-	-	5,367
8216	Miscellaneous	-	550	-	-	-	-	-	-	550
8232	Project Management	2,226	36,677	-	-	-	-	-	-	38,903
8234	Repair/Maintenance Supplies	1,094	-	-	-	-	-	-	-	1,094
Total Expense		\$2,284,936	\$682,245	\$890,000	\$407,500	\$100,000	\$455,000	\$325,000	\$855,000	\$5,999,681
Net Total		-	-	-	-	-	-	-	-	-





CDOT I-25 Transmission Line Relocation

Project Number:	406.40	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Transmission & Distribution	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	I-25 and Prospect Road
Project Manager:	Dan Moore	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

This project will relocate Greeley's existing transmission pipelines at the southwest corner of I-25 and Prospect Avenue in Fort Collins to avoid conflicts with CDOT's new intersection improvement plans. Greeley will manage the construction project and CDOT will provide reimbursement through a Standard Utility Agreement (SUA). There will be approximately 4,400 feet of 30" steel pipeline installed which will include a bored crossing of I-25.

Discussion of Progress:

Planning

Justification:

The City's transmission lines from the Bellvue Water Treatment Plant are in the path of CDOT's construction activity at I-25 and Prospect Road. CDOT will fully reimburse Greeley for the transmission line relocation costs.

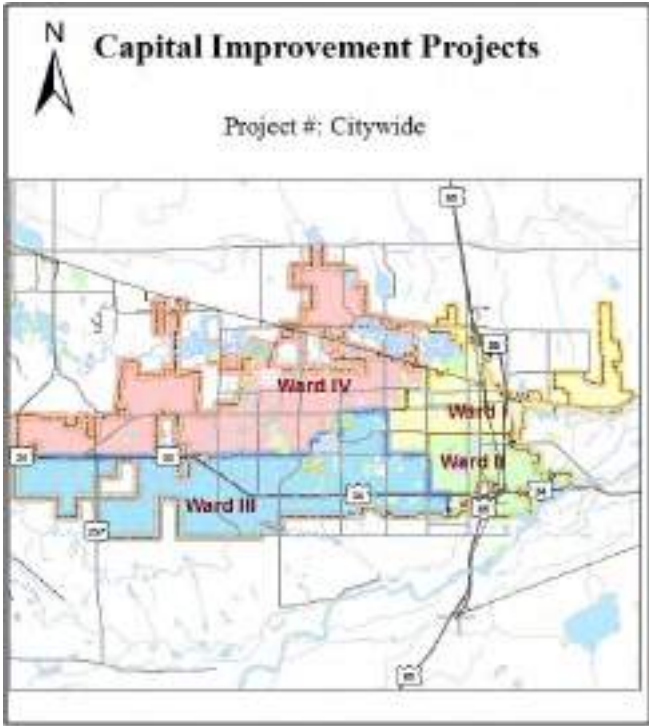
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
4321	State Grants	-	-	-	3,550,000	-	-	-	-	3,550,000
Total Revenue		-	-	-	\$3,550,000	-	-	-	-	\$3,550,000
Expense										
8202	Construction	-	-	-	3,000,000	-	-	-	-	3,000,000
8204	Contingency	-	-	-	300,000	-	-	-	-	300,000
8229	Professional Services	-	-	-	200,000	-	-	-	-	200,000
8232	Project Management	-	-	-	20,000	-	-	-	-	20,000
8240	Testing And Inspection	-	-	-	30,000	-	-	-	-	30,000
Total Expense		-	-	-	\$3,550,000	-	-	-	-	\$3,550,000
Net Total		-	-	-	-	-	-	-	-	-





Bellvue 20 MGD Treatment Train Replacement

Project Number:	406.9	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Treatment	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Bellvue Water Treatment Plant
Project Manager:	Adam Prior	Budget Unit #:	4060088084210000
Project Status:	Funded		

Description:

Construction and management services for the construction of the replacement 20 MGD plant. Design and construct of replacement pumps and motors to provide backwash supply and backwash recovery flow rates for the replaced 20 MGD filtration facility.

Discussion of Progress:

Construction & Planning

Justification:

The replaced 20 MGD filtration facility will have construction until 2020 with management requirements and testing in 2018 and 2019. The replaced 20 MGD filters have higher backwash flow requirements to clean the filters and meet CDPHE water quality requirements. Therefore, the backwash supply and recovery pumps must be replaced with pumps providing higher flow capabilities in 2020.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	648,035	2,675,280	26,777,432	-	-	-	-	-	30,100,748
53**	Water Rates	-	-	-	284,600	821,800	67,300	-	-	1,173,700
Total Revenue		\$648,035	\$2,675,280	\$26,777,432	\$284,600	\$821,800	\$67,300	-	-	\$31,274,448
Expense										
8202	Construction	638,668	1,240,574	24,723,033	-	670,000	-	-	-	27,272,275
8204	Contingency	-	-	-	-	50,000	-	-	-	50,000
8206	Design Fees	4,271	1,335,600	1,195,901	67,000	-	-	-	-	2,602,772
8208	Furniture, Fixtures & Equipment	348	-	-	-	-	-	-	-	348
8214	Legal Publications	129	31	-	-	1,000	-	-	-	1,160
8216	Miscellaneous	-	70	-	-	-	-	-	-	70
8229	Professional Services	720	44,948	610,629	-	67,000	33,500	-	-	756,797
8232	Project Management	2,667	51,744	30,700	67,600	33,800	33,800	-	-	220,311
8240	Testing And Inspection	1,232	2,314	217,169	150,000	-	-	-	-	370,715
Total Expense		\$648,035	\$2,675,280	\$26,777,432	\$284,600	\$821,800	\$67,300	-	-	\$31,274,448
Net Total		-	-	-	-	-	-	-	-	-





Bellvue Water Treatment Plant General Rehabilitation

Project Number:	705	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Treatment	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Bellvue Filter Plant
Project Manager:	Peter Champion	Budget Unit #:	4060088088590000
Project Status:	Funded		

Description:

This is an annual project for the rehabilitation of buildings, heating/ventilating/air conditioning (HVAC) systems, pumps and motors, electrical replacements, chemical storage & metering, valves, and compressors. For '18: 8202 - rebuild residuals recovery, return flow, & house service pumps, asphalt repair; '18 to '21: 8244 includes 3 VFD drives on EQ basin mixers, and volumetric chemical feeders and replacing a backwash supply pump.

Discussion of Progress:

Ongoing planning, design, procurement, and construction.

Justification:

These items will help to maintain operational reliability, effectiveness, and improve efficiency for continued compliance with Federal and State regulations and fulfill the Water & Sewer department mandates.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	751,647	158,542	889,848	-	-	-	-	-	1,800,037
53**	Water Rates	-	-	-	380,000	325,000	325,000	325,000	325,000	1,680,000
5801	Sales Of Fixed Assets	-	-587	-	-	-	-	-	-	-587
Total Revenue		\$751,647	\$157,955	\$889,848	\$380,000	\$325,000	\$325,000	\$325,000	\$325,000	\$3,479,450
Expense										
8202	Construction	259,998	66,700	500,300	60,000	16,000	160,000	160,000	160,000	1,382,998
8206	Design Fees	16,076	8,379	4,000	4,000	4,000	4,000	4,000	4,000	48,456
8208	Furniture, Fixtures & Equipment	1,773	-	37,000	8,000	12,000	31,000	31,000	31,000	151,773
8214	Legal Publications	43	-	-	-	-	-	-	-	43
8216	Miscellaneous	4,763	-	-	-	-	-	-	-	4,763
8229	Professional Services	-	31,188	39,810	-	-	-	-	-	70,998
8232	Project Management	44,784	1,518	8,000	8,000	8,000	6,000	6,000	6,000	88,302
8234	Repair/Maintenance Supplies	36,904	-	20,000	20,000	20,000	40,000	40,000	40,000	216,904
8244	Capital Equipment >\$5,000	387,306	50,169	280,738	280,000	265,000	84,000	84,000	84,000	1,515,213
Total Expense		\$751,647	\$157,955	\$889,848	\$380,000	\$325,000	\$325,000	\$325,000	\$325,000	\$3,479,450
Net Total		-	-	-	-	-	-	-	-	-





Boyd Water Treatment Plant - General Rehabilitation

Project Number:	341	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Treatment	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Boyd Filter Plant
Project Manager:	Peter Champion	Budget Unit #:	4060088088640000
Project Status:	Funded		

Description:

This project consists of replacing chemical feed pumps, high service pump overhauls, electrical switchgear components, grounds rehabilitation, and other mechanical items. Account 8202 includes \$45,000 for road rehab.-'18, 800 Hp high service motor rebuild @ \$25k/year-'17 to '20, \$80k for Boyd Lake Raw Water Pump rehab, \$250k for chemical line replacement in 2018; \$300k for 36" finished water valve replacement in 2019. 2018 Capital includes a 200 Hp motor & high service pump.

Discussion of Progress:

Ongoing planning, design, procurement, and construction.

Justification:

These items will help maintain operational reliability, effectiveness, and improve efficiency for continued compliance with Federal and State regulations. They will also help to fulfill Water and Sewer department mandates.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	507,494	323,747	684,560	-	-	-	-	-	1,465,802
53**	Water Rates	-	-	-	350,000	350,000	350,000	300,000	300,000	1,650,000
5801	Sales Of Fixed Assets	-	-2,866	-	-	-	-	-	-	-2,866
Total Revenue		\$507,494	\$320,881	\$684,560	\$350,000	\$350,000	\$350,000	\$300,000	\$300,000	\$3,112,936
Expense										
8202	Construction	252,694	166,727	433,665	250,000	240,000	190,000	190,000	190,000	1,913,086
8206	Design Fees	8,358	-	-	-	-	-	-	-	8,358
8208	Furniture, Fixtures & Equipment	6,108	10,614	30,000	20,000	30,000	30,000	30,000	30,000	186,722
8212	Land/Building Cost/Demolition	-	904	-	-	-	-	-	-	904
8214	Legal Publications	16	-	-	-	-	-	-	-	16
8216	Miscellaneous	16,823	-	-	-	-	-	-	-	16,823
8224	Operating Supplies	602	-	-	-	-	-	-	-	602
8226	Permits, Fees, Etc	-	850	-	-	-	-	-	-	850
8229	Professional Services	-	25,787	101,384	-	-	-	-	-	127,171
8232	Project Management	32,667	7,508	10,000	10,000	10,000	10,000	10,000	10,000	100,175
8234	Repair/Maintenance Supplies	123,242	8,701	35,000	35,000	35,000	35,000	35,000	35,000	341,943
8240	Testing And Inspection	128	-	-	-	-	-	-	-	128
8244	Capital Equipment >\$5,000	66,856	99,790	74,511	35,000	35,000	35,000	35,000	35,000	416,158
Total Expense		\$507,494	\$320,881	\$684,560	\$350,000	\$350,000	\$300,000	\$300,000	\$300,000	\$3,112,936
Net Total		-	-	-	-	-	\$50,000	-	-	-





Instrumentation & Controls - Water

Project Number:	342	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Treatment	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Citywide
Project Manager:	Steve Robben	Budget Unit #:	4060088088548855
Project Status:	Funded		

Description:

This program replaces and refurbishes instruments and control systems known as SCADA (Supervisory Control and Data Acquisition). These devices are used to operate water and sewer systems, including recording data required by regulation and measurement and control of various chemicals.

Discussion of Progress:

Ongoing annual program.

Justification:

Instrumentation and controls wear out or become obsolete over time, requiring replacement or major refurbishment. Refurbishment typically occurs at the facilities of the local supplier or manufacturer. City instrumentation technicians perform the replacement projects. This account includes instruments at all water facilities and pipelines.

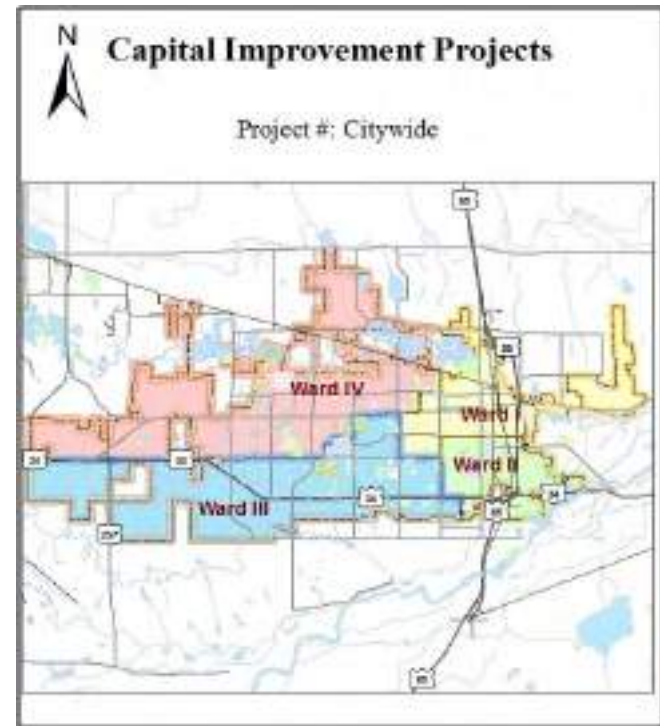
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	366,822	183,194	243,344	-	-	-	-	-	793,359
53**	Water Rates	-	-	-	150,000	150,000	150,000	150,000	150,000	750,000
Total Revenue		\$366,822	\$183,194	\$243,344	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,543,359
Expense										
8202	Construction	8,715	7,350	-	-	-	-	-	-	16,065
8203	Construction - City Depts	9,102	-	15,000	15,000	15,000	15,000	15,000	15,000	99,102
8206	Design Fees	17,177	-	-	-	-	-	-	-	17,177
8208	Furniture, Fixtures & Equipment	151,593	76,651	123,344	30,000	30,000	30,000	30,000	30,000	501,588
8216	Miscellaneous	3,568	5,839	5,000	5,000	5,000	5,000	5,000	5,000	39,407
8224	Operating Supplies	1,798	2,077	5,000	5,000	5,000	5,000	5,000	5,000	33,875
8226	Permits, Fees, Etc	945	1,980	-	-	-	-	-	-	2,925
8228	Printing, Copying	-	49	-	-	-	-	-	-	49
8229	Professional Services	554	7,041	-	-	-	-	-	-	7,595
8232	Project Management	4,957	4,501	-	-	-	-	-	-	9,459
8234	Repair/Maintenance Supplies	127,714	77,705	75,000	75,000	75,000	75,000	75,000	75,000	655,419
8244	Capital Equipment >\$5,000	40,699	-	20,000	20,000	20,000	20,000	20,000	20,000	160,699
Total Expense		\$366,822	\$183,194	\$243,344	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$1,543,359
Net Total		-	-	-	-	-	-	-	-	-





Boyd WTP Process Improvements

Project Number:	872	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Treatment	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Boyd Filter Plant
Project Manager:	Adam Prior	Budget Unit #:	4060088084120000
Project Status:	Funded		

Description:

Design & construct improvements to enable the plant to operate during winter, improve water quality with additional contact time with powder activated carbon, better interaction of treatment chemicals, and replacement of significantly aging electrical instructure.

Discussion of Progress:

Planning

Justification:

The plant is inoperable during the winter. If the 2013 flood would have compromised both transmission lines instead of one, shutting Bellvue down for 6 months, Boyd would not have been able to sustain operations once freezing weather set in. Emergency interconnects for short durations are reliant on unused capacity at the time of other purveyors. The proposed improvements will improve water quality, operations costs, and winterization of the plant for essential infrastructure. The 2019 improvements would include an electrical building and electrical infrastructure, the 2020 improvements would be the new chemical building and piping, and 2021 improvements would be the piping and treatment train improvements.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	4,208,215	1,577,257	3,624,300	-	-	-	-	-	9,409,771
53**	Water Rates	-	-	-	4,146,200	4,174,920	4,114,860	-	-	12,435,980
Total Revenue		\$4,208,215	\$1,577,257	\$3,624,300	\$4,146,200	\$4,174,920	\$4,114,860	-	-	\$21,845,751
Expense										
8202	Construction	2,947,161	881,576	3,528,800	3,670,200	3,696,000	3,643,000	-	-	18,366,736
8204	Contingency	-	-	-	184,000	185,000	182,000	-	-	551,000
8206	Design Fees	1,093,828	654,107	5,000	-	-	-	-	-	1,752,936
8208	Furniture, Fixtures & Equipment	355	-	-	-	-	-	-	-	355
8214	Legal Publications	-	-	500	1,000	1,000	1,000	-	-	3,500
8216	Miscellaneous	61	-	-	-	-	-	-	-	61
8229	Professional Services	42,349	6,640	20,000	184,000	185,000	182,000	-	-	619,988
8232	Project Management	100,753	33,220	30,000	34,000	34,000	34,000	-	-	265,973
8234	Repair/Maintenance Supplies	22,074	-	-	-	-	-	-	-	22,074
8240	Testing And Inspection	1,634	1,713	40,000	73,000	73,920	72,860	-	-	263,127
Total Expense		\$4,208,215	\$1,577,257	\$3,624,300	\$4,146,200	\$4,174,920	\$4,114,860	-	-	\$21,845,751
Net Total		-	-	-	-	-	-	-	-	-





Bellvue - Boyd Residuals Analysis Study

Project Number:	406.36	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Treatment	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Bellvue and Boyd Water Treatment Plants
Project Manager:	Peter Champion	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Study of Residuals from treatment and determination for dealing with in the future.

Discussion of Progress:

Study

Justification:

This study is to help determine the best way to deal with residuals left over from treatment in the future. Boyd Lake has a large amount of residuals that are becoming an increasing problem with storage and quantity for disposal.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
53**	Water Rates	-	-	-	143,000	-	-	-	-	143,000
Total Revenue		-	-	-	\$143,000	-	-	-	-	\$143,000
Expense										
8214	Legal Publications	-	-	-	1,000	-	-	-	-	1,000
8226	Permits,Fees, Etc	-	-	-	5,000	-	-	-	-	5,000
8229	Professional Services	-	-	-	125,000	-	-	-	-	125,000
8232	Project Management	-	-	-	12,000	-	-	-	-	12,000
Total Expense		-	-	-	\$143,000	-	-	-	-	\$143,000
Net Total		-	-	-	-	-	-	-	-	-

Bellvue Raw Water Ponds Piping

Project Number:	406.33	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Treatment	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Bellvue Water Treatment Plant
Project Manager:	Peter Champion	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Finish installing the 48" raw water piping between raw water pond 1 and raw water pond 2.

Discussion of Progress:

No additional information

Justification:

The 48" raw water piping between raw water pond 1 and raw water pond 2 needs to be completed. The 48" pipe was installed in the new head wall in pond 2 during the removal and fix of the existing "train wreck" piping. The 48" line needs to be completed to maximize the efficiency of the 2 raw water ponds.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
53**	Water Rates	-	-	-	350,000	-	-	-	-	350,000
Total Revenue		-	-	-	\$350,000	-	-	-	-	\$350,000
Expense										
8202	Construction	-	-	-	340,000	-	-	-	-	340,000
8232	Project Management	-	-	-	10,000	-	-	-	-	10,000
Total Expense		-	-	-	\$350,000	-	-	-	-	\$350,000
Net Total		-	-	-	-	-	-	-	-	-



Bellvue Water Tower and Obsolete Out Buildings Demolition

Project Number:	406.35	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Treatment	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Bellvue Water Treatment Plant
Project Manager:	Peter Champion	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Demolition of the deteriorating water tower and out buildings.

Discussion of Progress:

No additional information

Justification:

There are several out buildings and a water tower that are no longer in use. These structures need to be demolished before they become a hazard.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
53**	Water Rates	-	-	-	295,000	-	-	-	-	295,000
Total Revenue		-	-	-	\$295,000	-	-	-	-	\$295,000
Expense										
8210	HAZMAT	-	-	-	35,000	-	-	-	-	35,000
8212	Land/Building Cost/Demolition	-	-	-	225,000	-	-	-	-	225,000
8214	Legal Publications	-	-	-	1,000	-	-	-	-	1,000
8226	Permits,Fees, Etc	-	-	-	6,000	-	-	-	-	6,000
8229	Professional Services	-	-	-	6,000	-	-	-	-	6,000
8232	Project Management	-	-	-	12,000	-	-	-	-	12,000
8240	Testing And Inspection	-	-	-	10,000	-	-	-	-	10,000
Total Expense		-	-	-	\$295,000	-	-	-	-	\$295,000
Net Total		-	-	-	-	-	-	-	-	-



Boyd Lake Clearwell Repair

Project Number:	406.34	Budget Year:	2019
Division:	Treatment and Supply	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Replacement Treatment	Regions:	5- Outside City
Fund:	Water Capital Replacement	Location:	Boyd Water Treatment Plant
Project Manager:	Peter Champion	Budget Unit #:	Unassigned
Project Status:	Funded		

Description:

Project involves the permanent reinforcement of the clearwell and replacement of the old pumps.

Discussion of Progress:

Planning

Justification:

The clearwell has extensive cracking in the slab between the pipe gallery and the clearwell. The cracks have been sealed but during the inspection it was determined that the slab is under reinforced and requires additional reinforcement to support the loads. The pumps are worn out and in need of repair but parts are no longer available for that age of pump. New pumps will be installed in place of some of the pumps and the other pumps will be removed and not replaced. This will allow for a larger area to apply the fix and lower the loads on the structure.

Revenue Detail:

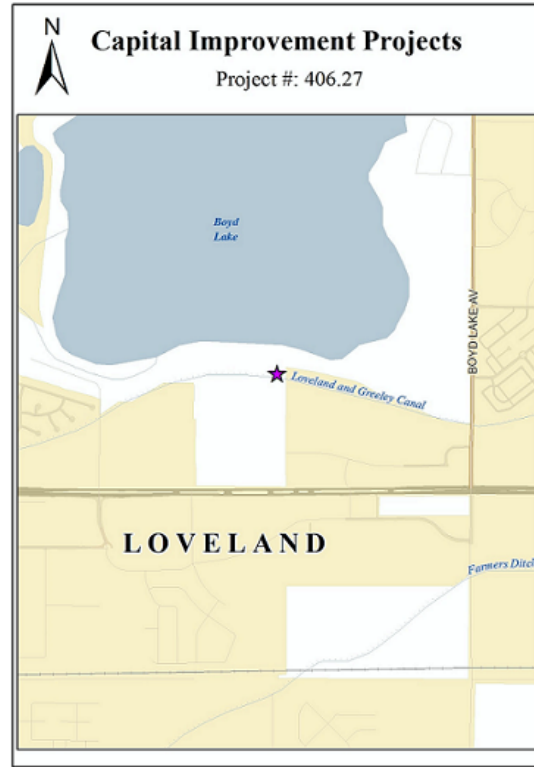
No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
53**	Water Rates	-	-	-	341,000	-	-	-	-	341,000
Total Revenue		-	-	-	\$341,000	-	-	-	-	\$341,000
Expense										
8202	Construction	-	-	-	150,000	-	-	-	-	150,000
8204	Contingency	-	-	-	40,000	-	-	-	-	40,000
8206	Design Fees	-	-	-	80,000	-	-	-	-	80,000
8214	Legal Publications	-	-	-	1,000	-	-	-	-	1,000
8229	Professional Services	-	-	-	60,000	-	-	-	-	60,000
8232	Project Management	-	-	-	10,000	-	-	-	-	10,000
Total Expense		-	-	-	\$341,000	-	-	-	-	\$341,000
Net Total		-	-	-	-	-	-	-	-	-







Water Rights Acquisition

Fund 407



Development of Parcel B, Poudre Ponds

Project Number:	842	Budget Year:	2019
Division:	Water Capital Improvement	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Rights Acquisition	Regions:	5- Outside City
Fund:	Water Rights Acquisition	Location:	35th Avenue, north of F Street
Project Manager:	Anastasia Frantsova	Budget Unit #:	4070088088960000
Project Status:	Funded		

Description:

This is an expansion of gravel pit storage on the Lower Poudre River. In 2011, Greeley exercised an option to purchase partially mined land located south and east of the existing Poudre Ponds. Greeley has a long-term mining and excavation contract with Hall-Irwin to create a lined-gravel pit to the south of Poudre Ponds and to backfill existing ponds which may eventually become artificial wetlands. The city pays for dewatering and reclamation.

Discussion of Progress:

Mining is ongoing and is expected to be completed in first quarter of 2019, about three years ahead of scheduled completion resulting in savings of \$300,000 only for dewatering fees. The slurry wall design then should take place in 2019 with expected construction in 2020.

Justification:

This land purchase will allow Greeley to increase its augmentation storage and recreational opportunities at the Poudre Ponds site. Storage provides water required for augmentation and return flow obligations, as required by water court decrees and existing contractual obligations.

Revenue Detail:

The water fund receives approximately \$70,000 in royalty revenue each year that mining occurs on the site.

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	165,986	231,346	878,327	635,000	2,995,000	-	-	-	4,905,659
5636	Royalties	1,415,931	136,469	70,000	70,000	70,000	-	-	-	1,762,400
Total Revenue		\$1,581,917	\$367,815	\$948,327	\$705,000	\$3,065,000	-	-	-	\$6,668,059
Expense										
8202	Construction	1,489,653	359,371	917,660	250,000	3,000,000	-	-	-	6,016,684
8206	Design Fees	-	-	-	440,000	-	-	-	-	440,000
8214	Legal Publications	37	-	-	-	-	-	-	-	37
8216	Miscellaneous	45	-	-	-	-	-	-	-	45
8226	Permits, Fees, Etc	3,164	-	-	-	-	-	-	-	3,164
8229	Professional Services	26,162	-	-	-	-	-	-	-	26,162
8232	Project Management	62,856	8,444	30,667	15,000	15,000	-	-	-	131,967
8240	Testing And Inspection	-	-	-	-	50,000	-	-	-	50,000
Total Expense		\$1,581,917	\$367,815	\$948,327	\$705,000	\$3,065,000	-	-	-	\$6,668,059
Net Total		-	-	-	-	-	-	-	-	-





Leprino Produced Water Claim

Project Number:	2163	Budget Year:	2019
Division:	Water Capital Improvement	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Rights Acquisition	Regions:	0 - Multiple Wards
Fund:	Water Rights Acquisition	Location:	Citywide
Project Manager:	Eric Reckentine	Budget Unit #:	4070088084140000
Project Status:	Funded		

Description:

File water court application, complete engineering and obtain decree to claim credit for water produced as a result of cheese production process.

Discussion of Progress:

No additional information

Justification:

As a part of the contract to provide water to Leprino, Greeley is responsible for filing an application to claim the credit for water developed as a result of the production of cheese from milk.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	64,257	43,031	200,000	200,000	200,000	-	-	-	707,289
Total Revenue		\$64,257	\$43,031	\$200,000	\$200,000	\$200,000	-	-	-	\$707,289
Expense										
8229	Professional Services	64,257	43,031	200,000	200,000	200,000	-	-	-	707,289
Total Expense		\$64,257	\$43,031	\$200,000	\$200,000	\$200,000	-	-	-	\$707,289
Net Total		-	-	-	-	-	-	-	-	-



Larimer & Weld Companies Change Case

Project Number:	2164	Budget Year:	2019
Division:	Water Capital Improvement	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Rights Acquisition	Regions:	0 - Multiple Wards
Fund:	Water Rights Acquisition	Location:	Citywide
Project Manager:	Eric Reckentine	Budget Unit #:	4070088084150000
Project Status:	Funded		

Description:

File water court application, complete engineering and obtain decree for the change of use of unchanged Larimer and Weld Companies.

Discussion of Progress:

No additional information

Justification:

Ditch and reservoir company shares can only be used for municipal uses including augmentation and replacing return flows if they have been changed in court.

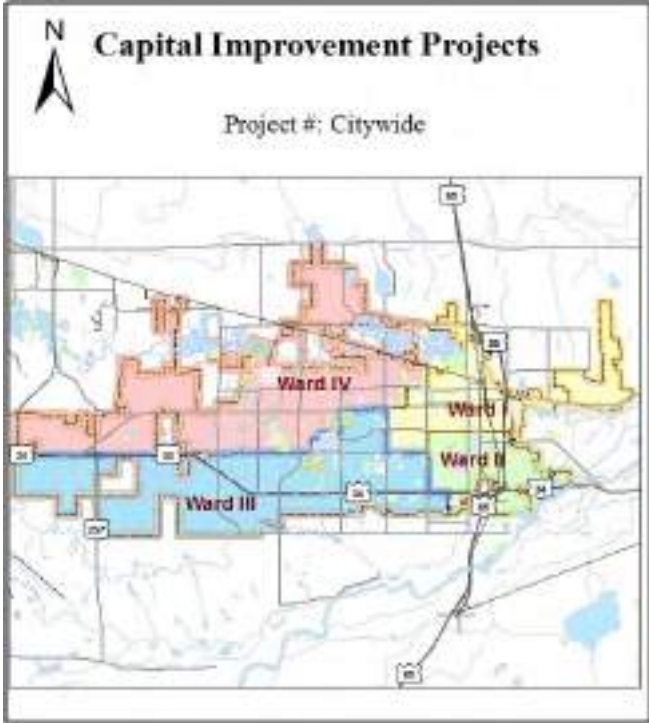
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	4,151	11,985	200,000	200,000	200,000	200,000	-	-	816,136
	Total Revenue	\$4,151	\$11,985	\$200,000	\$200,000	\$200,000	\$200,000	-	-	\$816,136
Expense										
8229	Professional Services	4,151	11,985	200,000	200,000	200,000	200,000	-	-	816,136
	Total Expense	\$4,151	\$11,985	\$200,000	\$200,000	\$200,000	\$200,000	-	-	\$816,136
	Net Total	-	-	-	-	-	-	-	-	-



Overland Trail

Project Number:	1065	Budget Year:	2019
Division:	Water Capital Improvement	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Rights Acquisition	Regions:	5- Outside City
Fund:	Water Rights Acquisition	Location:	Northwest of Fort Collins
Project Manager:	Eric Reckentine	Budget Unit #:	4070088088920000
Project Status:	Funded		

Description:

The Overland Trail Gravel Pits are located NW of Fort Collins. Greeley and the Tri-Districts purchased half of the gravel pits from Lafarge in 2004. The other half were owned by individual land owners; Greeley and Tri-Districts are purchasing these pits as they are mined out and lined. Ultimately, Greeley's storage will be 2,343 acre-feet. The pits will be used to store potable supplies for the Bellvue filter plant and to meet return flows required by ditch company acquisition. The costs shown are Greeley's portion to be paid to the Tri-Districts which are creating the storage.

Discussion of Progress:

See description for progress to date.

Justification:

The Water Master Plan intends for the City to develop high quality supplies in the Poudre basin to meet water supply needs prior to the expansion of the Milton Seaman reservoir. The desirable options include building small projects such as the Overland Trail to maximize the value of existing water supplies and of purchased supplies in the future.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	358,374	422,829	435,000	35,000	35,000	35,000	1,035,000	-	2,356,204
4341	Local Government Grants	178,087	-	-	-	-	-	-	-	178,087
Total Revenue		\$536,461	\$422,829	\$435,000	\$35,000	\$35,000	\$35,000	\$1,035,000	-	\$2,534,291
Expense										
8202	Construction	215,196	-	-	-	-	-	-	-	215,196
8212	Land/Building Cost/Demolition	320,224	325,186	400,000	-	-	-	1,000,000	-	2,045,410
8229	Professional Services	1,041	97,643	20,000	20,000	20,000	20,000	20,000	-	198,684
8232	Project Management	-	-	15,000	15,000	15,000	15,000	15,000	-	75,000
Total Expense		\$536,461	\$422,829	\$435,000	\$35,000	\$35,000	\$35,000	\$1,035,000	-	\$2,534,291
Net Total		-	-	-	-	-	-	-	-	-



Future Water Acquisition - Phase II

Project Number:	581	Budget Year:	2019
Division:	Water Capital Improvement	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Rights Acquisition	Regions:	5- Outside City
Fund:	Water Rights Acquisition	Location:	Citywide
Project Manager:	Eric Reckentine	Budget Unit #:	4070088088950000
Project Status:	Funded		

Description:

Greeley needs additional water supplies for growth. Water Acquisition Phase II is acquisition of 10,000 acre-feet of agricultural water supplies. An Enlarged Seaman Reservoir would expand these supplies by another 6,600 acre-feet. Greeley also needs gravel pit storage on the lower Poudre and Big Thompson Rivers to capture reusable effluent in order to extend water supplies. It is estimated that \$90 million is necessary to purchase this water.

Discussion of Progress:

Ongoing budget; reducing budget to reflect the realities of the water rights market.

Justification:

The Water Master Plan intended for the City to develop a \$36 million Future Water Account (FWA) and to generally identify the water supplies needed for acquiring 6,000 acre-feet of potable firm yield. Supplies identified as being the best fit for the Greeley water system are selling to other utilities at a rate such that when Greeley can generate funds from the CIL they may no longer be available for purchase. Therefore, if the City is going to secure water for its future growth, an active acquisition program should be implemented.

Revenue Detail:

The water fund receives varying amounts of revenue by renting the water supplies back to agriculture. The revenue amount varies year to year depending on water availability.

Impact on Operating Budget:

Water assessment fees increase when the city buys additional shares of ditch company water. The cost varies by the water right acquired.

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	12,133,464	2,597,109	6,550,000	6,550,000	6,550,000	6,550,000	6,550,000	6,550,000	54,030,573
5759	Other	45,172	-	-	-	-	-	-	-	45,172
5801	Sales Of Fixed Assets	-	-299,128	-	-	-	-	-	-	-299,128
5802	Sales Of Other City Asset	149,757	-	-	-	-	-	-	-	149,757
Total Revenue		\$12,328,392	\$2,297,981	\$6,550,000	\$6,550,000	\$6,550,000	\$6,550,000	\$6,550,000	\$6,550,000	\$53,926,374
Expense										
8212	Land/Building Cost/Demolition	12,254,136	2,245,599	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000	53,499,736
8229	Professional Services	74,256	52,382	50,000	50,000	50,000	50,000	50,000	50,000	426,638
Total Expense		\$12,328,392	\$2,297,981	\$6,550,000	\$6,550,000	\$6,550,000	\$6,550,000	\$6,550,000	\$6,550,000	\$53,926,374
Net Total		-	-	-	-	-	-	-	-	-



Equalizer/Raw Water Storage

Project Number:	584	Budget Year:	2019
Division:	Water Capital Improvement	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Water Rights Acquisition	Regions:	5- Outside City
Fund:	Water Rights Acquisition	Location:	Greeley Loveland Irrigation Company land
Project Manager:	Sean Chambers	Budget Unit #:	4070088088910000
Project Status:	Funded		

Description:

This phase of the Lower Equalizer project will secure options to purchase existing or potential gravel pits in the Big Thompson drainage or Lower Poudre Drainage near Greeley. The Lower Equalizer Project will exchange reusable wastewater effluent into the gravel pits along with junior water storage rights, in proposed reservoirs in the Big Thompson and Poudre River Basins. Stored water could be pumped back to the GLIC system for non-potable irrigation, or released to provide support for non-potable irrigation, exchanges, and augmentation. These are long-term projects. Studies have shown the necessary storage could range up to 7,000 ac/ft. and cost from \$6,000 to \$8,000 per acre foot, when complete with inlet and outlet works.

Discussion of Progress:

Conceptual phase

Justification:

Project is adding raw water storage capacity as specified in the Water Master Plan.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	38,121	-	50,000	3,850,000	1,100,000	-	-	-	5,038,121
Total Revenue		\$38,121	-	\$50,000	\$3,850,000	\$1,100,000	-	-	-	\$5,038,121
Expense										
8202	Construction	-	-	-	3,500,000	-	-	-	-	3,500,000
8206	Design Fees	-	-	-	350,000	-	-	-	-	350,000
8212	Land/Building Cost/Demolition	-	-	-	-	1,100,000	-	-	-	1,100,000
8229	Professional Services	38,121	-	50,000	-	-	-	-	-	88,121
Total Expense		\$38,121	-	\$50,000	\$3,850,000	\$1,100,000	-	-	-	\$5,038,121
Net Total		-	-	-	-	-	-	-	-	-







Stormwater Construction

Fund 412



27th Avenue Storm Drain Improvements 17th Street to Poudre River

Project Number:	1017	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Environmental Infrastructure , Safety- Emergency Readiness & Response
Project Type:	Stormwater Construction	Regions:	0 - Multiple Wards
Fund:	Stormwater Construction	Location:	26/27th Avenue from #3 Ditch to 17th Street
Project Manager:	Heather Seitz	Budget Unit #:	4120058558950000
Project Status:	Funded		

Description:

This project will design and construct new storm lines in the 28th Ave Drainage Basin. Next steps in the project include improvements to the overflow channel north of the Clarkson Spillway. Future phases include other collection, conveyance and storage facilities yet to be designed. (See Woodbriar, No. 3 Crossing and Basin Conceptual Design Update for other related projects.)

Discussion of Progress:

Currently re-evaluating design to look at cost savings possibilities. Construction will begin mid/end of April upon approval of Greeley Irrigation Company.

Justification:

These improvements were recommended in the 2011 COG Comprehensive Drainage Plan (Comp Plan). These improvements will reduce damage to insurable structures and increase safety to area residents as well as vehicles travelling in this area.

Revenue Detail:

Funding is supplied by Stormwater Utility fees, as well as the bond secured in 2015.

Impact on Operating Budget:

All facilities constructed will require regular inspections and maintenance. Design is currently estimated at \$480,517, with construction cost estimate currently just over \$5,000,000.

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	4,062,848	855,238	8,876,887	-	365,500	-	-	-	14,160,473
Total Revenue		\$4,062,848	\$855,238	\$8,876,887	-	\$365,500	-	-	-	\$14,160,473
Expense										
8202	Construction	3,146,060	216,320	7,707,941	-	365,500	-	-	-	11,435,822
8206	Design Fees	446,702	491,989	883,946	-	-	-	-	-	1,822,637
8212	Land/Building Cost/Demolition	6,430	30,600	-	-	-	-	-	-	37,030
8214	Legal Publications	552	115	-	-	-	-	-	-	667
8216	Miscellaneous	825	2,315	-	-	-	-	-	-	3,139
8224	Operating Supplies	46	-	-	-	-	-	-	-	46
8226	Permits,Fees, Etc	146	-	-	-	-	-	-	-	146
8229	Professional Services	19,219	212	-	-	-	-	-	-	19,432
8232	Project Management	381,986	73,226	235,000	-	-	-	-	-	690,212
8234	Repair/Maintenance Supplies	1,975	-	-	-	-	-	-	-	1,975
8240	Testing And Inspection	-	-	40,000	-	-	-	-	-	40,000
9303	Public Art Fund	58,907	40,461	10,000	-	-	-	-	-	109,368
Total Expense		\$4,062,848	\$855,238	\$8,876,887	-	\$365,500	-	-	-	\$14,160,473
Net Total		-	-	-	-	-	-	-	-	-





13th Street Improvements to Country Club West Regional Detention Pond

Project Number:	1025	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Environmental Infrastructure , Safety- Emergency Readiness & Response , Safety- Traffic Safety
Project Type:	Stormwater Construction	Regions:	2- 16 St South/23 Ave East
Fund:	Stormwater Construction	Location:	North of Country Club West Detention pond to south of 13th Street.
Project Manager:	Heather Seitz	Budget Unit #:	4120058580730000
Project Status:	Funded		

Description:

This project will increase the flood-carrying capacity of the storm sewer system in the area by replacing a portion of the system from Country Club West Detention Pond. Project is intended to reduce impacts to insurable structures and increase safety to residents, business owners/patrons and motorists when the pond is redesigned and improvements are in place.

Discussion of Progress:

Scope has changed due to increased understanding of the issues in the area. Design is nearly complete, and construction will occur in 2018. Investigation of drainage problems throughout the Country Club Estates neighborhood have revealed that the repairs needed are not the same as those identified in the 2006 Comprehensive Storm Drainage Master Plan Update. In light of this, much of this budget will be repurposed to reevaluate drainage in this basin and remediate drainage problems along 51st Avenue near 13th Street.

Justification:

An increase in the capacity of the storm sewer system in the area was recommended in multiple versions of the COG Comprehensive Drainage Plan (Comp Plan) in order to protect insurable properties and the traveling public from damages due to events up to and including a 100-year flood.

Revenue Detail:

Funds will come from Stormwater Utility fees.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	15,801	13,089	201,910	450,000	-	-	-	-	680,800
Total Revenue		\$15,801	\$13,089	\$201,910	\$450,000	-	-	-	-	\$680,800
Expense										
8202	Construction	-	-	90,000	450,000	-	-	-	-	540,000
8206	Design Fees	10,142	13,089	101,910	-	-	-	-	-	125,141
8232	Project Management	-	-	5,000	-	-	-	-	-	5,000
8240	Testing And Inspection	-	-	5,000	-	-	-	-	-	5,000
9303	Public Art Fund	5,659	-	-	-	-	-	-	-	5,659
Total Expense		\$15,801	\$13,089	\$201,910	\$450,000	-	-	-	-	\$680,800
Net Total		-	-	-	-	-	-	-	-	-



7th Avenue Storm Drain

Project Number:	1035G.07	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Construction	Regions:	1- 16 St North/35 Ave East
Fund:	Stormwater Construction	Location:	Downtown Neighborhood
Project Manager:	Heather Seitz	Budget Unit #:	4120058558460000
Project Status:	Funded		

Description:

This project consists of the design and construction of a storm drain pipe along 7th Avenue from 13th Street to 17th Street. The pipe diameter varies from 54-inch at 13th Street to 30-inch at 17th Street. Installation will most likely be by open-cut trench.

2018 - Final Design between 13th Street and 16th Street, Preliminary Design between 16th Street and 17th Street, between 12th and 13th Streets, and in 17th Avenue.
2019-2020 - Construction

Discussion of Progress:

ICON Engineering was awarded the contract for this project, and Notice to Proceed was issued on April 24.

Preliminary design was delivered July 14. Efforts are ongoing to coordinate design with adjacent property developments, sanitary sewer capital improvement projects, and Keep Greeley Moving Pavement Overlay.

Justification:

These improvements were recommended in the 2017 Downtown Storm Drainage Comprehensive Master Plan Update. This facility is necessary to reduce or eliminate flooding from most rainfall events in the Downtown and North Greeley Basin.

Revenue Detail:

Revenue provided by a mix of storm drainage fees and bond proceeds.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	160,000	-	-	-	-	-	160,000
5410	Stormwater Rates	-	-	-	2,000,000	-	-	-	-	2,000,000
Total Revenue		-	-	\$160,000	\$2,000,000	-	-	-	-	\$2,160,000
Expense										
8202	Construction	-	-	-	1,780,198	-	-	-	-	1,780,198
8206	Design Fees	-	-	126,416	100,000	-	-	-	-	226,416
8232	Project Management	-	-	32,000	100,000	-	-	-	-	132,000
9303	Public Art Fund	-	-	1,584	19,802	-	-	-	-	21,386
Total Expense		-	-	\$160,000	\$2,000,000	-	-	-	-	\$2,160,000
Net Total		-	-	-	-	-	-	-	-	-



Stormwater Asset Mapping Equipment

Project Number:	412.23	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Construction	Regions:	0 - Multiple Wards
Fund:	Stormwater Construction	Location:	Citywide
Project Manager:	Heather Seitz	Budget Unit #:	412New5
Project Status:	Funded		

Description:

Discussion of Progress:

No additional information

Justification:

Revenue Detail:

Revenue provided by a mix of storm drainage fees and bond proceeds.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	-	200,000	-	-	-	-	200,000
Total Revenue		-	-	-	\$200,000	-	-	-	-	\$200,000
Expense										
8148	Computer	-	-	-	200,000	-	-	-	-	200,000
Total Expense		-	-	-	\$200,000	-	-	-	-	\$200,000
Net Total		-	-	-	-	-	-	-	-	-



12th St. Outfall: 1st Avenue Water Quality Pond

Project Number:	1035B	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Civic Infrastructure , Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Construction	Regions:	1- 16 St North/35 Ave East
Fund:	Stormwater Construction	Location:	12th St. and the Cache la Poudre River
Project Manager:	Heather Seitz	Budget Unit #:	412New1
Project Status:	Funded		

Description:

This project consists of the design and construction of a 6.6 Acre-foot water quality basin at the downstream end of the 12th Street Outfall. A splitter structure has been proposed to divert flows up to the 2-year design flow into the water quality pond. Flows in excess of the 2-year design flow will remain in the storm drain system and outfall directly into the Cache La Poudre River.

2019 - Final Design & ROW
2020 - ROW Acquisition
2021 - Construction.

Discussion of Progress:

Not started.

Justification:

These improvements were recommended in the 2016 Downtown Storm Drainage Comprehensive Master Plan Update. This facility is necessary to reduce the amount of stormwater pollution from the Downtown neighborhood entering the Cache la Poudre River.

Revenue Detail:

Revenue provided by a mix of storm drainage fees and bond proceeds.

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
5410	Stormwater Rates	-	-	-	-	512,762	391,104	3,045,863	-	3,949,729
Total Revenue		-	-	-	-	\$512,762	\$391,104	\$3,045,863	-	\$3,949,729
Expense										
8202	Construction	-	-	-	-	407,685	357,232	2,853,966	-	3,618,883
8232	Project Management	-	-	-	-	100,000	30,000	161,740	-	291,740
9303	Public Art Fund	-	-	-	-	5,077	3,872	30,157	-	39,106
Total Expense		-	-	-	-	\$512,762	\$391,104	\$3,045,863	-	\$3,949,729
Net Total		-	-	-	-	-	-	-	-	-







Stormwater Replacement

Fund 413



Detention Pond Maintenance Program

Project Number:	764	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Repair/Replacement	Regions:	0 - Multiple Wards
Fund:	Stormwater Replacement	Location:	Citywide
Project Manager:	Jerry Pickett	Budget Unit #:	4130058558780000
Project Status:	Funded		

Description:

This work involves regular maintenance to the 80 city owned detention ponds at various locations around the city. The majority of the work is completed by the Streets Division and the remainder is performed by contractors.

Discussion of Progress:

No additional information

Justification:

Repair or replacement and general maintenance is regularly needed at detention facilities. Capital improvements are sometimes required to bring the facilities up to current design standards or remedy dangerous conditions. Maintenance of stormwater infrastructure is a part of sound public infrastructure management and is essential to maintain the stormwater carrying capacity and structural integrity of the storm sewer system. Once the structural integrity of a storm sewer facility is compromised, it presents a real hazard to the life-and-limb of the residents of Greeley.

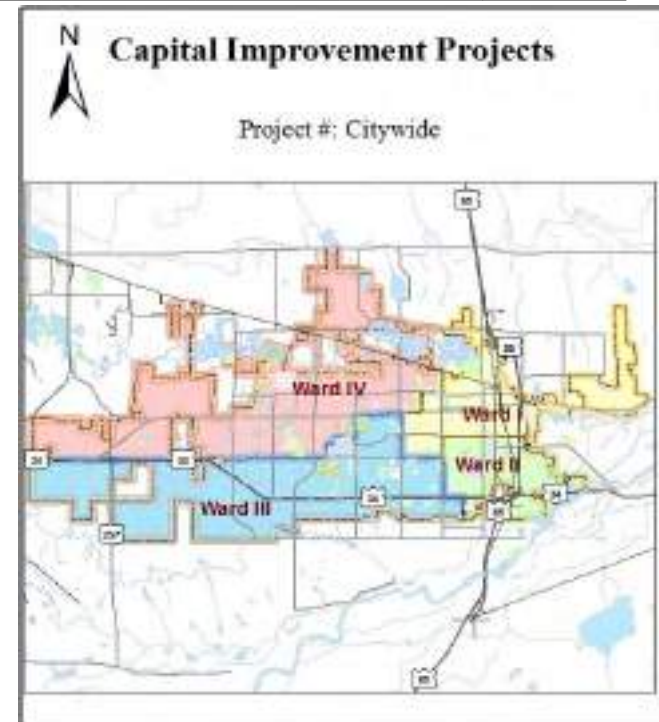
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	136,202	35,778	51,500	53,045	54,636	56,275	56,275	57,964	501,675
Total Revenue		\$136,202	\$35,778	\$51,500	\$53,045	\$54,636	\$56,275	\$56,275	\$57,964	\$501,675
Expense										
8224	Operating Supplies	5,356	-	-	-	-	-	-	-	5,356
8229	Professional Services	1,997	5,555	-	-	-	-	-	-	7,551
8232	Project Management	124,350	28,608	-	-	-	-	-	-	152,959
8234	Repair/Maintenance Supplies	4,499	1,615	51,500	53,045	54,636	56,275	56,275	57,964	335,809
Total Expense		\$136,202	\$35,778	\$51,500	\$53,045	\$54,636	\$56,275	\$56,275	\$57,964	\$501,675
Net Total		-	-	-	-	-	-	-	-	-



Other Drainage System Repairs (System Mains, Inlets, and Culverts)

Project Number:	765	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Repair/Replacement	Regions:	0 - Multiple Wards
Fund:	Stormwater Replacement	Location:	Citywide
Project Manager:	Andrew Fisher	Budget Unit #:	4130058558760000
Project Status:	Funded		

Description:

This program consists of miscellaneous repairs of stormwater piping, inlets and manholes throughout the City of Greeley.

In 2018 this project consists of the following sub-projects:

- Trenchless Repairs (No-dig pipeline repairs)
- Downtown Improvements
- 29th Street Storm Drainage Improvements
- Bittersweet Park Spillway Replacement
- St. Michael's Swale
- Gateway Landscaping
- Pumpkin Ridge Overflow Swale
- Pipe Rehab Feasibility Study

Discussion of Progress:

- 29th Street Storm Drain: Construction is complete. Design is ongoing for the receiving detention pond and channel to ensure additional captured peak flows are safely conveyed.
- Bittersweet Spillway: Construction is complete.
- St. Michael's Swale: Construction is complete.
- Gateway Landscaping: Landscaping is required to complete a previous Stormwater project at 30th Street and 43rd Avenue. Working to ensure ROW and Building Inspection are on board.
- Downtown Improvements: Funds are reserved for local drainage infrastructure improvements in the downtown basin. Candidates for use of these funds are being identified.
- Trenchless Repairs: Insituform will complete this project late in 2018, which includes two storm drain mains. Point repairs have been completed to allow the lining project to complete.
- Poudre River Ranch: Three locations are being surveyed by City staff.
- Sanborn Park Repairs: This project is reserved for repairs to a system that has required repairs repeatedly in recent years. Sod replacement for a repair completed in November 2017 was completed with this account.
- Emergency Repairs: This is a reserved project fund for yet-to-occur emergency repairs.
- Storm Drainage System Repairs: Evaluation is ongoing.
- 2018 Patching: Patching will be paid from this project. Estimates for patching quantities are completed.
- Pumpkin Ridge Overflow Swale: An overflow swale is required in the Pumpkin Ridge neighborhood. This will be designed and constructed by City staff.
- Pipe Rehab Feasibility: This project is intended to fund a joint project with Water and Sewer to develop a tool and technical memorandum to guide budget and method of future rehabilitation projects.

Justification:

Many older drainage systems are too small to convey adequate quantities of storm water. Many of the older drainage facilities are worn out or no longer meet current design standards. These facilities are currently being replaced as a part of an urgent or emergency repair project or on an ongoing basis through the use of the funds appropriated for this program.

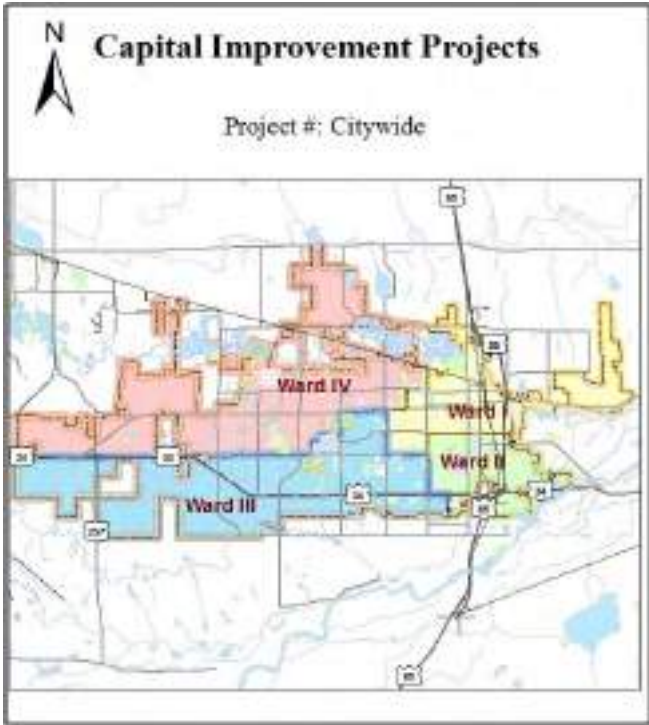
Revenue Detail:

No additional information

Impact on Operating Budget:

Construction within this program is intended to replace existing storm drains with infrastructure of greater structural integrity and/or capacity. These improvements will not increase maintenance costs.

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	878,034	278,785	623,892	217,500	300,000	400,000	450,204	463,710	3,612,125
Total Revenue		\$878,034	\$278,785	\$623,892	\$217,500	\$300,000	\$400,000	\$450,204	\$463,710	\$3,612,125
Expense										
8202	Construction	502,298	211,666	539,900	179,400	261,900	361,900	412,104	425,610	2,894,779
8203	Construction - City Depts	-	4,537	-	-	-	-	-	-	4,537
8206	Design Fees	8,781	-	37,892	-	-	-	-	-	46,673
8214	Legal Publications	59	31	-	-	-	-	-	-	90
8216	Miscellaneous	61	168	-	-	-	-	-	-	229
8224	Operating Supplies	29	-	-	-	-	-	-	-	29
8226	Permits, Fees, Etc	3,699	-	-	-	-	-	-	-	3,699
8228	Printing, Copying	-	-	100	100	100	100	100	100	600
8229	Professional Services	44,302	725	-32,000	-	-	-	-	-	13,027
8232	Project Management	216,859	61,200	50,000	20,000	20,000	20,000	20,000	20,000	428,060
8234	Repair/Maintenance Supplies	75,518	457	15,000	10,000	10,000	10,000	10,000	10,000	140,976
8238	Surveying	-	-	3,000	-	-	-	-	-	3,000
8240	Testing And Inspection	23,277	-	10,000	8,000	8,000	8,000	8,000	8,000	73,277
8242	Utility Services	3,150	-	-	-	-	-	-	-	3,150
Total Expense		\$878,034	\$278,785	\$623,892	\$217,500	\$300,000	\$400,000	\$450,204	\$463,710	\$3,612,125
Net Total		-	-	-	-	-	-	-	-	-





Repairs to No. 3 Ditch

Project Number:	766	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Repair/Replacement	Regions:	5- Outside City
Fund:	Stormwater Replacement	Location:	#3 Ditch
Project Manager:	Jerry Pickett	Budget Unit #:	4130058558740000
Project Status:	Funded		

Description:

Improve the No. 3 Irrigation Ditch channel from 35th Avenue to 1st Avenue, which is the city's responsibility per agreement with the ditch company. The channel slopes are in poor condition at many locations. These improvements will re-shape the ditch banks and line them with stacked concrete riprap and will include the removal of unwanted debris or vegetation that may restrict flow or jeopardize ditch bank. The construction improvements are being completed by the City's Public Works Streets Division.

Discussion of Progress:

No additional information

Justification:

Structural improvements to the ditch are needed to ensure long-term safety and stability while facilitating routine maintenance. Routine maintenance activities are essential to ensuring the carrying capacity, safety, and structural stability of the ditch and surrounding infrastructure.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	156,601	37,669	51,500	53,045	54,636	56,275	56,275	57,964	523,965
Total Revenue		\$156,601	\$37,669	\$51,500	\$53,045	\$54,636	\$56,275	\$56,275	\$57,964	\$523,965
Expense										
8203	Construction - City Depts	-	-	43,500	45,045	46,636	48,275	48,275	49,964	281,695
8224	Operating Supplies	1,466	102	-	-	-	-	-	-	1,568
8232	Project Management	150,283	37,567	-	-	-	-	-	-	187,850
8234	Repair/Maintenance Supplies	4,852	-	750	750	750	750	750	750	9,352
9001	General Fund	-	-	7,250	7,250	7,250	7,250	7,250	7,250	43,500
Total Expense		\$156,601	\$37,669	\$51,500	\$53,045	\$54,636	\$56,275	\$56,275	\$57,964	\$523,965
Net Total		-	-	-	-	-	-	-	-	-



Stormwater Equipment Replacement

Project Number:	1020	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Public Facilities & Equip
Project Type:	Stormwater Repair/Replacement	Regions:	0 - Multiple Wards
Fund:	Stormwater Replacement	Location:	Citywide
Project Manager:	Eric Weis	Budget Unit #:	4130058558800000
Project Status:	Funded		

Description:

Replacement schedule is as follows:

2017 - 2002 Ford F150 1/2T 4X4 for \$38,532

2017 - 2003 Ford F150 1/2T 4X4 for \$37,156

2018 - 2013 Frieliner Broom Bear Sweeper for \$118,817

2018 - 2015 Frieliner Broom Bear Sweepers for \$257,329

2019 - 2015 Scwarze M6 Sweeper for \$288,940

2020 - 2013 John Deere 410K Backhoe Loader for \$110,612

2021 - 2014 John Deere 410K Backhoe Loader for \$117,338

Discussion of Progress:

The purchase of the Vac Truck has been completed and the vehicle is currently in service with the City. The purchase order for the replacement tandem dump truck has been executed and the truck is in production by the vendor. Delivery is expected in January 2017.

Justification:

These items of equipment are required to maintain City streets, repair stormwater utility piping and inlets and is used to meet the requirements of the City stormwater discharge permit.

Revenue Detail:

No additional information

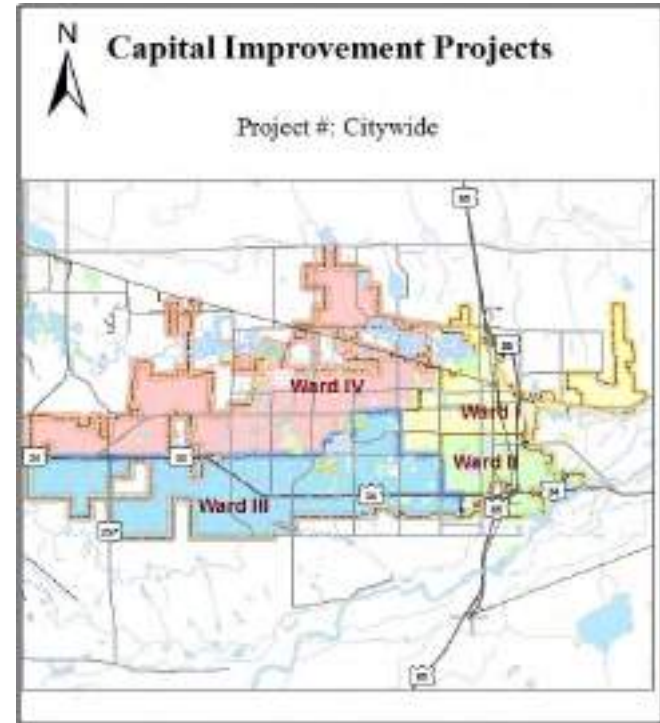
Impact on Operating Budget:

None

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	833,200	360,753	250,407	295,529	360,416	204,456	193,696	637,670	3,136,127
5801	Sales Of Fixed Assets	46,000	8,005	-	-	-	-	-	-	54,005
Total Revenue		\$879,200	\$368,758	\$250,407	\$295,529	\$360,416	\$204,456	\$193,696	\$637,670	\$3,190,132
Expense										
8142	Construction and Maintenance	879,200	304,366	250,407	295,529	360,416	204,456	193,696	637,670	3,125,740
8144	Transportation/Vehicles	-	64,392	-	-	-	-	-	-	64,392
Total Expense		\$879,200	\$368,758	\$250,407	\$295,529	\$360,416	\$204,456	\$193,696	\$637,670	\$3,190,132
Net Total		-	-	-	-	-	-	-	-	-



\$349,265 Street Sweeper Replacement



Annual Neighborhood Improvements

Project Number:	413.10	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Civic Infrastructure , Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Repair/Replacement	Regions:	0 - Multiple Wards
Fund:	Stormwater Replacement	Location:	Citywide
Project Manager:	Heather Seitz	Budget Unit #:	4130058580750000
Project Status:	Funded		

Description:

This annual project covers miscellaneous upgrades to stormwater piping, inlets, and manholes in various neighborhoods in Greeley. 2018 funds will purchase and demolish a frequently flooded property near Moon Pond and enable future improvements to the outfall of Moon Pond. In 2017, worked focused on replacing a pipe in 23rd Avenue that has caused sinkholes in the road.

Discussion of Progress:

Property purchase process will begin as soon as funds are available.

Justification:

The City has dilapidated and undersized storm sewer infrastructure in some areas. This project will fund improvements that specifically target these needs. Replacement of the existing system components with new components of proper capacity will help protect the residents and property owners in the City from frequent floods and possible structural failures of aging pipe and manholes.

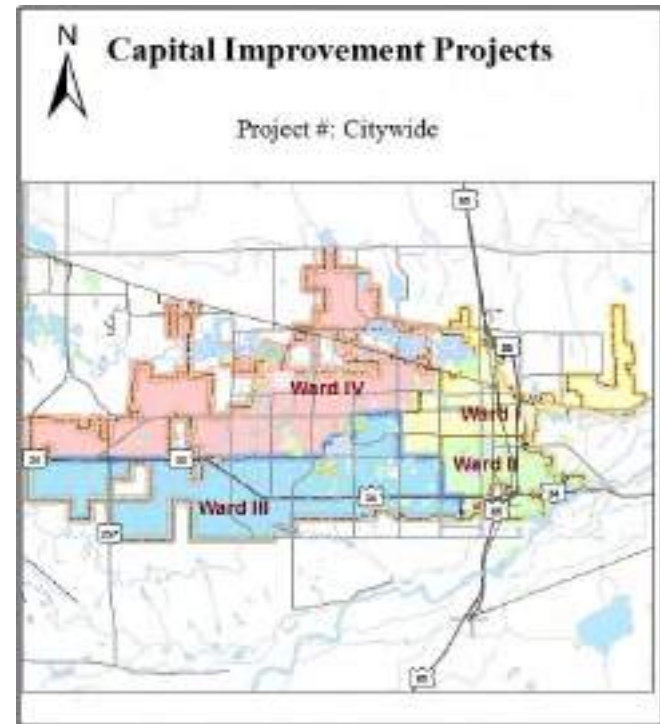
Revenue Detail:

Funds for these projects come from Stormwater Utility revenues.

Impact on Operating Budget:

This project is an annual program that does not affect the Stormwater operating budget.

GL Account	Description	Previous 3		2018 Revised	2019	2020	2021	2022	2023	Grand Total
		Years	2017 Actual	Budget						
Revenue										
	Fund Balance	108,752	269,996	220,162	212,180	218,545	225,102	225,102	231,855	1,711,694
Total Revenue		\$108,752	\$269,996	\$220,162	\$212,180	\$218,545	\$225,102	\$225,102	\$231,855	\$1,711,694
Expense										
8202	Construction	-	230,016	186,000	197,180	203,545	210,102	210,102	216,855	1,453,800
8206	Design Fees	95,571	7,747	14,162	-	-	-	-	-	117,480
8214	Legal Publications	78	-	-	-	-	-	-	-	78
8226	Permits, Fees, Etc	1,315	-	-	-	-	-	-	-	1,315
8232	Project Management	11,789	31,433	20,000	15,000	15,000	15,000	15,000	15,000	138,222
8234	Repair/Maintenance Supplies	-	800	-	-	-	-	-	-	800
Total Expense		\$108,752	\$269,996	\$220,162	\$212,180	\$218,545	\$225,102	\$225,102	\$231,855	\$1,711,694
Net Total		-	-	-	-	-	-	-	-	-



Stormwater Asset Management Program

Project Number:	413.08	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Civic Infrastructure , Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Repair/Replacement	Regions:	0 - Multiple Wards
Fund:	Stormwater Replacement	Location:	Citywide
Project Manager:	Heather Seitz/Christina Jan	Budget Unit #:	4130058580760000
Project Status:	Funded		

Description:

This project consists of the inspection and assessment of the City's storm sewer system with a remote controlled robot camera. This supports all other City projects including the Pavement Overlay Program and allows us to determine condition of the storm drainage infrastructure and plan future repair needs. This program is done by the Water and Sewer Department in conjunction with their inspection program.

Discussion of Progress:

No additional information

Justification:

The Storm Sewer Inspection Program separates the inspection and assessment tasks from "Other Drainage System Repairs" (System Mains, Culverts & Inlets) in order to better account for expenditures and better assess the condition of the overall stormwater system.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	27,803	2,839	41,200	103,000	106,090	109,273	112,551	115,927	618,683
Total Revenue		\$27,803	\$2,839	\$41,200	\$103,000	\$106,090	\$109,273	\$112,551	\$115,927	\$618,683
Expense										
8202	Construction	4,496	1,398	31,200	-	-	-	-	-	37,094
8232	Project Management	19,830	1,441	10,000	103,000	106,090	109,273	112,551	115,927	578,113
8240	Testing And Inspection	3,477	-	-	-	-	-	-	-	3,477
Total Expense		\$27,803	\$2,839	\$41,200	\$103,000	\$106,090	\$109,273	\$112,551	\$115,927	\$618,683
Net Total		-	-	-	-	-	-	-	-	-



Storm Sewer Routine Maintenance Program

Project Number:	413.09	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Repair/Replacement	Regions:	0 - Multiple Wards
Fund:	Stormwater Replacement	Location:	Citywide
Project Manager:	Linda Hood	Budget Unit #:	4130058580770000
Project Status:	Funded		

Description:

This project consists of the cleaning, debris removal, and minor maintenance of the City's storm sewer system. This program works in tandem with the Storm Sewer Inspection Program.

Discussion of Progress:

No additional information

Justification:

The Storm Sewer Routine Maintenance Program separates the routine maintenance tasks such as cleaning and minor repairs from "Other Drainage System Repairs (System Mains, Culverts & Inlets)" in order to better account for expenditures and better plan the routine maintenance activities on the City's storm sewer system.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	250	20,600	20,600	21,218	21,855	22,510	23,185	130,218
Total Revenue		-	\$250	\$20,600	\$20,600	\$21,218	\$21,855	\$22,510	\$23,185	\$130,218
Expense										
8202	Construction	-	250	20,600	20,600	21,218	21,855	22,510	23,185	130,218
Total Expense		-	\$250	\$20,600	\$20,600	\$21,218	\$21,855	\$22,510	\$23,185	\$130,218
Net Total		-	-	-	-	-	-	-	-	-



KGM Storm Drainage System Repairs

Project Number:	413PW	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Repair/Replacement	Regions:	0 - Multiple Wards
Fund:	Stormwater Replacement	Location:	Citywide
Project Manager:	Andrew Fisher	Budget Unit #:	4130059158070000
Project Status:	Funded		

Description:

This project consists of miscellaneous repairs of stormwater piping, inlets and manholes in various neighborhoods in Greeley in support of the Keep Greeley Moving initiative. Construction is funded either through this program or through a named capital project.

Discussion of Progress:

All identified storm drainage repairs in streets identified for pavement overlay in 2018 have been completed. Funding remains available for additional repairs. Assessment and repairs will be focused on streets identified for overlay in 2019.

Justification:

The City has dilapidated and undersized storm sewer infrastructure in many of the areas affected by Keep Greeley Moving. This project will fund repairs that specifically target these needs. Replacement of the existing system components with new components will help protect the residents and property owners in the City from frequent floods and possible structural failures of aging pipe and manholes.

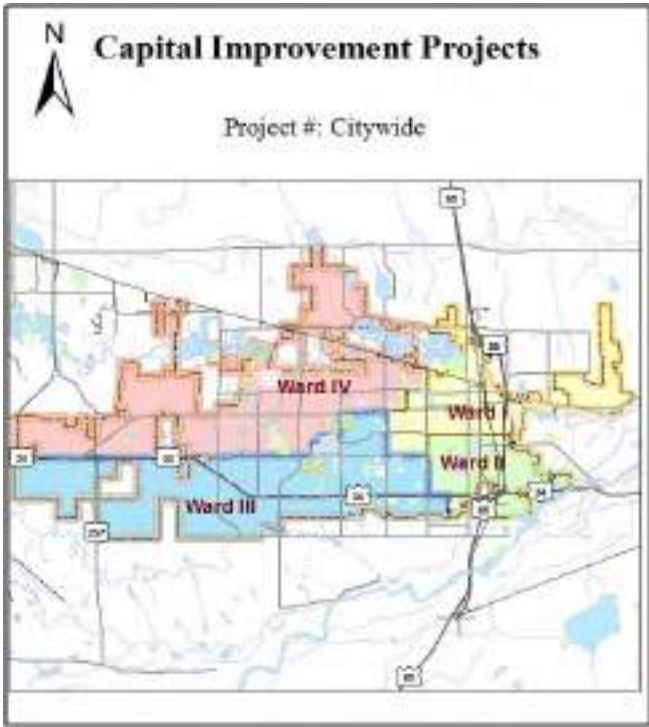
Revenue Detail:

This is a maintenance project, so the Stormwater Utility fee is used to fund it.

Impact on Operating Budget:

This project will replace existing infrastructure and will not increase asset inventory for maintenance.

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	168,000	185,400	190,962	218,545	225,102	231,855	1,219,864
Total Revenue		-	-	\$168,000	\$185,400	\$190,962	\$218,545	\$225,102	\$231,855	\$1,219,864
Expense										
8202	Construction	-	-	130,000	175,400	178,962	205,045	210,102	215,355	1,114,864
8232	Project Management	-	-	38,000	10,000	12,000	13,500	15,000	16,500	105,000
Total Expense		-	-	\$168,000	\$185,400	\$190,962	\$218,545	\$225,102	\$231,855	\$1,219,864
Net Total		-	-	-	-	-	-	-	-	-



Metal Pipe Replacement Program

Project Number:	413.11	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:		Regions:	0 - Multiple Wards
Fund:	Stormwater Replacement	Location:	Citywide
Project Manager:	Heather Seitz/Christina Jan	Budget Unit #:	413New2
Project Status:	Funded		

Description:

Discussion of Progress:

No additional information

Justification:

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	-	224,150	231,875	239,832	248,027	256,469	1,200,353
Total Revenue		-	-	-	\$224,150	\$231,875	\$239,832	\$248,027	\$256,469	\$1,200,353
Expense										
8202	Construction	-	-	-	224,150	231,875	239,832	248,027	256,469	1,200,353
Total Expense		-	-	-	\$224,150	\$231,875	\$239,832	\$248,027	\$256,469	\$1,200,353
Net Total		-	-	-	-	-	-	-	-	-



Utility Billing Software

Project Number:	413.13	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Repair/Replacement	Regions:	0 - Multiple Wards
Fund:	Stormwater Replacement	Location:	Citywide
Project Manager:	Heather Seitz/Christina Jan	Budget Unit #:	413New3
Project Status:	Funded		

Description:

The current Utility Billing software is at its end of life. It will be replaced with a new system that will enhance customer service and reporting capabilities.

Discussion of Progress:

Planning

Justification:

The current Utility Billing software will only be supported for 2-3 more years. A new system is needed. This will be funded by the Water, Sewer, and Stormwater funds.

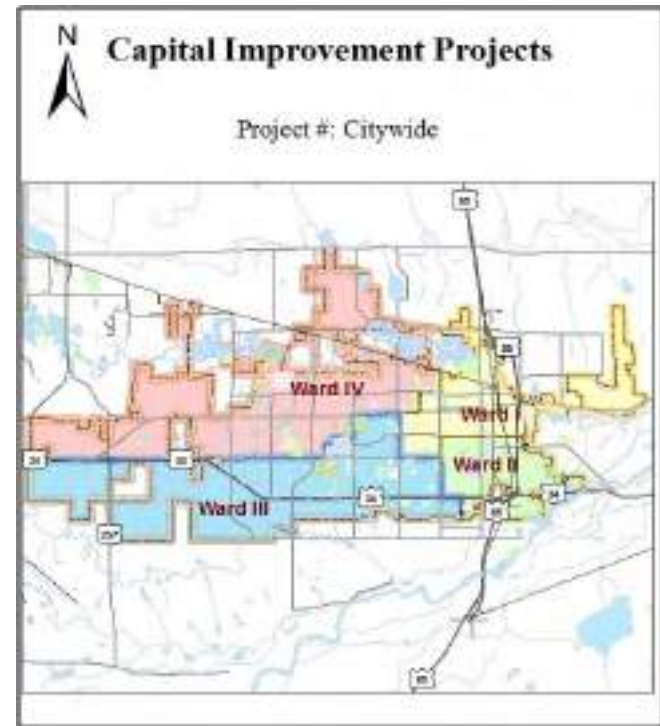
Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	-	250,000	-	-	-	-	250,000
Total Revenue		-	-	-	\$250,000	-	-	-	-	\$250,000
Expense										
8229	Professional Services	-	-	-	250,000	-	-	-	-	250,000
Total Expense		-	-	-	\$250,000	-	-	-	-	\$250,000
Net Total		-	-	-	-	-	-	-	-	-



Downtown Improvements

Project Number:	1037	Budget Year:	2019
Division:	Stormwater Capital Improv	Council Priority:	Infrastructure & Growth- Civic Infrastructure , Infrastructure & Growth- Environmental Infrastructure
Project Type:	Stormwater Repair/Replacement	Regions:	1- 16 St North/35 Ave East
Fund:	Stormwater Replacement	Location:	Greeley Downtown Area
Project Manager:	Heather Seitz	Budget Unit #:	413New1
Project Status:	Funded		

Description:

This project consists of miscellaneous upgrades of stormwater piping, inlets and manholes in the Downtown area of Greeley. Specific improvements cannot be listed at this time; they are found through the ongoing storm sewer inspection program and the 2017 Downtown Comprehensive Storm Drainage Master Plan. Defects that are found are evaluated and prioritized for repair. Construction is funded either through this program or through a named capital project.

Discussion of Progress:

Not started.

Justification:

The Downtown area has the oldest and most dilapidated and undersized storm sewer infrastructure in the City. This project will fund improvements that specifically target the needs of the Downtown area. Replacement of the existing system components with new components of proper capacity will help protect the residents and property owners in Downtown from frequent floods and possible structural failures of aging pipe and manholes.

Revenue Detail:

No additional information

Impact on Operating Budget:

None

GL Account	Description	Previous 3 Years	2017 Actual	2018 Revised Budget	2019	2020	2021	2022	2023	Grand Total
Revenue										
	Fund Balance	-	-	-	77,250	79,568	81,955	84,413	86,946	410,132
	Total Revenue	-	-	-	\$77,250	\$79,568	\$81,955	\$84,413	\$86,946	\$410,132
Expense										
8202	Construction	-	-	-	77,250	79,568	81,955	84,413	86,946	410,132
	Total Expense	-	-	-	\$77,250	\$79,568	\$81,955	\$84,413	\$86,946	\$410,132
	Net Total	-	-	-	-	-	-	-	-	-







SCHEDULE OF CAPITAL OUTLAY

2019 BUDGET (REPLACEMENTS AND NEW)

Fund	Department	Equipment#	Description of Equipment to Replace	Budget
Fire Equipment & Acquisition Replacement	Fire	CG838	2001 International 4900 Tender 5	162,987
		CG867	2014 Chevrolet 1500 4X4 Bat 1	132,600
		CG801	1997 International 4700 HAZMAT 7 Arson	572,740
Fleet Replacement	Community Development	CG3005	2009 Chevrolet Colorado 1/2T 4X4	38,821
		NEW	Civil Inspector Truck	40,000
		NEW	Civil Inspector Truck	40,000
	Culture, Parks, & Recreation	CG106	2001 Dodge Caravan Se Van	34,255
		CG5026	2015 John Deere 328E Skidloader	77,644
		CG193	1999 Dodge 1500 1/2T 4X2	45,673
		CG387	1998 GMC 3500 1T Dump 4X2	79,928
		CG436	1996 Vermeer Sc 252 Special Equipment	68,509
		CG1005	2009 Chevrolet Express Van	34,255
		CG5024	1999 Bobcat 873F Skidloader	77,644
		NEW	Supplemental Request - Natural Resource Division Manager Vehicle	40,000
		10519	2003 John Deere Gator	18,000
		738	2004 John Deere Gator	18,000
		739	1993 Toro 4800 HL Turf Sweeper	12,000
		435	2000 TRX350TEY Honda ATV	8,400
		778	2000 TRX350TEY Honda ATV	8,400
		779	2011 5900 D Toro 16ft Mower	86,000
		n/a	1997 07205 Toro Workman	25,000
		n/a	2000 07205 Toro Workman	25,000
		Fire	CG803	2005 Chevrolet Colorado Fire Administrative
	CG807		2007 Ford Expedition Fire Administrative	51,382
	NEW		Supplemental Request - Emergency Manager Vehicle	60,000
	NEW		Supplemental Request - Fire Inspector Vehicle	60,000
	Golf	17203	2009 850D Deere Gator	9,567
		21087	2005 Toro 5200 Pro Sweeper	10,728
		17204	2009 850D Deere Gator	9,567
		21095	2011 4300D Rough Mower	47,760
		17205	2009 Toro 3500D Rotary	47,760
		21100	2009 4700D Rough Mower	57,214
	Public Works	CG349	2005 Chevrolet C4500 1 1/4T Dump 4X4	170,360
		CG434	1997 Kubota L35 Backhoe Loader	44,531
		CG463	2005 Chevrolet Truck Special Equipment	580,046
		CG670	2000 Ingersoll Xp185Wjd Compressor	47,957
	Police	CG2105	2010 Chevrolet Tahoe Sport Utility Vehicles Emergency	74,219
		CG2801	2009 Harley Davidson Cycle Motorcycles	38,822
		CG2804	2009 Harley Davidson Cycle Motorcycles	38,822
		CG2046	2011 Ford Crown Victoria Emergency Patrol Marked	74,219
		CG2057	2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	74,219
		CG2059	2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	74,219
		CG2060	2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	74,219
		CG2062	2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	74,219
		CG2063	2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	74,219
		CG2064	2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	74,219
		CG2065	2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	74,219
		CG2994	2015 Chevrolet 2500 4Wd 3/4T 4X4	86,779
		NEW	Supplemental Request - Public Safety Technician Vehicle	27,500
	NEW	Supplemental Request - Public Safety Technician Vehicle	27,500	
NEW	Supplemental Request - Crime Scene Response Vehicle	59,000		

2019 BUDGET (REPLACEMENTS AND NEW CONTINUED)

Fund	Department	Equipment#	Description of Equipment to Replace	Budget
General Fund	Public Works/ Transit	CG954	2011 Champion Defender	597,433
		CG956	2012 Champion Defender	597,433
		CG957	2013 Champion Defender	597,433
		CG958	2013 Champion Defender	597,433
Sewer Replacement Fund	Water & Sewer	CG424	2005 John Deere 410G Backhoe Loader	160,000
Stormwater Replacement Fund	Stormwater	CG7004	2015 Frieliner Broom Bear Sweepers	295,529
Water Replacement Fund	Water & Sewer	CG3026	2012 Chevrolet 1500 1/2T 4X2	45,000
		CG4007	2005 International 9200I Lowboy Tracto	80,000
		CG3021	2012 Chevrolet 2500 3/4T Flatbed 4X4	50,000
		CG3010	2010 GMC 1500 1/2T 4X4	55,000
		CG4011	2010 Chevrolet 3500Hd 1T Utility 4X4	85,000
Grand Total				7,000,765

2020 BUDGET (REPLACEMENTS AND NEW)

Fund	Department	Equipment #	Description of Equipment to Replace	Budget		
Fire Equipment & Acquisition Replacement	Fire	CG859	2010 Pierce Velocity Pump E5	860,719		
		CG832	2000 Ladder 5	1,137,441		
Fleet Replacement	Culture, Parks, & Recreation	CG441	1995 Massey 253 Utility Tractor	100,839		
		CG440	1993 Ford Fd3930 Utility Tractor	95,475		
		CG633	2005 Vemeer Treespader Special Equipment	71,606		
		n/a	Kawasaki Mule	10,000		
		730	2000 TRX350TEY Honda ATV	8,400		
		439	2011 5900 D Toro 16ft Mower	86,000		
		n/a	2005 Yamaha Cart - IGB QB-1	5,800		
		17202	2009 Toro 1250 Sprayer	28,500		
		10702	1000 Kawasaki Mule	9,567		
		10703	1000 Kawasaki Mule	9,567		
		61632	3150 Tri-Plex	27,000		
		61632	3150 Tri-Plex	27,000		
		17207	Toro 3150 Tri-Plex	27,000		
		17208	Toro 3150 Tri-Plex	27,000		
		17206	2009 Toro 3500D Rotary	47,760		
			Fire	CG841	2003 Ford F250 Fire Administrative	77,573
			Police	CG2202	2010 Chevrolet Impala Emergency Patrol Unmarked	59,671
		CG2808		2010 Harley Davidson Cycle Motorcycles	40,577	
		CG2809		2010 Harley Davidson Cycle Motorcycles	40,577	
		CG2061		2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	77,573	
		CG2066		2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	77,573	
		CG2067		2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	77,573	
		CG2068		2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	77,573	
		CG2069		2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	77,573	
		CG2072		2015 Chevrolet Tahoe Sport Utility Vehicles Emergency	77,573	
		CG2108		2014 Chevrolet Tahoe Sport Utility Vehicles Emergency	77,573	
		CG2109		2014 Chevrolet Tahoe Sport Utility Vehicles Emergency	77,573	
		CG2075		2016 Chevrolet Tahoe Sport Utility Vehicles Emergency	77,573	
		CG2080		2016 Chevrolet Tahoe Sport Utility Vehicles Emergency	77,573	
		CG2993		2016 Chevrolet 2500 4Wd 3/4T 4X4	95,475	
		Public Works		CG282	2001 GMC Sierra 2Wd 1/2T 4X2	57,285
			CG344	2002 International 7400 4X2 2T Dump Single Axle	304,325	
			CG503	2004 John Deere 6420 Utility Tractor	170,660	
	CG5025		2015 John Deere 320E Skidloader	81,153		
	CG5704		2014 Paver Leeboy 8515C Paving Equipment	238,686		
	CG122		2006 GMC 1500 Hybrid 1/2T 4X2	50,124		
		CG3006	2009 Chevrolet Colorado 1/2T 4X2	45,350		
General Fund	Public Works/ Transit	CG959	2013 Champion Defender	621,330		
		CG960	2013 Champion Defender	621,330		
Stormwater Replacement Fund	Stormwater	CG7005	2015 Schwarze M6 Sweepers	360,416		
Grand Total				6,219,936		

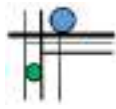


2018 Additional Appropriations

#	FUND	#	ORIG 2018	RE-BUDGETED	ORDINANCE	ORDINANCE	ORDINANCE	ORDINANCE	ORDINANCE	TOTAL
					#19	#30	#43	#59		ENTITY
001	General	001	\$ 89,225,055	\$ -	\$ 18,300,875	\$ -	\$ 19,886	\$ 2,887,700	\$ 110,433,516	
102	Convention & Visitor	102	\$ 659,150	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ 869,150	
103	Community Development	103	\$ 850,000	\$ -	\$ 60,000	\$ -	\$ -	\$ 1,516,355	\$ 2,426,355	
104	Streets & Roads	104	\$ 10,719,500	\$ -	\$ 95,900	\$ -	\$ 115,000	\$ 145,000	\$ 11,075,400	
105	Conservation Trust	105	\$ 943,750	\$ -	\$ 160,000	\$ -	\$ 24,000	\$ -	\$ 1,127,750	
106	Sales & Use Tax	106	\$ 66,051,102	\$ -	\$ 300,000	\$ 605,500	\$ -	\$ 9,250,000	\$ 76,206,602	
108	Designated Revenue	108	\$ 753,450	\$ -	\$ 576,000	\$ -	\$ 6,500	\$ 126,100	\$ 1,462,050	
110	Conference Center Development	110	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 154,496	\$ 654,496	
111	DDA TIF	111	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 254,496	\$ 454,496	
112	NEAHR Grants	112	\$ -	\$ -	\$ -	\$ -	\$ 755,894	\$ -	\$ 755,894	
200	General Debt Service	200	\$ 7,319,158	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,319,158	
201	Greeley Bldg Authority	201	\$ 166,012	\$ -	\$ -	\$ -	\$ -	\$ 61,618	\$ 227,630	
301	Public Improvement	301	\$ 1,897,898	\$ 4,913,269	\$ 9,383,478	\$ 4,220,000	\$ -	\$ 597,853	\$ 21,012,498	
303	Public Art	303	\$ 375,364	\$ 224,387	\$ -	\$ 25,000	\$ -	\$ 92,100	\$ 716,851	
304	Food Tax	304	\$ 7,327,806	\$ 2,184,784	\$ 892,331	\$ 725,000	\$ 220,000	\$ 90,000	\$ 11,439,921	
305	Softball Improvement	305	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	
306	Fire Equip & Acquisition Replaceme	306	\$ 1,071,046	\$ 632,523	\$ -	\$ 10,000	\$ -	\$ -	\$ 1,713,569	
307	Fire Protection Development	307	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000	
308	Police Development	308	\$ 40,550	\$ -	\$ -	\$ -	\$ -	\$ 116,100	\$ 156,650	
309	Island Grove Development	309	\$ 87,853	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 87,853	
312	Road Development	312	\$ 10,102,169	\$ 3,030,969	\$ 2,300,000	\$ -	\$ 20,000	\$ 310,000	\$ 15,763,138	
314	Park Development	314	\$ 964,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 964,244	
316	Trails Development	316	\$ 855,660	\$ 92,161	\$ -	\$ -	\$ -	\$ -	\$ 947,821	
318	Quality of Life	318	\$ 6,030,476	\$ 2,517,090	\$ 1,174,213	\$ 82,174	\$ -	\$ 186,024	\$ 9,989,977	
320	FASTER	320	\$ 1,089,876	\$ 464,975	\$ -	\$ -	\$ -	\$ -	\$ 1,554,851	
321	Street & Infrastructure Improvemen	321	\$ 13,665,433	\$ 150,238	\$ 3,018,012	\$ -	\$ -	\$ -	\$ 16,833,683	
322	2016 City Center	322	\$ 267,661	\$ 11,588,907	\$ 951,000	\$ -	\$ -	\$ -	\$ 12,807,568	
401	Sewer	401	\$ 6,484,976	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 6,544,976	
402	Sewer Construction	402	\$ 3,393,240	\$ 3,146,035	\$ -	\$ -	\$ -	\$ -	\$ 6,539,275	
403	Sewer Replacement	403	\$ 6,683,762	\$ 2,095,829	\$ 689,885	\$ -	\$ -	\$ -	\$ 9,469,476	
404	Water	404	\$ 19,408,427	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 19,468,427	
405	Water Construction	405	\$ 44,484,908	\$ 1,918,409	\$ 5,500,000	\$ -	\$ 100,000	\$ -	\$ 52,003,317	
406	Water Replacement	406	\$ 10,103,429	\$ 31,604,299	\$ 3,624,300	\$ -	\$ 1,669,000	\$ 1,150,000	\$ 48,151,028	
407	Water Rights Acquisition	407	\$ 8,460,247	\$ 275,327	\$ -	\$ -	\$ -	\$ -	\$ 8,735,574	
408	Cemetery	408	\$ 634,760	\$ -	\$ 59,016	\$ -	\$ -	\$ 35,786	\$ 729,562	
409	Golf Course	409	\$ 1,785,614	\$ -	\$ -	\$ -	\$ -	\$ 153,561	\$ 1,939,175	
410	Downtown Parking	410	\$ 221,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 221,509	
411	Stormwater	411	\$ 2,550,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,550,300	
412	Stormwater Construction	412	\$ 2,336,041	\$ 7,509,502	\$ 717,390	\$ -	\$ -	\$ 309,341	\$ 10,872,274	
413	Stormwater Replacement	413	\$ 1,470,507	\$ 291,795	\$ -	\$ -	\$ -	\$ -	\$ 1,762,302	
420	Sewer Debt Service	420	\$ 528,844	\$ -	\$ -	\$ -	\$ -	\$ 12,141,480	\$ 12,670,324	
421	Water Service Debt	421	\$ 8,889,649	\$ -	\$ -	\$ -	\$ -	\$ 45,257,059	\$ 54,146,708	
422	Stormwater Debt Service	422	\$ 564,850	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 564,850	
502	Equipment Maintenance	502	\$ 3,046,877	\$ -	\$ -	\$ -	\$ -	\$ 222,640	\$ 3,269,517	
503	Information Technology	503	\$ 4,012,369	\$ -	\$ -	\$ -	\$ -	\$ 270,022	\$ 4,282,391	
504	Health	504	\$ 14,354,538	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,354,538	
505	Workers Compensation	505	\$ 1,611,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,611,466	
506	Communications	506	\$ 201,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,600	
507	Liability	507	\$ 1,592,286	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,092,286	
512	Fleet Maintenance	512	\$ 2,959,194	\$ -	\$ 478,145	\$ -	\$ -	\$ 49,436	\$ 3,486,775	
513	IT Acquisition	513	\$ 1,350,751	\$ -	\$ 1,999,346	\$ 26,530	\$ -	\$ -	\$ 3,376,627	
601	Cemetery Endowment	601	\$ 42,206	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ 42,506	
602	Museum	602	\$ 250	\$ -	\$ 27,000	\$ -	\$ -	\$ -	\$ 27,250	
603	Petriken Memorial	603	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2	
604	Senior Citizens	604	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ 2,050	
605	Memorials	605	\$ 75	\$ -	\$ 6,000	\$ -	\$ -	\$ 500	\$ 6,575	
606	Senior Center Clubs	606	\$ 19,885	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,885	
607	Community Memorials	607	\$ 595	\$ -	\$ -	\$ -	\$ -	\$ 1,815	\$ 2,410	
			\$ 367,858,520	\$ 72,640,499	\$ 51,642,891	\$ 5,694,204	\$ 2,930,280	\$ 75,381,782	\$ 576,148,176	

Fund Appropriations Comparison (Including Transfers)

Fund	#	2018		2019 Budget	2020 Budget	\$ 2019 vs 2018	% 2019 vs 2018	\$ 2020 vs 2018	% 2020 vs 2018
		Appropriation							
General	001	110,433,516	100,440,668	103,169,597	(9,992,848)	-9.0%	(7,263,919)	-6.6%	
Convention & Visitor	102	869,150	836,965	840,565	(32,185)	-3.7%	(28,585)	-3.3%	
Community Development	103	2,426,355	788,773	802,975	(1,637,582)	-67.5%	(1,623,380)	-66.9%	
Streets & Roads	104	11,075,400	10,243,096	10,703,498	(832,304)	-7.5%	(371,902)	-3.4%	
Conservation Trust	105	1,127,750	953,438	962,969	(174,312)	-15.5%	(164,781)	-14.6%	
Sales & Use Tax	106	76,206,602	75,809,193	78,250,579	(397,409)	-0.5%	2,043,977	2.7%	
Designated Revenue	108	1,462,050	850,517	799,049	(611,533)	-41.8%	(663,001)	-45.3%	
Conference Center Development	110	654,496	553,000	553,000	(101,496)	-15.5%	(101,496)	-15.5%	
DDA TIF	111	454,496	225,000	225,000	(229,496)	-50.5%	(229,496)	-50.5%	
NEAHR Grants	112	755,894	-	-	(755,894)	-100.0%	(755,894)	-100.0%	
General Debt Service	200	7,319,158	6,195,951	6,416,458	(1,123,207)	-15.3%	(902,700)	-12.3%	
Greeley Bldg Authority	201	227,630	107,630	-	(120,000)	-52.7%	(227,630)	-100.0%	
Public Improvement	301	21,012,498	1,003,000	1,500	(20,009,498)	-95.2%	(21,010,998)	-100.0%	
Public Art	303	716,851	503,205	608,427	(213,646)	-29.8%	(108,424)	-15.1%	
Food Tax	304	11,439,921	8,321,140	8,868,475	(3,118,781)	-27.3%	(2,571,446)	-22.5%	
Softball Improvement	305	100	125	150	25	25.0%	50	50.0%	
Fire Equip & Acquisition Replacement	306	1,713,569	1,594,954	1,746,673	(118,615)	-6.9%	33,104	1.9%	
Fire Protection Development	307	2,000	2,200	2,400	200	10.0%	400	20.0%	
Police Development	308	156,650	575	45,800	(156,075)	-99.6%	(110,850)	-70.8%	
Island Grove Development	309	87,853	63,378	38,325	(24,475)	-27.9%	(49,528)	-56.4%	
Road Development	312	15,763,138	4,565,413	5,102,425	(11,197,725)	-71.0%	(10,660,713)	-67.6%	
Park Development	314	964,244	1,833,854	788,842	869,610	90.2%	(175,402)	-18.2%	
Trails Development	316	947,821	137,045	80,950	(810,776)	-85.5%	(866,871)	-91.5%	
Quality of Life	318	9,989,977	6,812,239	5,294,306	(3,177,738)	-31.8%	(4,695,671)	-47.0%	
FASTER	320	1,554,851	500,102	905,028	(1,054,749)	-67.8%	(649,823)	-41.8%	
Street & Infrastructure Improvement	321	16,833,683	14,398,450	14,914,395	(2,435,233)	-14.5%	(1,919,288)	-11.4%	
2016 City Center	322	12,807,568	-	-	(12,807,568)	-100.0%	(12,807,568)	-100.0%	
Sewer	401	6,544,976	6,833,832	7,118,867	288,856	4.4%	573,891	8.8%	
Sewer Construction	402	6,539,275	3,012,004	3,223,584	(3,527,271)	-53.9%	(3,315,691)	-50.7%	
Sewer Replacement	403	9,469,476	8,245,503	12,372,093	(1,223,973)	-12.9%	2,902,617	30.7%	
Water	404	19,468,427	20,115,355	20,598,256	646,928	3.3%	1,129,829	5.8%	
Water Construction	405	52,003,317	59,218,806	8,360,064	7,215,489	13.9%	(43,643,253)	-83.9%	
Water Replacement	406	48,151,028	20,109,723	13,502,071	(28,041,305)	-58.2%	(34,648,957)	-72.0%	
Water Rights Acquisition	407	8,735,574	11,541,018	11,151,357	2,805,444	32.1%	2,415,783	27.7%	
Cemetery	408	729,562	654,186	651,867	(75,376)	-10.3%	(77,695)	-10.6%	
Golf Course	409	1,939,175	1,878,586	1,934,873	(60,589)	-3.1%	(4,302)	-0.2%	
Downtown Parking	410	221,509	217,393	226,732	(4,116)	-1.9%	5,223	2.4%	
Stormwater	411	2,550,300	2,755,430	2,867,460	205,130	8.0%	317,160	12.4%	
Stormwater Construction	412	10,872,274	2,912,342	1,158,886	(7,959,932)	-73.2%	(9,713,388)	-89.3%	
Stormwater Replacement	413	1,762,302	1,692,999	1,619,246	(69,303)	-3.9%	(143,056)	-8.1%	
Sewer Debt Service	420	12,670,324	1,364,439	1,875,316	(11,305,885)	-89.2%	(10,795,008)	-85.2%	
Water Service Debt	421	54,146,708	12,234,021	10,853,581	(41,912,687)	-77.4%	(43,293,127)	-80.0%	
Stormwater Debt Service	422	564,850	549,150	549,650	(15,700)	-2.8%	(15,200)	-2.7%	
Equipment Maintenance	502	3,269,517	3,205,135	3,453,237	(64,382)	-2.0%	183,720	5.6%	
Information Technology	503	4,282,391	4,681,018	4,834,237	398,627	9.3%	551,846	12.9%	
Health	504	14,354,538	14,677,065	15,069,295	322,527	2.2%	714,757	5.0%	
Workers Compensation	505	1,611,466	1,622,618	1,625,806	11,152	0.7%	14,340	0.9%	
Communications	506	201,600	204,200	204,200	2,600	1.3%	2,600	1.3%	
Liability	507	2,092,286	1,639,038	1,695,946	(453,248)	-21.7%	(396,340)	-18.9%	
Fleet Maintenance	512	3,486,775	3,112,427	2,758,950	(374,348)	-10.7%	(727,825)	-20.9%	
IT Acquisition	513	3,376,627	218,275	190,843	(3,158,352)	-93.5%	(3,185,784)	-94.3%	
Cemetery Endowment	601	42,506	48,002	40,604	5,496	12.9%	(1,902)	-4.5%	
Museum	602	27,250	250	250	(27,000)	-99.1%	(27,000)	-99.1%	
Petriken Memorial	603	2	10	10	8	400.0%	8	400.0%	
Senior Citizens	604	2,050	50	50	(2,000)	-97.6%	(2,000)	-97.6%	
Memorials	605	6,575	75	75	(6,500)	-98.9%	(6,500)	-98.9%	
Senior Center Clubs	606	19,885	21,675	21,675	1,790	9.0%	1,790	9.0%	
Community Memorials	607	2,410	595	595	(1,815)	-75.3%	(1,815)	-75.3%	
Grand Total		576,148,176	419,505,131	369,081,062	(156,643,045)	-27.2%	(207,067,114)	-35.9%	



APPENDIX B

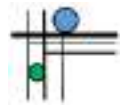
Revenue Generated to Support Operating Activities

2019

Department	Total Expenses	Charges for Services	Fines & Forfeits	Intergovernmental	Licenses & Permits	Miscellaneous Revenue	Tax Revenue Required
City Attorney's Office	\$ 1,947,390	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,947,390
City Clerk	\$ 904,292	\$ -	\$ -	\$ -	\$ 41,000	\$ -	\$ 863,292
City Manager's Office	\$ 1,168,872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,168,872
Communication Services	\$ 2,167,392	\$ 36,800	\$ -	\$ -	\$ -	\$ 11,800	\$ 2,118,792
Community Development	\$ 5,170,257	\$ 185,250	\$ 110,000	\$ -	\$ 2,081,500	\$ 2,075	\$ 2,791,432
Culture, Parks & Recreation	\$ 18,698,401	\$ 3,801,754	\$ -	\$ 588,751	\$ 3,800	\$ 1,097,377	\$ 13,206,719
Economic Health & Housing	\$ 596,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 596,510
Finance	\$ 3,194,092	\$ 40,000	\$ -	\$ -	\$ -	\$ 110,000	\$ 3,044,092
Fire	\$ 17,972,522	\$ 408,707	\$ -	\$ 25,000	\$ -	\$ -	\$ 17,538,815
Human Resources	\$ 1,288,147	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,288,147
Municipal Court	\$ 1,081,215	\$ 98,150	\$ 2,136,710	\$ -	\$ -	\$ 50	\$ (1,153,695)
Police	\$ 28,863,916	\$ 74,384	\$ 136,000	\$ 1,159,373	\$ 174,000	\$ 17,660	\$ 27,302,499
Public Works	\$ 9,729,847	\$ 943,500	\$ -	\$ 4,189,827	\$ -	\$ 131,178	\$ 4,465,342
Non-Departmental	\$ 7,657,815	\$ 5,243,642	\$ -	\$ 2,700,000	\$ 40,000	\$ 561,684	\$ (887,511)
Total General Fund	\$ 100,440,668	\$ 10,832,187	\$ 2,382,710	\$ 8,662,951	\$ 2,340,300	\$ 1,931,824	\$ 74,290,696

2020

Department	Total Expenses	Charges for Services	Fines & Forfeits	Intergovernmental	Licenses & Permits	Miscellaneous Revenue	Tax Revenue Required
City Attorney's Office	\$ 2,033,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,033,840
City Clerk	\$ 868,111	\$ -	\$ -	\$ -	\$ 42,000	\$ -	\$ 826,111
City Manager's Office	\$ 1,197,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,197,274
Communication Services	\$ 2,197,187	\$ 36,800	\$ -	\$ -	\$ -	\$ 11,800	\$ 2,148,587
Community Development	\$ 5,302,357	\$ 185,250	\$ 110,000	\$ -	\$ 2,081,500	\$ 2,075	\$ 2,923,532
Culture, Parks & Recreation	\$ 19,451,869	\$ 3,826,875	\$ -	\$ 588,751	\$ 3,800	\$ 1,122,377	\$ 13,910,066
Economic Health & Housing	\$ 613,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 613,254
Finance	\$ 3,311,522	\$ 40,000	\$ -	\$ -	\$ -	\$ 110,000	\$ 3,161,522
Fire	\$ 18,236,363	\$ 458,707	\$ -	\$ 25,000	\$ -	\$ -	\$ 17,752,656
Human Resources	\$ 1,323,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,323,120
Municipal Court	\$ 1,120,597	\$ 98,150	\$ 2,208,191	\$ -	\$ -	\$ 50	\$ (1,185,794)
Police	\$ 30,234,826	\$ 74,384	\$ 136,000	\$ 1,200,546	\$ 174,000	\$ 17,660	\$ 28,632,236
Public Works	\$ 9,314,953	\$ 963,500	\$ -	\$ 3,702,738	\$ -	\$ 117,680	\$ 4,531,035
Non-Departmental	\$ 7,964,324	\$ 5,370,449	\$ -	\$ 2,200,000	\$ 40,000	\$ 543,846	\$ (189,971)
Total General Fund	\$ 103,169,597	\$ 11,054,115	\$ 2,454,191	\$ 7,717,035	\$ 2,341,300	\$ 1,925,488	\$ 77,677,468



APPENDIX C

Schedule of Transfers

Distributing Fund	Receiving Fund	Description	2019	2020
General Fund				
	Cemetery	Amount that expenditures exceed revenues and Cemetery Endowment interest earnings	115,000	130,000
	Community Development	Urban Renewal position funding	63,000	66,150
	Designated Revenue	Funding for North Range Behavioral	16,000	16,000
		Funding for Poudre Trail	29,000	29,000
		Funding for Youth Assistance	35,000	35,000
	Fire Equipment & Acquisition	Purchase of Fire Equipment & Vehicles	320,000	306,000
	General Debt Service	Debt payments associated with 2016 Certificates of Participation	1,608,150	1,683,483
	Greeley Building Authority	Debt service payments in Greeley Building Authority	107,630	-
	Public Art	Funding for Art Coordinator Position, Tointon Gallery, & Sculpture on Loan	96,855	100,573
	Streets & Roads	Amount that expenditures exceed revenues	4,603,927	4,703,927
General Total			\$ 6,994,562	\$ 7,070,133
Cemetery Endowment				
	Cemetery	Anticipated interest earnings on cemetery endowment investments. By ordinance the interest is restricted to operations of the Cemetery	47,002	39,604
Conservation Trust Total			\$ 47,002	\$ 39,604
Conservation Trust				
	General	Lottery proceeds to be used for parks and recreation as received from the State of Colorado	953,188	962,719
Conservation Trust Total			\$ 953,188	\$ 962,719
Convention & Visitors				
	Conference Center Development	Repayment of conference center internal loan with convention and visitor funds	150,000	150,000
	General	Lodging tax revenue used to fund Visit Greeley campaign	414,600	418,200
Convention & Visitors Total			\$ 564,600	\$ 568,200
Designated Revenue				
	Food Tax	Police Building Maintenance from .16% Sales Tax	200,000	125,000
	General	Police Building Staff Maintenance from .16% Sales Tax	169,616	177,123
		Police Operating Maintenance from .16% Sales Tax	194,231	197,406
		Surcharge to cover Victim Services	64,753	73,195
Designated Revenue Total			\$ 628,600	\$ 572,724
Fire Equipment Acquisition				
	General Debt Service	2016 Fire Truck Lease	102,055	102,055
		Future Leases	285,296	429,953
Fire Equipment Acquisition Total			\$ 387,351	\$ 532,008
Food Tax				
	Street Infrastructure Improvement	Contributions to committed street infrastructure improvements.	2,700,000	2,700,000
Food Tax Total			\$ 2,700,000	\$ 2,700,000

Distributing Fund	Receiving Fund	Description	2019	2020
Golf	General	The Golf Fund's estimated share of expenses to support Wildland Fire Mitigation	3,000	3,000
Golf Total			\$ 3,000	\$ 3,000
Park Development	Quality of Life	To fund identified new park projects	1,833,804	788,792
Park Development Total			\$ 1,833,804	\$ 788,792
Quality of Life	General	Maintenance on new community and neighborhood parks added through Quality of Life funds	353,528	421,057
		Quality of Life funds for Greeley Historical Museum maintenance	190,856	196,310
		Quality of life funding for Twin Rivers Park	213,613	222,157
	Public Art	1% of new construction cost for Art in Public Places	49,750	2,099
Quality of Life Total			\$ 807,747	\$ 841,623
Sales & Use Tax	General	Share of the Auto Use Tax (3.0) proceeds	3,559,008	3,665,778
		Share of the Building Use Tax (3.0) proceeds	2,756,838	2,365,134
		Share of the General Use Tax (3.0) proceeds	2,065,670	2,127,640
		Share of the Other Sales/Use Tax (3.0) proceeds	345,509	345,509
		Share of the Sales Tax proceeds (3.0) proceeds	48,591,640	50,681,081
	Designated Revenue	Share of the Auto Use Tax proceeds (.16) after debt payment	95,500	101,373
		Share of the Building Use Tax proceeds (.16) after debt payment	73,975	65,405
		Share of the General Use Tax proceeds (.16) after debt payment	55,414	58,822
		Share of the Other Sales/Use Tax proceeds (.16) after debt payment	222,503	235,899
		Share of the Sales Tax proceeds (.16) after debt payment	1,303,885	1,401,537
	Conference Center Development	Repayment of conference center internal loan with sales tax funds	250,000	250,000
	Food Tax	Share of Food Tax (3.0) proceeds	7,946,474	8,184,868
	General Debt Service	Debt service for 2012 sales tax revenue bond issue	2,780,005	2,804,807
		Debt service for 2014 sales tax refunding bond issue	1,729,500	1,730,000
	Island Grove Development	Island Grove Sales Tax proceeds	7,000	8,000
	Quality of Life	Share of Sales & Use Tax (.30) proceeds	3,746,455	3,932,138
Sales & Use Tax Total			\$ 75,529,376	\$ 77,957,991
Sewer	General	Estimated cost of resources provided other departments	\$ 418,637	\$ 432,423
	Water	Estimated Shared Operating Expenses	\$ 82,153	\$ 82,153
Sewer Total			\$ 500,790	\$ 514,576
Sewer Construction	General	Estimated cost of resources provided other departments	\$ 113,874	\$ 119,746
	Public Art	1% of new construction cost for Art in Public Places	\$ 14,200	\$ 29,000
Sewer Construction Total			\$ 128,074	\$ 148,746
Street Infrastructure Improvement (Keep Greeley Moving)				
	Public Improvement	Funding for 10th Street Phase II	106,587	-
	Road Development	Contributions to committed street infrastructure improvements.	3,600,000	3,600,000
Street Infrastructure Improvement Total			\$ 3,706,587	\$ 3,600,000

Distributing Fund	Receiving Fund	Description	2019	2020
Stormwater	General	Estimated cost of resources provided other departments		
			262,627	272,235
Stormwater Total			\$ 262,627	\$ 272,235
Stormwater Construction	General	Stormwater Construction Fund's share of the estimated cost for Engineering Development Review Coordination		
			\$ 260,282	\$ 278,502
	Public Art	1% of new construction cost for Art in Public Places	\$ 19,802	\$ 11,938
Stormwater Construction Total			\$ 280,084	\$ 290,440
Stormwater Replacement	General	Stormwater Replacement's estimated share of expenses to support Wildland Fire Mitigation		
			\$ 7,250	\$ 7,250
Stormwater Replacement Total			\$ 7,250	\$ 7,250
Trails Development	Public Art	1% of new construction cost for Art in Public Places		
			\$ 1,351	\$ 800
Trails Development Total			\$ 1,351	\$ 800
Transportation Development	Public Art	1% of new construction cost for Art in Public Places		
			\$ 45,137	\$ 45,600
Transportation Development Total			\$ 45,137	\$ 45,600
Water	General	Estimated cost of resources provided other departments		
			2,014,371	2,097,962
Water Total			\$ 2,014,371	\$ 2,097,962
Water Construction	General	Water Construction Fund's share of the estimated cost for Engineering Development Review Coordination		
			\$ 113,874	\$ 121,845
	Public Art	1% of new construction cost for Art in Public Places	\$ 1,400	\$ 21,500
Water Construction Total			\$ 115,274	\$ 143,345
Total Appropriations			\$ 97,510,775	\$ 99,157,748

Demographic Summary

Appendix D Demographics Summary

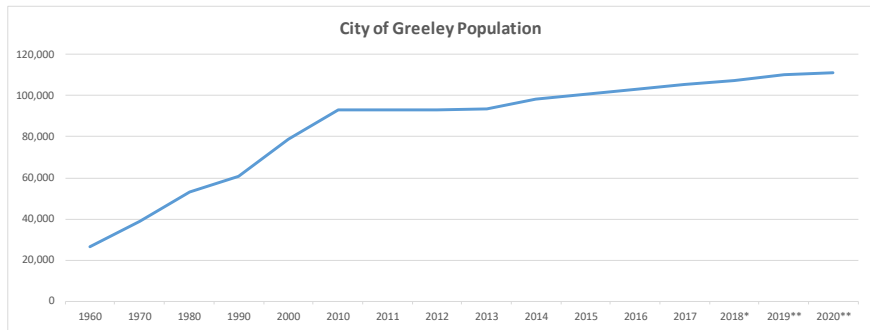
**Unless otherwise noted, the information is for the City of Greeley*

Date of incorporation:
Date of Home Rule Charter Adopted:
Form of Government:

April 6, 1886
June 24, 1958
Council - Manager

Population

Year	Total Population
1960	26,314
1970	38,902
1980	53,006
1990	60,536
2000	79,041
2010	92,899
2011	92,923
2012	93,126
2013	93,593
2014	98,423
2015	100,790
2016	103,037
2017	105,315
2018*	107,457
2019**	110,106
2020**	111,224



<http://greeleygov.com/services/lrp/growth-and-development-projections-plan>

* Population Estimate provided by Long Range Planning

** Population Estimated by Budget Office

Race & Ethnicity	Percentage
Caucasian	79.1%
African American	1.7%
Native American	1.2%
Asian	1.3%
Pacific Islander	0.1%
Two or More	3.4%
Other	13.2%

Hispanic/Latino	36.0%
Non-Hispanic	64.0%

<https://factfinder.census.gov> 2010 Census Summary File

Age Distribution	Weld County
Under 5	7.0%
Under 18	25.4%
18 to 64 Years	55.6%
65 & Over	12.0%

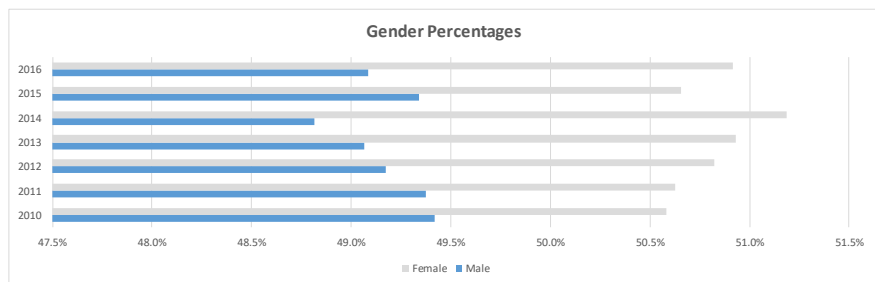
<https://factfinder.census.gov>

2012-2016 American Community Survey 5-Year Estimates

Year	Male	Female
2010	49.4%	50.6%
2011	49.4%	50.6%
2012	49.2%	50.8%
2013	49.1%	50.9%
2014	48.8%	51.2%
2015	49.3%	50.7%
2016	49.1%	50.9%

<https://factfinder.census.gov>

Age and Sex



Major Employers

Company	Product/Service	Jobs
JBS Swift & Company	Food Service	4,520
Banner Health	Medical Services	3,069
Greeley/Evans School District 6	Education	1,923
University of Northern Colorado	Education	1,623
Weld County	Government	1,615
State Farm Insurance	Insurance	1,400
City of Greeley	Government	812
Tele Tech	Technology	780
Noble Energy	Oil & Gas	500
Leprino	Food Services	445
North Range Behavioral Health	Medical Services	362
StarTex	Manufacturing	340
Aims Community College	Education	337
Hensel Phelps Construction Co.	Construction	315

Employment & Wages

	Weld County Labor Force/ Employment							
	2011	2012	2013	2014	2015	2016	2017	2018*
Labor Force	131,779	134,075	136,001	140,207	147,059	147,026	151,923	166,718
Total Employed	118,810	122,463	125,281	131,988	140,803	141,215	147,090	161,693
Total Unemployed	12,969	11,612	10,720	8,219	6,256	5,811	4,833	5,025
Unemployment Rate	9.8%	8.7%	7.9%	5.9%	4.3%	4.0%	3.2%	3.0%

Based upon yearly January results: http://data.bls.gov/timeseries/LAUMT08245400000005?data_tool=Xtable

* Year to date as of November 2018

Median Wages for Greeley (Major Groupings)	Number of Workers			Median Annual Earnings		
	2012	2017	% Change	2012	2017	% Change
All Occupations	80,330	97,180	21.0%	\$41,800	\$46,980	12.4%
Management Occupations	3,020	3,470	14.9%	\$108,190	\$118,290	9.3%
Business and Financial Operations Occupations	3,510	3,890	10.8%	\$62,990	\$70,540	12.0%
Computer and Mathematical Occupations	1,060	1,160	9.4%	\$68,380	\$69,710	1.9%
Architecture and Engineering Occupations	1,340	1,570	17.2%	\$75,660	\$86,540	14.4%
Life, Physical, and Social Science Occupations	440	510	15.9%	\$63,040	\$64,810	2.8%
Community and Social Service Occupations	1,070	1,370	28.0%	\$43,450	\$46,280	6.5%
Legal Occupations	420	390	-7.1%	\$74,940	\$81,140	8.3%
Education, Training, and Library Occupations	6,090	6,480	6.4%	\$42,930	\$50,630	17.9%
Arts, Design, Entertainment, Sports, and Media Occupations	610	800	31.1%	\$37,630	\$44,790	19.0%
Healthcare Practitioners and Technical Occupations	3,590	3,910	8.9%	\$65,220	\$76,430	17.2%
Healthcare Support Occupations	2,000	1,820	-9.0%	\$28,290	\$32,040	13.3%
Protective Service Occupations	1,740	1,930	10.9%	\$44,200	\$51,150	15.7%
Food Preparation and Serving Related Occupations	6,830	8,420	23.3%	\$20,210	\$23,610	16.8%
Building and Grounds Cleaning and Maintenance Occupations	2,410	3,170	31.5%	\$27,140	\$28,000	3.2%
Personal Care and Service Occupations	1,540	1,910	24.0%	\$24,270	\$29,950	23.4%
Sales and Related Occupations	7,800	9,710	24.5%	\$37,660	\$44,050	17.0%
Office and Administrative Support Occupations	11,040	12,550	13.7%	\$33,330	\$36,110	8.3%
Farming, Fishing, and Forestry Occupations	390	540	38.5%	\$28,570	\$32,060	12.2%
Construction and Extraction Occupations	7,770	10,750	38.4%	\$43,020	\$46,300	7.6%
Installation, Maintenance, and Repair Occupations	3,020	4,860	60.9%	\$41,190	\$50,150	21.8%
Production Occupations	8,150	10,030	23.1%	\$33,160	\$39,570	19.3%
Transportation and Material Moving Occupations	6,490	7,940	22.3%	\$35,740	\$42,750	19.6%

<https://www.bls.gov/oes/tables.htm>

City Services

Fire Department			Water Enterprise System	
Fire Stations	6		Number of User Accounts	27,974
Police Vehicles			Annual Usage (Billion Gallons)	8.45
Investigations	21		Plant Capacity (Million Gallons / Day)	70
Traffic	7		<u>Distribution</u>	
Traffic Bikes	8		Transmission Lines to Greeley (Miles)	152.25
Patrol Cars	35		Storage Reservoirs (Million Gallons)	74.75
Supervisor	11		Distribution Lines in Greeley (Miles)	487.6
K9	3		Sewer Enterprise System	
Chief	1		Number of User Accounts	26,294
I.A.	1		Plant Capacity (Million Gallons / Day)	14.7
Victim Services	1		Sewer Line (Miles)	364.8
Tactical/Trailers, Misc.	11		Street Information	
Training	2		Number of Street Lights	6,836
ACO	2		Paved Streets less Highways (Miles)	370.17
Evidence	1		Paved Streets including Highways (Miles)	413.47
PST	3			
Parking	1			
Transit Fixed Routes				
Paratransit	9			
Vans	19			

2017 Taxes

Top 10 Sales Tax Generators

Taxpayer	Collections	% Total Collections
Discount Store	\$2,810,164	5.4%
Utilities	\$1,792,725	3.5%
Home Improvement Store	\$1,686,512	3.3%
Home Improvement Store	\$1,238,501	2.4%
Grocery Store	\$1,136,957	2.2%
Discount Store	\$1,125,969	2.2%
Utilities	\$801,868	1.6%
Telecommunication	\$691,956	1.3%
Electronics Retail Store	\$667,936	1.3%
Automotive	\$627,019	1.2%

Type of Tax	Taxing Entity	Tax Rates
Retail Sales Tax:	State of Colorado (excluding food)	2.90%
	City of Greeley (including food)	4.11%
State Corporate & Personal Income Tax:	Federal Taxable Income	4.63%

Property Tax: The State does not levy property tax. Industrial property is assessed for tax purposes at 29% of market value. Residential Property Tax: Assessed at 7.2% of actual value and is exempt from personal property taxation.

Education

Weld County School Districts	12
District Six Enrollment	21,938
Preschool	3
Kindergarten - 8th Grade	5
Elementary Schools	11
Middle Schools	4
High Schools	3
Alternative High Schools	3
Charter Schools	6

<https://www.greeleyschools.org/Page/12700>
https://en.wikipedia.org/wiki/Weld_County_School_District_Six
https://en.wikipedia.org/wiki/List_of_school_districts_in_Colorado#Contents

University of Northern Colorado (Founded in 1889)

Total Enrollment	12,862
Undergraduate	9,876
Graduate	2,986
Average Class Size	26
Student-to-Faculty Ratio:	18:1

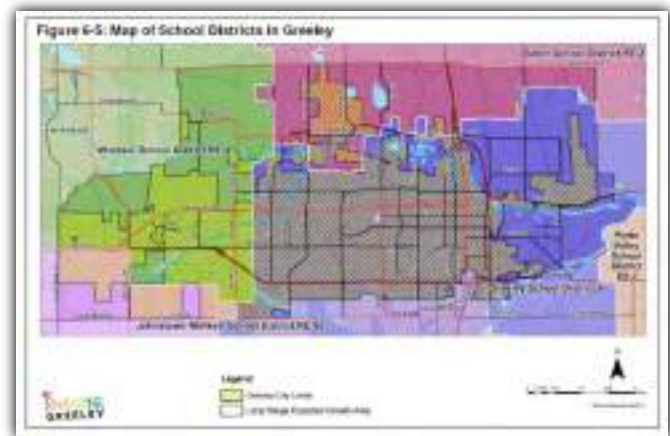
<https://www.unco.edu/about/>

Aims Community College (Greeley has been the home of the 185-acre main campus for more than 45 years. Fort Lupton, Loveland and Windsor have satellite locations, providing access to Aims across the region)

Enrollment	8,436
Programs	200
Courses	4,000+

Weld County is privileged to have within easy commuter distance, seven additional major universities:

Colorado State University
 University of Colorado at Boulder
 University of Colorado at Denver
 University of Denver
 Regis University
 Metropolitan State University



Economy

Consumer Price Index - Denver, Boulder, Greeley (Semi-Annual Change)

2015 First Half	-0.2%
2015 Second Half	1.6%
2016 First Half	1.4%
2016 Second Half	1.2%
2017 1st Half	1.9%
2017 2nd Half	1.8%
2018 1st Half	1.6%

Consumer Price Index - Denver, Boulder, Greeley (Annual Change)

2018 (Forecast)*	2.6%
2019 (Forecast)*	2.5%

<https://www.bls.gov/cpi/tables/detailed-reports/home.htm>

*https://leg.colorado.gov/sites/default/files/images/lcs/cpi_december_2017_lcs_forecast.pdf

Weld County Median Household Income

	2013	2014	2015	2016	2017
Median Household Income:	\$57,180	\$58,100	\$60,572	\$62,820	\$67,754
Annual Percent Change:	1.0%	1.6%	4.3%	3.7%	7.9%

Average Per Capita Income

Greeley	\$23,740
Weld County	\$27,808
Colorado	\$33,230
United States	\$29,829

<https://factfinder.census.gov/>



Agriculture

Weld County agricultural empire expands 2.5 million acres, of which 75% is devoted to farming and raising livestock. With over 3,000 farms Weld County is the leading producer of beef cattle, sugar beets, grain, and dairy. (Census of Agriculture: every 5 years)

	1997	2002	2007	2012
Total Farms	2,959	3,121	3,921	3,525
Farms with sales of \$100,000+	702	540	644	713
Total Farm Production expenses (in thousands)	1,002,474	1,086,020	1,337,792	1,548,729
Value of Agricultural products sold (in thousands)	1,286,636	1,127,854	1,539,071	1,860,718
Total Crop Land (in acres)	882,260	878,101	987,892	850,179
Harvested crop land (in acres)	547,532	422,385	487,855	426,823
Irrigated Land (in acres)	393,030	326,494	327,836	299,892



<https://www.nass.usda.gov/AgCensus/>

Retail

Center Place of Greeley

Located on US 34 & 47th Ave
Major Stores: Target, Best Buy, Kohl's, Ross, Safeway, TJ Maxx



Greely Mall

Located on US 34 Bypass & 23rd St
Major Stores: JC Penny, At Home, Cinemark



Location and Climate

Land Area - Weld County	4,017 Square Miles
Land Area - Greeley	47.92 Square Miles
Latitude	40°25'24"N
Longitude	104°42'33"W
Elevation	4,675 Feet
Days of Sunshine	244
Average Rainfall	14.4"
Average Snow	41.3"
Average Temperatures	
January	13.8°
July	89.9°
Average Square Miles in Greeley	
1960	7.9
1970	8.5
1980	15.9
1990	27.4
2000	33.9
2001	41.8
2005	45.2
2008	46.4
2010	46.7
2014	47.4
2018	47.8



https://en.wikipedia.org/wiki/Greeley,_Colorado
<https://www.bestplaces.net/climate/city/colorado/greeley>

Construction and Real Estate

	2013	2014	2015	2016	2017	2018
Total Building Permits	5,929	4,669	3,698	4,614	5,346	9,136
Total Value	\$145,186,401	\$199,082,612	\$196,379,686	\$217,062,246	\$286,262,427	\$275,371,790
<i>Single Family Dwelling Permits</i>	155	361	449	244	111	338
Total Value	\$25,332,659	\$58,891,310	\$74,046,922	\$45,308,198	\$27,142,816	\$79,816,404
<i>Multi-Family Dwelling Permits</i>	140	208	290	139	72	73
Total Value	\$26,207,094	\$38,421,203	\$53,335,909	\$43,402,782	\$42,009,358	\$33,169,389
<i>Residential Additions and Remodels</i>	773	871	876	693	544	420
Total Value	\$8,756,136	\$10,739,009	\$10,484,951	\$9,614,453	\$6,584,693	\$6,291,769
<i>Commercial Permits</i>	15	37	32	23	26	25
Total Value	\$28,170,903	\$34,692,350	\$21,622,922	\$46,620,945	\$136,394,237	\$50,891,794
<i>Commercial Additions & Remodels</i>	416	497	406	409	341	191
Total Value	\$18,141,965	\$36,644,258	\$20,171,073	\$50,933,137	\$26,013,235	\$28,164,540
<i>Other Permits</i>	4,430	2,695	1,645	3,106	4,252	4,299
Total Value	\$38,577,644	\$19,694,482	\$16,717,909	\$21,182,731	\$48,118,088	\$87,928,531

2018 Residential Home Sales in Greeley 1,865
2018 Median Home Sales Price for Detached Dwellings (Greeley/Evans) \$ 304,900
<https://www.greeleytribune.com/news/prices-rise-in-greeley-area-real-estate-market-as-inventory-remains-tight/>

Community Services

Lodging

Number of Hotels/Motels:	14
Bed & Breakfasts (4-30 Rooms):	3

Newspapers

Greeley Tribune (Daily Circulation)

Radio Stations

<u>AM</u>	<u>FM</u>
KFKA 1310 (Greeley)	KUNC 91.5 (Greeley)
KGRE 1450 (Greeley)	KSME 96.1 (Greeley)
KJJD 1170 (Windsor)	KELS 104.7 (Greeley)
KHNC 1360 (Johnstown)	KMAX 94.3 (Wellington)
KJMP 870 (Pierce)	KUAD 99.1 (Windsor)
	KTRR 102.5 (Loveland)

Parks

Parks Summary	Number of Sites	Acres
Regional Parks	1	182
Community Parks	3	115
Sports Complex	4	137
Neighborhood Parks	28	308
Pocket Parks	3	3.3
Special Purpose (Dog Parks)	2	7
Total Parks	41	752.3

Hospitals

Northern Colorado Medical Center - Regional Hospital

378 Beds
Nationally recognized for burn and trauma care; as well as hyperbaric medicine
Employs 2200 people and has 220 active physicians

Open Lands

	Open Lands Summary	Number of Sites	Acres
	Open Lands with Public Access	22	611
	Open Lands without Public Access	5	278
	Total Open Lands	27	889

Trails

Trails Summary	Trail Miles
Off Street Trails	19.5
Park Trails	10.6
Side Paths	30
Trails Total	60.1

RECREATION:

Family FunPlex (FFP): A recreation center with an indoor waterpark, fitness center, gymnasium, track, catering kitchen and multipurpose rooms. Adjacent outdoor amenities include a miniature golf course, softball complex, sensory playground, amphitheater, picnic shelters and trails.

Greeley Recreation Center (GRC): A full-service community center located near downtown. The GRC includes two gymnasiums, an indoor pool with diving well, fitness center, racquetball courts, rock climbing wall, archery range, pro shop, a commercial kitchen and multipurpose rooms.

Greeley Active Adult Center (GAAC): Amenities include: woodworking areas, billiards tables, shuffleboard courts, a craft room, computer lab, game room, table tennis, wellness center, a commercial kitchen and classrooms

Ice Haus (IH): An indoor ice arena which offers a regulation size hockey/skating rink located near downtown. The facility offers skate rental and sharpening services, a pro shop, snack bar and multipurpose rooms. This facility has the potential to expand to two sheets of ice in the future. The Ice Haus is home to the University of Northern Colorado's Hockey Team, Northern Colorado Eagles, Colorado Bears Hockey Club and Mountain

Rodarte Community Center (RCC): Amenities at the center include a gymnasium, boxing ring and spaces for after-school programs, summer camps and other recreational classes and events.

Aquatic Facilities: In addition to the Family FunPlex Indoor Waterpark and the GRC Pool, the CPRD operates two additional swimming pools (Centennial Pool and Discovery Bay Waterpark) and two splash parks (Island Grove and Sunrise Splash Park at Archibique Park).

Golf Facilities: The CPRD manages two public golf courses (Boomerang Links and Highland Hills).

EVENTS:

Arts Picnic: This annual event, started in 1978, held the last weekend in July features over 150 artisans and food vendors from across the nation selling wares ranging from pottery, paintings, glassware, gourmet food, garden art, and pet products.

Blues Jam: Internationally known blues artists play at Island Grove Regional Park the second Saturday of June. The festival was started in 2004 and draws over 7,000 people to the event annually.

Colorado Farm Show: Located at Island Grove, it's one of the largest and oldest farm shows in the nation which started in 1965.

Festival of Trees: The annual Festival of Trees is held the week after Thanksgiving at the Union Colony Civic Center.

Greeley Garden Tour: Proceeds go to UNC Nursing Scholarships. Each garden has artists who are painting, you can watch, and you can purchase.

Greeley Stampede: The Greeley Independence Stampede is the largest 4th of July rodeo in the U.S. and the largest event in Northern Colorado. The stampede will celebrate the events 100th year anniversary in 2021.

High Plains Chautauqua: Chautauqua combines live theater and American history with scholars portraying historical figures of a particular era.

History Fest (Spring & Fall): In just two weeks of the year Greeley Museum staff and Volunteers educate through interactive participation over 5,000 local 3rd through 5th graders at the living history museum Centennial

Miss Colorado: Bringing over 100 pageant contestants, more than 500 of their diverse families, and audience members from across the state and the surrounding region for three days of competition for a college scholarship and a chance to compete at the Miss America contest later in the year.

Neighborhood Nights, Movie and Concert Series: A community event since 1996, residents can spend summer evenings watching movies or music under the stars in one of the many beautiful neighborhood parks.

Oktoberfest: The last weekend of September, Lincoln Park is filled with a beer garden, food court, music, polka dancing, kids' activities, and craft area.

Tribune Home & Garden Show: Had 30th Annual show February 2013. The show has two buildings full of exhibitors ranging from landscapers and roofers to cabinetry and windows.

UNC All State Bands: High School band students from across Colorado audition for the chance to perform in Monfort Concert Hall and be conducted by nationally recognized conductors. Friends and families fill area hotels and dine in restaurants during this two day musical event.

Weld County Fair: Greeley is home to the Weld County Fair which hosts 30,000 visitors annually and includes 6,000 fair entries and 2,200 exhibitors.

Western States Honor Orchestra Festival: Symphony students from across the state audition and perform with nationally renowned conductors in Monfort Concert Hall. Friends and families fill area hotels and dine in restaurants during this two day musical event.

CULTURAL:

Colorado Dance Theatre: Since 1994 Colorado Dance Theatre has been providing local dancers the opportunity to dance in versions of "The Nutcracker", additionally some years they collaborate with other local arts organizations to perform classical works such as "Peter and the Wolf", "Carmina Burana", and "Sleeping Beauty".

District 6 schools: Through the Joint Use Agreement with District 6 CPRD provides opportunities to schools to hold graduations, band concerts, choir concerts, orchestra concerts, or entire arts Galas in Northern Colorado's premier performing arts venue Monfort Concert Hall. Typically 10 or more schools take advantage of this opportunity each year.

Greeley Chorale: The Chorale began in 1964 as a community chorus, and in 2018 is celebrating their 54th year. Currently the Chorale has between 85 and 100 auditioned singers performing in each concert.

Greeley Philharmonic: The Greeley Philharmonic began in 1911 after the Greeley Tribune suggested the formation of an orchestra. It is the oldest continuing symphony orchestra west of the Mississippi.

The Greeley Chamber Orchestra: Founded in 1981 with a five concert season.

The Greeley Children's Chorale: Founded in 1990, this group provides performers whose ages range from 8-16, vocal performance opportunities regionally and nationally, singing in Denver, Oklahoma City, and annually with the Greeley Philharmonic Orchestra.

The Stampede Troupe: Founded in 1974 their goal remains to provide the community with a wide variety of affordable quality productions. Since inception more than 1,000 community artists have participated in more than 100 theatrical productions. ☐

Elections

Last Election County Wide	November 6, 2018
Number of active registered voters:	62,419
Number of votes cast:	34,204
Percentage of registered voters voting:	54.8%

Last Municipal Election	November 7, 2017
Number of active registered voters:	59,304
Number of votes cast:	18,750
Percentage of registered voters voting:	31.6%

Transportation

By Air: Denver International Airport Approximately 54.2 miles from Greeley
 Greeley-Weld County Airport 10,000'x100' Asphalt Runways 3 miles east of Greeley
 Easton/Valley View/Airport - 7 miles Southeast of Greeley
 Uhrich Airport - 3 miles northwest of Greeley

By Rail: Denver Union Station - Amtrak Rail 64.1 Miles from Greeley
 Freight - Union Pacific, Burlington Northern, Santa Fe, Great Western Rail of Colorado

Distance to Greeley From Selected Cities:

City/State	Miles	Population	Percent	City/State	Air Travel in Hours	Ground Distance
Colorado	-	5,607,154	100.0%	Albuquerque, NM	1	510
Loveland	20.3	76,701	1.4%	Atlanta, GA	2	1,431
Fort Collins	32.2	165,080	2.9%	Chicago, IL	2	977
Estes Park	49.5	6,339	0.1%	Houston, TX	2	1,049
Boulder	63.8	107,125	1.9%	Kansas City, MO	1.25	633
Denver	64	704,621	12.6%	Los Angeles, CA	2	1,075
Cheyenne, WY	52.3	63,624	-	New York, New York	3.25	1,751
				Seattle, WA	3	1,286

*2017 Population Estimates: https://factfinder.census.gov/faces/nav/jsf/pages/community_facts.xhtml

Oil & Gas

	2014	2015	2016	2017	2018 Q1
Colorado Oil Production (Million Barrels):	95.5	122.8	116.6	130.3	38.1
Weld County Oil Production (Million Barrels):	81.6	109.5	104.1	118.4	34.4
Weld County / Colorado Percentile:	85.4%	89.2%	89.3%	90.9%	90.3%
Active Wells:					22,328
Approximate Colorado Natural Gas Production (Billion Cubic Ft):	1,600	1,700	1,700	1,700	437.9
Approximate Weld County Natural Gas Production (Billion Cubic Ft):	384	578	646	677	179.7
Weld County / Colorado Percentile:	24.0%	34.0%	38.0%	39.8%	41.0%

Top 5 Producers/Operators in order of production:

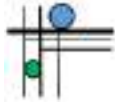
1. Anadarko/Kerr McGee Onshore LLC
2. Noble Energy INC
3. PDC Energy INC
4. Extraction Oil & Gas LLC
5. Bonanza Creek Energy Operating Co LLC

https://www.weldgov.com/departments/planning_and_zoning/oil_gas/

Citizen Boards and Commissions

Building Authority:	Assists in carrying out the projects such as assistance by borrowing or lending funds and the building of facilities.
Citizen Budget Advisory Committee:	Reviews preliminary biennial budget proposals developed by staff, assuring that they meet the needs of the City.
Citizen Transportation Advisory Board:	Studies and makes recommendations in all matters affecting the City's transportation services, traffic, and transportation related activities.
Civil Service Commission:	Administers the City's Civil Service Rules and participates in the hiring and promotion of police officers and firefighters.
Commission on Disabilities:	Promotes the full inclusion and integration of people with disabilities into all parts of society.
Construction Trades Advisory & Appeals Board:	Provides review, interpretation, and appeal of, and to, the building, electrical, plumbing mechanical and fuel gas codes. Including concerns related to unsafe buildings, use of alternate materials, property maintenance, and existing building code matters.
Downtown Development Authority:	Supervises and controls the affairs of the DDA which has a general purpose of planning and improving the central business district, known as the Town Center.
Golf Board:	Considers and promotes golf activities for all age groups, makes recommendations relative to golf facilities, and conducts studies of course needs and new or proposed golf programs.
Greeley Art Commission:	Reviews and accepts artwork which is proposed for donation to the City of Greeley for public display, manages the sculpture on loan program, and works with various departments on the 1% for Art Program.
Greeley Urban Renewal Authority:	GURA manages a program that provides a wide range of housing and neighborhood assistance to individuals with lower income and manages commercial rehabilitation and development.
Greeley/Weld Airport Authority:	Provides policy guidance concerning daily and long range operations and property management at the Greeley-Weld County Airport.
Historic Preservation Commission:	To designate, preserve, protect, enhance, and perpetuate those sites, structures, objects and districts which reflect outstanding elements of the City's cultural, artistic, social, ethnic, economic, political, architectural, historic, technological, institutional, or other heritage; and also to establish a method to draw a reasonable balance between the protection of private property rights and the public's interest in preserving the City's unique historic character by creating a quasi-judicial Commission to review and approve or deny any proposed demolition of, moving of, or alteration to properties of historic value.

Housing Authority:	Provides safe, decent housing to individuals with lower income within the City of Greeley.
Human Relations Commission:	Fosters mutual respect and understanding for the promotion of amicable relations amongst all members of the Greeley community.
Island Grove Park Advisory Board:	Provides guidance in operations and planning on matters relating to Island Grove Regional Park.
Jesus Rodarte Cultural Center Advisory Board:	Reviews the annual budget and capital improvement plan for the Center, and makes recommendations/comments regarding the Center's operation to the City Council.
Judicial Review Board:	Investigates, evaluates, and makes recommendations to City Council on the retention of the Municipal Court Judge.
Museum Board:	Reviews each museum program, approves specific policies, and assists with fund-raising and long-range museum planning.
Parks and Recreation Advisory Board:	Considers all leisure time activities for various age groups, makes recommendations concerning best use of recreational facilities, and conducts studies relating to new leisure time needs and programming.
Planning Commission:	Makes, amends, and adds to the City's Master Plan for physical development; exercises control over platting or subdivision of land; drafts official zoning maps, recommends amendments to map makes and recommends plans for areas in need of redevelopment and submits annual capital improvements plan to City Council.
Stormwater Board:	Makes recommendations to the City Council on all matters concerning stormwater management, priorities, policies, funding, procedures, and on the facilities needed to provide an adequate stormwater system.
Union Colony Civic Center Advisory Board:	Advises and supports the Union Colony Civic Center in making sure the programs, events, and policies meet community needs.
Water and Sewer Board:	Establishes minimum rates and plant investment fees for both water and sewer, and acquires, develops, and protects the water supplies decreed, adjudicated, or contracted for the City.
Youth Commission:	Fosters a greater understanding of youth concerns and contributions, as well as encourages greater youth participation in the community.



APPENDIX F

THE CITY OF GREELEY ORDINANCE NO. 48, 2018

AN ORDINANCE ADOPTING THE BUDGET FOR 2019 AND MAKING APPROPRIATIONS FOR 2019.

WHEREAS, by virtue of the provisions contained in the Greeley Charter Sections 3-15 and 5-15 of the City of Greeley, Colorado, the City Council is required to adopt each annual budget and make the necessary appropriations by Ordinance; and

WHEREAS, the City Manager has submitted to the City Council the proposed budget in accordance with Section 5-12 of the Greeley Charter; and

WHEREAS, the City Council of Greeley, Colorado, on November 6, 2018, held a public hearing in accordance with Section 5-13 of the Greeley Charter on said proposed budget, after first giving proper notice of said public hearing.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF GREELEY, COLORADO:

Section 1. There is hereby adopted and approved for fiscal 2019 (January 1, 2019 to December 31, 2019) an annual budget, which consists of a document designated as such and a tax levy of 11.274 mills.

Section 2. The annual budget for the year 2019, as adopted and approved, shall be on file in the City Clerk's office for public inspection during office hours of such office for the entire year of 2019.

Section 3. There are hereby appropriated from the General Fund for fiscal year 2019 the following amounts:

Fund Description	Amount	Transfers	Total
General (001)	93,446,106	6,994,562	100,440,668

Section 4. There are hereby appropriated from the Special Revenue Funds for fiscal year 2019 the following amounts:

Fund Description	Amount	Transfers	Total
Convention & Visitors (102)	272,365	564,600	836,965
Community Development (103)	788,773	-	788,773
Streets & Roads (104)	10,243,096	-	10,243,096
Conservation Trust (105)	250	953,188	953,438
Sales & Use Tax (106)	279,817	75,529,376	75,809,193
Designated Revenue (108)	221,917	628,600	850,517
Conference Center Development (110)	553,000	-	553,000
Downtown Development Authority TIF (111)	225,000	-	225,000
Museum (502)	250	-	250
Senior Citizen (504)	50	-	50
Senior Center Clubs (506)	21,675	-	21,675
Community Memorials (507)	595	-	595

Section 5. There are hereby appropriated from the Debt Service Funds for fiscal year 2019 the following amounts:

Fund Description	Amount	Transfers	Total
General Debt Service (200)	6,195,951	-	6,195,951
Greeley Building Authority (201)	107,630	-	107,630

Section 6. There are hereby appropriated from the Capital Projects Funds for fiscal year 2019 the following amounts:

Fund Description	Amount	Transfers	Total
Public Improvement (301)	1,003,000	-	1,003,000
Public Art (303)	503,205	-	503,205
Food Tax (304)	5,621,140	2,700,000	8,321,140
Softball Improvement (305)	125	-	125
Fire Equip & Acquisition Replacement (306)	1,207,603	387,351	1,594,954
Fire Protection Development (307)	2,200	-	2,200
Police Development (308)	575	-	575
Island Grove Development (309)	63,378	-	63,378
Transportation Development (312)	4,520,276	45,137	4,565,413
Park Development (314)	50	1,833,804	1,833,854
Trails Development (316)	135,694	1,351	137,045
Quality of Life (318)	6,004,492	807,747	6,812,239
FASTER (320)	500,102	-	500,102
Keep Greeley Moving (321)	10,691,863	3,706,587	14,398,450

Section 7. There are hereby appropriated from the Permanent Funds for fiscal year 2019 the following amounts:

Fund Description	Amount	Transfers	Total
Cemetery Endowment (601)	1,000	47,002	48,002
Petriken Memorial (603)	10	-	10
Memorials (605)	75	-	75

Section 8. There are hereby appropriated from the Enterprise Funds for fiscal year 2019 the following amounts:

Fund Description	Amount	Transfers	Total
Sewer (401)	6,333,042	500,790	6,833,832
Sewer Construction (402)	2,883,930	128,074	3,012,004
Sewer Capital Replacement (403)	8,245,503	-	8,245,503
Water (404)	18,100,984	2,014,371	20,115,355
Water Construction (405)	59,103,532	115,274	59,218,806
Water Capital Replacement (406)	20,109,723	-	20,109,723
Water Rights Acquisition (407)	11,541,018	-	11,541,018
Cemetery (408)	654,186	-	654,186
Municipal Golf Courses (409)	1,875,586	3,000	1,878,586
Downtown Parking (410)	217,393	-	217,393
Stormwater (411)	2,492,803	262,627	2,755,430
Stormwater Construction (412)	2,632,358	380,084	3,012,342
Stormwater Replacement (413)	1,685,749	7,250	1,692,999
Sewer Debt Service (420)	1,364,439	-	1,364,439
Water Debt Service (421)	12,234,021	-	12,234,021
Stormwater Debt Service (422)	549,150	-	549,150

Section 9. There are hereby appropriated from the Internal Service Funds for fiscal year 2019 the following amounts:

Fund Description	Amount	Transfers	Total
Equipment Maintenance (502)	3,205,135	-	3,205,135
Information Technology (503)	4,681,018	-	4,681,018
Health (504)	14,677,065	-	14,677,065
Workers' Compensation (505)	1,622,618	-	1,622,618
Communications (506)	204,200	-	204,200
Liability (507)	1,639,038	-	1,639,038
Fleet Replacement (512)	3,112,427	-	3,112,427
Information Technology Acquisition (513)	218,275	-	218,275

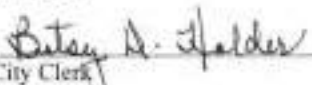
Section 10. The appropriation made by this ordinance includes \$321,994,356 for expenditures and \$97,510,775 for transfers resulting in a total of \$419,505,131.

Section 11. The City Council finds that all appropriations from the Public Art Reserve Accounts within the Water, Sewer, and Stormwater Utilities Enterprise Funds for the Public Art Program do provide a betterment to those utilities, and the City Council further determines that the acquisition and lease of works of art, and maintenance, repair, and display of works of art, supports specific utility purposes beneficial to the ratepayers of such utilities.

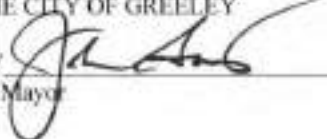
Section 12. This ordinance shall become effective five (5) days after its final publication as provided in Sections 3-16 and 3-17 of the Greeley Charter.

PASSED AND ADOPTED, SIGNED AND APPROVED THIS 6TH DAY OF NOVEMBER, 2018.

ATTEST:


 Betsy A. Holder
 City Clerk

THE CITY OF GREELEY

BY 
 Mayor

CITY OF GREELEY

RESOLUTION NO. 69, 2018

RESOLUTION ESTABLISHING THE 2018 TAX LEVY AND DIRECTING THE CERTIFICATION OF THE SAME TO THE BOARD OF COUNTY COMMISSIONERS.

WHEREAS, the Charter of the City of Greeley, Colorado, as well as the laws of the State of Colorado, require the City Council to establish the tax levy so as to fix the rate of taxation by the City of Greeley upon property subject to the ad valorem property tax; and,

WHEREAS, the City Council has considered a proposed budget, and has considered the certificate from the Weld County Assessor showing that the total assessed valuation of property subject to the ad valorem property tax by the City of Greeley for the year of 2018 is \$1,047,497,490; and,

WHEREAS, based upon consideration of the data referred to above, the City Council has determined that the rate of taxation necessary to produce the required tax revenues for the 2019 budget is 11.274 mills.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF GREELEY, COLORADO:

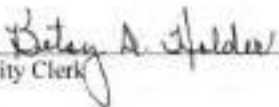
Section 1. The tax levy to be applied to the valuation for assessment of property subject to taxation by the City of Greeley, Colorado, is hereby established at 11.274 mills.

Section 2. The City Clerk is hereby authorized and directed to sign a statement certifying to the Board of County Commissioners that the tax levy for 2018 has been established at 11.274 mills.

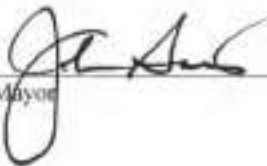
PASSED AND ADOPTED, SIGNED AND APPROVED THIS 6TH DAY OF NOVEMBER, 2018.

ATTEST:

THE CITY OF GREELEY



City Clerk



Mayor


CITY OF GREELEY
CERTIFICATION OF TAX LEVY
FOR 2018

STATE OF COLORADO)
COUNTY OF WELD)
CITY OF GREELEY)

The undersigned Mayor of the City of Greeley, Colorado hereby certifies that the City Council of the City of Greeley, on November 6, 2018, established by resolution that the 2018 tax levy by the City of Greeley will be 11.274 mills. All steps and hearings required to be conducted and completed prior to the establishment of the tax levy were in fact taken and concluded, in accordance with law. A true copy of the resolution establishing said levy is attached hereto.

Dated this 6th day of November, 2018.



Mayor

NOTICE OF TAX LEVY FOR 2018

STATE OF COLORADO)
 COUNTY OF WELD)
 CITY OF GREELEY)

Whereas, at the regular meeting of the Council of the City of Greeley held at 1001 11th Avenue, in the City of Greeley, on the 6th day of November, 2018, the following resolution was unanimously adopted:

"Be it Resolved and Ordered by the City Council, that upon valuation of assessable property in Greeley as certified by the County Assessor the current year, there be and is hereby levied for:

Ordinary Purposes	11.274 mills
Interest	mills
Payment of Bonds	mills
Outstanding Warrants	mills
Special Improvements	mills
Parks	mills
Library	mills
Streets and Alleys	mills
Contingent	mills
TOTALS	11.274 mills



Passed by the City Council of Greeley, Colorado and approved this 6th day of November, 2018.

[Handwritten signature]

[Handwritten signature]
 Mayor

(Seal) Note: The Clerk or Secretary will immediately upon passage of this resolution deliver or cause to be delivered to the County Commissioners of the County and State aforesaid, a certified copy of said resolution with the seal thereto attached; also signed by the Mayor or President and Clerk or Secretary of Board.

Glossary of Terms

ACCOUNTABILITY:	The state of being obligated to explain one’s actions, to justify what one does. Accountability requires governments to answer to the citizenry-to justify the raising of public resources and the purpose for which they are used.
ACCRUAL BASIS:	The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions occur, rather than only in the periods in which the cash is received or paid by the government.
ACE:	Achieving Community Excellence - ACE was created by the Greeley City Council to support its objective to improve Greeley Civic infrastructure.
ADA:	Americans with Disabilities Act
AED:	Automated External Defibrillators
AGENCY FUNDS:	Agency funds are used to report resources held by the reporting government in a purely custodial capacity.
AICP:	American Institute of Certified Planners
AMENDMENT ONE:	An amendment to the Colorado State Constitution that limits revenues and expenditures to the inflation rate, measured by the Denver-Boulder Consumer Price Index, Urban Area (CPI-U), and growth of the jurisdiction in the prior year. All new or increased taxes must be voted on by the public. Also establishes mandatory emergency reserves.
APWA:	American Public Works Association
APPROPRIATION:	The authority to spend and obligate a specified amount from a designated fund account for a specific project, purpose, or program activity.
ASSESSED VALUATION:	A valuation set upon real estate or other property by the county assessor and the state as a basis for levying taxes.
ATMS:	Advanced Traffic Management System
AUTHORITY:	A government or public agency created to perform a single function or restricted group of related activities. An authority may be completely independent of other governments or be partially dependent upon other governments for its financing or the exercise of certain powers (i.e. Development Authority for downtown development).
BASE BUDGET:	The budget that will deliver the same level of service as provided in the previous year. At the City of Greeley, capital outlay replacements are considered base budget items. A line item (account) increase greater than the inflationary amount deemed acceptable for the year, is still considered a base budget, unless the increase is due to a new level of service. This requires more detailed justification.
BASIS OF ACCOUNTING:	A term used to refer to when revenues, expenditures, expenses, and transfers (and the related assets and liabilities) are recognized in the accounts and reported in the financial statements. (Basis types: cash, accrual, and modified accrual).
BOD:	Biodegradable Organics Demand

BOND:	A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future, called maturity date(s), together with periodic interest at a specified time.
BUDGET:	A proposed plan of expenditures and the work to be accomplished as supported by estimates of revenue for a given year.
CAD:	Computer-Aided Dispatch
CAFR:	Comprehensive Annual Financial Report
CAMP:	Commission Assistance and Mentoring Program
CAO:	City Attorney's Office
CAPITAL IMPROVEMENTS:	Expenditures related to the acquisition, expansion, or rehabilitation of an element of the City's physical structure, sometimes referred to as infrastructure; examples include buildings, streets, bridges, parks, and utility systems.
CAPITAL OUTLAY:	Equipment, furniture, and furnishings of a lesser value than capital improvements (but over \$5000 per item) and typically requiring replacement on a short to medium-term basis. Examples include vehicles, desks, carpet, technical instruments, and microcomputers.
CAPITAL PROJECTS FUND:	Fund type used to account for financial resources to be used for the acquisition or construction of major capital facilities.
CBAC:	Citizen Budget Advisory Committee
CCCD:	Citizen's Committee for Community Development
CCO:	City Clerk's Office
CDBG:	Community Development Block Grant
CDFP:	Colorado Department of Fire Prevention
CDOT:	Colorado Department of Transportation
CDPS:	Colorado Discharge Permit System
COPS:	Certificates of Participation. Financing instruments much like bonds. They are assignments of a proportionate individual interest in a lease purchase agreement. Certificates of Participation do not constitute a multi-fiscal year financial obligation. Principal and interest payments are subject to annual appropriation.
CHSAA:	Colorado High School Activities Association
CIP:	Capital Improvement Projects
CLE:	Continuing Legal Education
CMO:	City Manager's Office
COE:	Core of Engineers
COGI:	City of Greeley Internet
COMPENSATED ABSENCES:	Absences, such as vacation, illness, and holidays, for which it is expected employees will be paid. The term does not encompass severance or termination pay, post-retirement benefits, deferred compensation, or other long-term fringe benefits, such as group insurance and long term disability. At the City of Greeley, the only accumulated sick pay due employees are balances accrued prior to 1986.
COMPONENT UNIT:	A legally separate organization for which the elected officials of the primary government are financially accountable.
COPS GRANTS:	Federal grant program initiated during the Clinton Administration to increase the number of patrol officers on the street. Each year of the program has a title word to distinguish between grant award years (i.e., COPS Universal, COPS Ahead, COPS More). These are typically three year grants for 75% of the salary and benefits costs of patrol officers and sergeants.

COP SITES:	Community Outreach Program Sites. The Police Department usually takes residence in an apartment or building on site. They, in conjunction with other City departments, run programming for the neighborhood residents (parenting skills, tutoring, conflict resolution, etc.).
COVA:	Colorado Organization for Victim Assistance
CPC:	Capital Project Committee
CVB:	Convention and Visitor's Bureau
CWCB:	Colorado Water Conservation Board
CWR:	Colorado Water Resources
DARE:	Drug Awareness Resistance Education
DDA:	Downtown Development Authority
DDACTS:	Data Driven Approach to Crime and Traffic Safety
DEA:	Drug Enforcement Administration
DEBT LIMIT:	The maximum amount of outstanding gross or net debt legally permitted. The City of Greeley's legal debt limit is 10% of the assessed property values in the city limits.
DEBT SERVICE:	Expenditures for principal and interest payments on loans, notes, and bonds incurred by the City.
DEBT SERVICE FUND:	Governmental fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.
DEPRECIATION:	Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.
DEVELOPMENT FEES:	Fees charged to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary as a result of the development.
DOLA:	Department of Local Affairs
EECBG:	Energy Efficiency and Conservation Block Grant
EFFICIENCY:	A ratio between input (resources) and output (production). High efficiency generally means increased or maximum output in relation to input (cost or hours); or it can mean maintained output at a reduced cost or time frame.
EFFECTIVENESS:	The extent to which the outcome of an action or set of actions produces the desired results or impact.
EMS:	Emergency Medical Service
ENTERPRISE FUND:	Separate funds which totally support certain services from fees and charges. Examples include: water, golf, cemetery, and sewer.
EUDL:	Enforcing Underage Drinking Laws
EXPENDITURE:	Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service, capital outlays, intergovernmental grants, entitlements, and shared revenues.
EXPENSES:	Outflows or other using up of assets or incurrence of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations.
FIDUCIARY FUNDS:	Funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs.
FISCAL YEAR:	The twelve-month period to which the operating budget applies. For the City of Greeley, this is January 1 to December 31.
FOOD TAX:	Sales tax assessed on food items. A rebate program is available for low-income families.
FTA:	Federal Transit Administration
FTE:	Full-time equivalent, regular full and part-time. Employee time converted using hours worked divided by 2080.

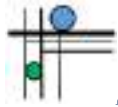
FTO:	Field Training Officer
FUND:	A self-balancing set of accounts set aside and accounted for separately for the purpose of restricting specific revenues that are then spent for a specific set of activities.
FUND BALANCE:	The difference between fund assets and fund liabilities of governmental and similar trust funds.
FUND TYPE:	Any one of seven categories into which all funds are classified in governmental accounting. The seven fund types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.
FWA:	Future Water Acquisition
GAAP:	Generally Accepted Accounting Principles: Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. The primary authoritative body on the application of GAAP to state and local governments is the Governmental Accounting Standards Board.
GALLAGHER AMENDMENT:	Provision of the Colorado State Constitution regarding property tax revenue. Residential properties State-wide cannot generate more than 45% of the State property tax revenue. The assessment percentages applied to actual property values are adjusted to insure that residents only assume 45% of the State-wide property tax burden.
GARP:	Generally Accepted Recordkeeping Principles
GASB:	Governmental Accounting Standards Board
GBA:	Greeley Building Authority
GCFI:	Gross Cash Farm Income
GENERAL FUND:	A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic municipal services.
GIS:	Geographic Information Systems
GFOA:	Government Finance Officers Association
GOB:	General Obligation Bonds
GOVERNMENTAL FUNDS:	Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.
GRANT:	A contribution made from either the private sector to the City or by one governmental unit to another unit. The contribution is usually made to support a specified program, function, or project.
GREAT:	Gang Resistance Education and Training
GREELEY TRANSITIONAL HOUSE:	An outside agency agreement between the City of Greeley and Greeley Transitional House to provide 100 nights of emergency shelter and supportive services for homeless families.
GROW:	Gardeners Reaping Opportunities for Wellness
GTV8:	(Greeley) Government (Access) TeleVision (channel) 8
GURA:	Greeley Urban Renewal Authority
HAPP:	Homes Again Purchase Program
HERCP:	Horizontal Elliptical Reinforced Concrete Pipe
HIDTA:	High Intensity Drug Trafficking Areas
HOME GRANT:	Federal funding under the Cranston-Gonzales National Affordable Housing Act of 1990. Funds can be used for rehabilitation, acquisition, and new construction. It is different from Community Development Block Grant funding in that CDBG funds cannot be used for new construction.
HUD:	(US Department of) Housing and Urban Development

HUTF:	Highway User Tax Fund
HVAC:	Heating, Ventilating, Air Conditioning
ICAC:	Internet Crimes Against Children
IMPACT FEES:	Fees charged to developers to cover, in whole or in part, the anticipated cost of improvements that will be necessary as a result of the development (i.e., parks, sidewalks, arterial streets, fire facilities, storm water drainage).
INFORMATION TECHNOLOGY CHARGES:	Charges for the management and support of the data processing and communications needs of the City departments.
INFRASTRUCTURE:	Facilities on which the continuance and growth of a community depend such as roads, waterlines, sewers, public buildings, and parks, to name a few.
INTERFUND LOANS:	Amounts provided between funds and blended component units of the primary government with a requirement for repayment.
INTERFUND REIMBURSEMENTS:	Repayments from the funds or blended component units.
INTERFUND TRANSFERS:	Flows of assets (such as cash or goods) between funds and blended component units of the primary government without equivalent flows of assets in return and without a requirement for repayment.
INTERNAL SERVICE FUND:	A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, on a cost-reimbursement basis.
IT:	Information Technology
JAG:	Justice Assistance Grant
LEAF:	Law Enforcement Assistance Fund
LED:	Light Emitting Diode
LINE ITEM:	Also called account. Number and title assigned to record and accumulate revenues or expenditure transactions (i.e., salaries, office supplies, computer equipment).
LPA:	Lincoln Park Annex
MILL:	The property tax rate which in conjunction with assessed valuation is used to calculate a tax on property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed valuation.
MODIFIED ACCRUAL BASIS OF ACCOUNTING:	Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.
MPO:	Metropolitan Planning Organization
MRESA:	Mid-Range Expected Service Area
NAPC:	National Alliance of Preservation Commissions
NB2:	Neighborhood Building Blocks
NCMC:	North Colorado Medical Center
NCWCD:	Northern Colorado Water Conservancy District
NFRMPO:	North Front Range Metropolitan Planning Organization
NPDES:	National Pollution Discharge Elimination System
NONCASH EXPENDITURE:	Expenditures recorded that do not require a depletion of the City's bank account (i.e., depreciation, amortization).
NSP:	Neighborhood Stabilization Program
OCDETF:	Organized Crime Drug Enforcement Task Force

ORDINANCE:	A formal legislative enactment by the Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the city.
OPERATIONAL OBJECTIVE:	Specific, measurable things to be accomplished within a specific time frame which have the characteristic of being controlled or affected by management decisions and direction.
PDA:	Power Development Authority
PFA:	Poudre Fire Authority
PEG:	Public, Education, Government local access TV channels
PERFORMANCE INDICATORS:	Statistical measures which are collected to reflect what is accomplished for the resources allocated.
PQI:	Pavement Quality Index
PROGRAM:	A set of activities under a specific organizational unit.
PROPRIETARY FUNDS:	Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.
RCP:	Reinforced Concrete Pipe
REFUNDING BONDS:	Bonds issued to retire bonds already outstanding, beneficial to an entity when lower interest rates are available (cash flow savings in future years). Only the callable portion of bonds can be retired. Funds from the refunding issue are typically held in escrow to retire non-callable portion of outstanding debt as the call dates are reached.
RESIDUAL EQUITY TRANSFER:	Nonrecurring or non-routine transfers of equity between funds. Used frequently when a fund is closed.
REVENUE:	The taxes, fees, charges, special assessments, grants, and other funds collected and received by the City in order to support the services provided.
REVISED BUDGET:	Most recent estimate of revenue and expenditures including additional appropriations made throughout the year and encumbrances carried over from the prior year.
RIGHT-OF-WAY:	The area of land over, under, or immediately adjacent to which facilities such as streets, power lines, water and sewer lines, bridges, and related apparatus or signage are constructed and upon which the City has the right of passage.
RMS:	Records Management System
ROW:	Right of Way
RTA:	Rural Transportation Authority
SCADA:	Supervisory Control and Data Acquisition
SIP:	State Implementation Plan
SMALL BUSINESS DEVELOPMENT CENTER:	An outside agency agreement between the City of Greeley and Small Business Development Center for funds provided by the City for training and education seminars for Greeley business owners.
SOP:	Standard Operating Procedures
SPECIAL ASSESSMENTS:	A mandatory levy made against certain properties to defray all or part of the cost of specific capital improvements or service deemed to benefit primarily those properties.
SPECIAL REVENUE FUND:	A governmental fund type used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.
STEP:	Summer Teen Employment Program
STIP:	Statewide Transportation Improvement Program

SUPPLEMENTAL BUDGET:	New services, new programs, new equipment, upgrade of equipment replacement, or new personnel to provide a level of service in excess of the current level of service.
SWORN:	Fire and Police employees that take oaths as public safety officers at the City of Greeley.
TGYS:	Tony Grampsas Youth Services
TIF:	Tax Increment Financing Study
TIN/TP:	Total Inorganic Nitrogen/Total Phosphorus
TIP:	Transportation Improvement Plan
TSS:	Total Suspended Solids
UCCC:	Union Colony Civic Center
UCED:	Upstate Colorado Economic Development
UNC:	University of Northern Colorado
UPRR:	Union Pacific Railroad
UPSTATE COLORADO:	An outside agency agreement between the City of Greeley and Upstate Colorado to serve as the City's primary sector economic development service provider for business retention, expansion and attraction.
UPWP:	Unified Planning Work Program
USACOE:	United States Army Corps of Engineers
USER CHARGES:	The payment of a fee for direct receipt of a public service by the party benefiting from the service.
USGA:	United States Golf Association
USR:	Urban Search & Rescue
VALE:	Victims Assistance in Law Enforcement
VAU:	Victim Assistance Unit
VOCA:	Victims of Crime Act Assistance Funds
WCDTF:	Weld County Drug & Task Force
WCS:	Weld County Sheriff
WELD FOOD BANK:	An outside agency agreement between the City of Greeley and Weld Food Bank for the purpose of offsetting administrative costs incurred in providing hunger relief programs.
WORKING CAPITAL:	Current assets minus current liabilities.
WORKLOAD:	A measure of quantity produced, processed, handled, or otherwise acted upon or by an organizational unit.
WORK PROGRAM:	The detailed set of things to be accomplished within specified time periods for an organizational unit.
WPCF:	Water Pollution Control Facility
WRCC:	Windsor Reservoir and Canal Company
WSSC:	Water Supply and Storage Company
WTP:	Water Treatment Plant
WW:	Waste Water





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